



**COBB COUNTY SCHOOL DISTRICT
MARIETTA, GEORGIA**

**OFFICIAL BUDGET
FISCAL YEAR
2010-2011**

COBB COUNTY SCHOOL DISTRICT

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INTRODUCTION

December 15, 2010

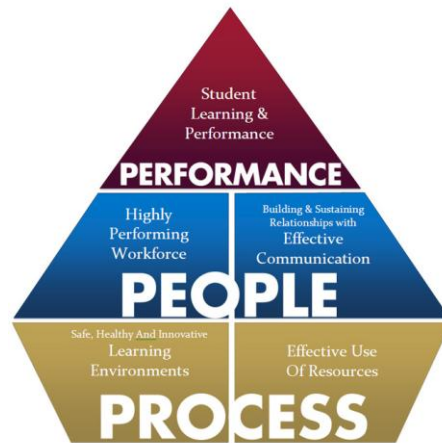
Members of the Cobb County Board of Education
Citizens of Cobb County, Georgia

I am pleased to present to you the Cobb County School District budget for FY2011. The preparation of this budget has required input from all levels of the organization on how to best educate our students. It has been developed to accomplish our highest priorities through the most efficient and effective use of available resources. Cobb County Schools are among the strongest in the state and the nation in academic performance, as evidenced by students consistently outperforming their peers at both the state and national levels on standardized tests. In fact, by practically any standard used to measure educational quality, Cobb County schools excel.

Cobb County School District Strategic Plan

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education’s constancy of purpose and well as the Board of Education’s innovative flexibility.

The CCSD Strategic Plan strengthens the District Focus by further delineating the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



BOARD OF EDUCATION

Linda Crowder-Eagle, *Chairperson* • Holli Cash, *Vice Chairperson*
David Morgan • John Abraham, Ph.D. • David Banks • John Crooks, D.Min. • Alison Bartlett

SUPERINTENDENT

Fred Sanderson

Millage Rate Information and Comparisons

Property Taxes are levied on real and personal property. Based on values assessed as of January 1 each year, taxes are levied using a “millage rate” which taxes citizens based on \$1 per \$1,000 of assessed property value. The following is an example of how Cobb school taxes are calculated on a \$165,000 Home (Average price in Cobb County per Tax Assessor):

The General Fund Millage School Tax Calculation

The following is an example of how FY2011 Cobb County School Taxes are calculated for a \$165,000 home:

| | |
|------------------------------------|-------------------------------------|
| <u>General Fund Millage</u> | <u>Item</u> |
| \$165,000 | House assessed at Fair Market Value |
| X .40 | 40% Assessment Rate |
| | |
| \$66,000 | Assessed Value for Tax Purposes |
| <u>(\$10,000)</u> | Homestead Exemption |
| \$56,000 | Tax Base for Property Tax |
| | |
| X 18.9 mills | Millage Rate |
| \$1,058. | General Fund School Taxes |



Metro Atlanta School Tax Comparison

Taxes levied on real and personal property, based on values assessed as of January 1 each year. FY2011 Property Tax revenue is based on a millage levy currently of 18.9 mills. The following are Metro Atlanta comparisons of proposed millage rates, homestead exemptions and taxes on a \$165,000 home:

| School Locality | Standard Homestead Exemption | Tentative General Fund Millage Rate | Tentative Bond Millage Rate | Taxes on a \$165,000 Home |
|-----------------|------------------------------|-------------------------------------|-----------------------------|---------------------------|
| Atlanta* | \$15,000 | 21.640 | 0.054 | \$1,107 |
| Cobb | \$10,000 | 18.900 | 0.000 | \$1,058 |
| DeKalb | \$12,500 | 22.980 | 0.000 | \$1,229 |
| Fulton | \$2,000 | 18.502 | 0.000 | \$1,184 |
| Gwinnett* | \$4,000 | 19.250 | 1.300 | \$1,279 |

**Based on FY2010 (2009 Digest) millage. Districts have not determined FY2011 millage.*

On May 27, 2010 the Board approved initial declaration of SPLOST II excess proceeds equal to 1.1 mills to allow the millage rate to be reduced from the maximum rate permitted by law, 20.0 mills, to the rate imposed in FY2010: 18.9 mills. The approximate value of the excess declaration is \$23,634,130.

County School District Student Achievement

Cobb County's senior class of 2010 continued to outperform their state and national peers on the Scholastic Assessment Test (SAT) for college readiness, despite a decrease of 11 points in the average score. This year's graduating class had an overall average score of 1523 (Reading, Math, Writing), beating the state average by 70 points and the national average by 14 points.

Critical Reading Scores

| Area | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------|------|------|------|------|------|------|------|------|------|
| National | 504 | 507 | 508 | 508 | 503 | 498 | 502 | 501 | 501 |
| Cobb | 515 | 520 | 521 | 525 | 517 | 515 | 511 | 515 | 511 |
| Georgia | 489 | 493 | 494 | 497 | 494 | 494 | 491 | 490 | 488 |

Mathematics Scores

| Area | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------|------|------|------|------|------|------|------|------|------|
| National | 516 | 519 | 518 | 520 | 518 | 515 | 515 | 515 | 516 |
| Cobb | 517 | 518 | 519 | 522 | 517 | 517 | 514 | 519 | 517 |
| Georgia | 491 | 491 | 493 | 496 | 496 | 495 | 493 | 491 | 490 |

Writing Scores (The SAT Writing section was implemented in 2006)

| Area | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------|------|------|------|------|------|------|------|------|------|
| National | | | | | 497 | 494 | 494 | 493 | 492 |
| Cobb | | | | | 504 | 502 | 499 | 500 | 495 |
| Georgia | | | | | 487 | 483 | 482 | 479 | 475 |

Total

| Area | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------|------|------|------|------|------|------|------|------|------|
| National | 1020 | 1026 | 1026 | 1028 | 1518 | 1511 | 1511 | 1509 | 1509 |
| Cobb | 1032 | 1038 | 1040 | 1047 | 1538 | 1534 | 1524 | 1534 | 1523 |
| Georgia | 980 | 984 | 987 | 993 | 1477 | 1472 | 1466 | 1460 | 1453 |

GENERAL FUND BUDGET HIGHLIGHTS

FY2011 Budget Development Process

The budget development process incorporated participation by many levels of the organization. The Board and the Budget Administrator's Committee met to arrive at a FY2011 tentative budget. The School District encouraged public input by scheduling a Public Hearing on the FY2011 Budget and posting information on the internet at address: <http://www.cobb.k12.ga.us>; also a memo is provided to all libraries and media centers in the county to instruct citizens how to access the budget via the internet.

The following is a summary of FY2011 General Fund Budget Projections:

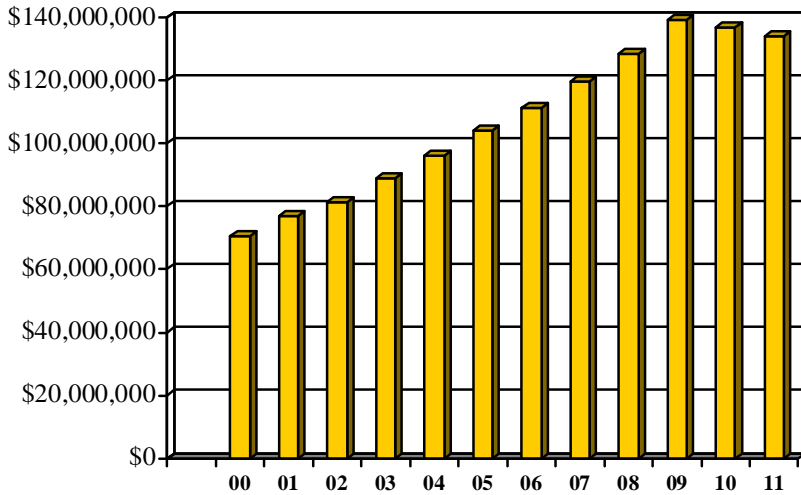
FY2011 General Fund Budget Estimates

| | |
|-------------------------------|---------------|
| FY2011 Projected Revenue | \$819,380,347 |
| FY2011 Projected Expenditures | \$819,376,569 |
| Difference | \$3,778 |

State of Georgia Quality Basic Education (QBE) Local Five Mill Share

Each year, Cobb County School District will receive an amount of State funds that is the QBE program cost for the system minus the Local Fair Share amount. Local Fair Share is the amount of money equal to the amount that can be raised by levying five (5) Mills on the forty (40) percent equalized property tax digest. The State requires that local school districts make this levy before state funding can be received. The graph and data chart present a history of Cobb’s Local Five Mill Share.

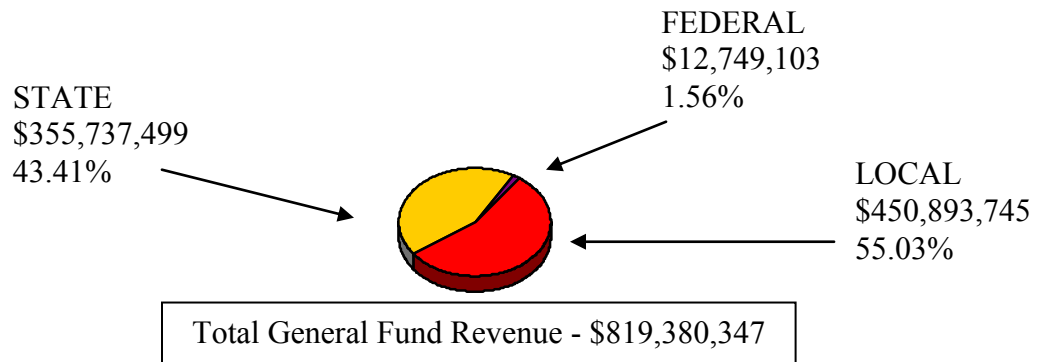
Cobb County School District
QBE Mandated Local Five Mill Share



| Year | Local Fair Share Amount |
|------|-------------------------|
| 2000 | \$70,412,473 |
| 2001 | \$76,766,302 |
| 2002 | \$81,438,033 |
| 2003 | \$88,827,699 |
| 2004 | \$95,996,050 |
| 2005 | \$103,896,069 |
| 2006 | \$111,425,228 |
| 2007 | \$119,785,026 |
| 2008 | \$128,360,314 |
| 2009 | \$139,200,389 |
| 2010 | \$136,638,551 |
| 2011 | \$133,973,706 |

General Fund Revenue

The General Fund is the districts’ general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. The General Fund has three main sources of revenue: (1) State QBE funds – Education funding from the State of Georgia based on student counts and miscellaneous formulas (2) Local Property Taxes – Taxes that comprise the majority of local revenue for school districts in Georgia (3) Federal revenue – Revenue from the Federal Government such as ROTC Instructor reimbursement and Administrative handling fees for the coordination of Federally funded programs.



General Fund Expenditures

The General Fund FY 2011 budget allocates funds to many different functions to pay salaries, fringe benefits, contract services, supplies/instructional materials, utilities, and equipment with a major emphasis directed toward the needs of student classroom instruction. The Cobb County School District is labor intensive with most of the budget earmarked for employee salaries and fringe benefits.

| <u>Function</u> | <u>FY2011 Budget</u> |
|------------------------------|----------------------|
| Instruction | \$582,790,028 |
| Pupil Support Services | \$ 18,383,805 |
| Instructional Staff Services | \$ 23,765,541 |
| Educational Media Services | \$ 14,232,064 |
| General Administration | \$ 4,485,104 |
| School Administration | \$ 51,731,909 |
| Support Services – Business | \$ 5,378,175 |
| Maintenance & Operations | \$ 56,927,727 |
| Student Transportation | \$ 42,599,559 |
| Central Support Services | \$ 14,437,022 |
| Community Services | \$ 66,923 |
| Capital Projects | \$ 17,983 |
| Transfers | \$ 4,560,729 |
| Debt Services | \$ 0 |
| Total | \$819,376,569 |

For school years 2010 through 2013, House Bill 0908 amends Article 6 of Chapter 2 of Title 20 to temporarily waive expenditure controls relating to direct instruction, media center costs, staff and professional development costs and additional days of instruction. The direct instructional costs include State salaries, retirement, and health insurance costs for classroom teachers and paraprofessionals, as well as instructional materials and supplies.

Included in the State revenue is \$10,334,551 earmarked for media salaries, benefits, and library books (Function 2220), \$2,082,879 for staff development (Function 2210), and \$5,453,189 for transportation (Function 2700). The balance of state funding can be used to supplement local funds to pay for all indirect instructional costs which include all costs designated in all functions except those specifically mentioned above. Any costs above those funded by the state in all functions are funded with local dollars. The General Fund budget was developed using projected student counts and personnel requirements. No inflation factor was considered during budget development. Note that vacancies/unfilled positions and the over collection of revenues create extra funds in the budget called lapse.



FY2011 Major General Fund Revenue Categories

| Revenue Type | FY2011 Original Budget | Comments: |
|---------------------------------|-----------------------------------|--|
| LOCAL REVENUE | | |
| Property Tax Revenue | \$377,541,941 | 9.5% Projected Digest Reduction; 97.79% Collection Rate; 1.6% Cobb Collection Fee |
| Property Tax Revenue | \$23,634,130 | Increase Millage Rate to 20 Mills |
| Property Tag Revenue | \$30,624,279 | Reflects collection rate from the most recently completed fiscal year |
| Delinquent Tax Revenue | \$4,775,590 | Reflects collection rate from the most recently completed fiscal year |
| Intangible Tax Revenue | \$8,135,212 | Reflects collection rate from the most recently completed fiscal year |
| Alcoholic Beverage | \$1,079,340 | Reflects collection rate from the most recently completed fiscal year |
| Liquor by the Drink | \$411,628 | Reflects collection rate from the most recently completed fiscal year |
| Real Estate Transfer | \$1,429,695 | Reflects collection rate from the most recently completed fiscal year |
| Tuition Revenue | \$11,269 | Reflects collection rate from the most recently completed fiscal year |
| Interest on Delinquent Taxes | \$1,759,352 | Reflects collection rate from the most recently completed fiscal year |
| Interest Income | \$587,542 | Reflects an analysis of declining interest rates applied to average daily balances |
| Half Time Exhibition | \$10,569 | Reflects collection rate from the most recently completed fiscal year |
| Local Rev – Cell Tower | \$127,015 | Budget based on cell tower agreements |
| Local Revenue – Other | \$435,578 | Reflects collection rate from the most recently completed fiscal year |
| Local Revenue – TV24 | \$45,720 | CobbTV24 – Chattahoochee Tech pays half of the Station Manager’s salary |
| Sale of Assets | \$50,000 | Lease revenue from sale of school district assets |
| Warehouse Lease Rev | \$43,000 | Lease revenue on school district property |
| Transfer from Other Funds | \$191,885 | Budget based on projected actual |
| | | |
| STATE REVENUE | | |
| State QBE Revenue | \$352,215,705 | Quality Basic Education (QBE) |

| | | |
|-------------------------------|----------------------|--|
| | | revenue received from the State of Georgia based on student Full Time Equivalents (FTE) counts |
| Miscellaneous State Grants | \$3,521,794 | Reflects estimated revenue from miscellaneous State grants |
| | | |
| FEDERAL REVENUE | | |
| Indirect Cost Revenue | \$2,696,679 | Revenue estimate for Indirect cost revenue – reimbursement of overhead costs involved in operating various school district programs |
| ROTC Instructor Reimbursement | \$828,435 | Estimated revenue reimbursement from the Federal Government for ROTC instructor salaries |
| Medicaid Revenue | \$500,000 | Estimated revenue for reimbursement for costs incurred for Medicaid eligible students through the IEP (Individualized Education Program) |
| ARRA Revenue | \$8,723,989 | Revenue from the American Recovery and Reinvestment Act (ARRA) of FY2009 |
| TOTAL REVENUE | \$819,380,347 | |

FY2011 Major General Fund Expenditure Categories

| Expenditure Type | FY2011 Original Budget | Comments: |
|------------------------------------|-------------------------------|---|
| FY2010 Revised Budget | \$882,674,204 | Revised Budget for FY2010 |
| FY2011 Incremental Changes: | | |
| | \$19,777,910 | Expiration of FY2010 Budget Reductions |
| | \$1,602,898 | School Allotment adjustments |
| | \$9,987,456 | Salary Step for eligible employees |
| | \$3,063,703 | Increase in Teacher Retirement System Rate (increase of 0.54%) |
| | \$3,338,386 | Anticipated increase in Unemployment payment |
| | \$2,235,263 | Adjust Utilities; including Water & Sewer, Natural Gas, Electricity, Fuel, and Phone |
| | \$996,308 | Adjust Transfers to Other Funds (Portable Classrooms, Public Safety, Adult High School, High School |

| | | |
|---------------------------|----------------------|---|
| | | Summer School Tuition, Purchasing/ Warehouse) |
| (Continued) | (\$666,550) | Adjust cell tower expenditure budget to contract schedule |
| | (\$745,482) | Adjust expenditures for miscellaneous grants |
| | \$139,000 | Tax Anticipation Note interest |
| | \$20,318 | Increase graduation budget |
| | \$42,168 | Increase school supply allotment for East Side ES replacement facility |
| | \$900 | Increase funds for SACS Accreditation Fee |
| | (\$8,099,928) | Reduction in Central Office & Central Office Support |
| | (\$4,469,710) | Reduce School Counselors/ Graduation Coaches positions |
| | (\$47,433,392) | Increase to maximum class size ratios |
| | (\$1,952,962) | Restructure Alternative Education Program |
| | (\$3,948,147) | Reduce custodial positions through revision of square footage allotment formula |
| | (\$2,887,052) | Eliminate 100 buses and corresponding routes |
| | (\$190,860) | Increase Transportation fee for field Trips |
| | (\$75,000) | Park buses within 5 miles of first pick up |
| | (\$1,052,740) | Decrease instructional supply allotment |
| | (\$1,000,000) | Reduce school year by five days (Transportation saving only) |
| | (\$15,932,190) | Five furlough days for all school district staffs |
| | (\$9,987,456) | Eliminate salary step increase for eligible employees |
| | (\$750,000) | Redirect contributions for Dental Coverage for all employees |
| | (\$183,000) | Reduce to State-allotted sick leave accrual (1.25 days) |
| | (\$799,888) | Reduce substitute pay by \$10 per day |
| | (\$2,265,196) | Reduce High Priority Pay account |
| | (\$1,062,392) | Reduce Maintenance Dept. operational costs |
| | (\$1,000,000) | Reduce 20 Additional Day funding |
| Total Expenditures | \$819,376,569 | FY2011 Total General Fund |

CAPITAL PROJECTS HIGHLIGHTS

Capital Projects are budgeted on a per project basis for construction operations and on a fiscal year basis by the Financial Services Division. After the School Board and public approve a capital spending project, capital project funds are budgeted and balances are carried over from year to year until the projects are complete. For FY1998 and beyond, the State of Georgia Legislature approved the use of a 1% sales tax for school districts (SPLOST – Special Purpose Local Option Sales Tax).



(SPLOST II) – Timeframe January 2004 through December 2008

On September 16, 2003, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

| | |
|--|----------------------|
| Projected Total Cobb SPLOST Receipts (5 Years) | \$636,504,317 |
| Additional Construction Funding From the State | <u>\$ 59,743,363</u> |
| Total | \$696,247,680 |

EXPENDITURES

| | |
|--|----------------------|
| <u>Nine New Schools</u> | \$222,765,492 |
| 2 High Schools, 3 Middle Schools, 4 Elementary Schools | |
| <u>Classroom Additions</u> | \$172,825,296 |
| <u>Maintenance/Renovations</u> | \$ 80,598,365 |
| <u>Curriculum/Technology</u> | \$ 75,758,527 |
| <u>Safety & Support</u> | \$ 75,300,000 |
| <u>Property Tax Rollback</u> | <u>\$ 69,000,000</u> |
| Total | \$696,247,680 |

(SPLOST III) – Timeframe January 2009 through December 2013

On September 16, 2008, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

| | |
|--|---------------|
| Projected Total Cobb SPLOST Receipts (5 Years) | \$797,656,675 |
|--|---------------|

EXPENDITURES

| | |
|--|---------------|
| <u>Four New Schools</u> | \$101,654,872 |
| 1 Ninth Grade Center, 3 Replacement Elementary Schools | |
| <u>Classroom Additions/Modifications</u> | \$213,164,186 |
| <u>Maintenance/Renovations</u> | \$225,758,136 |
| <u>Land</u> | \$ 15,000,000 |
| <u>Curriculum/Technology</u> | \$109,770,000 |

Safety & Support

\$132,309,481

Total

\$797,656,675

County Wide Building Fund

The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building Fund can include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.

DEBT SERVICE FUND HIGHLIGHTS

The Debt Service Fund was established to track the accumulation of funds to pay long term debt. School buildings used to be funded through the use of bond issues and repayment of these bonds occurred by establishing a debt service millage rate. In January 2007, the District made the final principal and interest payments associated with all outstanding bond debt. A balance of \$1,355,807 remains in this fund.

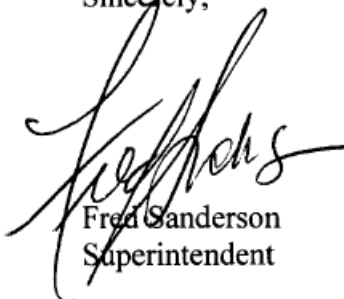
OTHER FUND HIGHLIGHTS

Federal Funds, Self-Supporting Funds, Internal Service Funds and Special Revenue Funds comprise a small percentage of the total budget. Final Federal and State allocations for FY 2011 are not available at this time. Federal/State budgets for next year are based on current levels of funding or the most current information available.

SUMMARY

In preparing this budget, extreme care was taken to minimize cuts involving student classroom instruction. The proposed budget reflects the mission of the Cobb County School District to provide teaching and other appropriate educational services. The mandates of escalating inflation, improvement of education services, and the rapid growth of the student population place significant challenges upon the budget to maintain control of spending within the limits of available funds. The proposed budget is a prudent plan that balances the many needs of our students with the economic realities of our community. I look forward to your discussion and support of the FY 2011 Budget.

Sincerely,



Fred Sanderson
Superintendent





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Cobb County School District
Georgia**

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

Association of School Business Officials International



This Meritorious Budget Award is presented to

Cobb County School District

for excellence in the preparation and issuance
of its school system budget
for the Fiscal Year 2009-2010.

The budget is judged to conform
to the principles and standards of the
ASBO International Meritorious Budget Awards Program.

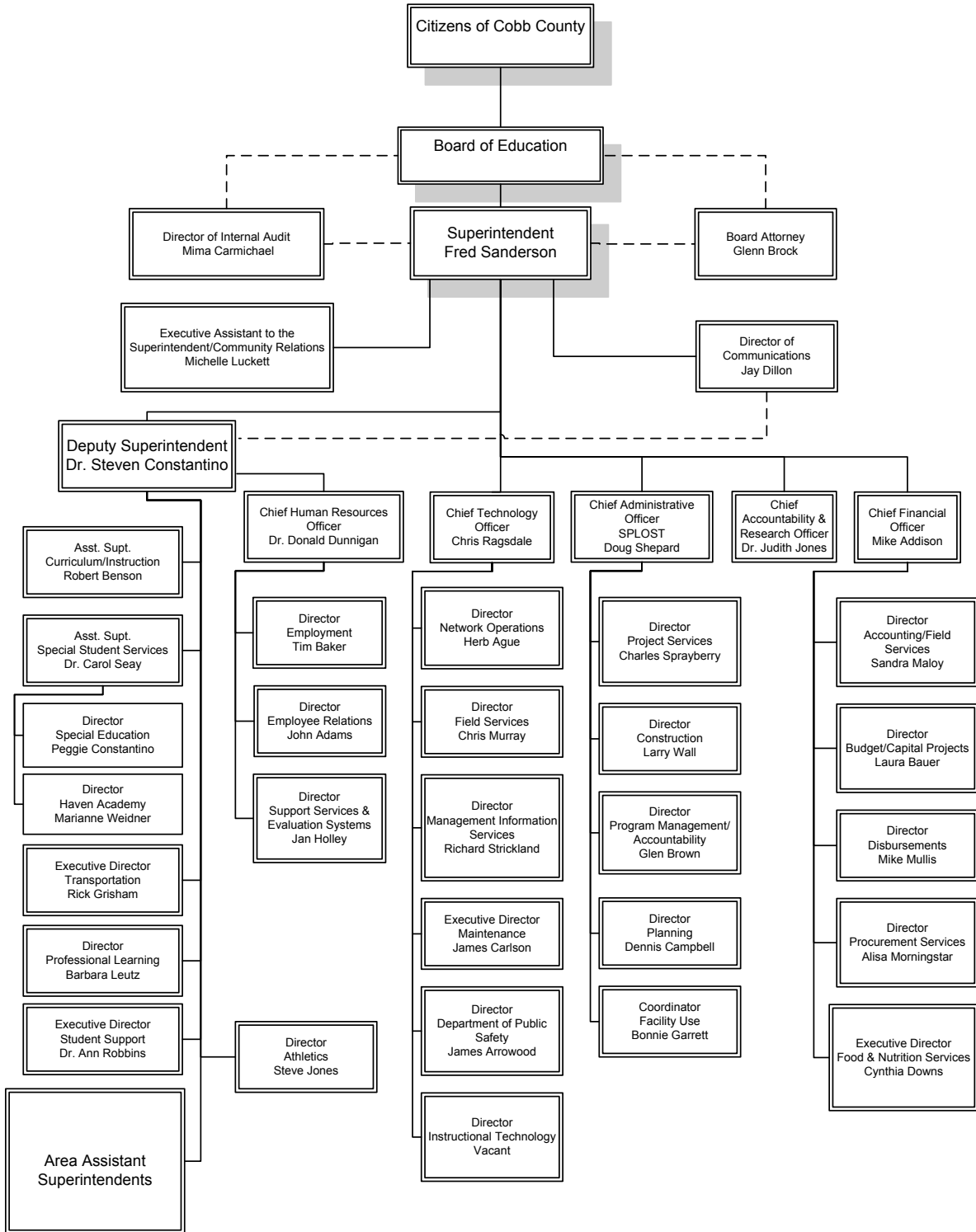
Erin Green
President

John D. Musso
Executive Director

EXECUTIVE SUMMARY

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**EXECUTIVE SUMMARY
ORGANIZATIONAL CHART
As of July 1, 2010**



EXECUTIVE SUMMARY SCHOOL BOARD MEMBERS

The Cobb County Board of Education is composed of seven members who are elected to four-year **staggered** terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms.



Lynnda Eagle ▪ Post 1 ▪ Chairperson of the Board
lcrowder-eagle.boardmember@cobbk12.org

Lynnda Eagle began her first term on the board representing northwest Cobb citizens of Post 1. Mrs. Eagle is a native of Cobb County where she attended Cobb Schools. Mrs. Eagle earned her Masters degree from Georgia State University and her Education Specialist degree in administration and supervision from West Georgia State University. Mrs. Eagle is a career educator and has been a K-12 teacher, supervisor for Gifted Education, Principal, and Director for Leadership Management. She has been involved in numerous education and community organizations. Mrs. Eagle has served on the Boards for Northwest Georgia YWCA, Boys and Girls Club of Cobb County, Cobb Education Consortium, and is an alumni of Leadership Cobb. Mrs. Eagle was a 2002 Woman of Achievement Honoree from the YWCA. She volunteers in her church, Marietta First United Methodist, where she serves as vice chair of the Altar Guild. She and her husband, Steve, have one grown son, who graduated from Sprayberry High School. He is a professor at Piedmont College. They enjoy two grandsons, Henry and Eli.

| | |
|---------------|---|
| High | Allatoona, Harrison, Hillgrove, Kennesaw Mountain |
| Middle | Durham, Lost Mountain, Lovinggood, McClure, Pine Mountain |
| Elem. | Bullard, Due West, Ford, Frey, Hayes, Kemp, Lewis, McCall Primary, Pickett's Mill, Still, Vaughan |



Holli Cash ▪ Post 2 ▪ Vice Chairperson of the Board
hcash.boardmember@cobbk12.org

Holli Cash began her first term on the Board in January 2007. Mrs. Cash earned her bachelor's degree in Business Administration/Marketing from the University of Texas. A resident of southeast Cobb for nearly two decades, she is co-owner of Smyrna retail shop Planet Me and is a host for an international student exchange program. Cash began volunteering in schools in 1990, working with students at Fitzhugh Lee when it was an elementary school. She has served the Jessye Coleman PTA Council as president and treasurer, as well as acting as

legislative chair for Fitzhugh Lee, Nickajack Elementary and the Jessye Coleman Council. Mrs. Cash has spent time working with a variety of nonprofit and charitable organizations, including Cobb County Children and Youth, the March of Dimes, and the Down Syndrome Association of Atlanta. She is also an avid supporter of local sports programs, serving as Coordinator for the Smyrna Swim Team and Board member for the Smyrna West Soccer Association. Holli Cash lives in Smyrna with her husband Eric Cash and their four children, ages 14-6.

| | |
|---------------|--|
| High | Campbell, H.A.V.E.N. Academy |
| Middle | Campbell, Floyd, Griffin, Lindley 6th Grade Academy, Lindley 7&8 |
| Elem. | Argyle, Belmont Hills, Brown, King Springs, Nickajack, Teasley |



David Morgan ▪ Post 3
dmorgan.boardmember@cobbk12.org

David L. Morgan began his first term on the Board of Education in January 2009. He is an educator and advocate for children. After spending more than a decade as a teacher, Morgan made history in November 2008 by becoming the first African-American male to be elected to the Cobb County Board of Education, and he did so in his first attempt at a public office. A native of Atlanta, Morgan earned an undergraduate degree in Political Science from Grambling State University in 1993 and a Master of Arts degree in Early Childhood Education from Clark Atlanta University in 1996. He began his teaching career with Atlanta’s Head Start program in 1994, and began teaching English at Decatur High School in 1996. While teaching at Decatur, he founded I AM, Inc., a nonprofit organization that provided tutoring, enrichment and mentoring services to more than 500 youths between the ages of five and 16. The highlight of Morgan’s teaching career occurred during his tenure at the Knowledge is Power Program (KIPP) Academy in Atlanta, where he taught Reading and Language Arts. While at KIPP, Morgan emerged as the only teacher in the entire school to receive an excellent rating for his teaching ability by an independent panel of international evaluators. He later rose to become principal of the charter school and is credited with maintaining academic excellence amid the many challenges the school and its students faced. He is particularly proud of the fact that his school earned state recognition for the greatest gain in CRCT scores during the 2004-2005 school year. Morgan later taught at Lindley Middle School after KIPP closed due to a lack of funding. Morgan is the 2005 recipient of the NAACP’s Education Award. His community involvement includes membership with Alpha Phi Alpha Fraternity, Inc., the Cobb County NAACP, and he is a member of the Advisory Board for the Cobb County Youth Center. Morgan also spent six years as a Little League baseball coach for DeKalb County’s Gresham Park. Married to State Representative Alisha Thomas Morgan since 2003, he is the proud father of Rashaan Khalil (13) and Lailah Camille (1).

| | |
|---------------|--|
| High | McEachern, Pebblebrook, South Cobb |
| Middle | Cooper, Garrett |
| Elem. | Austell Primary, Austell Intermediate, Bryant Primary, Bryant Intermediate, Clarkdale, Clay, Compton, Harmony-Leland, Mableton, Powder Springs, Riverside Primary, Riverside Intermediate, Sanders Primary, Sanders Intermediate, Sky View, Varner |



Dr. John Abraham ▪ Post 4 ▪
jabraham.boardmember@cobbk12.org

Dr. John E. Abraham, CAPT, USPHS (ret) began his first term on the Board in January 2007. A former executive for the United States Public Health Service, Dr. Abraham has served in the Centers for Disease Control and Prevention (CDC), the Agency for Toxic Substances and Disease Registry (ATSDR), and also served as a Captain in the U.S. Army. He is currently President of John E Abraham and Associates, a speaking, training, and management consultant group. Dr Abraham earned his Ph.D. in Environmental Health from the University of Iowa. In addition, he has a BA from the University of Denver, MA from the University of Hartford, MPH from Tulane University, and an MBA from Georgia State University. He has held adjunct faculty appointments in the Schools of Public Health at Emory and Tulane Universities and Department of Civil Engineering at Georgia Tech University. Dr. Abraham has been married to Corrine (Corky) Abraham for over 27 years. She is on the nursing faculty at Emory University. They have three children. David, a Lassiter High School graduate and a graduate student at St Andrews University, Scotland; Rachel, a Kell High School graduate and a sophomore at Emory University, and Michael, a junior at Kell High School. Dr. and Mrs. Abraham have been active parents in their northeast Cobb schools and attend Transfiguration Catholic Church. He is a member of the Marietta Kiwanis Club, the American Legion, and has coached and worked with the Shaw Park Baseball program for close to 15 years. He has authored a book entitled “From Ballpark to Boardroom: Lessons for CEOs from a Little League Coach”. Dr. Abraham lives in Marietta.

| | |
|---------------|--|
| High | Kell, North Cobb |
| Middle | Awtrey, Barber, Daniell, McCleskey, Palmer |
| Elem. | Acworth Intermediate, Baker, Bells Ferry, Big Shanty, Blackwell, Chalker, Keheley, Kennesaw, Nicholson, Pitner |



David Banks ▪ Post 5
dbanks.boardmember@cobbk12.org

David Banks began his first term on the Board January 2009. David is an Information Technology consultant for the McKesson Corporation and previously owned his own Computer Hardware & Software company for 25 years in Marietta. David was born in Atlanta and has lived in East Cobb since 1969. David has been married to his wife, Kay Hardin Banks, for 44 years and they have four children; two graduated from Walton High School and two graduated from Pope High School. Their youngest daughter died from Cystic Fibrosis in August 1998. David and Kay have five grandchildren, two who are now attending Cobb County schools. David attended Ben Hill Elementary School and Southwest High School ('57). David obtained a BBA ('68) and a MBA ('71) from Georgia State University with a major in Management. David has been an active member of the Cobb County Republican Party since 1992 and has held various elected and appointed offices. David and Kay are active members of Johnson Ferry Baptist Church. David was a charter member of the Cobb County School Blue Ribbon Committee serving a three year tenure. David enjoys growing vegetables, building RC airplanes and taking cruises with friends. David's objective, as a Board member, is to move the Cobb County School System to a first-class 21st century organization where the best and latest technology tools are effectively used to enhance student achievement, to be aware of employees needs, and fulfill the community expectations.

| | |
|---------------|--|
| High | Lassiter, Pope, Sprayberry |
| Middle | Hightower Trail, Mabry, Simpson |
| Elem. | Addison, Davis, Garrison Mill, Kincaid, Mountain View, Murdock Rocky Mount, Tritt, Shallowford Falls |



Dr. John Crooks ▪ Post 6
jcrooks.boardmember@cobbk12.org

Dr. John Crooks began his first term on the Board in January 2007. A longtime Cobb resident and Marietta High School graduate, Dr. Crooks is a minister at Roswell Street Baptist Church, serving as Church Administrator. He earned his doctoral and master's degrees from the New Orleans Baptist Theological Seminary, in addition to a bachelor's degree from the Baptist College at Charleston, South Carolina. Dr. Crooks has been married for 21 years to Dr. Cheryl Crooks, Science department chair and teacher in the Magnet Program at Wheeler High School. He and his wife have been active PTSA members and volunteers at Wheeler, East Cobb Middle and Sope Creek Elementary. Dr. Crooks is founder and president of the Institute for Young Leaders, a private foundation to instruct students in the art of

leadership. The program has been in place at Wheeler High since 1993 and has expanded into other Cobb high schools. Dr. Crooks also serves on the Board of the Reading for Life Achievement Foundation, which teaches Hispanic students to read English. Dr. Crooks and his family reside in Marietta. His son Patrick is a 2006 Wheeler graduate now attending Kennesaw State University and his daughter Bethany is an 8th grader at East Cobb Middle.

| | |
|---------------|---|
| High | Walton, Wheeler |
| Middle | Dickerson, Dodgen, East Cobb |
| Elem. | Brumby, East Side, Eastvalley, Mount Bethel, Powers Ferry, Sedalia Park, Sope Creek, Timber Ridge |



Alison Bartlett ▪ Post 7
abartlett.boardmember@cobbk12.org

Mrs. Bartlett became involved with Cobb County Schools in 1999. She has worked as a parent volunteer and was named Volunteer of the Year in 2005 at Cheatham Hill Elementary School. She has been elected twice to Cheatham Hill’s School Council and also has served on the Lovinggood School Council. Mrs. Bartlett also served on Cheatham Hill’s Educational Foundation. In its first year, the Foundation successfully raised funds to replace equipment for two playgrounds. Mrs. Bartlett also worked with a group of parents to help form the Cobb Chapter of Georgia Association for Gifted Children, serving on the executive board. In this capacity, she has worked with the school district’s financial, administrative, and advanced learning program staff to strengthen opportunities for students. In recognition of her leadership, she was appointed serve on the Governor’s Panel on Gifted Education in 2006. Mrs. Bartlett attended the University of Alabama and graduated with a degree in Civil Engineering. She worked for Proctor & Gamble, and later with JA Jones Construction. Mrs. Bartlett and her husband, Rick, have lived in Marietta since 1987. In 1994, Mrs. Bartlett left her full-time work as an engineer to be a stay-at-home Mom. Alison and Rick have four children: a 9th grader, 7th grader, 4th grader, and 1st grader. Mrs. Bartlett has demonstrated a passion for children, a passion for her community, and a passion for service. She demonstrated the ability to understand the needs of students, the needs of the district, and how to work to be a positive voice for change in Cobb County. Mrs. Bartlett's passion for education led her to return to the work force as a math teacher. She is currently teaching 9th grade math at Chapel Hill High School in Douglas County.

| | |
|---------------|--|
| High | Osborne, Oakwood, Adult Ed. |
| Middle | Smitha, Tapp |
| Elem. | Birney, Cheatham Hill, Dowell, Fair Oaks, Green Acres, Hollydale, LaBelle, Milford, Norton Park, Russell |

**EXECUTIVE SUMMARY
DISTRICT VISION, MISSION AND GOALS
(Major Goals and Objectives)**

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The mission, vision, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. MISSION:

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community. (See Board [Policy SD-2](#) [Treatment of Students] and [SD-3](#) [Treatment of Consumers]).

D. VISION:

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society ([Policy SD-2](#)).

E. BOARD OF EDUCATION ACADEMIC PRIORITIES:

The strength of the Board of Education's (Board) strategic plan is rooted in the academic priorities of the Board. These priorities serve to further define/refine the direction of the District, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the Superintendent, District office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])
- Quality teaching and leadership (See Board [Policy GA](#) [Personnel Goals/Priority Objectives])
- Keep track of students through system (See Board [Policy SD-8](#) [Asset Protection])

Stakeholder Involvement

- Utilize community in decision making (See Board [Policy SD-10](#) [Community and Communication Involvement])
- Utilize resources and create sustainable partnerships (See Board [Policies SD-5](#) [Financial Planning and Budgeting] and [SD-6](#) [Fiscal Accounting and Reporting])

**EXECUTIVE SUMMARY
DISTRICT VISION, MISSION AND GOALS (Continued)**

- Board members responsibility to communicate with community and local/state officials (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation (See Board [Policies BC](#) [Board Conduct]; [BA](#) [Board of Education Operational Goals]; [BDD](#) [Board-Superintendent Relations]; and [BBA](#) [Board Powers and Responsibilities]).
- Follow Board policy (see [Policy IK](#))
- Responsible fiscal stewardship to include SPLOST management (see [Policy SD-5](#) and [SD-6](#))



**EXECUTIVE SUMMARY
FY2011 BUDGET DEVELOPMENT PROCESS**

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares Formula Driven Budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearings are held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

EXECUTIVE SUMMARY
FY2011 BUDGET DEVELOPMENT PROCESS

BUDGET PROCESS SUMMARY

The budget preparation process extends for a period of approximately twelve months beginning on July 1. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the seven members of the local Board of Education prior to June 30 for legal adoption.

The Budget Administrators Committee meets to develop a proposed balanced budget for submission to the Board of Education. Budget sessions with the Board and an official public budget meeting are conducted. Following the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education (GDOE) format and submitted for formal approval. The GDOE generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final State approval is received.

The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the state functional series level. No public funds may be expended until the local Board has approved the budget. The District prepares the budget on a modified accrual basis whereby revenues are generally recognized when susceptible to accrual and expenditures are recognized when related fund liability is incurred. Federal and state grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.



EXECUTIVE SUMMARY FY2011 BUDGET PROCESS ADMINISTRATION

FY2011 BUDGET COMMITTEE

The Budget Committee is charged with the responsibility of reviewing all budget requests for improvements to the proposed budget, in addition to the continuation budget prepared by the Financial Services Division. The Committee reviews budget documentation received from teachers, principals, central office staff, department heads, board members and Budget Steering Committee members. Input is also received from the general public as presented at the public hearing. The public hearing is held prior to adoption of the final budget. The Budget Committee members for the preparation of the 2010-2011 budget were as follows:

Budget Committee Members:

Board of Education

Fred Sanderson, Superintendent

Steven Constantino, Deputy Superintendent Leadership and Learning

Mike Addison, Chief Financial Officer

Donald Dunnigan, Chief Human Resources Officer

Christopher Ragsdale, Chief Information Officer

Judi Jones, Chief Accountability and Research Officer

Jay Dillon, Director of Communications

Michelle Luckett, Executive Assistant to the Supt/Community Relations

Brad Johnson, Deputy Chief Financial Officer

Laura Bauer, Director of Budget & Capital Project



BUDGET DEPARTMENT

The Budget Department is responsible for coordinating the Budget Process. Information is compiled from all levels of the organization and is organized for decisions by the Budget Committee and the Board of Education.

Budget Department Members:

Laura Bauer, Director of Budget & Capital Projects

Mandy Wissing, Local School Budget Supervisor

Amy Chang, Financial Analyst

Kerry O'Malley, Budget Coordinator

Martha Marler, Budget Coordinator

Mary Jo Lipson, Budget Technician

**EXECUTIVE SUMMARY
FY2011 BUDGET DEVELOPMENT CALENDAR**

The budget preparation process extends for a period of approximately thirteen months beginning in July. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the local seven member Board of Education prior to June 30 for legal adoption. The following are the major budget process elements included in the school district budget process:

Budget Process Elements/Timeframe

Process Descriptions

Prepare Budget Analysis and gather Budget-related information (**July-Feb**)

Prepare budget calendar and budget procedures
Prepare preliminary budget forecast
Gather budget balancing information (Schools/Depts)
Prepare district personnel allotment projections
Prepare operational department projections
Prepare revenue projections
Prepare revenue/expenditure estimates (Other Funds)

Track Activities that could affect Budget Development (**July-June**)

Administration tracks and reports on legislative activities

Budget Administrator Meetings (**March/April**)

Administrators review all budget balancing input
Administrators develop balanced proposed budget

Budget Input from Cobb County Citizens (**April**)

Board of Education gather input from Citizens

Budget Board Markup Meetings and Tentative Board budget approval (**May**)

Board of Education reviews proposed budget
Board of Education adopts a tentative budget

Final budget approval by the Board of Education (**June**)

Board of Education approves final budget

The Budget Administrators Committee and the Budget Steering Committee met to arrive at a tentative budget for submission to the Board of Education. The public is notified that copies of the proposed budget are placed on the internet and the public budget meetings are advertised via newspaper advertisement. Work sessions with the Board and an official public budget meeting are conducted. At the next scheduled Board meeting after the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education format and submitted for formal approval by the State Board of Education. The State Board generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final state approval is received. The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the State functional series level. No public funds may be expended until the local Board has approved the budget.

The District prepares the budget on a modified accrual basis. Appropriations not spent or encumbered lapse at year-end. Federal and State grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.

**BUDGET DEVELOPMENT CALENDAR
(Continued)**

The Budget is developed each year utilizing a budget calendar. The development and utilization of a calendar helps to ensure a planned, organized sequence of events. The process spans a timeframe of November 2009 through June 2010. The annual detailed budget calendar is stated below:

**COBB COUNTY SCHOOL DISTRICT
BUDGET DEVELOPMENT CALENDAR – FY2011**

| Dates | Tasks | | | | | | | | | | | | | | | | | | | | | | |
|------------------------------|--|------|------|----------------|--------------------|----------------|-------------------|----------------|-------------------|----------------|-------------------|----------------|--------------------|----------------|--------------------|----------------|-------------------|----------------|-------------------|----------------|--------------------|----------------|-------------------|
| November 2009 - January 2010 | Prepares FY2011 Personnel Allotments for each school and determine student/teacher ratio requirements and needs | | | | | | | | | | | | | | | | | | | | | | |
| December 2009 - January 2010 | Prepare FY2011 Budget Development Procedures/ Reports (Personnel Formula Allotments, Salary & Operating Accounts, Other Funds) | | | | | | | | | | | | | | | | | | | | | | |
| December 2009 | CFO to address the Executive Cabinet regarding FY2011 Budget Development Calendar | | | | | | | | | | | | | | | | | | | | | | |
| January 2010 | Budget Director prepares FY2011 Budget Development Manual | | | | | | | | | | | | | | | | | | | | | | |
| February 9, 2010 | CFO to address to the Executive Cabinet the FY2011 Budget Development Procedures | | | | | | | | | | | | | | | | | | | | | | |
| February 11, 2010 | Board open up link for budget input ideas for reductions and enhancements | | | | | | | | | | | | | | | | | | | | | | |
| February 16, 2010 | Central Office Department Budget training sessions. Discuss FY2011 Budget procedures & Budget Administrator Reports (BAR) | | | | | | | | | | | | | | | | | | | | | | |
| March 10, 2010 | FY2011 Board Budget Work Session – CFO provides initial FY2011 revenue and expenditure estimates | | | | | | | | | | | | | | | | | | | | | | |
| March 12, 2010 | Deadline for Local Schools and Departments to return completed Budget Administration Reports (BAR), enhancement, reduction request forms to the Budget Department | | | | | | | | | | | | | | | | | | | | | | |
| March and April 2010 | Budget Administrator Committee Meetings (Budget Department Conference Room) | | | | | | | | | | | | | | | | | | | | | | |
| | <table border="0"> <thead> <tr> <th align="left">Date</th> <th align="left">Time</th> </tr> </thead> <tbody> <tr> <td>March 22, 2010</td> <td>10:00 AM – 4:00 PM</td> </tr> <tr> <td>March 23, 2010</td> <td>1:00 PM – 4:00 PM</td> </tr> <tr> <td>March 24, 2010</td> <td>1:00 PM – 4:00 PM</td> </tr> <tr> <td>March 30, 2010</td> <td>2:30 PM – 4:00 PM</td> </tr> <tr> <td>April 12, 2010</td> <td>11:00 AM – 1:00 PM</td> </tr> <tr> <td>April 15, 2010</td> <td>11:00 AM – 4:00 PM</td> </tr> <tr> <td>April 19, 2010</td> <td>9:00 AM – 4:00 PM</td> </tr> <tr> <td>April 27, 2010</td> <td>1:30 PM – 4:00 PM</td> </tr> <tr> <td>April 28, 2010</td> <td>10:00 AM – 4:00 PM</td> </tr> <tr> <td>April 29, 2010</td> <td>1:00 PM – 4:00 PM</td> </tr> </tbody> </table> | Date | Time | March 22, 2010 | 10:00 AM – 4:00 PM | March 23, 2010 | 1:00 PM – 4:00 PM | March 24, 2010 | 1:00 PM – 4:00 PM | March 30, 2010 | 2:30 PM – 4:00 PM | April 12, 2010 | 11:00 AM – 1:00 PM | April 15, 2010 | 11:00 AM – 4:00 PM | April 19, 2010 | 9:00 AM – 4:00 PM | April 27, 2010 | 1:30 PM – 4:00 PM | April 28, 2010 | 10:00 AM – 4:00 PM | April 29, 2010 | 1:00 PM – 4:00 PM |
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| April 29, 2010 | 1:00 PM – 4:00 PM | | | | | | | | | | | | | | | | | | | | | | |
| March 31, 2010 | FY2011 Budget Digest Presentation Tax Digest Update – Cobb County Tax Assessor | | | | | | | | | | | | | | | | | | | | | | |

**BUDGET DEVELOPMENT CALENDAR
(Continued)**

| Dates | Tasks |
|-----------------------------|---|
| May 4, 2010 | Budget Review Committee review FY2011 Tentative Budget |
| May 12, 2010 | Board adopts FY2011 Tentative Budget. |
| May 13, 2010 - May 20, 2010 | Budget Department prepares FY2011 Popular Budget Report and the Internet Report for presentation to the citizens of Cobb County. |
| May 20, 2010 | Advertise the FY2011 Tentative Budget; place FY2011 Tentative Popular Report on the internet (www.cobb.k12.ga.us) |
| May 27, 2010 | Tentative Salary Hearing |
| June 2, 2010 | Tentative Salary Hearing; FY2011 Budget Public Forum |
| June 9, 2010 | Board legal adoption of FY2011 Budget. |

EXECUTIVE SUMMARY

SIGNIFICANT CHANGES IN THE BUDGET PROCESS AND/OR BUDGET POLICIES

The development of the FY2011 Budget is a planned, orderly process, which prioritizes budget requests using available resources. The central focus of the FY2011 Budget is student instruction and achievement in the classroom.

The budget process includes the estimation of revenues to fund the necessary operating expenditures of the School District. Decisions on the appropriation of funds were made after input was received from individuals from inside and outside the school system. All the technical aspects and tasks of budget development are assigned to responsible employees of the system to ensure that accounts, programs and services are reviewed, analyzed and comply with District Strategic Plan and Targets (Student Learning & Performance, Highly Performing Workforce, Effective Communication, Safe Healthy Innovative Learning Environments, Effective Use of Resources).

As part of the budget development process, administration gathered information and budget requests from all levels of the organization. In the FY2011 budget, student growth is estimated to be 105,205.

The development of the FY2011 budget was especially challenging because of (1) continued State revenue reductions which resulted in a significantly reduced allocation for K12 education and (2) an anticipated reduction in local property taxes. Throughout the development of the FY2011 budget, the Board and administration monitored the State of Georgia Legislative session to keep abreast of Senate and House bills that might affect education programs in Cobb County. The most challenging part of the FY2011 budget was the lack of information received from the Georgia Legislature until May 2010. The numerous recesses coupled with the desire for information, made this budget process more difficult than ever. The District is facing another reduction in funding from the State of Georgia as part of the State's "austerity" cuts for the FY2011 school year. From FY2003 through FY2010, Cobb County's cumulative "austerity" cuts total \$209.8 million in reduced State funding. In addition to the loss in State revenue, the District's allocation of the American Recovery and Reinvestment Act (ARRA) of 2009 has decreased by \$29.6 million in FY2011.



Because of the current shortfall, the school board anticipated having to raise the millage rate from the current 18.9 mills to the state maximum 20.0 mills. Declaring SPLOST II excess proceeds equal to 1.1 mills will allow the millage rate to remain unchanged at the current rate of 18.9. The approximate value of the excess declaration is \$23.6 million. Cobb County property owners will see no change in their school property tax rate. The General Fund millage tax rate, which will be approved by the Board in July, will be applied to the reduced residential and commercial property digest that will be received by the District at the end of June.

Each school district functional area (school or department) has a detailed budget designed to carry out their operations. All functional areas are required to review each of their revenue and expenditure accounts. In order to develop alternatives for balancing the budget, schools and departments were given the opportunity to submit budget-balancing ideas via the District's Budget

**SIGNIFICANT CHANGES IN THE BUDGET PROCESS AND/OR BUDGET POLICIES
(Continued)**

Survey. Thank you to the nearly 24,000 who participated in the stakeholder budget survey. We considered this valuable input as the budget development process proceeded. The analysis of the FY2011 budget survey results is listed in the Information Section of this document. FY2011 system-wide school district staffing estimates and requirements were also reviewed as part of the budget balancing process. Administration evaluated and prioritized school district budget balancing ideas.

The Budget Administrators Committee, composed of the Superintendent and Executive staff, compiled a budget for consideration by the Board. The Budget Administrators Committee met to review budget information compiled by the Budget Department. Tentative decisions were made on a budget for consideration by the Board. The Board met several times and tentatively approved the FY2011 budget on May 12, 2010. The Board held a public hearing on the budget on June 2, 2010 and approved the final budget on June 9, 2010. The FY2011 Budget is available for public review on the Internet at address: <http://www.cobbk12.org/centraloffice/finance/budget.aspx>.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

- A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30 of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year enrollment data and projection for the future years:

| Five Year Projection | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 |
|----------------------|---------|---------|---------|---------|---------|
| Enrollment | 105,205 | 105,205 | 105,731 | 106,788 | 107,856 |
| Growth Rate | (1.58%) | 0% | 0.50% | 1.00% | 1.00% |

| Five Year History | FY2006 | FY2007 | FY2008 | FY2009 | FY2010 |
|-------------------|---------|---------|---------|---------|---------|
| Enrollment | 104,029 | 105,608 | 106,106 | 105,810 | 106,901 |
| Growth Rate | - | 1.52% | 0.47% | (0.28%) | 1.03% |

- B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.
- C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district’s ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

- D. American Recovery and Reinvestment Act (ARRA) – The Stabilization Funds will be distributed through QBE formula and the Stimulus Funds for Title I and IDEA programs are available to the school district.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse’s insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District’s realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Department using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2011 budget reduced \$10 per FTE from previous level. Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

K. Student Transportation – Transportation is provided to students and is funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.

L. Financial Impact of Non-Routine Capital Expenditures
School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.

M. Fringe Benefit Estimates for FY2011

| FRINGE BENEFIT | FY2011 PROJECTION |
|---|------------------------------|
| Group Insurance | 18.534% of Gross Salary |
| Social Security | 6.20% of Gross Salary |
| Medicare | 1.45% of Gross Salary |
| Teacher’s Retirement System (Certified, Administrators, Clerical, Aides) | 10.28% of Gross Salary |
| Unemployment | \$250 – Annual Employee Cost |
| Workers Compensation | |
| Teachers, Administrators, Clerical, Aides | 0.41% of Gross Salary |
| Bus Drivers | 2.29% of Gross Salary |
| All Other | 3.12% of Gross Salary |

II. CONSTRAINTS

A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2011 local 5 mill share is budgeted at \$133.9 million dollars.

B. Local Tax Revenue – For FY2011, the Cobb County School District is estimating a property tax digest decline of 9.5 percent. The budget contains an increase in the millage rate from 18.9 mills to 20.0 mills. The Board approved the declaration of SPLOST excess proceeds equal to 1.1 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2010.

B. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Finance Division. Current Board Policy directs Administration to not allow a decrease in unreserved fund balance from one fiscal year end to next fiscal year.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT

The FY 2011 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

| Description | General Fund | Special Revenue | Debt Services | Capital Project | Internal Service | Total All Funds |
|--|----------------------|----------------------|--------------------|----------------------|---------------------|------------------------|
| Beginning Fund Balance | | | | | | |
| July 1, 2010 (Estimated) | \$79,783,182 | \$20,576,489 | \$1,355,807 | \$108,666,176 | \$12,559,469 | \$222,941,123 |
| Revenue: | | | | | | |
| Local | \$450,701,860 | \$32,140,877 | \$0 | \$111,712,889 | \$12,169,054 | \$606,724,680 |
| State | \$355,737,499 | \$7,074,297 | \$0 | \$20,000,000 | \$0 | \$382,811,796 |
| Bond Proceeds | \$12,749,103 | \$87,720,227 | \$0 | \$0 | \$0 | \$100,469,330 |
| Transfers/Other | \$191,885 | \$978,349 | \$0 | \$2,145,920 | \$1,436,460 | \$4,752,614 |
| Total Revenue | \$819,380,347 | \$127,913,750 | \$0 | \$133,858,809 | \$13,605,514 | \$1,094,758,420 |
| Total Funds Available | \$899,163,529 | \$148,490,239 | \$1,355,807 | \$242,524,985 | \$26,164,983 | \$1,317,699,543 |
| Appropriations | | | | | | |
| Instruction | \$582,790,028 | \$46,850,096 | \$0 | \$0 | \$0 | \$629,640,124 |
| Pupil Support Services | \$18,383,805 | \$9,062,593 | \$0 | \$0 | \$0 | \$27,446,398 |
| Instructional Staff Services | \$23,765,541 | \$6,871,921 | \$0 | \$0 | \$0 | \$30,637,462 |
| Educational Media | \$14,232,064 | \$21,881 | \$0 | \$0 | \$0 | \$14,253,945 |
| General Administration | \$4,485,104 | \$2,135,205 | \$0 | \$0 | \$0 | \$6,620,309 |
| School Administration | \$51,731,909 | \$318,338 | \$0 | \$0 | \$0 | \$52,050,247 |
| Support Services-Business | \$5,378,175 | \$9,638 | \$0 | \$0 | \$15,403,996 | \$20,791,809 |
| Operations & Maint of Plan | \$56,927,727 | \$1,458,776 | \$0 | \$0 | \$0 | \$58,386,503 |
| Student Transportation | \$42,599,559 | \$2,365,191 | \$0 | \$0 | \$0 | \$44,964,750 |
| Central Support Services | \$14,437,022 | \$3,000 | \$0 | \$0 | \$0 | \$14,440,022 |
| Other Support Services | \$0 | \$1,720,370 | \$0 | \$0 | \$0 | \$1,720,370 |
| School Nutrition | \$0 | \$50,808,362 | \$0 | \$0 | \$0 | \$50,808,362 |
| Community Services | \$66,923 | \$8,159,816 | \$0 | \$0 | \$0 | \$8,226,739 |
| Capital Outlay | \$17,983 | \$0 | \$0 | \$191,919,574 | \$0 | \$191,937,557 |
| Transfers | \$4,560,729 | \$191,885 | \$0 | \$0 | \$0 | \$4,752,614 |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations | \$819,376,569 | \$129,977,072 | \$0 | \$191,919,574 | \$15,403,996 | \$1,156,677,211 |
| Ending Fund Balance | | | | | | |
| June 30, 2011 (Estimated) | \$79,786,960 | \$18,513,167 | \$1,355,807 | \$50,605,411 | \$10,760,987 | \$161,022,332 |
| Total Appropriation & Ending Fund Balance | \$899,163,529 | \$148,490,239 | \$1,355,807 | \$242,524,985 | \$26,164,983 | \$1,317,699,543 |

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

| Description | General Fund | | | Special Revenue | | |
|---|------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009 Actual | 2010 Budget | 2011 Budget | 2009 Actual | 2010 Budget | 2011 Budget |
| Beginning Fund Balance as of July 1 (Estimate) | \$128,077,915 | \$79,780,161 | \$79,783,182 | \$26,688,527 | \$25,553,273 | \$20,576,489 |
| Revenue: | | | | | | |
| Local | \$481,818,165 | \$470,111,741 | \$450,701,860 | \$33,689,993 | \$34,574,001 | \$32,140,877 |
| State | \$382,397,104 | \$405,381,493 | \$355,737,499 | \$7,600,672 | \$7,297,347 | \$7,074,297 |
| Federal | \$14,250,493 | \$31,766,916 | \$12,749,103 | \$63,582,864 | \$90,412,460 | \$87,720,227 |
| Transfers | \$667,057 | \$209,642 | \$191,885 | \$1,105,480 | \$1,044,564 | \$978,349 |
| Total Revenue: | \$879,132,819 | \$907,469,792 | \$819,380,347 | \$105,979,009 | \$133,328,372 | \$127,913,750 |
| Total Funds Available: | \$1,007,210,734 | \$987,249,953 | \$899,163,529 | \$132,667,536 | \$158,881,645 | \$148,490,239 |
| Appropriations: | | | | | | |
| Instruction | \$669,529,788 | \$656,228,546 | \$582,790,028 | \$27,802,981 | \$45,564,892 | \$46,850,096 |
| Pupil Support Svcs | \$19,409,560 | \$17,335,009 | \$18,383,805 | \$6,205,199 | \$10,201,421 | \$9,062,593 |
| Instructional Staff Svcs | \$25,085,386 | \$26,296,940 | \$23,765,541 | \$6,516,032 | \$9,584,790 | \$6,871,921 |
| Educational Media | \$14,350,846 | \$14,620,061 | \$14,232,064 | \$14,285 | \$21,881 | \$21,881 |
| General Admin | \$6,772,289 | \$4,518,611 | \$4,485,104 | \$1,763,090 | \$2,080,633 | \$2,135,205 |
| School Admin | \$53,599,429 | \$52,144,872 | \$51,731,909 | \$312,596 | \$331,123 | \$318,338 |
| Support Svcs - Business | \$5,671,285 | \$5,260,925 | \$5,378,175 | \$12,361 | \$9,729 | \$9,638 |
| Plant Maint. & Ops. | \$59,602,559 | \$61,061,798 | \$56,927,727 | \$1,391,355 | \$1,460,416 | \$1,458,776 |
| Student Transportation | \$43,903,871 | \$48,737,187 | \$42,599,559 | \$2,530,996 | \$3,384,449 | \$2,365,191 |
| Central Suppt Svcs | \$16,830,879 | \$16,192,932 | \$14,437,022 | (\$1,212) | \$5,885 | \$3,000 |
| Other Suppt Svcs | \$2,024,409 | \$0 | \$0 | \$1,493,385 | \$1,869,574 | \$1,720,370 |
| School Nutrition | \$0 | \$0 | \$0 | \$49,991,967 | \$54,502,501 | \$50,808,362 |
| Community Services | \$65,317 | \$64,340 | \$66,923 | \$8,866,030 | \$9,078,220 | \$8,159,816 |
| Capital Projects | \$27,508 | \$18,542 | \$17,983 | \$0 | \$0 | \$0 |
| Transfers | \$3,224,814 | \$4,987,008 | \$4,560,729 | \$215,198 | \$209,642 | \$191,885 |
| Debt Service | \$7,332,633 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | \$927,430,573 | \$907,466,771 | \$819,376,569 | \$107,114,263 | \$138,305,156 | \$129,977,072 |
| Ending Fund Balance as of June 30 (Estimate) | \$79,780,161 | \$79,783,182 | \$79,786,960 | \$25,553,273 | \$20,576,489 | \$18,513,167 |
| Total Appropriations & Ending Fund Balance | \$1,007,210,734 | \$987,249,953 | \$899,163,529 | \$132,667,536 | \$158,881,645 | \$148,490,239 |

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY (Continued)

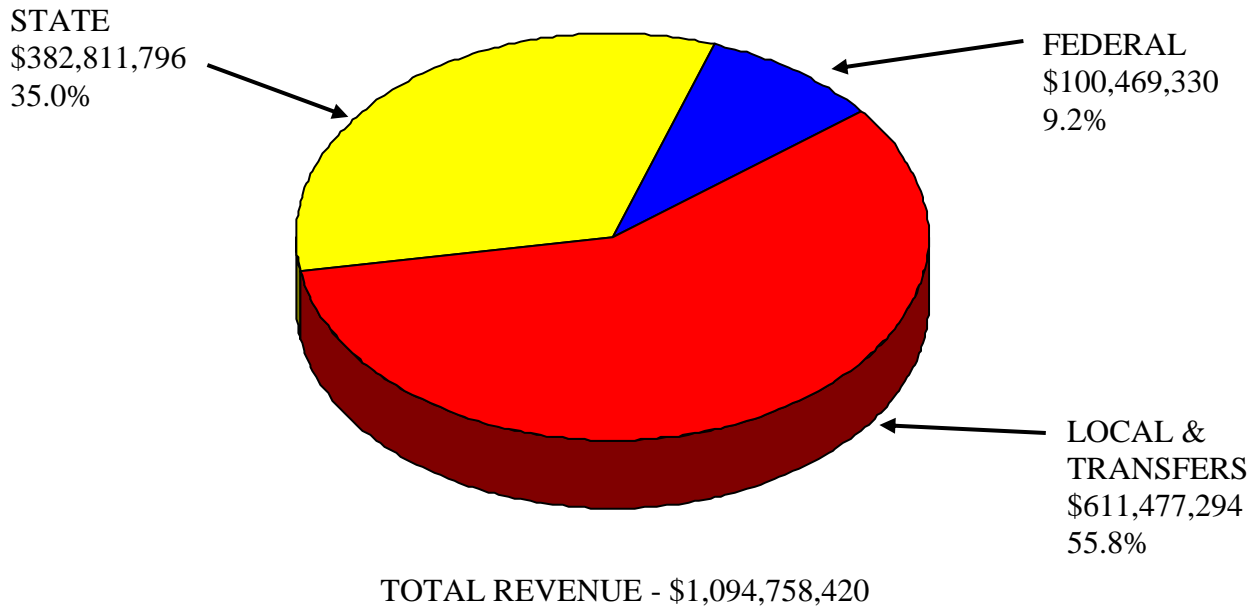
| Description | Debt Service | | | Capital Projects | | |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| | 2009 Actual | 2010 Budget | 2011 Budget | 2009 Actual | 2010 Budget | 2011 Budget |
| Beginning Fund Balance as of July 1 (Estimate) | \$1,658,790 | \$1,355,807 | \$1,355,807 | \$76,227,213 | \$139,963,307 | \$108,666,176 |
| Revenue: | | | | | | |
| Local | \$148,876 | \$0 | \$0 | \$116,452,710 | \$147,814,267 | \$111,712,889 |
| State | \$0 | \$0 | \$0 | \$2,373,216 | \$0 | \$20,000,000 |
| Federal | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$10,883 | \$2,163,500 | \$2,145,920 |
| Total Revenue: | <u>\$148,876</u> | <u>\$0</u> | <u>\$0</u> | <u>\$118,836,809</u> | <u>\$149,977,767</u> | <u>\$133,858,809</u> |
| Total Funds Available: | <u>\$1,807,666</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$195,064,022</u> | <u>\$289,941,074</u> | <u>\$242,524,985</u> |
| Appropriations: | | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Admin | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Admin | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Svcs - Business | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Plant Maint. & Ops. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Suppt Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Suppt Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Capital Projects | \$0 | \$0 | \$0 | \$55,100,715 | \$181,274,898 | \$191,919,574 |
| Transfers | \$451,859 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$451,859</u> | <u>\$0</u> | <u>\$0</u> | <u>\$55,100,715</u> | <u>\$181,274,898</u> | <u>\$191,919,574</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$139,963,307</u> | <u>\$108,666,176</u> | <u>\$50,605,411</u> |
| Total Appropriations & Ending Fund Balance | <u>\$1,807,666</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$195,064,022</u> | <u>\$289,941,074</u> | <u>\$242,524,985</u> |

Note: The 2011 fund balance of Capital Projects is expected to decrease due to budgeted expenditure higher than revenue to accelerate the projects planned. The FY2010 and FY2011 budgets do not include SPLOST I which the program ended.

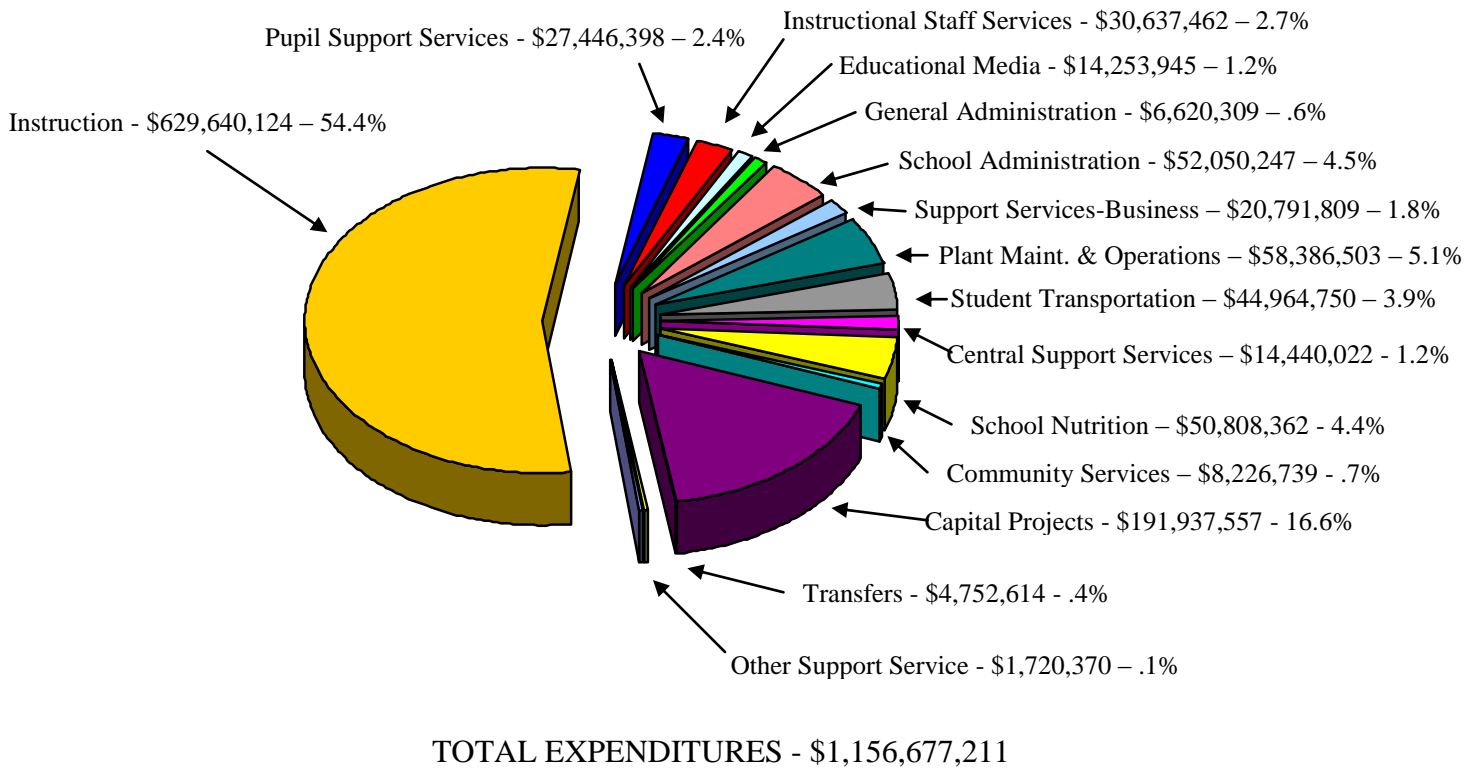
EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY (Continued)

| Description | Internal Service | | | Total All Funds | | |
|--|---------------------|---------------------|---------------------|------------------------|------------------------|------------------------|
| | 2009 Actual | 2010 Budget | 2011 Budget | 2009 Actual | 2010 Budget | 2011 Budget |
| Beginning Fund Balance as of July 1 (Estimate) | \$12,939,810 | \$14,357,951 | \$12,559,469 | \$245,592,256 | \$261,010,499 | \$222,941,123 |
| Revenue: | | | | | | |
| Local | \$12,129,643 | \$11,862,227 | \$12,169,054 | \$644,239,387 | \$664,362,236 | \$606,724,680 |
| State | \$0 | \$0 | \$0 | \$392,370,992 | \$438,447,763 | \$382,811,796 |
| Federal | \$0 | \$0 | \$0 | \$77,833,357 | \$96,410,453 | \$100,469,330 |
| Transfers | \$2,119,334 | \$1,778,944 | \$1,436,460 | \$3,902,754 | \$5,196,650 | \$4,752,614 |
| Total Revenue: | <u>\$14,248,977</u> | <u>\$13,641,171</u> | <u>\$13,605,514</u> | <u>\$1,118,346,490</u> | <u>\$1,204,417,102</u> | <u>\$1,094,758,420</u> |
| Total Funds Available: | <u>\$27,188,787</u> | <u>\$27,999,122</u> | <u>\$26,164,983</u> | <u>\$1,363,938,746</u> | <u>\$1,465,427,601</u> | <u>\$1,317,699,543</u> |
| Appropriations: | | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$697,332,769 | \$701,793,438 | \$629,640,124 |
| Pupil Support Svcs | \$0 | \$0 | \$0 | \$25,614,759 | \$27,536,430 | \$27,446,398 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$31,601,418 | \$35,881,730 | \$30,637,462 |
| Educational Media | \$0 | \$0 | \$0 | \$14,365,131 | \$14,641,942 | \$14,253,945 |
| General Admin | \$0 | \$0 | \$0 | \$8,535,379 | \$6,599,244 | \$6,620,309 |
| School Admin | \$0 | \$0 | \$0 | \$53,912,025 | \$52,475,995 | \$52,050,247 |
| Support Svcs - Business | \$12,830,836 | \$15,439,653 | \$15,403,996 | \$18,514,482 | \$20,710,307 | \$20,791,809 |
| Plant Maint. & Ops. | \$0 | \$0 | \$0 | \$60,993,914 | \$62,522,214 | \$58,386,503 |
| Student Transportation | \$0 | \$0 | \$0 | \$46,434,868 | \$52,121,636 | \$44,964,750 |
| Central Suppt Svcs | \$0 | \$0 | \$0 | \$16,829,667 | \$16,198,817 | \$14,440,022 |
| Other Suppt Svcs | \$0 | \$0 | \$0 | \$3,517,794 | \$1,869,574 | \$1,720,370 |
| School Nutrition | \$0 | \$0 | \$0 | \$49,991,967 | \$54,502,501 | \$50,808,362 |
| Community Services | \$0 | \$0 | \$0 | \$8,931,347 | \$9,142,560 | \$8,226,739 |
| Capital Projects | \$0 | \$0 | \$0 | \$55,128,223 | \$181,293,440 | \$191,937,557 |
| Transfers | \$0 | \$0 | \$0 | \$3,891,871 | \$5,196,650 | \$4,752,614 |
| Debt Service | \$0 | \$0 | \$0 | \$7,332,633 | \$0 | \$0 |
| Total Appropriations: | <u>\$12,830,836</u> | <u>\$15,439,653</u> | <u>\$15,403,996</u> | <u>\$1,102,928,247</u> | <u>\$1,242,486,478</u> | <u>\$1,156,677,211</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$14,357,951</u> | <u>\$12,559,469</u> | <u>\$10,760,987</u> | <u>\$261,010,499</u> | <u>\$222,941,123</u> | <u>\$161,022,332</u> |
| Total Appropriations & Ending Fund Balance | <u>\$27,188,787</u> | <u>\$27,999,122</u> | <u>\$26,164,983</u> | <u>\$1,363,938,746</u> | <u>\$1,465,427,601</u> | <u>\$1,317,699,543</u> |

**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2011 REVENUE – ALL FUNDS**



**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2011 EXPENDITURES – ALL FUNDS**



**EXECUTIVE SUMMARY
GENERAL FUND BUDGET
FY2011 SELECTED BUDGET ISSUES**

| <u>Item</u> | <u>Description</u> | <u>Amount</u> |
|-------------|---|--------------------|
| 1. | Local Revenue projection - 9.5% decline in Digest | \$20,004,423 |
| 2. | State Revenue decrease projection | \$906,722 |
| 3. | Federal Revenue decrease projection | \$31,565,017 |
| 4. | Expiration of FY2010 Budget Reductions (Salary step, health insurance, furlough days, etc.) | \$19,777,910 |
| 5. | FY2011 Salaries increase for enrollment, step, TRS rate change , and Unemployment payment | \$17,992,443 |
| 6. | Utility (water, sewer, gas, electricity, fuel) increase projection | \$2,235,263 |
| 7. | Project additional Austerity Cuts of 7% | \$26,775,941 |
| 8. | Other operation cost increase | <u>\$7,462,546</u> |
| | FY2011 Total Budget Deficit Challenge | \$126,720,265 |

EXECUTIVE SUMMARY

DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES

State and Local Educational Budget Reductions

The Cobb County Board of Education has approved a balanced budget for Fiscal Year 2011 that required numerous difficult steps to address a \$126.7 million shortfall. The budget gap resulted from a significant drop in the school district's two primary sources of revenue – state funding and local property tax collections. Since 2003, the state of Georgia has implemented austerity cuts that have reduced funding for Cobb County schools by more than \$208 million. Additionally, local property tax collections in 2010 decreased by approximately 10 percent.

The spending cuts and other steps taken to address the \$126.7 million shortfall follow a budget year in 2010 that itself required more than \$97 million in cuts, including a 2-percent pay reduction for all employees. The balanced budget presented by Superintendent Fred Sanderson and approved by the Board of Education at its June 9, 2010 work session attempts to sustain the highest level of educational service possible under the challenging economic circumstances.

“This has been an extraordinarily difficult budget cycle, the worse I've seen in my 35 years as an educator,” said Superintendent Sanderson. “To face this kind of deficit one year after cutting almost \$100 million is hard to imagine. Under the circumstances, I believe we've presented a budget that takes the most equitable approach to spending reductions. Education is very personnel-oriented, and that means about 90 percent of our budget is represented by salaries for teachers and other staff. To find savings that would help close a \$126 million gap, we had no choice but to cut positions, but we did so as strategically and fairly as possible. Cutting jobs is the last thing I want to do, especially in this economy, but following a year where we had already lowered all employees' salaries, we had no better options.”

In April, the school board conducted a community-wide survey to gauge public opinion on the budget crisis. One item asked respondents to rate various cost-cutting options. Of the more than 21,000 responses, the options that received the most favorable responses included reducing the school year by five days and increasing the millage rate. The option that received the highest percentage of “unacceptable” votes was reducing pay for employees.

The FY2011 General Fund budget anticipates \$819,380,347 in revenue compared to \$907,469,792 in budgeted revenue for FY2010. The FY2011 budget anticipates \$819,376,569 in expenditures compared to \$907,466,771 in budgeted expenditures in FY2010. The budget is based on a predicted enrollment of 105,205 students. Expenditures per student total \$7,788, compared to \$8,648 per student in FY2010. The approved budget results will not increase the school property tax rate.

Spending reductions and other steps taken to address the \$126.7 million budget shortfall include:

- Reducing 68 central office and support positions (\$8.1 million)
- Increasing to maximum class sizes and reducing 636 teaching positions (\$47.4 million)
- Avoiding millage rate increase by using SPLOST II excess funds (\$23.6 million)
- Five furlough days for all school district staff (\$15.9 million)
- Freezing school salary step for all eligible employees (\$10 million)
- Reducing 55 school counselor/graduation coach positions (\$4.5 million)
- Reducing 112 custodian positions (\$3.9 million)
- Eliminating 100 buses, corresponding routes and driver positions (\$2.9 million)

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

- Reducing High-Priority pay account (\$2.3 million)
- Restructuring alternative education program (\$2 million)
- Reducing Maintenance Department (\$1.1 million)
- Reducing 20 Additional Day funding (\$1 million)
- Decreasing instructional supply allotment (\$1 million)
- Reducing school year by five days (\$1 million)
- Increasing transportation fee for field trips (\$190,860)
- Parking buses within five miles of first pick up (\$75,000)
- Redirecting contributions for dental coverage for all employees (\$750,000)
- Reducing to state-allotted sick-leave accrual (\$183,000)
- Reducing substitute pay by \$10 per day (\$799,888)

Increasing class sizes creates the greatest budget cost-savings – as class sizes increase the district needs fewer teachers. On May 24, 2010 the Georgia Department of Education waived all restrictions on class size to help school districts across the state contend with the economic crisis. In Cobb, where class sizes already were well below the state maximum at every grade level, schools can expect to see classes increase on average by approximately three students. That number is averaged, so some classes may be higher and others lower. As an example, core classes in high school can expect to see class sizes of no more than 35 students.

“This is uncharted territory for our school district,” said School Board Chair Lynnda Crowder-Eagle. “We're experiencing what so many private corporations have been through in the past couple of years. I am deeply sorry that the budget we approved results in job reductions, but I have no doubt the Cobb County School District will continue to offer the very highest quality education, and our teachers and administrators will rise up to meet this challenge as they always have. Through their commitment, the Cobb County School District will persevere and maintain its reputation for academic excellence.”

Reductions in state and local revenue are the primary causes of the budget gap, but there are other factors that impact the school district's operating budget. Cobb County tax exemptions are among the most generous in the State of Georgia. Two of the most popular exemptions are the Age 62 Exemption and the Homestead Exemption. Cobb County qualified homeowners who are age 62 or older as of January 1 are fully exempt from school property tax. Qualified homeowners are entitled to a \$10,000 Homestead Exemption in the school general tax category. In total, Cobb County tax exemptions will reduce school district revenue by more than \$100 million.

The approved FY2011 budget also includes more than \$8.7 million in Federal funding from the American Recovery & Reinvestment Act. Those dollars no longer will be available after next school year.

In September 2008, Cobb County voters approved a five-year extension of the Special Purpose Local Option Sales Tax, but SPLOST funds are designated for specific capital projects and cannot be used for day-to-day General Fund operating expenditures. Therefore, SPLOST funds cannot be used to directly offset the \$126.7 million General Fund deficit. However, the Board of Education was able to declare more than \$23 million from the SPLOST II program as “excess funds”. For a district such as Cobb, state law requires that any excess SPLOST funds be used to lower the property tax millage rate.

Because of the current shortfall, the school board anticipated having to raise the millage rate from the current 18.9 mills to the state maximum 20.0 mills when it met in July. Declaring SPLOST II excess

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

proceeds equal to 1.1 mills allowed the millage rate to remain unchanged at the current rate of 18.9. The approximate value of the excess declaration is \$23.6 million.

Cobb County property owners will see no change in their school property tax rate.

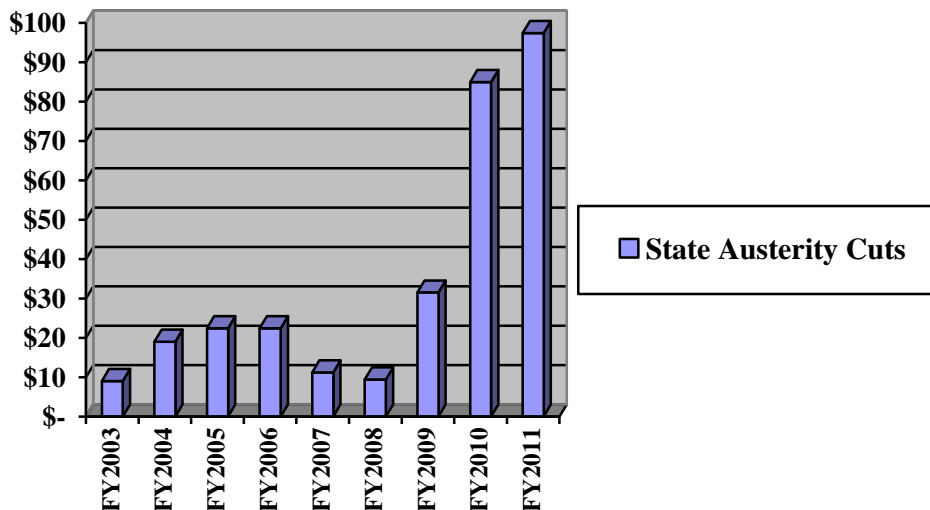
State Austerity Budget Cuts

Prior to the FY2011 budget, the State of Georgia has faced difficult financial challenges. State revenue growth was not keeping pace with rising expenditures, forcing the State legislature to cut programs and reduce operating costs. As part of the FY2003 original budget, the school district absorbed a \$9 million State austerity budget cut. While the state economy continued to under-perform forcing economists to closely monitor State revenue and expenditure levels. Realizing that actual state revenue was not keeping up with budgeted projections, the legislature took financial action in the middle of the year, assessing all Georgia school districts additional budget austerity cuts that were not planned for. The State austerity reductions to Cobb from FY2003 to FY2010 are listed below. The FY2011 projection is \$97 million.

State Austerity Reduction

| Description | FY2003 | FY2004 | FY2005 | FY2006 | FY2007 |
|--------------|--------------|---------------|---------------|---------------|--------------|
| Annual | \$9,018,265 | \$10,479,762 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Mid-Year Cut | \$0 | \$8,556,134 | \$0 | \$0 | \$0 |
| Total | \$9,018,265 | \$19,035,896 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Cumulative | \$9,018,265 | \$28,054,161 | \$50,424,945 | \$72,795,528 | \$84,006,583 |
| Description | FY2008 | FY2009 | FY2010 | FY2011 | |
| Annual | \$9,442,954 | \$6,178,365 | \$42,407,700 | \$97,409,912 | |
| Mid-Year Cut | \$0 | \$25,316,975 | \$51,243,990 | | |
| Total | \$9,442,954 | \$31,495,340 | \$93,651,690 | \$97,409,912 | |
| Cumulative | \$93,449,537 | \$124,944,877 | \$218,596,567 | \$316,006,479 | |

Million Dollars



EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

ARRA (American Recovery and Reinvestment Act) Federal funding

The American Recovery and Reinvestment Act Federal funding (ARRA) has TWO sources of funding - STABILIZATION FUNDS and STIMULUS FUNDS. Both of these ARRA funds were accounted for and included in the FY2010 Budget and FY2011 Budget that the Board approved on June 10, 2009. The following rules and regulations regarding these funds represent our current understanding of ARRA funds but are subject to change.

(1) SUMMARY OF ARRA STABILIZATION FUNDS - (General Fund Only)

| Description | Total State Stabilization Funds | State Stabilization Funds Allocated to Cobb County School District |
|---|---------------------------------|--|
| Total State Stabilization Funds | \$1,032,638,855 | |
| State Stabilization Funds allocated to school districts in FY2009 | \$157,931,185 | \$9,819,396 |
| State Stabilization Funds allocated to school districts in FY2010 | \$615,062,645 | \$38,316,127 |
| State Stabilization Funds remaining to be allocated in FY2011 | \$140,709,507 | \$8,723,989 (a) |

(a) Estimated FY2011 State Fiscal Stabilization Fund that will be allocated to the District. Projection based on Cobb's percentage of State 6.2%.

(2) SUMMARY OF ARRA STIMULUS FUNDS - (Title I and IDEA Grant Funds Only)

Stimulus funds are completely separate from Stabilization Funds and for Cobb, only affect the Title I and IDEA Cobb Grant funds.

| Description | Total State Stimulus Funds | Stimulus Funds Allocated to Cobb County School District |
|---------------|----------------------------|---|
| Title I Grant | \$336,261,901 | \$7,202,151 (FY2010) |
| | | \$6,753,737 (FY2011) |
| IDEA Grant | \$324,207,683 | \$10,118,370 (FY2010) |
| | | \$10,118,371 (FY2011) |

(NOTE) - Stimulus funds for the Title I and IDEA grants will be received from the State of GA on a reimbursement basis as the grant funds are spent during FY2010 and FY2011.

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

Adequate Yearly Progress Report

A preliminary review of Adequate Yearly Progress (AYP) data released on July 19, 2010 shows 95 of 110 Cobb County schools met the continually increasing academic standards. Just 14 percent of Cobb schools, compared to 29 percent of all schools statewide, did not make AYP. Three Cobb middle schools - Cooper, Griffin and Smitha – were removed from ‘Needs Improvement’ status entirely.

The 15 Cobb schools that fell short of meeting AYP are: Acworth, Compton, Powder Springs and Riverside Intermediate elementary schools; Lindley 6th Grade Academy, Barber, Campbell, and Tapp middle schools; and Campbell, Kell, McEachern, Oakwood, Osborne, Pebblebrook and South Cobb high schools.

With increased targets in math and graduation rates for 2010, just 71 percent of all Georgia schools made AYP, according to data released by the Georgia Department of Education. The state uses three areas to determine AYP. In test participation, 112 of 114 (98.2 percent) Cobb schools met requirements; in academic performance, 98 of 114 (86 percent) schools met the standards; and on the second indicator, either graduation rate or attendance, 110 of 114 (96.5 percent) schools met expectations.

Cobb County again did not make AYP as a district, despite having 86 percent of its component schools meet the NCLB benchmarks. The performance of specific student subgroups, particularly in high school Mathematics, continues to hinder Cobb and other large metropolitan school districts from reaching the benchmarks considered for district AYP status.

“It’s reassuring that 86 percent of our schools made AYP even in a year when targets increased,” said Superintendent Fred Sanderson. “We also continue to decrease the number of schools on the Needs Improvement list, and we are seeing real improvement in the number of students exceeding expectations. At the same time, we’ll continue to hone in on specific subgroups of students in an effort to get even more schools to positive AYP status and to improve our chances of making it as a district. Again, though, I will emphasize that just a handful of students can cause an entire school or district to fall short, which is why so few large, diverse school districts are able to make AYP.”

The District will analyze the complete AYP reports and provide further information, including individual school AYP data and choice options for schools in ‘Needs Improvement’ status, in the coming days. Updates will be made available on the District Web site.

NOTE: The state Department of Education will show a different total for AYP schools in Cobb County because the state requires four schools not under Cobb County School District management to be included with CCSD’s AYP results. Two schools, the Devereux Center and the Imagine International Academy of Mableton, did not make AYP. Two other schools, Kennesaw Charter Science and Math Academy and Imagine International Academy of Smyrna, did make AYP.

EXECUTIVE SUMMARY

EXPLANATION OF COMMUNITY FINANCIAL AND DEMOGRAPHIC INFORMATION



Location

Located just across the Chattahoochee River from Atlanta, Cobb County is a dynamic community of more than 676,800 residents and total house units 280,476. Boasting a strong diversified economy, Cobb County has a total employment approximate 330,044 with an unemployment rate of 9.9% and a median household income of \$63,514. Many national firms are well represented in Cobb County, as are a growing number of international businesses. Cobb County covers 340 square miles and has six municipalities: Acworth, Austell, Kennesaw, Marietta, Powder Springs and Smyrna.

History

Cobb County, Georgia was officially organized in 1832 and named in honor of Thomas Willis Cobb who was a U.S. representative, U.S. senator and Supreme Court judge. The county was created from its neighboring county, Cherokee, by an act of the General Assembly.

A railroad from Marthasville (now Atlanta) to Chattanooga was completed in 1850. This railroad line was the first route from the South to the West and Cobb County flourished due to a depot in Marietta. During the Civil War, Cobb County was used as a base of operations by General Sherman. After the war, Cobb County suffered due to a depressed farm economy and low-wage industries. The county was transformed in 1942 when Bell Aircraft opened an assembly plant to build B-29 bombers. The Bell Aircraft facility is now the home of Lockheed-Martin Aeronautical Systems Company.

Since World War II, Cobb County's population has grown steadily. As newcomers flocked to the county, the population became more diverse. Less than half of Cobb's residents are native Georgians.

Cobb County School District

The Cobb County School District is the second largest school systems in Georgia and the 26th largest in the United States. The kindergarten through 12th grade student population is approximately 106,000.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 15,000 full-time employees including over 8,300 classroom teachers, the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

**EXECUTIVE SUMMARY
GENERAL FUND FORECAST**

| Description | FY2010 Original Budget | FY2011 Original Budget | FY2012 Estimated Budget | FY2013 Estimated Budget | FY2014 Estimated Budget |
|-----------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Beginning Fund Balance (estimate) | \$79,780,161 | \$79,783,182 | \$79,786,960 | \$64,958,567 | \$44,476,576 |
| Revenue | \$907,469,792 | \$819,380,347 | \$859,318,302 | \$912,279,985 | \$969,871,889 |
| Expenditures | \$907,466,771 | \$819,376,569 | \$874,146,695 | \$932,761,976 | \$995,509,569 |
| Ending Fund Balance (estimate) | \$79,783,182 | \$79,786,960 | \$64,958,567 | \$44,476,576 | \$18,838,896 |

Revenue Notes:

| | |
|-----------------|---|
| Local Revenue | Local revenue is primarily composed of County Property Taxes in which a tax rate (millage rate) is applied to the value of property in Cobb County. |
| State Revenue | State funding for education in Georgia is earned via the Quality Basic Education (QBE) formulas. The main criteria for earning funds is based on student counts in various programs (Kindergarten, Grades 1-3, etc.) applied to program formulas. |
| Federal Revenue | A small amount of General Fund Federal revenue is earned by Cobb County for various programs, such as reimbursement of ROTC instructor salaries and Federal Indirect program revenue, in which the school district charges an administrative handling fee, etc. |

Expenditure Notes:

| | |
|------------------------------|---|
| Salaries and Fringe Benefits | General Fund salaries and fringe benefits account for approximately 85% - 90% of the total General Fund budget. |
| Operating Expenditures | Supplies, equipment, contract services, and other non-salary accounts have been increased to account for student growth. Factor of utility market price fluctuation included in budget. |

FY2011 Forecast Assumptions and General Comments:

| | |
|---|---|
| 1 | Revenue and Expenditure projections assume flat student growth. |
| 2 | State Revenue, 43.42% of total General Fund revenue, reflects recurring State of Georgia austerity budget cuts to QBE earnings. |
| 3 | Local Revenue, 55.03% of total General Fund revenue, reflects an estimated 9.5% Property Tax Digest reduction. |
| 4 | Expenditure projections reflect district position reduction, full salary step freeze, increase to maximum class size, five furlough days for all staff, and many operation cost reductions. |

FY2012 – FY2014 Forecast Assumptions and General Comments:

| | |
|---|---|
| 1 | Revenue projections are based on revenue statistical data since FY2000 |
| 2 | Expenditure projections are based on expenditure statistical data since FY2000. |

**EXECUTIVE SUMMARY
OTHER FUNDS FORECAST**

| Fund | FY2010 | | | FY2011 | | | FY2012 | | | FY2013 | | | FY2014 | | | Forecast Assumptions and Comments | | |
|------------------------------|-----------------------------|--------------|--------------|---------------------|--------------|--------------|---------------------|--------------|--------------|---------------------|--------------|--------------|---------------------|--------------|--------------|-----------------------------------|--|--|
| | Beginning Fund Balance | Revenue | Expenditures | Ending Fund Balance | Revenue | Expenditures | Ending Fund Balance | Revenue | Expenditures | Ending Fund Balance | Revenue | Expenditures | Ending Fund Balance | Revenue | Expenditures | | | |
| | July 1 | | | June 30 | | | June 30 | | | June 30 | | | June 30 | | | | | |
| SPECIAL REVENUE FUNDS | | | | | | | | | | | | | | | | | | |
| Special Programs | | | | | | | | | | | | | | | | | | |
| 549 | Donations | \$0 | \$80,359 | \$80,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | Donations are budgeted as received | |
| 550 | Facility Use | \$262,899 | \$857,555 | \$857,555 | \$262,899 | \$822,805 | \$822,805 | \$262,899 | \$822,805 | \$822,805 | \$262,899 | \$822,805 | \$822,805 | \$262,899 | \$822,805 | \$262,899 | Continue FY2011 Budget (balanced) | |
| 551 | After School Program | \$1,015,858 | \$7,841,247 | \$7,943,462 | \$913,643 | \$7,107,786 | \$7,107,786 | \$913,643 | \$7,107,786 | \$7,107,786 | \$913,643 | \$7,107,786 | \$7,107,786 | \$913,643 | \$7,107,786 | \$913,643 | Project using 0% Student Growth | |
| 552 | Performing Arts | \$122,890 | \$367,840 | \$367,840 | \$122,890 | \$350,235 | \$350,235 | \$122,890 | \$350,235 | \$350,235 | \$122,890 | \$350,235 | \$350,235 | \$122,890 | \$350,235 | \$122,890 | Continue FY2011 Budget (balanced) | |
| 553 | Tuition School | \$491,805 | \$1,065,723 | \$1,066,048 | \$491,480 | \$987,557 | \$987,557 | \$491,480 | \$987,557 | \$987,557 | \$491,480 | \$987,557 | \$987,557 | \$491,480 | \$987,557 | \$491,480 | Continue FY2011 Budget (balanced) | |
| 554 | Public Safety | \$232,635 | \$1,282,631 | \$1,282,631 | \$232,635 | \$1,293,619 | \$1,293,619 | \$232,635 | \$1,293,619 | \$1,293,619 | \$232,635 | \$1,293,619 | \$1,293,619 | \$232,635 | \$1,293,619 | \$232,635 | Continue FY2011 Budget (balanced) | |
| 556 | Adult High School | \$131,222 | \$359,588 | \$407,592 | \$83,218 | \$338,559 | \$338,559 | \$83,218 | \$338,559 | \$338,559 | \$83,218 | \$338,559 | \$338,559 | \$83,218 | \$338,559 | \$83,218 | Continue FY2011 Budget (balanced) | |
| 557 | Artists at School | \$17,382 | \$9,900 | \$10,180 | \$17,102 | \$9,900 | \$9,900 | \$17,102 | \$9,900 | \$9,900 | \$17,102 | \$9,900 | \$9,900 | \$17,102 | \$9,900 | \$17,102 | Continue FY2011 Budget (balanced) | |
| State Aid | | | | | | | | | | | | | | | | | | |
| 510 | Adult Education | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | |
| 532 | Psycho Education | \$352,438 | \$5,945,819 | \$5,945,819 | \$352,438 | \$5,502,219 | \$5,502,219 | \$352,438 | \$5,502,219 | \$5,502,219 | \$352,438 | \$5,502,219 | \$5,502,219 | \$352,438 | \$5,502,219 | \$5,502,219 | Grants are initially budgeted using last year's information received | |
| 580 | Misc State Grants | \$0 | \$372,724 | \$372,724 | \$0 | \$254,757 | \$254,757 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Federal Aid | | | | | | | | | | | | | | | | | | |
| 402 | Title I | \$0 | \$25,257,695 | \$25,257,695 | \$0 | \$23,832,279 | \$23,832,279 | \$0 | \$17,078,542 | \$17,078,542 | \$0 | \$14,839,889 | \$14,839,889 | \$0 | \$14,839,889 | \$14,839,889 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act |
| 404 | Title VI-B | \$0 | \$29,166,478 | \$29,166,478 | \$0 | \$29,166,478 | \$29,166,478 | \$0 | \$19,048,108 | \$19,048,108 | \$0 | \$18,551,944 | \$18,551,944 | \$0 | \$18,551,944 | \$18,551,944 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act |
| 406 | Vocation Education | \$0 | \$756,534 | \$756,534 | \$0 | \$725,238 | \$725,238 | \$0 | \$725,238 | \$725,238 | \$0 | \$725,238 | \$725,238 | \$0 | \$725,238 | \$725,238 | \$0 | Grants are initially budgeted using last year's information |
| 414 | Title II | \$0 | \$3,139,403 | \$3,139,403 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | Grants are initially budgeted using last year's information |
| 432 | Homeless | \$0 | \$176,050 | \$176,050 | \$0 | \$176,050 | \$176,050 | \$0 | \$57,124 | \$57,124 | \$0 | \$57,124 | \$57,124 | \$0 | \$57,124 | \$57,124 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act |
| 434 | Learn & Serve | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | Grants are initially budgeted using last year's information |
| 460 | Title III | \$0 | \$1,762,588 | \$1,762,588 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | Grants are initially budgeted using last year's information |
| 462 | Success for All / Drug Free | \$0 | \$4,240,372 | \$4,240,372 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | Grants are initially budgeted using last year's information |
| 478 | USDA Fruit & Vegetable | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | Grants are initially budgeted using last year's information |
| 600 | School Nutrition | \$22,926,144 | \$49,596,648 | \$54,422,608 | \$18,100,184 | \$48,665,147 | \$50,728,469 | \$16,036,862 | \$48,665,147 | \$50,728,469 | \$13,973,540 | \$48,665,147 | \$50,728,469 | \$11,910,218 | \$48,665,147 | \$50,728,469 | \$9,846,896 | Project using 0% Student Growth |

DEBT SERVICE FUND

| | | | | | | | | | | | | | | | | | | |
|-----|--------------|-------------|-----|-----------|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|--|
| 200 | Debt Service | \$1,522,783 | \$0 | \$166,976 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | Debt Payoff Comment School District Bonded Debt was paid off in February 2007. |
|-----|--------------|-------------|-----|-----------|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|--|

CAPITAL PROJECTS FUND

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

CAPITAL PROJECTS FUND FORECAST

In Millions

| Month Received | Actual 2009 | Notebook Projected 2010 (5%) Growth | KSU 2010 Forecast | Notebook Projected 2011 (5%) Growth | KSU 2011 Forecast | Notebook Projected 2012 (5%) Growth | KSU 2012 Forecast | Notebook Projected 2013 (5%) Growth | KSU 2013 Forecast | Notebook Projected 2014 (5%) Growth | KSU 2014 Forecast |
|----------------------|-------------|--|-------------------|--|-------------------|--|-------------------|--|-------------------|--|-------------------|
| January | | \$12.03 | \$8.64 | \$12.63 | \$8.83 | \$13.26 | \$9.25 | \$13.93 | \$9.69 | \$14.62 | \$10.10 |
| February | | \$12.03 | \$10.43 | \$12.63 | \$10.62 | \$13.26 | \$11.04 | \$13.93 | \$11.48 | \$14.62 | \$11.89 |
| March | \$9.21 | \$12.63 | \$8.70 | \$13.26 | \$8.89 | \$13.93 | \$9.31 | \$14.62 | \$9.74 | | |
| April | \$7.19 | \$12.63 | \$8.58 | \$13.26 | \$8.77 | \$13.93 | \$9.18 | \$14.62 | \$9.62 | | |
| May | \$12.32 | \$12.63 | \$9.41 | \$13.26 | \$9.60 | \$13.93 | \$10.01 | \$14.62 | \$10.45 | | |
| June | \$8.61 | \$12.63 | \$9.47 | \$13.26 | \$9.66 | \$13.93 | \$10.08 | \$14.62 | \$10.51 | | |
| July | \$9.23 | \$12.63 | \$9.61 | \$13.26 | \$9.80 | \$13.93 | \$10.22 | \$14.62 | \$10.66 | | |
| August | \$9.28 | \$12.63 | \$9.39 | \$13.26 | \$9.58 | \$13.93 | \$10.01 | \$14.62 | \$10.44 | | |
| September | \$10.30 | \$12.63 | \$9.55 | \$13.26 | \$9.74 | \$13.93 | \$10.16 | \$14.62 | \$10.59 | | |
| October | \$8.75 | \$12.63 | \$9.60 | \$13.26 | \$9.79 | \$13.93 | \$10.21 | \$14.62 | \$10.65 | | |
| November | \$9.15 | \$12.63 | \$9.85 | \$13.26 | \$10.04 | \$13.93 | \$10.45 | \$14.62 | \$10.89 | | |
| December | \$10.09 | \$12.63 | \$8.86 | \$13.26 | \$9.05 | \$13.93 | \$9.47 | \$14.62 | \$9.90 | | |
| Annual Totals | \$94.1 | \$150.4 | \$112.1 | \$157.9 | \$114.4 | \$165.8 | \$119.4 | \$174.1 | \$124.6 | \$29.2 | \$22.0 |

Data source: SPLOST III Sales Tax Revenue Forecast conducted by Kennesaw State University on January 28, 2010.

**EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS**

FY2010 Metro Atlanta Millage Rate Comparison

| Metro Atlanta System | General Fund Millage | Bond Millage | Total Millage | Standard Homestead Exemption |
|----------------------|----------------------|--------------|---------------|------------------------------|
| Atlanta | 21.640 | 0.054 | 21.694 | \$15,000 |
| Cobb | 18.900 | 0.000 | 18.900 | \$10,000 |
| Dekalb | 22.980 | 0.000 | 22.980 | \$12,500 |
| Fulton | 18.502 | 0.000 | 18.502 | \$2,000 |
| Gwinnett | 19.250 | 1.300 | 20.550 | \$4,000 |

Property Tax Rates – Cobb County School District

(Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value)

| Fiscal Year | General Fund Millage Rate | Bond Fund Millage Rate | Total Millage Rate |
|-------------|---------------------------|------------------------|--------------------|
| 1998 | 17.83 | 3.80 | 21.63 |
| 1999 | 17.83 | 3.50 | 21.33 |
| 2000 | 17.55 | 1.50 | 19.05 |
| 2001 | 17.55 | 1.50 | 19.05 |
| 2002 | 19.00 | 1.05 | 20.05 |
| 2003 | 19.00 | 0.90 | 19.90 |
| 2004 | 19.00 | 0.90 | 19.90 |
| 2005 | 19.00 | 0.90 | 19.90 |
| 2006 | 19.00 | 0.90 | 19.90 |
| 2007 | 19.00 | 0.90 | 19.90 |
| 2008 | 18.90 | 0.00 | 18.90 |
| 2009 | 18.90 | 0.00 | 18.90 |
| 2010 | 18.90 | 0.00 | 18.90 |
| 2011 | 18.90 | 0.00 | 18.90 |



EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS (continued)

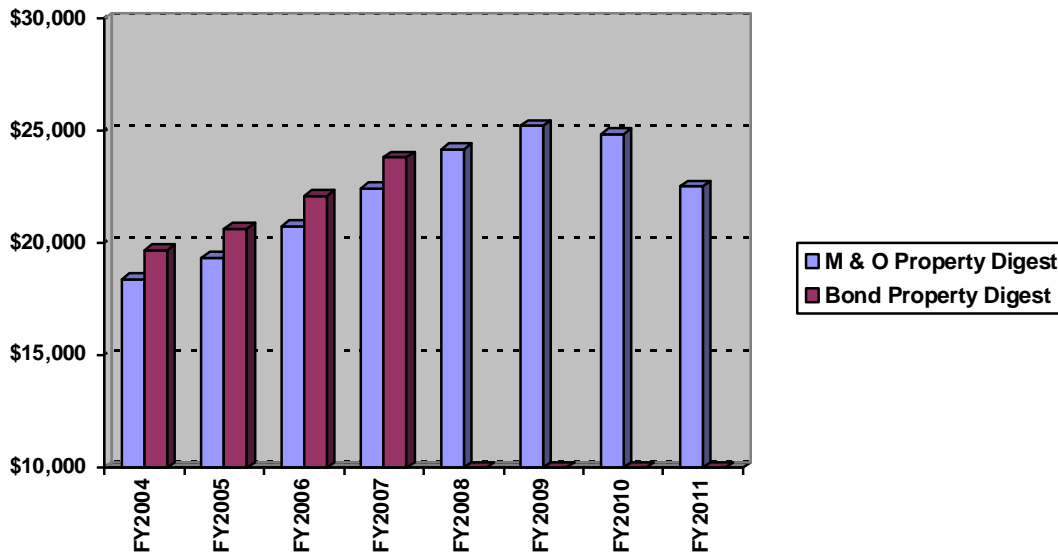
Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

| Fiscal Year | Net Maintenance & Operations Property Digest | Net Bond Property Digest |
|-------------|--|--------------------------|
| FY2004 | \$18,385,713,203 | \$19,690,686,562 |
| FY2005 | \$19,347,342,727 | \$20,643,481,831 |
| FY2006 | \$20,761,870,661 | \$22,103,473,120 |
| FY2007 | \$22,456,439,458 | \$23,824,006,517 |
| FY2008 | \$24,167,393,316 | \$0 – (See Note) |
| FY2009 | \$25,226,571,673 | \$0 – (See Note) |
| FY2010 | \$24,870,361,338 | \$0 – (See Note) |
| FY2011 | \$22,530,784,039 | \$0 – (See Note) |

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.

In Million Dollars



EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND



| | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|----------------|----------------|----------------|----------------|----------------|
| Instructional School Positions | | | | | |
| Kindergarten Teachers | 432.00 | 418.00 | 404.00 | 394.00 | 347.00 |
| Kindergarten Early Intervention Program | 164.50 | 197.00 | 239.50 | 193.00 | 198.50 |
| Grades 1-3 | 1270.00 | 1266.00 | 1237.00 | 1184.00 | 1076.00 |
| Grades 1-3 Early Intervention Program | 276.50 | 323.50 | 354.50 | 332.00 | 260.00 |
| Grades 4-5 | 653.50 | 660.50 | 651.50 | 619.00 | 584.00 |
| Grades 4-5 Early Intervention Program | 117.50 | 159.50 | 163.00 | 167.00 | 149.50 |
| Elementary Specialists | 211.50 | 212.50 | 213.00 | 211.00 | 211.50 |
| Grades 6-8 | 1008.00 | 1038.00 | 1022.00 | 979.00 | 806.50 |
| Grades 9-12/Alternative Program | 1303.00 | 1356.00 | 1315.00 | 1234.00 | 1045.00 |
| Vocational Lab | 113.00 | 116.00 | 118.00 | 118.00 | 116.00 |
| ROTC | 22.00 | 23.00 | 22.00 | 22.00 | 27.00 |
| Other Extra – Fine Art, Orchestra | 0.00 | 0.00 | 3.50 | 3.50 | 1.50 |
| IEL Intensive English Language Teacher | 31.00 | 31.00 | 31.00 | 31.00 | 31.00 |
| In School Suspension | 39.00 | 40.00 | 42.00 | 42.00 | 41.00 |
| Contingency Staffs - Certified | 80.00 | 80.00 | 68.38 | 100.00 | 171.00 |
| Magnet Coordinators & Teachers | 5.00 | 6.00 | 6.00 | 27.00 | 23.00 |
| English as a Second Language - ESOL | 149.25 | 184.00 | 206.00 | 212.00 | 214.30 |
| Gifted | 398.50 | 410.00 | 430.89 | 431.20 | 419.00 |
| Remedial Education Teachers | 48.50 | 50.75 | 78.50 | 69.50 | 95.00 |
| Instructional Lead Teachers | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Area Lead Teacher Program – ALT | 0.00 | 78.00 | 78.00 | 0.00 | 0.00 |
| Key Team | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Special Needs | 66.00 | 66.00 | 66.00 | 66.00 | 0.00 |
| Special Ed - Teachers | 1178.25 | 1102.76 | 1180.96 | 1137.96 | 1115.96 |
| Autism/ Behavior Support Teachers | 0.00 | 0.00 | 0.00 | 10.50 | 10.50 |
| Special Ed - Preschool Teachers | 37.15 | 77.00 | 82.50 | 78.50 | 78.50 |
| Special Ed - Parapros | 546.40 | 566.00 | 549.00 | 540.00 | 540.00 |
| Special Ed - Preschool Parapros | 41.80 | 84.00 | 137.00 | 137.00 | 137.00 |
| Permanent Substitutes | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Kindergarten Parapros | 432.00 | 418.00 | 404.00 | 394.00 | 347.00 |
| Other Instructional Parapros | 250.10 | 248.70 | 236.50 | 241.50 | 267.50 |
| Media Specialists | 124.00 | 125.00 | 129.00 | 128.00 | 127.00 |
| Contingency Staffs - Classified | 25.00 | 25.00 | 25.00 | 25.00 | 15.00 |
| Total Instructional School Positions | 9023.45 | 9362.21 | 9493.73 | 9127.66 | 8455.26 |
| | | | | | |
| Other School Support Positions | | | | | |
| Principals | 111.00 | 112.00 | 112.00 | 112.00 | 112.00 |
| Assistant Principals | 166.00 | 164.00 | 162.00 | 159.00 | 161.00 |
| Assistant Administrator | 41.00 | 40.00 | 36.50 | 41.50 | 40.85 |
| Counselors | 273.50 | 258.50 | 254.50 | 250.00 | 227.00 |
| MS Graduation Coaches | 0.00 | 14.00 | 22.00 | 17.00 | 0.00 |
| HS Graduation Coaches | 0.00 | 12.00 | 16.00 | 17.00 | 0.00 |
| Local School Secretary | 111.00 | 112.00 | 112.00 | 112.00 | 112.00 |
| Local School Admin - Clerical | 363.19 | 360.16 | 361.57 | 352.27 | 356.92 |

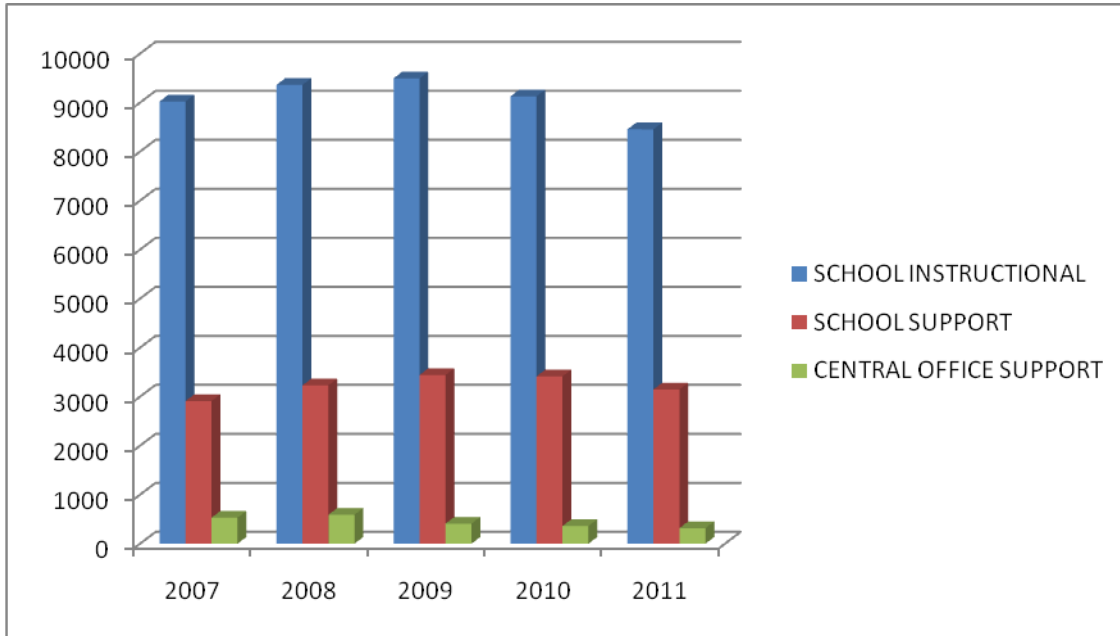
EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

| | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|------------------|------------------|------------------|------------------|------------------|
| Interpreters | 1.50 | 1.50 | 5.00 | 5.00 | 5.00 |
| Diagnosticians | 5.00 | 5.00 | 7.00 | 4.00 | 4.00 |
| Audiologists | 0.00 | 0.00 | 0.00 | 3.30 | 3.30 |
| Special Ed Nurses | 6.00 | 6.00 | 10.50 | 11.50 | 11.50 |
| School & Consulting Nurses | 119.00 | 119.00 | 107.56 | 107.56 | 107.56 |
| Hospital/Homebound | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Special Ed Trainer | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| Occupational Therapists | 0.00 | 0.00 | 4.00 | 9.30 | 9.30 |
| Physical Therapists | 0.00 | 0.00 | 0.00 | 6.40 | 6.40 |
| Speech Language Pathologist (SLP) | 0.00 | 191.74 | 193.74 | 190.74 | 190.74 |
| SLP Parapro | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 |
| Community Based Skill Trainer -Teacher | 0.00 | 0.00 | 0.00 | 8.50 | 8.50 |
| Community Based Skill Trainer -Parapro | 0.00 | 0.00 | 0.00 | 5.00 | 5.00 |
| Special Ed-Preschool Specialist | 1.50 | 1.00 | 1.00 | 1.00 | 1.00 |
| Tech Specialists – Instructional Tech | 10.00 | 10.00 | 10.00 | 6.00 | 6.00 |
| Tech Specialists – Tech Dept | 0.00 | 80.00 | 82.00 | 67.00 | 67.00 |
| Psychologists | 36.25 | 37.25 | 40.25 | 40.25 | 40.25 |
| Social Workers | 36.00 | 36.00 | 36.00 | 36.00 | 36.00 |
| Campus Officers | 23.00 | 23.00 | 23.00 | 23.00 | 23.00 |
| Custodians | 611.00 | 642.60 | 661.60 | 661.60 | 546.35 |
| Bus Monitors (Regular & Alt Ed) | 60.00 | 60.00 | 60.00 | 60.00 | 60.00 |
| Bus Drivers | 932.00 | 942.00 | 942.00 | 924.00 | 824.00 |
| Maintenance | 0.00 | 0.00 | 135.00 | 130.00 | 130.00 |
| Mechanics – Fleet Maintenance | 0.00 | 0.00 | 44.00 | 44.00 | 44.00 |
| Total Other School Support Positions | 2909.94 | 3230.75 | 3442.22 | 3412.92 | 3146.67 |
| | | | | | |
| Central Office Support Positions | | | | | |
| Division 1 – Gen Admin | 11.25 | 12.25 | 12.99 | 8.50 | 8.50 |
| Division 2 – Operational Support | 243.20 | 294.20 | 113.89 | 111.45 | 107.45 |
| Division 3 – Human Resources | 52.00 | 53.00 | 55.50 | 51.00 | 40.00 |
| Division 4 – Academics | 86.20 | 98.97 | 97.13 | 71.64 | 62.36 |
| Division 5 – School Leadership | 34.80 | 36.80 | 36.30 | 33.80 | 25.80 |
| Division 6 – Financial Services | 61.20 | 56.45 | 51.70 | 49.70 | 45.70 |
| Division 7 – Technology | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Division 8 – Special Std Services | 40.95 | 40.45 | 41.95 | 34.51 | 28.95 |
| Division 9 – Business Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Central Office Support Positions | 529.60 | 592.12 | 409.46 | 360.60 | 318.76 |
| | | | | | |
| Grand Total – General Fund Positions | 12,462.99 | 13,185.08 | 13,345.41 | 12,901.18 | 11,920.69 |

Note: FY2011 has Original Budget positions. FY2007 – FY2010 have Revised Budget positions.

**EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)**

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

| School Year | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Actual | FY2011 Projection |
|-------------------------------|------------------|------------------|------------------|------------------|----------------------|
| General Fund Positions | 12,462 | 13,185 | 13,345 | 12,901 | 11,920 |
| Student Enrollment | 105,608 | 106,106 | 105,810 | 106,901 | 105,205 |
| Staff/Student Ratio | 1 : 8.47 | 1 : 8.05 | 1 : 7.93 | 1 : 8.29 | 1 : 8.83 |

EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2007

1. K-12 enrollment projected to increase by approximately 1,900 students
2. The student teacher ratio for K-8 changed from the prior year. Legislation was approved for FY07 that lowered the maximum class size requirements.
 - a. Kindergarten from 21:1 to 18:1
 - b. Grades 1-3 from 22.5:1 to 19:1
 - c. Grades 4-5 from 28.5:1 to 26:1
 - d. Grades 6-8 from 23.5:1 to 23:1
3. Eliminated ILT positions

FY2008

1. K-12 enrollment projected to increase by approximately 739 students
2. The student teacher ratio for Grades 6-8 was decreased by 1 from (23:1) to (22:1)
3. The student teacher ratio for Grades 9-12 was decreased by 1 from (26:1) to (25:1)
4. Division 1 – General Administration
 - a. Added 1.00 Audit Specialist Position
5. Division 2 – Operational Support
 - a. Added 1.00 School Safety Specialist Position
 - b. Added 2.00 Mechanic Positions
 - c. Added 1.00 Multimedia Coordinator Position
6. Division 3 – Human Resources
 - a. Added 1.00 Employee Relations Position
7. Division 5 – School Leadership
 - a. Transfer 1.50 positions from Drug Free Grant to General Fund
 - b. Added 1.00 Building Engineer Position for new Allatoona High School
8. Division 6 – Financial Services
 - a. Added 2.00 Student Reporting Positions
9. Division 8 – Special Student Services
 - a. Added 2.00 half time Psychologists

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
4. Special Ed positions added 108.70
5. School allocation changes to reduce overall positions by 113.15

EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

| | FY 2009 | Change | FY2010 | FY10 State Max |
|--------------|---------|--------|--------|----------------|
| Kindergarten | 18 | 1 | 19 | 22 |
| Grade 1-3 | 19 | 1 | 20 | 23 |
| Grade 4-5 | 26 | 1 | 27 | 30 |
| Grade 6-8 | 22.5 | 1 | 23.5 | 30 |
| Grade 9-12 | 25 | 1 | 26 | 32 |

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodians positions due to the service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions



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**EXECUTIVE SUMMARY
FY2011 PERSONNEL RESOURCE CHANGES – OTHER FUNDS**

| | FY2007 Revised Budget | FY2008 Revised Budget | FY2009 Revised Budget | FY2010 Original Budget | FY2011 Original Budget |
|--|--------------------------------------|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| SPLOST II | 13.40 | 13.40 | 13.40 | 0.00 | 0.00 |
| SPLOST III | 0.00 | 0.00 | 0.00 | 23.80 | 34.30 |
| Title I | 172.18 | 172.18 | 160.61 | 160.50 | 158.58 |
| Title I - Stimulus | 0.00 | 0.00 | 0.00 | 86.00 | 86.00 |
| IDEA | 596.30 | 596.30 | 592.43 | 368.27 | 331.59 |
| IDEA – Stimulus | 0.00 | 0.00 | 0.00 | 138.00 | 131.50 |
| Vocational Grant | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 |
| Title II -A | 23.30 | 23.30 | 17.20 | 14.70 | 14.70 |
| Homeless Grant | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Federal Funded Grants | 3.60 | 1.60 | 0.00 | 0.00 | 0.00 |
| Title III Limited English Proficiency(LEP) | 18.89 | 18.89 | 21.18 | 20.86 | 21.06 |
| Title IV | 2.00 | 2.00 | 1.50 | 2.60 | 4.80 |
| Adult Education | 7.20 | 6.20 | 6.20 | 6.20 | 6.20 |
| Psycho-Educational Centers | 65.19 | 65.19 | 65.59 | 64.39 | 62.67 |
| Facility Use | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| After School Program | 3.10 | 3.10 | 3.10 | 3.10 | 3.10 |
| Tuition School | 1.16 | 1.16 | 1.16 | 2.16 | 1.16 |
| Public Safety | 19.00 | 19.00 | 19.00 | 21.00 | 21.00 |
| Adult High School | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 |
| Miscellaneous Grants | 2.00 | 2.00 | 2.00 | 0.00 | 0.00 |
| School Nutrition | 1,033.00 | 1,150.00 | 1,185.00 | 1,185.00 | 1,185.00 |
| Self Insurance | 4.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Purchasing | 24.00 | 24.00 | 24.00 | 19.50 | 18.50 |
| Flexible Benefits | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| GRAND TOTAL - Other Funds Positions | 2,053.77 | 2,114.02 | 1,905.60 | 2,127.98 | 2,092.26 |

Total District FY2011 Personnel 14,012.95 including General Fund and Other Funds positions.



EXECUTIVE SUMMARY
CHANGES IN DEBT OF THE SCHOOL ENTITY
SCHEDULE OF GENERAL LONG-TERM DEBT SERVICE REQUIREMENTS TO MATURITY
June 30, 2010

The Cobb County School District is free of all long term debt as of January 31, 2007.

For the FY2008 Budget, the Board voted to eliminate the Debt Service Millage which was .90 mills for FY2007. This millage tax rate was no longer needed since long term debt for the district has been eliminated.



**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

**IOWA TEST OF BASIC SKILLS (ITBS)
Fall 2009 (Latest available scores)**

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students performed well above the national average on the ITBS, according to recently released results. The ITBS is administered in September 2009 to students in grades 3, 5, and 7. Cobb third graders had an average composite score of 68th percentile, equal to or better than 68 percent of all other third grade students who participated in the ITBS nationwide. Composite scores for fifth graders ranked in the 66th percentile nationally, while seventh graders scored in the 62nd percentile.

**CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)
Spring 2010 (Latest available scores)**

Students in grades one through eight are assessed each spring on the Georgia Criterion Referenced Competency Tests (CRCT). All students are assessed in Reading, English/Language Arts and Mathematics. Students in grades three through eight are also tested in Science and Social Studies. Third grade students are required to pass the Reading test for promotion to fourth grade, fifth grade students are required to pass the Reading and Mathematics tests for promotion to sixth grade, and eighth grade students are required to pass the Reading and Mathematics tests for promotion to ninth grade.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies
(Note: Figures represent percentage of students meeting or exceeding standards)

| | | Grade 1 | Grade 2 | Grade 3 | Grade 4 | Grade 5 | Grade 6 | Grade 7 | Grade 8 |
|-------------|------|---------|---------|---------|---------|---------|---------|---------|---------|
| Reading | GA | 93 | 91 | 90 | 89 | 90 | 91 | 89 | 95 |
| | Cobb | 93 | 93 | 92 | 93 | 94 | 94 | 93 | 98 |
| English | GA | 87 | 85 | 88 | 87 | 92 | 92 | 91 | 92 |
| | Cobb | 88 | 87 | 90 | 90 | 94 | 94 | 94 | 96 |
| Math | GA | 85 | 86 | 79 | 77 | 82 | 75 | 86 | 74 |
| | Cobb | 88 | 88 | 82 | 83 | 88 | 80 | 90 | 81 |
| Science | GA | | | 80 | 80 | 77 | 70 | 80 | 66 |
| | Cobb | | | 82 | 83 | 80 | 74 | 84 | 72 |
| Soc Studies | GA | | | 79 | 74 | 72 | 64 | 71 | 70 |
| | Cobb | | | 82 | 79 | 77 | 71 | 79 | 79 |

**EXECUTIVE SUMMARY
PERFORMANCE RESULTS (Continued)**

AMERICAN COLLEGE TESTING (ACT) PROGRAM SCORES

| YEAR | | NATIONAL | COBB | GEORGIA |
|-------------|----------------------|-----------------|-------------|----------------|
| 2010 | COMPOSITE | 21.0 | 22.2 | 20.7 |
| 2009 | | 21.1 | 22.1 | 20.6 |
| 2008 | | 21.1 | 22.0 | 20.6 |
| 2007 | | 21.2 | 21.9 | 20.3 |
| 2006 | | 21.1 | 21.5 | 20.2 |
| 2005 | | 20.9 | 21.3 | 20.0 |
| 2004 | | 20.9 | 21.3 | 20.0 |
| 2003 | | 20.8 | 21.4 | 19.8 |
| 2002 | | 20.8 | 21.1 | 19.8 |
| 2010 | | ENGLISH | 20.5 | 21.8 |
| 2009 | 20.5 | | 21.8 | 20.1 |
| 2008 | 20.6 | | 21.7 | 20.1 |
| 2007 | 20.7 | | 21.6 | 19.9 |
| 2006 | 20.6 | | 21.2 | 19.8 |
| 2005 | 20.4 | | 20.9 | 19.4 |
| 2004 | 20.4 | | 20.9 | 19.5 |
| 2003 | 20.3 | | 20.8 | 19.3 |
| 2002 | 20.2 | | 20.4 | 19.2 |
| 2010 | MATHEMATICS | | 21.0 | 22.3 |
| 2009 | | 21.0 | 22.2 | 20.6 |
| 2008 | | 21.0 | 22.1 | 20.6 |
| 2007 | | 21.0 | 21.9 | 20.3 |
| 2006 | | 20.8 | 21.4 | 20.1 |
| 2005 | | 20.7 | 21.3 | 19.8 |
| 2004 | | 20.7 | 21.3 | 19.9 |
| 2003 | | 20.6 | 21.2 | 19.7 |
| 2002 | | 20.6 | 20.9 | 19.8 |
| 2010 | | READING | 21.3 | 22.4 |
| 2009 | 21.4 | | 22.5 | 20.9 |
| 2008 | 21.4 | | 22.2 | 20.9 |
| 2007 | 21.5 | | 22.2 | 20.6 |
| 2006 | 21.4 | | 21.7 | 20.5 |
| 2005 | 21.3 | | 21.6 | 20.3 |
| 2004 | 21.3 | | 21.5 | 20.3 |
| 2003 | 21.2 | | 21.8 | 20.1 |
| 2002 | 21.1 | | 21.6 | 20.0 |
| 2010 | SCIENCE REASONING | | 20.9 | 21.8 |
| 2009 | | 20.9 | 21.5 | 20.3 |
| 2008 | | 20.8 | 21.3 | 20.3 |
| 2007 | | 21.0 | 21.5 | 20.1 |
| 2006 | | 20.9 | 20.9 | 20.0 |
| 2005 | | 20.9 | 20.9 | 19.8 |
| 2004 | | 20.9 | 21.1 | 19.9 |
| 2003 | | 20.8 | 21.1 | 19.7 |
| 2002 | | 20.8 | 20.9 | 19.7 |

**EXECUTIVE SUMMARY
PERFORMANCE RESULTS (Continued)**

STUDENT ACHIEVEMENT TEST (SAT) SCORES

| YEAR | | NATIONAL | COBB | GEORGIA |
|-------------|--------------------|-----------------------------|-------------|----------------|
| 2010 | TOTAL | 1509 | 1523 | 1453 |
| 2009 | | 1509 | 1534 | 1460 |
| 2008 | | 1511 | 1524 | 1466 |
| 2007 | | 1511 | 1534 | 1472 |
| 2006 | | 1518 | 1538 | 1477 |
| 2005 | | 1028 | 1047 | 993 |
| 2004 | | 1026 | 1040 | 987 |
| 2003 | | 1026 | 1038 | 984 |
| 2002 | | 1020 | 1032 | 980 |
| 2010 | | CRITICAL READING | 501 | 511 |
| 2009 | 501 | | 515 | 490 |
| 2008 | 502 | | 511 | 491 |
| 2007 | 502 | | 515 | 494 |
| 2006 | 503 | | 517 | 494 |
| 2005 | 508 | | 525 | 497 |
| 2004 | 508 | | 521 | 494 |
| 2003 | 507 | | 520 | 493 |
| 2002 | 504 | | 515 | 489 |
| 2010 | MATHEMATICS | | 516 | 517 |
| 2009 | | 515 | 519 | 491 |
| 2008 | | 515 | 514 | 493 |
| 2007 | | 515 | 517 | 495 |
| 2006 | | 518 | 517 | 496 |
| 2005 | | 520 | 522 | 496 |
| 2004 | | 518 | 519 | 493 |
| 2003 | | 519 | 518 | 491 |
| 2002 | | 516 | 517 | 491 |
| 2010 | | WRITING | 492 | 495 |
| 2009 | 493 | | 500 | 479 |
| 2008 | 494 | | 499 | 482 |
| 2007 | 494 | | 502 | 483 |
| 2006 | 497 | | 504 | 487 |

Note: Writing Portion added in FY2006



EXECUTIVE SUMMARY REACCREDITATION BY SACS

The Cobb County School District received official notice from the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS) that the school district has been reaccruited for five years. SACS accreditation is a critical validation of school operations, and most colleges and universities will accept only students who have graduated from a SACS-accredited school.

The official notice follows a comprehensive, three-day evaluation by a delegation of SACS representatives in November 2009. The evaluation team was comprised of 27 education professionals from throughout the Southeast. During the evaluation team's visit to Cobb, more than 1,200 parents, students, teachers, principals, administrators and District support staff were interviewed regarding a variety of standards and best practices. At both the district and individual school levels, the team looked closely at Vision and Purpose, Governance and Leadership, Teaching and Learning, Documenting and Using Results, Resource and Support Systems, Stakeholder Communications and Relationships, and Commitment to Continuous Improvement.

SACS offers district-wide accreditation only to systems meeting the highest levels of educational quality. The final report offered numerous commendations for outstanding practices, and cited several strengths in each of the areas evaluated. Additionally, the report provided a few key recommendations for improvement. The District already has begun the process of addressing those recommendations.

“This report really provides a comprehensive look at our District and schools, and it validates the hard work of our teachers, administrators and support staff to provide the best education possible for Cobb County students,” said school board Chairwoman Lynnda Crowder-Eagle. “I’m very proud that the Cobb County School District has been reaccruited in such an enthusiastic manner, by an unbiased and professional outside review team. We look forward to addressing the few recommendations, and thank the review team for providing such a thorough evaluation.”

The Cobb County School District first earned district-wide accreditation in 2004 and was one of the first three school systems in the nation to receive the designation. SACS, paired with the North Central Association Commission on Accreditation and School Improvement (NCA CASI) and the National Study of School Evaluation (NSSE) comprise the AdvancED organization, which seeks to help schools and school systems improve student success through a stringent set of standards. For more information, visit the AdvancED Web site at www.advanc-ed.org. To view the Quality Assurance Review Team's final report on the Cobb County School District please go to www.cobbk12.org, or click [CCSD News and Announcements](#).



ORGANIZATION / POLICY

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COBB COUNTY SCHOOL DISTRICT ORGANIZATIONAL DIVISIONS

The Districts day to day operations are the responsibility of the Superintendent. The following section is a detailed description of each division and their goals.

COBB COUNTY SCHOOL DISTRICT SCHOOL DISTRICT ENTITY

Cobb County School District

The Cobb County School District is the second largest school systems in Georgia and the 26th largest in the United States. The kindergarten through 12th grade student population is approximately 106,000.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 15,000 full-time employees including over 8,300 classroom teachers and 3,100 school personnel, the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

Board of Education and Administration

The Cobb County Public School District is the basic unit of governmental organization established to provide educational services to the citizens of Cobb County, Georgia, excluding the city of Marietta which operates its own school district. By Article VIII, Section V, Paragraph 1, of the Constitution of the State of Georgia, "authority is granted to counties to establish and maintain public schools within their limits." Under this legal provision, the Cobb County Schools are operated.

The school district functions under the regulation of the State Board of Education of Georgia and the State Department of Education. From these sources come standards for all educational services of the school district. Through a network of regulations and services, the State Board and the State Department of Education assist Cobb County and other Georgia school systems in the educational process at the local level.

The first recorded minutes of a governing board of schools in Cobb County are dated June 7, 1881. In that year, the schools were operated on an income of less than \$5,000. From this modest beginning has developed an educational enterprise including 114 schools serving over 106,000 students with a total annual budget over \$900 Million.

The Cobb County Board of Education is composed of seven members who are elected to four-year staggered terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms. The Board is mandated by the state of Georgia with responsibilities to establish general policies, approve expenditures, set the tax rate for local school funds, approve personnel appointments, make decisions on school sites and construction and appoint special consultants. The Cobb County Board of Education is elected by the public and, as such, has decision-making authority over the District. The District is not included in any other "reporting entity" as defined in NCGA Statement 3 Defining the Governmental Reporting Entity.

The Board welcomes visitor's public input and will permit anyone to bring matters before the members. A citizen may address the Board in the Public Comments section (30-minute limit) which is held prior to the regular Board meetings.

SCHOOL DISTRICT ENTITY (Continued)

The Board meets at 8:30 a.m. the second Wednesday and at 7:00 p.m. the fourth Thursday of each month at the central administration building, 514 Glover Street, Marietta, Georgia. There is only one Board meeting in November and December because of Thanksgiving and the Winter holidays.

The Board of Education appoints a superintendent of schools to serve as the chief administrative officer. The Superintendent is charged with administering the educational programs as authorized by the Board and directing the work of administrative and instructional personnel as they implement programs in the school district. The Superintendent and six administrative divisions: Operational Support, Human Resources, Accountability & Research, Leadership & Learning, Financial Services and Special Student Services are responsible for the administration of the school district, but final responsibility rests with the Board.

Each of the schools is administered by a principal who is charged with the responsibility of the total school operation. The schools are staffed by appropriate instructional and support personnel based on pupil enrollment. The school principal and faculty work cooperatively with instructional specialists and central administrative personnel in developing and implementing effective instructional programs in concert with quality education.

In addition to meeting established standards from local and state sources, Cobb County schools meet accrediting standards of the Southern Association of Colleges and Schools. The accreditation means that schools meet a recognized standard regarding personnel, auxiliary services, instructional programs, and physical facilities. The accreditation assures school personnel and citizens that the means are available to support a cooperative effort for quality education.

A strong concern for, and support of, education has long been a tradition of Cobb citizens. This concern has been paralleled by the quality and enthusiasm of the professional educators who work in the school system. The cooperation between local citizens and educators that has marked the success of education in Cobb County in the past will continue to increase educational opportunities for young people in the coming years.

Fund Descriptions and Basis of Accounting

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

When budgeting for revenue and expenditures, the District uses one of two methods that the Governmental Accounting Standards Board (GASB) approved: modified accrual basis or accrual basis. Budgets are adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia. The basis of budgeting is the same as the basis of accounting used in the District's Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

SCHOOL DISTRICT ENTITY (Continued)

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the Modified Accrual Basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined; and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The district appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

The ***special revenue funds*** are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

The ***debt service fund*** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

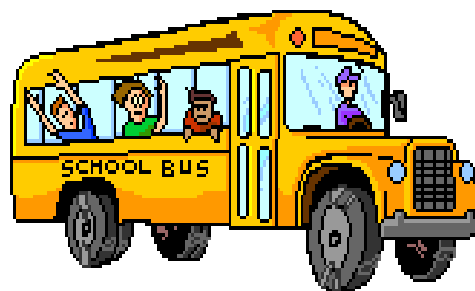
The ***capital project funds*** account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

SCHOOL DISTRICT ENTITY (Continued)

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

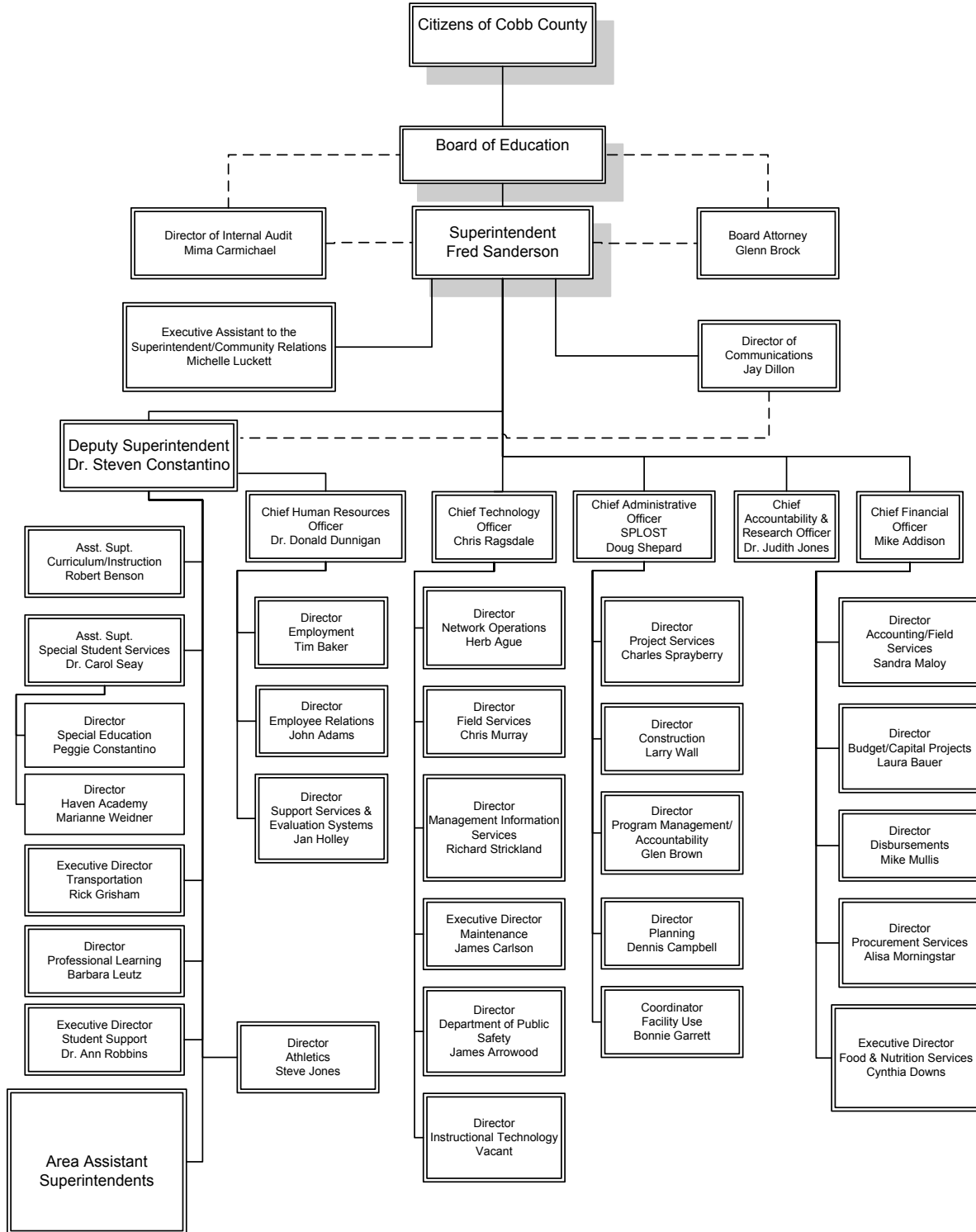
Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



ORGANIZATIONAL CHART

As of July 1, 2010



RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT

Personnel of the Cobb County School District are organizationally classified according to the function that they perform for the District. The organizational chart has been coded with the appropriate function code and a definition of those functions has been listed below.

FUNCTION

The function describes the activity for which a service or material is acquired. Functions include all activities or actions that are performed to accomplish the objectives of an enterprise. The functions of the school district are classified into five broad areas; Instruction, Support Services, Operation of Non-Instructional Services, Facilities Acquisition and Construction and Other Outlays. Functions are further divided into sub-functions and areas of responsibility.

CODE

FUNCTION

- 100 Instruction Activities dealing directly with the interaction between teachers and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, teaching machines, etc.) which assist in the instructional process.
- 210 Pupil Services Activities designed to assess and improve the well-being of students and to supplement the teaching process. Activities include guidance, counseling, testing, attendance, social work, health services, etc. Also includes supplemental payments for additional duties such as coaching or supervising extracurricular activities.
- 221 Improvement of Instructional Services Activities which are designed primarily for assisting instructional staff in planning, developing, and evaluating the process of providing challenging learning experiences for students. These include curriculum development, techniques of instruction, child development and understanding, staff training and professional development.
- 222 Educational Media Services Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.
- 230 General Administration Activities concerned with establishing and administering policy in connection with operating the Local Education Agency. These include the activities of the members of the Board of Education. Local activities in interpretation of the laws and statutes and general liability situations are charged here, as are the activities of external auditors. Also recorded here are activities performed by the superintendent, administrative support personnel and deputy, associate, or assistant superintendent having overall administrative responsibility.
- 240 School Administration Activities concerned with overall administrative responsibility for school operations. Included are activities of principals, assistant principals, full time department chairpersons and clerical staff.
- 250 Support Services-Business Activities concerned with fiscal operation of the Local Education Agency, including budgeting, financial and property accounting, payroll, inventory control, internal auditing and managing funds. Also included are purchasing, warehouse and distribution operations, and printing, publishing and duplicating operations.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT (Continued)

- 260 Maintenance and Operation of Plant Services Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair. This includes the activities of maintaining safety in the buildings, on the grounds, and in the vicinity of the schools. Property insurance expenditures are recorded in this function.
- 270 Student Transportation Activities concerned with the conveyance of students to and from school and trips to school activities. These activities include supervision of student transportation, vehicle operation, servicing and maintenance, bus monitoring and traffic direction. Transportation insurance expenditures are charged to this function.
- 280 Support Services Central Office activities, other than general administration and business services. Included are personnel services, data processing services, strategic planning including research, development and evaluation on a system-wide basis; and public relations activities, such as writing, editing and other preparation necessary to disseminate information to students, staff and the general public.
- 290 Other Support Services All other support services not properly classified elsewhere in the 200 series.
- 310 School Nutrition Program Activities concerned with providing food to students and staff in a school. This service area includes the preparation and serving of regular and incidental meals or snacks in connection with school activities and the delivery of food. Activities should be recorded in Fund 600 (School Nutrition Program) except when paid by federal funds from fund 100 on behalf of the food service operation due to a shortage of funds or by special arrangement.
- 320 Enterprise Operations Activities that are financed and operated in a manner similar to private business enterprises-where the intent is to recover costs through user charges. Examples: Local Education Agency operated bookstore, cannery or freezer plant operation, stadium operation, etc.
- 330 Community Services Operations Activities concerned with providing community services to students, staff or other community participants.
- 400 Facilities Acquisition and Construction Services Activities concerned with the acquisition of land and buildings; renovating buildings; the construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites.
- 500 Other Outlays Outlays which cannot be properly classified as expenditures, but require budgetary or accounting control. Transfers to other funds are recorded here.
- 510 Debt Service Outlays to retire the long-term debt (obligations in excess of one year) of the Local Education Agency. Included are payments of principal, interest and paying agents' fees. Interest on current loans (repayable within one year) is charged to function 250.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT– (Continued)

OBJECT

The object code is used to describe the service or commodity obtained as a result of a specific expenditure. There are several major object categories which may be further subdivided:

| <u>CODE</u> | <u>OBJECT</u> |
|--------------------------|--|
| 1101-1991 | <u>Salaries</u> Salaries paid to all school district related personnel |
| 2101-2901 | <u>Employee Benefits</u> Expenditures on behalf of the employees. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefit payments and, while not paid directly to employees, are part of the cost of personnel services. The employee benefit applicable to any salary should be charged directly to the function to which the salary was charged. Employer benefits should include, but are not limited to, group insurance, social security, retirement, workers compensation, unemployment compensation and annuity plans. |
| 3001-3105 | <u>Contract Services</u> Services which can be performed only by persons or firms with specialized skills and knowledge. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services and travel of architects, engineers, auditors, dentists, medical doctors, lawyers, consultants, teachers, accountants, etc. |
| 6101-6165 6301-6422 | <u>Supplies</u> All supply items which would include office supplies, paper, cleaning supplies, etc. This category also includes computer software, food usage, textbooks or books and periodicals. |
| 4111, 5301, 6211-6264 | <u>Utilities</u> Includes water and sewer, telephone expenses and energy, including electricity, gas, oil, coal, gasoline, diesel fuel and other services from public or private utilities. |
| 7102-7401 | <u>Equipment, Building and Land</u> Expenditures for (a) the purchase or acquisition of land, (b) improvements of land including grading, landscaping, sidewalks, driveways, retaining walls, hydrant installation, initial surfacing and soil treatment of athletic fields, fences and underground storage tanks, (c) the acquisition of existing buildings or contracted construction of buildings, (d) equipment such as machinery, furniture and fixtures, and vehicles, (e) buses to transport students, (f) the purchase or lease-purchase of computers and (g) depreciation expenditures. |
| Misc Codes | Other expenditures such as building rental, travel, dues and fees, repair and maintenance services, and other goods and services that are not classifiable. |

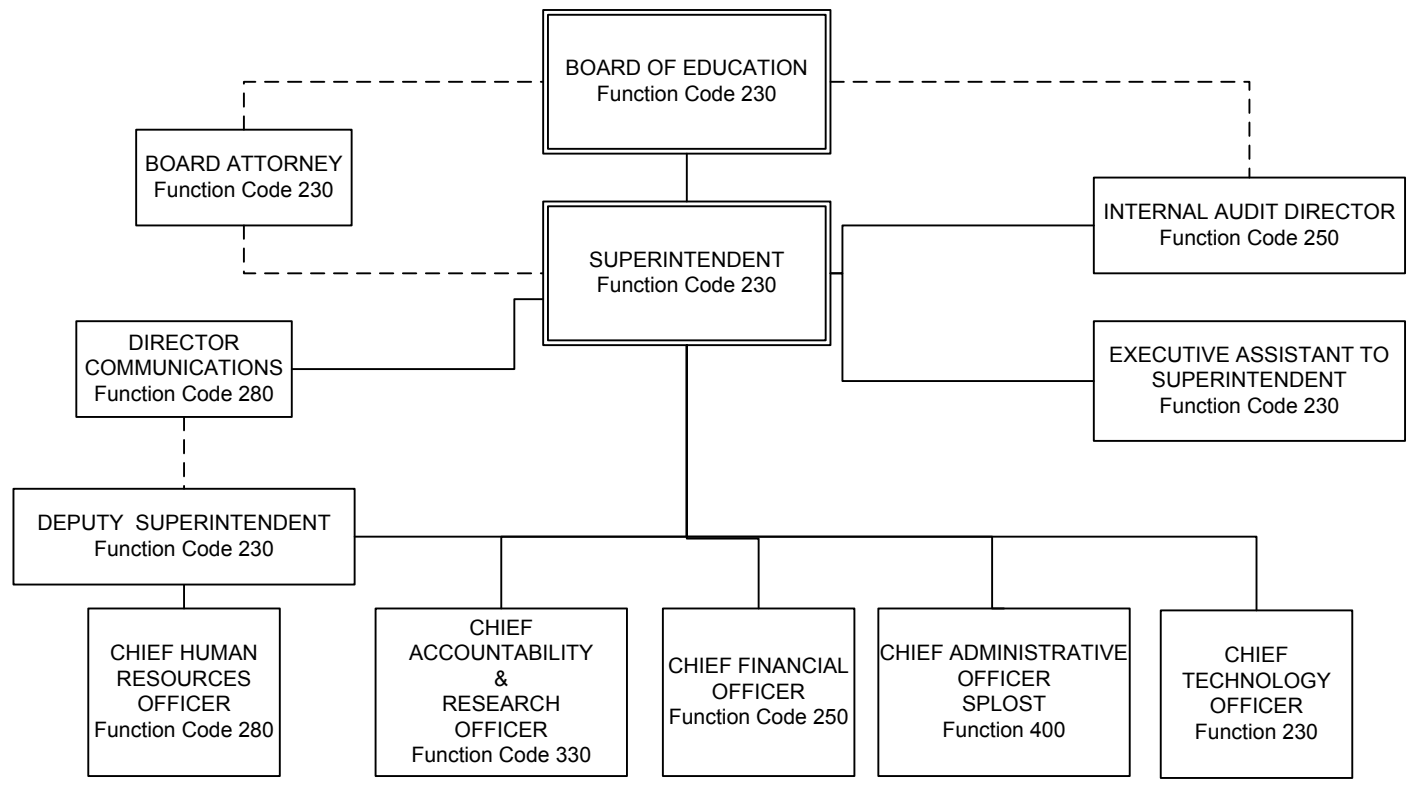
SUPERINTENDENT DIVISION

DIVISION RESPONSIBILITIES

An elected seven-member board serving four-year terms officially governs the school district. The board appoints a Superintendent of schools to serve as the Chief Administrative Officer. The superintendent is responsible for implementing educational programs and running the day-to-day operations of the school district. Policy Development is responsible for maintaining the Board Policy Manual.

DIVISION ORGANIZATION

The Superintendent's Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Board Attorney - Each year, the Board retains the services of an external attorney to provide legal advice and to handle legal matters for the School District

The **Deputy Superintendent, Chief Financial Officer, Chief Accountability Officer, Chief Technology Officer, and Chief Administrative Officer-SPLOST** assist the Superintendent in supervising all activities and operating functions of the school district.

SUPERINTENDENT DIVISION (Continued)

Policy Development – Interprets, implements, and maintains District Board Policy, Administrative Rules and Forms and develops the District calendar.

Internal Audit - supports all financial and operational activities of the school district. The Department is an independent, objective assurance and consulting function established to add value and improve operations. Internal Audit performs financial audits and compliance reviews of all schools and operational, compliance and efficiency reviews of central office departments, programs and activities.

Communications - Communicates with students, staff members, parents and the general public concerning school district events and news. Also manages relations with news media, both proactively promoting a positive image of the Cobb County School District, and reactively responding to crisis events. Develops key communications and maintains the tools - including publications, web sites, cable television station, and automated calling system - to deliver them.

WORKLOAD INDICATORS

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|--|--|--|
| Board Meetings - Meet twice a month, the second Wednesday and the last Thursday of the month, with only one meeting in November and December. | 22 Board Meetings | 22 Board Meetings | 22 Board Meetings |
| County-wide Citizenry – An advisory committee of citizens from each school. | Replaced by School Councils | Replaced by School Councils | Replaced by School Councils |
| School Councils - Seven members from each school provide advice and recommendations to the principal, and as appropriate, to the Board | All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal. | All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal. | All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal. |
| Facility & Technology Committee – 16 appointed members by the Board and Superintendent meet to oversee the SPLOST spending. | Meetings were held once a month. | Meetings were held once a month. | Meetings were held once a month. |
| Committee of 100 – a teacher from each school meets to discuss concerns of the teachers and Certified positions | Representatives met three times during the year. | Representatives met one time during the year. Number of meetings decreased due to Budget cuts. | Committee disbanded due to budget cuts |

SUPERINTENDENT DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|--|---|--|
| <p>Newsletter is published by the Communications Department to communicate school district news (employee awards, school honors and awards, policy changes, etc.)</p> | <p>District and local school web sites; district and local school newsletters; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team</p> | <p>Launched new District Web site; Many schools opting to use new Web template for consistency and ease of use; district and local school newsletters; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team (expanded use of video for board & parent communication)</p> | <p>District Web site – continuing to move school sites to Web template; district and local school newsletters; increased email distribution list; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team (expanded use of video for board & parent communication)</p> |
| <p>Internal Audit Elementary School audits Middle School audits High School audits Special School audits Operational audits/projects</p> | <p>36 12 11 1 31</p> | <p>28 11 6 N/A 35</p> | <p>21 10 11 1 39</p> |
| <p>Policy Development Policy/Rule/Form Revisions/Creations/Deletions Board Policies Administrative Rules Forms Percentage of Rules Updated Since 9/1/04</p> | <p>10 82 103 69.3%</p> | <p>2 61 79 76.7%</p> | <p>7 71 N/A N/A</p> |

LEADERSHIP & LEARNING DIVISION

DIVISION RESPONSIBILITIES

The Primary function of the **Leadership and Learning Division** is to lead the ongoing development and continuous improvement of an effective instructional program in Cobb County. The division is responsible for all facets of student performance, school leadership, leadership development, curriculum and instruction, special student services, student support, transportation, professional learning, athletics, and human resources

Athletics is responsible for managing interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

Area Assistant Superintendents lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

Curriculum & Instruction assists schools with curriculum development, instructional design and resources, federal programs, grants, and professional development. The mission of the sub-division is to support each student's success through quality learning experiences. Our aim is to support high levels of student achievement classroom practices that address and assess pre-determined learning expectations associated with the Georgia Performance Standards. Student achievement is a cumulative process of educational experiences. Through curriculum, instructional resources, and pedagogical strategies, the District provides effective schooling so that all students can acquire the knowledge and skills necessary to be successful graduates of Cobb County schools.

Professional Learning provides training for employees within the district to improve student achievement and to increase professional productivity.

Special Student Services provides individualized support for students who are at risk of not achieving to their greatest potential. The division provides educational services that foster achievement of the whole child in the least restrictive environment.

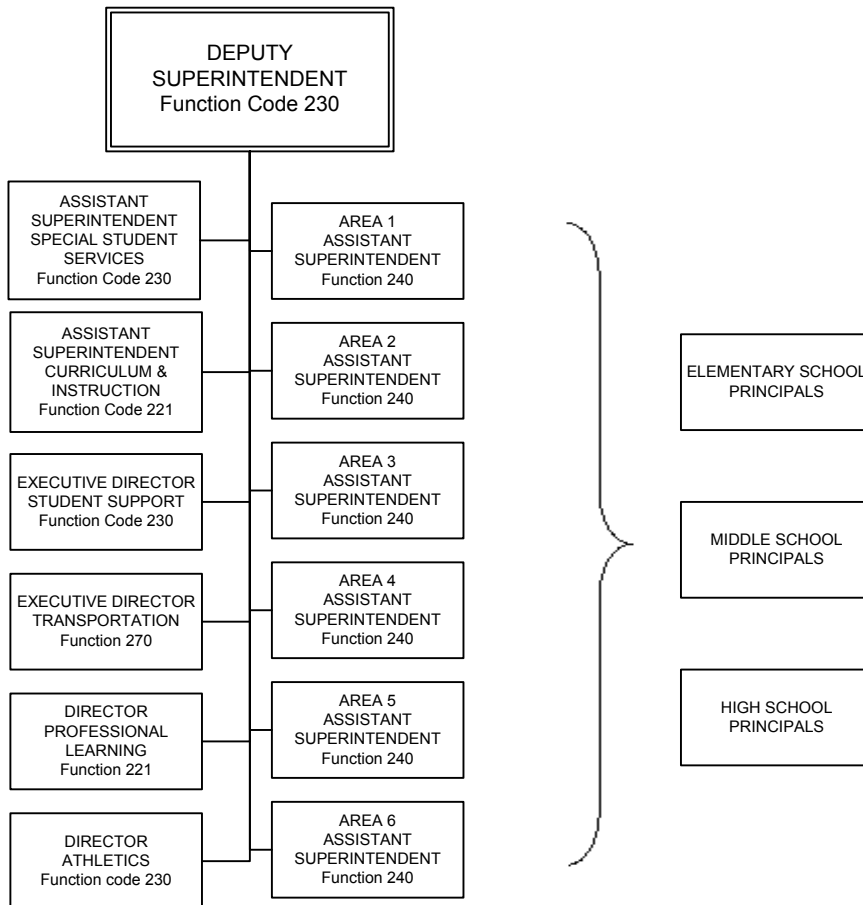
Student Support is responsible for many key administrative functions in the day-to-day operation of the District including student discipline & planning, prevention/ intervention, school health services, and school social work.

Transportation Services is responsible for transporting the student population to school facilities in the District. The school bus is an extension of the classroom and transportation services serves as an integral part of the education process for all students within our school district. All stakeholders work collaboratively to insure the highest level of safety and positive riding experience for all students.

LEADERSHIP & LEARNING DIVISION (Continued)

DIVISION ORGANIZATION

The Leadership & Learning Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



LEADERSHIP & LEARNING DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The primary function of the **Area Assistant Superintendents** is to lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

The main task of **Athletics** is to manage the interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

The task of **Curriculum & Instruction** is to improve student achievement through performance based instruction. This instruction emphasizes the student learning which is demonstrated through performances or products. To improve student achievement, we must have a guaranteed curriculum, and deliver the content so that students learn the content, but can also apply, use and communicate their knowledge. In order to measure student learning and refine the instruction, we must regularly use a variety of assessment tools. The district chart pulls together the major components, which directly build student achievement and performance.

Student achievement is a cumulative process of educational experiences. Through the curriculum, resources, and strategies, the District provides the learning opportunities necessary for students to acquire the skills, knowledge, communication, thinking, and reasoning abilities needed to be successful graduates of Cobb County.

There are five major initiatives under way that support specific goals of the Cobb County School District Strategic Plan. Those initiatives are:

1. No Child Left Behind – Implements strategies, programs, and regulations that support the mandates of No Child Left Behind addressing student remediation and measured student achievement.
2. Curriculum and Data Management System – Provides a one-stop curriculum website for teachers, administrators, parents, and community. Known as PICASSO (Portal Integrating Curriculum, Assessment, and Student System Operations), the site will provide a K-12 aligned curriculum content standards, exemplary lesson plans, and comprehensive aligned resources. In addition, the site will provide assessment options, online access for grading, attendance, and discipline. There will be multiple reporting options and parent communication tools.
3. Technology Integration Standards – Infuses Cobb County Technology Standards that are aligned to national standards into the Cobb County curriculum content. Also, the infrastructure and equipment to support this infusion is provided in this initiative.
4. Distance Learning Delivery Systems – Identifies and enhances teaching and learning through the delivery of proven distributed learning methods and systems. Online courses and videoconferencing are two opportunities for Cobb County students and teachers.

LEADERSHIP & LEARNING DIVISION (Continued)

5. Post-Secondary/Career Preparation – Establishes district expectations for students as they acquire a K-12 education in Cobb County. A profile for all high school graduates is identified, a model for academic support and career planning is developed, and an emphasis on student acquisition of workplace skills is made. In addition, quality alternative education opportunities for students are provided.

Professional Learning provides training for employees within the district to improve student achievement and to increase professional productivity. The Cobb County Professional Learning Department supports a structure for the organizational learning and development of all employees that:

- Commits the district to establish high expectations for all students and staff.
- Commits to building a district culture that accepts collective responsibility for the learning of all students.
- Supports the implementation of **The Georgia School Keys to Quality**, as a standards-based school improvement process in all schools.
- Identifies high quality, sustainable professional learning in the school improvement process for all employees as the foundation of student success.
- Supports the organization of all schools into learning communities.
- Commits the district to adhere to the state board rules for governing professional learning.
- Assures that professional learning funds shall be used only for activities that enhance the knowledge and skills of all district personnel, school board members and school council members, which directly relate to improving student success.

Special Student Services task is to provide educational services that foster achievement of the whole child in the least restrictive environment. To provide a world class education, we will promote professional learning, consult and collaborate with students, parents, and staff, assess students' needs, and foster relationships with our stakeholders.

H.A.V.E.N. Academy - One of twenty-four programs of the Georgia Network for Educational and Therapeutic Support (GNETS). The program serves students from Cobb, Douglas, and Marietta City School Systems. Students with an emotional and behavioral disorder (EBD) are served based upon the documentation of the severity of the duration, frequency and intensity of the behaviors. H.A.V.E.N. Academy supports the continuum of services by providing comprehensive education and therapeutic support. Special Education services include behavior change strategies within small group H.A.V.E.N. classes, individual and group counseling, family counseling, interagency coordination and direct services to students and their families.

Student Support includes Prevention and Intervention, School Social Workers, and School Health services. Student Support is also responsible for advising administrators regarding student discipline issues and conducting student discipline hearings. The division also coordinates the student transfer

LEADERSHIP & LEARNING DIVISION (Continued)

process, provides support to school administrators in student custody, subpoenas, records requests, enrollment and attendance issues.

Prevention / Intervention: This program provides a system-wide student assistance program to address the needs of children involved in high-risk behaviors. The center networks with community agencies, businesses, parent groups, law enforcement departments, and social services organizations to assist in the development of healthy environments and increase effective parenting and positive life skills for students. The program provides prevention education and training, a crisis response team, parent awareness seminars, and free assessments through other agencies.

School Health Services: Student Health Services provide chronic health illnesses training for school staff; orients, trains and provides ongoing professional development for consulting itinerant and school nurses; orients and trains clinic substitutes; develops, implements and interprets procedures and forms for clinic/student health; Individualized Health Care Plan for eligible students; Section 504 plans for eligible students; monitors absenteeism and communicable illness; collaborates with Cobb and Douglas Public Health and DHR; and maintains clinic/student health statistics.

School Social Work: School Social Workers are certified professionals who provide ongoing advocacy and direct services such as groups, individual counseling, crisis intervention, and home visits to assess environmental factors and improve academic success for students. They develop and implement community resources to eliminate barriers to student achievement in areas of health, mental health, transience, and family basic needs. School Social Workers provide intensive services to address student punctuality, attendance, dropout prevention, and file truancy referrals to Juvenile Court, when necessary.

Transportation Services is committed to providing safe, efficient, and reliable transportation for over 96,000 students eligible for bus service. Staff is committed to creating a positive rider atmosphere, highest level of professionalism, and continuous communication with all stakeholders. There are 955 bus drivers and 145 bus monitors delivering students to 114 schools. The department utilizes routing software to assist staff in establishing bus routes and bus stops. Buses are equipped with vehicle locator technology, as well as, video to insure the highest level of safety and service. General education elementary students eligible for bus service must live more than one half mile from their home elementary school and secondary students over one mile from their home middle or high school. Special Needs Transportation transports across the entire district to specific schools and programs. We believe that a world class education begins with a first class bus ride!

Fleet Maintenance is responsible for keeping the school district's fleet of approximately 1,125 buses and 287 support vehicles in safe operating condition. The department is comprised of 55 employees who operate 4 maintenance facilities and 10 fueling stations. All buses are inspected monthly and annually by the Georgia Department of Public Safety.

LEADERSHIP & LEARNING DIVISION (Continued)

WORKLOAD INDICATORS

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|---|---|---|
| # Seniors | 7652 | 7627 | 7732 |
| Number of graduates | 6737 | 7177 | 7266 |
| Completion ratio | 88% | 94% | 93.97% |
| K-12 dropouts | 707 | 1700 | 1361 |
| Adult Education | | | |
| Students served | 3,475 | 3,475 | 2853 |
| Cobb County | 1,126 | 1,378 | 1162 |
| (ESOL) | 1,917 | 1,693 | 1216 |
| Paulding County | 335 | 390 | 425 |
| Cobb County Correctional inmates | 97 | 14 | 50 |
| Number of students taking GED | 709 | 1142 | 1226 |
| Number of students taking GED that received the credential | 523 | 767 | 801 |
| Alternative Education Program | | | |
| Students Served | First Day Enrollment 8 | Enrollment 118 | 318 |
| AVID | <ul style="list-style-type: none"> • 81 Sections Offered • 22 AVID Sites* • 585 Tutor Hours per week • 99% AVID students on track for 4-year university *22 schools either certified or in the certification process, more schools are in planning stages or 1st year of implementation • (33 total schools) | <ul style="list-style-type: none"> • 85 Sections Offered • 23 AVID Sites* • 275 Tutor Hours per week • 99.8% AVID students on track for 4-year university *23 schools either certified or in the certification process, more schools are in planning stages or 1st year of implementation • (33 total schools) | <ul style="list-style-type: none"> • 89 Sections Offered • 25 AVID Sites • 208 Tutor Hrs per week • 99.8% AVID students on track for 4-year university • 25 AVID Sites Certified |

LEADERSHIP & LEARNING DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|--|--|---|
| <p>Courses available on-line to students</p> <p>* Each unit represents ½ credit</p> | <p>NOVANET</p> <p>17 High Schools 2 Special Schools 1,673 students 2,761 units earned*</p> <p>eHigh School</p> <p>62 course offerings 1478 students 17 High Schools 1 Special school 2 Middle Schools</p> <p>218 FTE units 1,534 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 2,325 students 121 courses 88 instructors</p> <p>Videoconferencing 4 High Schools and 35 students taking Calculus at Georgia Tech.</p> | <p>NOVANET</p> <p>17 High Schools 2 Special Schools 1,415 students 2,397 units earned*</p> <p>Cobb Virtual Academy</p> <p>62 course offerings 1227 students 17 High Schools 1 Special school 2 Middle Schools</p> <p>284 FTE units 1,200 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 3,500 students 150 courses 200 instructors</p> <p>Videoconferencing 5 High Schools and 46 students taking Calculus at Georgia Tech</p> | <p>NOVANET</p> <p>17 High Schools 1 Special School 1,702 Students 1,805 Units earned* (note: does not include PLC data this year)</p> <p>Cobb Virtual Academy</p> <p>62 course offerings 1227 students 17 High Schools 1 Special school 2 Middle Schools</p> <p>250 FTE units 1,100 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 6,000 students 450 courses 400 instructors</p> <p>Videoconferencing 3 High Schools and 63 students taking Calculus at Georgia Tech</p> |

LEADERSHIP & LEARNING DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|-----------------|-----------------|---|
| Student Support | | | |
| Records/Subpoenas | | | |
| Records Requests | 62 | 57 | 49 |
| Subpoenas for Records | 35 | 40 | 15 |
| Faculty/Staff Subpoenas | 234 | 162 | No longer track these subpoenas |
| Student Discipline | | | |
| Hearings | 156 | 130 | 117 |
| Hearings Waived by Parent/Guardian | 525 | 502 | 478 |
| Student Hardship Transfers | | | |
| Requested | 1522 | 1148 | 1432 |
| Approved | 1032 | 728 | 966 |
| Prevention/Intervention | | | |
| Student Interventions | 1119 | 986 | 613 |
| SUPER Program | | | |
| Students Enrolled | 180 | 172 | 194 |
| Number of Schools Supported with Programs | | | |
| Life Skills | 27 | 28 | No requests 54 schools have the Curriculum and 29 use Steps to Respect |
| Second Step Violence Prevention | 53 | 54 | |
| Bully Prevention | 21 | 23 | |
| Isafe Internet Safety | | | |
| Total Staff Certified | 150 | 150 | No longer use this program – due to cost. We sent 120,000 internet safety books to every Cobb parent. |
| Crisis Response to Schools for Death or Crisis | | | |
| | 18 | 22 | 11 |

LEADERSHIP & LEARNING DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|-----------------|-----------------|-----------------|
| School Health Services | | | |
| Student Visits to the Clinic | | | |
| • Illness Visits | 377,597 | 407,765 | 387,502 |
| • Injury Visits | 138,705 | 144,059 | 127,680 |
| Total Visits | 516,302 | 551,824 | 515,182 |
| Number students remaining at School after Clinic visit | 431,187 | 448,595 | 413,551 |
| School (local) Medical Training | | | |
| Total number of trainings provided by Consulting Nurses | N/A | N/A | 305 |
| Total number of school staff participants | N/A | N/A | 7412 |
| District Medical Trainings | | | |
| Total number of trainings provided by Nursing Supervisor and/or Consulting Nurses | | | |
| • Online | N/A | N/A | 29 |
| • Face to face | | | 82 |
| • Blended | | | 56 |
| Total number of school staff participants | | | |
| • Online | N/A | N/A | 121 |
| • Face to face | | | 996 |
| • Blended | | | 34 |
| Professional Development Trainings | | | |
| Total number of Preplanning/PLDs training provided by Nursing Supervisor and Consulting Nurses | | | |
| • Medical Training | N/A | N/A | 4 |
| Total number of school nurse participants | | | |
| • Face to face | N/A | N/A | 332 |

LEADERSHIP & LEARNING DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|---|---|---|
| Scoliosis Nursing Rescreens Referred to Physician | N/A | N/A | 577 |
| Medical Healthcare Plans including medical 504s | N/A | N/A | 538* |
| Significant Communicable Disease Data | N/A | N/A | H1N1 (3 schools >10% absentees) Pertussis (10 cases) |
| School Social Work | | | |
| New Cases Referred | 13,165 | 12,667 | 12,782 |
| Contracts/Services Rendered | 143,971 | 133,601 | 139,582 |
| Special Education Services | | | |
| Students with Disabilities' academic achievement: Georgia High School Graduation Test - % of students who 'Meet and Exceed' standards | Math: 50.5% English: 76% | Math: 61.7% English: 77.6% | Math: 49.9% English: 72.3% |
| Students with Disabilities Graduation Rate | 60.2% | 60.9% | 60.7% |
| Students with Disabilities' academic achievement: Criterion Referenced Competency Test (CRCT) - % of students who 'Meet and Exceed' standards | Math: 59.3% English/Language Arts: 77% | Math: 65.2% English/Language Arts: 78% | Math: 66.3% English/Language Arts: 79.8% |
| Discipline reviews for students with disabilities | 428* | 305* | 324* |
| Use of alternative dispute resolution strategies | | | |
| Mediations | 10 | 13 | 12 |
| Resolution Meetings | 0 | 0 | 10 |
| Due Process Hearings | 2 | 1 | 0 |

*Totals do not include multiple parent meetings.

LEADERSHIP & LEARNING DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|--|---|---|
| Transportation | | | |
| Telephone calls received | 48,913 | 41,067 | 65,888 |
| Telephone calls returned | 28,442 | 22,917 | 23,921 |
| # Students transported one - way | 86,010 | 94,462 | 88,170 |
| Ridership ratio | 81% | 89% | 92% |
| Regular buses | 773 | 869 | 871 |
| Special Education buses | 223 | 284 | 281 |
| Bus stops per day | 60,386 | 56,886 | 42,708 |
| Field Trips | 7,739 | 7,825 | 5,324 |
| # of Accidents | 415 | 309 | 362 |
| Fleet Maintenance | | | |
| Fleet | 1,412 (1,125 buses) 287 support vehicles | 1,441 (1,153 buses) 288 support vehicles | 1,438 (1,152 buses) 286 support vehicles |
| Bus Fleet traveled | 13,388,527 miles | 13,786,227 miles | 12,870,008 miles |
| Gas Usage | 2,031,549 gallons | 2,117,307 gallons | 1,932,567 gallons |
| Fueling transactions | 86,312 | 78,708 | 69,698 |
| Buses serviced | Every 20 Days - 9/school year (180) days | All buses inspected Once every calendar month, 12 times annually | All buses inspected Once every calendar month, 12 times annually |
| Average miles per bus | 11,901 | 11,957 | 11,172 |
| Athletics | | | |
| # of GHSA Activities Participated | 239 | 257 | 247 |
| # of Students Participated GHSA Activities | 10,036 | 10,871 | 11,153 |

OPERATIONAL SUPPORT DIVISION

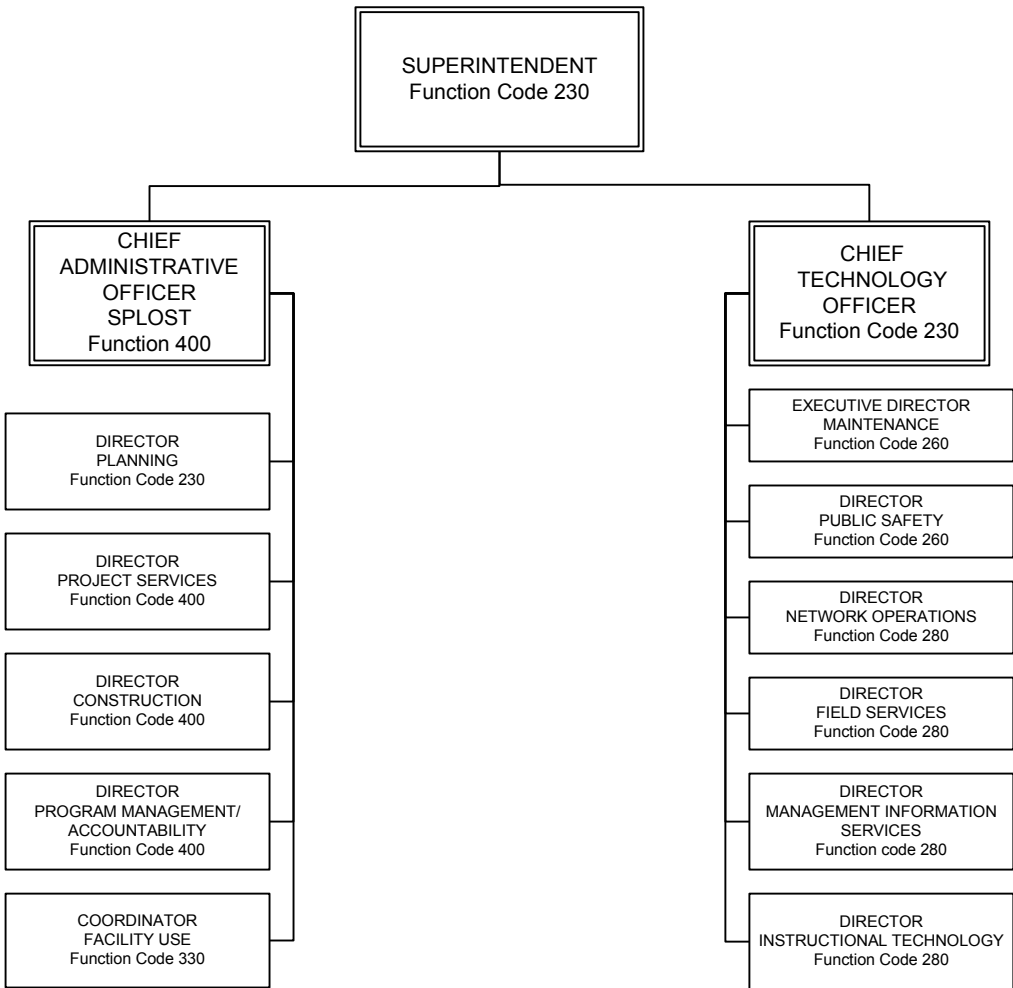
DIVISION RESPONSIBILITIES

The **Operational Support Division** is lead by the Chief Technology Officer and Chief Administrative Officer (SPLOST). Technology Services mission is to provide the resources necessary to ensure all CCSD schools reach a consistent technology standard that enhances the teaching and learning process within each classroom through the effective use of technology. It also supports the operation of the District through the integration of all technologies for administrators, teachers, students, and parents.

The SPLOST Program encompasses Construction, Program Management & Accountability, Project Services, Facility Use, and Planning that is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

DIVISION ORGANIZATION

The Operational Support Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



OPERATIONAL SUPPORT DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The Chief Technology Officer is responsible for overall coordination of technology services and technology initiatives for the school district. In May 2010, the CTO also assumed the responsibilities for overseeing the services and support for the district's Maintenance Services and Department of Public Safety. He oversees a division of 330 staff members. Departmental major tasks include the following areas:

Field Services - Support for PC and Mac workstations, laptops, handhelds, mobile computing devices local servers, printers, copiers, phone systems, video distribution, audio visual equipment, interactive classroom equipment, warranty/parts and the Customer Care Center (help desk). Responsible for copier support vendor management and billing, local telecom billing reconciliation and vendor management, coordination of Bids, RFP's, quotes and limited eRate oversight.

Network Services and Security - Operation, support and design for wide area network (WAN), Data Center, technology infrastructure including cabling, switches, and servers. Provides monitoring and reporting for network security and compliance, email and internet services for the district, wireless phone support, and data backup and recovery services. The Disaster Recovery and Business Continuity team is now part of Network Services and has the responsibility for recovering services in the event of a disaster. This department also has responsibility for local/long distance phone bill oversight, phone line and phone feature ordering, cell phone and Blackberry distribution, and wireless billing oversight.

Management Information Systems - Support and software development and reporting services for the district's applications, including: Financials, Student Information Systems, Human Resources/Payroll, Help Call System, Data Warehouse, Academic Portal and other mission critical applications.

Infrastructure Team – Responsible for design, implementation and support of fiber optic cabling for network refresh and maintenance at all schools.

Instructional Technology – Responsible for instructional technology professional development, creating curriculum for and teacher implementation of the technology standards for students, eighth grade technology literacy assessment (NCLB) program. Also responsible for submitting and monitoring goals of the GaDOE required District Technology Plan, evaluation and selection of district provided technology resources, and the Title IID and recurring instructional software budgets.

Technology Integration – Coordinates district technology initiatives including implementation of new technology applications and equipment.

The **Public Safety Department** provides a safe and secure environment for all students and staff. Security programs are developed and maintained by Public Safety for all schools, school system facilities and property. Forty law enforcement officers are provided for the schools and they monitor overall safety of school campuses.

OPERATIONAL SUPPORT DIVISION (Continued)

The **Maintenance Services Department** provides this support through a staff of 17 administrators, supervisors, and clerical personnel and a work force of 143 hourly employees. The department's primary objective is the maintenance of existing facilities, their grounds, and equipment not under manufacturer's warranty. These responsibilities involve 125 schools and support facilities that encompass 3,030 acres throughout Cobb County.

The majority of support and repair requests submitted to Maintenance Services fall within the following areas:

- Heating and air conditioning
- Plumbing
- Electrical
- Paint touch-up
- Minor carpet and floor tile repair
- Security & fire alarm systems
- Intercom systems
- Custodial equipment
- Carpentry
- Roofing
- Grounds
- Glass replacement
- Keys and locks security
- Clocks
- Indoor environmental quality issues

Maintenance Services also supervises vendor contracts related to pest control, waste management, the cleaning of 257 portables, elevator maintenance, and fire extinguisher servicing, as well as supporting Food and Nutrition Services with repairs, maintenance, research and installation of its equipment. Lastly, the department supports 543 custodians including evaluating their cleaning effectiveness, making equipment purchases, ordering supplies, training and making recommendations in custodial shift staffing.

SPLOST

(Special Purpose Local Optional Sales Tax)

Special Purpose Local Option Sales Tax (SPLOST) is a one-cent sales tax on all consumer goods that must be approved by voters in a referendum. On September 16, 2008, Cobb County voters approved the SPLOST III referendum that allowed for the continuation of the one-cent sales tax to fund a diverse list of school projects. (The previous referendum was set to expire on December 31, 2008.) SPLOST revenues can be used only for specific school related capital outlay improvement projects. SPLOST III will expire on December 31, 2013.

Lead by The Chief Administrative Officer the SPLOST Division Program is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

The Division is subdivided into 5 departments: Program Management & Accountability; Construction; Project Services; Planning; and Facility Use. The first 3 departments are funded by and support SPLOST funded projects. With the elimination of the Operations Division due to budget constraints, the remaining 2 departments, Planning and Facility Use, were recently added under the SPLOST Division umbrella. These 2 departments are funded by the District General Fund.

OPERATIONAL SUPPORT DIVISION (Continued)

in charge all stages of project development and implementation including: scope definition, plan preparation, documentation, budget development, scheduling, monitoring and reporting.

The **Program Management & Accountability Department** provides construction program management for capital improvements to District property. Specifically, the department staff of program managers coordinates the design of projects with consultants and local school administrators. Program managers also inform the community of planned improvements and solicit input on the plans during public forums held during the design phase. In addition to program management, this department provides accountability for SPLOST expenditures by monitoring bidding for projects to ensure that design and construction stay within projected costs and that the scope of the project conforms with the voter approved referendum.

The **Construction Department** provides plan review and cost estimating services to the program management staff during design and manages the construction phase to assure on-time and on-budget project delivery.

The **Project Services Department** is primarily responsible for managing the purchase and installation of furniture, fixtures and equipment for new schools and addition projects. It is also manages selected maintenance and renovation projects and the District's portable classrooms. The department is involved in all stages of project development and implementation including scope definition, plan preparation, documentation, budget development, scheduling, monitoring and reporting. The project managers provided leadership and coordination for project vendors, local school staff, central office administrators and other entities.

The **Planning Department** facilitates sound decision-making by the Board of Education and CCSD Administration in several areas of District operations, including **Student Population Growth, Redistricting, Land Property Management, Leased Property Management, and Cell Tower Lease Initiation and Management**. The Planning Department plays a significant role in school attendance zone redistricting initiatives. The Department also initiates and leads the process of negotiation for new land acquisitions, rights of way and easements, and maintains property ownership records and land use contracts for the District. They maintain relationships with those who lease property to the District, and initiate new leases and renewal of existing leases when necessary. They are also directly responsible for cellular communication tower placement initiatives and ongoing administration of that program for the District. This initiative provides significant additional direct revenue for schools where cell towers are placed, and shares the total revenue with all schools.

The **Facility Use Department** is responsible for working with non-profit community groups and sports organizations interested in scheduling activities in Cobb County School District facilities and/or on school grounds. While Cobb County School District's first priority is educating children, the District is aware of the importance of allowing community groups and sports organizations to use District facilities during non school hours. This enables schools to be utilized to their maximum potential as groups adhere to guidelines set forth by the District.

OPERATIONAL SUPPORT DIVISION (Continued)

WORKLOAD INDICATORS

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|--|--|-------------------------------------|
| Technology | | | |
| <ul style="list-style-type: none"> Total number of instructional computers supported, total number of administrative computers supported (based on Georgia Dept of Education Report) | Instructional computers – 26,712 Administrative computers – 2,423 | Instructional computers – 26,712 Administrative computers – 2,423 | Desktops- 34,093 Laptops- 21,275 |
| • Total computers in district | 53,398 | 51,432 | 55,368 |
| • Total printers in district | 18,017 | 17,193 | 15,548 |
| • Total servers in district | 534 | 328 | 477 |
| • Total number of phone lines in schools | 2,907 phone lines | 2,751 phone lines | 2,198 phone lines |
| Number of service requests handled by Service Center staff (help desk) annually | 66,364 service requests | 71,367 service requests | 69,386 service requests |
| Number of e-mail accounts | 20,427 accounts | 19,115 accounts | 18,460 accounts |
| Average availability for IT Data Center resources | 98.20% | 99.90% | 99.99% |
| Number of schools receiving interactive devices from SPLOST III | 0 | 7 | 112 |
| Percentage of students meeting proficiency on the 8th grade technology literacy assessment | 75% | 64% | 77% |
| Ratio of Instructional Tech personnel per school | 20:113 | 20:114 | 20:114 |
| Maintenance | | | |
| Building space sq. footage | 16,056,220 for 125 facilities | 16,056,220 for 125 facilities | 16,056,220 for 125 facilities |
| Work Orders (electrical, plumbing, roofing, floors, preventative maint, etc.) | 67,942 | 68,866 | 62,728 |

OPERATIONAL SUPPORT DIVISION (Continued)

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|--|-----------------|-----------------|-----------------|
| Public Safety | | | |
| Fighting / Bullying | 1571 | 1478 | 1332 |
| Drugs | 278 | 272 | 352 |
| Weapons | 253 | 253 | 201 |
| Gang-Related Incidents | 357 | 327 | 170 |
| SPLOST | | | |
| # of Projects started | N/A | 47 | 64 |
| # of Projects completed | N/A | 12 | 39 |
| # ADA Projects | N/A | 5 | 21 |
| Planning | | | |
| # of Population Growth Survey Conducted | 1 | 1 | 1 |
| # of School attendance zone Redistricted | 0 | 4 | 0 |
| Land purchased (Parcels) | 4 | 9 | 2 |
| # of approved Easements | 11 | 22 | 10 |
| # of Cell tower sites established | 7 | 3 | 1 |
| Facility Use | | | |
| # of hours used by community organizations | 30,620.75 | 31,427 | 26,586 |
| Revenue from facility rentals | \$999,137.30 | \$1,067,535.74 | \$1,025,388.55 |

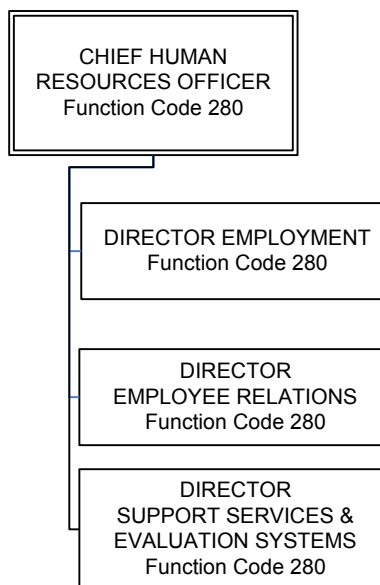
HUMAN RESOURCES DIVISION

DIVISION RESPONSIBILITIES

Human Resources' goal is to attract, employ and retain the most qualified applicants for all school district positions and to improve delivery of services rendered by the department to all applicable groups and individuals.

DIVISION ORGANIZATION

The Human Resources Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Under the **Chief Human Resources Officer** supervision the following departments and offices provide services to District employees and prospective candidates for employment.

The **Employment Department** directs the employment activities for over 18,000 full-time/part-time and temporary classified and certified employees (except for administrators) which includes: supervising the application, employment, and orientation of all new hires; directing the employee transfer and reassignment process; managing the certification process for educators, service professionals, and paraprofessionals, including HiQ; developing a recruitment strategy and attending selected on-campus

HUMAN RESOURCES DIVISION (Continued)

recruitment fairs; providing ongoing recruitment strategy training to administrators; building relationships with local universities and high schools to recruit future educators; issuing employment.

The **Leadership Management Department** aims to match the available administrative talent (current Cobb employees and out-of-district applicants) to the needs of the District. It further assists the District in meeting the strategic and operational challenges facing it by having the right people, in the right places, at the right times, to do the right things. The purpose of Leadership Management is as follows:

- To provide a sufficiently large and diverse number of highly qualified candidates to fill local school and central office administrative openings
- Assist principals and central office administrators in their selection process
- Assist applicants, both internal and external, in completing leadership application and understanding the system's leadership selection process
- Provide career counseling and guidance through informal office visits, as needed
- To help individuals realize their career objectives in administration
- Forecast replacement needs as a means of targeting necessary training, employee education, and employee development

The **Employee Relations Office** (formerly known as the Professional Conduct and Ethics Office) is responsible to the following areas:

- Fingerprinting and Criminal History Background Checks
- Employee disciplinary action, i.e. suspension without pay, termination
- Employee misconduct investigations
- Discrimination and sexual harassment investigations
- PSC Code of Ethics violations
- Job performance issues, i.e. PDPs
- Certified employee contract non-renewals
- Employee complaints and grievances
- ADA accommodations requests
- Labor relations issues

The **Support Services and Evaluation Systems** encompasses several functions: the **Benefits Office**, the **Compensation Office**, the **Risk Management Office**, the **Evaluation Systems Office**, **Records**, and **Mailroom/Courier Services**.

The **Benefits Office** manages the District's comprehensive benefits program, which includes evaluating all new bid proposals for employee benefits and insurance, processing of employee retirement applications, maintaining the employee Optional Spending Accounts, managing the Catastrophic Illness Leave Bank, conducting benefits meetings, answering general benefits questions, coordinating the open enrollment process and facilitating mid-year family status changes. The Benefits Office is also responsible for employees' payroll benefit deductions, collecting missed payments from employees, and paying the insurance companies. Additionally, the Benefits Office facilitates the following types of employee leaves and benefits:

HUMAN RESOURCES DIVISION (Continued)

| | |
|--|---------------------------------|
| Health insurance | Catastrophic Illness Leave Bank |
| Dental insurance | Long-term Disability insurance |
| Cancer insurance | Tax-deferred Savings Plans |
| Life insurance | Short-term disability insurance |
| Flexible benefits plan | Optional Spending Accounts |
| Vision insurance | Legal Services |
| Teachers' Retirement System | |
| Public School Employees Retirement System | |
| Leaves (FMLA, personal/family illness, short/long-term, maternity/adoption, education, military) | |

The **Compensation Office** is responsible for ensuring pay structures and incentives are designed to compensate employees for their skills, abilities, performance, and years of experience. This includes evaluating experience and certification documents for step placement; processing employee transfers, reassignments, and terminations; developing and rolling out incentive programs; updating employee work calendars; administering salary increases and revising salary schedules; conducting job evaluations and approving job descriptions; and managing salary surveys to ensure salary rates are leveraged competitively.

The **Risk Management Office** coordinates bid proposals for property, comprehensive crime and student accident insurance. It also administers the Districts' self insurance plan for general liability and vehicle accidents, including bus accidents. It receives and processes claims for student injuries, site visitors, and damage or loss to equipment and facilities. The District is self insured and self administered in the area of workers' compensation. Risk Management handles all aspects of the worker's compensation claims process. It is responsible for researching and responding to unemployment claims from the Department of Labor. Risk Management also addresses issues of loss control, safety and accident prevention awareness.

The **Evaluation Office** develops, facilitates, and monitors the evaluation process for classified and certified employees.

The **Records Department** manages the storage and maintenance of employee personnel records, employment verification, and responding to requests for information in compliance with the Georgia Open Records Act.

Mailroom and Courier Services provide intra-District mailroom and delivery support for all Central Office departments and schools.

HUMAN RESOURCES DIVISION (Continued)**WORKLOAD INDICATORS**

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|--------------------|--------------------|---------------------------|
| Certified Positions | | | |
| High School Hired | 272 | 254 | 160 |
| Middle School Hired | 224 | 159 | 107 |
| Art/Counselors/ESOL/Music Hired | 81 | 33 | 65 |
| Elementary Schools Hired | 447 | 356 | 124 |
| Special Education Hired | 429 | 362 | 225 |
| Other Cert (Supervisors, Specialists, Social Workers) | 23 | 24 | 4 |
| Other Employment Changes | 1,901 | 2,150 | 2,121 |
| Resignations / Terminations / RIFs | 835 | 375 | 1,261 |
| Supply Teachers | 561 | 557 | 530 |
| Certified Applications | 97,959 | 84,013 | 149,053 |
| Classified / Parapro Positions | | | |
| ASP Hired | N/A | 226 | 149 |
| Bus Drivers/Monitors Hired | 175 | 138 | 125 |
| Custodians Hired | 120 | 99 | 55 |
| Maintenance/Warehouse Hired | 15 | 1 | 9 |
| Food Service/Lunchroom Monitors Hired | 211 | 152 | 152 |
| Classified Subs Hired | N/A | 222 | 277 |
| Paraprofessionals/Tutors Hired | 373 | 274 | 232 |
| Clerical Bookkeepers Hired | 63 | 42 | 27 |
| Professional/Technical Hired | 35 | 19 | 23 |
| Nurses Hired | 25 | 31 | 20 |
| Campus Police Hired | 4 | 4 | 2 |
| Interpreters Hired | N/A | 0 | 7 |
| Other Employment Changes | N/A | 1,285 | 2,047 |
| Resignations / Terminations / RIFs | N/A | 523 | 950 |
| Parapro Re-elects | 0 | 92 | 68 |
| Classified/Parapro Applications | 82,767 | 88,702 | 109,429 |
| Risk Management Claims | | | |
| Unemployment | 166 | 478 | 498 (plus 1,048 from RIF) |
| Vehicles & general liability | 303/67 | 304/61 | 362/65 |
| Student/site visitors injuries | 2,068 | 1,779 | 1,378 |
| Student in transit | 250 | 274 | 301 |
| Workers Compensation | 1371 | 1,288 | 1,287 |
| Property thefts | 261 | 275 | 61 |

HUMAN RESOURCES DIVISION (Continued)**WORKLOAD INDICATORS**

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|-------------------------------------|--------------------|--------------------|--------------------|
| Insurance Enrollments | | | |
| Life Insurance | 14,931 | 15,105 | 14,600 |
| Percent of employees | 98.75% | 99.21% | 98.30% |
| Dental Insurance: | | | |
| Metlife | 3,530 | 3,844 | 9,346 |
| United Concordia | 8,901 | 8,655 | 2,750 |
| Health Insurance: | | | |
| HMO option | 8,877 | 6,924 | 5,822 |
| PPO option | 2,602 | 3,098 | 2,120 |
| HRA option | N/A | 1,943 | 3,335 |
| HDHP option | N/A | 185 | 402 |
| Cancer | 6,436 | 6,345 | 6,102 |
| Vision | 9,041 | 9,016 | 8,552 |
| Short-term disability | 13,769 | 13,572 | 13,162 |
| Long-term care | 232 | 208 | 203 |
| Legal services | 1,674 | 1,622 | 1,533 |
| Other Benefits | | | |
| Short-term leaves | 263 | 3,559 | 4,302 |
| Long-term leaves | 160 | 1,354 | 1,580 |
| Flexible Optional spending accounts | 2,707 | 2,709 | 2787 |
| Retirements | 352 | 265 | 382 |

FINANCIAL SERVICES DIVISION

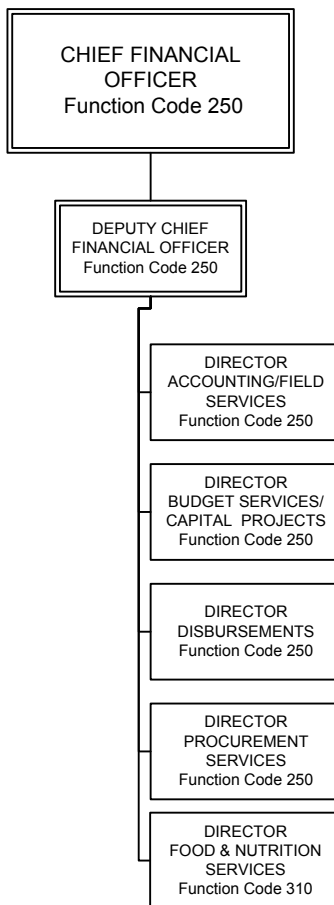
DIVISION RESPONSIBILITIES

The Financial Services Division, under the direction of the Chief Financial Officer, is responsible for all the fiscal responsibilities of the school district. Specifically, the responsibility areas include: general accounting, lunchroom accounting, local school accounting, financial reporting, cash management, payroll, budgeting, property control, procurement, warehouse services, bond/sales tax project management and financial services computer programming.

The division serves the needs of schools, other departments, the Superintendent, Board of Education, and the general public. It operates under established management principles and adheres to established policies and procedures and to generally accepted accounting principles (GAAP).

DIVISION ORGANIZATION

The Financial Services Division is sub-divided into functional areas of responsibility in similar fashion to how most corporations are organized. The following chart illustrates the structure of this division:



FINANCIAL SERVICES DIVISION (Continued)

MAJOR DEPARTMENT TASKS

Accounting

1. Invest and manage cash for all central office bank accounts.
2. Manage accounting for all federal, state, and local grants.
3. Review and process all District journal vouchers and monitor all General Ledger entries.
4. Prepare Board Quarterly Financial Reports, Annual GA DOE Financial Reports, Annual Transparency in Government Act Reports, and Comprehensive Annual Financial Report.
5. Deposit all central office incoming cash receipts on a daily basis.
6. Reconcile 123 depository bank accounts on a monthly basis.
7. Manage procurement card purchases to ensure compliance with District policy and to accurately record purchases in accounting system.
8. Produce and provide updates for the "Procurement Card Manual".
9. Provide accounting services for the Cobb County Public Schools Foundation.
10. Coordinate and provide data for annual external financial audit.
11. File federally required IRS 1099 documents on all appropriate vendors.
12. File Unclaimed Property Checks and Reports to state and reissue checks to payees.

Budgeting

1. Develop a budget in excess of \$800 million each year.
2. Prepare and present various financial/budget reports and presentations.
3. Coordinate the preparation, review, and approval of budget adjustments.
4. Audit all purchase orders/check requests to ensure correct procedures and account coding.

Capital Projects

1. Oversee the remaining expenditures for SPLOST 2 with a multi-year budget of more than \$724 million.
2. Oversee the new SPLOST 3 program approved in September 2008, which is expected to generate more than \$797 million.
3. Set up accounts, process budget adjustments, encumber service contracts and process payment transactions.
4. Prepare and distribute printed reports and intranet reports to Board members, budget administrators, principals and citizens.
5. Prepare and submit CAFR schedules and year-end financial reports.
6. Monitor building, land and fixed asset records.
7. Work with project managers, department personnel, principals, bookkeepers and media specialists on new schools, additions/renovations and initiative projects.
8. Request reimbursement for State funded capital outlay projects and monitor revenues.

Cash Management

1. Obtain maximum interest on available funds while insuring safety of investments.
2. General Fund interest income Budgeted \$1,505,469 for FY10, actual earned \$744,783.
3. Assist schools in summer investment programs and all banking services.

FINANCIAL SERVICES DIVISION (Continued)

Disbursements

1. Pay all district expenditures.
2. Annually process over 32,000 purchase orders, 86,000 vendor invoices and 24,000 checks (excluding payroll).
3. Annually process over 270,000 payroll checks for 21,000+ employees.
4. Process, and account for all payroll deductions.
5. Account for all employees' leave.
6. Annually process employee W-2 forms.
7. Process all employee travel reimbursement.

Food Service Accounting

1. Review daily deposits of 108 lunchrooms. Reconcile bank deposits to Food and Nutrition Services (FNS) data.
2. Research, reconcile, and journal all bank adjustments to daily lunchroom deposits (Bank Debit and Credit Memos).
3. Journal NSF returned checks and initiate collection efforts. Monitor outstanding uncollected receivables.
4. Process and reconcile weekly meal data from FNS to ensure the accuracy of the monthly federal claim for reimbursable meals.
5. Prepare monthly financial statements in accordance with generally accepted accounting principles and submit to Georgia Department of Education.
6. Provide accounting and advisory support services to FNS management and staff on an ongoing basis.

Food and Nutrition Services

1. Oversees the operation of 111 school cafeterias – 68 elementary schools, 25 middle schools, 16 traditional high schools and 2 alternative schools.
2. All cafeterias serve lunch every day and many cafeterias also serve breakfast and snacks to the ASP program students.

Procurement

1. Assist end users with development of solicitation specifications for expenditures over \$10,000 and guide end users in the evaluation of solicitation responses.
2. Contract administration including monitoring vendor services to ensure that the awarded vendor complies with the terms and conditions of the contract.
3. Prepare Board Agenda Items and Board Information Items
4. Conduct Vendor Performance reviews.
5. Ratification of Unauthorized Purchases.
6. Maintain vendor database.
7. Activate new procurement cards, process P-Card cancellations, and changes of address
8. Review and process approvals for all purchase orders over \$1,000
9. Verify and approve Sole Source forms for all Sole Source expenditures over \$10,000
10. Develop and distribute procedures and regulations in compliance with Board policy regarding purchases.
11. Provide one-on-one training to all new principals and new bookkeepers regarding eCobb order entry and procurement procedures.

FINANCIAL SERVICES DIVISION (Continued)

12. Develop and publish Procurement related training materials such as: the Purchasing newsletter, Pocket Purchasing Guide, PowerPoint presentations for new principals and bookkeepers; notebook for all new bookkeepers; How to do Business with CCSD for vendors
13. Provide daily support to District staff on Procurement related issues.

Property Control

1. Tag and identify all inventoriable equipment.
2. Maintain inventory accounts for equipment.
3. Conduct physical inventories and provide resulting reports for all local schools, charter schools, special schools, and central office locations.
4. Prepare a monthly reconciliation of the District's property database to the District's financial records.
5. Write, interpret and update the District's "Property Control User's Guide".
6. Verify excess equipment before submitted to the Board for disposal approval.
7. Prepare property reports for schools and departments as requested.
8. Prepare property reports for special projects. (Examples: Technology Refresh of SPLOST Purchased Equipment, State Technology Survey).

Local School Accounting

1. Train and provide daily bookkeeping operational and software support to Principals and Bookkeepers.
2. Train and provide daily bookkeeping operational and software support to After School Program Directors, Clerks, and Bookkeepers.
3. Monitor and report on the budgets and financial status of After School Programs at 68 elementary schools.
4. Manage Local School Accounting's Blackboard Online shell for financial training.
5. Reconcile and analyze 110 school bank accounts each month.
6. Issue monthly financial management reports to Principals at each school.
7. Manage 108 digital bank certificates for local schools.
8. Provide software and hardware support and maintenance for electronically locking safes, and electronic wall safes at schools.
9. Manage the armored car service contract.
10. Develop, write and update the following local school manuals:
 - "School Accounting and Procedures Manual"
 - "Bookkeeper Operations Manual"
 - "ASP Procedures Manual"
 - "ASP Users' Guide"

Warehouse/Records Center

1. Provide mail delivery services to all schools and departments in the District assist with delivery of testing and textbook materials
2. Maintain furniture inventory in Warehouse for growth and replacement needs.
3. Maintain used furniture warehouse.
4. Coordinate pickup and disposal of all District created surplus items.
5. Process requests for transcripts and other districts records.
6. Coordinate the pickup and delivery of records by contracted storage vendor.

FINANCIAL SERVICES DIVISION (Continued)

- 7. Identify records that should be destroyed based on state records retention schedules.
- 8. Assist schools and departments with records management

WORKLOAD INDICATORS:

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|-----------------------------|-----------------------------|-----------------------------|
| Accounting | | | |
| Average Yield on Investments | | | |
| 90 Day T-bill (April through June) | 1.63% | .17% | .15% |
| School District | 2.32% | .44% | .40% |
| Number of Central Office deposits (excludes lunchroom depository account) | 1,414 | 1,305 | 1,166 |
| Total bank transactions | 106,482 | 98,574 | 87,416 |
| Total number of Journal Vouchers processed | 1,812 | 1,676 | 1,838 |
| Total number of Procurement card transactions | 63,946 | 58,889 | 68,089 |
| Total dollar volume | \$7,515,499 | \$6,822,727 | \$11,169,036 |
| Comprehensive Annual Financial Report Published | Yes | Yes | Yes |
| Grant dollars collected: Federal, State & Local Grants Administered | \$51,482,299 | \$51,367,831 | \$125,272,625 |
| Budget | | | |
| Budget Document published | Received ASBO & GFOA awards | Received ASBO & GFOA awards | Received ASBO & GFOA awards |
| Disbursements | | | |
| Payroll Check Runs Processed | 38 | 38 | 38 |
| Payroll Checks Issued | 278,455 | 285,524 | 273,850 |
| Dollar value of payrolls processed | \$684,457,442 | \$712,132,467 | \$676,936,300 |
| W-2 Forms Issued | 21,728 | 21,828 | 20,818 |
| Accounts Payable Check Runs Process | 96 | 92 | 99 |
| Accounts Payable Checks Issued | 29,486 | 26,189 | 24,287 |
| Dollar value of checks processed | \$235,297,876 | \$177,622,822 | \$171,633,193 |
| Local School Accounting | | | |
| Bank Reconciliations | 1308 | 1332 | 1332 |
| Ongoing Financial Training Hours | 712 | 712 | 94 |

FINANCIAL SERVICES DIVISION (Continued)

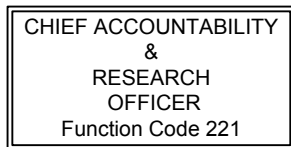
| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|-----------------|-----------------|-----------------|
| Property Control | | | |
| Property inventories completed | 36 | 61 | 33 |
| Inventory items tagged | 32,951 | 9,353 | 13,780 |
| Surplus items checked | 7,379 | 3,320 | 5,982 |
| Food Service Lunches | | | |
| Full price meals served | 6,285,496 | 6,067,742 | 5,761,514 |
| Reduced price meals served | 930,874 | 966,918 | 953,736 |
| Free meals served | 4,793,612 | 5,071,514 | 5,431,147 |
| Adult & contracted meals served | 620,223 | 618,464 | 571,067 |
| Equivalent meals from extra sales | 5,649,357 | 5,339,233 | 5,172,456 |
| Elementary participation | 90% | 88% | 89% |
| Middle School participation | 107% | 104% | 104% |
| High School participation | 100% | 101% | 103% |
| Procurement | | | |
| Purchase orders processed | 29,451 | 24,784 | 19,781 |
| Dollar value of purchase orders | \$81,590,832 | \$74,152,664 | \$83,605,507 |
| Average dollar per purchase order | \$2770 | \$2,992 | \$4,226 |
| Requests for Proposals | | | |
| Newly Issued and/or Awarded | 25 | 29 | 25 |
| Requests for Extension | 22 | 38 | 52 |
| Non-Awarded | N/A | 8 | 9 |
| Sealed bids | | | |
| Newly Issued and/or Awarded | 58 | 62 | 72 |
| Requests for Extensions | 10 | 21 | 45 |
| Non-Awarded | N/A | 9 | 9 |
| Quotes | | | |
| Newly Issued and/or Awarded | 108 | 67 | 61 |
| Requests for Extensions | 40 | 41 | 45 |
| Non-Awarded | N/A | 13 | 16 |
| Procurement cards | | | |
| Dollar value of procurement card purchases | 789 | 858 | 863 |
| | \$7,515,499 | \$6,849,150 | \$7,066,275 |
| Total number of procurement card transactions | | | |
| Average dollar per purchase | 63,946 | 58,999 | 56408 |
| | \$118 | \$116 | \$125 |

ACCOUNTABILITY & RESEARCH DIVISION

DIVISION RESPONSIBILITIES

The responsibilities of the **Accountability & Research** including six areas: Assessment and Testing, Research and Evaluation, Grants, Student/ State reporting, Analysis and Planning, Accountability.

DIVISION ORGANIZATION



MAJOR DEPARTMENT TASKS

The Accountability Division includes functionality related to accountability for student learning; support of instructional programs; planning for continuous improvement; and reporting of student information to the Georgia Department of Education. There are six major areas of responsibility within the division: testing/assessment, research, grants, student/state reporting, analysis/planning, and accountability. State and local testing programs are administered through the division with an emphasis on providing timely, relevant data to all stakeholders. Analysis and planning responsibilities include supporting schools in the utilization of different data types for continuous improvement of student and school performance. Student data are reported to the Georgia State Department of Education to obtain funding and create accountability reports. There are grant preparation and coordination responsibilities as well as work with research applicants to approve and track results. Finally, there is an evaluation function within the division that supports other departments and divisions as they measure effectiveness and efficiency of programs and initiatives.

ACCOUNTABILITY & RESEARCH DIVISION (Continued)**WORKLOAD INDICATORS**

| INDICATOR | FY 2008 RESULTS | FY 2009 RESULTS | FY 2010 RESULTS |
|---|--------------------|--------------------|--------------------|
| SAT Scores | | | |
| Cobb | 1524 | 1534 | 1523 |
| Georgia | 1466 | 1460 | 1453 |
| National | 1511 | 1509 | 1509 |
| % Tested | 78% | 66% | 67% |
| Grants | | | |
| # competitive grants processed each year | 20 | 17 | 25 |
| \$ amount awarded for competitive grants | \$245,800 | \$10,366,818 | \$5,167,968 |
| # Seniors | | | |
| Number of graduates | 7652 | 7627 | 7732 |
| Completion ratio | 6737 | 7177 | 7266 |
| K-12 dropouts | 88% | 94% | 86.7% |
| | 707 | 1700 | 1361 |
| Research Applications | | | |
| # processed each year | 186 | 168 | 213 |
| Surveys Administered | | | |
| | 64,871 | 63,168 | 253,035 |
| Standardized Tests Administered | | | |
| | 263,229 | 399,102 | 459,284 |
| % Schools Meeting AYP Requirements | | | |
| Elementary | 94.1 | 97.0 | 99.0 |
| Middle | 83.3 | 100.0 | 88.8 |
| High | 66.7 | 88.8 | 69.0 |
| Alternative | 60.0 | 60.0 | 50.0 |
| Total | 85.6 | 97.7 | 91.0 |
| Total # schools of making AYP | 95 | 108 | 99 |

POLICIES & PROCEDURES

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FINANCIAL PLANNING AND BUDGETING POLICY

The Cobb County Board of Education (Board) shall annually adopt a budget according to the laws of the State of Georgia and the regulations of the State Board of Education. The budget shall be adopted at a public meeting of the Board.

Furthermore, the Board expects the Superintendent to assure that the Cobb County School District (District) maintains a multi-year financial plan and to establish financial guidelines and procedures that:

- Protect the District's fiscal soundness; and
- Support the fulfillment of the District's priorities.

A. FINANCIAL PLANNING:

1. Financial planning for any fiscal year or the remaining part of any fiscal year will:
 - a. Clearly and directly support the District's priorities as established in the District Strategic Plan, in response to student achievement data, and by Board [Policy DA](#) (Fiscal Management Goals and Objectives);
 - b. Insure the District's fiscal soundness;
 - c. Support the fulfillment of the District's multi-year financial plan;
 - d. Fulfill the requirements of Board [Policy SD-6](#) (Fiscal Accounting and Reporting);
 - e. Contain sufficient information to enable credible projections of revenues and expenses;
 - f. Disclose planning assumptions for both the General Fund;

2. Multi-Year Financial Plan:

The multi-year financial plan shall:

- a. Include a minimum of a five-year forecast of revenues and expenses;
- b. Include a total projected obligation and cost of multi-year programs; and
- c. Be updated whenever necessary and:
 - (1) Whenever significant change occurs in projected revenues or expenses; and
 - (2) No less than annually.

B. BUDGETING:

1. General Provisions:

The General Fund annual operation budget shall:

- a. Include no items as recurring General Fund expenditures which are funded with non-recurring revenue;
- b. Treat adjustments approved during the fiscal year as non-recurring expenditures;
- c. Calculate the best estimate of the financial condition of the General Fund in subsequent years;
- d. Disclose any recurring expenditures in funds other than the General Fund that are funded from non-recurring project funds; and
- e. Stipulate the number of positions by Division and classification for the three prior years in a comparative format.

2. Process:

- a. The District will utilize an annual budgeting process that includes:
 - (1) A credible projection of revenues and expenses;
 - (2) Separation of capital and operational items;

FINANCIAL PLANNING AND BUDGETING POLICY (Continued)

- (3) Cash flow;
 - (4) Disclosure of planning assumptions upon which District leadership based its planning;
 - (5) Total projected obligation and cost of new and proposed multi-year programs; and
 - (6) Annual and remaining obligation and cost of existing multi-year programs.
- b. Each February, as part of the budget adoption process, the Superintendent will present to the Board of Education and make public those budget items excluded by the Board from specific approval in the spending authority of the Superintendent. (see Board Policy SD-6 Fiscal Accounting and Reporting).
 - c. The District shall not create long-term obligations of employment, compensation, or benefits for employees, consultants, contract workers or volunteers, that extend beyond reliable revenue projections.
 - d. The District shall not treat Board approved budget adjustments during the fiscal year as carry-overs to be included in the initial budget amount for the subsequent fiscal year. Rather, the subsequent fiscal year budget process shall:
 - (1) Identify both the original amount included in the current year budget and the amount of any adjustment approved by the Board during the current fiscal year; and
 - (2) Identify adjustments needed for recurring expenses as budget enhancements in the subsequent fiscal year budget process.
- 3. Public Notice:**
- a. **Advertisement:**

The Board shall advertise at least one time in a newspaper of general circulation in Cobb County the proposed budget for each fiscal year. The advertisement shall be made prior to the meeting of the Board of Education at which the District budget for the fiscal year is to be finally adopted and shall follow the form required by the State Board of Education.
 - b. **Hearings:**

Before the budget is officially adopted the Board shall hold a public hearing to explain the proposed budget and invite questions and discussion from the administration and public relative to the budget.
- 4. Millage Rate:**
- a. The Board shall annually recommend to the County Commissioners the tax millage for the county to be collected for school purposes only and in compliance with Article 8, Section 6, Paragraph I(a), of the Georgia Constitution which provides that the millage rate shall not be greater than 20 mills.
 - b. The District's annual budget shall limit operating expenses to an amount no greater than the revenues it projects to be generated by a property tax rate no greater than 20 mills.



BUDGET DEVELOPMENT PROCESS

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares Formula Driven Budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearings are held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

BUDGET ADJUSTMENT PROCEDURE

Guidelines

The chief administrator of each department is responsible for the initiation of a budget adjustment. A budget adjustment is always required when a department head desires to deviate from the original board approved budget. All changes to non-allocated salary accounts and division reorganizations must have a budget adjustment approved prior to actual implementation in Human Resources and Payroll. Each budget administrator is responsible for being knowledgeable about his or her assigned accounts and for the management of his or her assigned accounts. Budget administrators CANNOT exceed any of their budgets. The State of Georgia does not permit deficit budgets. Additionally, strict QBE requirements necessitate timely budget adjustments so that account expenditures may be properly monitored for QBE compliance.

Budget Appropriation Units

In the financial accounting system and the budget database, accounts are in groups called appropriation units. Administrators and principals have flexibility to spend their funds in various accounts. A budgeted amount is often loaded to *Supplies 6101*; however, actual expenditures will be expended from other accounts. As long as the entire appropriation unit is within budget limits, the system will accept additional expenditures to non-budgeted or *zero budget accounts*. For example:

| <u>Charge Code</u> | <u>APRs</u> | <u>Object Name</u> | <u>Budget</u> | <u>Expended</u> | <u>Encumbered</u> | <u>Avail Bal</u> |
|--------------------------|-------------|--------------------|---------------|-----------------|-------------------|------------------|
| | <u>Unit</u> | | | | | |
| 0100-H30-1101-1041-6101 | ISZ | Supplies | 500 | 200 | 15 | 285 |
| 0100-H30-1101-1041-6121 | ISZ | Software | 0 | 75 | 43 | -118 |
| 0100-H30-1101-1041-6151 | ISZ | Expend Equip | <u>0</u> | <u>95</u> | <u>52</u> | <u>-147</u> |
| Appropriation Unit Total | | | 500 | 370 | 110 | 20 |

In this example, the Appropriation Unit has \$20 remaining while the Software and Expendable Equipment accounts appear to be over-budget.

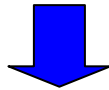
Some accounts are subsidizing other accounts within this appropriation unit because a zero budget is utilized. A budget administrator may choose to set up zero budgets within their appropriation unit to purchase items that were previously not budgeted. If a zero budget is desired, the Principal or Administrator should contact Budget Services to request that a zero budget be set up for a particular account.



STEPS NECESSARY TO PROCESS A BUDGET ADJUSTMENT

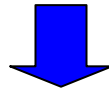
Initiator/Chief Administrator

A Budget Adjustment Form (FS127-A) must be filled out completely and accurately. The Budget Adjustment must be typed, signed and dated in blue ink (to denote original) by the chief administrator. All Budget Adjustments must have sufficient documentation.



Budget Services

The Budget Services staff will date stamp *RECEIVED* on all incoming adjustments. They will verify all computations, account numbers and attached documentation. Budget Services will route the Budget Adjustment for appropriate approval. Adjustments to Capital Outlay funds (beginning with 03XX) are processed through Capital Projects Finance Department rather than Budget Services.



Approval Routing

Director of Budget Services or Capital Projects Finance Manager

Chief Financial Officer

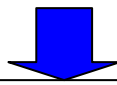
Executive Cabinet Member

Superintendent

(If budget adjustment greater than or equal to \$200,000, Superintendent approval is required)

Board

(If a General Fund account is increased or decreased from the original, Board approval is required)



Budget Services

After the formal review process is completed, the Budget Services staff will key the Budget Adjustment into the system. A confirmation copy will be returned to the initiator/chief administrator when processing is complete. Funds 03XX (Capital Outlay) are keyed by the Capital Projects Finance Department.

Note:

- A Budget Adjustment must be prepared and processed before processing any expenditures related to the adjusted accounts.
- All signatures must be in blue ink to denote original.

GENERAL GUIDELINES RELATED TO BUDGET ADJUSTMENTS

1. Non-Transferable Accounts:

Budget Adjustments containing non-transferable accounts cannot be processed without the Superintendent or designee's approval. The following are non-transferable accounts:

| <u>Account Number</u> | <u>Description</u> |
|-----------------------|-----------------------|
| 1xxx | All Salary Accounts |
| 2xxx | All Benefit Accounts |
| 4111 | Water and Sewage |
| 5301 | Telephone |
| 6211 | Natural Gas |
| 6221 | Electricity |
| 6261 | Gasoline |
| 6411 | Regular Textbooks |
| 6412 | Replacement Textbooks |
| 7303 | Vehicles |
| 7321 | Buses |

2. Budget Adjustment Justification

All budget adjustments must have proper documentation to explain why money is being moved. If there is a Budget Adjustment for the transfer of funds from one account to another, there must be an explanation for the use of the funds. Budget Adjustments with improper documentation will be sent back to the originator.

3. Capital Projects

All Budget Adjustments for 03XX funds are prepared by the Capital Projects Finance Department. Any Budget Adjustment necessary as a result of a purchase order or a change order to a capital project must accompany the order document for approval. No encumbrances or expenditures will be processed until a Budget Adjustment has been approved and signed by all appropriate administrators.

4. Grant Budget Adjustments

All grants are the responsibility of the grant administrator. It is the policy of Financial Services to continue recurring grant budgets at the previous year's dollar amount. If the grant administrator is aware of upcoming federal/state appropriation increases or decreases, it is his/her responsibility to adjust the budgets as soon as possible. These preliminary budgets are ESTIMATES only. The grant administrator is responsible for adjusting these budget estimates to the current year grant approved amounts for revenue and expenditures as soon as the approved amounts are ascertained. A written, formal, signed approval letter acquired by the grant administrator is required from the granting agency as part of the grant's documentation prior to budgeting and spending of the funds. The grant administrator should be in constant contact with the grant agency to ensure all rules and procedures relating to the grant are followed. The grant administrator is required to be proactive to ascertain the current grant procedures and current approved grant amounts. The grant administrator is responsible for budget over-expenditures and under-expenditures. Before a grant application is submitted to the Board or State/Agency, the grant administrator is required to provide a copy of the grant for review by the Budget Office and Grant Accountant. This assures proper account coding and information.

BUDGET ADJUSTMENT SIGN-OFF PROCEDURES

All Budget Adjustments must be signed in blue ink and dated by the initiator, and/or chief administrator(s) of the account. In addition, the adjustment may require additional sign-off if it meets any of the criteria that fall under the responsibility of the following individuals:

Director of Budget Services:

Internal Adjustments

1. Corrections and transfers for the purpose of accounting requirements compliance.
2. Approved budget appropriations requiring reallocation to a detailed level (such as the local school allocations).
3. Carryover Budgets – Fund Balance adjustments necessary to carry-over previously approved funding into a new fiscal year.

Agency/Department Administrators (Chief Administrators) & Principals:

1. All Budget Adjustments under respective areas of supervision

Chief Financial Officer:

1. All Budget Adjustments.

Executive Cabinet Members:

1. All Budget Adjustments under respective areas of supervision.

Superintendent or Designee:

1. All Budget Adjustments greater than or equal to \$200,000.

Board of Education:

1. General Fund accounts that increase/decrease from the original Board approved budget.

Note:

- Budget Adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.

CAPITAL PROJECTS/SPLOST BUDGET ADJUSTMENTS SIGN-OFF PROCEDURES



Capital Projects/SPLOST related Budget Adjustments are coordinated by the Capital Projects department in Financial Services. The adjustment will require additional sign-off under the criteria stated below. The stated requirements are considered the minimal requirements. Additional signatures may be required at the direction of the Chief Financial Officer.

SPLOST Accountability Manager:

1. All SPLOST budget adjustments.

Director of Project Services:

1. All budget adjustments requested by Project Services.

Director of Construction:

1. All County-Wide Building Funds adjustments.

Capital Projects Finance Manager:

1. All budget adjustments.

Chief Financial Officer (CFO) or Deputy Chief Financial Officer:

1. All budget adjustments.

Chief Technology Officer (CTO):

1. All budget adjustments.

Associate Superintendent Operational Support (COO):

1. All budget adjustments from Fund Contingency, land and technology initiative site allocations, and revenue adjustments.

Superintendent/Designee

1. All budget adjustments from Fund Contingency greater than \$200,000 and all revenue adjustment greater than \$200,000.

** Budget Adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.

FINANCIAL ACCOUNTING AND REPORTING POLICY

The Board of Education (Board) expects the Superintendent to assure that the Cobb County School District (District) establishes financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board [Policy SD-5](#) (Financial Planning/Budgeting).

A. PERSONNEL BUDGET:

1. To protect the mutual trust between the Board of Education, the Superintendent, and employees of the District, the Superintendent shall, in Executive Session provided that this action does not attempt to violate any provision of the Georgia Open Meetings Act, discuss all personnel budget issues including any proposed changes to the compensation/structure including proposed bonuses, pay increases, and the addition or deletion of employee groups.
2. In considering the implementation of specific personnel options (for instance the adequate staffing of a leadership academy, offering an enriched staff development program, or other improvements), the Superintendent must:
 - (a) Disclose to the Board the potential financial and programmatic impact of such actions;
 - (b) Identify other initiatives, including reaching target reserve levels, that may be jeopardized as a result of funding proposed personnel issues.
 - (c) Require specific Board action to hire in excess of those positions provided in the budget.

B. LOANS:

1. District Borrowing:

- a. The District may incur indebtedness only when approved by the Board and then only in an amount specifically approved by the Board.
- b. **Procedures:**
 - (1) The Board, as it deems necessary, may vote a resolution authorizing the borrowing of money for District purposes. The aggregate amount of all such loans outstanding at any one time shall not exceed 75% of the total income of the Board from taxes collected by the Board in the preceding year.
 - (2) The resolution authorizing the borrowing of funds shall, as a minimum, state:
 - (a) The amount to be borrowed;
 - (b) The length of time it is to be used;
 - (c) The rate of interest to be paid;
 - (d) The purpose for which it is borrowed; and
 - (e) The institution from which it is to be borrowed.
 - (3) Such loans shall be payable on or before December 31 of each year.
 - (4) The Board Chair and Superintendent shall execute the note(s) for money that is authorized to be borrowed under the resolution passed by the Board (Board [Policy BDB](#) [Board Officers]) and Board [Policy BBA](#) [Board Powers and Responsibilities]).

2. Loans to Schools:

a. Eligibility:

Before a loan can be made to a school, the school must meet the following

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

"educational purpose" requirements:

- (1) Purpose of the loan must be to support a program that is part of the educational curriculum;
- (2) Students must receive instruction in the program specified for the loan during school hours; and
- (3) Students must receive credit toward graduation for participation in the program specified for the loan.

b. Guidelines:

The following guidelines shall apply to loans:

- (1) Loans will be used for the purpose of assisting the program specified;
- (2) The maximum loan to a local school will not exceed \$50,000; and
- (3) Loans will be repaid within five years with one-fifth of the loan due on each anniversary of the loan date.

3. Loans to Organizations other than Schools:

The Board may not authorize a loan of District funds to private organization, such as Booster Clubs, PTAs, or other school support organizations (Administrative [Rule KF](#) (Use of School Facilities)).

C. FUND BALANCE:

1. The unreserved fund balance shall not decrease from one fiscal year end to next fiscal year end unless approved by the Board.
2. Operating reserve funds are to be used only for fiscal emergencies.
3. Sound financial management shall be used in order to increase operating reserve until a one-month operating reserve objective is achieved.

D. FINANCIAL PRACTICES:

1. On-time Payments:

The District shall:

- a. Settle payroll and debts in a timely manner;
- b. File accurate and on-time tax and other government ordered payments and financial filings.
- c. Not acquire real property for investment purposes; and
- d. Aggressively pursue receivables after a reasonable grace period.



2. Procedures:

The procedures developed and implemented by the Superintendent or designee shall:

- a. Provide for the consistent accountability of all District funds;
- b. Require that District personnel have itemized receipts for cash purchases and that other purchases be supported by purchase orders or contracts with payment made only upon receipt of original invoices;
- c. Require that District personnel not collect funds from students for expenditures that are included in the District budget;
- d. Require District personnel to maintain a clear audit trail from receipt of funds to disbursement of funds;
- e. Provide for an annual audit of student activity funds by either an internal or external auditor;
- f. Account for the disposition of surpluses or deficits from completed projects; and

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

g. Provide for an annual audit of all District funds and the payment of costs for external auditors from the funds being audited.

3. Line Items Transfers:

The Superintendent will request Board approval of all budget transfers in accordance with state budgeting amendment procedures. To implement these budgeting procedures the Superintendent and staff will develop, review and maintain up-to-date Financial Services Regulations governing budget transfers of all District funds to ensure good fiscal responsibility.

4. Investment of District Funds:

Effective cash management is recognized as essential to good fiscal management. The extent to which the cash manager can obtain investment returns on funds not immediately required can provide additional needed financial resources. This requires that investments be well founded and uncompromisingly applied in legal, vendor, and administrative aspects.

a. Depositories:

All District central funds shall be deposited to the credit of the District. The bank Depository for the District's daily operating central funds will be selected through standard bidding procedures and approved by the Board Chair.

b. Investment Authority:

- (1) The Board delegates the authority to invest the District's idle funds to the Chief Financial Officer (CFO) or designee;
- (2) The CFO or designee:
 - (a) Has the authority to sign all paperwork required by investment or banking institutions to open investment accounts unless additional signatures are required; and
 - (b) Will provide a quarterly investment report to the Board.

c. Guidelines:

- (1) The District will emphasize the preservation of investment principal and conform with Federal and State legal requirements.
- (2) The financial administration will maintain sufficient liquidity to meet funding needs.
- (3) Investments will be diversified to avoid incurring unreasonable risks regarding specific investments or individual banks.
- (4) Investments will be made that will attain the best market rate of return considering liquidity based on projected expenditure needs.

E. PROCUREMENT PRACTICES:

1. Purchasing:

a. General Provisions:

The Board expects the Superintendent and his/her staff to establish procedures for the procurement of supplies, equipment and services for the District that complies with generally accepted purchasing principles, District procedures and Georgia Department of Education Rules, Georgia laws and federal laws. Specifically, the District shall make purchases that are consistent with the purchasing principles of:

- (1) Acceptable quality at lowest price;
- (2) Transparency in use of public funds;

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

- (3) Protection against conflict of interest;
- (4) Maximization of competition;
- (5) Equal and fair competition; and
- (6) Legal/regulatory compliance.

b. **Solicitation Process:**

The Superintendent or designee shall set solicitation dates and opening time according to District procedures and State rules. The District shall be represented by appropriate Staff members at all bid openings including at least one representative from Procurement Services. The Procurement Services staff member representing the District shall call the time for receiving solicitation responses closed at the time specified in the solicitation document (s). Solicitation responses will not be accepted after the time specified in the solicitation document has been called.

2. **Board Approval:**

a. **Individual Purchases/Expenditures:**

Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 annually except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process (see Board [Policy SD-5](#) (Financial Planning / Budgeting)).

b. **Aggregate Purchases/Expenditures:**

(1) **Defined:**

The term “aggregate expenditures” means the sum total of all expenditures for the same product or service over the course of the fiscal year.

(2) **Required Approval:**

Specific Board approval shall be required for all, whether or not included in the Board-adopted budget, purchases/expenditures when the annual aggregate becomes greater than \$200,000 except for those purchases/expenditures specifically excluded by the Board. The Board may change its list of items pre-approved by the Board at any time and shall review the list each February as part of the annual budget adoption process.

c. **Contracts:**

Contracts are subject to the competitive solicitation process if the total expenditure or anticipated aggregate expenditure is \$10,000 or more and an Exception to Full and Open Competition as defined in the District [Purchasing Regulations](#) does not apply.

(1) **Construction Contract Approval:**

All District generated contracts for construction or services require the following approval:

- (a) Construction contracts in the amount of \$25,000 or less shall be approved by the Superintendent or appropriate Division head and executed by the Superintendent or designee;
- (b) Construction contracts in the amount of \$25,001 to \$200,000 will be approved by Coordination Record and executed by the Superintendent or designee;
- (c) Construction contracts in excess of \$200,000 will be recommended by the Superintendent and approved by the Board of Education. Superintendent or designee to execute contract.

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

(2) Performance Contracts/Contracted Services:

- (a) Performance Contracts/ Contracted Services less than \$10,000 shall be approved by a Cabinet Member;
- (b) Performance Contracts/ Contracted Services in the amount of \$10,000 to \$200,000 shall be approved by an Executive Cabinet Member and the Superintendent;
- (c) Performance Contracts/ Contracted Services great than \$200,000 shall be approved by the Board of Education.

(3) Legal Review / Signatures:

Legal review and signing of contracts shall be in compliance with the provisions of Board [Policy BBA](#) (Board Power and Responsibilities)

d. Vendor Evaluation:

Vendor performance, including those vendors providing contracted services, will be routinely evaluated using procedures outlined in District [Procurement Regulations](#).

F. BOARD OF EDUCATION REPORTS:

1. The Superintendent or designee shall provide the Board quarterly reports of the financial activities of the District.
2. The Superintendent or designee shall notify the Board of the following:
 - a. Expenditures greater than \$100,000; and
 - b. Budget line item increases of both 20% or more and at least \$100,000.



FISCAL MANAGEMENT GOALS AND OBJECTIVES

A. ROLE OF THE BOARD OF EDUCATION:

The Cobb County Board of Education (Board) recognizes that the quantity and quality of learning programs available to students in the Cobb County School District (District) are directly dependent upon the funding provided and the effective, efficient management of those funds. Achievement of the District's purposes can best be met through excellent fiscal management. Furthermore, the Board recognizes the important trust it has been given with the responsibility of managing a large amount of public resources. As trustee of local, state and federal funds allocated for use in public education, the Board will be vigilant in fulfilling its responsibility to see that these funds are used wisely for achievement of the purposes to which they are allocated.

Specifically, the Board acknowledges that it is essential for it to take specific action to make sure education remains the District's central focus and that fiscal matters are ancillary and contribute to the educational program. This concept shall be incorporated into Board operations and into all aspects of the system's management and operation.

B. GOALS AND OBJECTIVES:

In the District's fiscal management, the Board seeks to achieve the following goals:

1. To engage in thorough advance planning, with staff involvement, in order to develop budgets and to guide expenditures so as to achieve the greatest educational returns in relation to dollars expended;
2. To establish levels of funding which will provide high quality education for the District's students;
3. To use the best available techniques for budget development and management;
4. To provide timely and appropriate information to all staff with fiscal management responsibilities; and
5. To establish maximum efficiency procedures for accounting, reporting, business, purchasing and delivery, payroll, payment of vendors and contractors, and all other areas of fiscal management.



TAX ALLOCATION DISTRICTS POLICY

RATIONALE/OBJECTIVE:

The Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1, et seq., provides means for the redevelopment of economically and socially depressed areas through the creation of tax allocation districts by political subdivisions. O.C.G.A. § 36-44-8. The creation of a tax allocation district (TAD) permits the use of actual or anticipated increase in ad valorem tax revenues resulting from redevelopment activities to fund activities in furtherance of that redevelopment. Implicit in this financing method (which involves a commitment of public resources to what are generally private endeavors) is the expectation that but for the infusion of the public commitment, the increased property tax revenue would not occur.

Typically, a large proportion of the total tax millage rate for a county is levied for county school district purposes. The Georgia Constitution and the Redevelopment Powers Law provides that the school district component of tax revenue can be included in the computation of tax allocation increments if the board of education consents to such inclusion by resolution duly adopted by the board.

The Cobb County Board of Education (Board) has a fiduciary obligation of the highest order to ensure that the Cobb County School District (District) component of ad valorem property tax levies is used in a manner that is clearly and convincingly beneficial to the District and its students. This Statement of Policy is intended to permit the District to support appropriate redevelopment under the Redevelopment Powers Law without detriment to the constitutional mission of education.

RULE:

A. GENERAL POLICY:

The Board shall:

1. Carefully and fully consider all applications for participation in a tax allocation district (TAD) requiring consent of the Board under O.C.G.A. § 36-44-9(c);
2. Not consent to the creation of a (TAD) unless, following careful review of the application, the evidence is clear and convincing that:
 - a. The redevelopment activities described in the redevelopment plan will occur;
 - b. But for the use of TAD financing, the redevelopment activity and tax increment would not occur; and
 - c. The redevelopment activities will provide benefits to the District commensurate with the dedication of the District component of the tax increment ("district benefit").
3. "District benefit" shall mean additional revenues resulting from a TAD that would otherwise be received by the District (with or without regard to the existence of the TAD) are ultimately received or restored to the District within a time and under terms and conditions set forth in the consent documents or, if not, such other benefits as would warrant any deferral or adjustment of receipt of increased tax revenues resulting from the TAD;
4. Look with significantly greater favor upon applications for consent that involve specific projects, defined as projects with detailed descriptions, including information as to the:
 - a. Identity of the project redevelopment participants;
 - b. Affected real property;
 - c. Property improvements;
 - d. Redevelopment costs;
 - e. Method of financing;

TAX ALLOCATION DISTRICTS POLICY (Continued)

- f. Nature and status of participation and financing commitments; and
 - g. Such other information as may be required by the Board.
5. Applications that do not involve specific projects as described above shall not be approved unless the following criteria are clearly satisfied:
- a. The characteristics of the proposed district are such that the proposed described redevelopment offers unique opportunities for assured substantial increases in the assessed value of the proposed TAD;
 - b. Financial projections are detailed and supported by documented information, reliable models, and analysis from sources with recognized expertise;
 - c. There are identified special benefits, direct or indirect, for the District beyond those projected as resulting solely from the increase in assessed value of the property in the TAD;
 - d. There are sound reasons why designation of a TAD and Board consent cannot await the creation of specific projects;
 - e. The projected time frames for milestones for the redevelopment are of such length and sufficiently credible as to minimize risk to District interests;
 - f. There are safeguards in place to:
 - (1) Assure the opportunity for Board scrutiny and involvement in decisions as the redevelopment occurs, including, at a minimum, the opportunity to approve specific projects; and
 - (2) Protect the use of the Board share of accumulated tax increments pending use for redevelopment costs.

B. PROCEDURES:

- 1. The Board adopts and incorporates the current TAD Policy and Guidelines adopted by the Cobb County Board of Commissioners to the extent applicable, except as provided herein.
- 2. Applicants seeking the Board's consent to a TAD shall:
 - a. Provide the District with two copies of all materials submitted to the Cobb County government (including the required Redevelopment Plan) at the time of that submission;
 - b. Submit a completed Application for School Board Consent to a Tax Allocation District (Application) in a form prescribed by the District; and
 - c. Provide such other information required by the District.
- 3. Applications for Board consent shall be submitted no later than August 1 of the year prior to the year in which the proposed TAD is to take effect. This requirement may be waived by the Board for good cause shown.
- 4. Applicants shall be responsible for all costs and fees associated with the review of the application. Payment shall be made before the application is filed and shall be nonrefundable.
- 5. Any conditions to Board consent to a TAD shall be included in a binding intergovernmental agreement or other contract containing terms sufficient to carry out this Policy.

FINANCIAL ADMINISTRATIVE RULES

Under Section “D” – **Fiscal Management** of the Cobb County School District Board of Education Policy Manual lists the following Administrative Rules that provide regulations to school finances and the management of funds. The Board continuously reviews and updates the administrative rules.

GRANTS ([Rule DDA](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) seeks to maximize its sources of revenue for the benefit of students, employees and taxpayers.

RULE:

A. APPLICATION:

The District, including schools and District divisions, are encouraged to apply for grant funding from sources including local, state, and federal government as well as non-governmental agencies and organizations.

1. Office of Grants Administration:

Employees considering applying for a grant in the amount of \$10,000 or more should first contact the District’s Office of Grants Administration for guidance and to insure compliance with Administrative Rules related to the approval process;

2. Required Compliance:

- a. The District shall comply with all local, state and federal rules and regulations concerning these grant programs;
- b. All grants applied for shall comply with Board of Education (Board) Policy, District Administrative Rules and District procedures including but not limited to the following:
 - Board [Policy SD-5](#) (Financial Planning and Budgeting);
 - Board [Policy SD-6](#) (Fiscal Accounting and Reporting);
 - Board [Policy SD-8](#) (Asset Protection);
 - Board [Policy SD-10](#) (Community and Communication Involvement);
 - Administrative [Rule GBCD](#) (Dual Pay);
 - Administrative [Rule GCQA](#) (Reduction in Force);

B. DISTRICT APPROVAL:

1. Administrative:

Prior to submission, all grant applications in the amount of \$10,000 or more shall have the approval of:

- a. The applicant’s principal, department head and/or division head;
- b. Other District office personnel as appropriate;
- c. The Office of Accountability;
- d. The Executive Cabinet and/or Superintendent.

2. Board:

a. Initial:

The Superintendent and/or Board shall approve any grant that:

- (1) Requires a special appropriation from the General Fund prior to the acceptance of the grant’s funding; or
- (2) Specifically requires Board approval.

b. Continuing:

In subsequent years, these funds:

FINANCIAL ADMINISTRATIVE RULES (Continued)

- (1) Shall be Disclosed in the District's annual budget in compliance with Board [Policy SD-5](#) (Financial Planning and Budgeting) requirements regarding non-recurring project funds; and
- (2) Their acquisition on a continuing basis shall be based on Board approval of the Annual budget

C. LEGAL REVIEW:

Once a grant has been awarded, any required contract must be reviewed and approved by the Board Attorney, Superintendent and/ or Board in compliance with Board [Policy BBA](#) (Board Powers and Responsibilities).

ATHLETIC CONCESSION MONIES ([Rule DFD](#))

RATIONALE/OBJECTIVE:

The Cobb County Board of Education (Board) [Policy SD-6](#) (Fiscal Accounting and Reporting) establishes the expectation that the Cobb County School District (District) will establish financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board [Policy SD-5](#) (Financial Planning/Budgeting). Athletic Concession monies represent a significant source of revenue for high schools and/or their school support organizations. Board [Policy SD-6](#) necessitates the establishment of clearly stated and understood guidelines for the consistent accountability of these funds.

RULE:

A. GATE RECEIPTS/TICKET SALES:

These guidelines apply only to athletic concession monies not athletic/special event gate receipts/ticket sales. Guidelines and procedures for athletic/special event gate receipts/ticket sales may be found in the District's [Local School Accounting and Procedures Manual](#).

B. ATHLETIC CONCESSION MONIES:

District guidelines for the accounting and reporting of high school athletic concession monies are as follows:

1. School Receives Proceeds:

If the school is the direct recipient of the monies received from the sale of athletic concessions, the monies shall be handled in accordance with procedures specified by the [Financial Services Division](#).

2. Booster Club Received Proceeds:

If the Principal elects to consider the concession sales as a fund raising activity for a specific booster organization, the monies shall be handled as follows:

a. Other Required Guidelines:

All activities and procedures shall be in compliance with the provisions of the following:

- (1) Administrative [Rule JJE](#) (Student Activities: Fund Raising Activities); and
- (2) Administrative [Rule KJA](#) (Relations with Booster Organizations).

b. Accounting:

All receipts must be collected and recorded in the booster organization's financial records and all concession invoices must be paid directly by the booster organization.

c. Reporting Requirements:

Reporting requirements are outlined in Administrative [Rule KJA](#) (Relations with Booster Organizations) as follows:

FINANCIAL ADMINISTRATIVE RULES (Continued)

- (1) The booster organization's annual budget should include the projected dollar amount of anticipated athletic concessions proceeds and the planned expenditure of these funds;
- (2) Quarterly financial reports to the Principal to include actual proceeds/ expenditures from athletic concessions; and
- (3) An annual financial accounting and summary report as provided in the booster organization's constitution.

INVENTORY AND EQUIPMENT CHECKOUT ([Rule DID](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has established a property control program for the purpose of providing a high degree of accountability for District assets.

RULE:

A. EQUIPMENT:

It shall be the duty of every Cobb County Board of Education (Board) member and District employee to adhere to all Policies, Rules and regulations related to equipment accountability as set forth in the [Property Control User's Guide](#), Administrative [Rule ECAD](#) (District Property Replacement/Restitution), and Administrative [Rule DN](#) (School Properties Disposal Procedure).

B. TEXTBOOKS:

1. Inventory:

The District shall maintain an inventory of all textbooks on current adoption by the Board.

2. Disposal:

Once textbooks are no longer on the current adoption, such books shall be declared surplus. The administration may dispose of textbooks through standard paper disposal or recycle through available agencies in accordance with proper bidding procedures.

C. DONATED PROPERTY:

1. The site administrator has the discretion of accepting or rejecting donated property provided the criteria set out in Administrative [Rule IJK](#) (Library Media Programs and Supplementary Materials Selection) and the provisions of Administrative [Rule KH](#) (Solicitation and Advertising on School Property) are met.
2. The administrator accepting donated property is required to notify the Property Control Department upon receipt of the property by submitting a completed [FS-201](#) (Property Inventory Receiving Form [Donation Form]) in accordance with Property Control Users Guide.
3. After property is included as District inventory it will be governed by all other applicable Administrative Rules and procedures.

D. TECHNOLOGY EQUIPMENT CHECK OUT/TEACHER LAPTOP AGREEMENT:

1. While the primary purpose of technology equipment is for use on site during the instructional/work day, there are times when it is necessary for staff and students to check out equipment to be used for educational purposes beyond the work day and outside of the work environment.

FINANCIAL ADMINISTRATIVE RULES (Continued)

2. Documentation:

- a. When staff or students wish to check out technology equipment, the Technology Equipment Checkout Agreement ([Form DID-1](#)) must be completed and kept on file at the school or District department:
- b. A parent/guardian signature is required prior to a student checking out District equipment ([Form DID-1](#)).

3. Teacher Laptop:

a. Current Teachers:

When current teachers are issued a teacher laptop, the Teacher Laptop Agreement ([Form DID-2](#)) must be completed and kept on file at the school in the teacher's personnel file;

b. New Teachers:

Before a newly hired teacher can be issued a teacher laptop, the Teacher Laptop Agreement ([Form DID-3](#)) must be signed by the Human Resources Hiring Supervisor and sent to the school with the teacher's identification badge. Form DID-3 should then be signed by the Principal. It should be kept on file at the school in the teacher's personnel file.

E. RESPONSIBILITY FOR COST OF REPAIR OR REPLACEMENT:

1. The person checking out equipment, whether employee or student, is asked to provide the District with his/her homeowners/ renters insurance policy number.
2. If the employee/student/parents/guardian does not supply the District with this information, he/she assumes personal liability for the cost of repair of the item if it is damaged or the replacement cost of the item if it is not returned.
3. If an employee separates from the District, and the District equipment has not been collected by the principal or supervisor, as required on the appropriate [exit form](#), and the replacement cost of the items is not received from the employee, the District shall seek to reclaim the property from the employee or the replacement cost which may include deducting it from the employee's last paycheck. If the District is unable to reclaim the loss, the employee's school/department will assume liability for any unrecovered portion of the cost of replacement.

AUDITS/ FINANCIAL MONITORING ([Rule DIE](#))

RATIONALE/OBJECTIVE:

Internal Audit is an independent appraisal function established within the Cobb County School District (District) to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

A. RESPONSIBILITIES:

Internal Audit shall:

1. Perform independent audits, examinations and investigations and report results and outcomes;
2. Verify compliance with:
 - a. Laws and regulations;
 - b. Board Policies;

FINANCIAL ADMINISTRATIVE RULES (Continued)

- c. District Administrative Rules; and
- d. Written departmental procedures;
3. Evaluate internal controls and seek improvements that will:
 - a. Enhance the District's performance;
 - b. Reduce the risk of fraud and other corrupt/illegal conduct (Administrative [Rule DIEA](#) [Audits: Fraud and Other Corrupt/Illegal Conduct]); and
 - c. Increase accountability to the public.

B. AUTHORITY:

1. Scope:

All District schools, departments, programs and functions are subject to audit by Internal Audit.

2. Access:

The Chief Audit Executive and authorized representatives shall have full, free and unrestricted access to all District functions, records, property and personnel.

3. Audit Committee:

The Chief Audit Executive shall serve as one of the members of the Board of Education Audit Committee governed by Board [Policy BDE](#) (Board Committees).

AUDITS: FRAUD AND OTHER CORRUPT/ ILLEGAL CONDUCT ([Rule DIEA](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has a responsibility to uphold the public trust. Internal Audit is an independent appraisal function established to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

District employees are subject to the requirements of the Georgia Code of Conduct for Educators (Administrative [Rule GBEA](#) Staff Ethics). In addition to the professional requirements, the District sets forth the following actions which are prohibited and guidelines for reporting their occurrence or suspected occurrence:

A. FRAUD AND OTHER CORRUPT/ ILLEGAL CONDUCT:

This includes but is not limited to:

1. Any crime defined in Title 16 in the Official Code of Georgia Annotated ([O.C.G.A.](#)).
2. Inappropriate conduct or the appearance of inappropriate conduct that does not rise to the level of criminal activity including but not limited to:
 - a. Conflict of Interest;
 - b. Omissions or the failure to provide information that could affect a financial decision or cause an undue loss or expense to the District;
 - c. Other actions prohibited by the Code of Conduct for Educators.

B. NOTIFICATION:

1. Procedures:

Internal Audit shall:

- a. Be notified of any occurrence or suspected occurrence of any of the above conduct.

FINANCIAL ADMINISTRATIVE RULES (Continued)

- b. Establish and publicize procedures for the reporting (including the ability to report anonymously) and investigating of any of the above conduct in the District.
2. Reprisals:
No action shall be taken or threatened against any employee for reporting the occurrence or suspected occurrence of any of the above conduct unless the complaint was made with the knowledge the allegation was false.

MANAGEMENT OF SCHOOL FUNDS AND OTHER ASSETS ([Rule DIF](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has established financial procedures for the purpose of providing a high degree of accountability for District funds and other assets in compliance with Board of Education (Board) [Policy SD-6](#) (Fiscal Accounting and Reporting) and [Policy SD-8](#) (Asset Management).

RULE:

School principals are responsible for the management of all funds and other assets involving school activity. Management of school funds and other assets requires strict compliance with the [Local School Accounting and Procedures Manual](#), [Property Control User's Guide](#), Board Policy, District Administrative Rules, Georgia and federal law.

TRAVEL EXPENSE REIMBURSEMENT ([Rule DKC](#))

RATIONALE/OBJECTIVE:

Cobb County School District (District) has established Travel Procedures to comply with State of Georgia Travel Regulations, to establish what constitutes reasonable and necessary travel expense, and to provide uniformity in approving, reporting and reimbursement of travel expenses.

RULE:

A. BOARD OF EDUCATION MEMBERS:

Members of the Cobb County Board of Education (Board) shall be reimbursed in accordance with the following:

Board [Policy BC](#) (Board Conduct)

Board [Policy BCC](#) (Expenses Incurred by Outgoing Board Members)

B. DISTRICT EMPLOYEES:

Reimbursement of travel expense incurred by District employees authorized to travel in the performance of their official duties shall be in accordance [Cobb County School District Travel Procedures](#).

SCHOOL PROPERTIES DISPOSITION ([Rule DN](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has a responsibility to uphold the public trust. Protection of

FINANCIAL ADMINISTRATIVE RULES (Continued)

District assets (Board [Policy SD-8](#) [Asset Protection]) purchased with public funds is one way the District seeks to uphold this trust. The Cobb County Board of Education (Board) fulfills the requirement in Georgia law which requires its approval for district property to be designated as surplus under O.C.G.A § 20-2-520.

RULE:

A. SURPLUS PROPERTY:

1. Classification:

An item is classified as surplus after it has been submitted to the Board for disposition and the Board approves the classification;

2. Sale:

When the Board classifies property as surplus:

- a. The Director of Procurement Services shall have the authority to proceed with offering the surplus items for sale to the public;
- b. Surplus items may be sold by sealed bid, public auction, private sale, on-line auction, or negotiated contract, whichever is in the best interest of the District;

c. Employee Exclusion:

District employees empowered with the responsibility of identifying potential surplus items will be excluded from:

- (1) Bidding on the items they identify; or
- (2) Otherwise benefiting from the disposal of any surplus property.

3. Unsold Items:

Surplus items that do not sell and have an estimated value of less than \$5,000 shall be disposed of in a manner most beneficial to the District by the Director of Procurement Services.

4. Exception for Unsafe Items:

The Director of Procurement Services shall:

- a. Determine the most efficient manner to dispose of surplus items that pose an immediate health or safety risk to the District; and
- b. Report the disposal of property under this exception to the Board at its next scheduled meeting for their approval

5. Proceeds:

Funds received through the disposal of surplus items will be reported to the Board.

B. CONFISCATED/LOST PROPERTY:

1. Department of Public Safety:

Confiscated items received by the Department of Public Safety should be processed utilizing the guidelines contained in:

- a. The Department of Public Safety Department Manual; and
- b. Administrative [Rule JIH](#) (Student Conduct: Interrogations, Interviews and Searches), unless a longer period of time is necessary due to administrative hearings;

2. Unclaimed Items:

Confiscated items held by the Department of Public Safety and confiscated/lost items held by schools that remain unclaimed may be declared surplus property and may be sold or disposed of in the best interest of the school or District.

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STRATEGIC PLANS

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DISTRICT VISION, MISSION AND GOALS (Major Goals and Objectives)

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The mission, vision, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. MISSION:

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community. (See Board [Policy SD-2](#) [Treatment of Students] and [SD-3](#) [Treatment of Consumers].)

D. VISION:

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society ([Policy SD-2](#)).

E. BOARD OF EDUCATION ACADEMIC PRIORITIES:

The strength of the Board of Education's (Board) strategic plan is rooted in the academic priorities of the Board. These priorities serve to further define/refine the direction of the District, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the Superintendent, District office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])
- Quality teaching and leadership (See Board [Policy GA](#) [Personnel Goals/Priority Objectives])
- Keep track of students through system (See Board [Policy SD-8](#) [Asset Protection])

Stakeholder Involvement

- Utilize community in decision making (See Board [Policy SD-10](#) [Community and Communication Involvement])
- Utilize resources and create sustainable partnerships (See Board [Policies SD-5](#) [Financial Planning and Budgeting] and [SD-6](#) [Fiscal Accounting and Reporting])

DISTRICT VISION, MISSION AND GOALS (Continued)

- Board members responsibility to communicate with community and local/state officials (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation (See Board [Policies BC](#) [Board Conduct]; [BA](#) [Board of Education Operational Goals]; [BDD](#) [Board-Superintendent Relations]; and [BBA](#) [Board Powers and Responsibilities]).
- Follow Board policy (see [Policy IK](#))
- Responsible fiscal stewardship to include SPLOST management (see [Policy SD-5](#) and [SD-6](#))





COBB COUNTY
SCHOOL DISTRICT

Keys
to a
World
Class
School
System

Providing a World Class Education In Cobb County Schools

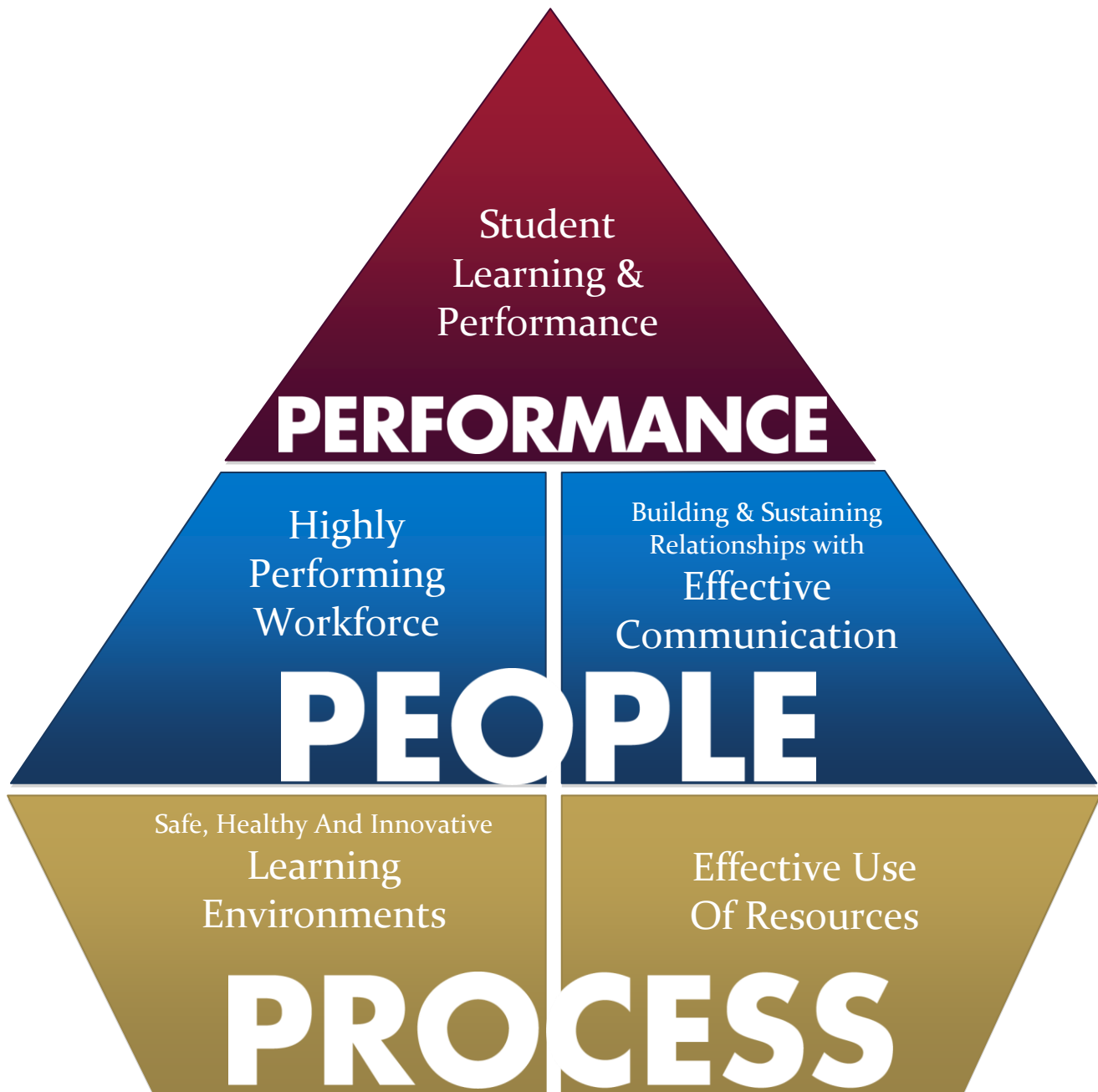
*A Plan for a Renewed Focus and
Commitment to Excellence*

Adopted June 10, 2009

Strategic Plan Overview

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education's constancy of purpose and well as the Board of Educations' innovative flexibility.

The CCSD Strategic Plan strengthens the District Focus by further delineating the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



Dear Staff, Families, and Community Members:

Reinforcing our commitment toward continuous improvement, we are pleased to present the Cobb County School District's 2009-2014 Strategic Plan. Working collaboratively with stakeholders, we have gathered valuable input ensuring the plan reflects the priorities of the community.

Cobb's strategic plan provides a comprehensive accounting of the school system's performance in the areas of student achievement, stakeholder involvement, and accountability. We believe keeping these priorities in the forefront provides a clear direction. The focus is on implementing strategies and initiatives in the areas of curriculum, instruction, assessment, teacher recruitment and retention, communications and operational support.

The first step of implementing the strategic plan involves communication so all District staff and stakeholders are collectively engaged in the direction of the Cobb County School System. Additionally, we will report our progress on an annual basis to help determine how well the District meets goals, objectives and targets. Ultimately our performance will depend on how well we focused on effective partnerships, a high-quality workforce, and strong family and community involvement.

We remain committed to this shared accountability process, and through your participation the strategic plan will guide the Cobb County School District toward becoming a world-class school system.

Respectfully,

Dr. John Abraham, Board Chairman

Fred Sanderson, Superintendent

Providing a World-Class Education Means...

- The focus is on learning
- All students achieve high standards
- Instruction is engaging and rigorous
- Reading and writing are taught in all content areas
- There is a sense of belonging
- Schools and offices are inviting, welcoming, and customer oriented
- The strategic plan is accomplished by all working together

Key Strategies for Providing a World-Class Education Are...

- All decisions are based on what is best for all students
- Leadership, teaching, and learning are held to high standards
- Providing interactive, two-way communication
- Data is used to drive decisions
- Recruiting, developing, and retaining highly qualified employees
- Maintaining a commitment to effective professional learning
- Providing a safe, healthy, and orderly environment for students and employees
- A commitment to community involvement in district and school success
- Effective use of technology
- Being fiscally responsible and aligning resources to needs
- Engaging in effective management practices (clear direction, quality methods, and integrated systems).

Guiding Principles for Providing a World-Class Educational System

- **VISIONARY LEADERSHIP** – Leaders create and balance value for students and stakeholders
- **LEARNING-CENTERED EDUCATION** – Learning is focused on student needs
- **ORGANIZATIONAL AND PERSONAL LEARNING** – Focus is on continuous improvement, flexibility, and adaptation to change at all levels – organization, department, school, and personal
- **VALUES FACULTY, STAFF, AND PARTNERS** – Loyalty results from policies and practices that demonstrate commitment to the workforce and partnerships
- **ORGANIZATIONAL AGILITY** – Focus is on timely and flexible responses to the needs of students and stakeholders
- **FOCUS ON THE FUTURE** – Planning takes into account short-term and long-term needs and opportunities
- **MANAGING FOR INNOVATION** – The work environment fosters innovation to improve the organization and create value for students and stakeholders
- **MANAGEMENT BY FACT** – Decisions are data driven and based on performance measures
- **SOCIAL RESPONSIBILITY** – Public responsibility and citizenship go beyond mere compliance
- **FOCUS ON RESULTS** – Performance measures are focused on key student and organizational results
- **SYSTEMS PERSPECTIVE** – School, office, and department goals are aligned with those of the overall organization
- **QUALITY MANAGEMENT TECHNIQUES** – Best practices, focus, alignment, integration, benchmarking, benchmarks, and the plan-do-study-act process for improvement are emphasized

Mission

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community.

Vision

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society.

Board of Education Academic Priorities

The strength of the strategic plan is rooted in the academic priorities of the Board of Education. These priorities serve to further define/refine the direction of the school district, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the superintendent, central office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores
- Quality teaching and leadership
- Keep track of students through system

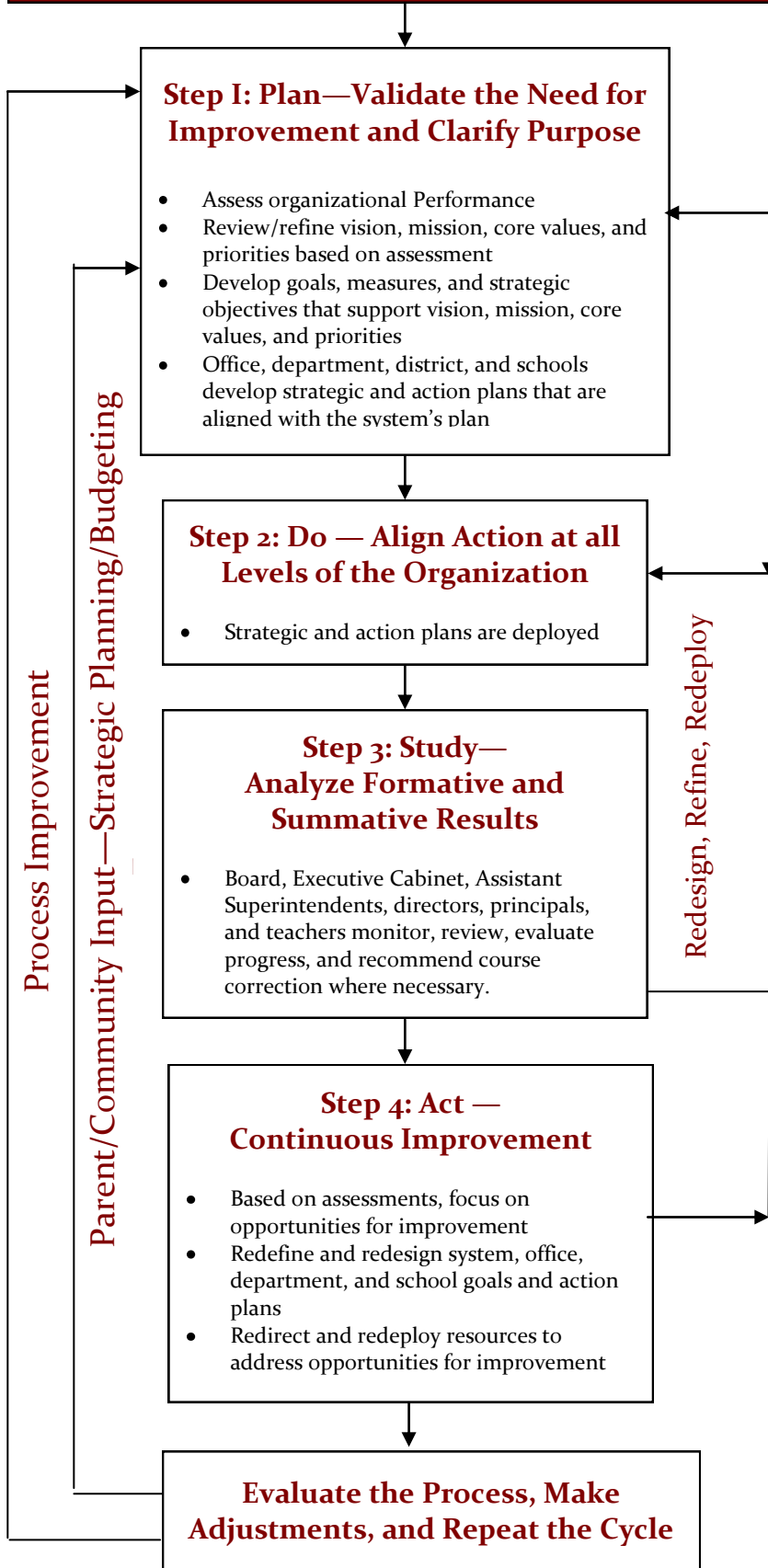
Stakeholder Involvement

- Utilize community in decision making
- Utilize resources and create sustainable partnerships
- Board member responsibility to communicate with community and local/state officials

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation
- Follow board policy
- Responsible fiscal stewardship to include SPLOST management

Strategic Planning Process





Student Learning and Performance

The continued improvement of teaching and learning in the Cobb County School District (CCSD) is the focus of the system's strategic plan. Critical to achieving the mission is the systematic and systemic monitoring of student learning and performance of every student in every school. Classroom teachers, principals, and senior leaders monitor student performance by disaggregating data by race, ethnicity, gender, disability status, English proficiency, and economically disadvantaged status. Disaggregating the data ensures that every student's needs are considered when making instructional decisions.

Goals

I. Ensure success for every student by meeting high standards of performance

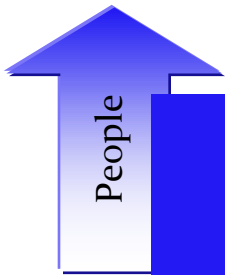
Objectives and Measures

- All schools will meet federal and state achievement standards
 - Increase in the number of schools meeting Adequate Yearly Progress (AYP) Benchmarks
 - Improvement of student performance on national tests (ITBS)
- Students will demonstrate continuous improvement on state and national indicators and performance assessment
 - Improvement on state assessments
 - Increase state writing performance at grades 5, 8 and 11
 - Improvement in students reading on-grade level at grade 3 and 6
 - Increase students taking more challenging courses
 - Increase graduation rate
 - Decrease in high school dropout rate
 - Increase in SAT/ACT participation rate and results
 - Increase the percentage of students who are work ready as indicated on the ACT WorkKeys Assessment

II. Monitor the progress and success of each student

Objectives and Measures

- Continue to design and implement the academic portal as an ongoing monitoring tool for teachers and administrators
 - Number of schools with fully functioning data teams
 - Number of reports available in the academic portal



Highly Performing Workforce

CCSD requires a highly skilled staff working to support the performance of each and every student. Core components and competencies for all employees include a commitment to students, knowledge of the job, professionalism, interpersonal skills, communication, organization, and problem solving. Recruiting and retaining highly qualified staff to meet the No Child Left Behind requirements is tantamount to district success. Professional training for all staff is coordinated and rooted in the need to support the ongoing improvement of student performance.

Goals

- I. Attract, recruit, and retain the highest quality applicants representing diverse backgrounds.

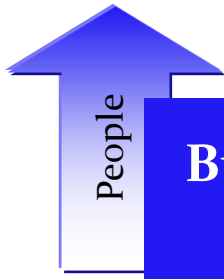
Objectives and Measures

- **Increase the percentage of highly qualified staff**
 - Percent of Highly Qualified Paraprofessionals (Title I)
 - Percent of Highly Qualified Teachers (Title I)
 - Percent of Highly Qualified Paraprofessionals (Non-Title I)
 - Percent of Highly Qualified Teachers (Non-Title I)
- **Increase the teacher retention rate**
 - Percent of Staff returning at the beginning of the school year
 - Increase in average years of experience
- **Increase the number of teachers with advanced degrees**
 - Increase percentage of teachers with advanced degrees
 - Increase the number of teachers receiving an accurate assessment of the quality of their instructional practice
- **Increase the number of qualified applicants**
 - Number of qualified teaching applicants
 - Number of qualified leadership applicants

II. Provide high-quality professional learning and training for all personnel

Objectives and Measures

- **Provide all employees with high-quality professional learning opportunities to promote individual development and improved student performance**
 - Increase the number of highly qualified teachers to 100%
 - Increase the number of highly qualified para-professionals to 100%
 - Increase the number of professional learning opportunities aligned to improve student performance
 - Insure that all staff successfully meet certification and recertification requirements as established by the Professional Standards Commission



Building and Sustaining Relationships With Effective Communication

CCSD is committed to supporting a strong and active parent community and ensuring that family engagement efforts reflect the cultural and linguistic diversity of local school communities. The school district strives to foster broad-based community involvement by constituents with a vested interest in the education of children. To build effective, meaningful, and supportive relationships with families and the community at-large, the district must create and sustain environments where parents, students, teachers, leaders, and community members feel respected, valued and where their ideas and perspectives are embraced in the decision-making process.

Goals

I. Promote a culture that fosters active family engagement

Objectives and Measures

- **Schools will provide numerous opportunities for families to become engaged in their child's academic progress and school experiences**
 - Improved participation in opportunities (PTA, school councils, committees, SIP team) for family involvement
 - Percentage of families and school staff joining PTA/PTSA
 - Increase elementary and middle school parent/teacher interaction, especially opportunities focusing on academics
 - Increase family participation at workshops (Math nights, Art Festivals) designed to improve student learning
 - Improve family volunteerism
- **Schools create a warm and welcoming environment for families**
 - Develop and implement a system to assess and improve family and community experiences when visiting schools
 - Assessing and improving school websites and newsletters ensuring they provide clear information
 - Annual survey indicates a high percentage satisfaction with the school climate (goal 100%)

II. Partner with businesses, community resources, institutions, agencies and organizations that support education

Objectives and Measures

- **The District serves as a community resource by offering its facilities, personnel, and resources to support community needs within District Policy**

- Maintain, at minimum, current number of facility use agreements
- Ensure continuous monitoring of facility usage to ensure quality and equity
- Increase results of bi-annual surveys with agencies using the District's facilities to ensure needs and goals are being met
- Increase District and School community participation
- **Community resources and relationships are used to strengthen schools, families, and student learning.**
 - Increase number of Cobb Chamber Partners in Education
 - Increase number of interagency collaborations
 - Increase number of higher education partnership/programs in schools

III. Provide clear, concise and timely communication between students, parents, staff, and community.

Objectives and Measures

- **The district and local schools have the tools and training to communicate effectively with their audiences, and do frequently**
 - Schools use available tools effectively and frequently (goal 100%)
 - Feedback from parents on annual School Climate Survey indicates a high percentage of school-to-home communication. (goal 100%)
- **Communication tools utilize technology to ensure that parents and District staff are aware of critical District priorities, programs, procedures and policies, as well as the positive accomplishments of local schools.**
 - Schools distribute Student Folder and Parent Information Guide to all parents, as indicated by signed receipts
 - Intouch calling system data indicates increase in number of schools using automated calling system to disseminate critical information
 - The District expands the use of video to inform parents, district staff, and students about programs, procedures, and policies
 - Press releases and other information are disseminated by email, and District-wide email distribution lists continue to grow in number



Safe, Healthy and Innovative Learning Environments

CCSD is committed to the continuous improvement of student performance by maintaining and enhancing safe, healthy and innovative learning environments for all students. The district will promote a climate that supports equity, diversity, and collaborative behaviors among students, teachers, leaders, parents, and community. The promotion of mutual respect between all stakeholders is key to maintaining and enhancing positive learning environments for students. The facilities and equipment used within the district will be maintained and upgraded to promote a high-quality, world-class education for all students. Student and employee safety remains vigilant.

Goals

I. Provide a safe, secure, and healthy environment for all students and staff.

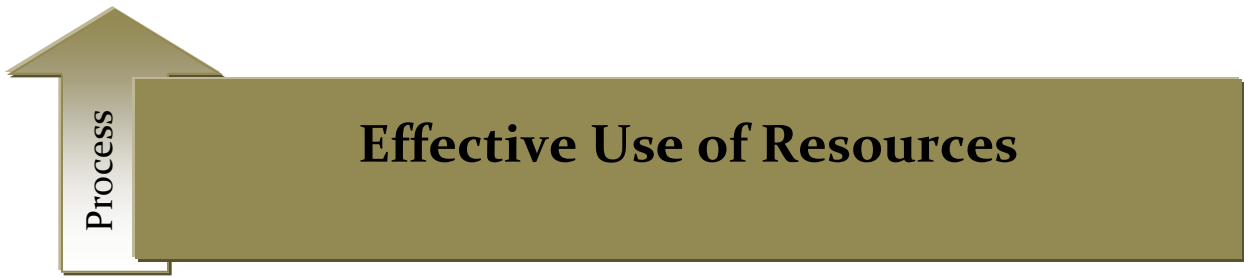
Objectives and Measures

- **Develop/maintain a schedule for construction/renovation**
 - Number and percent of Board approved project starts completed on time
 - Number and percent SPLOST projects under budget
- **Develop/maintain a schedule for preventive maintenance**
 - Maintain a regular schedule of preventative maintenance on building systems (HVAC, Roofing, Electrical, Plumbing, Security Alarms)
- **Continue to evaluate and improve focus on public safety**
 - Increase student awareness of behavior practices by reducing student offenses (Fighting/Bullying, Drugs, Weapons, Gang-related incidents)
 - Improve bus discipline at all levels through implementation of the Safe Rider Bus Program
- **Improve performance on health and wellness measures**
 - Increase the number of servings of fruits, vegetables, and milk taken by students participating in the school breakfast, lunch and After School programs
 - Increase to 100% schools completing the Online Local School Wellness Plan
 - Improve to 100% schools earning a score of “A” on the Georgia Department of Human Resources Food Services Establishment Inspection Reports
 - Implement programs to encourage bus ridership, car pooling and walking to school programs.

II. Provide well maintained and upgraded technology for all students and staff

Objectives and Measures

- **Maintain current SPLOST schedule of technology refresh**
 - Number of refresh projects completed on-time
- **Continue implementation of the integration of the information systems**
 - Completion of SPLOST district operational initiatives
- **Continue to support instruction through technology**
 - Completion of SPLOST district classroom initiatives



Responsible fiscal stewardship is a priority of the Board of Education. CCSD will maximize the effective use of resources to build public trust and strengthen the relationship with all stakeholders. Fiscal priority ensures that maximum resources are dedicated to student performance. CCSD provides effective and efficient management of tax dollars which results in the most productive delivery of instruction to all students.

Goals

I. Manage financial resources effectively and efficiently

Objectives and Measures

- **The District's Comprehensive Annual financial Report will receive an unqualified (clean) audit opinion each year**
 - Clean audit opinion every year
- **Maintain a General Fund unreserved fund balance that is greater than or equal to one month (8.33%) of expenditures**
 - General Fund unreserved fund balance per the Comprehensive Annual Financial Report equals at least 8.33% of expenditures
- **Maintain a millage rate that is at or below 18.9 mills**
 - Board approved millage rate is no higher than 18.9 mills
- **Ensure that all SPLOST funds are spent appropriately**
 - Conduct an annual performance audit of SPLOST funds

II. Align financial resources to maximize student performance

- **Maintain per pupil expenditures for Instruction that are above the state average**
- **Maintain per pupil expenditures for General Administration that are below the state average**

II. Improve opportunities to increase supplier diversity

- **Improve communications to a broader base of suppliers**

- Provide outreach to local city/county chamber of commerce associations and other diverse supplier organizations (minority, women owned, disabled, etc.) by joining organizations and/or speaking at their meetings
- Provide access to “How to Do Business” booklet on CCSD procurement website

- **Increase membership in industry organizations**

- Number of memberships in local diverse business organizations (small, minority, women owned, disabled owned, etc.) to provide opportunities to make suppliers aware of opportunities to participate in Cobb’s procurement process

- **Improve procurement linking**

- Number of “procurement link” informational events held to guide suppliers through the procurement process
- Number of organizations contacted to offer a link to Cobb’s web site in order to offer opportunities to small businesses

- **Implement and monitor a supplier tracking system**

- Number of suppliers in Cobb’s vendor database identified as being diverse businesses (small, women owned, minority owned, etc.)

Board Priority: Measurable gains/growth as measured by national and state test scores
Goal 1: Ensure success for every student by meeting high standards of performance

Objective 1.1: All schools will meet federal/state achievement standards.

(a) Increase in number of schools meeting Adequate Yearly Progress benchmarks

| Indicators | Baseline | | | Results | | | Targets | | | | |
|-------------------------------------|-------------|-------------|-------------|--------------------|--------------------|----------------------------|-------------|-------------|-------------|-------------|-------------|
| | 2006-2007 % | 2007-2008 % | 2008-2009 % | 2009-2010 Target % | 2009-2010 Actual % | Difference | 2010-2011 % | 2011-2012 % | 2012-2013 % | 2013-2014 % | 2014-2015 % |
| % of Elementary Schools making AYP | 94.0% | 94.1% | 97.0% | 98.0% | 94.0% | Awaiting final AYP Results | 98.5% | 99.0% | 99.5% | 100.0% | |
| % of Middle Schools making AYP | 70.8% | 83.3% | 100.0% | 100.0% | 84.0% | | 100.0% | 100.0% | 100.0% | 100.0% | |
| % of High Schools making AYP | 86.7% | 66.7% | 88.0% | 92.0% | 63.0% | | 94.0% | 96.0% | 98.0% | 100.0% | |
| % of Alt/Special Schools making AYP | NA | 60.0% | 60.0% | 65.0% | 40.0% | | 68.0% | 70.0% | 73.0% | 80.0% | |

(b) Improvement of student performance on national tests.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|-------------------|-------------------|-------------------|---|--------------------|------------|--|-------------|-------------|-------------|-------------|
| | 2006-2007 % | 2007-2008 % | 2008-2009 % | 2009-2010 Target % | 2009-2010 Actual % | Difference | 2010-2011 % | 2011-2012 % | 2012-2013 % | 2013-2014 % | 2014-2015 % |
| % of students meeting or exceeding the national average on the composite ITBS in grade 3 | 62.8% | 64.9% | 62.4% | 63.0% | 62.8% | -0.2% | 63.6% | 64.2% | 64.8% | 65.4% | |
| % of students meeting or exceeding the national average on the composite ITBS in grade 5 | 60.6% | 64.6% | 64.0% | 65.0% | 64.8% | -0.2% | 66.0% | 67.0% | 68.0% | 69.0% | |
| % of students meeting or exceeding the national average on the composite ITBS in grade 7 | 56.4% (8th Grade) | 57.2% (8th Grade) | 56.8% (8th Grade) | Baseline data established for 7th grade | 59.0% | NA | Targets will be set for these years based on results from 2009-2010. | | | | |

Objective 1.2: Students will

(a) Improvement on State Assessments

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|---|--------------|----------|----------|---------|----------|---------|----------|----------------|----------|----------------|----------|------------|----------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| | | 2006-07 | | 2007-08 | | 2008-09 | | 2009-10 Target | | 2009-10 Actual | | Difference | | 2010-11 | | 2011-12 | | 2012-13 | | 2013-14 | | 2014-15 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Math GHSMT | All Students | 31% | 64% | 33% | 63% | 36% | 61% | 32% | 66% | 33% | 61% | 1% | -5% | 30% | 68% | 28% | 70% | 26% | 72% | 26% | 73% | | |
| | Asian | 16% | 82% | 20% | 80% | 16% | 82% | 17% | 81% | 17% | 81% | 0% | 0% | 15% | 83% | 13% | 85% | 11% | 87% | 9% | 90% | | |
| | Black | 51% | 40% | 49% | 42% | 56% | 34% | 58% | 36% | 50% | 36% | -8% | 0% | 59% | 37% | 60% | 38% | 59% | 39% | 58% | 40% | | |
| | Hispanic | 45% | 43% | 49% | 40% | 52% | 39% | 54% | 40% | 46% | 40% | -8% | 0% | 55% | 41% | 56% | 42% | 55% | 43% | 54% | 44% | | |
| | Amer Indian | 31% | 50% | 53% | 47% | 43% | 43% | 45% | 44% | 36% | 55% | -9% | 11% | 47% | 45% | 49% | 46% | 48% | 47% | 47% | 49% | | |
| | White | 20% | 78% | 23% | 75% | 23% | 76% | 24% | 76% | 21% | 77% | -3% | 1% | 23% | 77% | 22% | 78% | 21% | 79% | 20% | 80% | | |
| | Multi-racial | 35% | 60% | 36% | 62% | 44% | 54% | 45% | 54% | 47% | 31% | 2% | -23% | 45% | 55% | 44% | 56% | 43% | 57% | 42% | 58% | | |
| | SWD | 48% | 30% | 55% | 22% | 52% | 24% | 53% | 26% | 51% | 22% | -2% | -4% | 54% | 27% | 55% | 28% | 56% | 29% | 57% | 30% | | |
| | ELL | 48% | 29% | 55% | 23% | 63% | 22% | 64% | 23% | 59% | 20% | -5% | -3% | 65% | 23% | 66% | 24% | 67% | 24% | 68% | 25% | | |
| | Econ. Dis. | 49% | 39% | 51% | 40% | 57% | 37% | 53% | 38% | 46% | 38% | -7% | 0% | 54% | 39% | 55% | 40% | 56% | 41% | 57% | 42% | | |

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|--|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on ELA GHSGT | All Students | 19% | 79% | 30% | 63% | 28% | 66% | 29% | 67% | 26% | 67% | -3% | 0% | 29% | 67% | 29% | 67% | 30% | 68% | 30% | 68% | | |
| | Asian | 19% | 80% | 24% | 72% | 20% | 75% | 21% | 76% | 21% | 73% | 0% | -3% | 21% | 76% | 22% | 77% | 22% | 77% | 22% | 78% | | |
| | Black | 30% | 67% | 44% | 44% | 43% | 44% | 44% | 44% | 37% | 51% | -7% | 7% | 45% | 44% | 44% | 46% | 43% | 47% | 43% | 48% | | |
| | Hispanic | 38% | 53% | 43% | 40% | 45% | 39% | 47% | 40% | 37% | 43% | -10% | 3% | 47% | 40% | 48% | 41% | 47% | 42% | 48% | 43% | | |
| | Amer Indian | 44% | 50% | 27% | 73% | 35% | 57% | 39% | 59% | 25% | 75% | -14% | 16% | 39% | 57% | 40% | 58% | 41% | 58% | 40% | 59% | | |
| | White | 11% | 88% | 22% | 75% | 18% | 79% | 19% | 80% | 18% | 79% | -1% | -1% | 18% | 81% | 17% | 82% | 16% | 83% | 15% | 85% | | |
| | Multi-racial | 18% | 80% | 40% | 58% | 37% | 45% | 40% | 45% | 56% | 30% | 16% | -15% | 42% | 45% | 42% | 47% | 40% | 49% | 42% | 51% | | |
| | SWD | 44% | 47% | 50% | 26% | 44% | 25% | 47% | 25% | 41% | 30% | -6% | 5% | 47% | 25% | 49% | 26% | 51% | 27% | 53% | 28% | | |
| | ELL | 57% | 20% | 48% | 14% | 48% | 12% | 49% | 14% | 47% | 13% | -2% | -1% | 50% | 15% | 51% | 16% | 52% | 17% | 53% | 18% | | |
| Econ. Dis. | 35% | 61% | 46% | 40% | 45% | 44% | 46% | 44% | 39% | 46% | -7% | 2% | 48% | 44% | 49% | 45% | 50% | 45% | 51% | 46% | | | |

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|--|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Math EOCT | All Students | 27% | 50% | 31% | 38% | 36% | 17% | 38% | 19% | 51% | 16% | 13% | -3% | 40% | 21% | 42% | 23% | 44% | 25% | 46% | 27% | | |
| | Asian | 17% | 75% | 24% | 65% | 44% | 29% | 46% | 31% | 42% | 47% | -4% | 16% | 48% | 33% | 50% | 35% | 52% | 37% | 54% | 39% | | |
| | Black | 34% | 27% | 34% | 19% | 31% | 7% | 34% | 19% | 45% | 4% | 11% | -15% | 36% | 21% | 38% | 23% | 40% | 25% | 42% | 27% | | |
| | Hispanic | 32% | 30% | 33% | 20% | 31% | 10% | 33% | 30% | 46% | 6% | 13% | -24% | 35% | 32% | 37% | 34% | 39% | 36% | 41% | 38% | | |
| | Amer Indian | 26% | 36% | 26% | 37% | 20% | 5% | 28% | 10% | 42% | 10% | 14% | 0% | 36% | 15% | 44% | 20% | 52% | 25% | 60% | 30% | | |
| | White | 23% | 67% | 29% | 56% | 43% | 31% | 45% | 33% | 57% | 27% | 12% | -6% | 47% | 35% | 49% | 37% | 51% | 39% | 53% | 41% | | |
| | Multi-racial | 29% | 52% | 37% | 36% | 37% | 16% | 39% | 18% | 41% | 26% | 2% | 8% | 41% | 20% | 43% | 22% | 45% | 24% | 47% | 26% | | |
| | SWD | 25% | 27% | 27% | 17% | 26% | 7% | 28% | 8% | 36% | 4% | 8% | -4% | 30% | 9% | 32% | 10% | 34% | 11% | 36% | 12% | | |
| | ELL | 26% | 24% | 29% | 19% | 22% | 13% | 25% | 15% | 30% | 7% | 5% | -8% | 28% | 17% | 31% | 19% | 34% | 21% | 37% | 23% | | |
| Econ. Dis. | 33% | 29% | 34% | 19% | 31% | 8% | 37% | 22% | 42% | 5% | 5% | -17% | 40% | 25% | 43% | 28% | 46% | 31% | 49% | 34% | | | |

| | | | | | | | | | | | | | | | | | | | | | | | |
|---|--------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|--|--|
| % of students who meet/exceed standards on ELA EOCT | All Students | 53% | 27% | 51% | 32% | 49% | 38% | 51% | 38% | 48% | 41% | -3% | 3% | 53% | 39% | 52% | 40% | 51% | 42% | 50% | 44% | | |
| | Asian | 47% | 42% | 42% | 49% | 40% | 53% | 42% | 53% | 36% | 58% | -6% | 5% | 41% | 54% | 40% | 56% | 41% | 57% | 40% | 58% | | |
| | Black | 56% | 10% | 59% | 13% | 60% | 19% | 62% | 20% | 58% | 22% | -4% | 2% | 63% | 21% | 64% | 22% | 65% | 23% | 66% | 24% | | |
| | Hispanic | 47% | 9% | 51% | 11% | 57% | 16% | 59% | 18% | 57% | 20% | -2% | 2% | 60% | 19% | 61% | 20% | 62% | 21% | 63% | 22% | | |
| | Amer Indian | 60% | 11% | 59% | 24% | 64% | 26% | 65% | 27% | 45% | 24% | -20% | -3% | 65% | 28% | 65% | 29% | 65% | 30% | 66% | 31% | | |
| | White | 52% | 40% | 46% | 48% | 40% | 55% | 41% | 56% | 37% | 58% | -4% | 2% | 40% | 57% | 39% | 58% | 38% | 59% | 39% | 60% | | |
| | Multi-racial | 62% | 21% | 56% | 30% | 54% | 32% | 55% | 33% | 47% | 29% | -8% | -4% | 56% | 34% | 56% | 35% | 57% | 36% | 58% | 37% | | |
| | SWD | 46% | 6% | 46% | 7% | 55% | 9% | 57% | 11% | 52% | 11% | -5% | 0% | 59% | 13% | 61% | 15% | 63% | 17% | 65% | 19% | | |
| | ELL | 34% | 2% | 35% | 2% | 40% | 3% | 43% | 6% | 43% | 3% | 0% | -3% | 45% | 9% | 47% | 11% | 51% | 13% | 53% | 15% | | |
| Econ. Dis. | 52% | 8% | 57% | 11% | 60% | 15% | 59% | 13% | 60% | 21% | 1% | 8% | 61% | 15% | 63% | 17% | 65% | 19% | 67% | 21% | | | |

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|---|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Science EOCT | All Students | 45% | 22% | 39% | 30% | 38% | 33% | 40% | 35% | 42% | 32% | 2% | -3% | 42% | 37% | 44% | 39% | 46% | 41% | 46% | 43% | | |
| | Asian | 43% | 40% | 35% | 49% | 28% | 58% | 30% | 58% | 26% | 63% | -4% | 5% | 31% | 58% | 32% | 58% | 33% | 58% | 33% | 59% | | |
| | Black | 40% | 7% | 41% | 13% | 39% | 14% | 41% | 16% | 45% | 15% | 4% | -1% | 43% | 18% | 45% | 20% | 47% | 22% | 49% | 23% | | |
| | Hispanic | 36% | 7% | 36% | 12% | 38% | 12% | 40% | 14% | 44% | 15% | 4% | 1% | 42% | 16% | 44% | 18% | 46% | 20% | 48% | 22% | | |
| | Amer Indian | 32% | 16% | 27% | 27% | 46% | 19% | 48% | 21% | 55% | 18% | 7% | -3% | 50% | 23% | 52% | 25% | 54% | 27% | 56% | 29% | | |
| | White | 49% | 33% | 39% | 46% | 37% | 50% | 38% | 50% | 39% | 49% | 1% | -1% | 39% | 51% | 40% | 51% | 40% | 52% | 41% | 53% | | |
| | Multi-racial | 53% | 17% | 47% | 28% | 44% | 29% | 46% | 30% | 39% | 33% | -7% | 3% | 48% | 32% | 49% | 33% | 50% | 34% | 52% | 35% | | |
| | SWD | 34% | 8% | 32% | 12% | 32% | 12% | 34% | 12% | 36% | 11% | 2% | -1% | 36% | 13% | 38% | 14% | 40% | 15% | 42% | 16% | | |
| | ELL | 25% | 4% | 29% | 6% | 27% | 7% | 28% | 8% | 28% | 3% | 0% | -5% | 29% | 9% | 30% | 10% | 31% | 11% | 32% | 12% | | |
| Econ. Dis. | 38% | 7% | 39% | 11% | 39% | 11% | 41% | 12% | 44% | 9% | 3% | -3% | 43% | 13% | 45% | 14% | 47% | 15% | 49% | 16% | | | |

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|--|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Social Studies EOCT | All Students | 23% | 53% | 43% | 29% | 38% | 35% | 40% | 36% | 36% | 39% | -4% | 3% | 42% | 37% | 43% | 38% | 44% | 39% | 45% | 40% | | |
| | Asian | 15% | 72% | 37% | 47% | 34% | 51% | 36% | 52% | 33% | 52% | -3% | 0% | 37% | 53% | 38% | 54% | 39% | 55% | 40% | 56% | | |
| | Black | 30% | 27% | 42% | 13% | 39% | 17% | 40% | 18% | 40% | 18% | 0% | 0% | 41% | 19% | 42% | 20% | 43% | 21% | 44% | 22% | | |
| | Hispanic | 25% | 28% | 37% | 13% | 36% | 16% | 38% | 17% | 35% | 19% | -3% | 2% | 40% | 18% | 42% | 20% | 44% | 22% | 44% | 24% | | |
| | Amer Indian | 32% | 45% | 46% | 18% | 38% | 23% | 40% | 24% | 43% | 24% | 3% | 0% | 42% | 24% | 44% | 24% | 45% | 25% | 47% | 25% | | |
| | White | 21% | 67% | 45% | 39% | 39% | 48% | 39% | 50% | 35% | 51% | -4% | 1% | 40% | 50% | 41% | 50% | 40% | 51% | 40% | 53% | | |
| | Multi-racial | 25% | 51% | 46% | 24% | 40% | 39% | 41% | 40% | 22% | 23% | -19% | -17% | 43% | 40% | 45% | 40% | 46% | 41% | 47% | 42% | | |
| | SWD | 26% | 26% | 35% | 10% | 32% | 11% | 34% | 13% | 31% | 15% | -3% | 2% | 36% | 13% | 38% | 15% | 40% | 17% | 42% | 19% | | |
| | ELL | 25% | 15% | 28% | 6% | 25% | 1% | 28% | 5% | 21% | 8% | -7% | 3% | 31% | 10% | 34% | 20% | 37% | 25% | 40% | 30% | | |
| Econ. Dis. | 29% | 24% | 39% | 11% | 38% | 15% | 41% | 13% | 35% | 12% | -6% | -1% | 43% | 15% | 45% | 17% | 47% | 19% | 49% | 21% | | | |

| Middle Schools | | | | | | | | | | | | | | | | | | | | | | | |
|--|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Math CRCT | All Students | 48% | 30% | 55% | 27% | 49% | 34% | 50% | 34% | 48% | 36% | -2% | 2% | 51% | 35% | 52% | 40% | 53% | 41% | 54% | 42% | | |
| | Asian | 33% | 62% | 34% | 61% | 31% | 65% | 31% | 65% | 28% | 67% | -3% | 2% | 31% | 67% | 30% | 68% | 30% | 69% | 30% | 70% | | |
| | Black | 53% | 12% | 59% | 11% | 57% | 16% | 58% | 16% | 56% | 18% | -2% | 2% | 59% | 20% | 62% | 22% | 66% | 25% | 68% | 26% | | |
| | Hispanic | 51% | 12% | 60% | 12% | 55% | 17% | 57% | 17% | 56% | 19% | -1% | 2% | 58% | 20% | 61% | 22% | 64% | 22% | 66% | 23% | | |
| | Amer Indian | 36% | 6% | 68% | 6% | 54% | 26% | 55% | 26% | 55% | 29% | 0% | 3% | 56% | 28% | 57% | 29% | 68% | 30% | 69% | 31% | | |
| | White | 46% | 44% | 52% | 40% | 43% | 49% | 43% | 49% | 41% | 52% | -2% | 3% | 42% | 52% | 41% | 54% | 40% | 55% | 38% | 57% | | |
| | Multi-racial | 54% | 26% | 60% | 23% | 55% | 30% | 56% | 30% | 54% | 33% | -2% | 3% | 57% | 32% | 58% | 33% | 59% | 34% | 60% | 35% | | |
| | SWD | 40% | 9% | 47% | 8% | 45% | 13% | 47% | 13% | 45% | 11% | -2% | -2% | 49% | 14% | 51% | 15% | 53% | 16% | 54% | 17% | | |
| | ELL | 38% | 7% | 47% | 9% | 52% | 15% | 54% | 15% | 52% | 11% | -2% | -4% | 56% | 16% | 57% | 17% | 58% | 18% | 59% | 19% | | |
| | Econ. Dis. | 51% | 11% | 59% | 10% | 61% | 14% | 61% | 11% | 56% | 17% | -5% | 6% | 63% | 12% | 65% | 13% | 66% | 15% | 68% | 16% | | |
| % of students who meet/exceed standards on ELA CRCT | All Students | 53% | 13% | 60% | 33% | 55% | 39% | 55% | 40% | 54% | 40% | -1% | 0% | 55% | 41% | 55% | 42% | 56% | 43% | 56% | 44% | | |
| | Asian | 67% | 27% | 45% | 53% | 37% | 61% | 38% | 62% | 36% | 62% | -2% | 0% | 36% | 64% | 34% | 66% | 32% | 68% | 30% | 70% | | |
| | Black | 40% | 6% | 71% | 18% | 67% | 24% | 68% | 25% | 67% | 25% | -1% | 0% | 69% | 26% | 70% | 27% | 71% | 28% | 70% | 30% | | |
| | Hispanic | 40% | 6% | 71% | 15% | 68% | 20% | 72% | 22% | 69% | 22% | -3% | 0% | 73% | 24% | 74% | 25% | 75% | 25% | 74% | 26% | | |
| | Amer Indian | 12% | 6% | 69% | 24% | 64% | 27% | 65% | 28% | 63% | 30% | -2% | 2% | 66% | 29% | 67% | 30% | 68% | 31% | 69% | 31% | | |
| | White | 66% | 19% | 50% | 47% | 44% | 53% | 44% | 54% | 43% | 55% | -1% | 1% | 44% | 55% | 44% | 56% | 43% | 57% | 42% | 58% | | |
| | Multi-racial | 50% | 13% | 63% | 32% | 57% | 39% | 58% | 39% | 56% | 40% | -2% | 1% | 59% | 39% | 60% | 40% | 59% | 41% | 58% | 42% | | |
| | SWD | 36% | 4% | 65% | 10% | 62% | 15% | 68% | 20% | 66% | 11% | -2% | -9% | 70% | 22% | 70% | 23% | 71% | 24% | 72% | 25% | | |
| | ELL | 34% | 1% | 66% | 5% | 70% | 13% | 71% | 15% | 72% | 9% | 1% | -6% | 72% | 17% | 73% | 18% | 74% | 19% | 75% | 20% | | |
| | Econ. Dis. | 38% | 5% | 73% | 14% | 70% | 19% | 74% | 15% | 69% | 21% | -5% | 6% | 75% | 16% | 76% | 17% | 77% | 18% | 78% | 19% | | |

| Elementary Schools | | | | | | | | | | | | | | | | | | | | | | | |
|--|--------------|-----------|----------|-----------|----------|-----------|----------|---------------------|----------|---------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed standards on Math CRCT | All Students | 53% | 33% | 49% | 34% | 44% | 41% | 45% | 42% | 44% | 43% | -1% | 1% | 46% | 43% | 47% | 45% | 48% | 45% | 49% | 48% | | |
| | Asian | 39% | 56% | 37% | 57% | 30% | 64% | 31% | 64% | 28% | 67% | -3% | 3% | 32% | 65% | 33% | 66% | 34% | 66% | 33% | 67% | | |
| | Black | 62% | 17% | 56% | 18% | 50% | 24% | 52% | 26% | 51% | 26% | -1% | 0% | 55% | 28% | 58% | 30% | 61% | 32% | 64% | 34% | | |
| | Hispanic | 60% | 15% | 56% | 16% | 54% | 24% | 55% | 25% | 55% | 26% | 0% | 1% | 57% | 27% | 59% | 29% | 61% | 31% | 63% | 33% | | |
| | Amer Indian | 58% | 31% | 48% | 27% | 36% | 47% | 37% | 48% | 41% | 51% | 4% | 3% | 39% | 50% | 40% | 51% | 42% | 53% | 44% | 55% | | |
| | White | 45% | 49% | 44% | 48% | 36% | 57% | 36% | 58% | 36% | 58% | 0% | 0% | 36% | 59% | 36% | 60% | 36% | 61% | 37% | 63% | | |
| | Multi-racial | 56% | 33% | 52% | 33% | 46% | 41% | 47% | 42% | 44% | 44% | -3% | 2% | 48% | 43% | 49% | 44% | 50% | 45% | 52% | 46% | | |
| | SWD | 49% | 18% | 43% | 17% | 41% | 22% | 43% | 24% | 41% | 18% | -2% | -6% | 45% | 26% | 47% | 27% | 49% | 29% | 51% | 31% | | |
| | ELL | 59% | 11% | 55% | 13% | 52% | 28% | 54% | 30% | 57% | 20% | 3% | -10% | 56% | 32% | 58% | 34% | 60% | 35% | 62% | 37% | | |
| | Econ. Dis. | 61% | 15% | 55% | 16% | 54% | 22% | 57% | 19% | 53% | 24% | -4% | 5% | 59% | 22% | 61% | 25% | 63% | 28% | 65% | 31% | | |
| % of students who meet/exceed standards on ELA CRCT | All Students | 55% | 32% | 56% | 34% | 54% | 37% | 54% | 37% | 53% | 38% | -1% | 1% | 51% | 43% | 52% | 44% | 52% | 46% | 53% | 47% | | |
| | Asian | 44% | 50% | 45% | 52% | 41% | 55% | 41% | 55% | 38% | 59% | -3% | 4% | 42% | 56% | 43% | 56% | 44% | 56% | 43% | 57% | | |
| | Black | 62% | 20% | 65% | 22% | 62% | 24% | 62% | 24% | 62% | 25% | 0% | 1% | 66% | 26% | 67% | 28% | 68% | 30% | 68% | 32% | | |
| | Hispanic | 60% | 13% | 64% | 15% | 64% | 17% | 64% | 17% | 65% | 19% | 1% | 2% | 69% | 22% | 71% | 23% | 73% | 24% | 74% | 25% | | |
| | Amer Indian | 61% | 29% | 63% | 25% | 46% | 40% | 46% | 40% | 57% | 36% | 11% | -4% | 49% | 42% | 51% | 43% | 53% | 44% | 55% | 45% | | |
| | White | 46% | 45% | 48% | 47% | 45% | 50% | 45% | 50% | 44% | 53% | -1% | 3% | 46% | 51% | 47% | 52% | 47% | 53% | 46% | 54% | | |
| | Multi-racial | 57% | 32% | 56% | 36% | 56% | 36% | 56% | 36% | 54% | 39% | -2% | 3% | 59% | 38% | 60% | 39% | 61% | 39% | 60% | 40% | | |
| | SWD | 54% | 15% | 56% | 16% | 55% | 17% | 55% | 17% | 56% | 14% | 1% | -3% | 59% | 19% | 61% | 20% | 63% | 21% | 65% | 22% | | |
| | ELL | 57% | 10% | 63% | 12% | 62% | 21% | 62% | 21% | 67% | 14% | 5% | -7% | 66% | 23% | 67% | 24% | 68% | 25% | 69% | 26% | | |
| | Econ. Dis. | 61% | 14% | 65% | 16% | 65% | 18% | 65% | 18% | 65% | 20% | 0% | 2% | 70% | 21% | 72% | 22% | 74% | 24% | 76% | 24% | | |

(b) Increase state writing performance at grades 5, 8 and 11

| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
|---|--------------|---|----------|-----------|----------|-----------|----------|------------------|----------|------------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed | % Meet | % Exceed |
| % of students who meet/exceed writing standards in grade 5 | All Students | 66% | 12% | 66% | 15% | 72% | 11% | 73% | 12% | 68% | 10% | -5% | -2% | 74% | 13% | 75% | 14% | 76% | 15% | 77% | 16% | | |
| | Asian | 69% | 20% | 65% | 27% | 75% | 18% | 76% | 19% | 70% | 22% | -6% | 3% | 77% | 20% | 77% | 21% | 77% | 22% | 77% | 23% | | |
| | Black | 65% | 5% | 66% | 7% | 71% | 5% | 73% | 8% | 65% | 4% | -8% | -4% | 74% | 10% | 75% | 12% | 76% | 13% | 79% | 14% | | |
| | Hispanic | 58% | 5% | 63% | 6% | 68% | 4% | 70% | 6% | 65% | 4% | -5% | -2% | 71% | 7% | 72% | 8% | 73% | 10% | 74% | 12% | | |
| | Amer Indian | 82% | 0% | 65% | 18% | TFC | TFC | 75% | 12% | 70% | 0% | -5% | -12% | 77% | 13% | 79% | 15% | 81% | 16% | 82% | 17% | | |
| | White | 68% | 18% | 67% | 22% | 73% | 17% | 74% | 20% | 72% | 14% | -2% | -6% | 74% | 22% | 74% | 23% | 74% | 24% | 75% | 24% | | |
| | Multi-racial | 68% | 9% | 73% | 12% | 74% | 10% | 75% | 12% | 74% | 7% | -1% | -5% | 76% | 13% | 77% | 14% | 78% | 15% | 79% | 16% | | |
| | SWD | 42% | 3% | 47% | 5% | 53% | 6% | 55% | 8% | 43% | 2% | -12% | -6% | 57% | 10% | 59% | 12% | 61% | 14% | 63% | 16% | | |
| | ELL | 39% | 0% | 47% | 1% | 55% | 1% | 57% | 2% | 58% | 2% | 1% | 0% | 58% | 3% | 59% | 4% | 60% | 5% | 61% | 6% | | |
| | Econ. Dis. | Unable to obtain data for students in this category at this time. | | | | | | | | 63% | 3% | NA | NA | | | | | | | | | | |
| % of students who meet/exceed writing standards in grade 8 | All Students | 68% | 9% | 73% | 11% | 74% | 9% | 75% | 10% | 75% | 10% | 0% | 0% | 76% | 11% | 77% | 12% | 78% | 13% | 79% | 14% | | |
| | Asian | 68% | 19% | 72% | 22% | 67% | 25% | 68% | 26% | 69% | 22% | 1% | -4% | 69% | 27% | 70% | 28% | 70% | 29% | 68% | 31% | | |
| | Black | 65% | 3% | 73% | 5% | 72% | 3% | 74% | 5% | 75% | 3% | 1% | -2% | 76% | 6% | 78% | 8% | 80% | 10% | 80% | 12% | | |
| | Hispanic | 53% | 2% | 66% | 4% | 70% | 2% | 72% | 5% | 73% | 3% | 1% | -2% | 74% | 8% | 76% | 11% | 78% | 14% | 80% | 17% | | |
| | Amer Indian | 0% | 0% | 71% | 6% | TFC | TFC | 73% | 8% | 57% | 10% | -16% | 2% | 73% | 10% | 73% | 12% | 74% | 14% | 75% | 15% | | |
| | White | 73% | 13% | 75% | 17% | 76% | 14% | 77% | 15% | 77% | 15% | 0% | 0% | 78% | 16% | 78% | 17% | 78% | 18% | 80% | 19% | | |
| | Multi-racial | 71% | 8% | 78% | 11% | 78% | 7% | 80% | 9% | 70% | 12% | -10% | 3% | 82% | 11% | 82% | 13% | 82% | 15% | 83% | 16% | | |
| | SWD | 41% | 2% | 53% | 2% | 53% | 2% | 55% | 3% | 56% | 1% | 1% | -2% | 57% | 4% | 59% | 5% | 61% | 6% | 63% | 7% | | |
| | ELL | 37% | 0% | 48% | 1% | 50% | 1% | 53% | 2% | 55% | 1% | 2% | 0% | 56% | 2% | 59% | 2% | 59% | 2% | 59% | 2% | | |
| | Econ. Dis. | 59% | 2% | 69% | 3% | 70% | 2% | 71% | 5% | 73% | 3% | 2% | -2% | 73% | 7% | 75% | 9% | 76% | 11% | 77% | 13% | | |
| Indicators | Group | Baseline | | | | | | Results | | | | | | Targets | | | | | | | | | |
| | | 2006-2007 | | 2007-2008 | | 2008-2009 | | 2009-2010 Target | | 2009-2010 Actual | | Difference | | 2010-2011 | | 2011-2012 | | 2012-2013 | | 2013-2014 | | 2014-2015 | |
| | | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % | % |
| % of students who meet/exceed writing standards in grade 11 | All Students | 94% | 91% | 94% | 94% | 94% | 94% | 94% | 94% | 94% | 94% | 0% | 0% | 95% | 95% | 96% | 96% | 96% | 96% | 96% | 96% | | |
| | Asian | 95% | 93% | 96% | 96% | 96% | 96% | 96% | 95% | 97% | 97% | -1% | -1% | 97% | 97% | 98% | 98% | 98% | 98% | 98% | 98% | | |
| | Black | 91% | 86% | 91% | 91% | 91% | 91% | 91% | 88% | 92% | 92% | -3% | -3% | 92% | 92% | 93% | 93% | 93% | 93% | 93% | 93% | | |
| | Hispanic | 81% | 78% | 84% | 84% | 84% | 84% | 84% | 84% | 84% | 84% | -1% | -1% | 86% | 87% | 88% | 88% | 88% | 88% | 89% | 89% | | |
| | Amer Indian | 80% | 92% | 92% | 93% | 93% | 93% | 93% | 84% | 93% | 94% | -9% | -9% | 93% | 94% | 94% | 94% | 94% | 94% | 95% | 95% | | |
| | White | 97% | 96% | 97% | 97% | 97% | 97% | 97% | 96% | 97% | 98% | -1% | -1% | 98% | 98% | 99% | 99% | 99% | 99% | 99% | 99% | | |
| | Multi-racial | 90% | 92% | 95% | 95% | 95% | 95% | 95% | 96% | 96% | 96% | 1% | 1% | 96% | 96% | 97% | 97% | 97% | 97% | 97% | 97% | | |
| | SWD | 76% | 72% | 75% | 76% | 76% | 76% | 76% | 75% | 75% | 75% | -1% | -1% | 76% | 77% | 77% | 77% | 77% | 77% | 78% | 78% | | |
| | ELL | 59% | 55% | 70% | 70% | 70% | 70% | 70% | 69% | 69% | 71% | -1% | -1% | 71% | 71% | 72% | 72% | 72% | 72% | 72% | 72% | | |
| | Econ. Dis. | 88% | 84% | 91% | 86% | 86% | 86% | 86% | 88% | 88% | 88% | 2% | 2% | 88% | 88% | 89% | 89% | 89% | 89% | 90% | 90% | | |

(c) Improvement in students reading on grade level at grade 3 and 6

| Indicators | Group | Baseline | | | Targets | | | | | |
|--|--------------|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| | | % | % | % | % | % | % | % | % | % |
| #/% of students reading on grade level in grade 3 as measured by DRA | All Students | Baseline Data begins in 2009-10 | | | 69 | | | | | |
| | Asian | | | | 84 | | | | | |
| | Black | | | | 61 | | | | | |
| | Hispanic | | | | 50 | | | | | |
| | Amer Indian | | | | 43 | | | | | |
| | White | | | | 81 | | | | | |
| | Multi-racial | | | | 72 | | | | | |
| | SWD | | | | 34 | | | | | |
| | ELL | | | | 40 | | | | | |
| | Econ. Dis. | | | | 52 | | | | | |

| Indicators | Group | Baseline | | | Results | | | Target | | | | |
|--|--------------|-----------|-----------|-----------|------------------|------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| | | % | % | % | % | % | % | % | % | % | % | % |
| % of students reading on grade level in grade 6 as measured by lexiles on CRCT | All Students | 69% | 73% | 76% | 78% | 79% | 1% | 79% | 80% | 81% | 82% | |
| | Asian | 91% | 90% | 92% | 91% | 90% | -1% | 92% | 93% | 94% | 95% | |
| | Black | 61% | 67% | 70% | 71% | 70% | -1% | 72% | 73% | 74% | 75% | |
| | Hispanic | 59% | 62% | 69% | 70% | 67% | -3% | 71% | 72% | 73% | 74% | |
| | Amer Indian | 0% | 65% | 67% | 68% | 83% | 15% | 69% | 70% | 71% | 72% | |
| | White | 86% | 89% | 89% | 90% | 89% | -1% | 91% | 92% | 93% | 94% | |
| | Multi-racial | 73% | 78% | 80% | 81% | 78% | -3% | 82% | 83% | 84% | 85% | |
| | SWD | 43% | 48% | 52% | 54% | 44% | -10% | 56% | 58% | 60% | 62% | |
| | ELL | 29% | 34% | 44% | 54% | 46% | -8% | 60% | 66% | 72% | 78% | |
| | ED | 29% | 34% | 44% | 54% | 66% | 12% | 60% | 66% | 72% | 78% | |

(d) Increase in students taking more challenging courses

| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
|---|--------------|-----------|-----------|-----------|------------------|------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| | | % | % | % | % | % | % | % | % | % | % | % |
| % of middle school students taking advanced content courses | All Students | 33% | 27% | 29% | 30% | 42% | 12% | 32% | 34% | 36% | 39% | |
| | Asian | 51% | 46% | 50% | 51% | 61% | 10% | 53% | 55% | 57% | 59% | |
| | Black | 19% | 13% | 15% | 17% | 25% | 8% | 19% | 21% | 23% | 25% | |
| | Hispanic | 17% | 10% | 13% | 15% | 23% | 8% | 17% | 19% | 23% | 23% | |
| | Amer Indian | TFC | TFC | 24% | 25% | 33% | 8% | 26% | 27% | 28% | 29% | |
| | White | 46% | 40% | 41% | 42% | 59% | 17% | 43% | 44% | 45% | 46% | |
| | Multi-racial | 32% | 24% | 27% | 31% | 42% | 11% | 32% | 33% | 34% | 35% | |
| | SWD | 9% | 5% | 5% | 6% | 8% | 2% | 7% | 8% | 9% | 10% | |
| | ELL | 7% | 2% | 5% | 7% | 8% | 1% | 9% | 11% | 13% | 15% | |
| | Econ. Dis. | 16% | 9% | 12% | 13% | 21% | 8% | 14% | 15% | 16% | 17% | |

| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
|--|--------------|-----------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| | | % | % | % | % | % | | % | % | % | % | % |
| % of students taking Advanced Placement (AP) courses | All Students | 19% | 23% | 25% | 27% | 26% | -1% | 29% | 30% | 31% | 32% | |
| | Asian | 39% | 47% | 46% | 47% | 50% | 3% | 48% | 49% | 50% | 51% | |
| | Black | 9% | 13% | 15% | 17% | 16% | -1% | 19% | 21% | 16% | 23% | 25% |
| | Hispanic | 11% | 13% | 15% | 17% | 17% | 0% | 19% | 21% | 23% | 25% | |
| | Amer Indian | 12% | 17% | 29% | 30% | 29% | -1% | 31% | 32% | 33% | 34% | |
| | White | 25% | 29% | 31% | 32% | 32% | 0% | 33% | 34% | 35% | 36% | |
| | Multi-racial | 17% | 20% | 21% | 22% | 30% | 8% | 23% | 24% | 25% | 26% | |
| | SWD | 2% | 2% | 2% | 3% | 2% | -1% | 4% | 5% | 6% | 7% | |
| | ELL | 7% | 7% | 8% | 9% | 10% | 1% | 10% | 11% | 12% | 13% | |
| | Econ. Dis. | 8% | 11% | 12% | 14% | 14% | 0% | 16% | 18% | 21% | 23% | |
| % of students in Advanced placement (AP) and earning qualifying scores | All Students | | 61% | 64% | 66% | 64% | -2% | 67% | 68% | 69% | 70% | |
| | Asian | | 69% | 73% | 74% | 75% | 1% | 75% | 76% | 77% | 78% | |
| | Black | | 32% | 36% | 40% | 35% | -5% | 44% | 48% | 52% | 54% | |
| | Hispanic | | 50% | 48% | 49% | 48% | -1% | 50% | 51% | 52% | 53% | |
| | Amer Indian | | TFC | TFC | | 54% | NA | | | | | |
| | White | | 68% | 72% | 73% | 73% | 0% | 74% | 75% | 76% | 77% | |
| | Multi-racial | | 50% | 55% | 57% | 57% | 0% | 59% | 61% | 63% | 65% | |
| | SWD | | 51% | 49% | 51% | 50% | -1% | 53% | 55% | 57% | 59% | |
| | ELL | | 54% | 60% | 62% | 67% | 5% | 63% | 64% | 65% | 66% | |
| | Econ. Dis. | | 32% | 35% | 37% | 38% | 1% | 40% | 43% | 46% | 49% | |

(e) Increase Graduation Rate

| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
|----------------------------------|--------------|-----------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % of students graduating on time | All Students | 81.3% | 84.2% | 86.1% | 88.0% | 86.9% | | 90.0% | 93.0% | 95.0% | 100.0% | |
| | Asian | 91.0% | 94.3% | 96.2% | 97.0% | 94.2% | | 98.0% | 99.0% | 99.0% | 100.0% | |
| | Black | 70.3% | 77.0% | 79.9% | 83.0% | 81.3% | | 87.0% | 90.0% | 95.0% | 100.0% | |
| | Hispanic | 60.5% | 67.5% | 72.2% | 78.0% | 78.2% | | 84.0% | 90.0% | 96.0% | 100.0% | |
| | Amer Indian | 68.2% | 68.8% | 76.0% | 81.0% | 77.5% | | 86.0% | 91.0% | 96.0% | 100.0% | |
| | White | 88.2% | 89.8% | 90.8% | 93.0% | 91.4% | | 94.0% | 95.0% | 98.0% | 100.0% | |
| | Multi-racial | 81.0% | 82.7% | 86.6% | 90.0% | 84.5% | | 93.0% | 95.0% | 97.0% | 100.0% | |
| | SWD | 55.6% | 60.2% | 60.9% | 66.0% | 60.0% | | 72.0% | 78.0% | 88.0% | 94.0% | |
| | ELL | 49.9% | 54.3% | 56.2% | 60.0% | 66.7% | | 64.0% | 68.0% | 72.0% | 76.0% | |
| | Econ. Dis. | 82.8% | 86.6% | 90.8% | 93.0% | 91.5% | | 95.0% | 96.0% | 97.0% | 100.0% | |

(f) Decrease in high school dropout rate

| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
|---|--------------|-----------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % of high school students dropping out annually | All Students | 2.1% | 1.7% | 3.2% | 1.5% | 2.6% | 1.1% | 1.2% | 1.0% | 0.9% | 0.5% | |
| | Asian | 0.6% | 1.7% | 1.4% | 1.5% | 1.0% | -0.5% | 1.2% | 1.0% | 0.9% | 0.5% | |
| | Black | 2.4% | 1.8% | 4.2% | 1.5% | 3.3% | 1.8% | 1.3% | 1.1% | 0.9% | 0.5% | |
| | Hispanic | 3.8% | 2.2% | 5.0% | 2.0% | 4.0% | 2.0% | 1.8% | 1.6% | 1.4% | 1.2% | |
| | Amer Indian | 2.2% | 1.2% | 2.3% | 1.1% | 3.6% | 2.5% | 1.0% | 0.9% | 0.8% | 0.7% | |
| | White | 1.6% | 1.6% | 2.3% | 1.4% | 1.8% | 0.4% | 1.2% | 1.0% | 0.8% | 0.5% | |
| | Multi-racial | 2.8% | 1.3% | 3.7% | 1.2% | 2.3% | 1.1% | 1.0% | 0.9% | 0.8% | 0.5% | |
| | SWD | 3.5% | 3.3% | 5.5% | 3.0% | 4.6% | 1.6% | 2.7% | 2.5% | 2.2% | 1.9% | |
| | ELL | 4.4% | 2.5% | 5.0% | 2.2% | 3.2% | 1.0% | 1.9% | 1.6% | 1.3% | 1.0% | |
| | Econ. Dis. | 0.1% | 0.1% | 0.2% | 0.1% | 0.1% | 0.0% | 0.1% | 0.1% | 0.1% | 0.0% | |

(g) Increase in SAT/ACT participation rate and results

| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
|--|--------------|--|----------------|----------------|-----------------------|-----------------------|------------|--|----------------|----------------|----------------|----------------|
| | | 2006-2007 % | 2007-2008 % | 2008-2009 % | 2009-2010 Target % | 2009-2010 Actual % | Difference | 2010-2011 % | 2011-2012 % | 2012-2013 % | 2013-2014 % | 2014-2015 % |
| % of graduating seniors taking the SAT | All Students | 82.9% | 80.5% | 68.0% | 75% | | | 83% | 90% | 93% | 95% | |
| | Asian | 100.0% | 100.0% | 92.1% | 93% | | | 94% | 95% | 96% | 97% | |
| | Black | 72.6% | 70.4% | 61.2% | 70% | | | 75% | 80% | 85% | 90% | |
| | Hispanic | 71.0% | 69.5% | 59.0% | 65% | | | 70% | 75% | 80% | 90% | |
| | Amer Indian | 100.0% | 100.0% | 84.2% | 86% | | | 88% | 90% | 92% | 94% | |
| | White | 79.8% | 78.4% | 67.1% | 75% | | | 80% | 85% | 90% | 95% | |
| | Multi-racial | 100.0% | 100.0% | 83.0% | 86% | | | 88% | 90% | 92% | 94% | |
| | SWD | Currently unable to calculate data until data warehouse fully populated with previous year data. | | | | | | Targets for these groups will be set when data become available. | | | | |
| | ELL | | | | | | | | | | | |
| | Econ. Dis. | | | | | | | | | | | |
| Indicators | Group | Baseline | | | Results | | | Targets | | | | |
| | | 2006-2007 % | 2007-2008 % | 2008-2009 % | 2009-2010 Target % | 2009-2010 Actual % | Difference | 2010-2011 % | 2011-2012 % | 2012-2013 % | 2013-2014 % | 2014-2015 % |
| % of graduating seniors taking the ACT | All Students | 36.7% | 40.7% | 26.7% | 34% | 36% | 2% | 36% | 37% | 38% | 39% | |
| | Asian | 24.7% | 32.5% | 19.4% | 25% | 42% | 17% | 28% | 30% | 35% | 37% | |
| | Black | 31.2% | 37.2% | 21.9% | 25% | 28% | 3% | 28% | 31% | 33% | 35% | |
| | Hispanic | 17.0% | 25.5% | 11.4% | 15% | 16% | 1% | 19% | 21% | 23% | 25% | |
| | Amer Indian | 20.0% | 27.3% | 10.5% | 13% | 24% | 11% | 17% | 21% | 25% | 29% | |
| | White | 30.4% | 39.3% | 27.4% | 34% | 40% | 6% | 36% | 38% | 40% | 41% | |
| | Multi-racial | | | | | | | | | | | |
| | SWD | Currently unable to calculate data until data warehouse fully populated with previous year data. | | | | | | Targets for these groups will be set when data become available. | | | | |
| | ELL | | | | | | | | | | | |
| | Econ. Dis. | | | | | | | | | | | |
| Average combined scores for SAT (reading, math, and writing) | All Students | 1534 | 1524 | 1534 | 1538 | | | 1541 | 1544 | 1546 | 1548 | |
| | Asian | 1617 | 1638 | 1697 | 1699 | | | 1702 | 1705 | 1707 | 1709 | |
| | Black | 1323 | 1326 | 1345 | 1347 | | | 1350 | 1353 | 1355 | 1357 | |
| | Hispanic | 1442 | 1420 | 1435 | 1437 | | | 1440 | 1443 | 1445 | 1447 | |
| | Amer Indian | 1559 | 1392 | 1587 | 1589 | | | 1592 | 1595 | 1597 | 1599 | |
| | White | 1602 | 1602 | 1609 | 1611 | | | 1614 | 1617 | 1619 | 1621 | |
| | Multi-racial | 1510 | 1464 | 1506 | 1508 | | | 1511 | 1514 | 1516 | 1518 | |
| | SWD | Currently unable to calculate data until data warehouse fully populated with previous year data. | | | | | | Targets for these groups will be set when data become available. | | | | |
| | ELL | | | | | | | | | | | |
| | Econ. Dis. | | | | | | | | | | | |

| Indicators | Group | Results | | | Targets | | | | | | | |
|---------------------------------|--------------|-----------|-----------|-----------|--|------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Average composite score for ACT | All Students | 21.9 | 22.0 | 22.1 | 22.3 | 22.2 | -0.1 | 22.5 | 22.6 | 22.7 | 22.8 | |
| | Asian | 23.1 | 24.1 | 24.2 | 24.4 | 24.6 | 0.2 | 24.5 | 24.6 | 24.7 | 24.8 | |
| | Black | 18.1 | 18.5 | 18.8 | 19.0 | 20.9 | 1.9 | 19.2 | 19.4 | 19.6 | 19.8 | |
| | Hispanic | 21.2 | 20.4 | 19.9 | 20.1 | 20.5 | 0.4 | 20.3 | 20.4 | 20.5 | 20.6 | |
| | Amer Indian | 23.0 | 20.3 | 23.8 | 24.0 | 24.6 | 0.6 | 24.2 | 24.3 | 24.4 | 24.5 | |
| | White | 23.2 | 23.2 | 23.4 | 23.6 | 23.9 | 0.3 | 23.8 | 23.9 | 24.0 | 24.2 | |
| | Multi-racial | | | | Targets for these groups will be set when data become available. | | | | | | | |
| | SWD | | | | | | | | | | | |
| | ELL | | | | | | | | | | | |
| | Econ. Dis. | | | | | | | | | | | |

(h) Increase the percentage of students who are work ready as indicated on the ACT WorkKeys Assessment

| Indicators | Baseline | | | | Targets | | | |
|---|-----------|-----------|-----------|-----------|--|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| % of students who demonstrate the highest level of proficiency according to the ACT WorkKeys Assessment | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |
| | | | | | Targets will be set based on results from 2010-11. | | | |

Board Priority: Keep track of students through the system
Goal 1: Monitor the progress and success of each student

| Indicators | Baseline | Targets | | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2009-2010 | 2010-2011 | 2011-2012 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Number of schools with fully functioning data teams | | | | | | | | |
| Number of reports available in the academic portal | 62 | | | | | | | |

Board Priority: Quality teaching and leadership

Goal 1: Attract, recruit, and retain the highest quality staff representing diverse backgrounds.

Objective 1.1: Increase the percentage of highly qualified staff.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|---|-----------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % of Highly Qualified Paraprofessionals (Title I) | 97.3% | 99.9% | 98.8% | 99.4% | 100.0% | 0.6% | 100.0% | 100.0% | 100.0% | 100.0% | |
| % of Highly Qualified Teachers (Title I) | 97.7% | 97.1% | 98.7% | 99.0% | 98.2% | -0.8% | 99.3% | 99.6% | 99.8% | 100.0% | |
| % of Highly Qualified Paraprofessionals (Non-Title I) | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 100.0% | 100.0% | |
| % of Highly Qualified Teachers (Non-Title I) | 98.6% | 99.1% | 99.4% | 99.6% | 99.3% | -0.3% | 99.7% | 99.8% | 99.9% | 100.0% | |

Objective 1.2: Increase the teacher retention rate.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|-----------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % of teaching staff returning at the beginning of the school year. | 90.1% | 91.5% | 94.3% | 94.3% | 94.4% | 0.1% | 93.0% | 92.0% | 91.0% | 90.0% | |
| Average experience (in years) | 10.2 | 10.0 | 10.2 | 10.3 | 10.6 | 0.3% | 10.3 | 10.3 | 10.3 | 10.3 | |

Highly Performing Workforce

Objective 1.3: Increase the percentage of teachers with advanced degrees.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|-------------------------------------|-----------|-----------|-----------|----------------------------|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % of teachers with advanced degrees | 54.9% | 56.2% | 58.3% | 58.7% | 61.8% | 3.1% | 59.1% | 59.5% | 59.8% | 60.0% | |

Objective 1.4: Increase the number of qualified applicants.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--------------------------------------|-----------|-----------|-----------|----------------------------|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| # of qualified teacher applicants | 8,191 | 11,653 | 10,375 | 10,875 | 9,694 | -1,181 | 11,250 | 11,500 | 11,750 | 12,000 | |
| # of qualified leadership applicants | 290 | 317 | 469 | 480 | 482 | 2 | 491 | 502 | 513 | 525 | |

Board Priority: Quality teaching and leadership
Goal 2: Provide high-quality professional learning and training for all personnel

Objective 2.1: Provide all employees with high-quality professional learning opportunities to promote individual development and improved student performance.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|--|-----------|-----------|----------------------------|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Increase the number of highly qualified teachers | 97.8% | 98.2% | 99.1% | 99.3% | 99.3% | 0.0% | 99.5% | 99.7% | 99.9% | 100.0% | |
| Increase the number of highly qualified para-professionals | 99.3% | 99.9% | 99.6% | 99.8% | 100.0% | 0.2% | 100.0% | 100.0% | 100.0% | 100.0% | |
| Increase the number of professional learning opportunities aligned to improved student performance | Data not comparable to future years due to change in data collection process | 82.3% | 87.4% | 89.4% | 89.4% | 0.0% | 91.4% | 93.4% | 95.4% | 97.4% | |
| Insure that all staff successfully meet certification and recertification requirements as established by the Professional Standards Commission | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 100.0% | 100.0% | |

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 1: Promote a culture that fosters active family engagement.

Objective 1.1: Schools will provide numerous opportunities for families to become engaged in their child’s academic progress and school experiences.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|--|-----------|-----------|----------------------------|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Improved participation in opportunities (PTA, school councils, committees, SIP team) for family involvement | Data not comparable to future years due to change in data collection process | 73.9% | 82.4% | 80.0% | 82.6% | 2.6% | 83.0% | 85.0% | 86.0% | 87.0% | |
| Percentage of families and school staff joining PTA/PTSA | 65.70% | 65.4% | 65.5% | 65.7% | 65.4% | -0.3% | 65.9% | 66.2% | 66.5% | 66.8% | |
| Increase elementary and middle school parent/teacher interaction, especially opportunities focusing on academics | Data not comparable to future years due to change in data collection process | 73.6% | 77.8% | 79.8% | 80.1% | 0.3% | 81.0% | 82.0% | 84.0% | 85.0% | |
| Increase family participation at workshops (“Math nights”, “Art Festivals”) designed to improve student learning | Data not comparable to future years due to change in data collection process | 73.6% | 77.8% | 79.8% | 74.9% | -4.9% | 81.0% | 82.0% | 84.0% | 85.0% | |
| Improve family volunteerism | Data not comparable to future years due to change in data collection process | 73.6% | 78.4% | 81.0% | 82.9% | 1.9% | 83.0% | 85.0% | 86.0% | 87.0% | |

Building and Sustaining Relationships with Effective Communication

Objective 1.2: Schools create a warm and welcoming environment for families.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|--|-----------|-----------|---|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Develop and implement a system to assess and improve family and community experiences when visiting schools. | No data collected for these years | | | Data will be collected and baseline established | | | | | | | |
| Assessing and improving school : websites and newsletters ensuring they provide clear information. | No data collected for these years | | | Data will be collected and baseline established | | | | | | | |
| Annual survey indicates a high percentage satisfaction with school climate (goal 100%). | Data not comparable to future years due to change in data collection process | 83.9 | 85.9 | 87.0 | | | 89.0 | 91.0 | 93.0 | 95.0 | |

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 2: Partner with businesses, community resources, institutions, agencies and organizations that support education.

Objective 2.1: The District serves as a community resource by offering its

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|------------------------------------|-----------|-----------|---|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Ensure continuous monitoring of facility usage to ensure quality and equity | Data not collected for these years | | | Data will be collected and baseline established | | | | | | | |
| Increase results of bi-annual surveys with agencies using the District's facilities to ensure needs and goals are being met. | Data not collected for these years | | | Data will be collected and baseline established | | | | | | | |
| Increase District & School community participation | 485 | 500 | 515 | 530 | | | 545 | 560 | 575 | 600 | |

Building and Sustaining Relationships with Effective Communication

Objective 2.2: Community resources and relationships are used to strengthen schools, families, and student learning.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|------------------------------------|-----------|-----------|---|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Increase number of Cobb Chamber Partners in Education | Data not collected for these years | | 434 | 443 | 505 | 62 | 456 | 465 | 474 | 483 | |
| Increase number of collaborations with nonprofit organizations and business associations | Data not collected for these years | | | Data will be collected and baseline established | | | | | | | |
| Increase number of higher education partnerships/programs in schools | Data not collected for these years | | | Data will be collected and baseline established | | | | | | | |

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 3: Provide clear, concise and timely communication among students, parents, staff and community.

Objective 3.1: The district and local schools have the tools and training to communicate effectively with their audiences, and do so frequently.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|------------------------------------|-----------|-----------|--|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Schools use available tools effectively and frequently. | | | | | | | | | | | |
| Teachers use email to communicate with parents of their students. | Data not collected for these years | | | Weekly: 83.1 Twice Monthly: 5.6 Monthly: 1.1 | | | | | | | |
| Schools use email to communicate with parents and the wider school community (i.e., school email newsletters, principal emails, etc.). | Data not collected for these years | | | Weekly or more: 44.9 Twice monthly: 13.5 Monthly: 11.2 Occasionally: 30.3 | | | | | | | |
| Schools use automated calling system to inform parents of matters other than attendance issues (i.e., meetings, events, information of schoolwide importance). | Data not collected for these years | | | Weekly or more: 44.3 Twice Monthly: 29.5 Monthly: 13.6 Occasionally: 12.5 | | | | | | | |
| School Web sites are updated with important information. | Data not collected for these years | | | Weekly or more: 56.3 Twice Monthly: 18.4 Monthly: 19.5 Occasionally: 5.7 | | | | | | | |
| Feedback from parents on annual School Climate Survey indicates a high percentage of school-to-home communication (Percentage of parents on annual School Improvement Climate Survey indicating satisfaction with school-to-home communication). | 6.0 | 88.6 | 87.3 | 89.0 | 91.9 | 2.9 | 91.0 | 92.0 | 93.0 | 94.0 | |

Building and Sustaining Relationships with Effective Communication

Objective 3.2: Communication tools utilize technology to ensure that parents and District staff are aware of critical District priorities, programs, procedures and policies, as well as the positive accomplishments of local schools.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|---|------------------------------------|-----------------|--------------------------------|--|------------------|------------|---|--------------------------------|--------------------------------|--------------------------------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Schools distribute Student Folder & Parent Information Guide to all parents, as indicated by signed receipts. (Percentage of parents who signed and returned form JICDA-3, the receipt of Parent Information Guide) | Data not collected for these years | | | 100%: 17.4 95%: 46.5 90% or less: 36 | | | Targets for these years will be established based on results from 2009-10 | | | | |
| Intouch calling system data indicates increase in number of schools using automated calling system to disseminate critical information. | 7,560 | 13,285 | 13,820 | 14,000 | 32,000 | 18,000 | 14,250 | 14,500 | 14,750 | 15,000 | |
| The District expands the use of video to inform parents, district staff, and students about programs, procedures, and policies. | | | | | | | | | | | |
| School Board Meetings (live, web, and TV rebroadcast) | Data not collected for these years | Twice per month | Twice per month | Twice per month | 24 | 0 | Twice per month | Twice per month | Twice per month | Twice per month | |
| Committee Meetings/hearings | | 8 | 12 | 12 | 12 | 0 | 12 | 12 | 12 | 12 | |
| TV news items | | 40 | 50 | 50 | 70 | 20 | 50 | 50 | 50 | 50 | |
| Long Form Information/Training videos | | 4 | 6 | 8 | 10 | 2 | 8 | 8 | 8 | 8 | |
| Inside Cobb Schools production | | 4 | 9 | 9 | 0 | -9 | 9 | 9 | 9 | 9 | |
| Station Ids | | 20 | 40 | 50 | 57 | 7 | 60 | 60 | 60 | 60 | |
| School Produced Video Productions | | 15 | 25 | 45 | 49 | 4 | 45 | 45 | 45 | 45 | |
| Bulletin Board Items | | Several hundred | Several hundred | Several hundred | 250 | 0 | Several hundred | Several hundred | Several hundred | Several hundred | |
| Press releases and other information are disseminated by email, and District-wide email distribution list continues to grow in number. | | | | | | | | | | | |
| Email Distribution (plus 15,000 employees) | Data not collected for these years | | 14,534 (plus 15,000 employees) | 16,000 (plus 15,000 employees) | 21,278 | 5,278 | 18,000 (plus 15,000 employees) | 20,000 (plus 15,000 employees) | 25,000 (plus 15,000 employees) | 30,000 (plus 15,000 employees) | |

Board Priority: Utilize Resources
Goal 1: Provide a safe, secure, and healthy environment for all students and staff.

Objective 1.1: Develop/maintain a schedule for construction/renovation.

| Indicators | Baseline | | Results | | Targets | | | | | | |
|---|----------|--------|---------|--------|-------------|-------------|------------|-------|-------|-------|------|
| | 2006 | 2007 | 2008 | 2009 | 2010 Target | 2010 Actual | Difference | 2011 | 2012 | 2013 | 2014 |
| % of Board approved project starts completed on time. | 100.0% | 100.0% | 100.0% | 98.0% | 98.0% | 100.0% | 2.0% | 98.0% | 98.0% | 98.0% | |
| # / % SPLOST projects under budget | 89.0% | 80.0% | 100.0% | 100.0% | 98.0% | 100.0% | 2.0% | 95.0% | 95.0% | 92.0% | |

Objective 1.2: Develop/maintain a schedule for preventive maintenance.

| Indicators Maintain a regular schedule of preventive maintenance on the following building systems: | Baseline | | | Results | | | Targets | | | | |
|--|--------------------|-----------|-----------|-------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2010 Target | 2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| HVAC | Data not collected | 98.0% | 99.0% | 100.0% | 100.0% | 0 | 100.0% | 100.0% | 100.0% | 100.0% | |
| Roofing | Data not collected | 98.0% | 99.0% | 100.0% | 100.0% | 0 | 100.0% | 100.0% | 100.0% | 100.0% | |
| Electrical | Data not collected | 98.0% | 99.0% | 100.0% | 100.0% | 0 | 100.0% | 100.0% | 100.0% | 100.0% | |
| Plumbing | Data not collected | NA | 95.0% | 100.0% | 98.0% | -2 | 100.0% | 100.0% | 100.0% | 100.0% | |
| Security Alarms | Data not collected | 98.0% | 99.0% | 100.0% | 100.0% | 0 | 100.0% | 100.0% | 100.0% | 100.0% | |

Safe, Healthy & Innovative Learning Environments

Objective 1.3: Continue to evaluate and improve focus on public safety.

| Indicators Increase student awareness of safe behavior practices by reducing student offenses in the following areas: | Baseline | | | Results | | | Targets | | | | |
|--|--------------------|-----------|-----------|-------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2010 Target | 2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Fighting/Bullying | 2142 | 1571 | 1478 | 1448 | 1332 | 116 | 1419 | 1391 | 1363 | 1336 | |
| Drugs | 245 | 278 | 272 | 267 | 352 | -85 | 262 | 257 | 252 | 247 | |
| Weapons | 305 | 253 | 253 | 248 | 201 | 47 | 243 | 238 | 233 | 228 | |
| Gang-related incidents | 370 | 357 | 327 | 320 | 170 | 150 | 314 | 308 | 302 | 296 | |
| Implementation of Safe Rider Bus program to Improve bus discipline at all levels. | Data not collected | 2 | 30 | 42 | 49 | 7 | 47 | 48 | 59 | 80 | |

Objective 1.4: Improvement of performance on health and wellness measures.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|---|-----------------------------------|-----------|-----------|-------------|------------------------------|------------|------------------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2010 Target | 2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Increase the number of servings of fruits, vegetables, and milk taken by students participating in the school breakfast, lunch and After School programs. | No data collected for these years | | | | 31,874,366 servings Baseline | | | | | | |
| Increase to 100% the schools completing the Online Local School Wellness Plan | No data collected | 13% | 97% | 100% | 45% | 55% | Change indicator | | | | |
| Improve to 100% schools earning a score of "A" on the Georgia Department of Human Resources Food Services Establishment Inspection Reports | No data collected for these years | | 99.10% | 100.0% | 98.20% | 1.80% | 100.0% | 100.0% | 100.0% | 100.0% | |
| Implement programs to encourage bus ridership, car pooling and walking to school | No data collected for these years | | 10 | 20 | 20 | 0 | 30 | 40 | 50 | 67 | |

Safe, Healthy & Innovative Learning Environments

Board Priority: Safe, Healthy and Innovative Learning Environments
Goal I: Provide well maintained and upgraded technology for all students and staff.

Objective 1.1: Maintain current SPLOST schedule of technology refresh.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|---------------------------------------|------------------------------------|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| % refresh projects completed on time: | | | | | | | | | | | |
| Workstations | Data not collected for this years. | 100% | 100% | 100% | 100% | 0 | 100% | 100% | 100% | 100% | |
| Teacher Computing Device | | 100% | 100% | 100% | 100% | 0 | 100% | 100% | 100% | 100% | |
| Servers | | 100% | 100% | 100% | 100% | 0 | 100% | 100% | 100% | 100% | |
| Printer/Copier/Duplicator | | 100% | 100% | 100% | 100% | 0 | 100% | 100% | 100% | 100% | |

Objective 1.2: Continue implementation of the integration of information systems.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|--|-----------|-----------|---------------------|---------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 Target | 2009-2010 Actual | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Completion of SPLOST district operational initiatives. | | | | | | | | | | | |
| Financial Systems | Project to start 2009-10 | | | 10% | 10% | 0 | 30% | 35% | 45% | 70% | |
| HR / Payroll | Project not scheduled to start until 2012. | | | | | | | | 10% | 50% | |
| Student Information Systems | Project started 2007-08 | 1% | 7% | 20% | 20% | 0 | 60% | 100% | | | |

Safe, Healthy & Innovative Learning Environments

Objective 1.3: Continue to support instruction through technology.

| Indicators | Baseline | | | Results | | | Targets | | | | |
|--|---|-----------|-----------|----------------------------|----------------------------|------------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 <i>Target</i> | 2009-2010 <i>Actual</i> | Difference | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
| Centralized Video Distribution System and Interactive Classroom Devices | | | | | | | | | | | |
| Staff | Data not comparable to future years | 82.2 | 88.2 | 90.2 | 92.9 | 2.7 | 93.2 | 96.2 | 98.2 | 100.0 | |
| Parent | | 87.0 | 90.8 | 92.6 | 92.8 | 0.2 | 94.6 | 96.6 | 98.6 | 100.0 | |
| Student | | 83.5 | 85.0 | 86.5 | 82.3 | -4.2 | 88.0 | 89.5 | 91.0 | 92.5 | |

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 1: Manage financial resources effectively and efficiently

Objective 1.1: The District’s Comprehensive Annual Financial Report will receive an unqualified (clean) audit opinion each year.

| Indicators | Baseline | | Results | | Targets | | | |
|---|-----------|-----------|-----------|--------------------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Clean opinion received from external auditors | YES | YES | YES | DATA NOT AVAILABLE | YES | YES | YES | YES |

Objective 1.2: Maintain a General Fund unreserved fund balance that is greater than or equal to one month (8.33%) of expenditures.

| Indicators | Baseline | | Results | | Targets | | | |
|--|---------------|---------------|-------------|--------------------|--------------|--------------|--------------|-------------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| General Fund unreserved fund balance per the Comprehensive Annual Financial Report equals at least 8.33% of expenditures | YES 13.58% | YES 11.08% | NO 8.32% | DATA NOT AVAILABLE | YES 8.33% | YES 8.33% | YES 8.33% | YES 8.33 |

Effective Use of Resources

Objective 1.3 Ensure that all SPLOST funds are spent appropriately.

| Indicators Conduct an annual performance audit of SPLOST funds to ensure that: | Baseline | | Results | | Targets | | | |
|---|-------------------------------------|-----------|-----------|------------------------------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| sales tax proceeds are disbursed in compliance with the SPLOST resolution | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| sales tax proceeds are disbursed in a fiscally responsible manner | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| adequate administrative controls have been established to ensure the proper management of sales tax proceeds received by the district | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| the district's construction project expenditures are comparable to other school system building construction program expenditures in the metro Atlanta area | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| the district's technological expenditures are reasonable considering the volatile market environment for these products | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| investment of the sales tax proceeds received by the district has been conducted in a sound fiscal manner | Yes | Yes | Yes | Data not currently available | Yes | Yes | Yes | Yes |
| The Timely Evaluation Analysis Monitoring (TEAM) database is used to provide relevant and timely SPLOST information to managers and stakeholders. | Data not collected for these years. | | | Yes | Yes | Yes | Yes | Yes |

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 2: Align financial resources to maximize student performance

Objective 2.1 Maintain per pupil expenditures for Instruction that are above the state average.

| Indicators Per pupil expenditure for Instruction per the Georgia Department of Education's "Report Card" : | Baseline | | Results | | Targets | | | |
|---|------------|-----------|-----------|--|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| -Cobb | \$5,712.00 | \$6,265 | \$6,302 | Data not available until DOE report card published | \$5,680 | \$5,680 | \$5,680 | \$5,680 |
| -State average | \$5,355.00 | \$5,713 | \$5,658 | | \$5,358 | \$5,358 | \$5,358 | \$5,358 |

Objective 2.2 Maintain per pupil expenditures for General Administration that are below the state average

| Indicators Per pupil expenditure for General Administration per the Georgia Department of Education's "Report Card" : | Baseline | | Results | | Targets | | | |
|--|-----------|-----------|-----------|--|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| -Cobb | \$119 | \$115 | \$115 | Data not available until DOE report card published | \$129 | \$129 | \$129 | \$129 |
| -State average | \$182 | \$229 | \$209 | | \$193 | \$193 | \$193 | \$193 |

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 3: Improve opportunities to increase supplier diversity

Objective 3.1: Improve communications to a broader base of suppliers.

| Indicators | Baseline | | Results | | Targets | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Provide outreach to local city/county chamber of commerce associations and other diverse supplier organizations (minority, women owned, disabled, etc.) by joining organizations and/or speaking at their meetings. | 1 | 0 | 2 | 3 | 3 | 4 | 5 | 6 |
| Provide access to “How To Do Business” booklet on CCSD Procurement website. | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |

Objective 3.2: Increase membership in industry organizations.

| Indicators | Baseline | | Results | | Targets | | | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Number of memberships in local diverse business organizations (small, minority, women owned, disabled owned, etc.) to provide opportunities to make suppliers aware of opportunities to participate in Cobb’s procurement process | 3 | 4 | 5 | 5 | 6 | 7 | 8 | 9 |

Effective Use of Resources

Objective 3.3 Improve procurement linking.

| Indicators | Baseline | | Results | | Targets | | | |
|--|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Number of “procurement link” informational events held to guide suppliers through the procurement process | 1 | 0 | 2 | 3 | 3 | 4 | 5 | 6 |
| Number of organizations contacted to offer a link to Cobb’s web site in order to offer opportunities to small businesses | Data not collected for these years. | | 2 | 4 | 4 | 5 | 6 | 7 |

Objective 3.4 Implement and monitor a supplier tracking system.

| Indicators | Baseline | | | Targets | | | | |
|--|-------------------------------------|-----------|-----------|---|-----------|-----------|-----------|-----------|
| | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 |
| Number of suppliers in Cobb’s vendor database identified as being diverse businesses (small, women owned, minority owned, veteran owned, etc.) | Data not collected for these years. | | | Small Business - 523 Women Owned - 199 Minority Owned - 104 Veteran Owned - 45 | | | | |

FINANCIAL PLAN

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FUND DESCRIPTIONS

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

An important principle that the Governmental Accounting Standards Board (GASB) *Codification of Governmental Accounting and Financial Reporting Standards* includes within the code is the “Basis of Accounting” which refers to when revenues, expenditures, expenses and transfers, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

When budgeting for revenue and expenditures, the District uses one of two methods that GASB approved: accrual basis or modified accrual basis. The [accrual basis of accounting](#) recognizes transactions in the accounting period that when they occur. That is the revenue becomes objectively measurable and earned, and the expenditure is measurable and incurred. Under the [modified basis of accounting](#), the expenditures are recognized while they are measurable and incurred; and the revenues must meet two criteria: measurable and available. Available means that the revenue was collected during the year or will be collected within a specified period of time after year-end. The district considers revenues available if they are collected within 60 days after year-end. Budget is adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia.

The basis of budgeting is the same as the basis of accounting used in the District’s Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the [modified accrual basis of accounting](#). Under the modified accrual basis of accounting revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined; and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The District appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

FUND DESCRIPTIONS (Continued)

The *special revenue funds* are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

The *debt service fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

The *capital project funds* account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the [accrual basis of accounting](#). Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



**OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT**

The FY2011 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

| Description | General Fund | Special Revenue | Debt Services | Capital Project | Internal Service | Total All Funds |
|---|---------------|-----------------|---------------|-----------------|------------------|-----------------|
| Beginning Fund Balance | | | | | | |
| July 1, 2010 (Estimated) | \$79,783,182 | \$20,576,489 | \$1,355,807 | \$108,666,176 | \$12,559,469 | \$222,941,123 |
| Revenue: | | | | | | |
| Local | \$450,701,860 | \$32,140,877 | \$0 | \$111,712,889 | \$12,169,054 | \$606,724,680 |
| State | \$355,737,499 | \$7,074,297 | \$0 | \$20,000,000 | \$0 | \$382,811,796 |
| Bond Proceeds | \$12,749,103 | \$87,720,227 | \$0 | \$0 | \$0 | \$100,469,330 |
| Transfers/Other | \$191,885 | \$978,349 | \$0 | \$2,145,920 | \$1,436,460 | \$4,752,614 |
| Total Revenue | \$819,380,347 | \$127,913,750 | \$0 | \$133,858,809 | \$13,605,514 | \$1,094,758,420 |
| Total Funds Available | \$899,163,529 | \$148,490,239 | \$1,355,807 | \$242,524,985 | \$26,164,983 | \$1,317,699,543 |
| Appropriations | | | | | | |
| Instruction | \$582,790,028 | \$46,850,096 | \$0 | \$0 | \$0 | \$629,640,124 |
| Pupil Support Services | \$18,383,805 | \$9,062,593 | \$0 | \$0 | \$0 | \$27,446,398 |
| Instructional Staff Services | \$23,765,541 | \$6,871,921 | \$0 | \$0 | \$0 | \$30,637,462 |
| Educational Media | \$14,232,064 | \$21,881 | \$0 | \$0 | \$0 | \$14,253,945 |
| General Administration | \$4,485,104 | \$2,135,205 | \$0 | \$0 | \$0 | \$6,620,309 |
| School Administration | \$51,731,909 | \$318,338 | \$0 | \$0 | \$0 | \$52,050,247 |
| Support Services-Business | \$5,378,175 | \$9,638 | \$0 | \$0 | \$15,403,996 | \$20,791,809 |
| Operations & Maint of Plan | \$56,927,727 | \$1,458,776 | \$0 | \$0 | \$0 | \$58,386,503 |
| Student Transportation | \$42,599,559 | \$2,365,191 | \$0 | \$0 | \$0 | \$44,964,750 |
| Central Support Services | \$14,437,022 | \$3,000 | \$0 | \$0 | \$0 | \$14,440,022 |
| Other Support Services | \$0 | \$1,720,370 | \$0 | \$0 | \$0 | \$1,720,370 |
| School Nutrition | \$0 | \$50,808,362 | \$0 | \$0 | \$0 | \$50,808,362 |
| Community Services | \$66,923 | \$8,159,816 | \$0 | \$0 | \$0 | \$8,226,739 |
| Capital Outlay | \$17,983 | \$0 | \$0 | \$191,919,574 | \$0 | \$191,937,557 |
| Transfers | \$4,560,729 | \$191,885 | \$0 | \$0 | \$0 | \$4,752,614 |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations | \$819,376,569 | \$129,977,072 | \$0 | \$191,919,574 | \$15,403,996 | \$1,156,677,211 |
| Ending Fund Balance | | | | | | |
| June 30, 2011 (Estimated) | \$79,786,960 | \$18,513,167 | \$1,355,807 | \$50,605,411 | \$10,760,987 | \$161,022,332 |
| Total Appropriation & Ending Fund Balance | \$899,163,529 | \$148,490,239 | \$1,355,807 | \$242,524,985 | \$26,164,983 | \$1,317,699,543 |

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

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GENERAL FUND BUDGET

The General Fund is used to account for all transactions related to the District's operations except those required to be accounted for in other funds. Major revenue sources include local property taxes and State Quality Basic Education Funds. Expenditures include all costs relating to the day-to-day operations of the District except those expenditures for programs funded by Federal, State and Local sources for designated purposes, payment of bonded debt, capital facility acquisition and construction.

**GENERAL FUND BUDGET
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

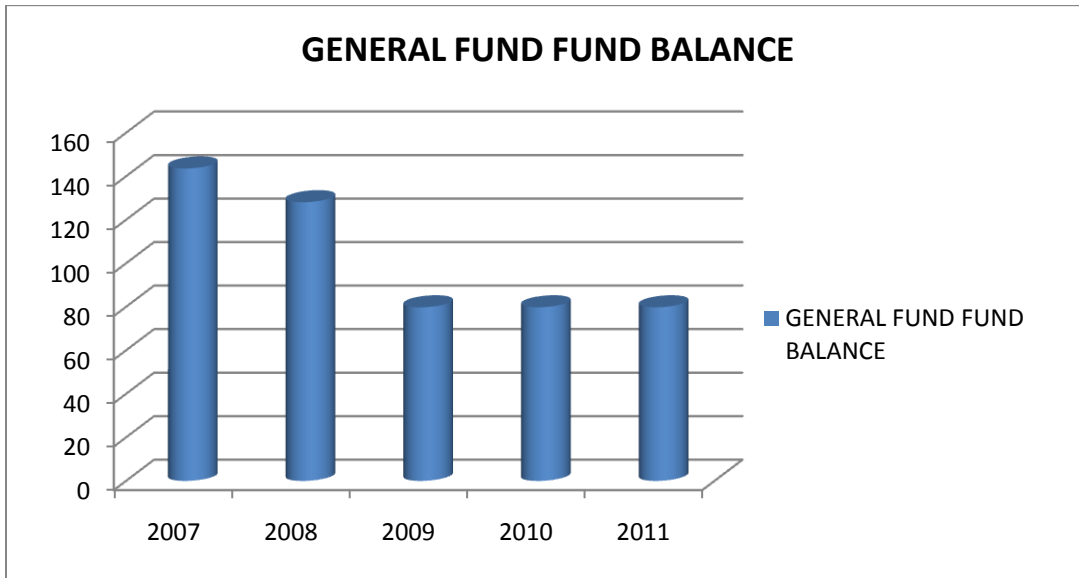
| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$111,425,271 | \$143,609,678 | \$128,077,915 | \$79,780,161 | \$79,783,182 |
| Revenue: | | | | | |
| Local | \$466,922,412 | \$470,416,567 | \$481,818,165 | \$470,111,741 | \$450,701,860 |
| State | \$401,255,040 | \$424,030,532 | \$382,397,104 | \$405,381,493 | \$355,737,499 |
| Federal | \$6,861,554 | \$7,060,544 | \$14,250,493 | \$31,766,916 | \$12,749,103 |
| Transfer | \$941,944 | \$2,560,142 | \$667,057 | \$209,642 | \$191,885 |
| Total Revenue: | <u>\$875,980,949</u> | <u>\$904,067,785</u> | <u>\$879,132,819</u> | <u>\$907,469,792</u> | <u>\$819,380,347</u> |
| Appropriations: | | | | | |
| Instruction | \$610,260,868 | \$668,815,919 | \$669,529,788 | \$656,228,546 | \$582,790,028 |
| Pupil Support Services | \$16,628,244 | \$18,353,794 | \$19,409,560 | \$17,335,009 | \$18,383,805 |
| Instructional Staff Services | \$19,066,049 | \$28,308,817 | \$25,085,386 | \$26,296,940 | \$23,765,541 |
| Educational Media Services | \$13,858,567 | \$14,203,358 | \$14,350,846 | \$14,620,061 | \$14,232,064 |
| General Administration | \$7,002,568 | \$6,831,060 | \$6,772,289 | \$4,518,611 | \$4,485,104 |
| School Administration | \$46,783,664 | \$54,616,355 | \$53,599,429 | \$52,144,872 | \$51,731,909 |
| Support Services - Business | \$5,729,695 | \$5,634,188 | \$5,671,285 | \$5,260,925 | \$5,378,175 |
| Plant Maintenance & Operations | \$53,364,772 | \$56,096,513 | \$59,602,559 | \$61,061,798 | \$56,927,727 |
| Student Transportation | \$42,552,196 | \$42,628,918 | \$43,903,871 | \$48,737,187 | \$42,599,559 |
| Central Support Services | \$20,415,389 | \$16,027,191 | \$16,830,879 | \$16,192,932 | \$14,437,022 |
| Other Support Services | \$0 | \$0 | \$2,024,409 | \$0 | \$0 |
| Community Service | \$61,367 | \$62,923 | \$65,317 | \$64,340 | \$66,923 |
| Capital Outlay | \$8,392 | \$19,310 | \$27,508 | \$18,542 | \$17,983 |
| Transfers | \$2,787,579 | \$5,916,048 | \$3,224,814 | \$4,987,008 | \$4,560,729 |
| Debt Service | \$5,277,192 | \$2,085,153 | \$7,332,633 | \$0 | \$0 |
| Total Appropriations: | <u>\$843,796,542</u> | <u>\$919,599,547</u> | <u>\$927,430,574</u> | <u>\$907,466,771</u> | <u>\$819,376,569</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$143,609,678</u> | <u>\$128,077,915</u> | <u>\$79,780,161</u> | <u>\$79,783,182</u> | <u>\$79,786,960</u> |

**GENERAL FUND BUDGET
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$111,425,271 | \$143,609,678 | \$128,077,915 | \$79,780,161 | \$79,783,182 |
| Revenue: | | | | | |
| Local | \$466,922,412 | \$470,416,567 | \$481,818,165 | \$470,111,741 | \$450,701,860 |
| State | \$401,255,040 | \$424,030,532 | \$382,397,104 | \$405,381,493 | \$355,737,499 |
| Federal | \$6,861,554 | \$7,060,544 | \$14,250,493 | \$31,766,916 | \$12,749,103 |
| Transfers | \$941,944 | \$2,560,142 | \$667,057 | \$209,642 | \$191,885 |
| Total Revenue: | <u>\$875,980,949</u> | <u>\$904,067,785</u> | <u>\$879,132,819</u> | <u>\$907,469,792</u> | <u>\$819,380,347</u> |
| Appropriations: | | | | | |
| Salaries | \$585,339,159 | \$628,883,423 | \$653,604,942 | \$626,022,593 | \$560,916,527 |
| Employee Benefits | \$168,582,562 | \$187,853,160 | \$170,115,372 | \$192,623,732 | \$175,995,236 |
| Contract Services | \$16,790,344 | \$9,410,146 | \$10,293,195 | \$7,194,314 | \$7,722,869 |
| Supplies | \$15,474,496 | \$16,861,244 | \$17,274,267 | \$21,275,055 | \$16,731,728 |
| Utilities | \$24,788,199 | \$27,624,295 | \$28,375,447 | \$30,197,891 | \$29,010,811 |
| Equipment/Bldgs/Land | \$6,185,921 | \$2,595,819 | \$3,764,209 | \$1,817,345 | \$1,605,445 |
| Other | \$26,635,861 | \$46,371,461 | \$44,003,142 | \$28,335,841 | \$27,393,953 |
| Total Appropriations: | <u>\$843,796,542</u> | <u>\$919,599,547</u> | <u>\$927,430,574</u> | <u>\$907,466,771</u> | <u>\$819,376,569</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$143,609,678</u> | <u>\$128,077,915</u> | <u>\$79,780,161</u> | <u>\$79,783,182</u> | <u>\$79,786,960</u> |

**GENERAL FUND
FIVE YEAR TREND OF FUND BALANCE**

Millions



FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY 2011, local revenue contributes approximately **55.03%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. F.I.F.A. (tax lien), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2000:

| Fiscal Year | Property Digest Growth |
|-------------|------------------------|
| FY2011 | (9.41%) |
| FY2010 | (1.41%) |
| FY2009 | 4.38% |
| FY2008 | 7.05% |
| FY2007 | 8.16% |
| FY2006 | 7.31% |
| FY2005 | 5.23% |
| FY2004 | 3.50% |
| FY2003 | 16.41% |
| FY2002 | 18.05% |
| FY2001 | 7.14% |
| FY2000 | 9.96% |

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2011 Cobb County School Taxes are calculated for a \$165,000 home:

| | |
|--------------------------|-------------------------------------|
| <u>M & O Millage</u> | <u>Item</u> |
| \$165,000 | House assessed at Fair Market Value |
| <u>X .40</u> | 40% Assessment Rate |
| \$ 66,000 | Assessed Value for Tax Purposes |
| | |
| <u>(\$10,000)</u> | Homestead Exemption |
| | |
| \$56,000 | Tax Base for Property Tax |
| <u>X 18.90 mills</u> | Millage Rate |
| | |
| \$1,058 | M & O School Taxes |

Note: Per the Cobb County Tax Assessor, the average home is Currently valued at \$165,000

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$257.70 in 2010.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran's Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes and summer school tuition.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of houses owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2011, the State contributes approximately **43.42%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

| <u>Item</u> | <u># Items</u> | <u>FTE</u> |
|----------------|----------------|------------|
| Math | 1 | 1 |
| English | 1 | 1 |
| Social Studies | 1 | 1 |
| Science | 1 | 1 |
| Study Hall | 1 | 0 |
| Literature | <u>1</u> | <u>1</u> |
| Total | 6 | 5 |

2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2011 Program Weights:

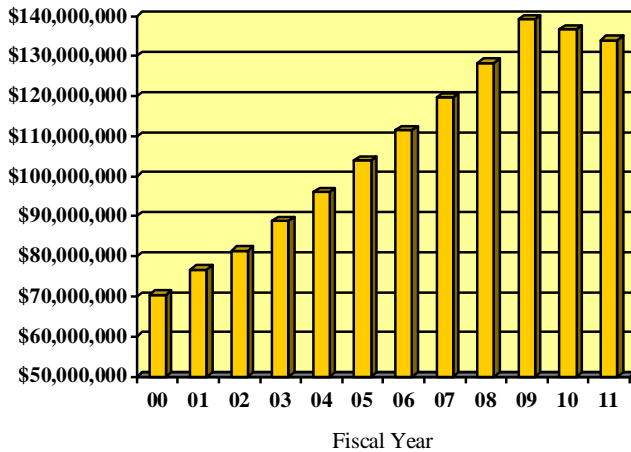
| <u>Programs</u> | <u>Weights</u> | <u>Programs</u> | <u>Weights</u> |
|------------------|----------------|--------------------|----------------|
| Kindergarten | 1.6609 | Remedial | 1.3141 |
| Kindergarten EIP | 2.0530 | Alternative | 1.6046 |
| Grades 1-3 | 1.2865 | Special Ed Cat I | 2.3973 |
| Grades 1-3 EIP | 1.8054 | Special Ed Cat II | 2.8209 |
| Grades 4-5 | 1.0327 | Special Ed Cat III | 3.5939 |
| Grades 4-5 EIP | 1.7998 | Special Ed Cat IV | 5.8299 |
| Grades 6-8 | 1.0165 | Special Ed Cat V | 2.4606 |
| Middle School | 1.1220 | Gifted | 1.6694 |
| Grades 9-12 | 1.0000 | ESOL Program | 2.5356 |
| Vocational Lab | 1.1838 | | |

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2011 is \$133 millions.

**Cobb County School District
QBE Mandated Local Five Mill Share**



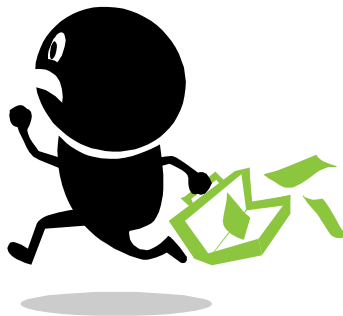
| <u>YEAR</u> | <u>LOCAL SHARE</u> |
|-------------|--------------------|
| 2000 | \$70,412,473 |
| 2001 | \$76,766,302 |
| 2002 | \$81,438,033 |
| 2003 | \$88,827,699 |
| 2004 | \$95,996,050 |
| 2005 | \$103,896,069 |
| 2006 | \$111,425,228 |
| 2007 | \$119,785,026 |
| 2008 | \$128,360,314 |
| 2009 | \$139,200,389 |
| 2010 | \$136,638,551 |
| 2011 | \$133,973,706 |

These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2011 is \$2,739.77 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:
 FTE Count X Program Weight X Base Amount X Training & Experience Factor - Five Mill Share



FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE Revenue

FY 2011 General Fund State Revenue is approximately 43.42% of Total Revenue. The following chart presents a summary of State Funding since FY2001-02:

| School Year | State Revenue | State Revenue Percent Increase (Decrease) | Student Count Average Daily Enrollment | State Revenue Per Student |
|-------------|---------------|---|--|---------------------------|
| 2001-02 | \$330,446,441 | 1.4 | 97,603 | \$3,386 |
| 2002-03 | \$345,404,190 | 4.5 | 98,998 | \$3,489 |
| 2003-04 | \$342,307,246 | (0.9) | 100,872 | \$3,393 |
| 2004-05 | \$329,469,232 | (3.8) | 102,423 | \$3,217 |
| 2005-06 | \$346,111,135 | 5.1 | 104,029 | \$3,327 |
| 2006-07 | \$401,255,040 | 15.9 | 105,608 | \$3,799 |
| 2007-08 | \$424,030,532 | 5.7 | 106,347 | \$3,987 |
| 2008-09 | \$382,397,104 | (9.8) | 106,364 | \$3,595 |
| 2009-10 | \$405,381,493 | 6.0 | 104,929 | \$3,863 |
| 2010-11 | \$355,737,499 | (12.2) | 105,205 | \$3,381 |

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Because of the slow down in student growth in Cobb County, State Revenue has begun to level off. Also due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County's cumulative austerity cuts from FY2003 to FY2010 total \$218 million. FY2011 budget was created with the anticipation of a \$97 million austerity cut.

| Description | FY2003 | FY2004 | FY2005 | FY2006 | FY2007 |
|--------------|--------------|---------------|---------------|---------------|--------------|
| Annual | \$9,018,265 | \$10,479,762 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Mid-Year Cut | \$0 | \$8,556,134 | \$0 | \$0 | \$0 |
| Total | \$9,018,265 | \$19,035,896 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Cumulative | \$9,018,265 | \$28,054,161 | \$50,424,945 | \$72,795,528 | \$84,006,583 |
| | | | | | |
| Description | FY2008 | FY2009 | FY2010 | FY2011 | |
| Annual | \$9,442,954 | \$6,178,365 | \$42,407,700 | \$97,409,912 | |
| Mid-Year Cut | \$0 | \$25,316,975 | \$51,243,990 | \$0 | |
| Total | \$9,442,954 | \$31,495,340 | \$93,651,690 | \$97,409,912 | |
| Cumulative | \$93,449,537 | \$124,944,877 | \$218,596,567 | \$316,006,479 | |

FISCAL YEAR 2010 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2011 federal revenue is approximately **1.56%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

State Fiscal Stabilization Funds – Funds to help stabilize state and local government budgets; used to offset increased State Austerity cuts.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

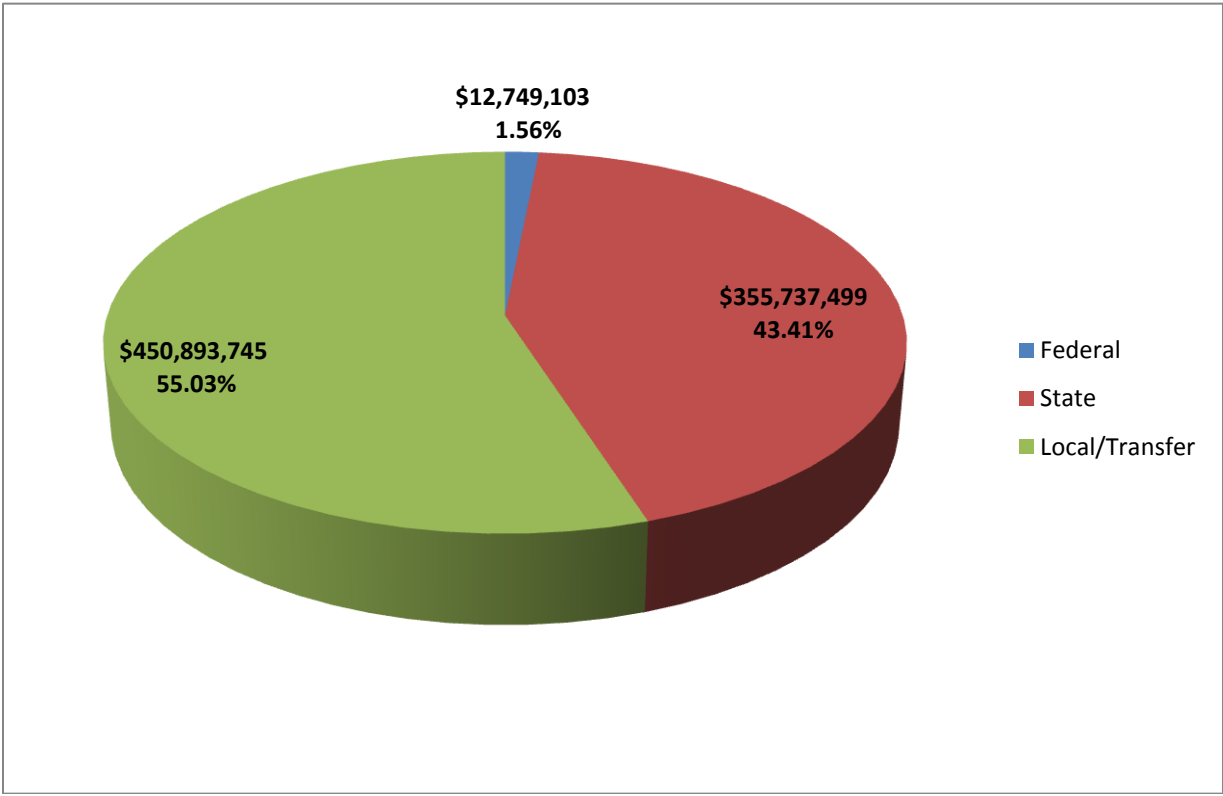
Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.

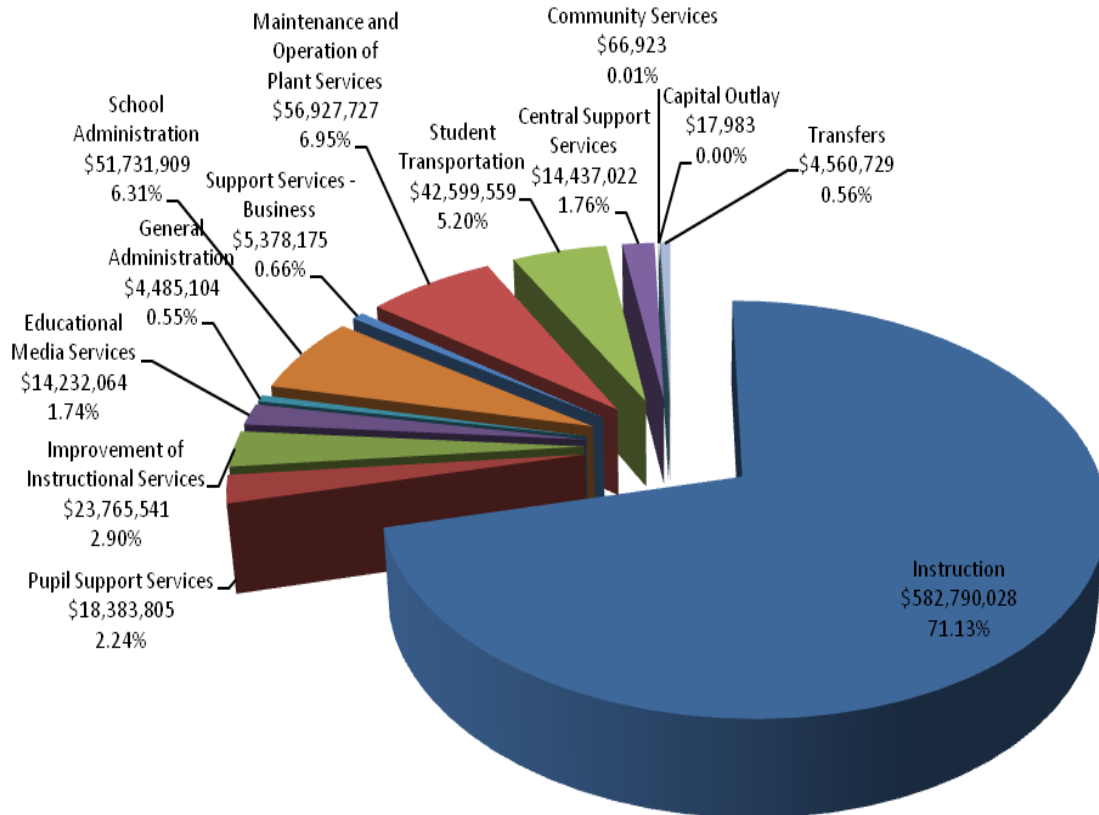


**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2011 GENERAL FUND REVENUE**



TOTAL REVENUE \$819,380,347

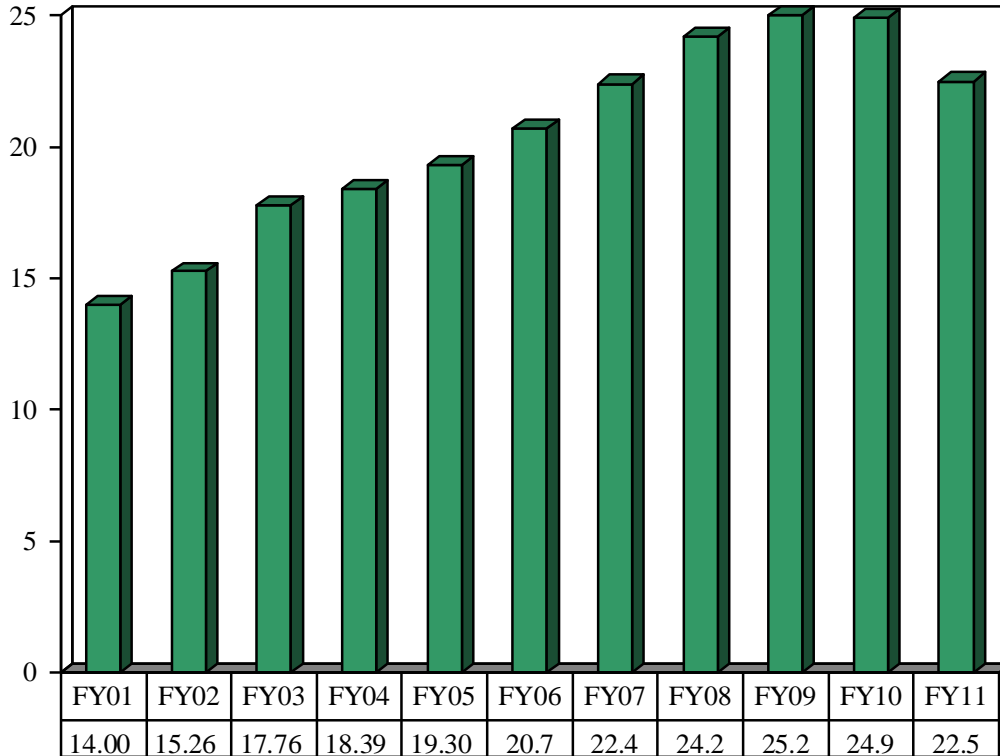
**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2011 GENERAL FUND EXPENDITURES**



TOTAL EXPENDITURES \$819,376,569

**GENERAL FUND BUDGET
TEN YEAR SUMMARY OF GENERAL FUND PROPERTY TAX DIGEST GRAPH
PROPERTY NET OF EXEMPTIONS**

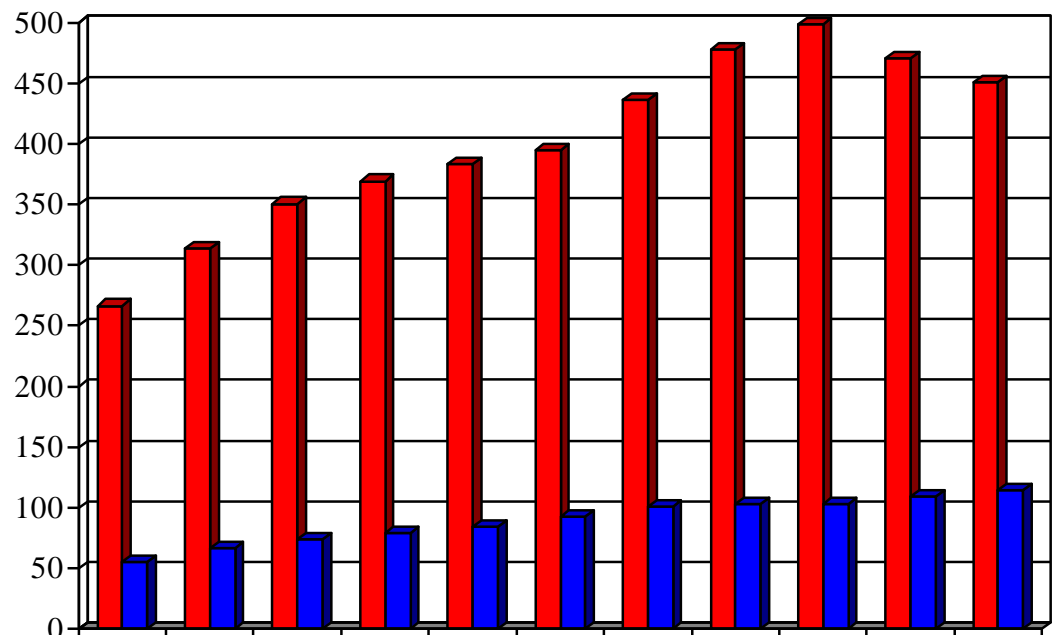
Billions



The General Fund Property Tax Digest includes total Real, Personal, Motor Vehicle, Mobile Homes, Public Utilities, and Timber 100% Value property taxes less homestead, various personal, freeport, & agricultural exemptions. Cobb County Certified School Digest attached in Appendix section.

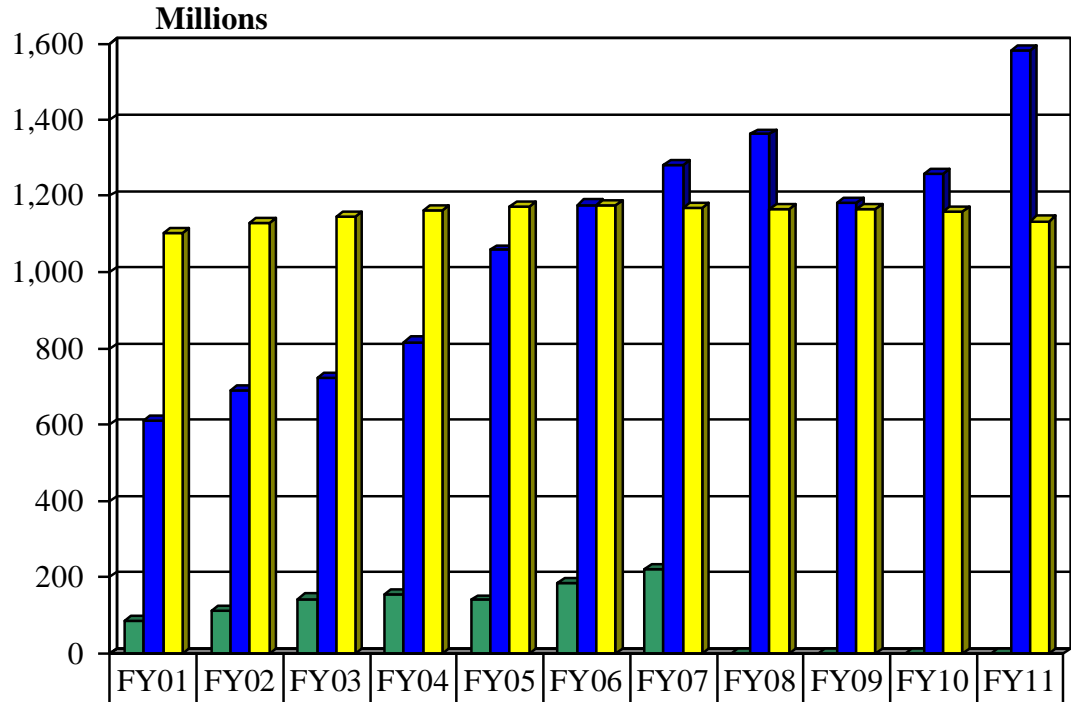
**GENERAL FUND BUDGET
LOCAL REVENUE LOSSES DUE TO EXEMPTIONS AND ANNEXED PROPERTY**

Millions



| | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 |
|---------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Local Revenue | 266.5 | 313.3 | 350.6 | 369.2 | 383.2 | 394.6 | 435.9 | 477.3 | 498.6 | 470.1 | 450.7 |
| Revenue Lost | 55.7 | 66.3 | 73.9 | 79.2 | 83.8 | 92.9 | 100.4 | 103 | 103.2 | 109.5 | 113.9 |

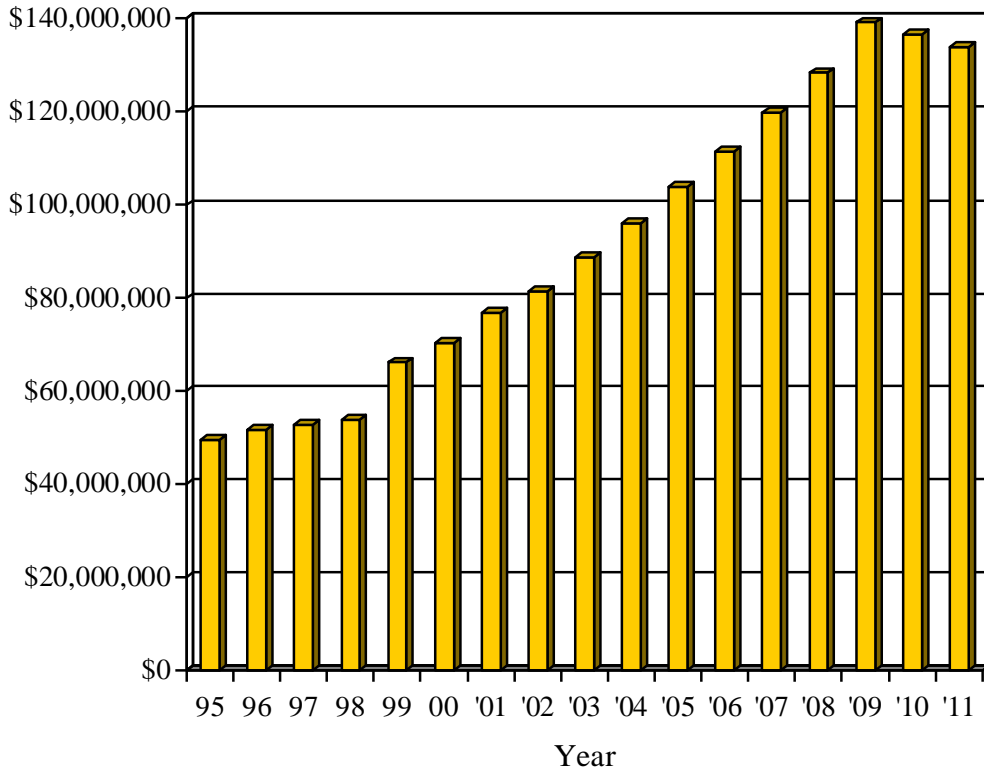
**GENERAL FUND BUDGET
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS & DEANNEXATION**



| | | | | | | | | | | | |
|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| ■ Deannexed Property | 85 | 112 | 143 | 155 | 140 | 185 | 221 | 0 | 0 | 0 | 0 |
| ■ Other Exemptions | 611 | 691 | 723 | 817 | 1,058 | 1,177 | 1,282 | 1,362 | 1,181 | 1,257 | 1,583 |
| ■ Homestead Exemption | 1,102 | 1,130 | 1,146 | 1,162 | 1,172 | 1,176 | 1,170 | 1,167 | 1,165 | 1,160 | 1,134 |

**GENERAL FUND BUDGET
QBE MANDATED LOCAL FIVE MILL FAIR SHARE**

Local Fair Share is the amount of money equal to the amount that can be raised by levying 5 mills on the 40% equalized property digest. The State of Georgia requires this millage assessment before state revenue can be received by the school district.



| Year | Local Share Amount | Year | Local Share Amount |
|------|--------------------|------|--------------------|
| 1995 | \$49,482,023 | 2003 | \$88,827,699 |
| 1996 | \$51,617,354 | 2004 | \$95,996,050 |
| 1997 | \$52,849,500 | 2005 | \$103,896,069 |
| 1998 | \$53,872,796 | 2006 | \$111,425,228 |
| 1999 | \$66,161,449 | 2007 | \$119,785,026 |
| 2000 | \$70,412,473 | 2008 | \$128,360,314 |
| 2001 | \$76,766,302 | 2009 | \$139,200,389 |
| 2002 | \$81,438,033 | 2010 | \$136,638,551 |
| | | 2011 | \$133,973,706 |

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE YEAR COMPARISON**

| <u>DESCRIPTION</u> | <u>FY2007 ACTUAL</u> | <u>FY2008 ACTUAL</u> | <u>FY2009 ACTUAL</u> | <u>FY2010 BUDGET</u> | <u>FY2011 BUDGET</u> |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| INSTRUCTION: | | | | | |
| Expenses dealing directly with teacher/student interaction. It includes teacher salaries, paraprofessionals, instructional supplies, etc. | | | | | |
| Salaries | \$455,568,586 | \$486,454,455 | \$506,192,096 | \$484,600,095 | \$429,492,408 |
| Employee Benefits | \$137,849,016 | \$154,065,556 | \$137,006,167 | \$154,006,792 | \$138,041,029 |
| Contract Services | \$767,427 | \$1,700,237 | \$3,222,185 | \$2,316,395 | \$3,138,798 |
| Supplies | \$12,392,516 | \$23,062,988 | \$19,261,299 | \$13,221,554 | \$10,897,259 |
| Utilities | \$1,197 | \$901 | \$963 | \$0 | \$0 |
| Equipment | \$1,288,801 | \$1,122,357 | \$308,199 | \$312,475 | \$110,575 |
| Other | \$2,393,325 | \$2,409,424 | \$3,538,878 | \$1,771,235 | \$1,109,959 |
| TOTAL: | \$610,260,868 | \$668,815,919 | \$669,529,788 | \$656,228,546 | \$582,790,028 |

| | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| PUPIL SUPPORT SERVICES: | | | | | |
| Expenses incurred to enhance and support pupil instruction (guidance counselors, social workers, media personnel, psychologists). | | | | | |
| Salaries | \$12,257,641 | \$13,182,639 | \$14,148,507 | \$12,340,704 | \$12,736,706 |
| Employee Benefits | \$3,141,910 | \$3,507,185 | \$3,371,129 | \$3,318,965 | \$3,875,342 |
| Contract Services | \$51,409 | \$52,345 | \$55,156 | \$224,367 | \$206,565 |
| Supplies | \$142,867 | \$438,393 | \$1,271,853 | \$252,839 | \$244,381 |
| Utilities | \$594 | \$595 | \$622 | \$700 | \$700 |
| Equipment | \$50,447 | \$14,745 | \$1,356 | \$5,727 | \$5,727 |
| Other | \$983,376 | \$1,157,892 | \$560,937 | \$1,191,707 | \$1,314,384 |
| TOTAL: | \$16,628,244 | \$18,353,794 | \$19,409,560 | \$17,335,009 | \$18,383,805 |

| | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| INSTRUCTIONAL STAFF SERVICES: | | | | | |
| Expenses to assist instructional staff in planning, developing and evaluating student instruction. This would include curriculum development instruction techniques, staff development and media activities associated with teaching and learning resources. | | | | | |
| Salaries | \$9,032,365 | \$9,459,451 | \$9,240,507 | \$8,507,754 | \$7,242,098 |
| Employee Benefits | \$2,172,891 | \$2,276,272 | \$2,137,015 | \$2,268,896 | \$1,887,741 |
| Contract Services | \$586,894 | \$367,636 | \$316,715 | \$516,114 | \$516,959 |
| Supplies | \$1,318,132 | \$1,346,393 | \$807,656 | \$2,686,016 | \$1,814,875 |
| Utilities | \$3,036 | \$3,215 | \$3,145 | \$0 | \$0 |
| Equipment | \$101,440 | \$39,028 | \$22,851 | \$39,113 | \$29,113 |
| Other | \$5,851,291 | \$14,816,822 | \$12,557,498 | \$12,279,047 | \$12,274,755 |
| TOTAL: | \$19,066,049 | \$28,308,817 | \$25,085,386 | \$26,296,940 | \$23,765,541 |

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE YEAR COMPARISON**

| <u>DESCRIPTION</u> | <u>FY2007 ACTUAL</u> | <u>FY2008 ACTUAL</u> | <u>FY2009 ACTUAL</u> | <u>FY2010 BUDGET</u> | <u>FY2011 BUDGET</u> |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| EDUCATIONAL MEDIA SERVICES: | | | | | |
| Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television. | | | | | |
| Salaries | \$9,484,949 | \$9,681,186 | \$10,216,492 | \$9,890,032 | \$9,582,993 |
| Employee Benefits | \$2,828,343 | \$2,977,610 | \$2,734,053 | \$3,104,947 | \$3,028,989 |
| Contract Services | \$4,000 | \$974 | \$0 | \$4,000 | \$4,000 |
| Supplies | \$1,413,400 | \$1,513,324 | \$1,389,930 | \$1,619,082 | \$1,614,082 |
| Equipment | \$122,818 | \$20,746 | \$3,072 | \$0 | \$0 |
| Other | \$5,057 | \$9,517 | \$7,299 | \$2,000 | \$2,000 |
| TOTAL: | \$13,858,567 | \$14,203,358 | \$14,350,846 | \$14,620,061 | \$14,232,064 |

GENERAL ADMINISTRATION:

Expenses generated from the administration responsible for the establishment of policies and guidelines for the school district School Board and Superintendent.

| | | | | | |
|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Salaries | \$3,622,818 | \$3,937,939 | \$3,680,868 | \$3,115,822 | \$2,942,687 |
| Employee Benefits | \$744,682 | \$754,578 | \$732,225 | \$700,325 | \$913,858 |
| Contract Services | \$2,278,460 | \$1,685,747 | \$1,690,542 | \$273,367 | \$293,367 |
| Supplies | \$74,648 | \$170,507 | \$88,222 | \$148,027 | \$113,053 |
| Equipment | \$17,585 | \$924 | \$26,486 | \$13,970 | \$13,970 |
| Other | \$264,376 | \$281,365 | \$553,946 | \$267,100 | \$208,169 |
| TOTAL: | \$7,002,568 | \$6,831,060 | \$6,772,289 | \$4,518,611 | \$4,485,104 |

SCHOOL ADMINISTRATION:

Expenses relating to school level administration (principals, school bookkeepers and clerical assistants)

| | | | | | |
|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Salaries | \$36,790,777 | \$42,495,937 | \$42,690,887 | \$39,705,859 | \$39,349,718 |
| Employee Benefits | \$9,901,482 | \$11,970,304 | \$10,772,910 | \$12,321,651 | \$12,264,082 |
| Contract Services | \$48,521 | \$50,731 | \$61,149 | \$53,743 | \$54,454 |
| Supplies | \$34,395 | \$49,846 | \$30,877 | \$47,719 | \$47,755 |
| Equipment | \$0 | \$15,760 | \$0 | \$0 | \$0 |
| Other | \$8,489 | \$33,776 | \$43,606 | \$15,900 | \$15,900 |
| TOTAL: | \$46,783,664 | \$54,616,355 | \$53,599,429 | \$52,144,872 | \$51,731,909 |

SUPPORT SERVICES - BUSINESS:

Expenses relating to the overall business functions for the school district. These functions include budgeting fiscal and internal services, payroll, internal auditing, accounting, inventory control and funds management.

| | | | | | |
|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Salaries | \$3,062,270 | \$2,962,902 | \$3,535,433 | \$3,032,451 | \$2,827,430 |
| Employee Benefits | \$638,267 | \$604,192 | \$637,293 | \$624,464 | \$809,664 |
| Contract Services | \$986,806 | \$1,184,591 | \$731,293 | \$1,038,993 | \$1,084,243 |
| Supplies | \$387,581 | \$405,487 | \$290,077 | \$188,907 | \$178,878 |
| Utilities | \$0 | \$2,074 | \$2,308 | \$0 | \$0 |
| Equipment | \$193,513 | \$286,452 | \$24,374 | \$114,187 | \$114,187 |
| Other | \$461,257 | \$188,491 | \$450,508 | \$261,923 | \$363,773 |
| TOTAL: | \$5,729,695 | \$5,634,188 | \$5,671,285 | \$5,260,925 | \$5,378,175 |

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE YEAR COMPARISON**

| <u>DESCRIPTION</u> | <u>FY2007 ACTUAL</u> | <u>FY2008 ACTUAL</u> | <u>FY2009 ACTUAL</u> | <u>FY2010 BUDGET</u> | <u>FY2011 BUDGET</u> |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| OPERATIONS AND MAINTENANCE OF PLANT: | | | | | |
| Expenses incurred in keeping the physical buildings open, comfortable and safe for use and keeping the grounds, buildings, and equipment in effective working condition. | | | | | |
| Salaries | \$23,306,232 | \$24,798,365 | \$25,487,104 | \$26,528,331 | \$22,552,977 |
| Employee Benefits | \$4,871,635 | \$4,853,543 | \$5,144,221 | \$6,402,441 | \$5,828,939 |
| Contract Services | \$3,601,754 | \$3,578,832 | \$3,559,595 | \$2,068,457 | \$1,964,191 |
| Supplies | \$1,478,674 | \$1,553,495 | \$1,535,279 | \$2,078,897 | \$1,932,828 |
| Utilities | \$17,361,603 | \$18,433,567 | \$21,042,059 | \$21,124,158 | \$21,789,280 |
| Equipment | \$105,507 | \$111,851 | \$121,963 | \$13,023 | \$13,023 |
| Other | \$2,639,367 | \$2,766,860 | \$2,712,339 | \$2,846,491 | \$2,846,489 |
| TOTAL: | \$53,364,772 | \$56,096,513 | \$59,602,559 | \$61,061,798 | \$56,927,727 |
| STUDENT TRANSPORTATION: | | | | | |
| Expenses incurred from student transportation, bus drivers, bus maintenance, bus routes and supervision of students in transit. | | | | | |
| Salaries | \$26,427,026 | \$28,591,903 | \$29,043,319 | \$31,373,872 | \$27,769,662 |
| Employee Benefits | \$5,269,172 | \$5,397,714 | \$5,553,186 | \$8,218,471 | \$7,289,712 |
| Contract Services | \$311,730 | \$335,139 | \$340,378 | \$355,456 | \$345,956 |
| Supplies | \$109,711 | \$358,374 | \$436,520 | \$100,451 | \$99,901 |
| Utilities | \$4,712,474 | \$6,460,401 | \$4,555,692 | \$5,955,596 | \$4,362,737 |
| Equipment | \$4,127,184 | \$188,582 | \$2,833,621 | \$1,055,555 | \$1,055,555 |
| Other | \$1,594,900 | \$1,296,804 | \$1,141,155 | \$1,677,786 | \$1,676,036 |
| TOTAL: | \$42,552,196 | \$42,628,918 | \$43,903,871 | \$48,737,187 | \$42,599,559 |
| CENTRAL AND OTHER SUPPORT SERVICES: | | | | | |
| Expenses incurred from planning, research and development, public information, personnel and data processing. | | | | | |
| Salaries | \$5,736,913 | \$7,266,889 | \$9,315,935 | \$6,875,582 | \$6,478,050 |
| Employee Benefits | \$1,153,300 | \$1,435,036 | \$2,015,651 | \$1,644,531 | \$2,044,727 |
| Contract Services | \$8,153,343 | \$453,914 | \$319,283 | \$338,422 | \$216,422 |
| Supplies | \$1,654,897 | \$2,502,939 | \$3,718,402 | \$3,238,358 | \$1,983,891 |
| Utilities | \$2,707,213 | \$2,723,541 | \$2,770,659 | \$3,117,437 | \$2,850,877 |
| Equipment | \$178,517 | \$792,529 | \$108,035 | \$258,761 | \$258,761 |
| Other | \$831,206 | \$852,343 | \$607,323 | \$719,841 | \$604,294 |
| TOTAL: | \$20,415,389 | \$16,027,191 | \$18,855,288 | \$16,192,932 | \$14,437,022 |

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE YEAR COMPARISON**

| <u>DESCRIPTION</u> | <u>FY2007 ACTUAL</u> | <u>FY2008 ACTUAL</u> | <u>FY2009 ACTUAL</u> | <u>FY2010 BUDGET</u> | <u>FY2011 BUDGET</u> |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COMMUNITY SERVICES: | | | | | |
| Expensed incurred from the rental of Cobb County Schools facilities. | | | | | |
| Salaries | \$49,582 | \$51,756 | \$53,794 | \$52,091 | \$50,862 |
| Employee Benefits | \$11,866 | \$11,167 | \$11,523 | \$12,249 | \$16,061 |
| Supplies | (\$80) | \$0 | \$0 | \$0 | \$0 |
| TOTAL: | \$61,367 | \$62,923 | \$65,317 | \$64,340 | \$66,923 |
| CAPITAL PROJECTS: | | | | | |
| Expenses relating to acquisition of land and buildings, remodeling projects, construction of buildings and additions, equipment and technology to new schools and buildings. | | | | | |
| Contract Services | \$0 | \$0 | \$0 | \$5,000 | \$5,000 |
| Supplies | \$8,059 | \$7,147 | \$8,067 | \$8,708 | \$8,149 |
| Equipment | \$108 | \$2,844 | \$18,211 | \$4,534 | \$4,534 |
| Other | \$225 | \$9,318 | \$1,229 | \$300 | \$300 |
| TOTAL: | \$8,392 | \$19,310 | \$27,508 | \$18,542 | \$17,983 |
| TRANSFERS: | | | | | |
| Transactions that withdraw assets from one fund and record in another fund (transfers in and transfers out). | | | | | |
| Other | \$2,787,579 | \$5,916,048 | \$3,224,814 | \$4,987,008 | \$4,560,729 |
| TOTAL: | \$2,787,579 | \$5,916,048 | \$3,224,814 | \$4,987,008 | \$4,560,729 |
| DEBT SERVICE | | | | | |
| Payments and expenses of long term debt (principal, interest, and agent fees). | | | | | |
| Other | \$5,277,192 | \$2,085,153 | \$7,332,633 | \$0 | \$0 |
| TOTAL: | \$5,277,192 | \$2,085,153 | \$7,332,633 | \$0 | \$0 |
| GENERAL FUND | | | | | |
| BUDGET TOTAL: | \$843,793,542 | \$919,599,547 | \$927,430,574 | \$907,466,771 | \$819,376,569 |

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL**

The basic 2010-2011 per pupil instructional allocation for local schools, based on the October Full-Time Equivalent (FTE) count, is: elementary school (including kindergarten), \$32.00; middle school, \$40.00; and high school, \$48.00. The QBE accounting requirements apply to all the 2010-2011 Local School Allocation Funds. Each category of funding by school level is detailed in the following pages.

Instructional Expenditures

Funds must be used for instructional purposes as defined. Instruction includes the activities dealing directly with the intervention between students and teachers whereby a uniformly sequenced core curriculum is provided for those competencies defined by the State Board of Education in Georgia Code 20-2-140. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, etc.) that assist the instructional process.

New School Allocation

The new school allocation procedure for 2010-2011 provides for an additional 100% increase of instructional allocation (per pupil FTE count) for the first two years of operation. For the third year and beyond of the school's operation, regular funding applies.

Curriculum Materials and Instructional Supplies Policy

The Cobb County Board of Education shall annually provide to schools a teaching supplies allocation based upon a per pupil allotment. This allocation shall be consistent among schools of like grade levels. Additionally, in accordance with accreditation standards of the Southern Association of Colleges and Schools, the provision of materials and supplies for libraries and programs associated with them shall be provided on an equitable basis from school to school. Special funding may be provided to schools on a selected basis for curriculum materials and supplies above the basic allotment to address unique needs in the individual schools. Through the basic allotment provided on an equitable basis to all schools and additional funding according to identified need, the Cobb County Board of Education shall provide an equalized educational opportunity for all students within the resources available.

Please note for all programs:

- (1) Each principal is responsible for complying with all agency requirements (SACS, QBE and other accreditation and/or state standards) for expenditures of allocated funds.
- (2) Allotments are based on the October FTE count as reported to the State.
- (3) The annual allotment for state media funds includes funds necessary to renew periodical subscriptions for the next year.

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL (Continued)**

- (4) Each school has a Local School Billing account with a zero budget. The school submits a local school check to the Central Office for the amount of an order before a purchase order can be processed through the county purchasing system.

- (5) Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process.

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS

| Direct Instructional Allotments: | | |
|---|----------------|--|
| Instructional Supplies and/or Equipment | \$32 | Per pupil allocation \$18 must be spent on instructional materials. A maximum of \$14 may be used for equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools and transient funds.</i> |
| <i>New School Additional Allocation</i> | | The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies. |
| <i>Instructional Supply Carryover</i> | | Up to 10% of prior year instructional budget can be carried forward to new fiscal year if prior year funds are unspent. |
| <i>Transient Allotment</i> | \$2 | Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment. |
| | \$250 | Per transient school postage allowance |
| Discretionary Funds | \$150 | Base + .03 per pupil based on total enrollment |
| Guidance | \$.45 \$.08 | Per initial 500 pupils enrolled plus Per remaining number of pupils |
| Personnel Allotments: | | |
| Custodians | | Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet. |
| Supplemental Clerical | \$719 | Per elementary school, for assistance with teachers or office staff |
| Summer Flexible Clerical Days | \$1,327 | Per elementary school, additional funds for summer tasks, e.g. grade reports, student data |
| Other Allotments: | | |
| Early Intervention Program | | EIP funds are distributed according to number of EIP students at the school. |
| Gifted | \$150 | Per full-time Gifted teacher position for Gifted supplies |

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS (Continued)

| Other Allotments (continued): | | |
|--------------------------------------|---------|--|
| School Focused Staff Development | \$2,500 | Base + additional funds as determined by Director of Professional Learning |
| Media Materials/AV Supplies | \$5,000 | Base + \$13 X (Total FTE-274) |
| Operations Allotment | | Custodial supplies allotted at \$.09 per square foot |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| EAST SIDE - 111 | 981 | | 1,004 | | 1,004 | |
| Instructional | | \$52,716 | | \$49,570 | | \$49,570 |
| Personnel | | \$105,027 | | \$87,243 | | \$87,243 |
| Other | | <u>\$22,835</u> | | <u>\$23,153</u> | | <u>\$23,153</u> |
| TOTAL | | \$180,578 | | \$159,966 | | \$159,966 |
| HARMONY LELAND - 113 | 495 | | 513 | | 513 | |
| Instructional | | \$30,038 | | \$30,264 | | \$30,264 |
| Personnel | | \$102,531 | | \$100,524 | | \$100,524 |
| Other | | <u>\$15,773</u> | | <u>\$15,238</u> | | <u>\$15,238</u> |
| TOTAL | | \$148,342 | | \$146,026 | | \$146,026 |
| BELMONT HILLS - 114 | 630 | | 588 | | 588 | |
| Instructional | | \$33,929 | | \$33,105 | | \$33,105 |
| Personnel | | \$97,279 | | \$95,376 | | \$95,376 |
| Other | | <u>\$34,685</u> | | <u>\$31,233</u> | | <u>\$31,233</u> |
| TOTAL | | \$165,893 | | \$159,714 | | \$159,714 |
| MABLETON - 116 | 410 | | 431 | | 431 | |
| Instructional | | \$22,513 | | \$23,237 | | \$23,237 |
| Personnel | | \$86,453 | | \$84,768 | | \$84,768 |
| Other | | <u>\$17,911</u> | | <u>\$17,551</u> | | <u>\$17,551</u> |
| TOTAL | | \$126,877 | | \$125,556 | | \$125,556 |
| POWERS FERRY - 117 | 437 | | 455 | | 455 | |
| Instructional | | \$27,351 | | \$25,417 | | \$25,417 |
| Personnel | | \$90,342 | | \$85,121 | | \$85,121 |
| Other | | <u>\$19,680</u> | | <u>\$19,227</u> | | <u>\$19,227</u> |
| TOTAL | | \$137,373 | | \$129,765 | | \$129,765 |
| BROWN - 121 | 233 | | 260 | | 260 | |
| Instructional | | \$16,732 | | \$16,144 | | \$16,144 |
| Personnel | | \$95,123 | | \$93,012 | | \$93,012 |
| Other | | <u>\$10,438</u> | | <u>\$11,551</u> | | <u>\$11,551</u> |
| TOTAL | | \$122,293 | | \$120,707 | | \$120,707 |
| MILFORD - 122 | 617 | | 644 | | 644 | |
| Instructional | | \$36,259 | | \$34,569 | | \$34,569 |
| Personnel | | \$112,447 | | \$109,603 | | \$109,603 |
| Other | | <u>\$24,496</u> | | <u>\$25,878</u> | | <u>\$25,878</u> |
| TOTAL | | \$173,202 | | \$170,050 | | \$170,050 |
| LABELLE - 123 | 470 | | 455 | | 455 | |
| Instructional | | \$29,735 | | \$27,446 | | \$27,446 |
| Personnel | | \$112,130 | | \$109,956 | | \$109,956 |
| Other | | <u>\$23,906</u> | | <u>\$24,208</u> | | <u>\$24,208</u> |
| TOTAL | | \$165,771 | | \$161,610 | | \$161,610 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| KING SPRINGS - 124 | 583 | | 638 | | 638 | |
| Instructional | | \$37,309 | | \$33,984 | | \$33,984 |
| Personnel | | \$81,096 | | \$81,763 | | \$81,763 |
| Other | | <u>\$18,699</u> | | <u>\$15,345</u> | | <u>\$15,345</u> |
| TOTAL | | \$137,104 | | \$131,092 | | \$131,092 |
| SEDALIA PARK - 125 | 769 | | 764 | | 764 | |
| Instructional | | \$48,978 | | \$42,356 | | \$42,356 |
| Personnel | | \$115,240 | | \$112,972 | | \$112,972 |
| Other | | <u>\$35,218</u> | | <u>\$33,941</u> | | <u>\$33,941</u> |
| TOTAL | | \$199,436 | | \$189,269 | | \$189,269 |
| DUE WEST - 126 | 481 | | 523 | | 523 | |
| Instructional | | \$28,605 | | \$28,658 | | \$28,658 |
| Personnel | | \$89,812 | | \$87,760 | | \$87,760 |
| Other | | <u>\$17,462</u> | | <u>\$17,045</u> | | <u>\$17,045</u> |
| TOTAL | | \$135,879 | | \$133,463 | | \$133,463 |
| FAIR OAKS - 127 | 792 | | 827 | | 827 | |
| Instructional | | \$45,234 | | \$45,023 | | \$45,023 |
| Personnel | | \$115,011 | | \$112,764 | | \$112,764 |
| Other | | <u>\$28,778</u> | | <u>\$25,443</u> | | <u>\$25,443</u> |
| TOTAL | | \$189,023 | | \$183,230 | | \$183,230 |
| SKY VIEW - 128 | 403 | | 400 | | 400 | |
| Instructional | | \$22,493 | | \$22,275 | | \$22,275 |
| Personnel | | \$94,169 | | \$92,318 | | \$92,318 |
| Other | | <u>\$18,444</u> | | <u>\$15,717</u> | | <u>\$15,717</u> |
| TOTAL | | \$135,106 | | \$130,310 | | \$130,310 |
| EASTVALLEY - 130 | 556 | | 619 | | 619 | |
| Instructional | | \$30,056 | | \$31,593 | | \$31,593 |
| Personnel | | \$96,244 | | \$94,133 | | \$94,133 |
| Other | | <u>\$16,901</u> | | <u>\$15,011</u> | | <u>\$15,011</u> |
| TOTAL | | \$143,201 | | \$140,737 | | \$140,737 |
| RUSSELL - 131 | 681 | | 678 | | 678 | |
| Instructional | | \$40,029 | | \$39,437 | | \$39,437 |
| Personnel | | \$117,505 | | \$117,123 | | \$117,123 |
| Other | | <u>\$22,090</u> | | <u>\$21,727</u> | | <u>\$21,727</u> |
| TOTAL | | \$179,624 | | \$178,287 | | \$178,287 |
| ARGYLE - 132 | 659 | | 634 | | 634 | |
| Instructional | | \$37,575 | | \$33,385 | | \$33,385 |
| Personnel | | \$95,022 | | \$93,171 | | \$93,171 |
| Other | | <u>\$27,765</u> | | <u>\$23,858</u> | | <u>\$23,858</u> |
| TOTAL | | \$160,362 | | \$150,414 | | \$150,414 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| CLAY - 133 | 540 | | 518 | | 518 | |
| Instructional | | \$30,164 | | \$29,781 | | \$29,781 |
| Personnel | | \$85,537 | | \$84,352 | | \$84,352 |
| Other | | <u>\$22,742</u> | | <u>\$18,261</u> | | <u>\$18,261</u> |
| TOTAL | | \$138,443 | | \$132,394 | | \$132,394 |
| NORTON PARK - 134 | 736 | | 683 | | 683 | |
| Instructional | | \$46,678 | | \$38,009 | | \$38,009 |
| Personnel | | \$110,788 | | \$98,787 | | \$98,787 |
| Other | | <u>\$29,367</u> | | <u>\$28,080</u> | | <u>\$28,080</u> |
| TOTAL | | \$186,833 | | \$164,876 | | \$164,876 |
| BELLS FERRY - 135 | 556 | | 578 | | 578 | |
| Instructional | | \$29,395 | | \$30,247 | | \$30,247 |
| Personnel | | \$92,380 | | \$86,224 | | \$86,224 |
| Other | | <u>\$18,751</u> | | <u>\$17,663</u> | | <u>\$17,663</u> |
| TOTAL | | \$140,526 | | \$134,134 | | \$134,134 |
| CLARKDALE - 136 | 444 | | 431 | | 431 | |
| Instructional | | \$26,142 | | \$45,064 | | \$45,064 |
| Personnel | | \$93,097 | | \$110,835 | | \$110,835 |
| Other | | <u>\$18,113</u> | | <u>\$16,616</u> | | <u>\$16,616</u> |
| TOTAL | | \$137,352 | | \$172,515 | | \$172,515 |
| TEASLEY - 138 | 521 | | 601 | | 601 | |
| Instructional | | \$27,969 | | \$31,395 | | \$31,395 |
| Personnel | | \$87,326 | | \$85,620 | | \$85,620 |
| Other | | <u>\$16,594</u> | | <u>\$16,250</u> | | <u>\$16,250</u> |
| TOTAL | | \$131,889 | | \$133,265 | | \$133,265 |
| BRUMBY - 139 | 827 | | 945 | | 945 | |
| Instructional | | \$50,139 | | \$50,286 | | \$50,286 |
| Personnel | | \$120,086 | | \$117,736 | | \$117,736 |
| Other | | <u>\$44,648</u> | | <u>\$45,230</u> | | <u>\$45,230</u> |
| TOTAL | | \$214,873 | | \$213,252 | | \$213,252 |
| BIG SHANTY - 140 | 848 | | 866 | | 866 | |
| Instructional | | \$49,187 | | \$44,249 | | \$44,249 |
| Personnel | | 105,458 | | 104,548 | | 104,548 |
| Other | | <u>19,954</u> | | <u>17,924</u> | | <u>17,924</u> |
| TOTAL | | \$174,599 | | \$166,721 | | \$166,721 |
| COMPTON - 141 | 522 | | 471 | | 471 | |
| Instructional | | \$33,372 | | \$29,821 | | \$29,821 |
| Personnel | | \$124,267 | | \$121,833 | | \$121,833 |
| Other | | <u>\$24,869</u> | | <u>\$22,176</u> | | <u>\$22,176</u> |
| TOTAL | | \$182,508 | | \$173,830 | | \$173,830 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| HOLLYDALE - 142 | 779 | | 763 | | 763 | |
| Instructional | | \$46,944 | | \$41,255 | | \$41,255 |
| Personnel | | \$113,160 | | \$91,392 | | \$91,392 |
| Other | | <u>\$35,465</u> | | <u>\$31,906</u> | | <u>\$31,906</u> |
| TOTAL | | \$195,569 | | \$164,553 | | \$164,553 |
| KINCAID - 143 | 653 | | 686 | | 686 | |
| Instructional | | \$36,357 | | \$36,640 | | \$36,640 |
| Personnel | | \$109,956 | | \$110,168 | | \$110,168 |
| Other | | <u>\$17,253</u> | | <u>\$15,322</u> | | <u>\$15,322</u> |
| TOTAL | | \$163,566 | | \$162,130 | | \$162,130 |
| BIRNEY - 144 | 821 | | 712 | | 712 | |
| Instructional | | \$45,762 | | \$40,785 | | \$40,785 |
| Personnel | | \$144,068 | | \$141,219 | | \$141,219 |
| Other | | <u>\$31,405</u> | | <u>\$30,954</u> | | <u>\$30,954</u> |
| TOTAL | | \$221,235 | | \$212,958 | | \$212,958 |
| MURDOCK - 145 | 849 | | 836 | | 836 | |
| Instructional | | \$47,129 | | \$46,552 | | \$46,552 |
| Personnel | | \$126,212 | | \$130,843 | | \$130,843 |
| Other | | <u>\$24,271</u> | | <u>\$22,540</u> | | <u>\$22,540</u> |
| TOTAL | | \$197,612 | | \$199,935 | | \$199,935 |
| STILL - 146 | 726 | | 757 | | 757 | |
| Instructional | | \$41,781 | | \$43,263 | | \$43,263 |
| Personnel | | \$142,467 | | \$139,971 | | \$139,971 |
| Other | | <u>\$19,624</u> | | <u>\$17,760</u> | | <u>\$17,760</u> |
| TOTAL | | \$203,872 | | \$200,994 | | \$200,994 |
| SOPE CREEK - 147 | 1,044 | | 1,101 | | 1,101 | |
| Instructional | | \$50,041 | | \$56,032 | | \$56,032 |
| Personnel | | \$158,337 | | \$155,217 | | \$155,217 |
| Other | | <u>\$27,402</u> | | <u>\$25,367</u> | | <u>\$25,367</u> |
| TOTAL | | \$235,780 | | \$236,616 | | \$236,616 |
| ROCKY MOUNT - 148 | 584 | | 575 | | 575 | |
| Instructional | | \$32,730 | | \$33,168 | | \$33,168 |
| Personnel | | \$124,579 | | \$111,849 | | \$111,849 |
| Other | | <u>\$16,552</u> | | <u>\$16,131</u> | | <u>\$16,131</u> |
| TOTAL | | \$173,861 | | \$161,148 | | \$161,148 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| MOUNT BETHEL - 149 | 994 | | 1,014 | | 1,014 | |
| Instructional | | \$52,379 | | \$52,411 | | \$52,411 |
| Personnel | | \$134,280 | | \$129,623 | | \$129,623 |
| Other | | <u>\$22,235</u> | | <u>\$21,119</u> | | <u>\$21,119</u> |
| TOTAL | | \$208,894 | | \$203,153 | | \$203,153 |
| TRITT - 150 | 868 | | 905 | | 905 | |
| Instructional | | \$49,220 | | \$48,258 | | \$48,258 |
| Personnel | | \$135,717 | | \$132,764 | | \$132,764 |
| Other | | <u>\$22,338</u> | | <u>\$19,467</u> | | <u>\$19,467</u> |
| TOTAL | | \$207,275 | | \$200,489 | | \$200,489 |
| GARRISON MILL - 151 | 684 | | 714 | | 714 | |
| Instructional | | \$38,401 | | \$38,060 | | \$38,060 |
| Personnel | | \$104,694 | | \$100,409 | | \$100,409 |
| Other | | <u>\$18,538</u> | | <u>\$17,550</u> | | <u>\$17,550</u> |
| TOTAL | | \$161,633 | | \$156,019 | | \$156,019 |
| LEWIS - 152 | 893 | | 862 | | 862 | |
| Instructional | | \$54,648 | | \$47,007 | | \$47,007 |
| Personnel | | \$136,227 | | \$136,830 | | \$136,830 |
| Other | | <u>\$22,733</u> | | <u>\$23,354</u> | | <u>\$23,354</u> |
| TOTAL | | \$213,608 | | \$207,191 | | \$207,191 |
| MOUNTAIN VIEW - 153 | 809 | | 817 | | 817 | |
| Instructional | | \$44,189 | | \$43,910 | | \$43,910 |
| Personnel | | \$151,307 | | \$148,312 | | \$148,312 |
| Other | | <u>\$21,160</u> | | <u>\$19,324</u> | | <u>\$19,324</u> |
| TOTAL | | \$216,656 | | \$211,546 | | \$211,546 |
| KEHELEY - 154 | 486 | | 470 | | 470 | |
| Instructional | | \$28,561 | | \$26,203 | | \$26,203 |
| Personnel | | \$86,723 | | \$85,017 | | \$85,017 |
| Other | | <u>\$16,938</u> | | <u>\$16,523</u> | | <u>\$16,523</u> |
| TOTAL | | \$132,222 | | \$127,743 | | \$127,743 |
| DAVIS - 155 | 538 | | 535 | | 535 | |
| Instructional | | \$30,745 | | \$30,699 | | \$30,699 |
| Personnel | | \$109,956 | | \$92,838 | | \$92,838 |
| Other | | <u>\$15,541</u> | | <u>\$15,702</u> | | <u>\$15,702</u> |
| TOTAL | | \$156,242 | | \$139,239 | | \$139,239 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| BAKER - 156 | 752 | | 778 | | 778 | |
| Instructional | | \$42,852 | | \$42,620 | | \$42,620 |
| Personnel | | \$125,672 | | \$125,234 | | \$125,234 |
| Other | | <u>\$22,816</u> | | <u>\$21,756</u> | | <u>\$21,756</u> |
| TOTAL | | \$191,340 | | \$189,610 | | \$189,610 |
| POWDER SPRINGS - 157 | 860 | | 825 | | 825 | |
| Instructional | | \$46,976 | | \$44,171 | | \$44,171 |
| Personnel | | \$155,280 | | \$127,314 | | \$127,314 |
| Other | | <u>\$24,395</u> | | <u>\$22,229</u> | | <u>\$22,229</u> |
| TOTAL | | \$226,651 | | \$193,714 | | \$193,714 |
| TIMBER RIDGE - 158 | 527 | | 580 | | 580 | |
| Instructional | | \$31,231 | | \$31,754 | | \$31,754 |
| Personnel | | \$108,521 | | \$108,022 | | \$108,022 |
| Other | | <u>\$16,192</u> | | <u>\$13,591</u> | | <u>\$13,591</u> |
| TOTAL | | \$155,944 | | \$153,367 | | \$153,367 |
| ADDISON - 159 | 598 | | 550 | | 550 | |
| Instructional | | \$33,279 | | \$30,757 | | \$30,757 |
| Personnel | | \$120,386 | | \$104,413 | | \$104,413 |
| Other | | <u>\$29,007</u> | | <u>\$26,314</u> | | <u>\$26,314</u> |
| TOTAL | | \$182,672 | | \$161,484 | | \$161,484 |
| SHALLOWFORD FALLS - 160 | 676 | | 696 | | 696 | |
| Instructional | | \$42,079 | | \$39,777 | | \$39,777 |
| Personnel | | \$140,919 | | \$133,344 | | \$133,344 |
| Other | | <u>\$17,906</u> | | <u>\$17,188</u> | | <u>\$17,188</u> |
| TOTAL | | \$200,904 | | \$190,309 | | \$190,309 |
| DOWELL - 161 | 1,062 | | 991 | | 991 | |
| Instructional | | \$59,544 | | \$52,478 | | \$52,478 |
| Personnel | | \$143,079 | | \$137,606 | | \$137,606 |
| Other | | <u>\$36,610</u> | | <u>\$31,278</u> | | <u>\$31,278</u> |
| TOTAL | | \$239,233 | | \$221,362 | | \$221,362 |
| NICHOLSON - 162 | 499 | | 537 | | 537 | |
| Instructional | | \$28,880 | | \$29,715 | | \$29,715 |
| Personnel | | \$124,891 | | \$122,416 | | \$122,416 |
| Other | | <u>\$16,525</u> | | <u>\$16,941</u> | | <u>\$16,941</u> |
| TOTAL | | \$170,296 | | \$169,072 | | \$169,072 |
| VARNER - 163 | 816 | | 826 | | 826 | |
| Instructional | | \$49,316 | | \$44,923 | | \$44,923 |
| Personnel | | \$147,168 | | \$131,214 | | \$131,214 |
| Other | | <u>\$24,763</u> | | <u>\$22,704</u> | | <u>\$22,704</u> |
| TOTAL | | \$221,247 | | \$198,841 | | \$198,841 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| FORD - 164 | 867 | | 834 | | 834 | |
| Instructional | | \$48,164 | | \$43,591 | | \$43,591 |
| Personnel | | \$110,622 | | \$108,459 | | \$108,459 |
| Other | | <u>\$23,305</u> | | <u>\$19,642</u> | | <u>\$19,642</u> |
| TOTAL | | \$182,091 | | \$171,692 | | \$171,692 |
| KENNESAW - 165 | 857 | | 883 | | 883 | |
| Instructional | | \$52,782 | | \$47,681 | | \$47,681 |
| Personnel | | \$155,058 | | \$126,451 | | \$126,451 |
| Other | | <u>\$28,570</u> | | <u>\$24,399</u> | | <u>\$24,399</u> |
| TOTAL | | \$236,410 | | \$198,531 | | \$198,531 |
| BRYANT - 166 | 832 | | 760 | | 760 | |
| Instructional | | \$40,780 | | \$43,957 | | \$43,957 |
| Personnel | | \$150,311 | | \$154,637 | | \$154,637 |
| Other | | <u>\$28,524</u> | | <u>\$29,802</u> | | <u>\$29,802</u> |
| TOTAL | | \$219,615 | | \$228,396 | | \$228,396 |
| HAYES - 167 | 1,049 | | 1,082 | | 1,082 | |
| Instructional | | \$62,342 | | \$57,010 | | \$57,010 |
| Personnel | | \$152,675 | | \$137,592 | | \$137,592 |
| Other | | <u>\$29,114</u> | | <u>\$28,275</u> | | <u>\$28,275</u> |
| TOTAL | | \$244,131 | | \$222,877 | | \$222,877 |
| VAUGHAN - 168 | 838 | | 795 | | 795 | |
| Instructional | | \$48,808 | | \$44,727 | | \$44,727 |
| Personnel | | \$162,248 | | \$148,520 | | \$148,520 |
| Other | | <u>\$22,184</u> | | <u>\$18,043</u> | | <u>\$18,043</u> |
| TOTAL | | \$233,240 | | \$211,290 | | \$211,290 |
| FREY - 169 | 601 | | 647 | | 647 | |
| Instructional | | \$40,871 | | \$38,970 | | \$38,970 |
| Personnel | | \$161,124 | | \$148,104 | | \$148,104 |
| Other | | <u>\$18,540</u> | | <u>\$15,773</u> | | <u>\$15,773</u> |
| TOTAL | | \$220,535 | | \$202,847 | | \$202,847 |
| GREEN ACRES - 170 | 684 | | 726 | | 726 | |
| Instructional | | 41,348 | | 39,978 | | 39,978 |
| Personnel | | 128,052 | | 125,556 | | 125,556 |
| Other | | <u>33,165</u> | | <u>30,430</u> | | <u>30,430</u> |
| TOTAL | | \$202,565 | | \$195,964 | | \$195,964 |
| CHALKER - 171 | 799 | | 828 | | 828 | |
| Instructional | | \$48,074 | | \$46,286 | | \$46,286 |
| Personnel | | \$164,390 | | \$153,283 | | \$153,283 |
| Other | | <u>\$24,209</u> | | <u>\$21,107</u> | | <u>\$21,107</u> |
| TOTAL | | \$236,673 | | \$220,676 | | \$220,676 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| CHEATHAM HILL - 172 | 1,093 | | 1,072 | | 1,072 | |
| Instructional | | \$66,759 | | \$56,392 | | \$56,392 |
| Personnel | | \$163,412 | | \$139,638 | | \$139,638 |
| Other | | <u>\$32,427</u> | | <u>\$32,487</u> | | <u>\$32,487</u> |
| TOTAL | | \$262,598 | | \$228,517 | | \$228,517 |
| SANDERS - 173 | 924 | | 879 | | 879 | |
| Instructional | | \$44,444 | | \$49,226 | | \$49,226 |
| Personnel | | \$143,228 | | \$140,420 | | \$140,420 |
| Other | | <u>\$39,515</u> | | <u>\$36,436</u> | | <u>\$36,436</u> |
| TOTAL | | \$227,187 | | \$226,082 | | \$226,082 |
| BLACKWELL - 174 | 693 | | 709 | | 709 | |
| Instructional | | \$43,339 | | \$40,128 | | \$40,128 |
| Personnel | | \$110,892 | | \$127,470 | | \$127,470 |
| Other | | <u>\$23,594</u> | | <u>\$21,007</u> | | <u>\$21,007</u> |
| TOTAL | | \$177,825 | | \$188,605 | | \$188,605 |
| NICKAJACK - 175 | 704 | | 763 | | 763 | |
| Instructional | | \$68,386 | | \$43,449 | | \$43,449 |
| Personnel | | \$148,686 | | \$142,800 | | \$142,800 |
| Other | | <u>\$19,813</u> | | <u>\$17,209</u> | | <u>\$17,209</u> |
| TOTAL | | \$236,885 | | \$203,458 | | \$203,458 |
| AUSTELL - 176 | 577 | | 581 | | 581 | |
| Instructional | | \$41,797 | | \$36,716 | | \$36,716 |
| Personnel | | \$159,668 | | \$141,281 | | \$141,281 |
| Other | | <u>\$20,408</u> | | <u>\$19,183</u> | | <u>\$19,183</u> |
| TOTAL | | \$221,873 | | \$197,180 | | \$197,180 |
| RIVERSIDE - 177 | 777 | | 849 | | 849 | |
| Instructional | | \$45,444 | | \$48,757 | | \$48,757 |
| Personnel | | \$136,754 | | \$126,336 | | \$126,336 |
| Other | | <u>\$20,200</u> | | <u>\$17,919</u> | | <u>\$17,919</u> |
| TOTAL | | \$202,398 | | \$193,012 | | \$193,012 |
| ACWORTH - 178 | 881 | | 862 | | 862 | |
| Instructional | | \$53,660 | | \$52,647 | | \$52,647 |
| Personnel | | \$165,134 | | \$161,889 | | \$161,889 |
| Other | | <u>\$26,178</u> | | <u>\$24,380</u> | | <u>\$24,380</u> |
| TOTAL | | \$244,972 | | \$238,916 | | \$238,916 |
| BULLARD - 179 | 1104 | | 1062 | | 1062 | |
| Instructional | | \$67,689 | | \$57,180 | | \$57,180 |
| Personnel | | \$162,040 | | \$144,214 | | \$144,214 |
| Other | | <u>\$28,443</u> | | <u>\$22,679</u> | | <u>\$22,679</u> |
| TOTAL | | \$258,172 | | \$224,073 | | \$224,073 |

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| KEMP - 180 | 868 | | 889 | | 889 | |
| Instructional | | \$48,453 | | \$48,752 | | \$48,752 |
| Personnel | | \$145,441 | | \$146,876 | | \$146,876 |
| Other | | <u>\$22,033</u> | | <u>\$21,068</u> | | <u>\$21,068</u> |
| TOTAL | | \$215,927 | | \$216,696 | | \$216,696 |
| PITNER - 181 | 983 | | 983 | | 983 | |
| Instructional | | \$53,976 | | \$54,063 | | \$54,063 |
| Personnel | | \$157,796 | | \$151,702 | | \$151,702 |
| Other | | <u>\$27,989</u> | | <u>\$24,870</u> | | <u>\$24,870</u> |
| TOTAL | | \$239,761 | | \$230,635 | | \$230,635 |
| RIVERSIDE PRIMARY - 182 | 439 | | 425 | | 425 | |
| Instructional | | \$28,025 | | \$26,534 | | \$26,534 |
| Personnel | | \$90,254 | | \$110,415 | | \$110,415 |
| Other | | <u>\$28,346</u> | | <u>\$22,411</u> | | <u>\$22,411</u> |
| TOTAL | | \$146,625 | | \$159,360 | | \$159,360 |
| AUSTELL PRIMARY - 183 | 290 | | 303 | | 303 | |
| Instructional | | \$21,095 | | \$21,847 | | \$21,847 |
| Personnel | | \$90,540 | | \$99,931 | | \$99,931 |
| Other | | <u>\$16,309</u> | | <u>\$14,253</u> | | <u>\$14,253</u> |
| TOTAL | | \$127,944 | | \$136,031 | | \$136,031 |
| MCCALL - 184 | 449 | | 441 | | 441 | |
| Instructional | | \$30,390 | | \$28,213 | | \$28,213 |
| Personnel | | \$101,319 | | \$99,681 | | \$99,681 |
| Other | | <u>\$20,362</u> | | <u>\$19,976</u> | | <u>\$19,976</u> |
| TOTAL | | \$152,071 | | \$147,870 | | \$147,870 |
| PICKETTS MILL -186 | 727 | | 724 | | 724 | |
| New School in 2008-2009 | | | | | | |
| Instructional | | \$73,607 | | \$73,355 | | \$73,355 |
| Personnel | | \$161,031 | | \$157,838 | | \$157,838 |
| Other | | <u>\$19,400</u> | | <u>\$19,579</u> | | <u>\$19,579</u> |
| TOTAL | | \$254,038 | | \$250,772 | | \$250,772 |

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS

| Direct Instructional Allotments: | | |
|--|----------------|--|
| Instructional Supplies and/or Equipment | \$40 | Per Pupil allocation \$28 must be spent on instructional materials. A maximum of \$22 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, computer lab supplies, lab workbooks, instructional supply carryover and transient funds.</i> |
| <i>New School Additional Allocation</i> | | The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies. |
| <i>Computer Lab Supplies</i> | \$1,400 | Per middle school for supplies, e.g. paper, printer cartridges (Garrett, Lindley, Campbell only) |
| <i>Lab Workbooks</i> | \$608 | Per middle school for workbooks |
| <i>Instructional Supply Carryover</i> | | Up to 10% of prior year instructional budget can be carried forward to new fiscal year if prior year funds are unspent. |
| <i>Transient Allotment</i> | \$2 | Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment. |
| | \$250 | Per transient school postage allowance |
| Discretionary Funds | \$300 | Base +. 03 per pupil-based on total enrollment |
| Band, Chorus, Orchestra Supplies/Equipment | | For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program. |
| Guidance Supplies | \$.45 \$.08 | Per initial 500 pupils enrolled plus Per remaining number of pupils |
| Personnel Allotments: | | |
| Counselor – 4 Extra Days/Summer | \$1,252 | Per school Middle schools are allotted four extra days to prepare records for high school, register new students, request records, prepare class lists, conferences and to advise students and parents. This work should take place after post-planning or prior to pre-planning at per diem rate. |

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS (continued)

| | | |
|--|---------|---|
| Personnel Allotments (continued): | | |
| Supplemental Clerical | \$599 | Per middle school, for assistance with teachers or office staff. |
| Custodians | | Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet. |
| Other Allotments: | | |
| Gifted | \$90 | Per full-time Gifted teacher position for Gifted supplies |
| Middle School Exploratory | | Funded according to programs at each school: Business Education, \$500, Career Connections, \$500; Explorations in Technology, \$500; Family and Consumer Science, \$1,000 (schools with mini-programs receive fraction of allotment) |
| School Focused Staff Development | \$2,500 | Base + additional funds as determined by Director of Professional Learning |
| Drama | | Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program. |
| Media Materials/AV Supplies | \$5,000 | Base + \$13 X (Total FTE-274) |
| Operations Allotment | | Custodial supplies allotted at \$.07 per square foot |

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| EAST COBB - 304 | 1,166 | | 1,216 | | 1,216 | |
| Instructional | | \$120,220 | | \$104,650 | | \$104,650 |
| Personnel | | \$209,481 | | \$205,802 | | \$205,802 |
| Other | | <u>\$24,473</u> | | <u>\$22,459</u> | | <u>\$22,459</u> |
| TOTAL | | \$354,174 | | \$332,911 | | \$332,911 |
| AWTREY - 307 | 865 | | 914 | | 914 | |
| Instructional | | \$110,521 | | \$87,431 | | \$87,431 |
| Personnel | | \$208,479 | | \$173,340 | | \$173,340 |
| Other | | <u>\$18,603</u> | | <u>\$17,488</u> | | <u>\$17,488</u> |
| TOTAL | | \$337,603 | | \$278,259 | | \$278,259 |
| DANIELL - 308 | 975 | | 992 | | 992 | |
| Instructional | | \$103,453 | | \$93,847 | | \$93,847 |
| Personnel | | \$218,395 | | \$213,823 | | \$213,823 |
| Other | | <u>\$19,999</u> | | <u>\$18,029</u> | | <u>\$18,029</u> |
| TOTAL | | \$341,847 | | \$325,699 | | \$325,699 |
| FLOYD - 309 | 861 | | 822 | | 822 | |
| Instructional | | \$99,528 | | \$83,872 | | \$83,872 |
| Personnel | | \$189,697 | | \$187,173 | | \$187,173 |
| Other | | <u>\$19,203</u> | | <u>\$16,697</u> | | <u>\$16,697</u> |
| TOTAL | | \$308,428 | | \$287,742 | | \$287,742 |
| GRIFFIN - 311 | 946 | | 939 | | 939 | |
| Instructional | | \$106,013 | | \$91,378 | | \$91,378 |
| Personnel | | \$205,067 | | \$212,014 | | \$212,014 |
| Other | | <u>\$20,455</u> | | <u>\$16,801</u> | | <u>\$16,801</u> |
| TOTAL | | \$331,535 | | \$320,193 | | \$320,193 |
| GARRETT - 312 | 886 | | 855 | | 855 | |
| Instructional | | \$86,696 | | \$82,035 | | \$82,035 |
| Personnel | | \$164,070 | | \$155,126 | | \$155,126 |
| Other | | <u>\$20,142</u> | | <u>\$19,121</u> | | <u>\$19,121</u> |
| TOTAL | | \$270,908 | | \$256,282 | | \$256,282 |
| TAPP - 313 | 811 | | 739 | | 739 | |
| Instructional | | \$98,043 | | \$81,323 | | \$81,323 |
| Personnel | | \$184,183 | | \$192,067 | | \$192,067 |
| Other | | <u>\$18,305</u> | | <u>\$15,645</u> | | <u>\$15,645</u> |
| TOTAL | | \$300,531 | | \$289,035 | | \$289,035 |

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| DODGEN - 314 | 1,123 | | 1,095 | | 1,095 | |
| Instructional | | \$121,275 | | \$103,863 | | \$103,863 |
| Personnel | | \$238,159 | | \$205,254 | | \$205,254 |
| Other | | <u>\$24,455</u> | | <u>\$22,203</u> | | <u>\$22,203</u> |
| TOTAL | | \$383,889 | | \$331,320 | | \$331,320 |
| PINE MOUNTAIN - 315 | 735 | | 776 | | 776 | |
| Instructional | | \$85,363 | | \$79,411 | | \$79,411 |
| Personnel | | \$163,581 | | \$160,700 | | \$160,700 |
| Other | | <u>\$16,623</u> | | <u>\$15,330</u> | | <u>\$15,330</u> |
| TOTAL | | \$265,567 | | \$255,441 | | \$255,441 |
| MABRY - 316 | 969 | | 891 | | 891 | |
| Instructional | | \$102,961 | | \$89,816 | | \$89,816 |
| Personnel | | \$169,404 | | \$171,001 | | \$171,001 |
| Other | | <u>\$20,186</u> | | <u>\$18,316</u> | | <u>\$18,316</u> |
| TOTAL | | \$292,551 | | \$279,133 | | \$279,133 |
| DICKERSON - 317 | 1,116 | | 1,131 | | 1,131 | |
| Instructional | | \$121,732 | | \$104,487 | | \$104,487 |
| Personnel | | \$185,390 | | \$183,143 | | \$183,143 |
| Other | | <u>\$24,658</u> | | <u>\$22,214</u> | | <u>\$22,214</u> |
| TOTAL | | \$331,780 | | \$309,844 | | \$309,844 |
| McCLESKEY - 318 | 757 | | 777 | | 777 | |
| Instructional | | 114,359 | | 76,404 | | 76,404 |
| Personnel | | 140,242 | | 137,994 | | 137,994 |
| Other | | 17,237 | | 15,709 | | 15,709 |
| TOTAL | | \$271,838 | | \$230,107 | | \$230,107 |
| SIMPSON - 319 | 877 | | 898 | | 898 | |
| Instructional | | \$90,427 | | \$84,391 | | \$84,391 |
| Personnel | | \$153,358 | | \$141,087 | | \$141,087 |
| Other | | <u>\$20,516</u> | | <u>\$18,559</u> | | <u>\$18,559</u> |
| TOTAL | | \$264,301 | | \$244,037 | | \$244,037 |
| LOST MOUNTAIN - 320 | 1,074 | | 1,135 | | 1,135 | |
| Instructional | | \$111,252 | | \$108,038 | | \$108,038 |
| Personnel | | \$218,004 | | \$205,732 | | \$205,732 |
| Other | | <u>\$21,811</u> | | <u>\$18,866</u> | | <u>\$18,866</u> |
| TOTAL | | \$351,067 | | \$332,636 | | \$332,636 |

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| HIGHTOWER TRAIL - 321 | 985 | | 977 | | 977 | |
| Instructional | | \$105,658 | | \$92,542 | | \$92,542 |
| Personnel | | \$179,462 | | \$176,425 | | \$176,425 |
| Other | | <u>\$22,528</u> | | <u>\$20,863</u> | | <u>\$20,863</u> |
| TOTAL | | \$307,648 | | \$289,830 | | \$289,830 |
| SMITHA - 322 | 887 | | 820 | | 820 | |
| Instructional | | \$95,755 | | \$83,098 | | \$83,098 |
| Personnel | | \$200,719 | | \$187,137 | | \$187,137 |
| Other | | <u>\$20,516</u> | | <u>\$17,603</u> | | <u>\$17,603</u> |
| TOTAL | | \$316,990 | | \$287,838 | | \$287,838 |
| DURHAM - 323 | 1,138 | | 1,108 | | 1,108 | |
| Instructional | | \$123,524 | | \$98,562 | | \$98,562 |
| Personnel | | \$206,868 | | \$202,550 | | \$202,550 |
| Other | | <u>\$23,666</u> | | <u>\$22,206</u> | | <u>\$22,206</u> |
| TOTAL | | \$354,058 | | \$323,318 | | \$323,318 |
| CAMPBELL - 324 | 1,006 | | 1,096 | | 1,096 | |
| Instructional | | \$113,578 | | \$99,664 | | \$99,664 |
| Personnel | | \$253,271 | | \$252,719 | | \$252,719 |
| Other | | <u>\$22,058</u> | | <u>\$18,294</u> | | <u>\$18,294</u> |
| TOTAL | | \$388,907 | | \$370,677 | | \$370,677 |
| LINDLEY - 325 | 835 | | 850 | | 850 | |
| Instructional | | \$89,930 | | \$87,421 | | \$87,421 |
| Personnel | | \$203,517 | | \$193,876 | | \$193,876 |
| Other | | <u>\$18,830</u> | | <u>\$18,323</u> | | <u>\$18,323</u> |
| TOTAL | | \$312,277 | | \$299,620 | | \$299,620 |
| COOPER - 326 | 861 | | 837 | | 837 | |
| Instructional | | \$98,525 | | \$83,685 | | \$83,685 |
| Personnel | | \$192,857 | | \$200,761 | | \$200,761 |
| Other | | <u>\$19,499</u> | | <u>\$16,693</u> | | <u>\$16,693</u> |
| TOTAL | | \$310,881 | | \$301,139 | | \$301,139 |
| PALMER - 327 | 1,077 | | 1,076 | | 1,076 | |
| Instructional | | \$104,325 | | \$99,491 | | \$99,491 |
| Personnel | | \$192,670 | | \$201,011 | | \$201,011 |
| Other | | <u>\$23,152</u> | | <u>\$21,014</u> | | <u>\$21,014</u> |
| TOTAL | | \$320,147 | | \$321,516 | | \$321,516 |

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| BARBER - 330 | 958 | | 917 | | 917 | |
| (New School - FY06) | | | | | | |
| Instructional | | \$99,857 | | \$90,091 | | \$90,091 |
| Personnel | | \$210,079 | | \$211,161 | | \$211,161 |
| Other | | <u>\$21,641</u> | | <u>\$20,566</u> | | <u>\$20,566</u> |
| TOTAL | | \$331,577 | | \$321,818 | | \$321,818 |
| MCCLURE - 328 | 1,181 | | 1,166 | | 1,166 | |
| (New School - FY07) | | | | | | |
| Instructional | | \$132,291 | | \$107,934 | | \$107,934 |
| Personnel | | \$238,638 | | \$217,921 | | \$217,921 |
| Other | | <u>\$24,775</u> | | <u>\$22,832</u> | | <u>\$22,832</u> |
| TOTAL | | \$395,704 | | \$348,687 | | \$348,687 |
| LOVINGGOOD - 329 | 1,271 | | 1,182 | | 1,182 | |
| (New School - FY07) | | | | | | |
| Instructional | | \$127,997 | | \$107,529 | | \$107,529 |
| Personnel | | \$212,887 | | \$212,887 | | \$212,887 |
| Other | | <u>\$27,492</u> | | <u>\$23,371</u> | | <u>\$23,371</u> |
| TOTAL | | \$368,376 | | \$343,787 | | \$343,787 |
| LINDLEY 6TH GRADE AC/ | 445 | | 470 | | 470 | |
| (New School - FY09) | | | | | | |
| Instructional | | \$56,229 | | \$58,970 | | \$58,970 |
| Personnel | | \$129,858 | | \$128,501 | | \$128,501 |
| Other | | <u>\$11,563</u> | | <u>\$12,482</u> | | <u>\$12,482</u> |
| TOTAL | | \$197,650 | | \$199,953 | | \$199,953 |

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS

| Direct Instructional Allotments: | | |
|--|-----------------------|---|
| Instructional Supplies and/or Equipment | \$48 | Per pupil allocation \$26 must be spent on Instructional materials. A maximum of \$22 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If the maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, and transient funds.</i> |
| <i>New School Additional Allocation</i> | | The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies. |
| <i>Transient Allotment</i> | \$2 | Per transient pupil. Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment. |
| | \$250 | Per transient school postage allowance |
| Discretionary Funds | \$500 | Base + .03 per pupil-based on total enrollment |
| Band, Chorus, Orchestra Supplies/Equipment | | For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program. |
| Guidance Supplies | \$.45 \$.08 | Per initial 500 pupils enrolled plus Per remaining number of pupils |
| Vocational Supplies/ Trade & Industry Supplies/ Business Teachers Supplies | | Allocations vary according to relative cost of operation and number of sections taught. Each high school receives a lump sum allocation based on number of programs at school and number of pupils enrolled in programs. Funds are for purchase of computer software, small equipment and supplies for vocational programs. |
| Athletic Support | \$1,700 | Per high school to cover the cost of miscellaneous purchased services, e. g. ambulance service, excluding Oakwood. Campbell, Osborne, Pebblebrook and Wheeler receive additional athletic support funding of \$900. |
| Athletic Field Maintenance | \$9,000 - \$13,933 | Per high school for maintenance of athletic fields, excluding Oakwood; allotments differ according to installation date of artificial turf. |

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

| Personnel Allotments: | | |
|--|----------|---|
| Advisement Substitutes | | Funds are allotted for substitute teachers during parent-teacher conferences. Funds are divided between high schools according to pupil enrollment. |
| Saturday School | \$3,533 | Per high school for Saturday School personnel payroll |
| Counselors 20 Days for Drop-out 20 Days for Scheduling | \$12,797 | Per high school for high school counselors to work during the summer to assist students with scheduling Pay will be at per diem rate. |
| Clerical Help for Grade Reporting | | Funds divided between high schools according to pupil enrollment. |
| High School Scheduling Clerical Assistance | \$566 | Per high school for clerical assistance in providing schedule changes for students |
| Bookkeeper Overtime | \$3,267 | Per high school without additional half-day bookkeeper (North Cobb and Walton have additional half-day bookkeeper) |
| Extra Clerical Substitutes | \$323 | Per high school for assistance with teachers or school office staff. |
| 3 Additional Days/Assistant Principal | | Each high school is allotted additional funding based on number of Assistant Principals. Pay will be at per diem rate. |
| Custodians | | Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet. |
| Security for Athletic Events | \$5,000 | Per high school for additional security at athletic events (excluding Oakwood) |
| Other Allotments: | | |
| Contemporary Affairs | | Funds allocated based on the number of sections of classes offered at each school. |
| Gifted | \$90 | Per full-time Gifted teacher position for Gifted supplies |
| School Focused Staff Development | \$2,500 | Base + additional funds as determined by Director of Professional Learning |
| Writing Labs | | Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program. |
| Drama | | Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program. |

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

| Other Allotments (continued): | | |
|--------------------------------------|---------|---|
| Magnet | | Magnet funds are allotted based on needs of each type of program at participating schools, e.g. Campbell - International Baccalaureate; Kennesaw Mountain – Math, Science, Technology; North Cobb – International Studies; Pebblebrook – Performing Arts; South Cobb – Math, Medical Sciences; Wheeler – Math, Science, Technology. |
| Media Materials/AV Supplies | \$5,000 | Base + \$13 X (Total FTE-274) |
| Operations Allotment | | Custodial supplies allotted at \$.07 per square foot |

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| OAKWOOD - S04 | 243 | | 233 | | 233 | |
| Instructional | | \$34,840 | | \$29,104 | | \$29,104 |
| Personnel | | \$104,984 | | \$103,050 | | \$103,050 |
| Other | | <u>\$9,759</u> | | <u>\$8,100</u> | | <u>\$8,100</u> |
| TOTAL | | \$149,583 | | \$140,254 | | \$140,254 |
| McEACHERN - 501 | 2,308 | | 2,244 | | 2,244 | |
| Instructional | | \$293,095 | | \$255,397 | | \$255,397 |
| Personnel | | \$457,569 | | \$474,144 | | \$474,144 |
| Other | | <u>\$42,869</u> | | <u>\$35,576</u> | | <u>\$35,576</u> |
| TOTAL | | \$793,533 | | \$765,117 | | \$765,117 |
| SOUTH COBB - 503 | 2,129 | | 2,110 | | 2,110 | |
| Instructional | | \$233,458 | | \$216,510 | | \$216,510 |
| Personnel | | \$337,026 | | \$332,580 | | \$332,580 |
| Other | | <u>\$325,761</u> | | <u>\$302,348</u> | | <u>\$302,348</u> |
| TOTAL | | \$896,245 | | \$851,438 | | \$851,438 |
| NORTH COBB - 505 | 2,632 | | 2,601 | | 2,601 | |
| Instructional | | \$288,174 | | \$265,158 | | \$265,158 |
| Personnel | | \$380,401 | | \$379,914 | | \$379,914 |
| Other | | <u>\$239,367</u> | | <u>\$220,331</u> | | <u>\$220,331</u> |
| TOTAL | | \$907,942 | | \$865,403 | | \$865,403 |
| PEBBLEBROOK - 506 | 2,090 | | 2,113 | | 2,113 | |
| Instructional | | \$256,300 | | \$224,374 | | \$224,374 |
| Personnel | | \$411,705 | | \$400,503 | | \$400,503 |
| Other | | <u>\$487,887</u> | | <u>\$467,039</u> | | <u>\$467,039</u> |
| TOTAL | | \$1,155,892 | | \$1,091,916 | | \$1,091,916 |
| OSBORNE - 507 | 1,741 | | 1,768 | | 1,768 | |
| Instructional | | \$205,547 | | \$199,196 | | \$199,196 |
| Personnel | | \$427,565 | | \$419,516 | | \$419,516 |
| Other | | <u>\$33,014</u> | | <u>\$26,756</u> | | <u>\$26,756</u> |
| TOTAL | | \$666,126 | | \$645,468 | | \$645,468 |

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 <u>NUMBER OF STUDENTS</u> | 2008-2009 <u>BUDGET</u> | 2009-2010 <u>NUMBER OF STUDENTS</u> | 2009-2010 <u>BUDGET</u> | 2010-2011 <u>NUMBER OF STUDENTS</u> | 2010-2011 <u>PROPOSED BUDGET</u> |
|---------------------------|--|----------------------------|--|----------------------------|--|-------------------------------------|
| WHEELER - 509 | 1,948 | | 2,076 | | 2,076 | |
| Instructional | | \$251,023 | | \$227,374 | | \$227,374 |
| Personnel | | \$390,269 | | \$378,355 | | \$378,355 |
| Other* | | <u>\$303,411</u> | | <u>\$329,674</u> | | <u>\$329,674</u> |
| TOTAL | | \$944,703 | | \$935,403 | | \$935,403 |
| SPRAYBERRY - 510 | 1,715 | | 1,745 | | 1,745 | |
| Instructional | | \$220,831 | | \$200,225 | | \$200,225 |
| Personnel | | \$348,252 | | \$338,993 | | \$338,993 |
| Other | | <u>\$34,796</u> | | <u>\$29,999</u> | | <u>\$29,999</u> |
| TOTAL | | \$603,879 | | \$569,217 | | \$569,217 |
| WALTON - 511 | 2,633 | | 2,595 | | 2,595 | |
| Instructional | | \$292,890 | | \$243,285 | | \$243,285 |
| Personnel | | \$413,533 | | \$410,131 | | \$410,131 |
| Other | | <u>\$82,490</u> | | <u>\$73,573</u> | | <u>\$73,573</u> |
| TOTAL | | \$788,913 | | \$726,989 | | \$726,989 |
| LASSITER - 512 | 2,002 | | 1,972 | | 1,972 | |
| Instructional | | \$236,808 | | \$209,087 | | \$209,087 |
| Personnel | | \$409,918 | | \$356,502 | | \$356,502 |
| Other | | <u>\$38,123</u> | | <u>\$32,359</u> | | <u>\$32,359</u> |
| TOTAL | | \$684,849 | | \$597,948 | | \$597,948 |
| POPE - 515 | 1,833 | | 1,825 | | 1,825 | |
| Instructional | | \$213,303 | | \$188,101 | | \$188,101 |
| Personnel | | \$318,238 | | \$313,282 | | \$313,282 |
| Other | | <u>\$35,124</u> | | <u>\$32,340</u> | | <u>\$32,340</u> |
| TOTAL | | \$566,665 | | \$533,723 | | \$533,723 |
| HARRISON - 516 | 2,418 | | 2,214 | | 2,214 | |
| Instructional | | \$239,343 | | \$215,512 | | \$215,512 |
| Personnel | | \$319,180 | | \$312,421 | | \$312,421 |
| Other | | <u>\$42,999</u> | | <u>\$38,137</u> | | <u>\$38,137</u> |
| TOTAL | | \$601,522 | | \$566,070 | | \$566,070 |
| CAMPBELL - 517 | 2,196 | | 2,239 | | 2,239 | |
| Instructional | | \$300,073 | | \$242,689 | | \$242,689 |
| Personnel | | \$453,416 | | \$446,516 | | \$446,516 |
| Other* | | <u>\$747,532</u> | | <u>\$398,108</u> | | <u>\$398,108</u> |
| TOTAL | | \$1,501,021 | | \$1,087,313 | | \$1,087,313 |

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2009 to FY2011**

| <u>SCHOOL NAME/NUMBER</u> | <u>2008-2009 NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>2009-2010 NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>2010-2011 NUMBER OF STUDENTS</u> | <u>2010-2011 PROPOSED BUDGET</u> |
|---------------------------|---|-----------------------------|---|-----------------------------|---|--|
| KENNESAW MOUNTAIN - 518 | 2,469 | \$290,050 | 2,240 | | 2,240 | |
| Instructional | | \$395,671 | | \$232,176 | | \$232,176 |
| Personnel | | \$385,921 | | \$387,392 | | \$387,392 |
| Other* | | <u>\$307,879</u> | | <u>\$344,428</u> | | <u>\$344,428</u> |
| TOTAL | | \$1,089,471 | | \$963,996 | | \$963,996 |
| KELL - 519 | 1,807 | | 1,805 | | 1,805 | |
| Instructional | | \$263,995 | | \$218,523 | | \$218,523 |
| Personnel | | \$364,346 | | \$354,212 | | \$354,212 |
| Other | | <u>\$34,611</u> | | <u>\$31,132</u> | | <u>\$31,132</u> |
| TOTAL | | \$662,952 | | \$603,867 | | \$603,867 |
| HILLGROVE - 520 | 1,873 | | 2,045 | | 2,045 | |
| New School in FY2007 | | | | | | |
| Instructional | | \$271,883 | | \$214,240 | | \$214,240 |
| Personnel | | \$354,068 | | \$364,095 | | \$364,095 |
| Other | | <u>\$34,705</u> | | <u>\$31,149</u> | | <u>\$31,149</u> |
| TOTAL | | \$660,656 | | \$609,484 | | \$609,484 |
| ALLATOONA - 521 | 853 | | 1,392 | | 1,392 | |
| New School in FY2008 | | | | | | |
| Instructional | | \$188,220 | | \$255,053 | | \$255,053 |
| Personnel | | \$382,352 | | \$394,310 | | \$394,310 |
| Other | | <u>\$19,928</u> | | <u>\$19,649</u> | | <u>\$19,649</u> |
| Total | | \$590,500 | | \$669,012 | | \$669,012 |

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
SPECIAL SCHOOL ALLOCATIONS
FY2009-FY2011**

| <u>SCHOOL NAME/NUMBER</u> | 2008-2009 | | 2009-2010 | | 2010-2011 | |
|---|---------------------------|-------------------------|---------------------------|-------------------------|---------------------------|------------------------|
| | <u>NUMBER OF STUDENTS</u> | <u>2008-2009 BUDGET</u> | <u>NUMBER OF STUDENTS</u> | <u>2009-2010 BUDGET</u> | <u>NUMBER OF STUDENTS</u> | <u>PROPOSED BUDGET</u> |
| CENTRAL ALTERNATIVE - S01 (Closed - FY09) | 305 | | 0 | | 0 | |
| Instructional | | \$31,770 | | \$0 | | \$0 |
| Personnel | | \$131,367 | | \$0 | | \$0 |
| Other | | <u>\$33,874</u> | | <u>\$0</u> | | <u>\$0</u> |
| TOTAL | | \$197,011 | | \$0 | | \$0 |
| HAVEN @ HAWTHORNE & FITZHUGH LEE - S02 & S03 | 173 | | 150 | | 154 | |
| Instructional | | \$22,545 | | \$16,579 | | \$16,579 |
| Personnel | | \$94,302 | | \$102,066 | | \$102,066 |
| Other | | <u>\$4,305</u> | | <u>\$10,000</u> | | <u>\$10,000</u> |
| TOTAL | | \$121,152 | | \$128,645 | | \$128,645 |
| PERFORMANCE LEARNING CTR - S05 | 75 | | 75 | | 75 | |
| Instructional | | \$9,903 | | \$4,796 | | \$4,796 |
| Personnel | | \$103 | | \$103 | | \$103 |
| Other | | <u>\$9,000</u> | | <u>\$8,000</u> | | <u>\$8,000</u> |
| TOTAL | | \$19,006 | | \$12,899 | | \$12,899 |

*** In FY2007, Barnes TLC was combined with Central Alternative.

Note: Special School allocations follow High School guidelines.

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SPECIAL REVENUE FUNDS BUDGET

Special Revenue Funds are used to account for proceeds of specific revenues from federal, state and local sources that are legally restricted to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the General Fund where revenues are inadequate to finance the specified activities.

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**SPECIAL REVENUE FUNDS
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

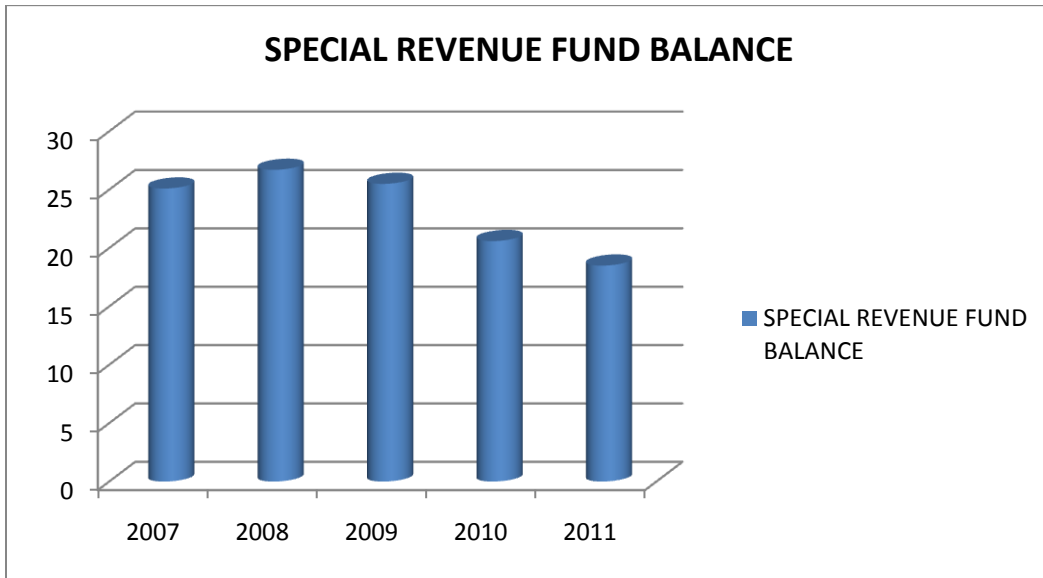
| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$22,914,949 | \$25,124,765 | \$26,688,527 | \$25,553,273 | \$20,576,489 |
| Revenue: | | | | | |
| Local | \$35,632,185 | \$36,242,492 | \$33,689,993 | \$34,574,001 | \$32,140,877 |
| State | \$9,597,949 | \$8,038,249 | \$7,600,672 | \$7,297,347 | \$7,074,297 |
| Federal | \$63,537,144 | \$62,252,505 | \$63,582,864 | \$90,412,460 | \$87,720,227 |
| Transfers | \$1,010,397 | \$869,520 | \$1,105,480 | \$1,044,564 | \$978,349 |
| Total Revenue: | <u>\$109,777,675</u> | <u>\$107,402,766</u> | <u>\$105,979,009</u> | <u>\$133,328,372</u> | <u>\$127,913,750</u> |
| Appropriations: | | | | | |
| Instruction | \$35,823,187 | \$31,503,033 | \$27,802,981 | \$45,564,892 | \$46,850,096 |
| Pupil Support Services | \$6,528,524 | \$6,489,720 | \$6,205,199 | \$10,201,421 | \$9,062,593 |
| Instructional Staff Svcs | \$5,084,973 | \$4,794,996 | \$6,516,032 | \$9,584,790 | \$6,871,921 |
| Educational Media | \$32,337 | \$37,362 | \$14,285 | \$21,881 | \$21,881 |
| General Administration | \$1,900,278 | \$1,603,828 | \$1,763,090 | \$2,080,633 | \$2,135,205 |
| School Administration | \$441,089 | \$296,565 | \$312,596 | \$331,123 | \$318,338 |
| Support Services-Business | \$9,071 | \$43,255 | \$12,361 | \$9,729 | \$9,638 |
| Operations & Maint of Plant | \$1,133,838 | \$1,247,634 | \$1,391,355 | \$1,460,416 | \$1,458,776 |
| Student Transportation | \$1,881,764 | \$1,735,595 | \$2,530,996 | \$3,384,449 | \$2,365,191 |
| Central Support Services | \$3,293 | \$14,614 | (\$1,212) | \$5,885 | \$3,000 |
| Other Support Services | \$1,165,209 | \$983,769 | \$1,493,385 | \$1,869,574 | \$1,720,370 |
| School Nutrition | \$43,995,043 | \$47,080,904 | \$49,991,967 | \$54,502,501 | \$50,808,362 |
| Community Services | \$9,271,807 | \$9,336,952 | \$8,866,030 | \$9,078,220 | \$8,159,816 |
| Capital Projects | \$0 | \$373,264 | \$0 | \$0 | \$0 |
| Transfers | \$297,446 | \$297,513 | \$215,198 | \$209,642 | \$191,885 |
| Total Appropriations: | <u>\$107,567,859</u> | <u>\$105,839,004</u> | <u>\$107,114,263</u> | <u>\$138,305,156</u> | <u>\$129,977,072</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$25,124,765</u> | <u>\$26,688,527</u> | <u>\$25,553,273</u> | <u>\$20,576,489</u> | <u>\$18,513,167</u> |

**SPECIAL REVENUE FUNDS
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$22,914,949 | \$25,124,765 | \$26,688,527 | \$25,553,273 | \$20,576,489 |
| Revenue: | | | | | |
| Local | \$35,632,185 | \$36,242,492 | \$33,689,993 | \$34,574,001 | \$32,140,877 |
| State | \$9,597,949 | \$8,038,249 | \$7,600,672 | \$7,297,347 | \$7,074,297 |
| Federal | \$63,537,144 | \$62,252,505 | \$63,582,864 | \$90,412,460 | \$87,720,227 |
| Transfer In | \$1,010,397 | \$869,520 | \$1,105,480 | \$1,044,564 | \$978,349 |
| Total Revenue: | <u>\$109,777,675</u> | <u>\$107,402,766</u> | <u>\$105,979,009</u> | <u>\$133,328,372</u> | <u>\$127,913,750</u> |
| Appropriations: | | | | | |
| Salaries | \$55,151,828 | \$55,673,455 | \$55,710,931 | \$69,600,054 | \$69,890,050 |
| Employee Benefits | \$13,077,585 | \$13,104,483 | \$12,276,640 | \$19,199,712 | \$17,596,918 |
| Contract Services | \$4,279,670 | \$2,448,123 | \$3,061,374 | \$7,036,661 | \$6,076,883 |
| Supplies | \$7,556,836 | \$6,305,881 | \$7,242,590 | \$10,387,493 | \$8,419,823 |
| Utilities | \$1,050,806 | \$1,017,301 | \$953,529 | \$97,954 | \$87,820 |
| Equipment/Bldgs/Land | \$2,054,826 | \$1,713,403 | \$788,475 | \$798,071 | \$832,318 |
| Other | \$24,396,308 | \$25,576,358 | \$27,080,724 | \$31,185,211 | \$27,073,260 |
| Total Appropriations: | <u>\$107,567,859</u> | <u>\$105,839,004</u> | <u>\$107,114,263</u> | <u>\$138,305,156</u> | <u>\$129,977,072</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$25,124,765</u> | <u>\$26,688,527</u> | <u>\$25,553,273</u> | <u>\$20,576,489</u> | <u>\$18,513,167</u> |

**SPECIAL REVENUE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

Millions



SPECIAL REVENUE FUNDS FUND DESCRIPTIONS

SPECIAL PROGRAMS

- Fund 549 – Donations – Funds donated to the school system for specific purposes by individuals or corporation.
- Fund 550 – Facility Use - The Facility Use program organizes the rental of school facilities during non-instructional hours.
- Fund 551 - After School Program - The After School Program utilizes designated school facilities to provide supervision to children in elementary schools from school release time until 6:00 p.m.
- Fund 552 - Performing Arts Program - This program offers an opportunity for student learning experience through live performances of music, drama & dance; it is funded by voluntary student contributions.
- Fund 553 - Tuition School Program - This fund provides the opportunity for students to make up school classes and provide enrichment and remedial work at various instructional levels.
- Fund 554 - Public Safety - This program is funded by parking decals, sold to students, to pay for campus police officers.
- Fund 556 - Adult High School - Adult High School provides the opportunity for students 16 years of age and older, who are not enrolled in a regular high school, to improve their basic educational skills and work towards high school completion.
- Fund 557 - Artist at School - This fund provides local artist compensation for workshops held in the schools.
- Fund 580 – Miscellaneous Grants – This fund provides funding from a compilation of several State grants.

STATE AID

- Fund 510 - Adult Education - This program is a part of the national effort to ensure that all adults are literate and able to compete in the global economy.
- Fund 532 - Psycho-Education Center - This program provides students identified as severely emotionally behavior disordered, or autistic, with appropriate education.

FEDERAL AID

- Fund 402 - Title I - This program provides specified remedial education for educationally disadvantaged children in identified economically deficient elementary and middle school attendance areas.
- Fund 404 – IDEA - This program provides direct and related support services for handicapped children.
- Fund 406 - Vocational Education - This grant provides career training and opportunities to students.
- Fund 414 - Title II - This grant provides funding for teacher training by upgrading skills in science and mathematics areas.

SPECIAL REVENUE FUNDS
FUND DESCRIPTIONS (Continued)

- Fund 432 – Homeless Grant – This grant provides educational services for homeless children.
- Fund 434 – Learn & Serve – This grant is provided to support school academic service-learning programs.
- Fund 460 – Title III Limited English Proficiency (LEP) - This program provides support to LEP students, and their families, through language instructional programs.
- Fund 462 – Title IV – Programs include 21st Century Classroom, Success For All Students, Safe & Drug Free and Reduce Alcohol Abuse.
- Fund 478 – USDA Fresh Fruit & Vegetables – This is a program during the school day to provide a nutritious snack that helps students stay focused on learning.
- Fund 600 – School Nutrition - This fund provides breakfast and lunch to students during the school day.

SPECIAL REVENUE SOURCES/ASSUMPTIONS

Special Revenue Grants (Federal and State)

Special Revenue Grant revenue is projected based on previous year grant awards. Each grant is adjusted in the current year before funds are spent based on the actual grant award for that year.

Special Revenue Funds (Special Fee Based Programs)

The Cobb County School District has multiple Special Revenue funds that depend on fees in order to fund and operate the program. Each year during the budget process, each of these programs is examined to anticipate program participation. Based on this examination, revenue is estimated. The scope of each program is then adjusted based on available resources.

**SPECIAL REVENUE FUNDS
SUMMARY OF SPECIAL REVENUE FUNDS
FY2011 BUDGET**

| Description | Special Programs | State Aid | Federal Aid | Total |
|---|------------------|-------------|---------------|---------------|
| Beginning Fund Balance as of July 1, 2010 | \$2,123,867 | \$352,438 | \$18,100,184 | \$20,576,489 |
| Revenue: | | | | |
| Local | \$9,932,112 | \$36,500 | \$22,172,265 | \$32,140,877 |
| State | \$126,953 | \$5,372,482 | \$1,574,862 | \$7,074,297 |
| Federal | \$127,804 | \$1,079,472 | \$86,512,951 | \$87,720,227 |
| Transfers | \$978,349 | \$0 | \$0 | \$978,349 |
| Total Revenue: | \$11,165,218 | \$6,488,454 | \$110,260,078 | \$127,913,750 |
| Appropriations: | | | | |
| Instruction | \$2,030,807 | \$3,895,193 | \$40,924,096 | \$46,850,096 |
| Pupil Support Services | \$50,150 | \$999,366 | \$8,013,077 | \$9,062,593 |
| Instructional Staff Svcs | \$198,078 | \$257,579 | \$6,416,264 | \$6,871,921 |
| Educational Media | \$21,881 | \$0 | \$0 | \$21,881 |
| General Administration | \$0 | \$49,165 | \$2,086,040 | \$2,135,205 |
| School Administration | \$69,289 | \$249,049 | \$0 | \$318,338 |
| Support Services - Business | \$0 | \$9,638 | \$0 | \$9,638 |
| Operations & Maint of Plant | \$1,426,547 | \$32,229 | \$0 | \$1,458,776 |
| Student Transportation | \$0 | \$10,000 | \$2,355,191 | \$2,365,191 |
| Central Support Services | \$3,000 | \$0 | \$0 | \$3,000 |
| Other Support Services | \$0 | \$0 | \$1,720,370 | \$1,720,370 |
| School Nutrition | \$0 | \$0 | \$50,808,362 | \$50,808,362 |
| Community Services | \$7,173,581 | \$986,235 | \$0 | \$8,159,816 |
| Transfers | \$191,885 | \$0 | \$0 | \$191,885 |
| Total Appropriations: | \$11,165,218 | \$6,488,454 | \$112,323,400 | \$129,977,072 |
| Ending Fund Balance as of June 30, 2011 (Estimate) | \$2,123,867 | \$352,438 | \$16,036,862 | \$18,513,167 |

**SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS
FY2011 BUDGET**

| Description | Fund 550 Facility Use | Fund 551 After School Program | Fund 552 Performing Arts Program | Fund 553 Tuition School Program |
|---|--------------------------|--|---|--|
| Beginning Fund Balance as of July 1, 2010 | \$262,899 | \$913,643 | \$122,890 | \$491,480 |
| Revenue: | | | | |
| Local | \$822,805 | \$7,107,786 | \$350,235 | \$887,557 |
| State | \$0 | \$0 | \$0 | \$0 |
| Federal | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$100,000 |
| Total Revenue: | <u>\$822,805</u> | <u>\$7,107,786</u> | <u>\$350,235</u> | <u>\$987,557</u> |
| Appropriations: | | | | |
| Instruction | \$0 | \$793,756 | \$350,235 | \$749,963 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$150 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$120,274 |
| Educational Media | \$0 | \$0 | \$0 | \$21,881 |
| General Administration | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$69,289 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plant | \$109,928 | \$0 | \$0 | \$23,000 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$3,000 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$520,992 | \$6,314,030 | \$0 | \$0 |
| Transfers | \$191,885 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$822,805</u> | <u>\$7,107,786</u> | <u>\$350,235</u> | <u>\$987,557</u> |
| Ending Fund Balance as of June 30, 2011 (Estimate) | <u>\$262,899</u> | <u>\$913,643</u> | <u>\$122,890</u> | <u>\$491,480</u> |

**SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS (Continued)
FY2011 BUDGET**

| Description | Fund 554 Public Safety | Fund 556 Adult High School | Fund 557 Artists at School | Fund 580 Miscellaneous Grants | TOTAL |
|---|------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|---------------------|
| Beginning Fund Balance as of July 1, 2010 | \$232,635 | \$83,218 | \$17,102 | \$0 | \$2,123,867 |
| Revenue: | | | | | |
| Local | \$573,001 | \$188,128 | \$2,600 | \$0 | \$9,932,112 |
| State | \$0 | \$0 | \$0 | \$126,953 | \$126,953 |
| Federal | \$0 | \$0 | \$0 | \$127,804 | \$127,804 |
| Transfers | \$720,618 | \$150,431 | \$7,300 | \$0 | \$978,349 |
| Total Revenue: | <u>\$1,293,619</u> | <u>\$338,559</u> | <u>\$9,900</u> | <u>\$254,757</u> | <u>\$11,165,218</u> |
| Appropriations: | | | | | |
| Instruction | \$0 | \$0 | \$9,900 | \$126,953 | \$2,030,807 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$50,000 | \$50,150 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$77,804 | \$198,078 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$21,881 |
| General Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$69,289 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plant | \$1,293,619 | \$0 | \$0 | \$0 | \$1,426,547 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 | \$3,000 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$0 | \$338,559 | \$0 | \$0 | \$7,173,581 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$191,885 |
| Total Appropriations: | <u>\$1,293,619</u> | <u>\$338,559</u> | <u>\$9,900</u> | <u>\$254,757</u> | <u>\$11,165,218</u> |
| Ending Fund Balance as of June 30, 2011 (Estimate) | <u>\$232,635</u> | <u>\$83,218</u> | <u>\$17,102</u> | <u>\$0</u> | <u>\$2,123,867</u> |

**SPECIAL REVENUE FUNDS
STATE AID
FY2011 BUDGET**

| | Fund 510 | Fund 532 | |
|---|--------------------|---------------------|-------------|
| Description | Adult Education | Psycho-Ed Center | TOTAL |
| Beginning Fund Balance as of July 1, 2010 | \$0 | \$352,438 | \$352,438 |
| <u>Revenue:</u> | | | |
| Local | \$0 | \$36,500 | \$36,500 |
| State | \$406,763 | \$4,965,719 | \$5,372,482 |
| Federal | \$579,472 | \$500,000 | \$1,079,472 |
| Transfers | \$0 | \$0 | \$0 |
| Total Revenue: | \$986,235 | \$5,502,219 | \$6,488,454 |
| <u>Appropriations:</u> | | | |
| Instruction | \$0 | \$3,895,193 | \$3,895,193 |
| Pupil Support Services | \$0 | \$999,366 | \$999,366 |
| Instructional Staff Svcs | \$0 | \$257,579 | \$257,579 |
| Educational Media | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$49,165 | \$49,165 |
| School Administration | \$0 | \$249,049 | \$249,049 |
| Support Services-Business | \$0 | \$9,638 | \$9,638 |
| Operations & Maint of Plant | \$0 | \$32,229 | \$32,229 |
| Student Transportation | \$0 | \$10,000 | \$10,000 |
| Central Support Services | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 |
| Community Services | \$986,235 | \$0 | \$986,235 |
| Transfers | \$0 | \$0 | \$0 |
| Total Appropriations: | \$986,235 | \$5,502,219 | \$6,488,454 |
| Ending Fund Balance as of June 30, 2011 (Estimate) | \$0 | \$352,438 | \$352,438 |

**SPECIAL REVENUE FUNDS
FEDERAL AID
FY2011 BUDGET**

| | Fund 402 | Fund 404 | Fund 406 | Fund 414 | Fund 432 |
|---|---------------------|---------------------|-------------------------|--------------------|------------------|
| Description | Title I | IDEA | Vocational Education | Title II | Homeless |
| Beginning Fund Balance as of July 1, 2010 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue: | | | | | |
| Local | \$0 | \$0 | \$0 | \$0 | \$0 |
| State | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal | \$23,832,279 | \$29,166,479 | \$725,238 | \$2,650,125 | \$173,022 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue: | <u>\$23,832,279</u> | <u>\$29,166,479</u> | <u>\$725,238</u> | <u>\$2,650,125</u> | <u>\$173,022</u> |
| Appropriations: | | | | | |
| Instruction | \$17,721,298 | \$21,229,056 | \$340,010 | \$1,100,496 | \$93,108 |
| Pupil Support Services | \$175,749 | \$4,447,547 | \$0 | \$0 | \$6,660 |
| Instructional Staff Svcs | \$2,493,473 | \$1,293,479 | \$355,070 | \$1,509,759 | \$1,000 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$620,796 | \$1,008,910 | \$30,158 | \$39,870 | \$57,713 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plant | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$1,132,380 | \$1,187,487 | \$0 | \$0 | \$14,541 |
| Central Support Services | \$1,688,583 | \$0 | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$23,832,279</u> | <u>\$29,166,479</u> | <u>\$725,238</u> | <u>\$2,650,125</u> | <u>\$173,022</u> |
| Ending Fund Balance as of June 30, 2011 (Estimate) | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

**SPECIAL REVENUE FUNDS
FEDERAL AID (Continued)
FY2011 BUDGET**

| Description | Fund 434 | Fund 460 | Fund 462 | Fund 478 | Fund 600 | TOTAL |
|---|---------------|------------------|-------------|---------------------------|---------------------|---------------|
| | Learn & Serve | Title III LEP | Title IV | USDA Fruit & Vegetable | School Nutrition | |
| Beginning Fund Balance as of July 1, 2010 | \$0 | \$0 | \$0 | \$0 | \$18,100,184 | \$18,100,184 |
| Revenue: | | | | | | |
| Local | \$0 | \$0 | \$0 | \$0 | \$22,172,265 | \$22,172,265 |
| State | \$0 | \$0 | \$0 | \$0 | \$1,574,862 | \$1,574,862 |
| Federal | \$28,090 | \$1,607,412 | \$3,332,393 | \$79,893 | \$24,918,020 | \$86,512,951 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue: | \$28,090 | \$1,607,412 | \$3,332,393 | \$79,893 | \$48,665,147 | \$110,260,078 |
| Appropriations: | | | | | | |
| Instruction | \$16,620 | \$122,275 | \$301,233 | \$0 | \$0 | \$40,924,096 |
| Pupil Support Services | \$0 | \$695,579 | \$2,687,542 | \$0 | \$0 | \$8,013,077 |
| Instructional Staff Svcs | \$6,000 | \$463,250 | \$294,233 | \$0 | \$0 | \$6,416,264 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$287,608 | \$40,985 | \$0 | \$0 | \$2,086,040 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$5,470 | \$6,913 | \$8,400 | \$0 | \$0 | \$2,355,191 |
| Central Support Services | \$0 | \$31,787 | \$0 | \$0 | \$0 | \$1,720,370 |
| School Nutrition | \$0 | \$0 | \$0 | \$79,893 | \$50,728,469 | \$50,808,362 |
| Community Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | \$28,090 | \$1,607,412 | \$3,332,393 | \$79,893 | \$50,728,469 | \$112,323,400 |
| Ending Fund Balance as of June 30, 2011 (Estimate) | \$0 | \$0 | \$0 | \$0 | \$16,036,862 | \$16,036,862 |

DEBT SERVICE FUND BUDGET

The Debt Service fund is established to account for the accumulation of resources for and the payment of general long-term debt principal and interest. The district is now debt free.

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**DEBT SERVICE FUND
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

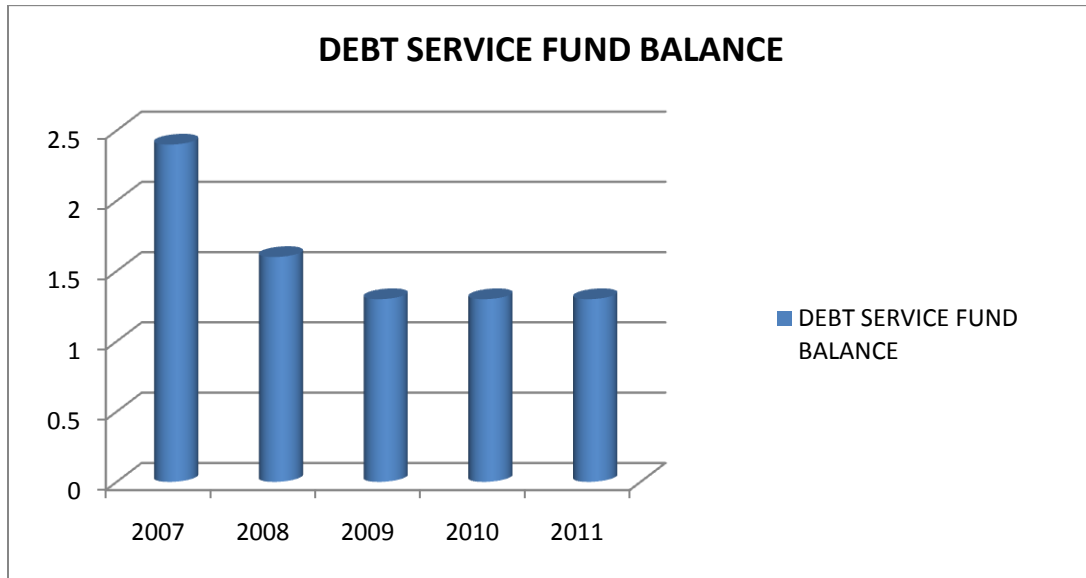
| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|---------------------|--------------------|--------------------|--------------------|--------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$2,330,174 | \$2,431,531 | \$1,658,790 | \$1,355,807 | \$1,355,807 |
| Revenue: | | | | | |
| Local | \$22,672,576 | \$1,490,672 | \$148,876 | \$0 | \$0 |
| Transfers | \$24,000,000 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue: | <u>\$46,672,576</u> | <u>\$1,490,672</u> | <u>\$148,876</u> | <u>\$0</u> | <u>\$0</u> |
| Appropriations: | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plant | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Food Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$2,263,406 | \$451,859 | \$0 | \$0 |
| Debt Service | \$46,571,219 | \$7 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$46,571,219</u> | <u>\$2,263,412</u> | <u>\$451,859</u> | <u>\$0</u> | <u>\$0</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$2,431,531</u> | <u>\$1,658,790</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> |

**DEBT SERVICE FUND
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|---------------------|--------------------|--------------------|--------------------|--------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$2,330,174 | \$2,431,531 | \$1,658,790 | \$1,355,807 | \$1,355,807 |
| Revenue: | | | | | |
| Local | \$22,672,576 | \$1,490,672 | \$148,876 | \$0 | \$0 |
| Transfers | \$24,000,000 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue: | <u>\$46,672,576</u> | <u>\$1,490,672</u> | <u>\$148,876</u> | <u>\$0</u> | <u>\$0</u> |
| Appropriations: | | | | | |
| Interest | \$0 | \$0 | \$0 | \$0 | \$0 |
| Principal | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$46,571,219 | \$2,263,412 | \$451,859 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$46,571,219</u> | <u>\$2,263,412</u> | <u>\$451,859</u> | <u>\$0</u> | <u>\$0</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$2,431,531</u> | <u>\$1,658,790</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> | <u>\$1,355,807</u> |

**DEBT SERVICE FUND
FIVE YEAR TREND OF FUND BALANCE**

Millions



DEBT SERVICE FUND BOND DEBT ISSUES

DEBT REVENUE AND POLICY

Debt Service Fund Revenue Sources/Assumptions

Whenever the District and the citizens of Cobb County make a decision to incur long term debt, debt retirement is funded in the Debt Service fund with local property taxes. This debt would be serviced via a special millage tax rate assessed as property tax to pay remaining principal and interest payments.

Debt Administration

In fiscal year 2007, the District paid off all its outstanding general obligation bonds. The District has maintained its AA+ rating from Standard & Poor's Corporation and its AA-1 rating from Moody's Investors Service on general obligation bond issues. The District's general obligation bonded debt issuances are subject to a legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2010, the District's net general obligation bonded debt of \$0 was well below the legal limit of \$2,477,427,500. Net bonded debt per capita equaled \$0. With capital leases, debt per capital is \$0.

The Cobb County School District is currently free of all long term debt.

Prior to 1995, all school construction was funded by issuing bonded debt. School construction has been funded since 1995 using a one percent sales tax. This alternative funding method is a "pay as of go method" which has saved the citizens of Cobb County millions of dollars in interest.



BOND ISSUES

Previous Bond Referendums

| Year | Amount | Maturity | Action | Pro | Con | Void | Total |
|-------------|---------------|-----------------|---------------|------------|------------|-------------|--------------|
| 1950 | \$1,500,000 | 1970 | Passed | 2907 | 841 | 17 | 3765 |
| 1957 | 1,750,000 | 1977 | Passed | 2023 | 562 | 31 | 2616 |
| 1961 | 2,500,000 | 1980 | Passed | 3187 | 868 | 38 | 4093 |
| 1962 | 3,000,000 | 1983 | Passed | 2816 | 986 | 36 | 3838 |
| 1964 | 4,000,000 | 1994 | Passed | 2942 | 1629 | 63 | 4634 |
| 1969 | 15,000,000 | 1990 | Passed | 7769 | 2922 | 5 | 10696 |
| 1973 | 16,500,000 | 1994 | Passed | 7405 | 5165 | 10 | 12580 |
| 1977 | 22,000,000 | 1996 | Passed | 10694 | 4241 | 22 | 14957 |
| 1979 | 20,000,000 | 1997 | Passed | 9725 | 7611 | 219 | 17555 |
| 1981 | 8,000,000 | 1997 | Passed | 9858 | 7511 | 103 | 17472 |
| 1985 | 27,000,000 | 1997 | Passed | 24476 | 11481 | 0 | 35957 |
| 1987 | 58,500,000 | 2001 | Passed | 10716 | 2573 | 65 | 13354 |
| 1989 | 59,500,000 | 2002 | Passed | 15510 | 2311 | 126 | 17947 |
| 1991 | 39,600,000 | 2004 | Passed | 20197 | 6409 | 268 | 26874 |
| 1995 | 220,865,000 | 2007 | Passed | 18140 | 13124 | 142 | 31406 |

CAPITAL PROJECTS FUND BUDGET

These funds are established to provide accounting for financial resources to be used for the acquisition and construction of major capital facilities. The district has three funds used for that purpose: SPLOST 2, SPLOST 3, and Countywide Building Fund.

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**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance (Estimate) | | | | | |
| July 1 | \$48,920,588 | \$49,455,384 | \$76,227,213 | \$139,963,307 | \$108,666,176 |
| Revenue: | | | | | |
| Local | \$136,979,773 | \$132,253,741 | \$116,452,710 | \$147,814,267 | \$111,712,889 |
| State | \$34,535,770 | \$822,052 | \$2,373,216 | \$0 | \$20,000,000 |
| Bond Proceeds | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers/Other | \$31,857 | \$2,915,400 | \$10,883 | \$2,163,500 | \$2,145,920 |
| Total Revenue | <u>\$171,547,400</u> | <u>\$135,991,193</u> | <u>\$118,836,809</u> | <u>\$149,977,767</u> | <u>\$133,858,809</u> |
| Appropriations | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plan | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 |
| Facilities Acquisitions & Construction Svcs | \$142,617,055 | \$107,081,545 | \$55,100,715 | \$181,274,898 | \$191,919,574 |
| Transfers | \$28,395,549 | \$2,137,819 | \$0 | \$0 | \$0 |
| Total Appropriations | <u>\$171,012,604</u> | <u>\$109,219,364</u> | <u>\$55,100,715</u> | <u>\$181,274,898</u> | <u>\$191,919,574</u> |
| Ending Fund Balance (Estimate) | | | | | |
| June 30 | <u>\$49,455,384</u> | <u>\$76,227,213</u> | <u>\$139,963,307</u> | <u>\$108,666,176</u> | <u>\$50,605,411</u> |

Note: The 2011 fund balance of Capital Projects is expected to decrease due to budgeted expenditure higher than revenue to accelerate the projects planned. The FY2010 and FY2011 budgets do not include SPLOST 1 which the program ended.

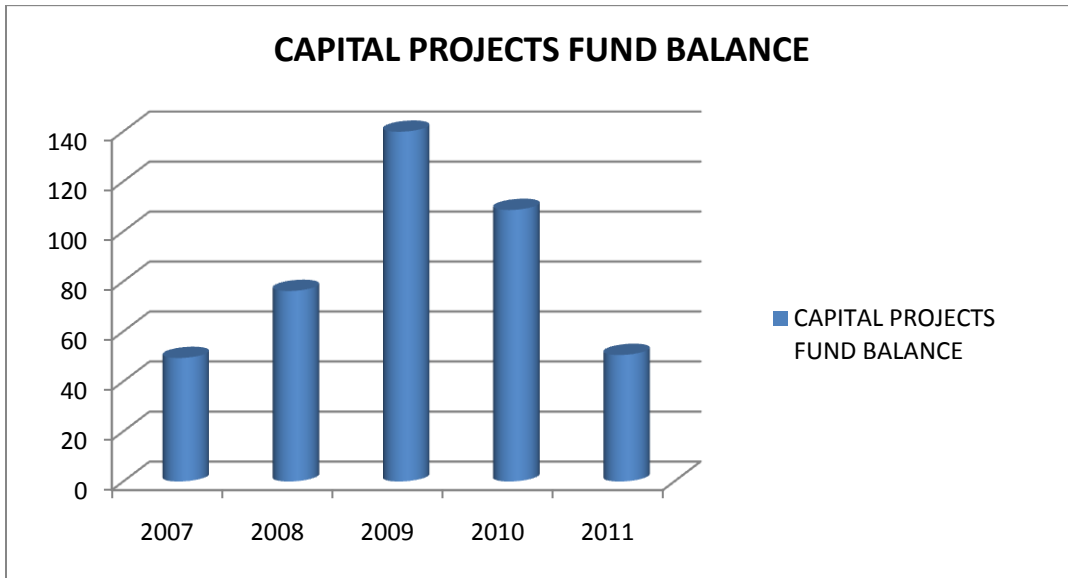
**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance (Estimate) | | | | | |
| July 1 | \$48,920,588 | \$49,455,384 | \$76,227,213 | \$139,963,307 | \$108,666,176 |
| Revenue: | | | | | |
| Local | \$136,979,773 | \$132,253,741 | \$116,452,710 | \$147,814,267 | \$111,712,889 |
| State | \$34,535,770 | \$822,052 | \$2,373,216 | \$0 | \$20,000,000 |
| Bond Proceeds | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers/Other | \$31,857 | \$2,915,400 | \$10,883 | \$2,163,500 | \$2,145,920 |
| Total Revenue | \$171,547,400 | \$135,991,193 | \$118,836,809 | \$149,977,767 | \$133,858,809 |
| Appropriations | | | | | |
| Salaries | \$877,148 | \$902,803 | \$1,164,065 | \$1,416,852 | \$2,268,180 |
| Employee Benefits | \$217,170 | \$176,823 | \$225,108 | \$514,742 | \$453,636 |
| Contract Services | \$2,700,714 | \$1,967,341 | \$6,829,443 | \$0 | |
| Supplies | \$12,742,281 | \$16,880,996 | \$9,468,890 | \$0 | |
| Utilities | \$392,532 | \$1,157,489 | \$1,253,541 | \$0 | |
| Equipment/Bldgs/Land | \$125,687,210 | \$85,996,093 | \$36,159,590 | \$179,343,304 | \$189,197,758 |
| Transfers/Other | \$28,395,549 | \$2,137,819 | \$78 | \$0 | \$0 |
| Total Appropriations | \$171,012,604 | \$109,219,364 | \$55,100,715 | \$181,274,898 | \$191,919,574 |
| Ending Fund Balance (Estimate) | | | | | |
| June 30 | \$49,455,384 | \$76,227,213 | \$139,963,307 | \$108,666,176 | \$50,605,411 |

Note: The 2011 fund balance of Capital Projects is expected to decrease due to budgeted expenditure higher than revenue to accelerate the projects planned. The FY2010 and FY2011 budgets do not include SPLOST 1 which

**CAPITAL PROJECTS FUND
FIVE YEAR TREND OF FUND BALANCE**

Millions



**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION**

Capital Projects Revenue Sources

The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. On September 15, 1998, Cobb County citizens voted and approved SPLOST 1 (Special Purpose Local Option Sales Tax) the five year funding source that assisted the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. On September 16, 2003, the voters approved SPLOST 2, the renewal of this one-cent tax for an additional five years. On September 16, 2008, the District held a referendum for an extension of current SPLOST. The referendum was passed. SPLOST 3 will expire on December 31, 2013.

How Capital Projects (New Schools) are projected to affect the General Fund

With the opening of any new school, the General Fund is forced to absorb the additional costs of school operations. Examples of these include new school salaries, water/sewer costs, telephone costs, natural gas costs, electricity costs and school supplies/equipment. Note that these additional operating costs are funded primarily through local funding sources such as property taxes and state funding.

FY2008

In FY2008, the district did not open any new schools.

FY2009

In FY2009, the district opened two new schools: Allatoona High School and Pickett's Mill Elementary. The following is the estimated financial impact beginning in FY2009 and continuing into FY2010.

- (1) In order to staff the new schools, teachers are allocated based on student FTE counts. Student/teacher ratios are HS ratio 25:1, K ratio 18:1, Grades 1-3 ratio 19:1, Grades 4-5 ratio 26:1.

To fund **personnel operations** for these new schools, the budget was increased as followings:

| Position Type | Allatoona High School | Pickett's Mill Elementary |
|-----------------------------|-----------------------|---------------------------|
| Teachers | \$2,477,055 | \$2,823,310 |
| Vocational Lab Teachers | \$266,350 | \$0 |
| Special Ed Teachers | \$692,510 | \$266,350 |
| Paraprofessionals | \$77,748 | \$301,274 |
| Media Specialists | \$120,550 | \$60,275 |
| Principal | \$98,483 | \$98,483 |
| Assistant Principal | \$226,416 | \$75,472 |
| Counselors | \$183,024 | \$122,016 |
| HS Graduation Coaches | \$60,510 | \$0 |
| Secretary | \$0 | \$36,325 |
| School Clerical | \$132,815 | \$66,408 |
| Audiologists | \$36,303 | \$36,303 |
| Occupational Therapist | \$59,112 | \$59,112 |
| Speech Language Pathologist | \$58,292 | \$58,292 |
| School Nurses | \$43,992 | \$43,992 |
| Tech Specialists | \$53,903 | \$53,903 |
| Psychologists | \$35,199 | \$35,199 |
| Custodians | \$725,828 | \$295,708 |

**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)**

(2) In order to establish **operational budgets** for these new schools, the budget was increased as follows:

| Operation Type | Allatoona High School | Pickett's Mill Elementary |
|----------------------------------|-----------------------|---------------------------|
| Supplies/Instructional Materials | \$590,826 | \$249,806 |
| Electricity | \$303,648 | \$111,900 |
| Natural Gas | \$26,604 | \$6,768 |
| Water/Sewer | \$41,364 | \$16,524 |
| Sanitation | \$13,153 | \$4,932 |

FY2010

With the approval of SPLOST 3, the District will focus on revitalizing schools. More than one third (36 percent) of all Cobb County schools are older than 40 years. The proposed school improvement expenditures funded by SPLOST 3 five year plans are as following:

| School Improvements | Proposed Expenditures |
|---------------------------------------|-----------------------|
| Facility Improvements | |
| Maintenance / Renovation | \$225,758,136 |
| Additions / Modification | \$213,164,186 |
| New / Replacement Facilities | \$101,654,872 |
| Safety and Support | \$132,309,481 |
| Curriculum / Instruction / Technology | \$109,770,000 |
| Land | \$ 15,000,000 |
| Total Proposed Expenditures | \$797,656,675 |

FY2011

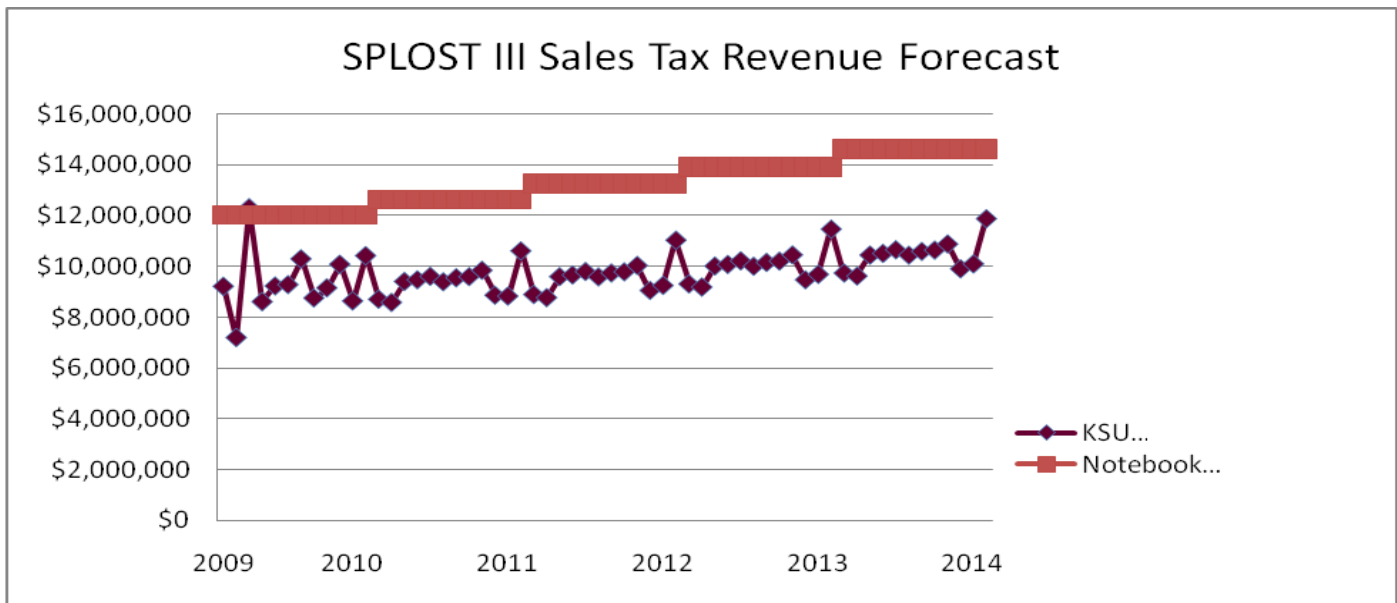
The primary revenue source for the Special Purpose Local Option Sales Tax (SPLOST) program is a one percent (1%) sales and use tax approved by referendum on September 16, 2008. The sales tax revenue anticipated at the time of referendum was \$797,656,675.00. Due to an observed shortfall in monthly sales tax revenue disbursements received from the State in 2009, the District felt it was appropriate to obtain a new revenue projection from a well qualified external source. Kennesaw State University's Econometric Center was selected to prepare a revised sales tax revenue forecast. Actual collections received in 2009, combined with forecasted collections from KSU, have caused us to revise our sales tax revenue projection to \$586,538,441.00. This results in an anticipated shortfall of \$211,118,234 which is nearly 26.5% below the initial projection.

| SPLOST III Total | Notebook Projected | KSU Forecasted |
|------------------|-------------------------|----------------------|
| | \$797,656,675 | \$586,538,441 |
| Shortfall | (\$211,118,234) | -26.50% |

CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)

In Millions

| Month Received | Actual 2009 | Notebook Projected 2010 (5%) Growth | KSU 2010 Forecast | Notebook Projected 2011 (5%) Growth | KSU 2011 Forecast | Notebook Projected 2012 (5%) Growth | KSU 2012 Forecast | Notebook Projected 2013 (5%) Growth | KSU 2013 Forecast | Notebook Projected 2014 (5%) Growth | KSU 2014 Forecast |
|----------------------|-------------|-------------------------------------|-------------------|-------------------------------------|-------------------|-------------------------------------|-------------------|-------------------------------------|-------------------|-------------------------------------|-------------------|
| January | | \$12.03 | \$8.64 | \$12.63 | \$8.83 | \$13.26 | \$9.25 | \$13.93 | \$9.69 | \$14.62 | \$10.10 |
| February | | \$12.03 | \$10.43 | \$12.63 | \$10.62 | \$13.26 | \$11.04 | \$13.93 | \$11.48 | \$14.62 | \$11.89 |
| March | \$9.21 | \$12.63 | \$8.70 | \$13.26 | \$8.89 | \$13.93 | \$9.31 | \$14.62 | \$9.74 | | |
| April | \$7.19 | \$12.63 | \$8.58 | \$13.26 | \$8.77 | \$13.93 | \$9.18 | \$14.62 | \$9.62 | | |
| May | \$12.32 | \$12.63 | \$9.41 | \$13.26 | \$9.60 | \$13.93 | \$10.01 | \$14.62 | \$10.45 | | |
| June | \$8.61 | \$12.63 | \$9.47 | \$13.26 | \$9.66 | \$13.93 | \$10.08 | \$14.62 | \$10.51 | | |
| July | \$9.23 | \$12.63 | \$9.61 | \$13.26 | \$9.80 | \$13.93 | \$10.22 | \$14.62 | \$10.66 | | |
| August | \$9.28 | \$12.63 | \$9.39 | \$13.26 | \$9.58 | \$13.93 | \$10.01 | \$14.62 | \$10.44 | | |
| September | \$10.30 | \$12.63 | \$9.55 | \$13.26 | \$9.74 | \$13.93 | \$10.16 | \$14.62 | \$10.59 | | |
| October | \$8.75 | \$12.63 | \$9.60 | \$13.26 | \$9.79 | \$13.93 | \$10.21 | \$14.62 | \$10.65 | | |
| November | \$9.15 | \$12.63 | \$9.85 | \$13.26 | \$10.04 | \$13.93 | \$10.45 | \$14.62 | \$10.89 | | |
| December | \$10.09 | \$12.63 | \$8.86 | \$13.26 | \$9.05 | \$13.93 | \$9.47 | \$14.62 | \$9.90 | | |
| Annual Totals | \$94.1 | \$150.4 | \$112.1 | \$157.9 | \$114.4 | \$165.8 | \$119.4 | \$174.1 | \$124.6 | \$29.2 | \$22.0 |



**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS
FY2011 BUDGET**

| Description | County- Wide Building | SPLOST 2 | SPLOST 3 | Total |
|--|-----------------------------|---------------------|-----------------------|----------------------|
| Beginning Fund Balance (Estimate) | | | | |
| July 1, 2010 | \$8,013,727 | \$75,839,233 | \$24,813,216 | \$108,666,176 |
| Revenue: | | | | |
| Local | \$50,000 | \$400,000 | \$111,262,889 | \$111,712,889 |
| State | \$0 | \$0 | \$20,000,000 | \$20,000,000 |
| Federal | \$0 | \$0 | \$0 | \$0 |
| Transfers/Other | \$0 | \$0 | \$2,145,920 | \$2,145,920 |
| Total Revenue | <u>\$50,000</u> | <u>\$400,000</u> | <u>\$133,408,809</u> | <u>\$133,858,809</u> |
| Appropriations | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Services | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$0 | \$0 | \$0 | \$0 |
| Operations & Maint of Plan | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 |
| Facilities Acquisitions & Construction Svcs | \$4,020,000 | \$6,000,000 | \$181,899,574 | \$191,919,574 |
| Transfers/Other | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations | <u>\$4,020,000</u> | <u>\$6,000,000</u> | <u>\$181,899,574</u> | <u>\$191,919,574</u> |
| Ending Fund Balance (Estimate) | | | | |
| June 30, 2011 | <u>\$4,043,727</u> | <u>\$70,239,233</u> | <u>(\$23,677,549)</u> | <u>\$50,605,411</u> |

SPLOST 2 PROJECTS

On September 16, 2003, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. Tax receipts were projected to be \$636,504,317 with additional construction funding from the State of Georgia. The tax became effective January 1, 2004 and expired December 31, 2008. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues by -\$22,784,642 for a variance of -3.6%. Projects included 9 new schools, 347 classroom additions, building maintenance (including electrical, HVAC, roofing, painting, etc.), curriculum technology (workstations, servers, network, etc.), safety and security (security fencing, surveillance cameras, etc.) and land.



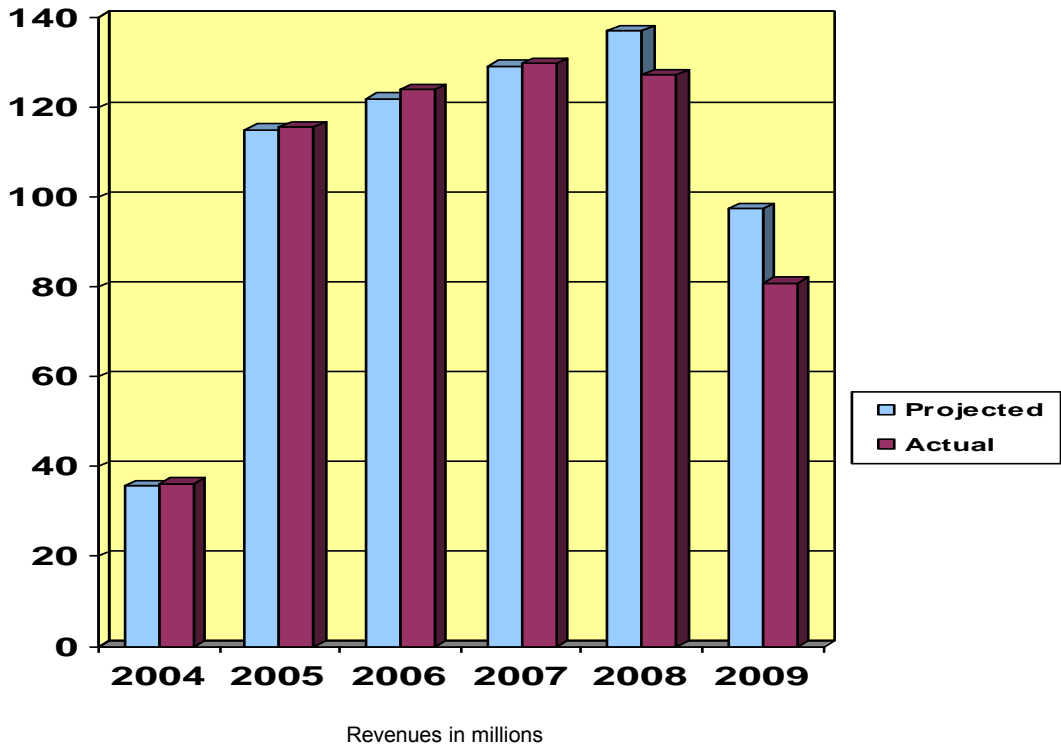
September 2009 Flooding at
Clarkdale Elementary School



Media Center at Clarkdale Elementary School
after flood waters receded

- **NEW SCHOOLS AND LAND:** Nine new schools have been constructed: Austell Primary School, McCall Primary School, Pickett's Mill Elementary School, Riverside Primary School, Barber Middle School, Lovingsgood Middle School, McClure Middle School, Allatoona High School and Hillgrove High School. A total of \$213,279,206 has been expended on new school construction since inception.
- **ADDITIONS AND RENOVATIONS:** Thirty-one addition and renovation projects were planned. The final two additions, Due West Elementary and East Cobb Middle Schools, were completed. A total of \$176,200,945 has been spent as of June 30, 2010, on additions and renovation projects.
- **CURRICULUM, INSTRUCTION AND TECHNOLOGY INITIATIVES:** Classroom teachers received laptops and training. Computers, printers, servers and copiers have been refreshed. Classroom printers have been installed. District network equipment upgrades are 96% complete. As of June 30, 2010, a total of \$81,882,617 has been expended on technology upgrades.
- **MAINTENANCE:** Generators, switchgear/panel upgrades, flooring, lighting, HVAC, painting, paving, plumbing, resurfacing tennis courts & track, roofing, and toilet partitions and accessories projects are 100% complete. Since inception, maintenance project expenditures total \$38,134,391.
- **SUPPORT AND SAFETY IMPROVEMENTS:** ADA renovations, access controls, new buses, vehicles and equipment, food service upgrades, replacement classroom and administrative furniture and equipment, security fencing and signage, Financial Services software upgrade, personnel needs, local school requests and surveillance camera projects are close to completion. Due to the flood at Clarkdale Elementary School, funding has been established in undistributed classrooms to be used toward the rebuilding of Clarkdale's replacement school. Since inception, a total of \$55,070,821 has been spent on Support and Safety Improvements.

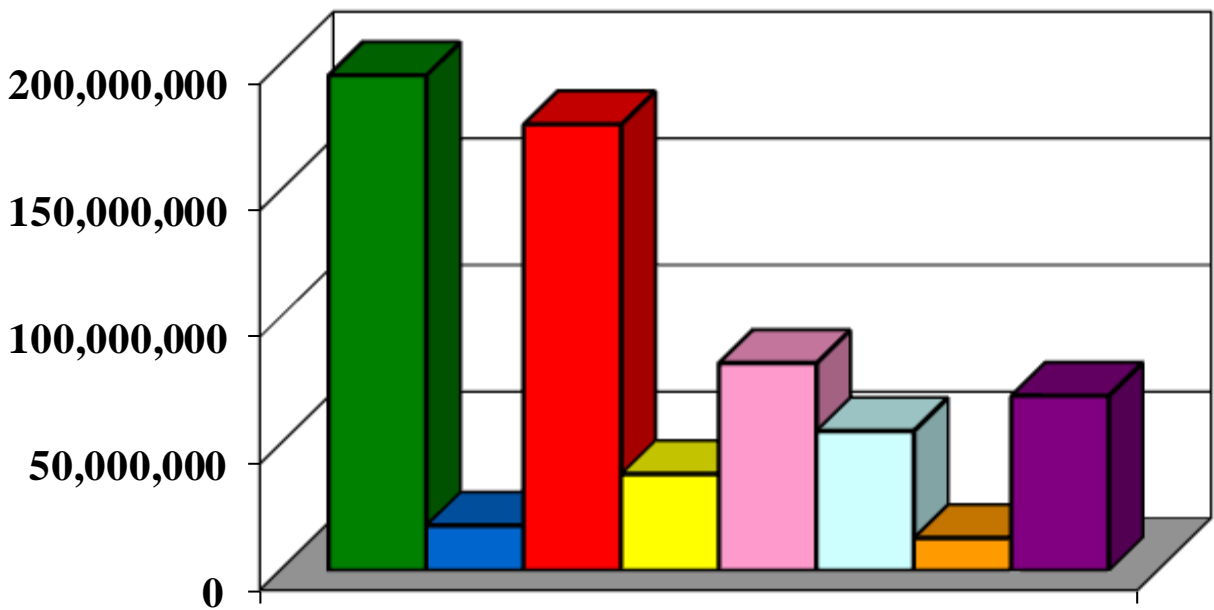
SPLOST 2 REVENUES



| SPLOST 2 REVENUES BY FISCAL YEAR | | | | |
|----------------------------------|----------------------|----------------------|----------------------|--------------|
| MONTH | PROJECTED | ACTUAL | OVER / UNDER BUDGET | % CHANGE |
| FISCAL YEAR 2004 | \$35,760,941 | \$36,323,655 | \$562,714 | 1.6% |
| FISCAL YEAR 2005 | 115,059,231 | 115,672,658 | 613,427 | 0.5% |
| FISCAL YEAR 2006 | 121,962,785 | 123,878,233 | 1,915,448 | 1.6% |
| FISCAL YEAR 2007 | 129,280,553 | 129,712,300 | 431,747 | 0.3% |
| FISCAL YEAR 2008 | 137,037,386 | 127,236,964 | -9,800,422 | -7.2% |
| FISCAL YEAR 2009 | 97,403,421 | 80,895,865 | -16,507,556 | -16.9% |
| TOTALS | \$636,504,317 | \$613,719,675 | -\$22,784,642 | -3.6% |

Collections for SPLOST 2 began in January 2004 with the first revenues received in March 2004. Revenue collections were projected to be \$636,504,317 for the period of 2004 through 2009. The tax expired on December 31, 2008, with the last revenues received in February 2009. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues of \$636,504,317 by -\$22,784,642 for a variance of -3.6%. NOTE: The actual revenue figures do not include accruals.

SPLOST 2 EXPENDITURES BY CATEGORY (IN DOLLARS)



Through June 2010

| | | |
|--|---|---|
| ■ New Schools | ■ Land | ■ Additions/ Renovations |
| ■ Maintenance | ■ Curr/ Instr/ Technology | ■ Support and Safety |
| ■ Program Management | ■ Property Tax Rollback | |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|------------------------|-----------------------|-------------------------|-------------------|
| ACWORTH INTERMEDIATE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$180,093 | \$180,092.80 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$38,764 | \$38,763.73 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$138,758 | \$138,756.21 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$55,731 | \$55,730.22 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,818 | \$37,817.68 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,276 | \$5,275.40 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL | \$0 | \$7,160 | \$7,159.71 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,058 | \$6,057.27 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$171 | \$170.69 | 100% |
| ADA RAMP | \$0 | \$30,220 | \$30,219.79 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$85,078 | \$85,078.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$65,123 | \$65,122.14 | 100% |
| ACCESS CONTROLS | \$0 | \$111,657 | \$111,656.27 | 100% |
| SCHOOL LETTERING | \$11,025 | \$7,861 | \$7,860.69 | 100% |
| REPLACE CARPET/TILE | \$444,308 | \$41,176 | \$41,175.03 | 100% |
| TOTAL ACWORTH INTERMEDIATE | \$553,333 | \$821,931 | \$821,922.30 | 100% |
| ADDISON ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$172,550 | \$172,549.86 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$29,212 | \$29,211.64 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$100,992 | \$100,990.45 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$12,915 | \$12,913.98 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$57,069 | \$57,068.63 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.81 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$72,100 | \$72,100.00 | 100% |
| PE ADDITION AND MODIFICATIONS INCLUDING: | \$2,295,182 | \$541,501 | \$541,499.57 | 100% |
| HVAC - PE GYM | | | | |
| CANOPY FOR BUS LANE | | | | |
| LOCKS ON EXIT DOORS | | | | |
| WHITEBOARDS | | | | |
| ACCESS CONTROLS | \$0 | \$84,572 | \$84,571.34 | 100% |
| TOTAL ADDISON ELEMENTARY | \$2,295,182 | \$1,080,256 | \$1,080,249.95 | 100% |
| ADULT EDUCATION CENTER | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$104,911 | \$104,910.55 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$4,939 | \$4,938.82 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$4,823 | \$4,822.05 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$30,679 | \$30,678.15 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$24,680 | \$24,680.16 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$43,267 | \$43,266.28 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$14,464 | \$14,464.00 | 100% |
| COMPUTING DEVICE FOR EVERY TEACHER | \$0 | \$1,442 | \$1,442.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$11,300 | \$11,244.13 | 100% |
| ACCESS CONTROLS | \$0 | \$2,869 | \$2,868.52 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$220,500 | \$158,188 | \$158,187.04 | 100% |
| TOTAL ADULT EDUCATION CENTER | \$220,500 | \$401,562 | \$401,501.70 | 100% |
| ALLATOONA HIGH SCHOOL | | | | |
| LAND ACQUISITIONS | \$0 | \$9,951,707 | \$9,951,707.55 | 100% |
| NEW HIGH SCHOOL | \$48,799,343 | \$52,170,538 | \$51,793,744.94 | 99% |
| TOTAL ALLATOONA HIGH SCHOOL | \$48,799,343 | \$62,122,245 | \$61,745,452.49 | 99% |
| ARGYLE ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$123,983 | \$123,982.88 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$30,331 | \$30,330.57 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$134,923 | \$134,887.51 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$25,579 | \$25,576.55 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$40,976 | \$40,975.83 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$6,919 | \$6,918.80 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$2,866 | \$2,866.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$34,690 | \$34,689.33 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.81 | 100% |
| SAFETY FENCING | \$0 | \$37,749 | \$37,748.51 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$399 | \$399.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$24,336 | \$24,335.61 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$99,456 | \$99,456.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$16,433 | \$16,432.50 | 100% |
| HVAC - MAIN GYM | \$51,450 | \$45,644 | \$45,643.50 | 100% |
| PAINTING/REMOVE FILM ON CAFETERIA WINDOWS | \$139,582 | \$76,637 | \$76,636.11 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| ACCESS CONTROLS | \$0 | \$92,854 | \$92,853.78 | 100% |
| REPLACE CARPET | \$210,192 | \$183,760 | \$183,758.81 | 100% |
| ADD A STAFF RESTROOM | \$55,125 | \$29,926 | \$29,925.80 | 100% |
| TOTAL ARGYLE ELEMENTARY | \$762,599 | \$1,015,571 | \$1,015,525.97 | 100% |
| AUSTELL INTERMEDIATE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$192,882 | \$192,881.26 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$39,095 | \$39,094.19 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$4,815 | \$4,814.84 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$128,576 | \$128,575.36 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$64,053 | \$64,052.02 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$27,299 | \$27,298.73 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.20 | 100% |
| INTERMEDIATE SCHOOL SIGN | \$0 | \$1,750 | \$1,750.00 | 100% |
| REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL | \$0 | \$11,659 | \$11,659.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$82,194 | \$82,194.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$48,114 | \$48,113.50 | 100% |
| ACCESS CONTROLS | \$0 | \$124,437 | \$124,436.31 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$33,075 | \$22,625 | \$22,625.00 | 100% |
| OUTDOOR STORAGE AREA | \$27,563 | \$51,062 | \$51,061.36 | 100% |
| TOTAL AUSTELL INTERMEDIATE | \$158,638 | \$798,921 | \$798,915.57 | 100% |
| AUSTELL PRIMARY | | | | |
| REFRESH DISTRICT PRINTERS | \$0 | \$23,616 | \$23,615.33 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$104,260 | \$104,259.75 | 100% |
| LAND ACQUISITIONS | \$0 | \$73,748 | \$73,748.07 | 100% |
| NEW PRIMARY SCHOOL | \$9,226,393 | \$9,506,987 | \$9,506,981.81 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$43,260 | \$43,260.00 | 100% |
| ACCESS CONTROLS | \$0 | \$80,568 | \$80,568.00 | 100% |
| TOTAL AUSTELL PRIMARY | \$9,226,393 | \$9,832,439 | \$9,832,432.96 | 100% |
| AWTREY MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$282,123 | \$282,122.58 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$46,613 | \$46,612.92 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$206,214 | \$206,213.93 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$57,454 | \$57,452.06 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$41,406 | \$41,405.81 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$39,161 | \$39,160.62 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$10,098 | \$10,098.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$25,748 | \$25,747.69 | 100% |
| FENCING | \$0 | \$18,221 | \$18,220.20 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$990 | \$990.00 | 100% |
| ADA CURB CUT/PAINTING | \$0 | \$1,860 | \$1,860.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,394 | \$86,394.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$367,500 | \$419,570 | \$419,569.49 | 100% |
| HVAC/IMPROVE CLIMATE CONTROL | \$719,452 | \$779,350 | \$779,349.27 | 100% |
| HVAC - PE GYM | \$159,250 | \$448,979 | \$448,978.97 | 100% |
| ROOFING | \$224,266 | \$244,872 | \$244,872.93 | 100% |
| METAL REFINISH | \$52,139 | \$51,410 | \$51,410.71 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$25,324 | \$25,324.00 | 100% |
| WHITEBOARDS | \$72,765 | \$42,853 | \$42,852.80 | 100% |
| WINDOW - FRONT OFFICE | \$11,025 | \$7,919 | \$7,918.96 | 100% |
| TOTAL AWTREY MIDDLE | \$1,606,397 | \$2,842,466 | \$2,842,461.49 | 100% |
| BAKER ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$271,024 | \$271,023.26 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$41,053 | \$41,052.30 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,889 | \$7,888.08 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$116,272 | \$116,271.52 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$49,919 | \$49,917.48 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$46,323 | \$46,323.47 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA SIDEWALKS | \$0 | \$4,330 | \$4,330.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$83,636 | \$83,636.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$58,953 | \$58,952.50 | 100% |
| PARKING LOT AND BUS LANE REPAVING | \$161,700 | \$202,314 | \$202,313.48 | 100% |
| ACCESS CONTROLS | \$0 | \$100,731 | \$100,730.30 | 100% |
| PROVIDE CANOPY | \$143,325 | \$86,645 | \$86,644.55 | 100% |
| FENCE/GATED ENTRANCE | \$44,100 | \$0 | \$0.00 | N/A |
| TOTAL BAKER ELEMENTARY | \$422,625 | \$1,075,494 | \$1,075,487.30 | 100% |
| BAKER ROAD BUS SHOP | | | | |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$1,176 | \$1,175.10 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$3,879 | \$3,879.00 | 100% |
| TOTAL BAKER ROAD BUS SHOP | \$0 | \$5,055 | \$5,054.10 | 100% |
| BARBER MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$4,258 | \$4,257.78 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$50,563 | \$50,562.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$202,614 | \$202,613.55 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$3,150 | \$3,150.00 | 100% |
| NEW MIDDLE SCHOOL | \$19,815,465 | \$16,433,433 | \$16,433,426.75 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$28,995 | \$28,994.47 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,136 | \$1,135.70 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$92,400 | \$92,400.00 | 100% |
| TOTAL BARBER MIDDLE | \$19,815,465 | \$16,816,549 | \$16,816,540.80 | 100% |
| BARNES ED CENTER | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$188,855 | \$188,854.85 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$24,351 | \$24,350.93 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$12,066 | \$12,064.97 | 100% |
| COPIER DUPLICATOR REFRESH | \$0 | \$39,189 | \$39,187.70 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$74,691 | \$74,691.15 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$11,192 | \$11,191.32 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$20,047 | \$20,046.67 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ACCESS CONTROLS | \$22,050 | \$202,142 | \$202,141.50 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$367,500 | \$286,699 | \$286,698.26 | 100% |
| REPLACE HVAC SYSTEM | \$1,216,603 | \$0 | \$0.00 | N/A |
| CCTV SURVEILLANCE SYSTEMS | \$33,075 | \$21,836 | \$21,836.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$40,376 | \$40,376.00 | 100% |
| TOTAL BARNES ED CENTER | \$1,639,228 | \$923,418 | \$923,413.15 | 100% |
| BELLS FERRY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$101,242 | \$101,241.48 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$28,142 | \$28,141.33 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$103,085 | \$103,083.69 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$51,847 | \$51,845.57 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$30,913 | \$30,913.00 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,616 | \$3,616.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$2,458 | \$2,457.20 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$70,658 | \$70,658.00 | 100% |
| HVAC - PE GYM/SWITCHGEAR & PANEL UPGRADES | \$357,700 | \$53,046 | \$53,045.50 | 100% |
| FINISH-PAINTING | \$103,379 | \$77,021 | \$77,019.15 | 100% |
| BUS LANE AND PARKING LOT REPAVING | \$117,658 | \$169,295 | \$169,294.10 | 100% |
| METAL REFINISH | \$38,587 | \$40,737 | \$40,736.69 | 100% |
| ACCESS CONTROLS | \$0 | \$92,618 | \$92,618.00 | 100% |
| RESTROOM- PRE-K | \$68,355 | \$37,166 | \$37,165.86 | 100% |
| CANOPY | \$143,325 | \$97,983 | \$97,982.14 | 100% |
| IMPROVE PLAYGROUND | \$99,225 | \$33,962 | \$33,961.20 | 100% |
| TOTAL BELLS FERRY ELEMENTARY | \$928,229 | \$1,003,162 | \$1,003,151.85 | 100% |
| BELMONT HILLS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$122,285 | \$122,284.52 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$28,859 | \$28,858.93 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,889 | \$7,888.08 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$115,855 | \$115,854.91 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$32,171 | \$32,169.75 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$73,903 | \$73,902.78 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,298 | \$5,297.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$2,269 | \$2,268.39 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$61 | \$60.78 | 100% |
| ADA RESTROOM/CLASSROOM | \$0 | \$7,566 | \$7,566.00 | 100% |
| ADA CURB CUT | \$0 | \$2,780 | \$2,780.00 | 100% |
| ADA CARPET ROOM | \$0 | \$670 | \$670.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA HANDRAILS | \$0 | \$500 | \$500.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$928 | \$928.41 | 100% |
| ADA ACCESS | \$0 | \$5,750 | \$5,750.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$96,614 | \$96,614.00 | 100% |
| HVAC/SWITCHGEAR AND PANEL UPGRADES | \$1,178,587 | \$520,274 | \$520,273.58 | 100% |
| REPLACE WATER PIPING, PLUMBING FIXTURES | \$255,819 | \$68,332 | \$68,331.85 | 100% |
| METAL REFINISH | \$43,181 | \$42,189 | \$42,188.99 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| ACCESS CONTROLS | \$0 | \$113,517 | \$113,516.75 | 100% |
| REPLACE CARPET | \$228,989 | \$140,176 | \$140,174.92 | 100% |
| PLANT SOD | \$99,225 | \$0 | \$0.00 | N/A |
| LANDSCAPE | \$22,050 | \$18,315 | \$18,314.67 | 100% |
| REPLACE CAFETERIA TABLES | \$12,500 | \$12,160 | \$12,160.00 | 100% |
| TOTAL BELMONT HILLS ELEMENTARY | \$1,840,351 | \$1,420,363 | \$1,420,357.24 | 100% |
| BIG SHANTY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$226,400 | \$226,399.62 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$32,208 | \$32,207.01 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$149,741 | \$149,740.85 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$57,847 | \$57,845.56 | 100% |
| SCHOOL LEVEL F&E/OFFICE EQUIPMENT | \$12,500 | \$42,991 | \$42,990.31 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$23,735 | \$23,734.53 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE ELECTRICAL/RE-ROOF WALK-IN COOLER | \$0 | \$139,586 | \$139,585.84 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$90,804 | \$90,804.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$39,746 | \$39,745.50 | 100% |
| UPGRADE HVAC INCLUDING PE GYM | \$485,276 | \$332,663 | \$332,662.88 | 100% |
| FINISH -PAINTING | \$159,409 | \$85,629 | \$85,627.98 | 100% |
| REPLACE WATER PIPING/FIXTURES/FOUNTAIN | \$425,281 | \$105,917 | \$105,916.47 | 100% |
| METAL REFINISH | \$38,587 | \$35,858 | \$35,857.73 | 100% |
| ACCESS CONTROLS | \$0 | \$145,912 | \$145,911.10 | 100% |
| OUTDOOR STORAGE UNIT | \$27,563 | \$51,277 | \$51,276.13 | 100% |
| WHITEBOARDS | \$57,330 | \$44,782 | \$44,781.81 | 100% |
| TOTAL BIG SHANTY ELEMENTARY | \$1,512,196 | \$1,614,441 | \$1,614,431.79 | 100% |
| BIRNEY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$221,319 | \$221,318.20 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$40,777 | \$40,776.03 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$177,216 | \$177,170.18 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$26,449 | \$26,447.32 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$48,624 | \$48,624.11 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$5,599 | \$5,598.66 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,495 | \$8,494.99 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$720 | \$719.91 | 100% |
| ADA CLINIC RENOVATIONS | \$0 | \$4,320 | \$4,320.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$125,454 | \$125,454.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$200,311 | \$200,310.65 | 100% |
| HVAC - PE GYM | \$51,450 | \$44,572 | \$44,571.50 | 100% |
| UPGRADE PLUMBING FIXTURES | \$177,625 | \$108,957 | \$108,956.85 | 100% |
| METAL REFINISH | \$38,587 | \$37,177 | \$37,176.05 | 100% |
| ACCESS CONTROLS | \$0 | \$140,938 | \$140,937.48 | 100% |
| CARPET REPLACEMENT | \$362,282 | \$136,002 | \$136,001.00 | 100% |
| LIGHTING AT CANOPY | \$38,588 | \$27,041 | \$27,040.50 | 100% |
| TOTAL BIRNEY ELEMENTARY | \$974,782 | \$1,360,224 | \$1,360,169.73 | 100% |
| BLACKWELL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$215,721 | \$215,721.00 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$35,936 | \$35,935.81 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$114,678 | \$114,677.85 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$51,553 | \$51,551.77 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$34,519 | \$34,518.67 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$185 | \$184.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$399 | \$399.00 | 100% |
| FENCE & ADD GATES | \$0 | \$2,607 | \$2,606.20 | 100% |
| ADD FENCE | \$0 | \$3,652 | \$3,651.20 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,436 | \$86,436.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$58,953 | \$58,952.50 | 100% |
| ACCESS CONTROLS | \$0 | \$96,365 | \$96,364.01 | 100% |
| PLANT SOD FOR PLAYGROUND | \$99,225 | \$14,018 | \$14,017.58 | 100% |
| SIDEWALK HANDRAIL | \$11,025 | \$6,583 | \$6,583.00 | 100% |
| TOTAL BLACKWELL ELEMENTARY | \$183,750 | \$727,967 | \$727,960.30 | 100% |
| BROWN ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$165,336 | \$165,335.36 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$18,023 | \$18,022.72 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$100,044 | \$100,043.55 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| COPIER/DUPLICATOR REFRESH | \$0 | \$54,764 | \$54,763.04 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$30,233 | \$30,232.97 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$16,885 | \$16,884.03 | 100% |
| ADA RESTROOM/SIDEWALK/CURB CUTS | \$0 | \$6,894 | \$6,894.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA ADD SIDEWALK AT RAMP | \$0 | \$900 | \$900.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$43,442 | \$43,442.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$76,935 | \$76,934.50 | 100% |
| HVAC - PE GYM | \$51,450 | \$44,572 | \$44,571.50 | 100% |
| METAL REFINISH | \$38,587 | \$35,345 | \$35,344.48 | 100% |
| ACCESS CONTROLS | \$0 | \$70,721 | \$70,720.54 | 100% |
| RENOVATE ADMINISTRATIVE OFFICES | \$175,298 | \$26,419 | \$26,418.95 | 100% |
| GRADE AND BLACKTOP PLAYGROUND AREA | \$107,494 | \$38,325 | \$38,324.83 | 100% |
| SIDEWALK - PARKING LOT | \$5,513 | \$3,200 | \$3,200.00 | 100% |
| TOTAL BROWN ELEMENTARY | \$684,592 | \$738,234 | \$738,228.24 | 100% |
| BRUMBY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$171,760 | \$171,759.08 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$31,746 | \$31,745.56 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$128,745 | \$128,742.71 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$49,282 | \$49,278.73 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$71,034 | \$71,034.57 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,593 | \$5,592.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,133 | \$1,133.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$10,340 | \$10,339.75 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$70,373 | \$70,372.73 | 100% |
| HAND DRYERS | \$0 | \$4,776 | \$4,775.56 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$116,760 | \$116,760.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$9,053 | \$9,052.98 | 100% |
| FLOORING - CARPET | \$194,914 | \$232,446 | \$232,445.53 | 100% |
| UPGRADE HVAC INCLUDING PE GYM | \$859,678 | \$1,285,065 | \$1,285,064.84 | 100% |
| REPLACE EXTERIOR SANITARY SEWER | \$9,187 | \$30,197 | \$30,196.78 | 100% |
| ACCESS CONTROLS | \$0 | \$127,276 | \$127,275.10 | 100% |
| ENCLOSE OPEN INSTRUCTIONAL UNITS | \$834,207 | \$255,339 | \$255,337.77 | 100% |
| PAINT INTERIOR OF BUILDING | \$131,217 | \$78,128 | \$78,127.48 | 100% |
| TOTAL BRUMBY ELEMENTARY | \$2,335,453 | \$2,688,476 | \$2,688,464.30 | 100% |
| BRYANT ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$257,269 | \$257,268.01 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$40,139 | \$40,138.76 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$4,182 | \$4,181.48 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$166,257 | \$166,231.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$54,798 | \$54,796.50 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$51,515 | \$51,514.64 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$11,186 | \$11,185.32 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,616 | \$3,616.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,679 | \$8,678.51 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$123,113 | \$123,112.61 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$108,066 | \$108,066.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$44,639 | \$44,638.50 | 100% |
| HVAC - PE GYM | \$73,500 | \$45,034 | \$45,033.01 | 100% |
| BUS LANE AND PARKING LOT REPAVING | \$232,759 | \$312,983 | \$312,982.17 | 100% |
| ACCESS CONTROLS | \$0 | \$97,227 | \$97,227.00 | 100% |
| LANDSCAPE ENTRANCE & FRONT OF BUILDING | \$27,563 | \$19,976 | \$19,975.53 | 100% |
| CORRECT DRAINAGE - LOWER FIELD | \$49,613 | \$6,806 | \$6,805.77 | 100% |
| TOTAL BRYANT ELEMENTARY | \$689,685 | \$1,355,651 | \$1,355,617.14 | 100% |
| BULLARD ES | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$140,788 | \$140,787.07 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$46,272 | \$46,271.50 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$148,613 | \$148,611.27 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$36,746 | \$36,746.00 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$67,411 | \$67,411.16 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FENCING | \$0 | \$2,932 | \$2,931.40 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$103,824 | \$103,824.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$42,547 | \$42,546.65 | 100% |
| ACCESS CONTROLS | \$0 | \$111,592 | \$111,591.08 | 100% |
| TOTAL BULLARD ELEMENTARY | \$98,000 | \$709,085 | \$709,078.72 | 100% |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|------------------------|---------------|
| CAMPBELL HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$452,878 | \$452,877.32 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$95,497 | \$95,496.28 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,165 | \$7,164.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$487,907 | \$486,769.76 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$98,480 | \$98,479.35 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$60,959 | \$60,959.04 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,593 | \$5,592.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA ROTC ACCESSIBILITY | \$0 | \$4,000 | \$4,000.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,691 | \$1,691.00 | 100% |
| ADA RAMP/SIDEWALK | \$0 | \$28,268 | \$28,268.00 | 100% |
| ADA CLASSROOM MODIFICATION | \$0 | \$37,334 | \$37,333.52 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$253,260 | \$253,260.00 | 100% |
| 18 CLASSROOM ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM RENOVATE AUDITORIUM PAINT LOCKERS WHITEBOARDS | \$9,714,295 | \$8,927,413 | \$8,748,681.23 | 98% |
| LIGHTING-FOOTBALL | \$367,500 | \$211,903 | \$211,902.16 | 100% |
| TRACK RESURFACING | \$245,000 | \$133,055 | \$133,054.49 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$74,814 | \$74,813.19 | 100% |
| TOTAL CAMPBELL HIGH | \$10,326,795 | \$10,882,567 | \$10,702,691.91 | 98% |
| CAMPBELL MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$314,832 | \$314,830.43 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$48,746 | \$48,745.04 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,906 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$247,540 | \$247,500.75 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$56,294 | \$56,292.47 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,026 | \$37,025.22 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$16,790 | \$16,789.98 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$2,866 | \$2,866.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$990 | \$990.00 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$11,850 | \$11,849.59 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$116,802 | \$116,802.00 | 100% |
| CLASSROOM ADDITION/MODIFICATIONS INCLUDING: HVAC - PE GYM BUS LANE REPAVING PARKING LOT REPAVING REPLACE GYM BLEACHERS LIGHTING/SOUND SYSTEM | \$7,615,640 | \$7,710,433 | \$7,710,428.65 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$22,939 | \$22,939.00 | 100% |
| TOTAL CAMPBELL MIDDLE | \$7,615,640 | \$8,593,014 | \$8,592,965.68 | 100% |
| CHALKER ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$303,241 | \$303,240.38 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$38,577 | \$38,576.19 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$8,000 | \$7,999.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$170,549 | \$170,548.15 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$33,956 | \$33,953.66 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$54,711 | \$54,710.69 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$43 | \$42.66 | 99% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$100,856 | \$100,856.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$64,062 | \$64,061.74 | 100% |
| ACCESS CONTROLS | \$0 | \$94,260 | \$94,259.44 | 100% |
| WHITEBOARDS | \$67,253 | \$49,370 | \$49,369.54 | 100% |
| HOT WATER LINE | \$11,025 | \$2,883 | \$2,882.28 | 100% |
| TOTAL CHALKER ELEMENTARY | \$176,278 | \$920,868 | \$920,859.87 | 100% |
| CHEATHAM HILL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$244,569 | \$244,568.69 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$45,893 | \$45,892.13 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$190,411 | \$190,411.00 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$48,751 | \$48,749.81 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$45,159 | \$45,159.11 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,058 | \$6,057.27 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| ADA RAMP | \$0 | \$2,525 | \$2,525.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$8,986 | \$8,986.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$122,528 | \$122,528.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$66,619 | \$66,618.27 | 100% |
| ACCESS CONTROLS | \$0 | \$98,342 | \$98,341.35 | 100% |
| FENCING AROUND PLAYGROUND | \$22,050 | \$5,142 | \$5,142.00 | 100% |
| TOTAL CHEATHAM HILL ELEMENTARY | \$120,050 | \$891,151 | \$891,146.43 | 100% |
| CLARKDALE ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$105,683 | \$105,682.14 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$21,812 | \$21,811.46 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$114,777 | \$114,776.00 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$17,547 | \$17,545.01 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$56,623 | \$56,622.68 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$39,224 | \$39,223.62 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$10,339 | \$10,339.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,513 | \$8,512.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$739 | \$739.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$63,406 | \$63,406.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$76,453 | \$76,452.48 | 100% |
| UPGRADE HVAC INCLUDING PE GYM | \$741,085 | \$1,010,641 | \$1,010,640.06 | 100% |
| UPGRADE PLUMBING FIXTURES/STALLS/DOORS | \$140,875 | \$90,707 | \$90,707.00 | 100% |
| REPLACE SANITARY SEWER | \$27,562 | \$39,765 | \$39,764.20 | 100% |
| ROOFING | \$369,447 | \$351,899 | \$351,898.29 | 100% |
| METAL REFINISH | \$38,587 | \$37,177 | \$37,176.04 | 100% |
| ACCESS CONTROLS | \$0 | \$87,682 | \$87,681.57 | 100% |
| REPLACE FRONT SIGN | \$11,025 | \$21,561 | \$21,560.68 | 100% |
| ADMINISTRATIVE AREA RENOVATION | \$165,375 | \$7,725 | \$7,725.00 | 100% |
| TOTAL CLARKDALE ELEMENTARY | \$1,800,206 | \$2,168,441 | \$2,168,429.67 | 100% |
| CLARKDALE REPLACEMENT ES | | | | |
| LAND ACQUISITION | \$0 | \$277,609 | \$14,750.00 | 5% |
| UNDESIGNATED CLASSROOMS | \$0 | \$3,443,666 | \$0.00 | 0% |
| TOTAL CLARKDALE REPLACEMENT ES | \$0 | \$3,721,275 | \$14,750.00 | 0% |
| CLAY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$174,427 | \$174,426.14 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$24,452 | \$24,451.15 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$106,522 | \$106,520.87 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$13,210 | \$13,208.25 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,582 | \$37,582.28 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,599 | \$5,598.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,465 | \$8,464.99 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$85 | \$85.00 | 100% |
| FENCING | \$0 | \$9,593 | \$9,592.13 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$72,058 | \$72,058.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$71,510 | \$71,509.91 | 100% |
| UPGRADE HVAC INCLUDING PE GYM | \$847,724 | \$670,625 | \$670,624.80 | 100% |
| FINISHES - PAINTING | \$99,238 | \$78,886 | \$78,884.49 | 100% |
| UPGRADE PLUMBING FIXTURES | \$104,125 | \$67,652 | \$67,651.22 | 100% |
| METAL REFINISH | \$38,587 | \$37,177 | \$37,176.05 | 100% |
| ACCESS CONTROLS | \$0 | \$121,089 | \$121,088.45 | 100% |
| INTERCOM SPEAKERS | \$11,025 | \$25,805 | \$25,804.85 | 100% |
| SIDEWALK | \$16,538 | \$3,065 | \$3,065.00 | 100% |
| CAFETERIA BLINDS | \$11,025 | \$6,695 | \$6,694.68 | 100% |
| WHITEBOARDS | \$38,588 | \$25,422 | \$25,421.07 | 100% |
| TOTAL CLAY ELEMENTARY | \$1,473,100 | \$1,570,906 | \$1,570,894.66 | 100% |
| COMPTON ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$177,334 | \$177,333.54 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$36,443 | \$36,442.06 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$205,159 | \$161,918.33 | 79% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$69,227 | \$69,225.34 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$29,700 | \$29,699.73 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$24,364 | \$24,363.94 | 100% |
| FENCING | \$0 | \$27,594 | \$27,593.67 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,520 | \$86,520.00 | 100% |
| HVAC/PE GYM/SWITCHGEAR & PANEL UPGRADES | \$1,505,909 | \$1,358,739 | \$1,358,739.15 | 100% |
| PARKING LOT AND BUS LANE REPAVING | \$164,168 | \$169,589 | \$169,588.06 | 100% |
| UPGRADE PLUMBING FIXTURES | \$159,250 | \$68,181 | \$68,180.30 | 100% |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|-----------------------------------|----------------------------|---------------------------|-----------------------------|-----------------------|
| METAL REFINISH | \$38,587 | \$37,178 | \$37,177.05 | 100% |
| ACCESS CONTROLS | \$0 | \$131,379 | \$131,378.35 | 100% |
| CARPET | \$341,775 | \$151,380 | \$151,379.94 | 100% |
| INTERIOR PAINTING | \$132,300 | \$85,429 | \$85,428.10 | 100% |
| FENCING/MACLAND RD | \$38,588 | \$4,720 | \$4,720.00 | 100% |
| LOCKS IN NEW BUILDING | \$16,538 | \$4,438 | \$4,437.44 | 100% |
| BUILD CANOPY | \$143,325 | \$117,409 | \$117,408.20 | 100% |
| ADD RESTROOM TO STAFF LOUNGE | \$55,125 | \$44,214 | \$44,213.87 | 100% |
| INSTALL COUNTER IN FRONT OFFICE | \$165,375 | \$9,979 | \$9,978.95 | 100% |
| LANDSCAPING | \$22,050 | \$33,802 | \$33,801.46 | 100% |
| TOTAL COMPTON ELEMENTARY | \$2,782,990 | \$2,878,780 | \$2,835,528.98 | 98% |
| COOPER MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$325,019 | \$325,018.52 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$54,056 | \$54,055.89 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$219,638 | \$219,637.67 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$68,697 | \$68,696.28 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$30,170 | \$30,170.24 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$606 | \$606.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$102,214 | \$102,214.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$120,313 | \$120,312.08 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$6,852 | \$6,852.00 | 100% |
| AIR-CONDITION KITCHEN | \$82,688 | \$106,289 | \$106,288.93 | 100% |
| TOTAL COOPER MIDDLE | \$192,938 | \$1,048,077 | \$1,048,073.70 | 100% |
| DANIELL MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$231,449 | \$231,448.57 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$48,523 | \$48,522.09 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$242,262 | \$242,261.24 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$36,434 | \$36,431.59 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$35,774 | \$35,773.62 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$752 | \$751.75 | 100% |
| ADA MOID CLASSROOM RENOVATION | \$0 | \$57,447 | \$57,445.72 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,817 | \$1,816.62 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$103,572 | \$103,572.00 | 100% |
| ADDITION/MODIFICATIONS INCLUDING: | \$3,888,614 | \$5,245,467 | \$5,245,464.20 | 100% |
| FLOORING - VCT | | | | |
| FLOORING - GYM | | | | |
| HVAC - PE GYM | | | | |
| METAL REFINISH | | | | |
| CANOPY AT THEATER | | | | |
| WHITEBOARDS | | | | |
| LOCKERS | | | | |
| SAFETY MATS | | | | |
| STRIPE PARKING LOT | | | | |
| SURVEILLANCE CAMERA | \$0 | \$22,561 | \$22,560.50 | 100% |
| ART TABLES & CHAIRS | \$14,000 | \$9,857 | \$9,857.24 | 100% |
| TOTAL DANIELL MIDDLE | \$3,902,614 | \$6,050,138 | \$6,050,126.73 | 100% |
| DAVIS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$173,729 | \$173,728.78 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$34,732 | \$34,731.29 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$141,453 | \$141,452.41 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$41,786 | \$41,784.96 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$34,112 | \$34,112.55 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$12,904 | \$12,903.66 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$322 | \$321.91 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$11,292 | \$11,291.85 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$69,216 | \$69,216.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$81,533 | \$81,532.39 | 100% |
| PARKING LOT AND BUS LANE REPAVING | \$160,215 | \$161,416 | \$161,415.09 | 100% |
| ACCESS CONTROLS | \$0 | \$4,515 | \$4,514.54 | 100% |
| COMPUTERS & CARTS | \$46,000 | \$45,958 | \$45,957.80 | 100% |
| FENCING | \$11,700 | \$11,638 | \$11,637.25 | 100% |
| TOTAL DAVIS ELEMENTARY | \$291,415 | \$830,968 | \$830,962.05 | 100% |
| DICKERSON MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$400,330 | \$400,329.82 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| REFRESH OBSOLETE PRINTERS | \$0 | \$52,498 | \$52,497.45 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$231,265 | \$231,264.64 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$66,292 | \$66,289.98 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$81,615 | \$81,614.25 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$56,032 | \$56,031.60 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$11,685 | \$11,685.00 | 100% |
| 4 CLASSROOM ADDITION INCLUDING: HVAC HVAC - PE GYM REPLACE LOCKERS CORRECT DRAINAGE DOORS RESTROOM FLOORS THEATER LIGHTING/SOUND EQUIPMENT | \$3,878,680 | \$2,218,215 | \$2,218,213.55 | 100% |
| FOOD SERVICE UPGRADES | \$0 | \$145 | \$144.33 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,044 | \$2,044.12 | 100% |
| ADA FAUCETS | \$0 | \$661 | \$661.00 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$41,415 | \$41,414.75 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$126,728 | \$126,728.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$17,012 | \$17,012.00 | 100% |
| TOTAL DICKERSON MIDDLE | \$3,878,680 | \$3,312,204 | \$3,312,197.11 | 100% |
| DODGEN MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$207,001 | \$207,000.38 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$43,889 | \$43,888.55 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$167,317 | \$167,316.75 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$54,838 | \$54,836.54 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$33,511 | \$33,511.00 | 100% |
| ADDITION/MODIFICATIONS INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM REPLACE GYM FLOOR REPLACE HVAC SYSTEM THEATER WINDOW SECURITY GATE | \$13,694,820 | \$12,575,711 | \$12,575,705.46 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$529 | \$529.20 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$99,498 | \$99,498.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$20,867 | \$20,867.00 | 100% |
| TOTAL DODGEN MIDDLE | \$13,694,820 | \$13,211,145 | \$13,211,135.91 | 100% |
| DOWELL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$188,620 | \$188,619.20 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$47,178 | \$47,177.35 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$164,943 | \$164,942.45 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$31,802 | \$31,799.70 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$55,390 | \$55,390.49 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,058 | \$6,057.27 | 100% |
| ADA HEARING IMPAIRED | \$0 | \$35,166 | \$35,165.04 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,651 | \$1,650.82 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$119,602 | \$119,602.00 | 100% |
| HVAC - PE GYM | \$61,250 | \$62,304 | \$62,303.35 | 100% |
| PARKING LOT AND BUS LANE REPAVING | \$164,022 | \$175,950 | \$175,950.53 | 100% |
| ACCESS CONTROLS | \$0 | \$112,997 | \$112,996.47 | 100% |
| CANOPY OVER BUS LANES | \$71,663 | \$76,297 | \$76,296.06 | 100% |
| SECURITY GATES | \$22,050 | \$0 | \$0.00 | N/A |
| CAFETERIA SOUND SYSTEM | \$27,500 | \$32,430 | \$32,428.62 | 100% |
| HAND DRYERS-RESTROOM | \$41,234 | \$12,321 | \$12,320.99 | 100% |
| TOTAL DOWELL ELEMENTARY | \$387,719 | \$1,128,711 | \$1,128,701.84 | 100% |
| DUE WEST ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$117,145 | \$117,144.17 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$30,280 | \$30,279.99 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$1,982 | \$1,981.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$21,196 | \$21,194.32 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$28,513 | \$28,513.14 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$9,153 | \$9,152.76 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$83,407 | \$83,406.98 | 100% |
| GATE | \$0 | \$15,600 | \$15,600.00 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| COMPUTING DEVICE/TEACHER | \$0 | \$56,196 | \$56,196.00 | 100% |
| ADDITION/MODIFICATIONS INCLUDING: | \$5,287,518 | \$5,365,041 | \$5,365,038.27 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| SPRINKLER | | | | |
| ROOFING | | | | |
| METAL REFINISH | | | | |
| LEVEL PLAYGROUND | | | | |
| SCHOOL SIGN | | | | |
| ACCESS CONTROLS | \$0 | \$179,290 | \$179,289.60 | 100% |
| TOTAL DUE WEST ELEMENTARY | \$5,287,518 | \$5,913,971 | \$5,913,964.06 | 100% |
| DURHAM MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$520,658 | \$520,657.57 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$56,744 | \$56,743.56 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$176,149 | \$176,148.03 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$45,613 | \$45,610.98 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$53,726 | \$53,726.13 | 100% |
| BREAKDOWN/REMOVAL OF PORTABLES | \$0 | \$15,797 | \$15,796.50 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA CURB CUT | \$0 | \$1,345 | \$1,345.00 | 100% |
| FOOD SERVICE AIR-CONDITIONING | \$0 | \$106,279 | \$106,278.28 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$138,432 | \$138,432.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$122,199 | \$122,198.13 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$20,847 | \$20,847.00 | 100% |
| NEW SOUND SYSTEM IN CAFETERIA | \$27,500 | \$26,305 | \$26,304.43 | 100% |
| TOTAL DURHAM MIDDLE | \$137,750 | \$1,290,543 | \$1,290,535.52 | 100% |
| EAST COBB MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$301,456 | \$301,455.20 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$54,608 | \$54,607.39 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$223,649 | \$223,648.27 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$40,017 | \$40,015.43 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$45,796 | \$45,795.77 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$44,790 | \$44,789.28 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,703 | \$3,703.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$46,684 | \$46,683.33 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$3,141 | \$3,140.60 | 100% |
| ADA LIFT SYSTEM | \$0 | \$2,900 | \$2,900.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$149,800 | \$149,800.00 | 100% |
| ADDITION/MODIFICATIONS INCLUDING: | \$4,562,219 | \$4,788,221 | \$4,788,220.28 | 100% |
| SERVING LINE | | | | |
| ADA RAMP AND LOBBY RENOVATIONS | | | | |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| WHITEBOARDS | | | | |
| UPGRADE CLOCKS | | | | |
| GYM FLOOR | | | | |
| REFINISH CANOPY | | | | |
| SURVEILLANCE CAMERAS | \$0 | \$21,832 | \$21,832.00 | 100% |
| TOTAL EAST COBB MIDDLE | \$4,562,219 | \$5,732,670 | \$5,732,662.90 | 100% |
| EAST SIDE ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$317,943 | \$317,942.02 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$39,193 | \$39,192.20 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$1,982 | \$1,981.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$40,037 | \$40,035.69 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$46,214 | \$46,214.05 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$16,629 | \$16,628.46 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,058 | \$1,058.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,713 | \$8,712.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| REPAIR AND ADD FENCING | \$11,025 | \$17,325 | \$17,324.65 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$93,884 | \$93,884.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$128,172 | \$128,171.78 | 100% |
| FLOORING - CARPET | \$249,252 | \$147,600 | \$147,599.34 | 100% |
| HVAC - ANNEX | \$122,931 | \$104,144 | \$104,143.25 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| HVAC - PE GYM | \$51,450 | \$0 | \$0.00 | N/A |
| METAL REFINISH | \$38,587 | \$37,885 | \$37,884.28 | 100% |
| ACCESS CONTROLS | \$0 | \$206,184 | \$206,183.54 | 100% |
| PAINT SCHOOL | \$115,971 | \$43,264 | \$43,263.65 | 100% |
| REPLACE CANOPY | \$60,638 | \$57,910 | \$57,909.65 | 100% |
| SCHOOL SIGN | \$11,025 | \$19,723 | \$19,722.60 | 100% |
| TOTAL EAST SIDE ELEMENTARY | \$967,129 | \$1,334,028 | \$1,334,018.13 | 100% |
| EAST SIDE REPLACEMENT ELEMENTARY | | | | |
| LAND ACQUISITION | \$0 | \$343,028 | \$343,027.97 | 100% |
| TOTAL EAST SIDE REPLACEMENT ELEMENTARY | \$0 | \$343,028 | \$343,027.97 | 100% |
| EASTVALLEY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$127,108 | \$127,107.44 | 100% |
| REFRESH OBSOLETE PRINTERS | \$0 | \$31,192 | \$31,191.53 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$4,182 | \$4,181.48 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$127,133 | \$127,132.95 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$45,453 | \$45,451.88 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$42,366 | \$42,366.05 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$16,784 | \$16,783.98 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,616 | \$3,616.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$53,943 | \$53,942.93 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$63,448 | \$63,448.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$180,745 | \$180,744.62 | 100% |
| HVAC | \$627,690 | \$932,625 | \$932,624.01 | 100% |
| HVAC - PE GYM | \$51,450 | \$71,205 | \$71,205.00 | 100% |
| BUS LANE AND PARKING LOT REPAVING | \$147,984 | \$130,878 | \$130,877.25 | 100% |
| ROOFING | \$201,206 | \$182,296 | \$182,296.00 | 100% |
| ACCESS CONTROLS | \$0 | \$111,070 | \$111,069.68 | 100% |
| OVERHEAD PROJECTORS | \$3,000 | \$11,235 | \$11,235.00 | 100% |
| PAINT EXTERIOR OF BUILDING | \$22,050 | \$3,500 | \$3,500.00 | 100% |
| LANDSCAPE | \$22,050 | \$14,738 | \$14,737.48 | 100% |
| TOTAL EASTVALLEY ELEMENTARY | \$1,381,680 | \$2,153,683 | \$2,153,677.08 | 100% |
| FAIR OAKS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$146,280 | \$146,279.66 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$34,862 | \$34,861.18 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,838 | \$5,837.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$222,648 | \$173,830.66 | 78% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$45,723 | \$45,721.60 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$26,670 | \$26,670.09 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$27,970 | \$27,969.30 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$7,015 | \$7,015.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$85 | \$85.00 | 100% |
| ADA AUDIOLOGY ELECTRICAL/SHELVING | \$0 | \$3,379 | \$3,378.66 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| REROOFING | \$0 | \$366,696 | \$366,695.18 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$105,266 | \$105,266.00 | 100% |
| ADDITION AND MODIFICATIONS INCLUDING: | \$3,196,172 | \$3,865,348 | \$3,865,346.26 | 100% |
| EXPAND AUDIOLOGY CLINIC | | | | |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| PLAY AREA METAL ROOF REPLACEMENT | | | | |
| PAINTING | | | | |
| NEW MARQUEE | | | | |
| HAND DRYERS | | | | |
| SCHOOL NAME ON BUILDING | | | | |
| WATER FOUNTAIN | | | | |
| PLANT GRASS ON PLAYGROUND AREAS | | | | |
| ACCESS CONTROLS | \$0 | \$143,009 | \$143,008.76 | 100% |
| TOTAL FAIR OAKS ELEMENTARY | \$3,196,172 | \$5,001,165 | \$4,952,340.46 | 99% |
| FLOYD MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$205,141 | \$205,140.58 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$53,923 | \$53,922.26 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$263,029 | \$208,227.47 | 79% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$33,954 | \$33,952.57 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$38,715 | \$38,714.80 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$27,988 | \$27,987.30 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,924 | \$3,924.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| ADA RESTROOM | \$0 | \$22,983 | \$22,982.21 | 100% |
| CLASSROOM ADDITION PROJECT | \$11,899,814 | \$7,328,776 | \$7,328,771.78 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| PLUMBING FIXTURES | | | | |
| ROOFING | | | | |
| PARKING LOT | | | | |
| NEW LOCKERS | | | | |
| FENCING | | | | |
| CANOPY BETWEEN SCIENCE & MAIN BUILDING | | | | |
| COMPUTING DEVICE/TEACHER | \$0 | \$118,160 | \$118,160.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$22,076 | \$21,145.00 | 96% |
| CAFETERIA TABLES | \$25,000 | \$6,998 | \$6,998.09 | 100% |
| TOTAL FLOYD MIDDLE | \$11,924,814 | \$8,131,768 | \$8,076,026.88 | 99% |

FORD ELEMENTARY

| | | | | |
|---|------------------|--------------------|-----------------------|-------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$160,556 | \$160,555.45 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$37,970 | \$37,969.72 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$155,817 | \$155,816.83 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$27,476 | \$27,474.06 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$58,765 | \$58,764.80 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$17,098 | \$17,097.60 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,587 | \$1,587.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$185 | \$184.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$966 | \$965.73 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$116,718 | \$116,718.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$14,543 | \$14,542.01 | 100% |
| BUS LANE AND PARKING LOT REPAVING | \$246,768 | \$296,064 | \$296,063.05 | 100% |
| ACCESS CONTROLS | \$0 | \$107,236 | \$107,235.91 | 100% |
| LIGHTING-PARKING AREAS | \$27,563 | \$0 | \$0.00 | N/A |
| TOTAL FORD ELEMENTARY | \$347,831 | \$1,001,343 | \$1,001,335.87 | 100% |

FREY ELEMENTARY

| | | | | |
|----------------------------------|------------------|------------------|---------------------|-------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$246,354 | \$246,353.02 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$43,198 | \$43,197.61 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$193,814 | \$193,813.89 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$45,963 | \$45,961.60 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$67,333 | \$67,333.01 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$185 | \$184.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$80,752 | \$80,752.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$87,944 | \$87,943.20 | 100% |
| ACCESS CONTROLS | \$0 | \$102,497 | \$102,496.95 | 0% |
| LANDSCAPING | \$16,538 | \$19,304 | \$19,303.08 | 100% |
| WHITEBOARDS | \$67,253 | \$42,359 | \$42,358.79 | 100% |
| ACOUSTICAL PANELS -GYM | \$13,230 | \$17,995 | \$17,994.98 | 100% |
| TOTAL FREY ELEMENTARY | \$195,021 | \$956,002 | \$955,995.41 | 100% |

GARRETT MIDDLE

| | | | | |
|----------------------------------|-----------|-----------|--------------|------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$228,744 | \$228,743.84 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$43,115 | \$43,114.32 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$168,275 | \$168,273.57 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$40,619 | \$40,618.35 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$44,153 | \$44,152.90 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$55,957 | \$55,956.60 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$11,685 | \$11,685.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$35,019 | \$35,018.35 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA RESTROOM MODIFICATION | \$0 | \$44,767 | \$44,766.03 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$6,073 | \$6,072.61 | 100% |
| ADA CURB CUT AND RAMP | \$0 | \$2,250 | \$2,250.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$100,730 | \$100,730.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$367,500 | \$542,780 | \$542,779.06 | 100% |
| HVAC - PE GYM | \$183,750 | \$125,142 | \$125,141.98 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$23,772 | \$23,754.00 | 100% |
| ENCLOSE MEDIA CENTER | \$49,613 | \$85,942 | \$85,941.49 | 100% |
| COVERED WALKWAY | \$71,663 | \$30,311 | \$30,310.75 | 100% |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| RENOVATE THEATER AND REPLACE SEATING | \$248,063 | \$130,855 | \$130,855.00 | 100% |
| TOTAL GARRETT MIDDLE | \$920,589 | \$1,728,533 | \$1,728,506.95 | 100% |
| GARRISON MILL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$130,876 | \$130,876.00 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$31,747 | \$31,746.33 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$146,558 | \$146,557.93 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$56,613 | \$56,611.07 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$59,448 | \$59,448.31 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$70,658 | \$70,658.00 | 100% |
| EMERGENCY GENERATOR | \$42,875 | \$62,478 | \$62,477.35 | 100% |
| HVAC - PE GYM | \$51,450 | \$48,405 | \$48,404.56 | 100% |
| REPAVE PARKING & BUS LANE/ADD PARKING | \$291,677 | \$189,545 | \$189,544.36 | 100% |
| METAL REFINISH | \$38,587 | \$42,617 | \$42,616.72 | 100% |
| ACCESS CONTROLS | \$0 | \$93,930 | \$93,929.46 | 100% |
| CALLBACK BUTTONS | \$38,588 | \$28,771 | \$28,770.52 | 100% |
| TOTAL GARRISON MILL ELEMENTARY | \$463,177 | \$976,080 | \$976,073.04 | 100% |
| GREEN ACRES ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$177,457 | \$177,456.93 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$29,856 | \$29,855.45 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$132,569 | \$132,567.69 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$55,714 | \$55,712.55 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$36,626 | \$36,625.75 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$16,778 | \$16,777.98 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$5,424 | \$5,424.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$322 | \$321.91 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$100,856 | \$100,856.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$64,605 | \$64,604.50 | 100% |
| ACCESS CONTROLS | \$0 | \$78,955 | \$78,955.00 | 100% |
| FIX DRAINAGE | \$16,538 | \$17,193 | \$17,192.80 | 100% |
| FENCING | \$44,100 | \$33,203 | \$33,202.72 | 100% |
| LIGHTING | \$27,563 | \$42,584 | \$42,583.69 | 100% |
| ADD CANOPY AT ENTRANCE | \$143,325 | \$43,934 | \$43,933.78 | 100% |
| PLANT TREES | \$22,050 | \$12,431 | \$12,430.39 | 100% |
| TOTAL GREEN ACRES ELEMENTARY | \$327,076 | \$858,228 | \$858,221.17 | 100% |
| GRIFFIN MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$238,236 | \$238,235.76 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$56,992 | \$56,991.78 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$58,136 | \$58,133.83 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$217,604 | \$217,569.76 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$42,856 | \$42,855.70 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$33,556 | \$33,555.96 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$10,848 | \$10,848.00 | 100% |
| ADDITION AND MODIFICATIONS INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES REPLACE JVAC HVAC MAIN GYM REFINISH METAL ROOF RENOVATE THEATER FLOORING/NETWORK IN COVERED PLAY AREA ADD RESTROOM WALL ADD CANOPY TO BUS LOT | \$16,788,670 | \$11,915,281 | \$11,915,275.87 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$119,560 | \$119,560.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$23,767 | \$23,767.00 | 100% |
| TOTAL GRIFFIN MIDDLE | \$16,788,670 | \$12,724,820 | \$12,724,776.69 | 100% |
| HARMONY LELAND ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$150,271 | \$150,270.56 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$27,496 | \$27,495.57 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$131,840 | \$131,839.98 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$48,369 | \$48,367.19 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$28,964 | \$28,963.81 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$5,593 | \$5,592.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| FOOD SERVICE UPGRADE | \$0 | \$17,503 | \$17,502.54 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA RESTROOM DOORS | \$0 | \$2,177 | \$2,177.00 | 100% |
| ADA CLASSROOM MODIFICATIONS | \$0 | \$61,166 | \$61,165.93 | 100% |
| FENCING | \$0 | \$5,208 | \$5,207.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$59,122 | \$59,122.00 | 100% |
| ADDITION AND MODIFICATIONS INCLUDING: | \$4,958,225 | \$3,517,438 | \$3,517,436.44 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| ROOFING | | | | |
| METAL ROOF RECONDITIONING | | | | |
| REPLACE SCHOOL SIGN | | | | |
| LANDSCAPING | | | | |
| DRAINAGE IMPROVEMENTS | | | | |
| WHITEBOARDS | | | | |
| ACCESS CONTROLS | \$0 | \$109,336 | \$109,335.29 | 100% |
| TOTAL HARMONY LELAND ELEMENTARY | \$4,958,225 | \$4,172,653 | \$4,172,646.34 | 100% |
| HARRISON HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$562,569 | \$562,568.73 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$96,056 | \$96,055.52 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$444,893 | \$378,591.23 | 85% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$115,639 | \$115,637.22 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$149,154 | \$149,154.64 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$50,388 | \$50,387.94 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$4,761 | \$4,761.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,717 | \$6,716.50 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,213 | \$1,213.00 | 100% |
| ROOFING | \$0 | \$734,470 | \$734,467.51 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$210,882 | \$210,882.00 | 100% |
| HVAC - COOLING TOWERS | \$196,000 | \$194,473 | \$194,472.12 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$55,318 | \$54,818.00 | 99% |
| PAVE BUS PORT & UPPER PARKING LOT | \$275,625 | \$172,421 | \$172,420.37 | 100% |
| RENOVATE CLASSROOMS IN 814 BUILDING | \$25,000 | \$28,053 | \$28,052.09 | 100% |
| RESURFACE TENNIS COURTS | \$132,300 | \$199,904 | \$199,903.06 | 100% |
| ADD STORAGE AREA | \$33,075 | \$97,717 | \$97,716.64 | 100% |
| PROVIDE ADDITIONAL OUTDOOR LIGHTING | \$38,588 | \$8,093 | \$8,092.33 | 100% |
| RENOVATE THEATER | \$192,938 | \$383,194 | \$383,194.00 | 100% |
| ADD MOTION DETECTORS | \$38,588 | \$28,989 | \$28,988.11 | 100% |
| TOTAL HARRISON HIGH | \$932,114 | \$3,550,977 | \$3,484,164.36 | 98% |
| HAVEN AT FITZHUGH LEE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$19,456 | \$19,455.32 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$11,700 | \$11,699.57 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$9,810 | \$9,808.98 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$23,963 | \$23,962.24 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$6,700 | \$6,700.00 | 100% |
| ADA RESTROOM & ENTRY MODIFICATION | \$0 | \$65,352 | \$65,351.23 | 100% |
| FENCING | \$0 | \$13,381 | \$13,381.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$39,117 | \$39,116.70 | 100% |
| ADA TASB OFFICE MODIFICATION | \$0 | \$88,725 | \$88,724.96 | 100% |
| ADA STAGE | \$0 | \$3,744 | \$3,744.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$5,768 | \$5,768.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$82,115 | \$82,114.98 | 100% |
| PARKING LOT AND BUS LANE REPAVING | \$117,600 | \$91,914 | \$91,913.75 | 100% |
| REROOFING SECTIONS OF THE BUILDING | \$217,247 | \$115,561 | \$115,561.00 | 100% |
| TOTAL HAVEN AT FITZHUGH LEE | \$641,097 | \$585,290 | \$585,284.76 | 100% |
| HAVEN AT HAWTHORNE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$49,133 | \$49,132.02 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$12,411 | \$12,410.57 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$28,342 | \$28,339.83 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$25,076 | \$25,076.19 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,513 | \$8,512.14 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$5,942 | \$5,942.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$10,052 | \$10,052.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$34,945 | \$34,944.50 | 100% |
| HVAC | \$502,495 | \$188,863 | \$188,862.28 | 100% |
| PAINTING | \$62,107 | \$58,796 | \$58,794.52 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|----------------------------|---------------------------|-----------------------------|-----------------------|
| METAL REFINISH | \$38,587 | \$38,770 | \$38,769.48 | 100% |
| TOTAL HAVEN AT HAWTHORNE | \$909,439 | \$468,827 | \$468,818.56 | 100% |
| HAYES ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$292,764 | \$292,763.26 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$38,682 | \$38,681.91 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$177,738 | \$177,736.89 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$53,460 | \$53,458.68 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$63,712 | \$63,711.71 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| CLASSROOM ADDITION (UNDESIGNATED) | \$0 | \$13,273 | \$13,272.24 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$116,718 | \$116,718.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$62,593 | \$62,592.48 | 100% |
| ACCESS CONTROLS | \$0 | \$120,542 | \$120,541.56 | 100% |
| ENCLOSE WALKWAY | \$220,500 | \$312,750 | \$312,749.33 | 100% |
| PAINT INTERIOR & EXTERIOR | \$155,557 | \$102,555 | \$102,554.07 | 100% |
| REPLACE RESTROOM TILES | \$110,250 | \$0 | \$0.00 | N/A |
| TOTAL HAYES ELEMENTARY | \$559,807 | \$1,370,456 | \$1,370,448.16 | 100% |
| HIGHTOWER TRAIL MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$184,131 | \$184,130.59 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$51,618 | \$51,617.59 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$198,759 | \$198,758.30 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$35,160 | \$35,158.63 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$64,835 | \$64,834.97 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,139 | \$1,139.10 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$93,730 | \$93,730.00 | 100% |
| ADDITION AND MODIFICATIONS INCLUDING: | \$2,070,517 | \$2,604,493 | \$2,604,488.98 | 100% |
| HVAC-PE GYM | | | | |
| THEATER LIGHTING | | | | |
| REPLACE WALLS | | | | |
| LANDSCAPING | | | | |
| WHITEBOARDS | | | | |
| SURVEILLANCE CAMERAS | \$0 | \$33,652 | \$26,234.32 | 78% |
| TOTAL HIGHTOWER TRAIL MIDDLE | \$2,070,517 | \$3,275,946 | \$3,268,520.58 | 100% |
| HILLGROVE HIGH | | | | |
| REFRESH DISTRICT PRINTERS | \$0 | \$68,386 | \$68,385.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$428,322 | \$363,056.54 | 85% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$3,879 | \$3,879.00 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$13,428 | \$13,427.27 | 100% |
| NEW HIGH SCHOOL/WEST COBB #1 | \$45,739,657 | \$39,045,093 | \$38,995,085.08 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$17,568 | \$17,568.00 | 100% |
| ADA RESTROOM | \$0 | \$10,311 | \$10,310.16 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$3,423 | \$3,422.60 | 100% |
| ADA SINK | \$0 | \$7,250 | \$7,250.00 | 100% |
| ADA SIDEWALK TO FIELDS | \$0 | \$14,620 | \$14,620.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$57,554 | \$57,554.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$98,861 | \$98,860.47 | 100% |
| TOTAL HILLGROVE HIGH | \$45,739,657 | \$39,768,695 | \$39,653,418.79 | 100% |
| HOLLYDALE ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$197,822 | \$197,821.84 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$37,747 | \$37,746.74 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$179,502 | \$179,501.10 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$63,860 | \$63,858.77 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$69,892 | \$69,892.33 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,058 | \$6,057.27 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$137,295 | \$137,294.70 | 100% |
| ADA CARPET ROOM | \$0 | \$710 | \$710.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,383 | \$1,382.82 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$119,644 | \$119,644.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$82,343 | \$82,342.73 | 100% |
| HVAC MAIN BUILDING AND PE GYM | \$1,004,990 | \$1,215,664 | \$1,215,663.10 | 100% |
| FINISHES - PAINTING | \$171,980 | \$104,078 | \$104,077.16 | 100% |
| PLUMBING FIXTURES | \$123,725 | \$108,959 | \$108,958.99 | 100% |
| ROOFING | \$27,562 | \$19,132 | \$19,132.00 | 100% |
| METAL REFINISH | \$38,587 | \$37,178 | \$37,177.05 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| ACCESS CONTROLS | \$0 | \$122,688 | \$122,687.53 | 100% |
| DOOR LOCKS | \$13,230 | \$8,384 | \$8,383.96 | 100% |
| SPEED BUMPS | \$1,103 | \$4,106 | \$4,105.50 | 100% |
| ELECTRICAL OUTLET | \$110,250 | \$77,789 | \$77,788.52 | 100% |
| UPGRADE INTERCOM | \$55,125 | \$37,954 | \$37,953.60 | 100% |
| CAFETERIA TABLES | \$12,500 | \$23,148 | \$23,147.60 | 100% |
| TOTAL HOLLYDALE ELEMENTARY | \$1,865,302 | \$2,663,446 | \$2,663,436.18 | 100% |
| KEHELEY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$278,739 | \$278,738.36 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$27,245 | \$27,244.95 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$126,883 | \$126,882.97 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$23,323 | \$23,321.52 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,812 | \$37,811.90 | 100% |
| CARPETING / HVAC IN PORTABLE CLASSROOMS | \$0 | \$10,955 | \$10,954.80 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$45,975 | \$45,974.43 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| REPLACE WINDOW BLINDS | \$0 | \$2,367 | \$2,366.17 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$68,726 | \$68,726.00 | 100% |
| HVAC - PE GYM | \$55,125 | \$81,535 | \$81,534.53 | 100% |
| ACCESS CONTROLS | \$0 | \$100,327 | \$100,326.91 | 100% |
| REPAIR/RESTRIPE PARKING LOT | \$165,375 | \$185,861 | \$185,860.30 | 100% |
| INSTALL HAND DRYERS | \$220,500 | \$8,998 | \$8,997.82 | 100% |
| INSTALL TACK STRIPS | \$11,025 | \$2,545 | \$2,544.46 | 100% |
| TOTAL KEHELEY ELEMENTARY | \$452,025 | \$1,007,544 | \$1,007,537.42 | 100% |
| KELL HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$566,529 | \$566,528.29 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$83,883 | \$83,882.75 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$364,200 | \$364,199.92 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$102,087 | \$102,086.28 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$85,912 | \$85,911.92 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,333 | \$1,333.20 | 100% |
| ADA CLASSROOM MODIFICATIONS | \$0 | \$14,844 | \$14,844.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$170,114 | \$170,114.00 | 100% |
| SURVEILLANCE SYSTEMS | \$0 | \$52,464 | \$52,463.50 | 100% |
| ADD FENCING | \$49,613 | \$53,180 | \$53,179.75 | 100% |
| TOTAL KELL HIGH | \$49,613 | \$1,502,906 | \$1,502,902.20 | 100% |
| KEMP ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$213,568 | \$213,567.78 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$43,102 | \$43,101.81 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$180,382 | \$180,380.59 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$37,838 | \$37,836.60 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$25,160 | \$25,160.20 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$102,382 | \$102,382.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$61,228 | \$61,227.36 | 100% |
| ACCESS CONTROLS | \$0 | \$120,065 | \$120,064.03 | 100% |
| FENCE PERIMETER | \$71,663 | \$20,242 | \$20,241.77 | 100% |
| TOTAL KEMP ELEMENTARY | \$169,663 | \$813,522 | \$813,516.37 | 100% |
| KENNESAW ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$198,031 | \$198,030.06 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$40,115 | \$40,114.61 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$177,702 | \$177,701.18 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$63,836 | \$63,834.50 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$50,302 | \$50,301.83 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA HOT WATER | \$0 | \$1,400 | \$1,400.00 | 100% |
| SAFETY FENCING | \$0 | \$5,376 | \$5,375.70 | 100% |
| ADA RESTROOM MODIFICATIONS | \$0 | \$1,528 | \$1,527.90 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$103,824 | \$103,824.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$62,689 | \$62,688.46 | 100% |
| ACCESS CONTROLS | \$0 | \$105,248 | \$105,247.40 | 100% |
| ENCLOSE WALKWAY | \$220,500 | \$278,049 | \$278,048.44 | 100% |
| HAND DRYERS IN STUDENT RESTROOMS | \$43,659 | \$20,100 | \$20,099.99 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| VENETIAN BLINDS | \$22,050 | \$15,290 | \$15,289.33 | 100% |
| LOCKS ON DOORS | \$14,884 | \$3,089 | \$3,088.66 | 100% |
| TOTAL KENNESAW ELEMENTARY | \$374,593 | \$1,138,986 | \$1,138,977.92 | 100% |
| KENNESAW MOUNTAIN HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$709,680 | \$709,679.35 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$93,680 | \$93,679.96 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$439,398 | \$439,397.51 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$148,074 | \$148,073.30 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$55,800 | \$55,799.98 | 100% |
| CARPETING/HVAC IN PORTABLE CLASSROOMS | \$0 | \$16,782 | \$16,781.14 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$2,645 | \$2,645.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$175 | \$174.26 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| SECURITY GATE | \$0 | \$3,780 | \$3,780.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$4,515 | \$4,514.76 | 100% |
| ADA SIDEWALK | \$0 | \$1,200 | \$1,200.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$259,392 | \$259,392.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$61,192 | \$60,591.50 | 99% |
| REPAVE ROAD TO PRACTICE FIELD | \$110,250 | \$42,110 | \$42,109.16 | 100% |
| EXTERIOR LIGHTING | \$44,100 | \$20,829 | \$20,828.50 | 100% |
| LANDSCAPING | \$110,250 | \$79,652 | \$79,651.33 | 100% |
| RESURFACE TRACK | \$248,063 | \$179,415 | \$179,414.52 | 100% |
| TOTAL KENNESAW MOUNTAIN HIGH | \$512,663 | \$2,124,602 | \$2,123,994.38 | 100% |
| KENNESAW WAREHOUSE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$5,991,227 | \$5,991,226.03 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$823 | \$822.86 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$403,746 | \$403,744.06 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$138,707 | \$30,666.05 | 22% |
| DATA CENTER EQUIPMENT REFRESH | \$0 | \$3,000,000 | \$2,692,240.69 | 90% |
| COPIER/DUPLICATOR REFRESH (INCLUDES RECORD CTR) | \$0 | \$33,958 | \$33,956.70 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$11,023 | \$11,023.00 | 100% |
| FINANCIAL SERVICES SOFTWARE UPGRADE | \$0 | \$2,722,123 | \$2,659,710.28 | 98% |
| TEMPERATURE MONITORS -WALK-IN COOLERS/FREEZERS | \$0 | \$6,696 | \$6,695.04 | 100% |
| ADA AUDIOLOGY LAB | \$0 | \$567,131 | \$567,129.97 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$1,435 | \$1,435.00 | 100% |
| FOOD SERVICE EQUIPMENT | \$0 | \$3,102 | \$3,101.75 | 100% |
| CALL MANAGEMENT SYSTEM UPGRADE | \$0 | \$76,576 | \$76,575.49 | 100% |
| ACCESS CONTROLS | \$0 | \$68,260 | \$68,259.93 | 100% |
| TOTAL KENNESAW WAREHOUSE | \$0 | \$13,024,807 | \$12,546,586.85 | 96% |
| KINCAID ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$152,830 | \$152,829.37 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$31,302 | \$31,301.41 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$142,481 | \$142,481.26 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$79,420 | \$79,418.21 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$57,400 | \$57,399.81 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$18,324 | \$18,323.86 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| ADA RESTROOM | \$0 | \$9,708 | \$9,708.00 | 100% |
| ADA PLAYSCAPE | \$0 | \$108,278 | \$108,277.02 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$82,110 | \$82,110.00 | 100% |
| EMERGENCY GENERATOR | \$42,875 | \$46,773 | \$46,772.41 | 100% |
| HVAC - PE GYM | \$73,500 | \$0 | \$0.00 | N/A |
| PARKING LOT AND BUS LANE REPAVING | \$215,016 | \$232,259 | \$232,258.57 | 100% |
| ROOFING | \$101,613 | \$87,488 | \$87,487.43 | 100% |
| RE-CONDITIONING / METAL ROOF | \$47,775 | \$42,847 | \$42,846.68 | 100% |
| ACCESS CONTROLS | \$0 | \$144,287 | \$144,286.64 | 100% |
| GATE AT MAIN ENTRANCE | \$3,308 | \$4,900 | \$4,900.00 | 100% |
| IMPROVE DRAINAGE ON PLAYGROUNDS | \$99,225 | \$192,066 | \$192,065.77 | 100% |
| SINK IN ART ROOM | \$11,025 | \$19,725 | \$19,724.28 | 100% |
| NEW MARQUEE | \$16,538 | \$26,424 | \$26,423.31 | 100% |
| TOTAL KINCAID ELEMENTARY | \$610,875 | \$1,484,875 | \$1,484,866.33 | 100% |
| KING SPRINGS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$120,845 | \$120,844.94 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$30,921 | \$30,920.47 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,838 | \$5,837.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$131,987 | \$131,986.08 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$60,210 | \$60,208.05 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$80,080 | \$80,079.82 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|----------------------------|---------------------------|-----------------------------|-----------------------|
| CARPETING/HVAC IN PORTABLE CLASSROOMS | \$0 | \$5,593 | \$5,592.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,669 | \$8,668.14 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$340 | \$340.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$64,722 | \$64,722.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$53,938 | \$53,937.48 | 100% |
| HVAC UPGRADES - INCLUDES PE GYM | \$987,582 | \$1,032,919 | \$1,032,918.10 | 100% |
| METAL REFINISH | \$38,587 | \$41,900 | \$41,899.48 | 100% |
| ACCESS CONTROLS | \$0 | \$106,942 | \$106,941.86 | 100% |
| CALLBACK BUTTONS | \$38,588 | \$26,991 | \$26,990.28 | 100% |
| SHELVING FOR FRONT OFFICE | \$1,200 | \$0 | \$0.00 | N/A |
| TOTAL KING SPRINGS ELEMENTARY | \$1,372,207 | \$1,773,703 | \$1,773,694.91 | 100% |

LABELLE ELEMENTARY

| | | | | |
|--|--------------------|--------------------|-----------------------|------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$134,740 | \$134,739.50 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$29,696 | \$29,695.50 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,838 | \$5,837.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$163,233 | \$131,649.51 | 81% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$17,068 | \$17,066.52 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$24,536 | \$24,536.00 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$10,955 | \$10,954.80 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,464 | \$8,463.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA RESTROOM IMPROVEMENT | \$0 | \$7,750 | \$7,750.00 | 100% |
| ADA CLASSROOM DOOR | \$0 | \$5,776 | \$5,776.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$70,616 | \$70,616.00 | 100% |
| BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM METAL ROOF REFINISH SECURITY LIGHTING ENCLOSE WALKWAYS WHITEBOARDS CORRECT MOISTURE | \$4,477,698 | \$5,078,461 | \$5,078,457.50 | 100% |
| ACCESS CONTROLS | \$0 | \$120,473 | \$120,472.46 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$30,000 | \$30,000 | \$0.00 | 0% |
| TOTAL LABELLE ELEMENTARY | \$4,507,698 | \$5,707,772 | \$5,646,180.28 | 99% |

LASSITER HIGH

| | | | | |
|---|--------------------|--------------------|-----------------------|-------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$431,801 | \$431,800.24 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$99,336 | \$99,335.87 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$396,593 | \$396,592.95 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$111,999 | \$111,997.42 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$126,620 | \$126,619.96 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$56,390 | \$56,389.10 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$4,232 | \$4,232.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$18,528 | \$18,527.59 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA STADIUM IMPROVEMENTS | \$0 | \$30,626 | \$30,625.23 | 100% |
| COOLER/FREEZER REPAIR | \$0 | \$3,390 | \$3,389.20 | 100% |
| ADA MAT TABLE REPAIR | \$0 | \$11,328 | \$11,327.14 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$3,304 | \$3,304.21 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$228,522 | \$228,522.00 | 100% |
| EMERGENCY GENERATOR | \$55,125 | \$90,365 | \$90,364.98 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$490,000 | \$695,556 | \$695,555.27 | 100% |
| FLOORING - CARPET | \$1,005,281 | \$398,740 | \$398,739.57 | 100% |
| HVAC - COOLING TOWER | \$98,000 | \$109,239 | \$109,238.76 | 100% |
| REPLACE GYM BLEACHERS | \$343,000 | \$275,687 | \$275,686.28 | 100% |
| TRACK RESURFACING | \$245,000 | \$229,415 | \$229,414.57 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$68,123 | \$68,122.50 | 100% |
| IMPROVE DRAINAGE & ADD SIDEWALK | \$330,750 | \$171,983 | \$168,427.66 | 98% |
| THEATER SEATING | \$110,250 | \$64,779 | \$64,778.97 | 100% |
| TOTAL LASSITER HIGH | \$2,677,406 | \$3,632,823 | \$3,629,258.09 | 100% |

LEWIS ELEMENTARY

| | | | | |
|----------------------------------|-----|-----------|--------------|------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$230,761 | \$230,760.90 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$40,980 | \$40,979.22 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,099 | \$9,098.94 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$162,713 | \$162,712.35 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$38,886 | \$38,884.14 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$69,284 | \$69,284.18 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| COMPUTING DEVICE/TEACHER | \$0 | \$112,434 | \$112,434.00 | 100% |
| PE ADDITION INCLUDING: TEMPERATURE MONITORS HVAC - PE GYM PARKING LOT REPAVING BUS LANE REPAVING CANOPY AT FRONT OF SCHOOL DOOR LOCKS FOR THE ADDITION ENCLOSE BREEZEWAY ACCESS CONTROLS | \$2,633,796 | \$873,436 | \$873,435.86 | 100% |
| TOTAL LEWIS ELEMENTARY | \$0 | \$109,785 | \$109,784.81 | 100% |
| TOTAL LEWIS ELEMENTARY | \$2,633,796 | \$1,647,544 | \$1,647,540.20 | 100% |
| LINDLEY 6TH GRADE ACADEMY | | | | |
| REFRESH DISTRICT NETWORK | \$0 | \$177,271 | \$174,245.45 | 98% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$379 | \$379.00 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$164,192 | \$164,192.07 | 100% |
| FURNITURE & EQUIPMENT | \$0 | \$377,261 | \$377,260.72 | 100% |
| ADA RAMP & CURB | \$0 | \$26,621 | \$26,620.87 | 100% |
| ACCESS CONTROLS | \$0 | \$520 | \$520.00 | 100% |
| FACILITY UPGRADE | \$0 | \$64,020 | \$64,019.60 | 100% |
| HVAC | \$0 | \$1,670,277 | \$1,670,276.31 | 100% |
| TOTAL LINDLEY 6TH GRADE ACADEMY | \$0 | \$2,480,541 | \$2,477,514.02 | 100% |
| LINDLEY MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$381,863 | \$381,862.48 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$68,593 | \$68,592.44 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,838 | \$5,837.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$221,350 | \$221,312.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$60,111 | \$60,109.68 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$156,221 | \$156,221.25 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE AIR-CONDITIONING | \$0 | \$106,279 | \$106,278.28 | 100% |
| FENCING/ATHLETIC FIELD FENCING | \$38,588 | \$2,525 | \$2,524.41 | 100% |
| 6TH GRADE ACADEMY SIGN | \$0 | \$282 | \$281.50 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,330 | \$1,330.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$167,062 | \$167,062.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$108,803 | \$108,802.43 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$19,724 | \$19,012.00 | 96% |
| ADD DESKTOP COMPUTERS | \$15,000 | \$6,719 | \$6,718.60 | 100% |
| ACOUSTICAL PANELS IN CAFETERIA | \$33,075 | \$9,289 | \$9,288.98 | 100% |
| INSTALL EXHAUST FANS | \$33,075 | \$0 | \$0.00 | N/A |
| TOTAL LINDLEY MIDDLE | \$229,988 | \$1,322,228 | \$1,321,472.69 | 100% |
| LOST MOUNTAIN MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$275,334 | \$275,333.58 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$47,867 | \$47,866.32 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$165,358 | \$165,357.84 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$80,760 | \$80,757.90 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$44,362 | \$44,361.65 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$16,790 | \$16,789.98 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$5,511 | \$5,511.00 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,163 | \$2,163.02 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$147,042 | \$147,042.00 | 100% |
| CLASSROOM ADDITION INCLUDING: TEMPERATURE MONITORS COOLERS/FREEZERS HVAC - PE GYM ADD VEHICLE ENTRANCE TO PARKING LOT REPLACE SOD ON FIELD IMPROVE LIGHTING ON STAGE CCTV SURVEILLANCE SYSTEMS | \$4,316,636 | \$4,676,195 | \$4,676,190.10 | 100% |
| TOTAL LOST MOUNTAIN MIDDLE | \$4,316,636 | \$5,489,044 | \$5,488,322.74 | 100% |
| LOVINGGOOD MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$16 | \$16.00 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$53,272 | \$53,271.87 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$150,293 | \$150,292.52 | 100% |
| LAND ACQUISITIONS | \$0 | \$155,118 | \$155,118.01 | 100% |
| NEW WEST COBB MIDDLE SCHOOL | \$21,370,265 | \$18,400,134 | \$18,400,129.56 | 100% |
| ADA RESTROOM | \$0 | \$12,659 | \$12,658.50 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,007 | \$2,006.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$69,090 | \$69,090.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$24,440 | \$24,439.47 | 100% |
| TOTAL LOVINGGOOD MIDDLE | \$21,370,265 | \$18,867,029 | \$18,867,022.73 | 100% |

SPLIST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|------------------------|-----------------------|-------------------------|-------------------|
| MABLETON ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$108,076 | \$108,075.46 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$23,024 | \$23,023.33 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$8,002 | \$8,001.01 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$25,121 | \$25,118.79 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$38,062 | \$38,062.00 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$27,982 | \$27,981.30 | 100% |
| LAND ACQUISITIONS | \$0 | \$998,120 | \$998,119.88 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$5,203 | \$5,203.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,464 | \$8,463.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| REMOVE 2 WALLS IN CAFETERIA | \$0 | \$3,200 | \$3,200.00 | 100% |
| ADA CURB CUT | \$0 | \$1,750 | \$1,750.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$64,848 | \$64,848.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$126,108 | \$126,107.55 | 100% |
| HVAC - PE GYM | \$110,250 | \$60,866 | \$60,865.50 | 100% |
| PARKING LOT REPAVING | \$35,133 | \$0 | \$0.00 | N/A |
| SANITARY SEWER | \$27,562 | \$0 | \$0.00 | N/A |
| ACCESS CONTROLS | \$0 | \$140,004 | \$140,003.02 | 100% |
| ADD CANOPY AT BUS LOADING AREA | \$71,663 | \$0 | \$0.00 | N/A |
| TOTAL MABLETON ELEMENTARY | \$550,858 | \$1,648,175 | \$1,648,166.45 | 100% |
| MABRY MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$344,960 | \$344,959.42 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$55,589 | \$55,588.91 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,165 | \$7,164.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$148,040 | \$148,039.90 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$83,513 | \$83,511.70 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$63,374 | \$63,373.96 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$28,045 | \$28,044.30 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$7,232 | \$7,232.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| BUILDING ADDITION INCLUDING: | \$10,762,779 | \$5,889,720 | \$5,889,715.64 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC - PE GYM | | | | |
| ROOFING - SKYLIGHT | | | | |
| ROOFING | | | | |
| CANOPY | | | | |
| REPLACE SHELVING | | | | |
| SECURITY AT EXIT DOORS | | | | |
| REFURBISH GYM FLOOR | | | | |
| COMPUTING DEVICE/TEACHER | \$0 | \$104,467 | \$104,466.70 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$23,372 | \$21,442.00 | 92% |
| TOTAL MABRY MIDDLE | \$10,762,779 | \$6,755,671 | \$6,753,733.35 | 100% |
| MAINTENANCE FACILITY ARGO ROAD | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$8,186 | \$8,185.46 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$4,128 | \$4,127.84 | 100% |
| FENCING | \$0 | \$11,696 | \$11,695.05 | 100% |
| TOTAL MAINTENANCE FACILITY ARGO ROAD | \$0 | \$24,010 | \$24,008.35 | 100% |
| MARS HILL ROAD BUS SHOP | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$1,176 | \$1,175.10 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$3,879 | \$3,879.00 | 100% |
| TOTAL MARS HILL ROAD BUS SHOP | \$0 | \$5,055 | \$5,054.10 | 100% |
| MARTHA MOORE EDUCATION CENTER | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$368,207 | \$368,165.90 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,002 | \$5,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$1,982 | \$1,981.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$76,036 | \$76,035.09 | 100% |
| MARTHA MOORE ADA REFLORING | \$0 | \$5,004 | \$5,003.06 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$30,282 | \$30,282.00 | 100% |
| TOTAL MARTHA MOORE EDUCATION CENTER | \$0 | \$486,513 | \$486,469.08 | 100% |
| MCCALL PRIMARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$2,465 | \$2,464.82 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$23,789 | \$23,788.19 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$1,258 | \$1,258.00 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$140,869 | \$140,868.43 | 100% |
| NEW PRIMARY SCHOOL | \$9,887,493 | \$10,317,865 | \$10,317,858.77 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$607 | \$606.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$56,000 | \$56,000.00 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| ACCESS CONTROLS | \$0 | \$78,685 | \$78,684.30 | 100% |
| TOTAL MCCALL PRIMARY | \$9,887,493 | \$10,621,538 | \$10,621,529.01 | 100% |
| MCCLESKEY MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$209,201 | \$209,200.49 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$41,278 | \$41,277.86 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$117,365 | \$117,364.13 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$28,085 | \$28,083.52 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$34,491 | \$34,490.95 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$36,819 | \$36,818.10 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$5,953 | \$5,953.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,714 | \$8,713.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA CURB CUT/RAMP | \$0 | \$5,000 | \$5,000.00 | 100% |
| MCCLESKEY MS ADA RESTROOM MODIFY | \$0 | \$5,782 | \$5,782.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,240 | \$2,240.10 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,394 | \$86,394.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$119,656 | \$119,655.90 | 100% |
| BUS LANE REPAVING | \$206,285 | \$0 | \$0.00 | 0% |
| PARKING LOT REPAVING | \$233,259 | \$89,332 | \$89,331.76 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$21,974 | \$21,974.00 | 100% |
| LIGHTING / SOUND IN THEATER | \$165,375 | \$229,902 | \$229,902.00 | 100% |
| TOTAL MCCLESKEY MIDDLE | \$715,169 | \$1,050,336 | \$1,050,329.78 | 100% |
| MCCLURE MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$18 | \$18.00 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$51,591 | \$51,590.97 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$158,765 | \$158,764.48 | 100% |
| LAND ACQUISITIONS | \$0 | \$14,300 | \$14,300.00 | 100% |
| NEW MIDDLE SCHOOL | \$25,171,440 | \$22,714,767 | \$22,714,760.35 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,007 | \$2,006.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$28,672 | \$28,672.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$27,790 | \$27,789.47 | 100% |
| TOTAL MCCLURE MIDDLE | \$25,171,440 | \$22,997,910 | \$22,997,902.07 | 100% |
| MCEACHERN HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$673,713 | \$673,712.15 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$102,110 | \$102,109.16 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$682,238 | \$682,238.35 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$171,744 | \$171,742.34 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$59,200 | \$59,200.34 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$50,484 | \$50,483.94 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$12,656 | \$12,656.00 | 100% |
| BREAKDOWN/REMOVAL OF PORTABLES | \$0 | \$17,005 | \$17,004.50 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$9,857 | \$9,856.99 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA SIDEWALK/CURB CUTS | \$0 | \$5,350 | \$5,350.00 | 100% |
| ADA CLASSROOM MODIFY | \$0 | \$4,711 | \$4,710.05 | 100% |
| SPECIAL NEEDS CLASSROOM MODIFY | \$0 | \$45,930 | \$45,929.88 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$286,790 | \$286,790.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$490,000 | \$444,747 | \$444,746.60 | 100% |
| REPLACE EXTERIOR SANITARY SEWER | \$47,775 | \$91,479 | \$91,478.50 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$173,265 | \$173,264.97 | 100% |
| REPLACE DINING/KITCHEN | \$1,653,750 | \$4,995,318 | \$4,995,317.37 | 100% |
| VENETIAN BLINDS | \$33,075 | \$25,611 | \$25,610.92 | 100% |
| TOTAL MCEACHERN HIGH | \$2,224,600 | \$7,860,358 | \$7,860,350.89 | 100% |
| MILFORD ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$115,182 | \$115,181.83 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$30,715 | \$30,714.82 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,838 | \$5,837.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$173,859 | \$136,507.57 | 79% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$37,550 | \$37,547.66 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$43,551 | \$43,551.56 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$22,371 | \$22,370.64 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$7,232 | \$7,232.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$23,840 | \$23,839.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$322 | \$321.91 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$87,710 | \$87,710.00 | 100% |
| BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM | \$1,967,841 | \$2,290,599 | \$2,290,596.70 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| PLUMBING FIXTURES | | | | |
| SANITARY SEWER | | | | |
| METAL REFINISH | | | | |
| UPGRADE FRONT ENTRANCE | | | | |
| CAFETERIA WINDOWS | | | | |
| ACCESS CONTROLS | \$0 | \$119,681 | \$119,680.27 | 100% |
| TOTAL MILFORD ELEMENTARY | \$1,967,841 | \$2,958,701 | \$2,921,342.45 | 99% |
| MOUNTAIN VIEW ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$206,950 | \$206,949.92 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$35,373 | \$35,372.32 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$165,429 | \$165,429.33 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$71,179 | \$71,177.38 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$86,902 | \$86,902.43 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$21,863 | \$21,862.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FENCING BETWEEN PLAYGROUND & PARKING LOT | \$22,050 | \$8,553 | \$8,552.58 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$83,594 | \$83,594.00 | 100% |
| HVAC - PE GYM | \$61,250 | \$63,896 | \$63,895.50 | 100% |
| ACCESS CONTROLS | \$0 | \$127,681 | \$127,680.81 | 100% |
| RESURFACE/RESTRIPED PARKING LOT | \$110,250 | \$204,025 | \$204,024.26 | 100% |
| PAINT INTERIOR AND EXTERIOR | \$134,946 | \$103,317 | \$103,316.78 | 100% |
| ACCESS POINTS IN KINDERGARTEN BUILDING | \$1,800 | \$3,249 | \$3,248.88 | 100% |
| LANDSCAPE PLAY AREAS | \$93,713 | \$86,043 | \$86,042.19 | 100% |
| INSTALL INTERIOR WINDOW IN FRONT OFFICE | \$5,513 | \$8,779 | \$8,778.95 | 100% |
| TOTAL MOUNTAIN VIEW ELEMENTARY | \$429,522 | \$1,283,001 | \$1,282,994.77 | 100% |
| MT BETHEL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$340,231 | \$340,230.50 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$38,323 | \$38,322.60 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,889 | \$7,888.08 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$138,923 | \$138,922.83 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$60,154 | \$60,152.08 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$64,463 | \$64,463.09 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$3,218 | \$3,217.72 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$251 | \$250.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$109,458 | \$109,457.65 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA SIDEWALK/RAMP/CC | \$0 | \$6,725 | \$6,725.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$93,688 | \$93,688.00 | 100% |
| EMERGENCY GENERATOR | \$42,875 | \$46,069 | \$46,068.15 | 100% |
| HVAC- PE GYM | \$52,062 | \$51,443 | \$51,442.50 | 100% |
| ROOFING | \$128,625 | \$89,796 | \$89,795.20 | 100% |
| ACCESS CONTROLS | \$0 | \$133,777 | \$133,776.10 | 100% |
| FENCING & GATE | \$38,588 | \$0 | \$0.00 | N/A |
| LIGHTING IN FRONT PARKING LOT | \$27,563 | \$55,584 | \$55,583.69 | 100% |
| MODIFY FRONT OFFICE FOR SAFETY & SECURITY | \$137,813 | \$101,764 | \$101,763.34 | 100% |
| CANOPIES FOR BUS PARKING & FRONT WALKWAY | \$143,325 | \$99,085 | \$99,084.46 | 100% |
| TOTAL MT BETHEL ELEMENTARY | \$570,851 | \$1,441,035 | \$1,441,026.06 | 100% |
| MURDOCK ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$214,350 | \$214,349.12 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$35,707 | \$35,706.38 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$130,505 | \$130,504.16 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$38,790 | \$38,788.83 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$60,750 | \$60,750.38 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$14,142 | \$14,141.46 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,714 | \$8,713.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| REPLACE FENCING | \$0 | \$14,407 | \$14,406.25 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,545 | \$1,545.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$93,688 | \$93,688.00 | 100% |
| BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES | \$5,620,305 | \$6,616,460 | \$6,616,455.92 | 100% |
| HVAC - PE GYM | | | | |
| ROOFING | | | | |
| INSTALL CANOPY OVER SIDEWALK | | | | |
| ACCESS CONTROLS | \$0 | \$177,298 | \$177,297.14 | 100% |
| TOTAL MURDOCK ELEMENTARY | \$5,620,305 | \$7,414,332 | \$7,414,321.58 | 100% |
| NICHOLSON ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$122,799 | \$122,798.54 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| REFRESH DISTRICT PRINTERS | \$0 | \$25,587 | \$25,586.69 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$96,398 | \$96,397.35 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$17,089 | \$17,087.25 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$72,879 | \$72,878.88 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$13,754 | \$13,753.15 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$662 | \$661.91 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$76,342 | \$76,342.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$49,746 | \$49,745.50 | 100% |
| ACCESS CONTROLS | \$0 | \$96,656 | \$96,655.13 | 100% |
| SIDEWALKS | \$22,050 | \$12,008 | \$12,007.50 | 100% |
| IMPROVE DRAINAGE/CONNECT DOWNSPOUTS/PIPE | \$55,125 | \$76,064 | \$76,063.17 | 100% |
| HAND DRYERS IN STUDENT RESTROOMS | \$26,681 | \$7,215 | \$7,214.11 | 100% |
| WHITEBOARDS | \$44,100 | \$28,547 | \$28,546.28 | 100% |
| REPLACE VENETIAN BLINDS | \$11,025 | \$9,490 | \$9,489.68 | 100% |
| TOTAL NICHOLSON ELEMENTARY | \$232,481 | \$713,386 | \$713,375.97 | 100% |
| NICKAJACK ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$230,264 | \$230,263.40 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$37,446 | \$37,445.22 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,870 | \$7,870.00 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$154,170 | \$154,169.33 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$59,956 | \$59,954.77 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$28,018 | \$28,017.71 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FENCE PLAY AREA | \$0 | \$4,692 | \$4,691.60 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$19,501 | \$19,500.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,436 | \$86,436.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$76,880 | \$76,879.50 | 100% |
| ACCESS CONTROLS | \$0 | \$119,209 | \$119,208.60 | 100% |
| LANDSCAPING | \$22,050 | \$23,449 | \$23,448.69 | 100% |
| TOTAL NICKAJACK ELEMENTARY | \$120,050 | \$848,251 | \$848,245.39 | 100% |
| NORTH COBB HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$483,342 | \$483,341.48 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$86,239 | \$86,238.17 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$397,766 | \$397,765.27 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$105,661 | \$105,659.64 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$111,132 | \$111,131.28 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$52,833 | \$52,832.94 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$19,079 | \$19,079.00 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| ADA CLASSROOM RENOVATION | \$0 | \$66,031 | \$66,030.01 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,173 | \$1,173.02 | 100% |
| FENCE REPLACEMENT | \$0 | \$3,844 | \$3,843.40 | 100% |
| BUILDING ADDITION INCLUDING: FOOD SERVICE UPGRADES MAIN SWITCHGEAR & PANEL UPGRADES FLOORING - GYM ROOFING LIGHTING REPAIR PE FIELD | \$12,205,422 | \$9,622,829 | \$9,622,825.30 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$215,838 | \$215,838.00 | 100% |
| LIGHTING-FOOTBALL | \$367,500 | \$201,565 | \$201,565.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$101,585 | \$101,584.65 | 100% |
| LIGHTING-BASEBALL | \$275,625 | \$184,048 | \$184,047.52 | 100% |
| TOTAL NORTH COBB HIGH | \$12,848,547 | \$11,659,232 | \$11,659,221.30 | 100% |
| NORTON PARK ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$169,105 | \$169,104.26 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$26,776 | \$26,775.60 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$188,727 | \$159,182.74 | 84% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$49,992 | \$49,989.99 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$34,342 | \$34,341.93 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$11,207 | \$11,206.16 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$2,337 | \$2,337.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$32,580 | \$32,579.24 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA HANDRAILS | \$0 | \$600 | \$600.00 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$11,297 | \$11,296.10 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

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| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| COMPUTING DEVICE/TEACHER | \$0 | \$109,592 | \$109,592.00 | 100% |
| BUILDING ADDITION INCLUDING: WALK-IN COOLER/FREEZER ADA RAMPS MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM PLUMBING FIXTURES REPLACE WATER PIPING INCREASE SECURITY LIGHTING REPLACE CARPET | \$4,363,365 | \$4,177,920 | \$4,177,916.39 | 100% |
| ACCESS CONTROLS | \$0 | \$148,247 | \$148,246.77 | 100% |
| REPLACE RISERS | \$8,820 | \$8,320 | \$8,320.00 | 100% |
| TOTAL NORTON PARK ELEMENTARY | \$4,372,185 | \$4,977,210 | \$4,947,655.48 | 99% |
| OAKWOOD SCHOOL | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$185,437 | \$185,436.61 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$24,539 | \$24,538.93 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$268,935 | \$268,934.73 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$44,910 | \$44,908.31 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,504 | \$37,503.98 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$40,208 | \$40,208.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$367,500 | \$351,420 | \$351,419.86 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$42,898 | \$42,897.48 | 100% |
| REPLACE GYM FLOOR | \$158,760 | \$84,927 | \$84,926.96 | 100% |
| IMPROVE LIGHTING IN 100 & 300 BUILDINGS | \$110,250 | \$109,947 | \$109,946.77 | 100% |
| MODIFY ADMINISTRATIVE AREA | \$165,375 | \$137,184 | \$137,183.63 | 100% |
| TOTAL OAKWOOD HIGH | \$801,885 | \$1,333,816 | \$1,333,811.81 | 100% |
| OSBORNE HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$518,692 | \$518,691.22 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$84,514 | \$84,513.62 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$483,040 | \$481,902.18 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$153,632 | \$153,630.22 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$87,996 | \$87,996.24 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$78,364 | \$78,363.24 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$6,569 | \$6,569.00 | 100% |
| BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES LIGHTING-FOOTBALL LIGHTING-BASEBALL HVAC PLUMBING FIXTURES NEW TENNIS COURTS VENETIAN BLINDS UPGRADE GREENHOUSE GYM FLOOR STAGE CURTAINS INSTALL SINK | \$12,062,824 | \$5,961,179 | \$5,961,175.20 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$3,600 | \$3,600.00 | 100% |
| ADA RAMPS/CANOPIES | \$0 | \$203,947 | \$203,946.17 | 100% |
| ADA CLASSROOM RESTROOM RENOVATION | \$0 | \$11,555 | \$11,555.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$194 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,179 | \$2,178.73 | 100% |
| ADA DOOR OPENERS | \$0 | \$27,785 | \$27,784.34 | 100% |
| ADA TRANSITION ACADEMY | \$0 | \$50,367 | \$50,367.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$192,766 | \$192,766.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$63,404 | \$63,403.82 | 100% |
| TOTAL OSBORNE HIGH | \$12,062,824 | \$7,935,690 | \$7,934,542.80 | 100% |
| PALMER MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$301,124 | \$301,123.50 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$71,120 | \$71,119.17 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$169,778 | \$169,777.45 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$66,876 | \$66,874.72 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$37,543 | \$37,542.81 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,007 | \$2,006.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$111,034 | \$111,034.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$108,724 | \$108,723.89 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$17,242 | \$17,242.00 | 100% |
| STAIRWAY TO FIELD | \$44,100 | \$23,212 | \$23,211.88 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| HVAC KITCHEN | \$82,688 | \$106,279 | \$106,278.28 | 100% |
| IMPROVE ACOUSTICS IN CAFETERIA | \$36,750 | \$9,289 | \$9,288.98 | 100% |
| TOTAL PALMER MIDDLE | \$273,788 | \$1,030,512 | \$1,030,505.59 | 100% |
| PEBBLEBROOK HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$497,224 | \$497,223.68 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$89,603 | \$89,602.67 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$425,072 | \$425,071.27 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$116,952 | \$116,948.93 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$157,907 | \$157,907.10 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$78,364 | \$78,363.24 | 100% |
| FENCING | \$0 | \$43,009 | \$43,008.18 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,521 | \$2,521.37 | 100% |
| ADA RESTROOM MODIFICATION | \$0 | \$3,720 | \$3,720.00 | 100% |
| ADA PLATFORM LIFT | \$0 | \$34,460 | \$34,459.73 | 100% |
| 26 ADDITIONAL CLASSROOMS INCLUDING: | \$8,888,290 | \$4,448,928 | \$4,448,922.88 | 100% |
| LIGHTING-FOOTBALL | | | | |
| LIGHTING-BASEBALL | | | | |
| PLUMBING FIXTURES | | | | |
| REPLACE EXTERIOR SANITARY SEWER | | | | |
| RESURFACE PARKING LOT | | | | |
| RENOVATE CLASSROOM | | | | |
| COMPUTING DEVICE/TEACHER | \$0 | \$195,230 | \$195,230.00 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$84,237 | \$84,236.22 | 100% |
| TOTAL PEBBLEBROOK HIGH | \$8,888,290 | \$6,183,329 | \$6,183,316.09 | 100% |
| PICKETT'S MILL ELEMENTARY | | | | |
| LAND ACQUISITIONS | \$0 | \$4,548,390 | \$4,548,389.81 | 100% |
| NEW ELEMENTARY SCHOOL | \$15,218,083 | \$18,551,129 | \$18,506,695.40 | 100% |
| ACCESS CONTROLS | \$0 | \$104,802 | \$104,801.93 | 100% |
| TOTAL PICKETT'S MILL ELEMENTARY | \$15,218,083 | \$23,204,321 | \$23,159,887.14 | 100% |
| PINE MOUNTAIN MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$229,832 | \$229,831.30 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$47,839 | \$47,838.64 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$130,363 | \$130,362.02 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$54,431 | \$54,428.83 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$58,911 | \$58,910.85 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$28,045 | \$28,044.30 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$7,761 | \$7,761.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$17,269 | \$17,268.83 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA CURB STRIPING | \$0 | \$450 | \$450.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$379 | \$379.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$105,266 | \$105,266.00 | 100% |
| BUILDING ADDITION INCLUDING: | \$2,523,317 | \$2,475,289 | \$2,475,283.62 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC - PE GYM | | | | |
| LANDSCAPING | | | | |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$14,188 | \$14,188.00 | 100% |
| TOTAL PINE MOUNTAIN MIDDLE | \$2,523,317 | \$3,176,291 | \$3,176,279.01 | 100% |
| PITNER ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$177,115 | \$177,114.13 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$43,003 | \$43,002.56 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$174,754 | \$174,753.59 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$32,854 | \$32,853.54 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$62,387 | \$62,387.49 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,213 | \$1,213.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$103,782 | \$103,782.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$51,846 | \$51,845.27 | 100% |
| ACCESS CONTROLS | \$0 | \$123,433 | \$123,432.37 | 100% |
| TOTAL PITNER ELEMENTARY | \$98,000 | \$776,766 | \$776,761.01 | 100% |
| PITTS TRANSPORTATION CENTER | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$36,073 | \$36,072.96 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$5,431 | \$5,430.98 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$30,580 | \$30,578.16 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| BUSES, VEHICLES & EQUIPMENT | \$0 | \$6,723,549 | \$6,345,959.95 | 94% |
| FENCE REPLACEMENT | \$0 | \$12,613 | \$12,612.70 | 100% |
| REPLACE HVAC SYSTEM | \$432,745 | \$490,225 | \$490,223.16 | 100% |
| ROOFING | \$231,828 | \$70,558 | \$70,557.50 | 100% |
| TOTAL PITTS TRANSPORTATION CENTER | \$664,573 | \$7,369,029 | \$6,991,435.41 | 95% |
| POPE HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$664,188 | \$664,187.07 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$95,501 | \$95,500.92 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$351,339 | \$351,338.06 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$149,290 | \$149,288.54 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$57,171 | \$57,171.16 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$5,599 | \$5,598.66 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$28,736 | \$28,735.80 | 100% |
| FOOD SERVICE PHONE RINGERS | \$0 | \$166 | \$165.80 | 100% |
| FENCING | \$0 | \$23,058 | \$23,057.24 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,213 | \$1,213.00 | 100% |
| ADA MAT TABLE | \$0 | \$2,622 | \$2,621.30 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$178,556 | \$178,556.00 | 100% |
| HVAC - COOLING TOWERS | \$196,000 | \$200,009 | \$200,008.07 | 100% |
| REPLACE GYM BLEACHERS | \$343,000 | \$332,832 | \$332,831.99 | 100% |
| TRACK RESURFACING | \$245,000 | \$197,288 | \$197,287.36 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$53,852 | \$53,852.00 | 100% |
| WINDOW FOR OFFICE | \$5,513 | \$13,013 | \$13,013.00 | 100% |
| THEATER RENOVATION | \$165,375 | \$355,708 | \$355,708.00 | 100% |
| TOTAL POPE HIGH | \$954,888 | \$2,716,048 | \$2,716,040.52 | 100% |
| POWDER SPRINGS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$213,995 | \$213,994.07 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$37,855 | \$37,854.18 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$166,771 | \$166,770.73 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$57,804 | \$57,803.55 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$95,321 | \$95,320.87 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$185 | \$184.14 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$108,108 | \$108,108.00 | 100% |
| HVAC-PE GYM | \$73,500 | \$57,177 | \$57,176.50 | 100% |
| ACCESS CONTROLS | \$0 | \$111,555 | \$111,554.44 | 100% |
| CANOPY AT BUS AREA | \$71,663 | \$106,451 | \$106,450.56 | 100% |
| DOOR LOCKS | \$15,711 | \$1,843 | \$1,842.11 | 100% |
| ADDITIONAL LIGHTING AT BUS AREA | \$27,563 | \$17,834 | \$17,833.67 | 100% |
| FENCE PLAY AREA | \$44,100 | \$30,870 | \$30,869.09 | 100% |
| REPLACE MEDIA CENTER CASE WORK | \$93,713 | \$133,216 | \$133,216.42 | 100% |
| TOTAL POWDER SPRINGS ELEMENTARY | \$326,250 | \$1,145,348 | \$1,145,339.90 | 100% |
| POWERS FERRY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$152,849 | \$152,848.32 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$25,721 | \$25,720.79 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$117,598 | \$117,583.62 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$25,100 | \$25,098.06 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$46,955 | \$46,955.60 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$33,592 | \$33,591.96 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,174 | \$3,174.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$25,103 | \$25,102.74 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| CLASSROOM ADDITION (UNDESIGNATED) | \$0 | \$5,390 | \$5,389.62 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$69,216 | \$69,216.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$57,953 | \$57,952.28 | 100% |
| HVAC INCLUDING PE GYM | \$629,919 | \$746,240 | \$746,239.63 | 100% |
| SANITARY SEWER | \$7,350 | \$32,383 | \$32,382.16 | 100% |
| ROOFING | \$261,889 | \$365,428 | \$365,427.83 | 100% |
| METAL REFINISH | \$38,587 | \$36,616 | \$36,615.86 | 100% |
| ACCESS CONTROLS | \$0 | \$125,584 | \$125,583.81 | 100% |
| CANOPY FOR BUS AREA | \$71,663 | \$82,606 | \$82,605.45 | 100% |
| BOOK CASES FOR CLASSROOMS | \$75,000 | \$9,520 | \$9,520.00 | 100% |
| SCHOOL SIGN | \$11,025 | \$19,623 | \$19,622.60 | 100% |
| ADD SCHOOL NAME TO THE BUILDING | \$11,025 | \$1,929 | \$1,928.79 | 100% |
| TOTAL POWERS FERRY ELEMENTARY | \$1,412,708 | \$1,990,690 | \$1,990,667.99 | 100% |
| RECORDS CENTER | | | | |
| COPIER/DUPLICATOR REFRESH | \$0 | \$7,758 | \$7,758.00 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| TOTAL RECORDS CENTER | \$0 | \$7,758 | \$7,758.00 | 100% |
| RIVERSIDE INTERMEDIATE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$256,927 | \$256,926.52 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$43,586 | \$43,585.62 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$175,252 | \$175,251.36 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$57,616 | \$57,615.18 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$24,498 | \$24,498.15 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| INTERMEDIATE SCHOOL SIGN | \$0 | \$1,750 | \$1,750.00 | 100% |
| FURNITURE REPLACEMENT/PRIMARY SCHOOL | \$0 | \$12,662 | \$12,661.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$85,036 | \$85,036.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$54,158 | \$54,157.50 | 100% |
| ACCESS CONTROLS | \$0 | \$119,697 | \$119,696.41 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$30,000 | \$22,713 | \$22,713.00 | 100% |
| TOTAL RIVERSIDE INTERMEDIATE | \$128,000 | \$866,136 | \$866,131.30 | 100% |
| RIVERSIDE PRIMARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$2,466 | \$2,465.82 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$23,065 | \$23,064.61 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$123,116 | \$123,099.26 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$456 | \$456.04 | 100% |
| NEW PRIMARY SCHOOL | \$9,537,353 | \$8,732,532 | \$8,732,525.67 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$56,238 | \$56,238.00 | 100% |
| ACCESS CONTROLS | \$0 | \$79,422 | \$79,421.20 | 100% |
| TOTAL RIVERSIDE PRIMARY | \$9,537,353 | \$9,017,295 | \$9,017,270.60 | 100% |
| ROCKY MOUNT ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$123,768 | \$123,767.59 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$32,764 | \$32,763.91 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$131,958 | \$131,957.90 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$25,233 | \$25,230.82 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$74,751 | \$74,750.78 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$2,509 | \$2,508.72 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| ADA WALL | \$0 | \$5,125 | \$5,125.00 | 100% |
| FENCE PLAYGROUND | \$0 | \$7,198 | \$7,197.10 | 100% |
| ADA CLASSROOMS /SOUND INSULATION | \$0 | \$5,938 | \$5,937.50 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,213 | \$1,213.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$69,216 | \$69,216.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$250,993 | \$250,992.99 | 100% |
| HVAC - PE GYM | \$67,375 | \$65,560 | \$65,559.60 | 100% |
| BUS LANE/PARKING LOT REPAVING & ADD PARKING | \$305,730 | \$241,596 | \$241,595.79 | 100% |
| METAL REFINISH | \$47,958 | \$41,287 | \$41,286.42 | 100% |
| ACCESS CONTROLS | \$0 | \$90,722 | \$90,721.39 | 100% |
| INSTALL VISION WINDOWS TO INTERIOR DOORS | \$11,025 | \$9,470 | \$9,470.00 | 100% |
| ROOM NUMBERS ON DOORS | \$5,513 | \$9,861 | \$9,860.68 | 100% |
| VENETIAN BLINDS | \$11,025 | \$10,525 | \$10,524.69 | 100% |
| INSTALL HAND DRYER IN RESTROOM | \$33,957 | \$13,466 | \$13,465.36 | 100% |
| BACKSTOP FOR FIELD /LANDSCAPE GROUNDS | \$38,588 | \$55,866 | \$55,865.89 | 100% |
| WHITEBOARDS AND TACK BOARDS | \$41,895 | \$29,930 | \$29,929.66 | 100% |
| ADD SINK | \$11,025 | \$9,261 | \$9,260.28 | 100% |
| TOTAL ROCKY MOUNT ELEMENTARY | \$880,341 | \$1,314,573 | \$1,314,562.64 | 100% |
| ROSE GARDEN SCHOOL | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$1 | \$1.00 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,002 | \$5,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$1,982 | \$1,981.53 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$8,070 | \$8,070.00 | 100% |
| TOTAL ROSE GARDEN | \$0 | \$15,055 | \$15,054.03 | 100% |
| RUSSELL ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$222,321 | \$222,320.08 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$42,393 | \$42,391.78 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$211,894 | \$211,893.64 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$36,684 | \$36,682.72 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$35,082 | \$35,082.11 | 100% |
| CARPETING & HVAC IN PORTABLE CLASSROOMS | \$0 | \$22,371 | \$22,370.64 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$4,508 | \$4,508.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$2,406 | \$2,405.87 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$322 | \$321.91 | 100% |
| ADA MODIFICATIONS FOR VISUALLY IMPAIRED | \$0 | \$111,599 | \$111,598.56 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$86,478 | \$86,478.00 | 100% |
| BUILDING ADDITION INCLUDING: | \$7,738,558 | \$7,177,969 | \$7,177,961.73 | 100% |
| WALK-IN COOLER/FREEZER | | | | |
| ADA MODIFICATIONS FRONT ENTRANCE | | | | |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC - PE GYM | | | | |
| BUS LANE REPAVING | | | | |
| PARKING LOT REPAVING | | | | |
| PLUMBING FIXTURES | | | | |
| METAL ROOF REFINISHING | | | | |
| VENETIAN BLINDS | | | | |
| CASEWORK IN MEDIA CENTER | | | | |
| SCHOOL SIGN | | | | |
| RESTROOM STALLS | | | | |
| ACCESS CONTROLS | \$0 | \$157,581 | \$157,580.85 | 100% |
| CANOPY AT BUS AREA | \$71,663 | \$58,322 | \$58,321.60 | 100% |
| FENCING & GATE | \$44,100 | \$0 | \$0.00 | N/A |
| TOTAL RUSSELL ELEMENTARY | \$7,854,321 | \$8,178,275 | \$8,178,260.59 | 100% |
| SANDERS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$169,803 | \$169,802.12 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$36,216 | \$36,215.48 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$181,982 | \$181,981.04 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$60,465 | \$60,464.56 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$75,382 | \$75,381.95 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,242 | \$6,241.41 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| CLASSROOM ADDITION (UNDESIGNATED) | \$0 | \$30,620 | \$30,619.31 | 0% |
| COMPUTING DEVICE/TEACHER | \$0 | \$129,780 | \$129,780.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$73,481 | \$73,480.42 | 100% |
| ACCESS CONTROLS | \$0 | \$100,498 | \$100,497.92 | 0% |
| ACOUSTIC TREATMENT FOR GYM | \$27,563 | \$20,885 | \$20,884.99 | 100% |
| RE-STRIPE PARKING AREA | \$5,513 | \$2,630 | \$2,629.40 | 100% |
| TOTAL SANDERS ELEMENTARY | \$131,076 | \$897,329 | \$897,323.07 | 100% |
| SANDERS ROAD BUS SHOP | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$2,351 | \$2,350.20 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$3,879 | \$3,879.00 | 100% |
| TOTAL SANDERS ROAD BUS SHOP | \$0 | \$6,230 | \$6,229.20 | 100% |
| SEDALIA PARK ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$153,221 | \$153,220.06 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$34,746 | \$34,745.32 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$155,336 | \$155,335.09 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$39,131 | \$39,128.93 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$29,063 | \$29,063.32 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA SIDEWALK | \$0 | \$8,176 | \$8,176.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$115,360 | \$115,360.00 | 100% |
| BUILDING ADDITION INCLUDING: | \$3,979,977 | \$3,406,346 | \$3,406,342.76 | 100% |
| HVAC - PE GYM | | | | |
| ROOFING | | | | |
| METAL ROOF REFINISHING | | | | |
| LIGHTING | | | | |
| ADD PARKING | | | | |
| ACCESS CONTROLS | \$0 | \$98,069 | \$98,068.06 | 100% |
| TOTAL SEDALIA PARK ELEMENTARY | \$3,979,977 | \$4,045,811 | \$4,045,801.11 | 100% |
| SHALLOWFORD FALLS ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$151,811 | \$151,810.94 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$27,488 | \$27,487.75 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$204,809 | \$204,808.33 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$65,889 | \$65,886.06 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$40,258 | \$40,258.60 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$4,275 | \$4,274.40 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$529 | \$529.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$22,538 | \$22,537.22 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original | Revised | Expended | % |
|--|--------------------|--------------------|-----------------------|-------------|
| | Budget | Budget | To Date | Complete |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,400 | \$1,400.30 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$79,310 | \$79,310.00 | 100% |
| BUILDING ADDITION INCLUDING: WALK-IN COOLER/FREEZER HVAC-PE GYM REROOF ENTIRE BUILDING VENETIAN BLINDS WHITEBOARDS ADDITIONAL SECURITY WINDOW AT ENTRANCE PLAYSCAPES CANOPY AT BUS AREA ACCESS CONTROLS | \$6,884,096 | \$7,645,421 | \$7,645,416.25 | 100% |
| TOTAL SHALLOWFORD FALLS ELEMENTARY | \$6,884,096 | \$8,380,176 | \$8,380,165.33 | 100% |
| SIMPSON MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$224,669 | \$224,668.74 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$46,051 | \$46,050.04 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$121,801 | \$121,800.83 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$53,596 | \$53,595.51 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$69,334 | \$69,333.71 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,239 | \$6,238.56 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$8,466 | \$8,466.02 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$7,464 | \$7,463.76 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$96,488 | \$96,488.00 | 100% |
| HVAC - PE GYM | \$110,250 | \$119,135 | \$119,134.29 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$23,527 | \$23,526.77 | 100% |
| PAVE ACCESS LANE | \$110,250 | \$48,490 | \$48,489.21 | 100% |
| MEDIA CASEWORK | \$110,250 | \$17,846 | \$17,845.92 | 100% |
| TOTAL SIMPSON ELEMENTARY | \$330,750 | \$851,256 | \$851,250.19 | 100% |
| SKY VIEW ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$114,254 | \$114,253.66 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$26,598 | \$26,597.70 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,944 | \$7,943.07 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$115,527 | \$115,504.65 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$49,167 | \$49,165.03 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$41,220 | \$41,220.13 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$22,383 | \$22,382.64 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$6,482 | \$6,482.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,254 | \$6,253.15 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| RENOVATE/EXPAND DRY STORAGE AREA | \$0 | \$3,906 | \$3,905.79 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$60,564 | \$60,564.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$103,236 | \$103,235.01 | 100% |
| HVAC INCLUDING PE GYM | \$841,550 | \$1,022,992 | \$1,022,990.38 | 100% |
| UPGRADE PLUMBING FIXTURES | \$99,225 | \$62,548 | \$62,547.15 | 100% |
| REPLACE EXTERIOR SANITARY SEWER | \$18,375 | \$25,825 | \$25,824.88 | 100% |
| METAL REFINISH | \$38,587 | \$37,176 | \$37,175.05 | 100% |
| ACCESS CONTROLS | \$0 | \$109,010 | \$109,009.73 | 100% |
| ADD BATHROOMS | \$220,500 | \$89,970 | \$89,969.83 | 100% |
| CANOPY AT FRONT DOOR TO BUS AREA | \$55,125 | \$118,406 | \$118,405.04 | 100% |
| RESURFACE PE AREAS | \$71,663 | \$14,025 | \$14,024.24 | 100% |
| TOTAL SKY VIEW ELEMENTARY | \$1,651,275 | \$2,037,653 | \$2,037,618.93 | 100% |
| SMITHA MIDDLE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$348,668 | \$348,666.23 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$53,170 | \$53,169.11 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,984 | \$7,983.03 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$232,634 | \$232,633.71 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$72,071 | \$72,069.17 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$62,433 | \$62,433.47 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$61,757 | \$61,756.26 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$17,330 | \$17,330.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$145 | \$144.33 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| NEW FIRE ALARM SYSTEM | \$0 | \$86,882 | \$86,881.60 | 100% |
| ADA FURNITURE & EQUIPMENT | \$0 | \$392 | \$392.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$125,328 | \$125,328.00 | 100% |
| BUILDING ADDITION INCLUDING: FOOD SERVICE UPGRADES FLOORING - CARPET HVAC - PE GYM | \$4,656,788 | \$3,705,197 | \$3,705,193.26 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|------------------------|-----------------------|-------------------------|-------------------|
| SECURITY LIGHTING | | | | |
| RENOVATE RESTROOMS | | | | |
| CANOPY | | | | |
| ROOFING | \$1,300,913 | \$808,154 | \$808,153.68 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$30,736 | \$28,789.66 | 94% |
| TOTAL SMITHA MIDDLE | \$5,957,701 | \$5,613,047 | \$5,611,089.31 | 100% |
| SOPE CREEK ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$292,924 | \$292,923.33 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$44,421 | \$44,420.95 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$9,179 | \$9,178.67 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$189,674 | \$189,672.78 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$50,224 | \$50,222.45 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$64,935 | \$64,935.36 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$4,275 | \$4,274.40 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA SIDEWALK | \$0 | \$3,500 | \$3,500.00 | 100% |
| ADA ADDITIONAL SIDEWALK | \$0 | \$4,750 | \$4,750.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| ADA RAMP AT PORTABLES | \$0 | \$6,025 | \$6,025.00 | 100% |
| ADA REPLACE SIDEWALK IN BACK OF SCHOOL | \$0 | \$33,077 | \$33,076.07 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$105,266 | \$105,266.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$306,250 | \$105,766 | \$105,765.57 | 100% |
| MAKE REPAIRS/ MODIFY ANNEX BUILDING INCLUDING: EXTEND CANOPY/FRONT OF SCHOOL ADD CANOPY AT BUS LANES | \$194,775 | \$241,349 | \$241,348.19 | 100% |
| ACCESS CONTROLS | \$0 | \$143,934 | \$143,933.97 | 100% |
| LIBRARY SHELVING | \$93,713 | \$62,118 | \$62,117.79 | 100% |
| WHITEBOARDS | \$67,553 | \$9,981 | \$9,980.45 | 100% |
| SAFETY FENCING | \$37,323 | \$6,873 | \$6,872.35 | 100% |
| TOTAL SOPE CREEK ELEMENTARY | \$699,614 | \$1,380,622 | \$1,380,612.69 | 100% |
| SOUTH COBB HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$535,854 | \$535,853.88 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$95,771 | \$95,770.88 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$7,165 | \$7,164.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$414,768 | \$414,768.40 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$127,153 | \$127,150.48 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$105,894 | \$105,893.87 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$29,568 | \$29,567.30 | 100% |
| LAND ACQUISITIONS | \$0 | \$1,637,980 | \$1,637,979.70 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,924 | \$3,924.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$20,087 | \$20,086.67 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$130,156 | \$130,155.09 | 100% |
| ADA RENOVATIONS-SIDEWALKS/CURB CUTS | \$0 | \$27,729 | \$27,728.13 | 100% |
| ADA RESTROOM RENOVATIONS | \$0 | \$10,551 | \$10,550.20 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$529 | \$529.20 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$211,722 | \$211,722.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$490,000 | \$173,303 | \$173,303.00 | 100% |
| LIGHTING-BASEBALL | \$367,500 | \$131,903 | \$131,902.67 | 100% |
| LIGHTING-FOOTBALL | \$367,500 | \$196,883 | \$196,882.88 | 100% |
| HVAC | \$646,520 | \$340,641 | \$340,640.10 | 100% |
| UPGRADE PLUMBING FIXTURES | \$281,750 | \$257,618 | \$257,617.85 | 100% |
| TRACK RESURFACE | \$245,000 | \$178,275 | \$178,274.32 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$84,752 | \$84,751.56 | 100% |
| IMPROVE LIGHTING & SOUND SYSTEMS IN THEATER | \$192,938 | \$330,221 | \$330,220.61 | 100% |
| REPAIR ELEVATORS | \$264,600 | \$297,445 | \$297,444.02 | 100% |
| TOTAL SOUTH COBB HIGH | \$2,855,808 | \$5,350,058 | \$5,350,047.16 | 100% |
| SPRAYBERRY HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$477,845 | \$477,844.58 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$99,367 | \$99,366.04 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$299,218 | \$299,217.81 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$149,056 | \$149,054.56 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$59,914 | \$59,914.50 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$4,275 | \$4,274.40 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$529 | \$529.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,624 | \$8,623.34 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA CURB CUT | \$0 | \$3,125 | \$3,125.00 | 100% |
| ADA RESTROOM RENOVATION | \$0 | \$1,950 | \$1,950.00 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|-----------------------|-------------|
| ADA CLASSROOM MODIFICATION | \$0 | \$51,028 | \$51,027.80 | 100% |
| WALK-IN COOLER/FREEZER | \$0 | \$139,005 | \$139,004.53 | 100% |
| FENCING | \$0 | \$24,052 | \$24,051.39 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$3,351 | \$3,351.00 | 100% |
| ROTC CLASSROOM MODIFICATIONS | \$0 | \$115,645 | \$115,643.91 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$184,450 | \$184,450.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$490,000 | \$32,949 | \$32,948.51 | 100% |
| LIGHTING-FOOTBALL | \$367,500 | \$175,555 | \$175,555.00 | 100% |
| REPLACE GYM BLEACHERS | \$343,000 | \$187,052 | \$187,051.11 | 100% |
| TENNIS COURTS | \$98,000 | \$0 | \$0.00 | N/A |
| TRACK RESURFACE | \$245,000 | \$0 | \$0.00 | N/A |
| SURVEILLANCE CAMERAS | \$0 | \$50,727 | \$50,727.00 | 100% |
| RENOVATE LABS | \$385,875 | \$1,252,749 | \$1,252,749.36 | 100% |
| FIRE ALARM SYSTEM | \$55,125 | \$135,309 | \$135,308.23 | 100% |
| OUTDOOR LIGHTING | \$27,563 | \$22,650 | \$22,650.00 | 100% |
| REPLACE STALLS & DOORS IN STUDENT RESTROOMS | \$99,225 | \$135,456 | \$135,455.98 | 100% |
| TOTAL SPRAYBERRY HIGH | \$2,111,288 | \$3,619,954 | \$3,619,945.40 | 100% |

STILL ELEMENTARY

| | | | | |
|--|--------------------|--------------------|-----------------------|-------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$145,712 | \$145,711.77 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$27,377 | \$27,376.29 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$186,520 | \$186,519.35 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$50,712 | \$50,710.74 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$26,440 | \$26,439.76 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,593 | \$5,592.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,808 | \$1,808.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,717 | \$6,716.50 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA CURB CUT | \$0 | \$1,750 | \$1,750.00 | 100% |
| ADA MODIFICATIONS FOR HEARING IMPAIRED | \$0 | \$98,172 | \$98,171.61 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$74,942 | \$74,942.00 | 100% |
| BUILDING ADDITION INCLUDING: | \$6,977,757 | \$8,174,485 | \$8,174,481.15 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | | | | |
| HVAC | | | | |
| HVAC - PE GYM | | | | |
| RE-CONDITIONING METAL ROOF | | | | |
| WHITEBOARDS | | | | |
| PARKING LOT -REPAVE/RECONFIGURE | | | | |
| PLAYGROUND FENCING | | | | |
| REPLACE RESTROOM PARTITIONS AND DOORS | | | | |
| EMERGENCY GENERATOR | \$42,875 | \$23,228 | \$23,227.68 | 100% |
| ACCESS CONTROLS | \$0 | \$109,345 | \$109,344.66 | 100% |
| TOTAL STILL ELEMENTARY | \$7,020,632 | \$8,938,969 | \$8,938,959.47 | 100% |

SYSTEMWIDE/UNDISTRIBUTED

| | | | | |
|---------------------------------------|----------------------|---------------------|------------------------|------------|
| REFRESH OBSOLETE WORKSTATIONS | \$32,263,200 | \$0 | \$0.00 | N/A |
| REFRESH DISTRICT PRINTERS | \$6,976,000 | \$498,423 | \$0.00 | N/A |
| REFRESH DISTRICT SERVERS | \$1,750,000 | \$191,863 | \$0.00 | N/A |
| REFRESH DISTRICT NETWORK | \$5,000,000 | \$100,645 | \$0.00 | N/A |
| COMPUTING DEVICE / TEACHER | \$11,250,000 | \$0 | \$0.00 | N/A |
| DATA CENTER EQUIP REFRESH | \$3,000,000 | \$0 | \$0.00 | N/A |
| MOBILE COMPUTING ACCESS | \$1,960,000 | \$0 | \$0.00 | N/A |
| COPIER/DUPLICATOR REFRESH | \$13,559,327 | \$507,949 | \$0.00 | N/A |
| RENOVATIONS FOR ACCESSIBILITY | \$3,000,000 | \$0 | \$0.00 | N/A |
| ACCESS CONTROLS | \$8,000,000 | \$0 | \$0.00 | N/A |
| BUSES, VEHICLES & EQUIPMENT | \$6,000,000 | \$0 | \$0.00 | N/A |
| FOOD SERVICE UPGRADES | \$3,000,000 | \$33,927 | \$0.00 | N/A |
| PERSONNEL NEEDS | \$4,000,000 | \$4,498,528 | \$4,498,527.54 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$5,845,500 | \$0 | \$0.00 | N/A |
| SECURITY FENCING & SIGNAGE | \$205,839 | \$286 | \$0.00 | N/A |
| CCTV SURVEILLANCE SYSTEMS | \$2,000,000 | \$214,403 | \$0.00 | N/A |
| HUMAN RESOURCES | \$4,000,000 | \$4,000,000 | \$0.00 | N/A |
| FINANCIAL SERVICES | \$3,000,000 | \$277,877 | \$0.00 | N/A |
| PORTABLE CLASSROOM REPAIRS | \$1,800,000 | \$0 | \$0.00 | N/A |
| UNDESIGNATED CLASSROOMS | \$4,000,000 | \$14,145 | \$0.00 | N/A |
| LOCAL SCHOOL REQUESTS | \$181,267 | \$0 | \$0.00 | N/A |
| LAND ACQUISITIONS | \$18,000,000 | \$0 | \$0.00 | N/A |
| BID ADVERTISEMENT | \$0 | \$75,600 | \$61,538.58 | 81% |
| PROGRAM MANAGEMENT FEES | \$0 | \$12,823,157 | \$12,816,247.00 | 100% |
| SPLOST 2 GENERAL CONTINGENCY | \$0 | \$67,001,102 | \$0.00 | N/A |
| BANK SERVICE CHARGES | \$0 | \$1,600 | \$735.50 | 46% |
| TOTAL SYSTEMWIDE/UNDISTRIBUTED | \$138,791,133 | \$90,239,505 | \$17,377,048.62 | 19% |

TAPP MIDDLE

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|-----------------------|---------------|
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$300,267 | \$300,266.62 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$49,108 | \$49,107.18 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$169,662 | \$169,661.51 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$89,969 | \$89,966.60 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$39,877 | \$39,877.20 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$5,599 | \$5,598.66 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$529 | \$529.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,877 | \$6,876.33 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA WATER HEATER | \$0 | \$1,250 | \$1,250.00 | 100% |
| ADA CLASSROOM RENOVATION | \$0 | \$7,700 | \$7,700.00 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$990 | \$990.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$106,498 | \$106,498.00 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$367,500 | \$34,370 | \$34,369.46 | 100% |
| HVAC KITCHEN AND PE GYM | \$166,845 | \$189,913 | \$189,912.63 | 100% |
| FINISHES - PAINTING | \$300,858 | \$103,324 | \$103,322.80 | 100% |
| CCTV SURVEILLANCE SYSTEMS | \$0 | \$22,082 | \$22,082.00 | 100% |
| REPLACE LOCKERS & REPAINT LOCKER ROOMS | \$44,100 | \$95,891 | \$95,890.98 | 100% |
| REMOVE MEDIA CENTER INTERIOR WALLS | \$22,050 | \$163,481 | \$163,479.86 | 100% |
| IMPROVE DRAINAGE/REPAVE PARKING LOT | \$226,013 | \$347,471 | \$347,470.80 | 100% |
| HAND DRYERS IN STUDENT RESTROOMS | \$36,383 | \$12,862 | \$12,861.36 | 100% |
| SECURITY GATE | \$93,600 | \$0 | \$0.00 | N/A |
| TOTAL TAPP MIDDLE | \$1,257,349 | \$1,753,793 | \$1,753,783.34 | 100% |
| TEASLEY ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$117,893 | \$117,892.97 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$23,064 | \$23,063.46 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$4,182 | \$4,181.58 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$116,725 | \$116,724.23 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$17,431 | \$17,430.21 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$35,656 | \$35,656.37 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$16,796 | \$16,795.98 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$1,587 | \$1,587.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$24,602 | \$24,601.03 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,465 | \$1,465.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$56,238 | \$56,238.00 | 100% |
| HVAC - PE GYM | \$51,450 | \$56,168 | \$56,167.23 | 100% |
| METAL REFINISH | \$38,587 | \$35,345 | \$35,344.48 | 100% |
| ACCESS CONTROLS | \$0 | \$118,985 | \$118,984.92 | 100% |
| FIRE ALARM PANEL | \$49,613 | \$53,626 | \$53,625.11 | 100% |
| REPLACE CANOPY AND UPGRADE ENTRANCE | \$181,913 | \$200,759 | \$200,758.70 | 100% |
| REPLACE DRINKING FOUNTAINS | \$16,538 | \$13,416 | \$13,415.28 | 100% |
| PAVE SIDEWALK | \$16,538 | \$6,388 | \$6,387.50 | 100% |
| RENOVATE STUDENT RESTROOMS | \$82,688 | \$7,762 | \$7,761.38 | 100% |
| TOTAL TEASLEY ELEMENTARY | \$437,327 | \$908,088 | \$908,080.93 | 100% |
| TIMBER RIDGE ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$125,311 | \$125,310.32 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$27,783 | \$27,782.27 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$127,351 | \$127,350.72 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$52,715 | \$52,713.65 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$58,837 | \$58,837.33 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$6,242 | \$6,241.41 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$64,848 | \$64,848.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$70,131 | \$70,130.56 | 100% |
| ACCESS CONTROLS | \$0 | \$83,986 | \$83,985.84 | 100% |
| EXTEND CANOPY TO END OF BUS LANES | \$71,663 | \$48,746 | \$48,745.32 | 100% |
| GATES AT BOTH ENTRANCES | \$16,538 | \$15,600 | \$15,600.00 | 100% |
| CONVERT OPEN AREA INTO ADDITIONAL STORAGE | \$27,563 | \$45,531 | \$45,530.46 | 100% |
| TOTAL TIMBER RIDGE ELEMENTARY | \$189,264 | \$733,249 | \$733,243.18 | 100% |
| TRITT ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$235,429 | \$235,428.70 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$38,376 | \$38,375.69 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$175,360 | \$175,359.61 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$46,528 | \$46,526.88 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$33,540 | \$33,539.49 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$8,713 | \$8,712.74 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| WALK-IN COOLER-FREEZER | \$0 | \$95,561 | \$95,560.28 | 100% |
| FENCE PLAY AREA | \$0 | \$27,281 | \$27,280.30 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------------|---------------------------|-----------------------------|-----------------------|
| COMPUTING DEVICE/TEACHER | \$0 | \$99,498 | \$99,498.00 | 100% |
| HVAC IMPROVEMENTS INCLUDING PE GYM | \$1,615,530 | \$1,623,289 | \$1,623,288.17 | 100% |
| METAL REFINISH | \$38,587 | \$36,768 | \$36,767.51 | 100% |
| ACCESS CONTROLS | \$0 | \$118,883 | \$118,882.15 | 100% |
| ENCLOSE WALKWAYS | \$220,500 | \$366,472 | \$366,471.02 | 100% |
| IMPROVE ACOUSTICS IN CAFETERIA | \$27,563 | \$6,565 | \$6,564.98 | 100% |
| TOTAL TRITT ELEMENTARY | \$1,902,180 | \$2,918,431 | \$2,918,422.82 | 100% |
| VARNER ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$209,544 | \$209,543.50 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$38,791 | \$38,790.41 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$171,474 | \$171,473.31 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$79,741 | \$79,739.87 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$56,271 | \$56,270.71 | 100% |
| ADA SIDEWALK | \$0 | \$1,240 | \$1,240.00 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| ADA CLASSROOM-CONNECTING DOOR & CANOPY | \$0 | \$25,168 | \$25,167.54 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$644 | \$643.82 | 100% |
| ADA HOT WATER IN CLASSROOM | \$0 | \$2,940 | \$2,940.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$95,172 | \$95,172.00 | 100% |
| HVAC - PE GYM | \$73,500 | \$70,139 | \$70,138.38 | 100% |
| ACCESS CONTROLS | \$0 | \$100,265 | \$100,264.53 | 100% |
| LANDSCAPE GROUNDS | \$27,563 | \$24,195 | \$24,194.62 | 100% |
| CREATE ENTRANCE/EXIT FOR BUSES | \$551,250 | \$128,148 | \$128,147.80 | 100% |
| TOTAL VARNER ELEMENTARY | \$652,313 | \$1,009,929 | \$1,009,922.26 | 100% |
| VAUGHAN ELEMENTARY | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$253,921 | \$253,920.28 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$42,856 | \$42,855.80 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$6,002 | \$6,001.50 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$167,704 | \$167,703.09 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$69,159 | \$69,158.28 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$59,205 | \$59,204.82 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$182 | \$181.29 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| UPGRADE TEMPERATURE MONITORS | \$0 | \$195 | \$194.27 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$985 | \$985.50 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$106,666 | \$106,666.00 | 100% |
| HVAC - PE GYM | \$98,000 | \$68,307 | \$68,306.34 | 100% |
| ACCESS CONTROLS | \$0 | \$141,420 | \$141,420.00 | 100% |
| GATE AT ENTRANCE | \$11,025 | \$9,400 | \$9,400.00 | 100% |
| RECARPET WORN AREAS | \$416,966 | \$163,923 | \$163,922.14 | 100% |
| PAINT INTERIOR OF THE SCHOOL | \$161,406 | \$76,162 | \$76,161.24 | 100% |
| HAND DRYERS IN STUDENT RESTROOMS | \$29,106 | \$0 | \$0.00 | N/A |
| TOTAL VAUGHAN ELEMENTARY | \$716,503 | \$1,166,253 | \$1,166,246.35 | 100% |
| WALTON HIGH | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$503,022 | \$503,021.61 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$100,749 | \$100,748.21 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$410,239 | \$410,239.02 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$160,769 | \$160,766.54 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$78,168 | \$78,168.05 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$33,080 | \$33,079.56 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$3,174 | \$3,174.00 | 100% |
| FOOD SERVICE UPGRADE - DOOR BELLS | \$0 | \$133 | \$132.24 | 99% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$2,651 | \$2,650.62 | 100% |
| 20 CLASSROOM ADDITION INCLUDING: EMERGENCY GENERATOR MAIN SWITCHGEAR & PANEL UPGRADES HVAC BUS LANE AND PARKING LOT REPAVING ROOFING INCLUDING METAL ROOF REFINISH RENOVATE RESTROOMS REPLACE WATER FOUNTAINS RENOVATE LOCKER ROOMS REPLACE EXTERIOR DOORS SIDEWALK TO BUS LANE REPLACE HALL LOCKERS INSTALL SPEED BUMPS REPLACE THEATER DOORS | \$21,196,265 | \$10,662,148 | \$10,661,337.52 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$214,522 | \$214,522.00 | 100% |
| SURVEILLANCE CAMERAS | \$0 | \$51,648 | \$51,647.79 | 100% |
| TOTAL WALTON HIGH | \$21,196,265 | \$12,226,210 | \$12,225,393.71 | 100% |

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|----------------------------|---------------------------|-----------------------------|-----------------------|
| WHEELER HS | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$739,252 | \$739,251.24 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$93,504 | \$93,503.70 | 100% |
| REFRESH DISTRICT SERVERS | \$0 | \$5,907 | \$5,906.55 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$498,464 | \$498,463.43 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$137,141 | \$137,139.80 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$95,684 | \$95,683.94 | 100% |
| PORTABLE CLASSROOM REPAIRS | \$0 | \$34,911 | \$34,910.22 | 100% |
| PAINTING/ROOF COATING PORTABLES | \$0 | \$4,982 | \$4,982.00 | 100% |
| ADA SIDEWALK | \$0 | \$1,700 | \$1,700.00 | 100% |
| FOOD SERVICE UPGRADE | \$0 | \$140,217 | \$140,216.13 | 100% |
| FOOD SERVICE PHONE RINGER | \$0 | \$166 | \$165.80 | 100% |
| ADA RESTROOM | \$0 | \$9,717 | \$9,716.50 | 100% |
| FENCING | \$0 | \$82,290 | \$82,289.50 | 100% |
| FOOD SERVICE SMALL EQUIPMENT | \$0 | \$1,732 | \$1,732.41 | 100% |
| ADA TENNIS COURT ACCESS | \$0 | \$2,500 | \$2,500.00 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$192,976 | \$192,976.00 | 100% |
| BUILDING ADDITION INCLUDING: RENOVATE AUDITORIUM REPLACE LIGHTS IN GYM INSTALL SIDEWALK | \$6,201,419 | \$6,807,788 | \$6,807,784.83 | 100% |
| MAIN SWITCHGEAR & PANEL UPGRADES | \$490,000 | \$144,537 | \$144,537.00 | 100% |
| LIGHTING-BASEBALL | \$367,500 | \$167,700 | \$167,699.85 | 100% |
| LIGHTING-FOOTBALL | \$367,500 | \$179,778 | \$179,778.00 | 100% |
| HVAC | \$1,114,750 | \$1,093,809 | \$1,093,808.03 | 100% |
| SURVEILLANCE CAMERA | \$0 | \$74,938 | \$74,937.23 | 100% |
| TOTAL WHEELER HIGH | \$8,541,169 | \$10,509,693 | \$10,509,682.16 | 100% |
| 440 GLOVER STREET | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$85,640 | \$84,086.07 | 98% |
| REFRESH DISTRICT PRINTERS | \$0 | \$7,979 | \$7,978.44 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$76,060 | \$76,059.43 | 100% |
| SCHOOL LEVEL FURNITURE & EQUIPMENT | \$0 | \$2,440 | \$2,440.00 | 100% |
| ACCESS CONTROLS | \$0 | \$64,815 | \$64,814.10 | 100% |
| TOTAL 440 GLOVER STREET | \$0 | \$236,934 | \$235,378.04 | 99% |
| 514 GLOVER STREET | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$339,717 | \$339,516.93 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$4,142 | \$4,141.44 | 100% |
| REFRESH DISTRICT NETWORK | \$0 | \$229,500 | \$18,196.62 | 8% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$83,174 | \$83,173.55 | 100% |
| SCHOOL LEVEL FURNITURE/EQUIPMENT | \$0 | \$6,240 | \$6,240.00 | 100% |
| ACCESS CONTROLS | \$0 | \$72,207 | \$72,206.48 | 100% |
| COMPUTING DEVICE/TEACHER | \$0 | \$842,050 | \$823,825.34 | 98% |
| TOTAL 514 GLOVER STREET | \$0 | \$1,577,030 | \$1,347,300.36 | 85% |
| 538 GLOVER STREET | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$65,335 | \$65,334.44 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$11,911 | \$11,910.54 | 100% |
| ACCESS CONTROLS | \$0 | \$31,963 | \$31,962.49 | 100% |
| TOTAL 538 GLOVER STREET | \$0 | \$109,209 | \$109,207.47 | 100% |
| 590 COMMERCE PARK DRIVE | | | | |
| REFRESH OBSOLETE WORKSTATIONS | \$0 | \$30,705 | \$30,704.21 | 100% |
| REFRESH DISTRICT PRINTERS | \$0 | \$2,361 | \$2,360.58 | 100% |
| COPIER/DUPLICATOR REFRESH | \$0 | \$30,575 | \$30,574.15 | 100% |
| ACCESS CONTROLS | \$0 | \$24,592 | \$24,591.52 | 100% |
| TOTAL 590 COMMERCE PARK DRIVE | \$0 | \$88,233 | \$88,230.46 | 100% |
| TRANSFER/PROPERTY DEBT ROLLBACK | | | | |
| PROPERTY TAX ROLLBACK | \$69,000,000 | \$69,000,000 | \$69,000,000.00 | 100% |
| TOTAL TRANSFER/ PROPERTY DEBT ROLLBACK | \$69,000,000 | \$69,000,000 | \$69,000,000.00 | 100% |
| FUND TOTALS | \$696,247,680 | \$725,185,141 | \$646,446,500.69 | 89% |

SPLOST 3 PROJECTS

On September 16, 2008, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. Tax receipts are projected to be \$797,656,675 with additional construction funding from the State of Georgia. Projects include replacing three elementary schools, building a new ninth grade center, school additions, maintenance (including parking lot repaving, reflooring, painting, HVAC, roofing, fire suppression, etc.), and various electrical upgrades (fire alarm systems, emergency generators, etc.), curriculum technology (servers, network, etc.), safety and support (security fencing, surveillance cameras, access controls, etc.) and land. All projects are identified in priority order, with the highest priority being classroom space.



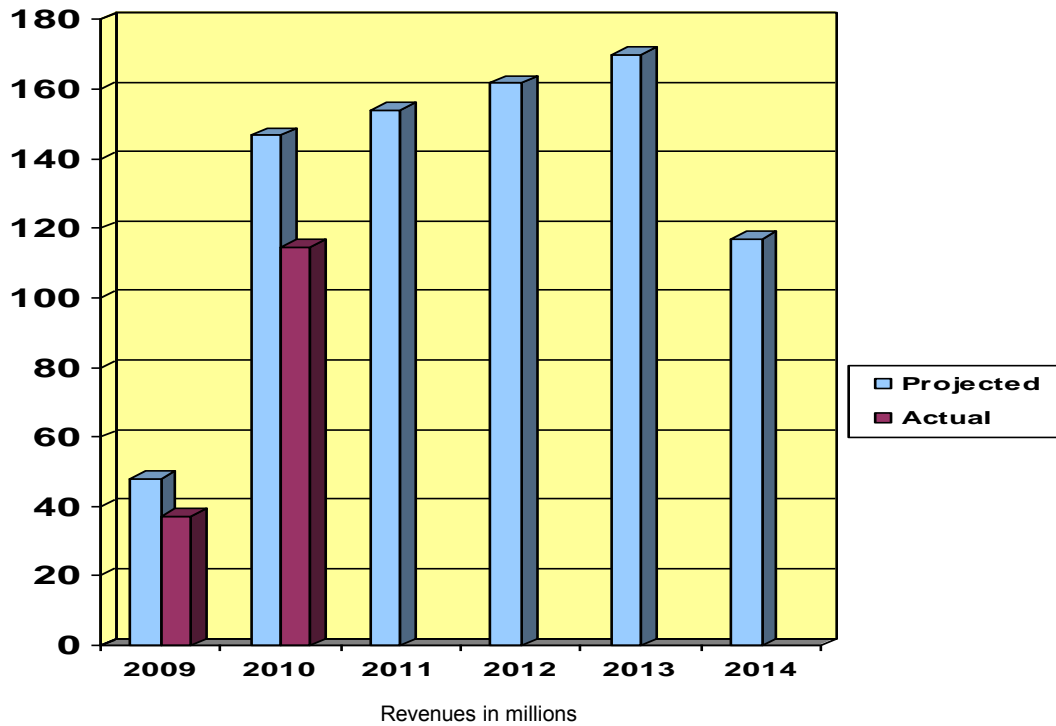
Bus Parking Lot Paving at Pitts Transportation



Artificial Turf at Osborne High School

- **NEW/REPLACEMENT FACILITIES:** SPLOST 3 funds will be used to replace three of the county's oldest elementary schools: Eastside, Mableton, and an undetermined school in Smyrna, and a ninth grade center will be added in the West Cobb area. A total of \$3,675,058 has been expended on new school construction since inception.
- **ADDITIONS/MODIFICATIONS:** Major additions/modifications/renovations continue in elementary, middle and high schools. Providing for "Undesignated Classrooms" includes the construction of and/or purchasing of classroom space, including portable classrooms, and for the enhancement of existing portables. A total of \$4,857,891 has been spent as of June 30, 2010, on additions and renovation projects.
- **MAINTENANCE/RENOVATION:** Projects include parking lot repaving, additional parking spaces, drainage enhancements, fencing repairs, landscaping, playground equipment, reflooring, painting, HVAC, plumbing, fire suppression and various electrical upgrades. Maintenance project expenditures total \$14,626,390 as of June 30, 2010.
- **CURRICULUM, INSTRUCTION, AND TECHNOLOGY INITIATIVES:** Maintaining the existing technology infrastructure, upgrading servers, switches, data center, and phone systems continue in 2010 as well as providing computing devices, printers, copiers, sound systems in the fine arts programs, and graphing calculators for math classes. As of June 30, 2010 a total of \$30,901,205 has been expended.
- **SAFETY AND SUPPORT IMPROVEMENTS:** Funds are being used to improve school safety by adding access controls, surveillance cameras, security fencing, signage, and traffic controls. Providing support functions, including buses, vehicles and equipment, renovations for Accessibility for Disabled, school level furniture and equipment for growth and replacement, food service upgrades, software, artificial turf for high schools, and textbooks for students are projects in progress. A total of \$17,284,667 has been spent on Support and Safety Improvements.

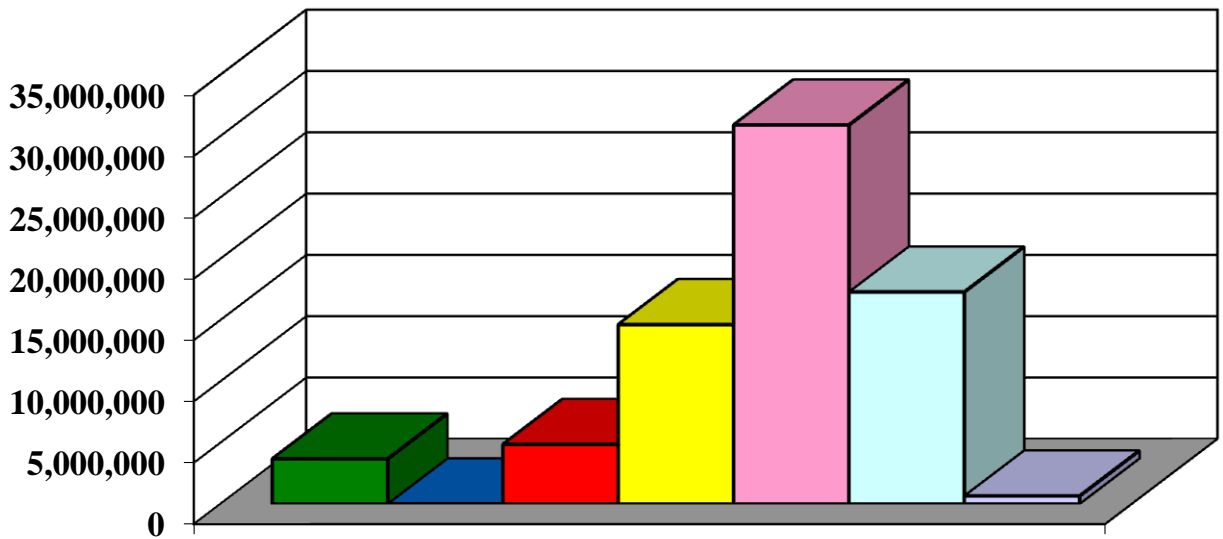
SPLOST 3 REVENUES



| SPLOST 3 REVENUES BY FISCAL YEAR | | | | |
|----------------------------------|----------------------|----------------------|----------------------|---------------|
| MONTH | PROJECTED | ACTUAL | OVER / UNDER BUDGET | % CHANGE |
| FISCAL YEAR 2009 | \$48,118,584 | \$37,331,872 | -\$10,786,712 | -22.4% |
| FISCAL YEAR 2010 | 146,761,684 | 114,635,704 | -\$32,125,980 | -21.9% |
| FISCAL YEAR 2011 | | | | |
| FISCAL YEAR 2012 | | | | |
| FISCAL YEAR 2013 | | | | |
| FISCAL YEAR 2014 | | | | |
| TOTALS | \$194,880,268 | \$151,967,576 | -\$42,912,692 | -22.0% |

SPLOST 3 sales tax collections began January 1, 2009, with the first revenues received in March 2009. Revenue collections are expected to be \$797,656,675 for the period 2009 through 2014. NOTE: The actual revenue figures do not include accruals.

SPLOST 3 EXPENDITURES BY CATEGORY (IN DOLLARS)



Through June 2010



SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|--------------------|--------------------|---------------------|---------------|
| ACWORTH INTERMEDIATE | | | | |
| ASPHALT PAVING/PLAYCOURT | \$15,496 | \$15,024 | \$0.00 | 0% |
| LANDSCAPING/EROSION REPAIR | \$418,950 | \$406,202 | \$0.00 | 0% |
| NEW WALKING TRACK | \$37,515 | \$36,373 | \$0.00 | 0% |
| REPLACE KITCHEN CEILINGS | \$24,232 | \$23,495 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$682 | \$682.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$200,984 | \$195,483.52 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$194,519 | \$96,475.00 | 50% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$116,816 | \$116,714.87 | 100% |
| TOTAL ACWORTH INTERMEDIATE | \$496,193 | \$994,343 | \$409,603.25 | 41% |
| ADDISON ELEMENTARY | | | | |
| PROVIDE WINDOW IN FRONT OFFICE | \$12,678 | \$12,324 | \$0.00 | 0% |
| DRIVEWAY MODIFICATION | \$441,000 | \$427,581 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$61,250 | \$59,386 | \$0.00 | 0% |
| REPLACE/CONVERT GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$311,395 | \$301,920 | \$0.00 | 0% |
| ADDL LIGHTING HALLS AND MEDIA CENTER | \$62,658 | \$60,751 | \$0.00 | 0% |
| ADDITIONAL SITE LIGHTING | \$44,100 | \$42,758 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$141,119 | \$135,618.92 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$100,708 | \$95,707.60 | 95% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$87,446 | \$87,344.25 | 100% |
| TOTAL ADDISON ELEMENTARY | \$1,043,331 | \$1,370,246 | \$347,682.85 | 25% |
| ADULT EDUCATION CENTER | | | | |
| REKEY ALL LOCKSETS | \$19,906 | \$19,300 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$174,011 | \$168,716 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$24,650 | \$23,900 | \$0.00 | 0% |
| REPLACE INTERCOM | \$44,100 | \$42,758 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$94,937 | \$92,048 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$18,164 | \$17,988.23 | 99% |
| DPS-RECORD MANAGEMENT SYSTEM | \$39,500 | \$39,500 | \$39,488.00 | 100% |
| TOTAL ADULT EDUCATION CENTER | \$397,104 | \$405,233 | \$58,323.09 | 14% |
| ALLATOONA HS | | | | |
| CALCULATORS | \$0 | \$2,438 | \$2,437.50 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$281,000 | \$177,916.92 | 63% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$109,787 | \$0.00 | 0% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$223,872 | \$1,180.00 | 1% |
| TOTAL ALLATOONA HIGH | \$0 | \$1,391,609 | \$181,534.42 | 13% |
| ARGYLE ES | | | | |
| KITCHEN MODIFICATIONS | \$330,750 | \$322,256 | \$0.00 | 0% |
| UNDESIGNATED CLASSROOMS | \$0 | \$41,600 | \$41,600.00 | 100% |
| CONCRETE PAVING | \$2,450 | \$2,375 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| MARKER BOARDS | \$88,200 | \$85,516 | \$0.00 | 0% |
| CANOPIES AT AUTO PICKUP | \$147,000 | \$142,527 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$56,350 | \$54,635 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$366,052 | \$354,914 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$15,067 | \$14,609 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$189,875 | \$184,097 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$138,321 | \$132,821.00 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$133,385 | \$63,575.00 | 48% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,076 | \$1,075.22 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$100,304 | \$100,202.63 | 100% |
| TOTAL ARGYLE ELEMENTARY | \$1,318,244 | \$1,702,881 | \$347,767.71 | 20% |
| AUSTELL INTERMEDIATE | | | | |
| DRAINAGE IMPROVEMENTS | \$104,125 | \$100,957 | \$0.00 | 0% |
| REPLACE GYM FLOORING | \$53,434 | \$51,808 | \$0.00 | 0% |
| PAINTING | \$124,643 | \$120,850 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$193,166 | \$182,665.20 | 95% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|--------------------|--------------------|---------------------|---------------|
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$154,056 | \$149,056.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,076 | \$1,075.22 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$84,284 | \$84,182.30 | 100% |
| TOTAL AUSTELL INTERMEDIATE | \$282,202 | \$714,691 | \$425,472.58 | 60% |
| AUSTELL PRIMARY | | | | |
| LANDSCAPING/EROSION REPAIR | \$49,000 | \$47,509 | \$0.00 | 0% |
| REPLACE CEILING GYM AND MEDIA CENTER | \$63,945 | \$61,999 | \$0.00 | 0% |
| STAGE FLOORING | \$392 | \$380 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$137,730 | \$846.86 | 1% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$44,950 | \$44,340.00 | 99% |
| REPL OBSOLETE TEACHER COMPUTING DEVICE | \$0 | \$52,495 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$117,761 | \$109,260.36 | 93% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$83,175 | \$13,160.00 | 16% |
| ACCESS CONTROL | \$0 | \$5,000 | \$4,806.70 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$60,047 | \$60,046.32 | 100% |
| TOTAL AUSTELL PRIMARY | \$113,337 | \$612,162 | \$233,535.46 | 38% |
| AWTREY MS | | | | |
| ENCLOSED WALKWAYS | \$617,194 | \$599,966 | \$0.00 | 0% |
| ASPHALT PAVING | \$490,000 | \$475,090 | \$0.00 | 0% |
| SANITARY SEWER | \$183,750 | \$178,159 | \$0.00 | 0% |
| FLOORING | \$545,715 | \$529,110 | \$0.00 | 0% |
| PAINTING | \$484,102 | \$469,371 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$102,900 | \$99,769 | \$0.00 | 0% |
| BASKETBALL GOAL RETRACTORS | \$30,870 | \$29,931 | \$0.00 | 0% |
| MUSIC CASEWORK | \$73,500 | \$71,263 | \$0.00 | 0% |
| WATER HEATERS | \$24,500 | \$23,754 | \$0.00 | 0% |
| PIPING | \$147,000 | \$142,527 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$739,263 | \$716,768 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$265,825 | \$257,736 | \$0.00 | 0% |
| REPLACE THEATER LIGHTING SYSTEM | \$450,187 | \$436,488 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$13,555.20 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$6,746 | \$6,655.55 | 99% |
| CALCULATORS | \$0 | \$1,875 | \$1,875.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$205,806 | \$195,305.58 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$109,787 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$11,259 | \$10,820.69 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$123,031 | \$119,109.41 | 97% |
| TOTAL AWTREY MIDDLE | \$4,154,806 | \$4,525,406 | \$364,548.77 | 8% |
| BAKER ES | | | | |
| RESURFACE ASPHALT PLAYCOURT | \$19,600 | \$19,004 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| MARKER BOARDS | \$149,450 | \$144,902 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$85,750 | \$83,141 | \$0.00 | 0% |
| WINDOW BLIND REPLACEMENT | \$8,989 | \$8,715 | \$0.00 | 0% |
| REPLACE HVAC | \$2,940,036 | \$2,850,575 | \$0.00 | 0% |
| REPLACE/CONVERT GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$5,456 | \$5,456.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$209,560 | \$204,059.34 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$147,743 | \$142,743.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$108,894 | \$108,793.02 | 100% |
| TOTAL BAKER ELEMENTARY | \$3,436,575 | \$3,828,561 | \$485,914.44 | 13% |
| BAKER ROAD BUS SHOP | | | | |
| ASPHALT PAVING | \$683,550 | \$662,751 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$37,975 | \$36,819 | \$0.00 | 0% |
| TOTAL BAKER ROAD BUS SHOP | \$721,525 | \$699,570 | \$0.00 | 0% |
| BARBER MS | | | | |
| SAFETY FENCING AT SATELLITE DISH | \$1,293 | \$1,254 | \$0.00 | 0% |
| LANDSCAPE FRONT OF BUILDING | \$49,000 | \$47,509 | \$0.00 | 0% |
| PAINTING | \$601,203 | \$582,909 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$1,688 | \$1,687.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$401,239 | \$846.86 | 0% |
| PRINTER/DUPLICATOR/COPIER REPLACEMENT | \$0 | \$59,778 | \$58,863.00 | 98% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|---------------------|---------------|
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$103,398 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$228,932 | \$214,027.68 | 93% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$105,409 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,818 | \$1,075.22 | 28% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$127,141 | \$119,731.53 | 94% |
| TOTAL BARBER MIDDLE | \$651,496 | \$1,663,075 | \$396,231.79 | 24% |
| BELLS FERRY ES | | | | |
| ADDITION/MODIFICATIONS INCLUDING: | \$7,076,214 | \$6,896,506 | \$176,045.51 | 3% |
| ADDITIONAL PARKING | | | | |
| PLAYGROUND EQUIPMENT | | | | |
| MARKER BOARDS | | | | |
| REPLACE CLOCK SYSTEM WITH GPS | | | | |
| REPLACE FIRE ALARM SYSTEM | | | | |
| LIGHTING RETROFIT | | | | |
| KITCHEN POWER FOR SERVING LINES | | | | |
| ADDITIONAL COMPUTER OUTLETS | | | | |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$114,789 | \$96,339.00 | 84% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$85,206 | \$60,943.00 | 72% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,601 | \$1,559.72 | 97% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$90,731 | \$90,629.57 | 100% |
| TOTAL BELLS FERRY ELEMENTARY | \$7,076,214 | \$7,204,974 | \$441,657.66 | 6% |
| BELMONT HILLS ES | | | | |
| VIEW WINDOW FOR FRONT OFFICE | \$12,678 | \$12,324 | \$0.00 | 0% |
| HAZARDOUS MATERIALS ABATEMENT | \$30,870 | \$29,886 | \$0.00 | 0% |
| FENCING | \$78,498 | \$76,109 | \$0.00 | 0% |
| PAINTING | \$226,062 | \$219,183 | \$0.00 | 0% |
| MARKER BOARDS | \$88,200 | \$85,516 | \$0.00 | 0% |
| REPLACE CANOPIES | \$275,625 | \$267,238 | \$0.00 | 0% |
| REPLACE STAGE CURTAIN | \$11,025 | \$10,690 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$1,837 | \$1,781 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$7,791 | \$414 | \$413.60 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$393,710 | \$381,730 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$201,267 | \$195,143 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$5,456 | \$5,456.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$144,057 | \$110,606.20 | 77% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$77,350 | \$71,961.00 | 93% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$34,116 | \$30,132.33 | 88% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$113,453 | \$113,351.99 | 100% |
| TOTAL BELMONT HILLS ELEMENTARY | \$1,327,563 | \$1,665,293 | \$336,581.46 | 20% |
| BIG SHANTY ES | | | | |
| KITCHEN MODIFICATIONS | \$502,740 | \$490,000 | \$0.00 | 0% |
| HAZARD MATERIALS ABATEMENT | \$41,202 | \$39,889 | \$0.00 | 0% |
| ADDITIONAL PARKING | \$122,500 | \$118,772 | \$0.00 | 0% |
| EROSION CONTROL | \$12,250 | \$11,877 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$613,114 | \$594,458 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$20,436 | \$19,814 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$318,990 | \$309,284 | \$0.00 | 0% |
| POWER UPGRADE | \$382,200 | \$370,570 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$168,498 | \$162,997.52 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$139,399 | \$134,399.00 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$827.36 | 74% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$87,287 | \$87,185.43 | 100% |
| TOTAL BIG SHANTY ELEMENTARY | \$2,013,432 | \$2,374,485 | \$408,930.17 | 17% |
| BIRNEY ES | | | | |
| PLAYGROUND EQUIPMENT | \$61,250 | \$59,386 | \$0.00 | 0% |
| SANITARY SEWER | \$55,125 | \$53,448 | \$0.00 | 0% |
| REPLACE CEILING IN KITCHEN | \$24,843 | \$24,087 | \$0.00 | 0% |
| MARKER BOARDS | \$144,550 | \$140,152 | \$0.00 | 0% |
| REPLACE LEAKING CANOPIES | \$116,375 | \$112,834 | \$0.00 | 0% |
| REPLACE HVAC | \$2,810,823 | \$2,725,294 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$17,150 | \$16,628 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$351,330 | \$340,640 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$147,000 | \$142,527 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$189,875 | \$184,097 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|---------------------|---------------|
| PROVIDE HAND DRYERS | \$24,500 | \$23,754 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$180,714 | \$175,213.98 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$86,534 | \$77,124.00 | 89% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$135,918 | \$135,816.57 | 100% |
| TOTAL BIRNEY ELEMENTARY | \$3,942,821 | \$4,235,623 | \$397,723.63 | 9% |
| BLACKWELL ES | | | | |
| CONSTRUCT RAMP TO LOADING DOCK | \$3,399 | \$3,296 | \$0.00 | 0% |
| PRIMARY PLAYGROUND FENCING | \$2,075 | \$2,012 | \$0.00 | 0% |
| MARKER BOARDS | \$139,650 | \$135,401 | \$0.00 | 0% |
| KITCHEN HVAC | \$183,750 | \$178,159 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$48,510 | \$24,816 | \$24,816.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$189,364 | \$178,863.39 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$124,433 | \$119,433.00 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$2,220 | \$2,219.24 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$103,988 | \$103,886.62 | 100% |
| TOTAL BLACKWELL ELEMENTARY | \$377,384 | \$771,336 | \$436,865.25 | 57% |
| BROWN ES | | | | |
| MOVE DOOR AND ADD RESTROOMS | \$82,538 | \$80,234 | \$0.00 | 0% |
| REPLACE PLAYGROUND SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| EXTERIOR PAINTING | \$82,740 | \$80,222 | \$0.00 | 0% |
| MARKER BOARDS | \$58,800 | \$57,011 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$37,975 | \$36,819 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$228,585 | \$221,629 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$147,000 | \$142,527 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$189,875 | \$184,097 | \$0.00 | 0% |
| ADDITIONAL POWER OUTLETS | \$176,400 | \$171,032 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$147,576 | \$846.86 | 1% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$46,132 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$76,401 | \$70,900.04 | 93% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$50,959 | \$45,958.24 | 90% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$45,821 | \$45,719.80 | 100% |
| TOTAL BROWN ELEMENTARY | \$1,077,413 | \$1,419,370 | \$171,071.94 | 12% |
| BRUMBY ES | | | | |
| ADA CLASSROOM MODIFICATION | \$0 | \$57,000 | \$0.00 | 0% |
| TRAFFIC GATES | \$0 | \$6,560 | \$6,473.00 | 99% |
| ENCLOSE WALKWAY | \$96,992 | \$94,285 | \$0.00 | 0% |
| ADD PARKING | \$45,937 | \$44,539 | \$0.00 | 0% |
| REPLACE PLAYGROUND SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| MARKER BOARDS | \$144,550 | \$140,152 | \$0.00 | 0% |
| REPLACE AND EXTEND CANOPY/SIDEWALK | \$172,296 | \$167,053 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$94,325 | \$91,455 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$19,110 | \$11,348 | \$11,348.00 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$377,253 | \$365,774 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$56,962 | \$55,229 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$188,372 | \$182,871.08 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$168,724 | \$163,723.32 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$61,116 | \$59,724.16 | 98% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$136,039 | \$135,937.65 | 100% |
| TOTAL BRUMBY ELEMENTARY | \$1,080,925 | \$1,682,697 | \$583,865.07 | 35% |
| BRYANT ES | | | | |
| ADD VEHICLE ENTRANCE TO SITE | \$183,750 | \$178,159 | \$0.00 | 0% |
| REPLACE PLAYGROUND SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE KITCHEN CEILING AND LIGHTING | \$29,400 | \$28,505 | \$0.00 | 0% |
| MARKER BOARDS | \$149,450 | \$144,902 | \$0.00 | 0% |
| ADD BUS CANOPY | \$196,000 | \$190,036 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$66,150 | \$6,091 | \$6,091.00 | 100% |
| LIGHTING RETROFIT | \$341,775 | \$331,375 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$5,054 | \$5,054.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$179,983 | \$174,482.58 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$130,650 | \$69,497.00 | 53% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,076 | \$1,075.22 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$103,151 | \$103,049.77 | 100% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|--------------------|--------------------|-----------------------|---------------|
| TOTAL BRYANT ELEMENTARY | \$1,040,025 | \$1,394,033 | \$383,037.43 | 27% |
| BULLARD ES | | | | |
| ADD PARKING | \$30,625 | \$29,693 | \$0.00 | 0% |
| ADDITIONAL PLAYGROUND EQUIPMENT | \$61,250 | \$59,386 | \$0.00 | 0% |
| CAFETERIA AND MEDIA CENTER BLINDS | \$14,491 | \$14,050 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,460 | \$2,460.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$214,621 | \$208,920.54 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$177,406 | \$172,405.04 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$827.36 | 74% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$133,726 | \$133,624.90 | 100% |
| TOTAL BULLARD ELEMENTARY | \$106,366 | \$654,933 | \$540,407.84 | 83% |
| CAMPBELL HS | | | | |
| BUILDING MODIFICATIONS | \$1,435,344 | \$1,398,184 | \$0.00 | 0% |
| SOFTBALL FIELD IRRIGATION | \$66,523 | \$64,499 | \$0.00 | 0% |
| MARKER BOARDS | \$286,650 | \$277,928 | \$0.00 | 0% |
| COVERED WALKWAY BETWEEN BUILDINGS | \$165,375 | \$160,343 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$148,225 | \$143,715 | \$0.00 | 0% |
| BASKETBALL GOAL RETRACTORS | \$61,740 | \$59,861 | \$0.00 | 0% |
| REPLACE HVAC | \$2,695,000 | \$2,612,995 | \$578,756.17 | 22% |
| REPLACE STADIUM SOUND SYSTEM | \$24,500 | \$23,754 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$4,875 | \$4,875.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$83,185 | \$82,575.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$401,196 | \$390,695.38 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$232,371 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$5,750 | \$5,747.40 | 100% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$167,985 | \$12,535.90 | 7% |
| TOTAL CAMPBELL HIGH | \$4,883,357 | \$6,411,153 | \$1,075,184.85 | 17% |
| CAMPBELL MS | | | | |
| ADA LIFT SYSTEM | \$0 | \$2,200 | \$2,200.00 | 100% |
| FENCING | \$0 | \$8,267 | \$8,266.15 | 100% |
| ADDITION AND MODIFICATIONS | \$4,474,330 | \$4,368,563 | \$0.00 | 0% |
| HAZARDOUS MATERIAL ABATEMENT | \$42,875 | \$41,509 | \$0.00 | 0% |
| PAINTING | \$693,662 | \$672,555 | \$0.00 | 0% |
| NEW PE LOCKERS | \$66,150 | \$64,137 | \$0.00 | 0% |
| REPLACE HVAC | \$322,067 | \$312,267 | \$0.00 | 0% |
| ADD HVAC IN AUXILIARY GYM | \$165,375 | \$160,343 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$10,535 | \$10,214 | \$0.00 | 0% |
| REPLACE FLUSH VALVES | \$24,500 | \$23,754 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,438 | \$2,437.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$266,148 | \$255,647.02 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$109,787 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$33,019 | \$29,101.56 | 88% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$134,736 | \$124,813.78 | 93% |
| TOTAL CAMPBELL MIDDLE | \$5,799,494 | \$6,233,458 | \$445,986.87 | 7% |
| CHALKER ES | | | | |
| RESURFACE PARKING AND BUS PORT | \$537,677 | \$521,316 | \$0.00 | 0% |
| FLOORING AND PAINTING | \$867,205 | \$840,817 | \$208,933.44 | 25% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$44,394 | \$23,124 | \$23,124.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$30,122 | \$29,817.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$204,439 | \$198,938.38 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$118,289 | \$64,562.00 | 55% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,297 | \$6,255.58 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$99,960 | \$99,858.33 | 100% |
| TOTAL CHALKER ELEMENTARY | \$1,449,276 | \$1,845,211 | \$632,335.59 | 34% |
| CHEATHAM HILL ES | | | | |
| 8 CLASSROOM ADDITION INCLUDING: | \$3,064,354 | \$2,984,891 | \$1,650.00 | 0% |
| ADD PARKING | | | | |
| SANITARY SEWER UPGRADES | | | | |
| PAINTING | | | | |
| REPLACE CAFETERIA SOUND SYSTEM | | | | |
| REPLACE GYMNASIUM SOUND SYSTEM | | | | |
| UNDESIGNATED CLASSROOMS | \$0 | \$40,500 | \$40,500.00 | 100% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$49,098 | \$26,237 | \$26,237.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,046 | \$2,046.00 | 100% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|---------------------|---------------|
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$209,033 | \$203,532.90 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$214,540 | \$97,133.00 | 45% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$152,871 | \$152,769.95 | 100% |
| TOTAL CHEATHAM HILL ELEMENTARY | \$3,113,452 | \$3,653,688 | \$547,133.57 | 15% |
| CLARKDALE ES | | | | |
| ADD STORAGE/MODIFY RESTROOM | \$67,255 | \$13,076 | \$0.00 | 0% |
| REPLACE DOORS AND HARDWARE | \$84,672 | \$16,419 | \$0.00 | 0% |
| ADD CANOPIES | \$251,303 | \$48,731 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$326,428 | \$63,299 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$46,243 | \$8,968 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$170,887 | \$33,137 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$81,003 | \$81,003.00 | 100% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$438 | \$437.84 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$76,769 | \$76,668.01 | 100% |
| TOTAL CLARKDALE ELEMENTARY | \$946,788 | \$341,840 | \$158,108.85 | 46% |
| CLARKDALE REPLACEMENT ES | | | | |
| ADDITION/MODIFICATION | \$0 | \$734,518 | \$0.00 | 0% |
| LAND ACQUISITION | \$0 | \$222,391 | \$0.00 | 0% |
| TOTAL CLARKDALE REPLACEMENT ELEMENTARY | \$0 | \$956,909 | \$0.00 | 0% |
| CLAY ES | | | | |
| DRAINAGE IMPROVEMENTS AT GYM | \$24,500 | \$23,754 | \$0.00 | 0% |
| FENCING | \$20,825 | \$20,191 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE PLAYGROUND SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE GYM CARPET | \$15,190 | \$14,728 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$49,000 | \$47,509 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$208,862 | \$202,507 | \$6,742.50 | 3% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,460 | \$2,460.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$119,172 | \$76,171.92 | 64% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$49,695 | \$16,325.00 | 33% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$86,212 | \$86,110.58 | 100% |
| TOTAL CLAY ELEMENTARY | \$514,377 | \$758,226 | \$189,732.08 | 25% |
| COMPTON ES | | | | |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REROOF ANNEX BUILDING | \$206,351 | \$200,072 | \$0.00 | 0% |
| REPLACE CEILING IN ANNEX BUILDING | \$61,905 | \$60,021 | \$0.00 | 0% |
| REPLACE PLUMBING FIXTURES AND VALVES | \$43,181 | \$41,867 | \$0.00 | 0% |
| COMPTON ES PIPING | \$12,250 | \$11,877 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$522,959 | \$507,046 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$24,643 | \$23,893 | \$0.00 | 0% |
| ELECTRICAL UPGRADE | \$433,650 | \$420,455 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$184,412 | \$178,912.00 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$122,126 | \$117,125.60 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$81,102 | \$81,001.06 | 100% |
| TOTAL COMPTON ELEMENTARY | \$1,427,439 | \$1,793,820 | \$399,174.74 | 22% |
| COOPER MS | | | | |
| MODIFICATIONS TO INCLUDE: RESTRIPE PARKING LOTS REPLACE EXTERIOR WINDOWS FLOORING PAINTING TOILET PARTITIONS/DOORS/ACCESSORIES | \$1,101,700 | \$1,068,177 | \$391,559 | 37% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$224,413 | \$213,912.72 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$109,787 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$37,818 | \$36,405.34 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$114,886 | \$107,476.69 | 94% |
| TOTAL COOPER MIDDLE | \$1,101,700 | \$1,557,991 | \$752,263.49 | 48% |
| DANIELL MS | | | | |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|--------------------|--------------------|---------------------|---------------|
| ADDITION TO CAFETERIA AND KITCHEN | \$3,141,022 | \$3,061,040 | \$0.00 | 0% |
| ADD PARKING | \$474,687 | \$460,243 | \$0.00 | 0% |
| ADD IRRIGATION SYSTEM | \$43,248 | \$41,932 | \$0.00 | 0% |
| CANOPY FOR BUS AREA | \$220,500 | \$213,790 | \$0.00 | 0% |
| MUSICAL INSTRUMENT LOCKERS | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE HVAC | \$416,500 | \$403,826 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$7,350 | \$7,126 | \$0.00 | 0% |
| REPLACE FLUSH VALVES | \$12,250 | \$11,877 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$952,743 | \$923,752 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$470,890 | \$456,561 | \$0.00 | 0% |
| REPLACE THEATER LIGHTING SYSTEMS | \$367,500 | \$356,317 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$13,555.20 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$6,746 | \$6,655.55 | 99% |
| CALCULATORS | \$0 | \$2,438 | \$2,437.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$3,690 | \$3,690.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$249,727 | \$234,226.32 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$105,409 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$138,468 | \$131,059.12 | 95% |
| TOTAL DANIELL MIDDLE | \$6,180,190 | \$6,537,371 | \$401,192.77 | 6% |
| DAVIS ES | | | | |
| REPLACE AND REKEY DOOR HARDWARE | \$55,737 | \$54,041 | \$0.00 | 0% |
| PAINTING | \$295,651 | \$286,655 | \$0.00 | 0% |
| REPLACE HVAC | \$2,418,967 | \$2,345,361 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$21,501 | \$20,847 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$91,875 | \$89,079 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$91,382 | \$88,601 | \$0.00 | 0% |
| REPLACE INTERCOM SYSTEM | \$161,227 | \$156,321 | \$0.00 | 0% |
| REPLACE SITE LIGHTING | \$104,125 | \$100,957 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$341,775 | \$331,375 | \$0.00 | 0% |
| ELECTRICAL SYSTEM UPGRADE | \$245,000 | \$237,545 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$8,610 | \$8,610.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$148,743 | \$148,242.34 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$106,362 | \$96,362.00 | 91% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$77,693 | \$77,591.93 | 100% |
| TOTAL DAVIS ELEMENTARY | \$3,827,240 | \$4,054,153 | \$332,728.35 | 8% |
| DICKERSON MS | | | | |
| ADA SIDEWALKS, RAMPS AND CURB CUTS | \$0 | \$31,034 | \$31,033.67 | 100% |
| KITCHEN AND THEATER MODIFICATIONS | \$676,674 | \$658,941 | \$0.00 | 0% |
| FLOORING | \$630,206 | \$611,030 | \$0.00 | 0% |
| PAINTING | \$559,053 | \$542,042 | \$0.00 | 0% |
| REPLACE WATER STORAGE TANK | \$19,600 | \$19,004 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$12,570 | \$12,570.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$60,244 | \$59,634.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$238,066 | \$226,815.06 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$131,677 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,730 | \$827.36 | 12% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$171,528 | \$163,635.44 | 95% |
| TOTAL DICKERSON MIDDLE | \$1,885,533 | \$2,485,776 | \$497,424.89 | 20% |
| DODGEN MS | | | | |
| TRAFFIC ARROWS AND SIGNAGE | \$0 | \$1,000 | \$0.00 | 0% |
| ADA CLASSROOM PROJECTOR | \$0 | \$2,000 | \$1,873.24 | 94% |
| MODIFY/RENOVATE THEATER | \$434,109 | \$422,961 | \$0.00 | 0% |
| FLOORING | \$425,320 | \$271,821 | \$271,819.97 | 100% |
| PAINTING | \$616,429 | \$113,132 | \$113,130.20 | 100% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$63,700 | \$61,762 | \$0.00 | 0% |
| BASKETBALL GOAL RETRACTORS | \$30,870 | \$29,931 | \$0.00 | 0% |
| REPLACE AUDITORIUM SEATING | \$91,875 | \$89,079 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,813 | \$2,812.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$89,434 | \$87,909.00 | 98% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$253,318 | \$243,024.64 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$144,811 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,968 | \$3,926.02 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$161,877 | \$153,131.67 | 95% |
| TOTAL DODGEN MIDDLE | \$1,662,303 | \$1,648,754 | \$878,474.10 | 53% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|---------------------|---------------|
| DOWELL ES | | | | |
| EXTEND FENCE AT PLAYGROUND | \$4,716 | \$4,572 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REROOF BUILDING 2610 | \$1,262,497 | \$1,224,081 | \$317,588.90 | 26% |
| REPLACE COAT RACKS | \$18,835 | \$18,262 | \$0.00 | 0% |
| MARKER BOARDS | \$151,900 | \$147,278 | \$0.00 | 0% |
| REPLACE/UPGRADE GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$110,374 | \$107,015 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$417,725 | \$405,014 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$222,542 | \$217,041.72 | 98% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$190,254 | \$185,254.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$123,416 | \$1,127.36 | 5% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$148,154 | \$148,052.77 | 100% |
| TOTAL DOWELL ELEMENTARY | \$2,198,797 | \$2,722,022 | \$874,831.61 | 32% |
| DUE WEST ES | | | | |
| REPAVE PARKING AND BUS AREAS | \$198,964 | \$192,910 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE KITCHEN FLOORING | \$36,750 | \$35,632 | \$0.00 | 0% |
| FLOORING | \$179,811 | \$174,340 | \$0.00 | 0% |
| PAINTING | \$237,681 | \$230,449 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$42,875 | \$41,570 | \$0.00 | 0% |
| REPLACE PIPING AND VALVES | \$110,250 | \$106,895 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$17,285 | \$16,759 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$74,045 | \$71,792 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$189,875 | \$184,097 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$136,313 | \$130,812.52 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$58,031 | \$53,031.00 | 91% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$9,588 | \$8,854.96 | 92% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$71,567 | \$71,465.37 | 100% |
| TOTAL DUE WEST ELEMENTARY | \$1,210,036 | \$1,464,589 | \$280,037.71 | 19% |
| DURHAM MS | | | | |
| MAINTENANCE RENOVATIONS INCLUDING: WINDOW REPLACEMENT HEAT REDUCING FILM ON SKYLIGHTS FLOORING PAINTING WATER HEATING PIPING UPGRADE | \$1,191,345 | \$1,155,094 | \$390,046.81 | 34% |
| BALANCE HVAC SYSTEM | \$212,521 | \$116,964 | \$116,963.29 | 100% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$56,448 | \$26,871 | \$26,871.00 | 100% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$0.00 | 0% |
| CHORAL SOUND EQUIPMENT | \$0 | \$6,746 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$12,570 | \$12,570.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$212,762 | \$193,261.76 | 91% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$131,677 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$827.36 | 74% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$149,982 | \$139,214.48 | 93% |
| TOTAL DURHAM MIDDLE | \$1,460,314 | \$1,853,189 | \$905,605.06 | 49% |
| EAST COBB MS | | | | |
| SECURITY FENCING | \$46,550 | \$45,134 | \$0.00 | 0% |
| SANITARY SEWER UPGRADE | \$49,000 | \$47,509 | \$0.00 | 0% |
| REPLACE EXTERIOR DOORS | \$107,800 | \$104,520 | \$0.00 | 0% |
| REPLACE EXTERIOR WINDOWS | \$251,125 | \$243,484 | \$0.00 | 0% |
| PAINTING | \$556,641 | \$539,703 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$132,300 | \$128,274 | \$0.00 | 0% |
| BASKETBALL GOAL RETRACTORS | \$30,870 | \$29,931 | \$0.00 | 0% |
| MUSICAL INSTRUMENT LOCKERS | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE HVAC AND UPGRADE KITCHEN HVAC | \$667,253 | \$742,353 | \$264,663.13 | 36% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$17,272 | \$10,133 | \$10,132.50 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$979,659 | \$949,849 | \$0.00 | 0% |
| REPLACE INTERCOM SYSTEM | \$333,639 | \$323,487 | \$0.00 | 0% |
| REPLACE THEATER LIGHTING SYSTEMS | \$367,500 | \$356,317 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$12,665.20 | 93% |
| CHORAL SOUND EQUIPMENT | \$0 | \$6,746 | \$6,655.55 | 99% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|-----------------------|---------------|
| CALCULATORS | \$0 | \$2,625 | \$2,625.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$38,235 | \$38,235.00 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$276,590 | \$266,089.32 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$142,622 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,816 | \$1,415.73 | 78% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$145,413 | \$138,003.92 | 95% |
| TOTAL EAST COBB MIDDLE | \$3,613,109 | \$4,235,327 | \$750,065.69 | 18% |
| EAST SIDE ES | | | | |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$168,217 | \$167,716.74 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$180,485 | \$79,367.00 | 44% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,848 | \$1,590.50 | 86% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$124,256 | \$124,154.42 | 100% |
| TOTAL EAST SIDE ELEMENTARY | \$0 | \$475,653 | \$373,675.52 | 79% |
| EAST SIDE REPLACEMENT ES | | | | |
| NEW REPLACEMENT ELEMENTARY SCHOOL | \$27,030,976 | \$27,030,976 | \$3,610,564.94 | 13% |
| TOTAL EAST SIDE REPLACEMENT ELEMENTARY | \$27,030,976 | \$27,030,976 | \$3,610,564.94 | 13% |
| EASTVALLEY ES | | | | |
| REPLACE FENCING | \$3,675 | \$3,563 | \$0.00 | 0% |
| ADD BUS CANOPY | \$155,146 | \$150,425 | \$0.00 | 0% |
| ADD COVERED WALKWAY TO PORTABLES | \$204,697 | \$198,468 | \$0.00 | 0% |
| ADD COVERED WALKWAY AT GYM | \$19,906 | \$19,300 | \$0.00 | 0% |
| REPLACE FLUSH VALVES | \$12,250 | \$11,877 | \$0.00 | 0% |
| REPLACE WATER STORAGE TANK | \$19,600 | \$19,004 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$368,602 | \$357,386 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$14,246 | \$13,813 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$193,672 | \$187,779 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$117,955 | \$112,454.66 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$101,875 | \$40,216.00 | 39% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,873 | \$4,565.77 | 66% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$84,294 | \$84,192.40 | 100% |
| TOTAL EASTVALLEY ELEMENTARY | \$991,794 | \$1,273,459 | \$242,275.69 | 19% |
| FAIR OAKS ES | | | | |
| RENOVATE STUDENT RESTROOMS | \$299,535 | \$291,843 | \$0.00 | 0% |
| NEW AND REPLACEMENT FENCING | \$97,020 | \$94,068 | \$0.00 | 0% |
| SANITARY SEWER UPGRADE | \$91,875 | \$89,079 | \$0.00 | 0% |
| FLOORING | \$375,150 | \$215,718 | \$215,719.16 | 100% |
| PAINTING | \$332,794 | \$77,819 | \$77,819.48 | 100% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$23,887 | \$639 | \$639.00 | 100% |
| LIGHTING RETROFIT | \$235,445 | \$228,281 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$37,303 | \$36,693.00 | 98% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$181,863 | \$176,569.26 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$106,933 | \$101,933.00 | 95% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$121,051 | \$120,950.18 | 100% |
| TOTAL FAIR OAKS ELEMENTARY | \$1,455,706 | \$1,446,560 | \$732,245.16 | 51% |
| FLOYD MS | | | | |
| ADD PARKING | \$300,125 | \$290,993 | \$0.00 | 0% |
| DRAINAGE UPGRADE AT THEATER | \$12,250 | \$11,877 | \$0.00 | 0% |
| MAINTENANCE RENOVATIONS INCLUDING: FLOORING PAINTING MAIN ENTRY DOOR REPLACEMENT | \$1,215,595 | \$1,178,606 | \$378,914.59 | |
| REPLACE FRONT DOOR CANOPY | \$12,250 | \$11,877 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$719,344 | \$697,455 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,460 | \$2,460.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$52,131 | \$51,216.00 | 98% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$213,747 | \$203,246.44 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$92,275 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,570 | \$3,528.16 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$131,259 | \$121,467.91 | 93% |
| TOTAL FLOYD MIDDLE | \$2,259,564 | \$2,689,160 | \$763,742.46 | 28% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|---------------------|---------------|
| FORD ES | | | | |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE GYM FLOOR | \$39,822 | \$38,610 | \$0.00 | 0% |
| PAINTING | \$306,989 | \$297,648 | \$0.00 | 0% |
| REPLACE HVAC | \$2,511,742 | \$2,435,313 | \$0.00 | 0% |
| REPLACE GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$94,887 | \$92,000 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$349,370 | \$338,739 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$179,288 | \$173,787.86 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$137,602 | \$127,602.00 | 93% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$100,332 | \$100,231.19 | 100% |
| TOTAL FORD ELEMENTARY | \$3,535,560 | \$3,859,729 | \$416,110.13 | 11% |
| FREY ES | | | | |
| MAINTENANCE RENOVATIONS INCLUDING: PLAYGROUND EQUIPMENT FLOORING PAINTING ADD BUILT-IN CLASSROOM BOOKCASES REPLACE WATER FOUNTAINS | \$1,216,014 | \$1,179,011 | \$207,256.92 | 18% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$44,467 | \$24,764 | \$24,763.83 | 100% |
| CLASSROOM INTERCOM/TELEPHONES | \$74,725 | \$72,451 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$185,281 | \$179,780.43 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$115,835 | \$105,835.00 | 91% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$84,238 | \$84,136.34 | 100% |
| TOTAL FREY ELEMENTARY | \$1,335,206 | \$1,686,018 | \$625,864.60 | 37% |
| GARRETT MS | | | | |
| ADDITION/MODIFICATIONS INCLUDING: HAZARDOUS MATERIALS ABATEMENT ASPHALT PAVING ADD PARKING FLOORING PAINTING MUSICAL INSTRUMENT LOCKERS REPLACE WATER STORAGE TANK REPLACE FIRE ALARM SYSTEM | \$14,734,437 | \$14,344,957 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$13,555.20 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$6,746 | \$6,655.55 | 99% |
| CALCULATORS | \$0 | \$3,000 | \$3,000.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$157,711 | \$147,210.88 | 93% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$92,275 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,876 | \$1,834.77 | 98% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$124,220 | \$118,311.01 | 95% |
| TOTAL GARRETT MIDDLE | \$14,734,437 | \$14,755,188 | \$295,227.75 | 2% |
| GARRISON MILL ES | | | | |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| FLOORING | \$41,529 | \$40,265 | \$0.00 | 0% |
| PAINTING | \$288,954 | \$280,162 | \$0.00 | 0% |
| REPLACE FLOORING IN COOLER | \$3,215 | \$3,117 | \$0.00 | 0% |
| REPLACE WINDOW BLINDS | \$5,953 | \$5,772 | \$0.00 | 0% |
| REPLACE HVAC | \$2,364,172 | \$2,292,234 | \$0.00 | 0% |
| REPLACE SHUT OFF VALVES | \$49,000 | \$47,509 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$89,312 | \$86,594 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$341,775 | \$331,375 | \$0.00 | 0% |
| ELECTRICAL SYSTEM UPGRADE | \$490,000 | \$475,090 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$145,987 | \$140,486.66 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$75,067 | \$60,614.00 | 81% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$5,616 | \$5,468.66 | 97% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$96,197 | \$96,096.08 | 100% |
| TOTAL GARRISON MILL ELEMENTARY | \$3,796,410 | \$4,019,631 | \$318,539.26 | 8% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|--------------------|--------------------|---------------------|---------------|
| GREEN ACRES ES | | | | |
| MAINTENANCE RENOVATIONS INCLUDING: PROVIDE ADA SIDEWALK PROVIDE BARRIER LANDSCAPING PLAYGROUND EQUIPMENT FLOORING PAINTING LIGHTING RETROFIT | \$1,237,190 | \$1,156,786 | \$479,516.62 | 41% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,092 | \$4,092.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$158,785 | \$151,709.12 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$72,184 | \$67,943.00 | 94% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$827.36 | 74% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$109,274 | \$109,172.89 | 100% |
| TOTAL GREEN ACRES ELEMENTARY | \$1,237,190 | \$1,513,084 | \$817,921.33 | 54% |
| GRIFFIN MS | | | | |
| MODIFY/RENOVATE RESTROOMS | \$339,473 | \$329,997 | \$0.00 | 0% |
| CONSTRUCT LOADING DOCK STAIRS | \$18,221 | \$17,667 | \$0.00 | 0% |
| REPLACE AUDITORIUM SEATING | \$107,187 | \$103,925 | \$0.00 | 0% |
| REPLACE MEDIA CENTER CASEWORK | \$183,750 | \$178,159 | \$0.00 | 0% |
| REPLACE ELEVATOR | \$367,500 | \$356,317 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$19,600 | \$19,004 | \$0.00 | 0% |
| REPLACE ALL WATER PIPING AND VALVES | \$61,250 | \$59,386 | \$0.00 | 0% |
| REPLACE PARKING LOT LIGHTING | \$110,250 | \$106,895 | \$0.00 | 0% |
| REPLACE THEATER LIGHTING | \$367,500 | \$356,317 | \$0.00 | 0% |
| REPLACE MAIN SWITCHGEAR | \$490,000 | \$475,090 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,563 | \$3,562.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$52,131 | \$51,216.00 | 98% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$224,041 | \$211,665.30 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$105,409 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$10,818 | \$6,617.66 | 61% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$124,498 | \$117,088.67 | 94% |
| TOTAL GRIFFIN MIDDLE | \$2,064,731 | \$2,524,064 | \$390,996.99 | 15% |
| HARMONY LELAND ES | | | | |
| ADD PARKING | \$45,937 | \$44,539 | \$0.00 | 0% |
| RETENTION POND DRAINAGE | \$31,850 | \$30,881 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE WINDOWS IN BREEZEWAY | \$196,000 | \$190,036 | \$0.00 | 0% |
| CURTAINS FOR CAFETERIA STAGE | \$14,700 | \$14,253 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$21,011 | \$20,372 | \$0.00 | 0% |
| ADD LIGHTING TO WALK IN FREEZER | \$2,450 | \$2,375 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$132,912 | \$128,868 | \$0.00 | 0% |
| ADD LIGHTING FOR STAGE AREA | \$24,500 | \$23,754 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,460 | \$2,460.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$118,203 | \$112,702.54 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$95,275 | \$90,274.20 | 95% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$80,446 | \$80,344.46 | 100% |
| TOTAL HARMONY LELAND ELEMENTARY | \$591,860 | \$872,197 | \$287,703.28 | 33% |
| HARRISON HS | | | | |
| ADA CLASSROOM MODIFICATIONS | \$0 | \$22,957 | \$22,956.10 | 100% |
| BROADCAST MEDIA LAB | \$0 | \$330,000 | \$0.00 | 0% |
| CAFETERIA ADDITION/BLDG MODIFICATIONS | \$1,216,953 | \$1,188,080 | \$0.00 | 0% |
| RENOVATE PE FIELD | \$209,475 | \$203,101 | \$0.00 | 0% |
| TRACK RESURFACING | \$306,250 | \$296,931 | \$0.00 | 0% |
| MOVE FIELD IRRIGATION TO DOMESTIC | \$110,250 | \$106,895 | \$0.00 | 0% |
| FLOORING | \$872,057 | \$845,522 | \$0.00 | 0% |
| REPLACE/CONVERT GENERATOR | \$153,125 | \$148,466 | \$0.00 | 0% |
| ELECTRICAL SYSTEM UPGRADE | \$1,041,250 | \$1,009,566 | \$0.00 | 0% |
| REPLACE STADIUM PA SYSTEM | \$24,500 | \$38,197 | \$38,196.02 | 100% |
| REPLACE FOOTBALL FIELD LIGHTING | \$306,250 | \$296,931 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$17,248 | \$17,127.10 | 99% |
| CALCULATORS | \$0 | \$3,938 | \$3,937.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$25,778 | \$25,778.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$45,416 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$331,085 | \$330,584.28 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$192,969 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$32,991 | \$10,209.20 | 31% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|--------------------|--------------------|---------------------|---------------|
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$143,425 | \$3,756.00 | 3% |
| TOTAL HARRISON HIGH | \$4,240,110 | \$6,054,855 | \$453,391.06 | 7% |
| HAVEN AT FITZHUGH LEE | | | | |
| FENCING | \$0 | \$1,039 | \$1,038.60 | 100% |
| UPGRADE RESTROOMS | \$322,899 | \$313,886 | \$0.00 | 0% |
| PAVE EMERGENCY ACCESS DRIVE | \$4,410 | \$4,276 | \$0.00 | 0% |
| LANDSCAPING | \$36,750 | \$35,632 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE CAST IRON SEWER PIPING | \$30,625 | \$29,693 | \$0.00 | 0% |
| HVAC UPGRADES | \$983,540 | \$953,612 | \$0.00 | 0% |
| REPLACE WATER SUPPLY PIPING | \$85,750 | \$83,141 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$37,155 | \$36,024 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$136,710 | \$132,550 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$51,328 | \$40,827.74 | 80% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$24,155 | \$24,154.53 | 100% |
| TOTAL HAVEN AT FITZHUGH LEE | \$1,711,339 | \$1,736,599 | \$66,020.87 | 4% |
| HAVEN AT HAWTHORNE | | | | |
| BUILDING MODIFICATIONS | \$368,290 | \$358,832 | \$0.00 | 0% |
| UPDATE DOOR AND WINDOW FRAMES | \$257,250 | \$249,422 | \$0.00 | 0% |
| INSTALL HVAC CONTROLS | \$99,531 | \$96,502 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$238,875 | \$231,606 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$136,710 | \$132,550 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$52,353 | \$41,853.00 | 80% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$9,528 | \$9,527.62 | 100% |
| TOTAL HAVEN AT HAWTHORNE | \$1,100,656 | \$1,130,793 | \$51,380.62 | 5% |
| HAYES ES | | | | |
| ENTRY DRIVE MODIFICATIONS | \$612,500 | \$593,862 | \$0.00 | 0% |
| ADD PARKING | \$30,625 | \$29,693 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| SHADING FILM FOR WINDOWS | \$20,825 | \$20,191 | \$0.00 | 0% |
| FLOORING | \$205,065 | \$198,825 | \$0.00 | 0% |
| REPLACE DISH MACHINE EXHAUST | \$24,500 | \$23,754 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$196,126 | \$190,625.44 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$179,302 | \$169,302.00 | 94% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$17,526 | \$17,458.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$142,177 | \$142,075.84 | 100% |
| TOTAL HAYES ELEMENTARY | \$1,016,015 | \$1,541,289 | \$540,523.00 | 35% |
| HIGHTOWER TRAIL MS | | | | |
| BUILDING MODIFICATIONS | \$455,541 | \$447,406 | \$0.00 | 0% |
| REPLACE AUDITORIUM SEATING | \$147,612 | \$143,120 | \$0.00 | 0% |
| REPLACE HVAC CONTROLS | \$4,107,859 | \$3,982,863 | \$0.00 | 0% |
| REPLACE HVAC | \$569,625 | \$552,292 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,250 | \$2,250.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$203,825 | \$193,324.86 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$127,299 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,233 | \$3,482.17 | 56% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$149,210 | \$132,985.50 | 89% |
| TOTAL HIGHTOWER TRAIL MIDDLE | \$5,280,637 | \$5,637,820 | \$355,059.39 | 6% |
| HILLGROVE HS | | | | |
| ADA TRANSITION ACADEMY KITCHEN | \$0 | \$34,852 | \$34,851.50 | 100% |
| PAVE SIDEWALK | \$35,280 | \$34,206 | \$0.00 | 0% |
| PERIMETER FENCING | \$75,460 | \$73,164 | \$0.00 | 0% |
| ADD STADIUM SECURITY LIGHTING | \$66,150 | \$64,137 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,563 | \$3,562.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$290,000 | \$284,486.16 | 98% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$164,512 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$211,455 | \$0.00 | 0% |
| TOTAL HILLGROVE HIGH | \$176,890 | \$1,652,364 | \$324,822.24 | 20% |
| HOLLYDALE ES | | | | |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|-----------------------|---------------|
| SPRINKLER (FIRE SUPPRESSION) | \$439,530 | \$426,156 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$341,775 | \$331,375 | \$0.00 | 0% |
| SECURITY LIGHTING FOR BUILDING | \$29,400 | \$28,505 | \$0.00 | 0% |
| CAFETERIA STAGE LIGHTING SYSTEM | \$98,000 | \$95,018 | \$0.00 | 0% |
| REPLACE ELECTRICAL PANELS | \$30,625 | \$29,693 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$178,404 | \$172,503.50 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$117,453 | \$98,043.00 | 83% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$4,116 | \$3,770.22 | 92% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$123,190 | \$123,088.50 | 100% |
| TOTAL HOLLYDALE ELEMENTARY | \$1,061,830 | \$1,461,176 | \$405,899.08 | 28% |
| KEHELEY ES | | | | |
| FENCING | \$0 | \$14,251 | \$14,250.20 | 100% |
| RESTROOM AND OFFICE MODIFICATIONS | \$932,666 | \$910,714 | \$0.00 | 0% |
| REPLACE PLAYGROUND SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE GLASS IN ATRIUM WINDOWS | \$70,560 | \$68,413 | \$0.00 | 0% |
| REPLACE HVAC AND FIRE ALARM SYSTEM | \$1,825,463 | \$1,037,197 | \$1,037,196.61 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$500,020 | \$484,805 | \$0.00 | 0% |
| REPLACE PARKING LOT LIGHTING | \$104,125 | \$100,957 | \$0.00 | 0% |
| ADD WALK-IN FREEZER LIGHTING | \$2,450 | \$2,375 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$276,269 | \$225,135.24 | 81% |
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$46,775 | \$44,547.20 | 95% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$126,925 | \$121,425.00 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$117,720 | \$45,151.00 | 38% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$9,586 | \$9,543.72 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$75,417 | \$75,315.98 | 100% |
| TOTAL KEHELEY ELEMENTARY | \$3,508,784 | \$3,342,667 | \$1,572,564.95 | 47% |
| KELL HS | | | | |
| RELOCATE LOCKERS | \$48,724 | \$47,364 | \$0.00 | 0% |
| ADD DOOR AND GRILLES | \$18,375 | \$17,816 | \$0.00 | 0% |
| ADD BUS CANOPY | \$287,875 | \$279,115 | \$0.00 | 0% |
| PROVIDE STAGE LIGHTING LIFT | \$91,875 | \$89,079 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,375 | \$3,375.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$298,533 | \$288,032.62 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$160,134 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$10,818 | \$10,078.10 | 93% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$217,475 | \$0.00 | 0% |
| TOTAL KELL HIGH | \$446,849 | \$1,899,068 | \$302,332.58 | 16% |
| KEMP ES | | | | |
| ADD GATE TO PLAY AREA | \$1,225 | \$1,188 | \$0.00 | 0% |
| FLOORING | \$467,092 | \$452,879 | \$0.00 | 0% |
| PAINTING | \$414,356 | \$401,748 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$199,290 | \$193,789.20 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$134,796 | \$69,826.00 | 52% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$113,555 | \$113,453.57 | 100% |
| TOTAL KEMP ELEMENTARY | \$882,673 | \$1,303,704 | \$377,316.63 | 29% |
| KENNESAW ES | | | | |
| PAVE GRAVEL PARKING LOT | \$26,950 | \$26,130 | \$0.00 | 0% |
| ROOFING | \$1,538,355 | \$1,491,545 | \$459,365.27 | 31% |
| REPLACE WINDOWS | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$118,522 | \$114,916 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$436,712 | \$423,423 | \$0.00 | 0% |
| PROVIDE PARKING LOT LIGHTING | \$17,640 | \$17,103 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$3,690 | \$3,690.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$192,822 | \$187,321.84 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$140,679 | \$135,678.92 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$7,116 | \$6,127.46 | 86% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$136,427 | \$136,426.64 | 100% |
| TOTAL KENNESAW ELEMENTARY | \$2,260,679 | \$2,673,470 | \$929,456.99 | 35% |
| KENNESAW MOUNTAIN HS | | | | |
| ADA TRANSITION ACADEMY KITCHEN | \$0 | \$29,392 | \$29,390.90 | 100% |
| ADD FENCE AND GATES TO COURTYARD | \$6,125 | \$5,939 | \$0.00 | 0% |
| REPLACE ROOF INSULATION | \$1,225,000 | \$1,187,725 | \$0.00 | 0% |
| FLOORING | \$949,375 | \$920,487 | \$0.00 | 0% |
| PAINTING | \$1,074,631 | \$1,041,932 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|-----------------------|---------------|
| PROVIDE STAGE LIGHTING LIFT SYSTEM | \$91,875 | \$89,079 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,750 | \$3,750.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$6,650 | \$6,650.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$37,303 | \$36,693.00 | 98% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$306,533 | \$296,032.88 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$171,079 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$11,060 | \$9,938.11 | 90% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$84,083.99 | 11% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$184,514 | \$0.00 | 0% |
| TOTAL KENNESAW MOUNTAIN HIGH | \$3,347,006 | \$4,780,802 | \$471,199.22 | 10% |
| KENNESAW WAREHOUSE | | | | |
| CONSTRUCT COOLER IN WAREHOUSE | \$2,244,784 | \$2,183,151 | \$0.00 | 0% |
| AUDIOLOGY EQUIPMENT | \$0 | \$53,000 | \$47,794.99 | 90% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$30,122 | \$29,817.00 | 99% |
| DATA CENTER EQUIPMENT REFRESH | \$3,000,000 | \$3,000,000 | \$0.00 | 0% |
| DATA CENTER DISASTER RECOVERY | \$4,000,000 | \$4,000,000 | \$0.00 | 0% |
| HUMAN RESOURCES/PAYROLL SYSTEM | \$9,000,000 | \$9,000,000 | \$0.00 | 0% |
| STUDENT INFORMATION SYSTEM | \$3,000,000 | \$3,000,000 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$10,745,668 | \$2,286,863.96 | 21% |
| TOTAL KENNESAW WAREHOUSE | \$21,244,784 | \$32,011,941 | \$2,364,475.95 | 7% |
| KINCAID ES | | | | |
| ADD STORAGE AND TOILETS/MODIFY KITCHEN | \$716,114 | \$697,425 | \$0.00 | 0% |
| REPAIR FRONT PLAYGROUND | \$69,825 | \$67,700 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$61,250 | \$59,386 | \$0.00 | 0% |
| HVAC REPLACEMENT AND LIGHTING RETROFIT | \$2,421,359 | \$1,897,341 | \$1,897,339.45 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$189,460 | \$183,695 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$141,942 | \$136,441.76 | 96% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$139,055 | \$58,626.00 | 42% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$28,576 | \$26,326.23 | 92% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$96,326 | \$96,224.69 | 100% |
| TOTAL KINCAID ELEMENTARY | \$3,458,008 | \$3,342,614 | \$2,246,125.99 | 67% |
| KING SPRINGS ES | | | | |
| ADMIN ADDITION/RESTROOM MODIFY | \$1,310,618 | \$1,276,650 | \$0.00 | 0% |
| SPORTS COURT GYM FLOORING | \$27,440 | \$26,605 | \$0.00 | 0% |
| FLOORING | \$223,235 | \$216,442 | \$0.00 | 0% |
| HVAC UPGRADE | \$257,709 | \$249,867 | \$0.00 | 0% |
| REPLACE WATER COOLER | \$8,330 | \$8,077 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$353,608 | \$342,848 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$14,402 | \$13,964 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$147,000 | \$142,527 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$227,850 | \$220,917 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,092 | \$4,092.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$119,182 | \$113,681.74 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$87,304 | \$82,304.00 | 94% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$15,266 | \$14,765.66 | 97% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$81,018 | \$80,916.48 | 100% |
| TOTAL KING SPRINGS ELEMENTARY | \$2,570,192 | \$2,805,606 | \$296,606.74 | 11% |
| LABELLE ES | | | | |
| WHEELCHAIR LIFT | \$0 | \$11,451 | \$11,451.00 | 100% |
| KITCHEN RENOVATION | \$40,516 | \$39,476 | \$0.00 | 0% |
| HAZARDOUS MATERIAL ABATEMENT | \$11,392 | \$11,029 | \$0.00 | 0% |
| ADD PARKING | \$98,000 | \$95,018 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| SCHOOL SITE SIGN | \$24,500 | \$23,754 | \$0.00 | 0% |
| CAFETERIA STAGE CURTAINS | \$12,250 | \$11,877 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$227,850 | \$220,917 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$1,364 | \$1,364.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$144,414 | \$137,735.92 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$95,953 | \$77,083.00 | 80% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$80,152 | \$80,050.34 | 100% |
| TOTAL LABELLE ELEMENTARY | \$537,008 | \$856,140 | \$309,606.34 | 36% |
| LASSITER HS | | | | |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|---------------------|---------------|
| THEATER ADDITION/MODIFICATIONS INCLUDING: | \$19,710,822 | \$19,150,982 | \$22,500.00 | 0% |
| REPAVE PARKING LOTS | | | | |
| TENNIS COURT RESURFACING | | | | |
| MOVE FIELD IRRIGATION TO DOMESTIC | | | | |
| HVAC UPGRADE | | | | |
| LIGHTING RETROFIT | | | | |
| SECURITY LIGHTING FOR PARKING LOTS | | | | |
| REPLACE FOOTBALL FIELD LIGHTING | | | | |
| REPLACE SOFTBALL FIELD LIGHTING | | | | |
| CALCULATORS | \$0 | \$3,938 | \$3,937.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$12,600 | \$12,600.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$84,117 | \$0.00 | 0% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$338,314 | \$319,813.47 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$190,780 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$4,928 | \$2,969.15 | 60% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$243,693 | \$3,449.00 | 1% |
| TOTAL LASSITER HIGH | \$19,710,822 | \$20,814,711 | \$369,929.46 | 2% |
| LEWIS ES | | | | |
| PLAYGROUND EQUIPMENT | \$98,000 | \$95,018 | \$0.00 | 0% |
| SANITARY SEWER LIFT STATION UPGRADES | \$49,000 | \$47,509 | \$0.00 | 0% |
| REPLACE COOLER/FREEZER | \$220,500 | \$213,790 | \$0.00 | 0% |
| ADD HVAC TO KITCHEN | \$153,125 | \$148,466 | \$0.00 | 0% |
| REPLACE WATER STORAGE TANK | \$19,600 | \$19,004 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$18,228 | \$10,335 | \$10,335.00 | 100% |
| REPLACE EMERGENCY GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$410,130 | \$397,650 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$3,690 | \$3,690.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$199,569 | \$194,068.46 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$146,763 | \$141,763.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$16,116 | \$14,041.22 | 87% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$117,093 | \$116,991.66 | 100% |
| TOTAL LEWIS ELEMENTARY | \$1,078,833 | \$1,532,745 | \$485,549.68 | 32% |
| LINDLEY 6TH GRADE ACADEMY | | | | |
| BUILDING MODIFICATIONS | \$1,366,014 | \$1,331,689 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$708,664 | \$687,100 | \$0.00 | 0% |
| REPLACE FIRE ALARM | \$119,362 | \$115,730 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$938 | \$937.50 | |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$30,588 | \$30,588.00 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$148,365 | \$142,864.32 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$55,062 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,818 | \$3,426.02 | 90% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$57,126 | \$53,075.05 | 93% |
| TOTAL LINDLEY 6TH GRADE ACADEMY | \$2,194,040 | \$2,441,263 | \$235,551.23 | 10% |
| LINDLEY MS | | | | |
| LANDSCAPING AND DRAINAGE IMPROVEMENTS | \$49,000 | \$47,509 | \$0.00 | 0% |
| CARPET REPLACEMENT | \$645,575 | \$408,248 | \$408,247.06 | 100% |
| ADDITIONAL SITE LIGHTING | \$52,920 | \$51,310 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$1,500 | \$1,500.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$243,059 | \$232,558.12 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$108,385 | \$40,180.00 | 37% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$36,077 | \$35,724.33 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$117,569 | \$107,227.85 | 91% |
| TOTAL LINDLEY MIDDLE | \$747,495 | \$1,014,504 | \$826,284.22 | 81% |
| LOST MOUNTAIN MS | | | | |
| BUILDING MODIFICATIONS | \$286,834 | \$280,517 | \$0.00 | 0% |
| ASPHALT PAVING INCLUDING FIRE LANE | \$496,982 | \$481,860 | \$356,120.78 | 74% |
| PAINTING | \$552,835 | \$95,814 | \$95,815.59 | 100% |
| REPLACE HVAC | \$654,150 | \$634,245 | \$222,949.97 | 35% |
| LIGHTING RETROFIT | \$550,637 | \$533,882 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,625 | \$2,625.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$226,959 | \$215,941.56 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$120,732 | \$0.00 | 0% |

SPLST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|-----------------------|---------------|
| GROWTH AND REPLACEMENT F&E | \$0 | \$7,450 | \$2,948.66 | 40% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$127,964 | \$117,196.17 | 92% |
| TOTAL LOST MOUNTAIN MIDDLE | \$2,541,438 | \$2,534,989 | \$1,036,538.73 | 41% |
| LOVINGGOOD MS | | | | |
| ELECTRONIC MESSAGE BOARD | \$49,000 | \$47,509 | \$0.00 | 0% |
| PROVIDE WALKWAY LIGHTING | \$24,500 | \$23,754 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$1,688 | \$1,687.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$206,000 | \$200,311.92 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$125,110 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$7,761 | \$5,017.98 | 65% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$161,767 | \$146,746.42 | 91% |
| TRANSLATOR EQUIPMENT AND HEADSETS | \$5,000 | \$5,000 | \$0.00 | 0% |
| TOTAL LOVINGGOOD MIDDLE | \$78,500 | \$579,436 | \$354,610.68 | 61% |
| MABLETON ES | | | | |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$86,665 | \$86,664.80 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$99,960 | \$41,203.00 | 41% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,088 | \$3,046.60 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$70,764 | \$70,663.02 | 100% |
| TOTAL MABLETON ELEMENTARY | \$0 | \$261,324 | \$202,424.28 | 77% |
| MABLETON REPLACEMENT ES | | | | |
| NEW REPLACEMENT ELEMENTARY SCHOOL | \$28,150,542 | \$27,491,131 | \$56,993.35 | 0% |
| TOTAL MABLETON REPLACEMENT ELEMENTARY | \$28,150,542 | \$27,491,131 | \$56,993.35 | 0% |
| MABRY MS | | | | |
| MUSIC CLASSROOM MODIFICATIONS | \$674,634 | \$661,684 | \$0.00 | 0% |
| FLOORING | \$569,625 | \$289,233 | \$289,231.74 | 100% |
| PAINTING | \$533,723 | \$89,967 | \$89,966.77 | 100% |
| MARKER BOARDS | \$173,950 | \$168,657 | \$0.00 | 0% |
| INSTRUMENT LOCKERS FOR ORCHESTRA | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE HVAC | \$2,899,905 | \$2,811,665 | \$1,192,096.65 | 42% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$7,562 | \$1,020.00 | 13% |
| CALCULATORS | \$0 | \$2,250 | \$2,250.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$528,267 | \$381,584.57 | 72% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$67,425 | \$66,510.00 | 99% |
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$93,550 | \$86,310.20 | 92% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$226,860 | \$216,137.34 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$103,220 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$142,682 | \$125,065.02 | 88% |
| TOTAL MABRY MIDDLE | \$4,925,337 | \$5,265,401 | \$2,451,247.51 | 47% |
| MAINTENANCE FACILITY ARGO ROAD | | | | |
| ADDL FACILITY/GROUNDS AND WELDING | \$565,582 | \$550,718 | \$0.00 | 0% |
| REPLACE HVAC | \$667,233 | \$646,930 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$94,937 | \$92,048 | \$0.00 | 0% |
| TOTAL MAINTENANCE FACILITY ARGO ROAD | \$1,327,752 | \$1,289,696 | \$0.00 | 0% |
| MARS HILL ROAD BUS SHOP | | | | |
| PAVE BUS AND AUTO PARKING | \$793,800 | \$769,646 | \$74,951.95 | 10% |
| LIGHTING RETROFIT | \$26,582 | \$25,773 | \$0.00 | 0% |
| TOTAL MARS HILL ROAD BUS SHOP | \$820,382 | \$795,419 | \$74,951.95 | 9% |
| MARTHA MOORE EDUCATION CENTER | | | | |
| SPRINKLER (FIRE SUPPRESSION) | \$268,752 | \$260,574 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$98,000 | \$95,018 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$151,900 | \$147,278 | \$0.00 | 0% |
| SPECIAL EDUCATION EQUIPMENT | \$0 | \$60,000 | \$52,376.74 | |
| VISION EQUIPMENT | \$0 | \$25,000 | \$24,207.30 | |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$52,131 | \$51,216.00 | |
| GROWTH AND REPLACEMENT F&E | \$0 | \$28,477 | \$28,475.66 | 100% |
| TOTAL MARTH MOORE EDUCATION CENTER | \$518,652 | \$668,478 | \$156,275.70 | 23% |
| MCCALL PRIMARY | | | | |
| LANDSCAPE REPAIR | \$27,930 | \$27,080 | \$0.00 | 0% |
| REGRADE AND REGRASS PLAYFIELD | \$69,825 | \$67,700 | \$0.00 | 0% |
| ADD GYM ACOUSTICAL SYSTEM | \$12,936 | \$12,542 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$168,810 | \$846.86 | 1% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$37,769 | \$37,464.00 | 99% |
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$73,174 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$126,730 | \$121,229.20 | 96% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|---------------------|---------------|
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$76,253 | \$57,289.00 | 75% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$86,456 | \$86,455.64 | 100% |
| TOTAL MCCALL PRIMARY | \$110,691 | \$677,630 | \$304,359.92 | 45% |
| MCCLESKEY MS | | | | |
| ADDITION AND MODIFICATIONS INCLUDING: ADD PARKING FLOORING TOILET PARTITIONS/DOORS/ACCESSORIES MUSICAL INSTRUMENT LOCKERS REPLACE HVAC REPLACE RESTROOM PLUMBING FIXTURES REPLACE EMERGENCY GENERATOR | \$18,904,274 | \$18,405,093 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,625 | \$2,625.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$173,085 | \$162,584.14 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$96,653 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$2,840 | \$2,798.74 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$119,391 | \$111,981.79 | 94% |
| TOTAL MCCLESKEY MIDDLE | \$18,904,274 | \$18,813,101 | \$293,403.53 | 2% |
| MCCLURE MS | | | | |
| LANDSCAPING | \$24,500 | \$23,754 | \$0.00 | 0% |
| ADD METAL MEZZANINE | \$22,050 | \$21,379 | \$0.00 | 0% |
| PAINTING | \$644,134 | \$624,534 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,000 | \$3,000.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$222,856 | \$222,355.91 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$129,488 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,605 | \$3,597.46 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$155,157 | \$141,368.08 | 91% |
| TOTAL MCCLURE MIDDLE | \$690,684 | \$1,184,620 | \$371,168.31 | 31% |
| MCEACHERN HS | | | | |
| REPAVE PARKING LOTS AND BUS AREA | \$1,176,000 | \$1,140,216 | \$0.00 | 0% |
| SANITARY SEWER STATION LIFT UPGRADE | \$306,250 | \$296,931 | \$0.00 | 0% |
| REPLACE EXTERIOR DOORS | \$159,250 | \$154,404 | \$0.00 | 0% |
| FLOORING | \$208,103 | \$201,771 | \$0.00 | 0% |
| REPLACE HVAC | \$1,496,602 | \$1,451,063 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$77,910 | \$13,009 | \$13,009.00 | 100% |
| REPLACE CLOCK SYSTEM WITH GPS | \$101,687 | \$98,593 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$432,172 | \$419,022 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$987,350 | \$957,306 | \$0.00 | 0% |
| CHORAL SOUND EQUIPMENT | \$0 | \$784 | \$783.60 | 100% |
| CALCULATORS | \$0 | \$4,125 | \$4,125.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$121,886 | \$121,581.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$401,299 | \$385,798.22 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$184,213 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$69,484 | \$58,249.32 | 84% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$236,866 | \$5,430.00 | 2% |
| TOTAL MCEACHERN HIGH | \$4,945,324 | \$6,533,711 | \$597,203.00 | 9% |
| MILFORD ES | | | | |
| RENOVATE PLAYFIELD | \$465,500 | \$451,335 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$119,518 | \$0.00 | 0% |
| REPLACE GYM FLOOR | \$27,440 | \$26,605 | \$0.00 | 0% |
| REPLACE INTERCOM SYSTEM | \$128,213 | \$124,312 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$170,887 | \$165,687 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$149,458 | \$143,957.72 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$79,516 | \$64,233.00 | 81% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$106,967 | \$106,865.52 | 100% |
| TOTAL MILFORD ELEMENTARY | \$914,540 | \$1,246,320 | \$337,978.10 | 27% |
| MOUNTAIN VIEW ES | | | | |
| FENCING | \$0 | \$14,147 | \$14,146.20 | 100% |
| KITCHEN AND PARKING MODIFICATIONS | \$897,159 | \$872,336 | \$0.00 | 0% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|--------------------|--------------------|-----------------------|---------------|
| UPGRADE DRAINAGE AROUND GYM | \$61,250 | \$59,386 | \$0.00 | 0% |
| UPGRADE PLAYGROUND | \$183,750 | \$178,159 | \$0.00 | 0% |
| ADD HVAC TO KITCHEN/REPLACE FIRE ALARM | \$306,250 | \$171,016 | \$171,015.28 | 100% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$2,572 | \$1,203 | \$1,203.00 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$180,626 | \$175,130 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$341,775 | \$331,375 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$163,293 | \$157,392.16 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$141,109 | \$136,109.00 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$15,328 | \$4,765.62 | 31% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$105,911 | \$105,809.32 | 100% |
| TOTAL MOUNTAIN VIEW ELEMENTARY | \$2,083,632 | \$2,341,055 | \$596,207.44 | 25% |
| MT BETHEL ES | | | | |
| RESURFACE PARKING AREAS AND DRIVES | \$876,242 | \$849,579 | \$292,658.78 | 34% |
| PLAYGROUND EQUIPMENT | \$183,750 | \$178,159 | \$0.00 | 0% |
| FLOORING | \$398,797 | \$386,662 | \$0.00 | 0% |
| PAINTING | \$353,772 | \$343,007 | \$0.00 | 0% |
| INSTALL NEW SHUT OFF VALVES | \$30,625 | \$29,693 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$216,942 | \$210,341 | \$0.00 | 0% |
| REPLACE TRANSFER SWITCH | \$12,250 | \$11,877 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$360,762 | \$349,785 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$192,987 | \$182,036.24 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$85,211 | \$80,186.00 | 94% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$4,591 | \$4,415.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$121,416 | \$121,314.62 | 100% |
| TOTAL MT BETHEL ELEMENTARY | \$2,433,140 | \$2,786,829 | \$704,131.72 | 25% |
| MURDOCK ES | | | | |
| RESTROOM MODIFICATIONS | \$349,989 | \$341,001 | \$0.00 | 0% |
| HAZARDOUS MATERIAL ABATEMENT | \$612,500 | \$592,986 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| FLOORING | \$324,465 | \$251,830 | \$251,828.23 | 100% |
| REPLACE WALK-IN COOLER | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE HVAC | \$2,230,715 | \$2,162,838 | \$851,626.30 | 39% |
| SPRINKLER (FIRE SUPPRESSION) | \$65,856 | \$63,852 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$228,920 | \$223,833.30 | 98% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$78,686 | \$71,961.00 | 91% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$125,962 | \$125,860.27 | 100% |
| TOTAL MURDOCK ELEMENTARY | \$3,828,525 | \$4,084,735 | \$1,526,184.32 | 37% |
| NICHOLSON ES | | | | |
| REPLACE FLOORING IN WALK-IN COOLER | \$3,307 | \$3,206 | \$0.00 | 0% |
| REPLACE MEDIA CENTER SHELVING | \$102,900 | \$99,769 | \$0.00 | 0% |
| HVAC FOR KITCHEN | \$183,750 | \$178,159 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$292,407 | \$283,509 | \$0.00 | 0% |
| ADD ELECTRICAL FEEDER PANELS | \$245,000 | \$237,545 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$5,456 | \$5,456.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$120,124 | \$114,623.74 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$103,880 | \$48,112.00 | 46% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$2,041 | \$1,999.87 | 98% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$77,747 | \$77,645.82 | 100% |
| TOTAL NICHOLSON ELEMENTARY | \$937,614 | \$1,226,825 | \$256,331.29 | 21% |
| NICKAJACK ES | | | | |
| 8 CLASSROOM ADDITION | \$2,289,910 | \$2,234,701 | \$0.00 | 0% |
| ADD PARKING | \$67,375 | \$65,325 | \$0.00 | 0% |
| REPLACE CEILINGS | \$66,150 | \$64,137 | \$0.00 | 0% |
| REPLACE CARPET | \$434,244 | \$421,031 | \$0.00 | 0% |
| CURTAINS FOR CAFETERIA STAGE | \$9,800 | \$9,502 | \$0.00 | 0% |
| UPGRADE HVAC IN TEACHER WORK AREA | \$8,575 | \$8,314 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$45,129 | \$21,161 | \$21,161.00 | 100% |
| REPLACE EMERGENCY GENERATOR | \$85,750 | \$83,141 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$168,424 | \$162,923.20 | 97% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|-----------------------|---------------|
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$123,115 | \$118,114.72 | 96% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,448 | \$1,280.30 | 88% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$95,179 | \$95,078.17 | 100% |
| TOTAL NICKAJACK ELEMENTARY | \$3,006,933 | \$3,310,505 | \$413,584.39 | 12% |
| NORTH COBB HS | | | | |
| 9TH GRADE CENTER ADDITION INCLUDING: ADD PARKING ADD PRESCHOOL PLAYScape AND SURFACING REPLACE EXTERIOR WATER PIPING MOVE FIELD IRRIGATION TO DOMESTIC REKEY ENTIRE BUILDING REPLACE HVAC UPGRADE WATER PIPING SYSTEM SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT REPLACE THEATER LIGHTING SYSTEM UPGRADE ELECTRICAL SYSTEMS REPLACE STADIUM PA SYSTEM | \$29,122,749 | \$29,122,749 | \$1,083,031.89 | 4% |
| HAZARDOUS MATERIALS ABATEMENT | \$56,962 | \$55,147 | \$51,456.11 | 93% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$42,115 | \$21,056 | \$21,056.00 | 100% |
| REPLACE INTERCOM SYSTEM | \$589,352 | \$589,352 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$4,875 | \$4,875.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$158,723 | \$157,503.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$339,749 | \$329,248.72 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$241,127 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$8,918 | \$8,816.02 | 99% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$228,316 | \$7,087.00 | 3% |
| TOTAL NORTH COBB HIGH | \$29,811,178 | \$31,545,371 | \$1,663,920.60 | 5% |
| NORTON PARK ES | | | | |
| KITCHEN AND ENTRY MODIFICATIONS | \$863,647 | \$840,568 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| HVAC AND SPRINKLER (FIRE SUPPRESSION) | \$913,362 | \$902,153 | \$113,362.99 | 13% |
| SOUND SYSTEM FOR MUSIC ROOM | \$24,500 | \$23,754 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$162,609 | \$157,108.78 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$158,695 | \$68,839.00 | 43% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$114,991 | \$114,889.98 | 100% |
| TOTAL NORTON PARK ELEMENTARY | \$1,924,009 | \$2,338,532 | \$471,149.83 | 20% |
| OAKWOOD SCHOOL | | | | |
| OFFICE AND CLASSROOM MODIFICATIONS | \$490,760 | \$478,157 | \$0.00 | 0% |
| REPLACE WINDOWS | \$183,750 | \$178,159 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$98,000 | \$95,018 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$750 | \$750.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$38,235 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$93,714 | \$73,713.28 | 79% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TOTAL OAKWOOD HIGH | \$772,510 | \$885,996 | \$76,385.36 | 9% |
| OSBORNE HS | | | | |
| ADA TRANSITION ACADEMY KITCHEN | \$0 | \$3,151 | \$2,084.10 | 66% |
| CLASSROOM AND THEATER MODIFICATIONS | \$2,371,148 | \$2,313,987 | \$0.00 | 0% |
| HAZARDOUS MATERIALS ABATEMENT | \$520,257 | \$503,682 | \$0.00 | 0% |
| REPAVE PARKING LOTS | \$502,250 | \$486,967 | \$0.00 | 0% |
| IRRIGATION FOR BASEBALL FIELD | \$38,348 | \$37,181 | \$0.00 | 0% |
| RESURFACE TENNIS COURTS | \$245,000 | \$237,545 | \$0.00 | 0% |
| MOVE FIELD IRRIGATION TO DOMESTIC | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE WINDOWS IN MAIN BUILDING | \$257,250 | \$249,422 | \$0.00 | 0% |
| FLOORING | \$263,074 | \$255,069 | \$0.00 | 0% |
| REPLACE ELEVATOR | \$245,000 | \$237,545 | \$0.00 | 0% |
| REPLACE HVAC | \$1,158,157 | \$1,122,916 | \$0.00 | 0% |
| REPLACE STUB-OUTS | \$73,500 | \$71,263 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$24,549 | \$20,191 | \$20,191.00 | 100% |
| LIGHTING RETROFIT | \$569,625 | \$552,292 | \$0.00 | 0% |
| UPGRADE ELECTRICAL SYSTEM | \$918,750 | \$890,794 | \$0.00 | 0% |
| UPGRADE POWER | \$14,700 | \$14,253 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|---------------------|---------------|
| REPLACE STADIUM PA SYSTEM | \$24,500 | \$23,754 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$4,875 | \$4,875.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$16,760 | \$16,760.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$166,836 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$331,587 | \$318,456.68 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$166,701 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$2,838 | \$2,836.18 | 100% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$173,157 | \$0.00 | 0% |
| TOTAL HIGH | \$7,299,608 | \$8,728,541 | \$365,202.96 | 4% |
| PALMER MS | | | | |
| WATER FOUNTAIN AT PLAYFIELD | \$19,293 | \$18,706 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$42,959 | \$41,652 | \$0.00 | 0% |
| FRONT DOOR SECURITY BUZZER | \$1,225 | \$1,188 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$1,875 | \$1,875.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$231,883 | \$221,382.72 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$116,354 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,818 | \$3,178.16 | 83% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$134,377 | \$123,609.60 | 92% |
| TOTAL PALMER MIDDLE | \$63,477 | \$549,853 | \$350,045.48 | 64% |
| PEBBLEBROOK HS | | | | |
| TRACK FENCING | \$0 | \$20,645 | \$20,641.75 | 100% |
| THEATER SEAT REPLACEMENT | \$0 | \$100,000 | \$0.00 | 0% |
| MODIFY ADMIN AND HOME EC AREAS | \$402,320 | \$392,854 | \$0.00 | 0% |
| FENCE AROUND THEATER | \$24,500 | \$23,754 | \$0.00 | 0% |
| IRRIGATE FOOTBALL FIELD | \$37,878 | \$36,725 | \$0.00 | 0% |
| INSTALL IRRIGATION METER | \$110,250 | \$106,895 | \$0.00 | 0% |
| RESURFACE TRACK | \$306,250 | \$296,931 | \$0.00 | 0% |
| REMOVE MEDIA CENTER SKYLIGHTS | \$30,625 | \$29,693 | \$0.00 | 0% |
| REPLACE HVAC | \$1,347,500 | \$1,306,497 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$19,600 | \$19,004 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$78,070 | \$75,694 | \$0.00 | 0% |
| ELECTRICAL SYSTEM UPGRADES | \$918,750 | \$890,794 | \$0.00 | 0% |
| REPLACE STADIUM PA SYSTEM | \$24,500 | \$23,754 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$17,248 | \$16,227.20 | 94% |
| CALCULATORS | \$0 | \$3,000 | \$3,000.00 | 100% |
| MUSIC RISER AND SHELLS | \$0 | \$29,855 | \$29,855.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$121,420 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$255,572 | \$245,071.42 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$171,079 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,612 | \$1,610.96 | 100% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$233,202 | \$1,058.00 | 0% |
| TOTAL PEBBLEBROOK HIGH | \$3,300,243 | \$4,931,587 | \$318,311.19 | 6% |
| PICKETT'S MILL ES | | | | |
| AUDIO VISUAL EQUIPMENT | \$0 | \$201,000 | \$187,776.14 | 93% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$69,720 | \$64,513.00 | 93% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$106,296 | \$106,194.77 | 100% |
| TOTAL PICKETT'S MILL ELEMENTARY | \$0 | \$377,016 | \$358,483.91 | 95% |
| PINE MOUNTAIN MS | | | | |
| ADDITION AND MODIFICATIONS INCLUDING: | \$17,072,723 | \$16,633,816 | \$283,319.33 | 2% |
| REPAVE PARKING LOTS | | | | |
| ADD PARKING | | | | |
| FLOORING | | | | |
| ADD BUS LOADING CANOPY | | | | |
| REPLACE AUDITORIUM SEATS | | | | |
| REPLACE SHUT-OFF/FLUSH VALVES | | | | |
| REPLACE WATER COOLERS | | | | |
| REPLACE CLOCK SYSTEM WITH GPS | | | | |
| REPLACE PARKING LOT LIGHTING | | | | |
| LIGHTING RETROFIT | | | | |
| REPLACE THEATER LIGHTING SYSTEMS | | | | |
| CALCULATORS | \$0 | \$1,125 | \$1,125.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$184,498 | \$173,998.00 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$244,962 | \$87,772.00 | 36% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$11,118 | \$8,771.81 | 79% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$115,552 | \$108,143.23 | 94% |
| TOTAL PINE MOUNTAIN MIDDLE | \$17,072,723 | \$17,207,212 | \$679,270.23 | 4% |

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|---------------------|------------|
| PITNER ES | | | | |
| PLAYGROUND EQUIPMENT | \$61,250 | \$59,386 | \$11,984.00 | 20% |
| FLOORING | \$408,041 | \$395,625 | \$0.00 | 0% |
| PAINTING | \$457,476 | \$443,556 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$1,364 | \$1,364.00 | 100% |
| OBsolete WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,475 | \$22,170.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$207,894 | \$202,393.69 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$200,470 | \$84,302.00 | 42% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$5,059 | \$5,017.98 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$131,214 | \$131,112.70 | 100% |
| TOTAL PITNER ELEMENTARY | \$926,767 | \$1,467,890 | \$459,191.23 | 31% |
| PITTS TRANSPORTATION CENTER | | | | |
| BUILDING ADDITIONS | \$1,644,579 | \$1,604,469 | \$0.00 | 0% |
| REPAVE BUS AND AUTO PARKING | \$1,085,350 | \$1,285,881 | \$89,850.33 | 7% |
| REPLACE OVERHEAD DOORS | \$98,000 | \$95,018 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$121,520 | \$117,822 | \$0.00 | 0% |
| BUSES, VEHICLES AND EQUIPMENT | \$24,000,000 | \$24,000,000 | \$152,422.00 | 1% |
| TOTAL PITTS TRANSPORTATION | \$26,949,449 | \$27,103,190 | \$242,272.33 | 1% |
| POPE HS | | | | |
| ADA RESTROOM RENOVATIONS | \$0 | \$25,202 | \$25,201.91 | 100% |
| ADDITION AND MODIFICATIONS INCLUDING: DRIVEWAY MODIFICATIONS MOVE FIELD IRRIGATION TO DOMESTIC REPLACE RETAINING WALL INTERIOR PAINTING UPDATE LANGUAGE LAB EQUIPMENT REPLACE HVAC REPLACE EMERGENCY GENERATOR REPLACE FIRE ALARM SYSTEM ELECTRICAL SYSTEM UPGRADE | \$17,800,739 | \$17,301,050 | \$182,369.58 | 1% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$3,822 | \$2,482 | \$2,481.60 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$8,135 | \$8,074.55 | 99% |
| CALCULATORS | \$0 | \$3,750 | \$3,750.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$22,088 | \$22,088.00 | 100% |
| OBsolete WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$38,235 | \$38,235.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$282,491 | \$271,990.18 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$184,213 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$42,594 | \$42,323.89 | 99% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$79,628.99 | 10% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$261,000 | \$5,937.59 | 2% |
| TOTAL POPE HIGH | \$17,804,561 | \$18,946,599 | \$682,928.15 | 4% |
| POWDER SPRINGS ES | | | | |
| ADD CLINIC DOOR | \$4,193 | \$4,076 | \$0.00 | 0% |
| REPAVE AND ADD PARKING | \$514,500 | \$498,844 | \$153,425.44 | 31% |
| RENOVATE RETENTION POND | \$12,250 | \$11,877 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$98,000 | \$95,018 | \$0.00 | 0% |
| PROVIDE NEW SITE SIGN WITH MESSAGEBOARD | \$49,000 | \$47,509 | \$0.00 | 0% |
| REPLACE HVAC | \$2,807,791 | \$2,722,354 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$58,653 | \$8,723 | \$8,723.00 | 100% |
| REPLACE FIRE ALARM SYSTEM | \$106,071 | \$102,843 | \$0.00 | 0% |
| REPLACE PARKING LOT LIGHTING | \$91,875 | \$89,079 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBsolete WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$165,027 | \$159,526.06 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$146,415 | \$141,415.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$8,116 | \$6,611.55 | 81% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$109,928 | \$109,826.47 | 100% |
| TOTAL POWDER SPRINGS ELEMENTARY | \$3,742,333 | \$4,023,223 | \$592,941.38 | 15% |
| POWERS FERRY ES | | | | |
| ADD FRONT SIDEWALK | \$11,025 | \$10,690 | \$0.00 | 0% |
| RENOVATE RETENTION POND | \$12,250 | \$11,877 | \$0.00 | 0% |
| INSTALL PERIMETER FENCE | \$36,750 | \$35,632 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| ADD RAILING ALONG BUS LOOP | \$30,625 | \$29,693 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$278,785 | \$270,302 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$14,051 | \$13,623 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$151,900 | \$147,278 | \$0.00 | 0% |

SPLIST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|--------------------|--------------------|---------------------|---------------|
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$111,753 | \$106,252.76 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$72,747 | \$62,747.00 | 86% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,076 | \$1,075.22 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$73,563 | \$73,461.38 | 100% |
| TOTAL POWERS FERRY ELEMENTARY | \$657,886 | \$902,773 | \$249,303.22 | 28% |
| RIVERSIDE INTERMEDIATE | | | | |
| FLOORING | \$467,092 | \$452,879 | \$0.00 | 0% |
| PAINTING | \$414,356 | \$401,748 | \$0.00 | 0% |
| REPAIR EXTERIOR LIGHTING | \$14,700 | \$14,253 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$198,932 | \$193,431.12 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$222,090 | \$152,035.00 | 68% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,819 | \$5,017.98 | 74% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$107,451 | \$107,349.80 | 100% |
| TOTAL RIVERSIDE INTERMEDIATE | \$896,148 | \$1,405,019 | \$458,680.76 | 33% |
| RIVERSIDE PRIMARY SCHOOL | | | | |
| ADD SPEED BUMPS | \$22,050 | \$21,379 | \$0.00 | 0% |
| PAINTING | \$287,138 | \$278,401 | \$0.00 | 0% |
| ADD SAFETY SIGNS AND MARKERS | \$14,700 | \$14,253 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$137,842 | \$846.86 | 1% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$37,769 | \$37,464.00 | 99% |
| REPL OBSOLETE TEACHER COMPUTING DEVICES | \$0 | \$85,900 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$113,463 | \$107,962.52 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$39,551 | \$29,610.00 | 75% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$10,116 | \$9,820.22 | 97% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$72,357 | \$72,356.62 | 100% |
| TOTAL RIVERSIDE PRIMARY | \$323,888 | \$811,031 | \$258,060.22 | 32% |
| ROCKY MOUNT ES | | | | |
| ENCLOSE WALKWAY TO PE | \$167,739 | \$163,057 | \$0.00 | 0% |
| REPAIR EROSION AT RAMP TO PLAYGROUND | \$69,825 | \$67,700 | \$0.00 | 0% |
| REPLACE PLAYSCAPE SURFACING | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE COOLER AND FREEZER FLOORING | \$6,431 | \$6,235 | \$0.00 | 0% |
| REPLACE PIPING VALVES | \$30,625 | \$29,693 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$578,592 | \$560,986 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$19,286 | \$18,699 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$81,967 | \$79,473 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$303,800 | \$294,556 | \$0.00 | 0% |
| ADDITIONAL ELECTRICAL OUTLETS | \$279,300 | \$270,801 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$144,540 | \$138,682.66 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$105,805 | \$51,731.00 | 49% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$5,898 | \$3,510.15 | 60% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$82,486 | \$82,384.23 | 100% |
| TOTAL ROCKY MOUNT ELEMENTARY | \$1,611,065 | \$1,909,686 | \$284,801.90 | 15% |
| ROSE GARDEN SCHOOL | | | | |
| REPAVE BACK PARKING LOT | \$49,000 | \$47,509 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$190,365 | \$190,365 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$26,968 | \$26,147 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$106,330 | \$103,095 | \$0.00 | 0% |
| TOTAL ROSE GARDEN SCHOOL | \$372,663 | \$367,116 | \$0.00 | 0% |
| RUSSELL ES | | | | |
| ENCLOSE WALKWAY | \$167,739 | \$163,057 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$464,608 | \$450,471 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$24,955 | \$24,196 | \$0.00 | 0% |
| PROVIDE BUS CANOPY LIGHTING | \$2,940 | \$8,280 | \$8,279.11 | 100% |
| PROVIDE ENCLOSED WALKWAY LIGHTING | \$3,797 | \$3,690 | \$3,689.35 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$30,588 | \$30,588.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$203,499 | \$197,998.86 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$162,417 | \$120,237.00 | 74% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$8,720 | \$6,578.16 | 75% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$102,091 | \$101,989.27 | 100% |
| TOTAL RUSSELL ELEMENTARY | \$786,539 | \$1,276,628 | \$470,206.61 | 37% |
| SANDERS ES | | | | |
| UNDESIGNATED CLASSROOMS | \$0 | \$45,352 | \$45,352.00 | 100% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|---------------------|---------------|
| ADD IRRIGATION AND LANDSCAPING | \$465,500 | \$451,335 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| FLOORING | \$441,656 | \$428,217 | \$0.00 | 0% |
| PAINTING | \$391,791 | \$379,869 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$25,137 | \$22,221 | \$22,221.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$5,456 | \$5,456.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$182,935 | \$177,034.24 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$174,822 | \$130,208.00 | 74% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$137,381 | \$137,280.16 | 100% |
| TOTAL SANDERS ELEMENTARY | \$1,446,584 | \$1,955,123 | \$526,273.62 | 27% |
| SANDERS ROAD FLEET MAINTENANCE | | | | |
| EXPAND RESTROOMS | \$116,992 | \$114,066 | \$0.00 | 0% |
| PAVE BUS AND AUTO PARKING | \$649,250.00 | \$629,494 | \$0.00 | 0% |
| ADD BUS PARKING | \$306,250 | \$296,931 | \$0.00 | 0% |
| CONNECT TO SEWER LINE/REMOVE SEPTIC | \$61,250 | \$59,386 | \$0.00 | 0% |
| REPLACE HVAC | \$248,062 | \$240,514 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$34,177 | \$33,137 | \$0.00 | 0% |
| TOTAL SANDERS ROAD FLEET MAINTENANCE | \$1,415,981 | \$1,373,528 | \$0.00 | 0% |
| SEDALIA PARK ES | | | | |
| PAINTING | \$340,663 | \$330,297 | \$0.00 | 0% |
| PROVIDE LIGHTED CANOPIES | \$147,000 | \$142,527 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$20,359 | \$11,429 | \$11,429.00 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$330,456 | \$320,401 | \$0.00 | 0% |
| ADD EXTERIOR SPEAKERS | \$19,600 | \$19,004 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$189,875 | \$184,097 | \$0.00 | 0% |
| PROVIDE FRONT ENTRY LIGHTING | \$9,800 | \$9,502 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$176,002 | \$170,708.70 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$136,805 | \$67,852.00 | 50% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,851 | \$5,334.22 | 78% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$105,656 | \$105,554.52 | 100% |
| TOTAL SEDALIA PARK ELEMENTARY | \$1,057,753 | \$1,455,985 | \$374,292.30 | 26% |
| SHALLOWFORD FALLS ES | | | | |
| ADD PARKING | \$147,000 | \$142,527 | \$0.00 | 0% |
| FLOORING | \$430,985 | \$417,871 | \$0.00 | 0% |
| INCREASE MEDIA CENTER SHELVING | \$36,750 | \$35,632 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$284,812 | \$276,146 | \$0.00 | 0% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$37,769 | \$37,464.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$199,692 | \$194,191.32 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$94,615 | \$62,588.00 | 66% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$5,059 | \$5,017.98 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$89,341 | \$89,240.18 | 100% |
| TOTAL SHALLOWFORD FALLS ELEMENTARY | \$899,547 | \$1,298,652 | \$388,501.48 | 30% |
| SIMPSON MS | | | | |
| ADDITION AND MODIFICATIONS INCLUDING: | \$19,920,740 | \$19,407,007 | \$0.00 | 0% |
| ADD PARKING | | | | |
| REPAIR EROSION BEHIND BUILDING | | | | |
| MARKER BOARDS | | | | |
| ADD MUSICAL INSTRUMENT LOCKERS | | | | |
| REPLACE HVACS | | | | |
| REPLACE EMERGENCY GENERATOR | | | | |
| REPLACE FIRE ALARM SYSTEM | | | | |
| LIGHTING RETROFIT | | | | |
| REPLACE THEATER LIGHTING SYSTEMS | | | | |
| ADD HAND DRYERS IN STUDENT RESTROOMS | | | | |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| MAINTAIN DISTRICT NETWORK | \$0 | \$10,000 | \$3,813.48 | 38% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$181,456 | \$170,955.34 | 94% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$103,220 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$123,006 | \$112,238.09 | 91% |
| TOTAL SIMPSON MIDDLE | \$19,920,740 | \$19,842,874 | \$305,191.13 | 2% |
| SKY VIEW ES | | | | |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|---------------------|---------------------|---------------------|---------------|
| ADD AND MODIFY EXTERIOR LIGHTING | \$6,989 | \$6,794 | \$0.00 | 0% |
| ADD PARKING | \$107,187 | \$103,925 | \$0.00 | 0% |
| REPLACE EXISTING FENCE | \$49,000 | \$47,509 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE WINDOWS | \$137,200 | \$133,025 | \$0.00 | 0% |
| REPLACE COOLER/FREEZER | \$220,500 | \$213,790 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$369,484 | \$358,241 | \$0.00 | 0% |
| REPLACE FIRE ALARM SYSTEM | \$52,343 | \$50,750 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$197,470 | \$191,461 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$3,690 | \$3,690.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$107,984 | \$102,483.06 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$102,475 | \$41,203.00 | 40% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,116 | \$1,075.22 | 96% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$66,906 | \$66,804.35 | 100% |
| TOTAL SKY VIEW ELEMENTARY | \$1,262,673 | \$1,507,285 | \$216,102.49 | 14% |
| SMITHA MS | | | | |
| REPLACE PARTITIONS | \$22,644 | \$22,012 | \$0.00 | 0% |
| REPLACE AUDITORIUM SEATS | \$91,875 | \$89,079 | \$0.00 | 0% |
| PROVIDE WINDOW BLINDS | \$14,700 | \$14,253 | \$0.00 | 0% |
| REPLACE HVAC | \$4,400,765 | \$4,266,856 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$85,750 | \$83,141 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$550,637 | \$533,882 | \$0.00 | 0% |
| REPLACE STAGE LIGHTING SYSTEM | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE THEATER SOUND SYSTEM | \$183,750 | \$178,159 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$222,804 | \$212,303.64 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$114,165 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$13,408 | \$7,455.28 | 56% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$116,468 | \$110,716.16 | 95% |
| TOTAL SMITHA MIDDLE | \$5,472,621 | \$5,791,203 | \$348,678.44 | 6% |
| SMYRNA AREA REPLACEMENT ES | | | | |
| NEW REPLACEMENT ELEMENTARY SCHOOL | \$28,170,146 | \$27,510,234 | \$7,500.00 | 0% |
| LAND ACQUISITION | \$0 | \$7,000,000 | \$0.00 | 0% |
| TOTAL SMYRNA AREA REPLACEMENT ELEMENTARY | \$28,170,146 | \$34,510,234 | \$7,500.00 | 0% |
| SOPE CREEK ES | | | | |
| ADDITION AND MODIFICATIONS | \$5,241,732 | \$5,113,334 | \$0.00 | 0% |
| REROOF BUILDING 2A7B | \$173,276 | \$168,003 | \$0.00 | 0% |
| GYM FLOORING | \$18,791 | \$18,219 | \$0.00 | 0% |
| PAINTING | \$358,259 | \$347,358 | \$0.00 | 0% |
| REPLACE HVAC IN COVERED PLAY AREA | \$73,696 | \$71,454 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$69,310 | \$67,201 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$85,750 | \$83,141 | \$0.00 | 0% |
| REPLACE PARKING LOT LIGHTING | \$153,125 | \$148,466 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$53,165 | \$51,547 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$60,710 | \$60,405.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$233,478 | \$227,977.94 | 98% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$110,772 | \$83,644.00 | 76% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$2,300 | \$2,258.98 | 98% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$134,897 | \$134,795.64 | 100% |
| TOTAL SOPE CREEK ELEMENTARY | \$6,227,104 | \$6,611,727 | \$509,928.42 | 8% |
| SOUTH COBB HS | | | | |
| 9TH GRADE CENTER ADDITION INCLUDING: | \$28,063,345 | \$28,063,345 | \$2,657,620.45 | 9% |
| REPAVE BACK PARKING LOT | | | | |
| ADD BUS PARKING | | | | |
| ADD PARKING | | | | |
| IRRIGATE BASEBALL FIELD | | | | |
| REPLACE SEWER LINE PIPING | | | | |
| MOVE FIELD IRRIGATION TO DOMESTIC | | | | |
| INSTALL ENERGY MANAGEMENT SYSTEM | | | | |
| REPLACE WATER HEATERS | | | | |
| REPLACE CLOCK SYSTEM WITH GPS | | | | |
| LIGHTING RETROFIT | | | | |
| INCREASE ELECTRICAL CAPACITY | | | | |
| REPLACE STADIUM PA SYSTEM | | | | |
| HAZARDOUS MATERIALS ABATEMENT | \$455,700 | \$441,182 | \$189,326.45 | 43% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$8,624 | \$1,133.60 | 13% |
| CALCULATORS | \$0 | \$3,375 | \$3,375.00 | 100% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|-----------------------|---------------|
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$53,063 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$289,408 | \$278,907.10 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$175,457 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$16,391 | \$15,781.06 | 96% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$430,238.12 | 56% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$167,501 | \$0.00 | 0% |
| TOTAL SOUTH COBB HIGH | \$28,519,045 | \$29,993,705 | \$3,577,228.64 | 12% |
| SPRAYBERRY HS | | | | |
| ADDITION AND MODIFICATIONS INCLUDING: | \$25,179,931 | \$24,514,429 | \$251,893.14 | 1% |
| HAZARDOUS MATERIALS ABATEMENT | | | | |
| MOVE FIELD IRRIGATION TO DOMESTIC | | | | |
| REPLACE BASKETBALL GOAL RETRACTORS | | | | |
| REPLACE ELEVATOR | | | | |
| REPLACE HVAC | | | | |
| REPLACE HVAC IN AUXILIARY GYM | | | | |
| REPLACE SHUT-OFF/FLUSH VALVES | | | | |
| SPRINKLER (FIRE SUPPRESSION) | | | | |
| REPLACE CLOCK SYSTEM WITH GPS | | | | |
| LIGHTING RETROFIT | | | | |
| UPGRADE ELECTRICAL SYSTEM | | | | |
| REPLACE STADIUM PA SYSTEM | | | | |
| REPLACE BASEBALL FIELD LIGHTING | | | | |
| DRIVEWAY MODIFICATIONS | \$153,125 | \$153,125 | \$153,125.00 | 100% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$1,134 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$3,938 | \$3,937.50 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$68,823 | \$68,823.00 | 100% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$314,018 | \$218,456.04 | 70% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$209,657 | \$34,200.00 | 16% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$163,614 | \$162,565.89 | 99% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$162,239 | \$594.32 | 0% |
| TOTAL SPRAYBERRY HIGH | \$25,333,056 | \$26,366,336 | \$894,441.75 | 3% |
| STILL ES | | | | |
| HEARING IMPAIRED FURNITURE AND EQUIPMENT | \$0 | \$46,647 | \$46,606.98 | 100% |
| MODIFY KITCHEN AND SERVING LINES | \$781,570 | \$761,281 | \$0.00 | 0% |
| REPLACE CEILING IN CAFETERIA | \$27,694 | \$26,851 | \$0.00 | 0% |
| PROJECTION SCREEN FOR MEDIA CENTER | \$3,062 | \$2,969 | \$0.00 | 0% |
| MEDIA CENTER RENOVATIONS | \$5,390 | \$5,226 | \$0.00 | 0% |
| REPLACE PARKING LOT LIGHTING | \$153,125 | \$148,466 | \$0.00 | 0% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$184,194 | \$178,693.74 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$106,177 | \$67,194.00 | 63% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$868 | \$827.36 | 95% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$100,393 | \$100,292.14 | 100% |
| TOTAL STILL ELEMENTARY | \$970,841 | \$1,383,919 | \$394,461.08 | 29% |
| SYSTEMWIDE | | | | |
| SPLOST 3 GENERAL CONTINGENCY | \$0 | \$9,161,600 | \$0.00 | 0% |
| UNDESIGNATED CLASSROOMS | \$14,588,963 | \$14,061,250 | \$0.00 | 0% |
| FIRE MARSHAL REQUIREMENTS | \$2,450,000 | \$2,371,946 | \$0.00 | 0% |
| IRRIGATION | \$122,500 | \$118,597 | \$0.00 | 0% |
| FOOD SERVICE EQUIPMENT | \$98,000 | \$94,878 | \$0.00 | 0% |
| LAND ACQUISITION | \$15,000,000 | \$7,777,609 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$307,000 | \$139,352 | \$0.00 | 0% |
| CHORAL SOUND EQUIPMENT | \$144,825 | \$93,257 | \$0.00 | 0% |
| SPECIAL ED EQUIPMENT | \$310,000 | \$250,000 | \$0.00 | 0% |
| AUDIOLOGY EQUIPMENT | \$300,000 | \$247,000 | \$0.00 | 0% |
| VISION EQUIPMENT | \$126,000 | \$101,000 | \$0.00 | 0% |
| CALCULATORS | \$123,175 | \$0 | \$0.00 | 100% |
| MUSIC RISERS AND SHELLS | \$225,000 | \$0 | \$0.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$36,234,000 | \$30,362,578 | \$0.00 | 0% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$10,000,000 | \$7,185,140 | \$0.00 | 0% |
| DISTRICT SERVER REPLACEMENT | \$2,000,000 | \$2,000,000 | \$0.00 | 0% |
| REPL OBSOLETE TEACHER COMPUTING DEVICE | \$13,000,000 | \$12,498,576 | \$0.00 | 0% |
| MAINTAIN DISTRICT NETWORK | \$4,000,000 | \$3,900,000 | \$0.00 | 0% |
| REPLACE/ENHANCE PHONE SYSTEM | \$2,000,000 | \$2,000,000 | \$0.00 | 0% |
| CENTRALIZED VIDEO DISTRIBUTION SYSTEM | \$2,000,000 | \$2,000,000 | \$0.00 | 0% |
| AUDIO VISUAL EQUIP FOR EACH CLASSROOM | \$18,000,000 | \$60,322 | \$0.00 | 0% |
| INTERACTIVE CLASSROOM DEVICES | \$14,000,000 | \$19,869 | \$0.00 | 0% |
| ACCESS CONTROL | \$3,000,000 | \$2,927,500 | \$0.00 | 0% |
| SECURITY FENCING/SIGNAGE/TRAFFIC CNTR | \$1,000,000 | \$908,226 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---|----------------------|----------------------|-----------------------|---------------|
| SURVEILLANCE CAMERAS | \$5,000,000 | \$5,000,000 | \$0.00 | 0% |
| FOOD SERVICE UPGRADES | \$1,000,000 | \$968,141 | \$0.00 | 0% |
| EXPENSES INCIDENTAL TO CAPITAL PROJECTS | \$11,000,000 | \$11,000,000 | \$2,526,074.42 | 23% |
| GROWTH AND REPLACEMENT F&E | \$5,970,000 | \$4,763,647 | \$0.00 | 0% |
| RENOVATIONS FOR ADA | \$2,000,000 | \$1,656,249 | \$0.00 | 0% |
| MODIF/RENOV/FACILITY UPGRADES | \$1,000,000 | \$638,141 | \$0.00 | 0% |
| PROGRAM ADMINISTRATIVE COSTS | \$400,000 | \$400,000 | \$18,802.41 | 5% |
| ACCOUNTING AND DOCUMENT MGMT SYSTEMS | \$4,500,000 | \$4,500,000 | \$0.00 | 0% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$16,000,000 | \$3,098,064 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$45,369,981 | \$20,976,045 | \$0.00 | 0% |
| TOTAL SYSTEMWIDE | \$231,269,444 | \$151,278,987 | \$2,544,876.83 | 2% |
| TAPP MS | | | | |
| REKEY ALL DOORS | \$63,700 | \$61,762 | \$0.00 | 0% |
| FLOORING | \$597,858 | \$579,666 | \$0.00 | 0% |
| CANOPY BETWEEN PODS | \$55,125 | \$53,448 | \$0.00 | 0% |
| REPLACE WALK IN COOLER AND SHELVING | \$220,500 | \$213,790 | \$0.00 | 0% |
| MUSICAL INSTRUMENT LOCKERS | \$73,500 | \$71,263 | \$0.00 | 0% |
| REPLACE HVAC | \$4,085,203 | \$3,960,896 | \$0.00 | 0% |
| REPLACE WATER STORAGE TANK | \$19,600 | \$19,004 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$1,157,147 | \$1,121,937 | \$0.00 | 0% |
| REPLACE THEATER LIGHTING | \$367,500 | \$356,317 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$13,556 | \$13,555.20 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$784 | \$783.60 | 100% |
| CALCULATORS | \$0 | \$2,063 | \$2,062.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$7,380 | \$7,380.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$30,588 | \$30,588.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$221,365 | \$210,864.80 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$76,952 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$248 | \$247.86 | 100% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$131,006 | \$123,596.70 | 94% |
| TOTAL TAPP MIDDLE | \$6,640,133 | \$6,922,872 | \$389,925.52 | 6% |
| TEASLEY ES | | | | |
| SITework IMPROVEMENTS INCLUDING: ADD PARKING IMPROVE DRAINAGE AT PLAYSCAPES LANDSCAPE TO IMPROVE EROSION BUS DRIVE MODIFICATION | \$716,625 | \$694,818 | \$241,519.62 | 35% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| REPLACE SHUT-OFF/FLUSH VALVES | \$18,375 | \$17,816 | \$0.00 | 0% |
| REPLACE WATER COOLERS | \$4,655 | \$4,513 | \$0.00 | 0% |
| SPRINKLER (FIRE SUPPRESSION) | \$294,330 | \$285,374 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$13,918 | \$13,494 | \$0.00 | 0% |
| ELECTRICAL SYSTEM UPGRADE | \$612,500 | \$593,862 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$4,920 | \$4,920.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$114,233 | \$108,732.21 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$95,457 | \$90,456.08 | 95% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$6,212 | \$6,170.95 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$83,195 | \$83,093.40 | 100% |
| TOTAL TEASLEY ELEMENTARY | \$1,782,903 | \$2,033,513 | \$535,739.12 | 26% |
| TIMBER RIDGE ES | | | | |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| PAINTING | \$247,434 | \$239,905 | \$0.00 | 0% |
| INSTALL TACK STRIPS IN CORRIDORS | \$4,900 | \$4,751 | \$0.00 | 0% |
| REPLACE EMERGENCY GENERATOR | \$110,250 | \$106,895 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$284,812 | \$276,146 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,728 | \$2,728.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$107,164 | \$101,539.90 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$60,119 | \$45,061.00 | 75% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,762 | \$3,718.42 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$73,173 | \$73,072.18 | 100% |
| TOTAL TIMBER RIDGE ELEMENTARY | \$769,896 | \$994,262 | \$226,966.36 | 23% |
| TRITT ES | | | | |
| ADD ENCLOSED WALKWAY | \$293,544 | \$285,350 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| FLOORING | \$417,390 | \$404,689 | \$0.00 | 0% |
| PAINTING | \$370,266 | \$83,867 | \$83,867.37 | 100% |
| SPRINKLER (FIRE SUPPRESSION) | \$95,550 | \$92,643 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$26,927 | \$26,108 | \$0.00 | 0% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|--|---------------------|---------------------|-----------------------|---------------|
| REPLACE FIRE ALARM SYSTEM | \$147,000 | \$142,527 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$2,460 | \$2,460.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$15,294 | \$15,294.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$185,116 | \$179,615.04 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$131,115 | \$70,813.00 | 54% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$8,828 | \$8,409.86 | 95% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$107,120 | \$107,018.57 | 100% |
| TOTAL TRITT ELEMENTARY | \$1,473,177 | \$1,604,736 | \$468,324.70 | 29% |
| VARNER ES | | | | |
| ADD PERMANENT STAGE IN CAFETERIA | \$99,541 | \$96,984 | \$0.00 | 0% |
| FLOORING | \$417,067 | \$404,376 | \$0.00 | 0% |
| TOILET PARTITIONS/DOORS/ACCESSORIES | \$49,000 | \$47,509 | \$0.00 | 0% |
| HVAC/FIRE ALARM/SPRINKLER/LIGHTING | \$3,495,021 | \$3,340,427 | \$1,288,654.30 | 39% |
| ADD HAND DRYERS IN STUDENT RESTROOMS | \$9,800 | \$9,502 | \$0.00 | 0% |
| MUSIC RISERS AND SHELLS | \$0 | \$6,150 | \$6,150.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$210,521 | \$200,020.74 | 95% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$151,908 | \$146,908.00 | 97% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$26,869 | \$24,536.18 | 91% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$109,283 | \$109,181.77 | 100% |
| TOTAL VARNER ELEMENTARY | \$4,070,429 | \$4,412,023 | \$1,783,944.85 | 40% |
| VAUGHAN ES | | | | |
| REPAVE PARKING LOTS | \$316,050 | \$306,433 | \$0.00 | 0% |
| PLAYGROUND EQUIPMENT | \$122,500 | \$118,772 | \$0.00 | 0% |
| SEWER LIFT STATION UPGRADES | \$73,500 | \$71,263 | \$0.00 | 0% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$76,440 | \$39,668 | \$39,668.00 | 100% |
| OBSOLETE WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$22,941.00 | 100% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$197,036 | \$191,535.91 | 97% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$151,352 | \$141,352.00 | 93% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$3,088 | \$3,046.60 | 99% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$104,057 | \$103,955.39 | 100% |
| PROVIDE OUTDOOR FURNITURE | \$25,000 | \$25,000 | \$0.00 | 0% |
| TOTAL VAUGHAN ELEMENTARY | \$613,490 | \$1,040,457 | \$503,345.76 | 48% |
| WALTON HS | | | | |
| MODIFY SCIENCE LABS | \$2,618,437 | \$2,551,196 | \$0.00 | 0% |
| ADD PAVED ENTRANCE TO STADIUM/FENCING | \$20,580 | \$19,954 | \$0.00 | 0% |
| INSTALL IRRIGATION | \$42,875 | \$41,570 | \$0.00 | 0% |
| MOVE FIELD IRRIGATION TO DOMESTIC | \$36,750 | \$35,632 | \$0.00 | 0% |
| REPLACE BASKETBALL GOAL RETRACTORS | \$30,870 | \$29,931 | \$0.00 | 0% |
| REPLACE SHUT-OFF/FLUSH VALVES | \$4,900 | \$4,751 | \$0.00 | 0% |
| REPLACE CLOCK SYSTEM WITH GPS | \$75,658 | \$73,356 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$493,675 | \$478,653 | \$0.00 | 0% |
| PARKING LOT LIGHTING | \$132,300 | \$128,274 | \$0.00 | 0% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$17,248 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$5,250 | \$5,250.00 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$3,150 | \$3,150.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$188,379 | \$186,549.00 | 99% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$377,959 | \$364,704.58 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$282,718 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$15,967 | \$15,087.31 | 94% |
| PE/ATHLETIC FAC UPRG/ARTIFICIAL TURF | \$0 | \$774,512 | \$384,047.22 | 50% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$373,384 | \$8,404.00 | 2% |
| TOTAL WALTON HIGH | \$3,456,045 | \$5,401,884 | \$967,192.11 | 18% |
| WEST COBB 9TH GRADE CENTER HS | | | | |
| NEW 9TH GRADE CENTER HIGH SCHOOL | \$18,303,208 | \$17,896,494 | \$0.00 | 0% |
| TOTAL WEST COBB 9TH GRADE CENTER | \$18,303,208 | \$17,896,494 | \$0.00 | 0% |
| WHEELER HS | | | | |
| BUILDING MODIFICATIONS INCLUDING: OFFICE/CLASSROOM RENOVATIONS CAFETERIA/KITCHEN RENOVATIONS ADD ENCLOSED CORRIDOR REPAVE PARKING LOTS INSTALL IRRIGATION AND METER REPLACE RETAINING WALL REPLACE EXTERIOR DOORS REPLACE CEILINGS FLOORING | \$9,347,495 | \$9,091,562 | \$72,009.71 | 1% |

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2010

* Projects in blue were active projects during Fiscal Year 2010.

| LOCATION/DESCRIPTION | Original Budget | Revised Budget | Expended To Date | % Complete |
|---------------------------------------|----------------------------|---------------------------|-----------------------------|-----------------------|
| REPLACE HVAC | | | | |
| REPLACE SHUT OFF/FLUSH VALVES | | | | |
| REPLACE WATER STORAGE TANK | | | | |
| REPLACE CLOCK SYSTEM WITH GPS | | | | |
| REPLACE STADIUM PA SYSTEM | | | | |
| FIRE SPRINKLER HEAD REPLACEMENT | \$61,593 | \$15,716 | \$15,716.00 | 100% |
| BAND AND ORCHESTRA SOUND EQUIPMENT | \$0 | \$17,248 | \$17,247.20 | 100% |
| CHORAL SOUND EQUIPMENT | \$0 | \$8,135 | \$8,134.60 | 100% |
| CALCULATORS | \$0 | \$3,938 | \$3,937.50 | 100% |
| MUSIC RISERS AND SHELLS | \$0 | \$12,570 | \$12,570.00 | 100% |
| OBsolete WORKSTATION REPLACEMENT | \$0 | \$847 | \$846.86 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$22,941 | \$0.00 | 0% |
| AUDIO VISUAL EQUIPMENT | \$0 | \$297,970 | \$287,469.84 | 96% |
| INTERACTIVE CLASSROOM DEVICES | \$0 | \$201,725 | \$0.00 | 0% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$12,021 | \$11,970.86 | 100% |
| PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF | \$0 | \$774,512 | \$0.00 | 0% |
| TEXTBOOKS/INSTRUCTIONAL MATERIALS | \$0 | \$218,330 | \$1,058.00 | 0% |
| TOTAL WHEELER HIGH | \$9,409,088 | \$10,677,515 | \$430,960.57 | 4% |
| 440 GLOVER STREET | | | | |
| PROGRAM MANAGEMENT FEES | \$0 | \$1,540,000 | \$558,062.97 | 36% |
| FUTURE PROGRAM MANAGEMENT FEES | \$0 | \$6,160,000 | \$0.00 | 0% |
| WEB-BASED PROGRAM MANAGEMENT SOFTWARE | \$0 | \$500,000 | \$96,150.00 | 19% |
| REPAVE PARKING LOTS | \$61,250 | \$59,386 | \$0.00 | 0% |
| FLOORING | \$97,975 | \$203,504 | \$147,695.37 | 73% |
| FIRE SPRINKLER HEAD REPLACEMENT | \$8,070 | \$489 | \$488.80 | 100% |
| LIGHTING RETROFIT | \$212,660 | \$206,189 | \$0.00 | 0% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| ACCESS CONTROL | \$0 | \$7,500 | \$6,975.00 | 93% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$35,903 | \$29,811.81 | 83% |
| TOTAL 440 GLOVER STREET | \$379,955 | \$8,720,618 | \$846,830.95 | 10% |
| 514 GLOVER STREET | | | | |
| REPAVE PARKING LOTS | \$61,250 | \$59,386 | \$0.00 | 0% |
| FLOORING | \$169,368 | \$164,214 | \$0.00 | 0% |
| REPLACE HVAC UNITS | \$91,875 | \$89,079 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$169,368 | \$164,214 | \$0.00 | 0% |
| CALCULATORS | \$0 | \$4,500 | \$4,500.00 | 100% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$82,253 | \$81,033.00 | 99% |
| GROWTH AND REPLACEMENT F&E | \$0 | \$1,972 | \$1,971.38 | 100% |
| TOTAL 514 GLOVER STREET | \$491,861 | \$565,618 | \$87,504.38 | 15% |
| 538 GLOVER STREET | | | | |
| REPAVE PARKING LOTS | \$61,250 | \$59,386 | \$0.00 | 0% |
| REPLACE FUEL STORAGE TANKS | \$98,000 | \$95,018 | \$0.00 | 0% |
| LIGHTING RETROFIT | \$70,253 | \$68,115 | \$0.00 | 0% |
| PRINTER/COPIER/DUPLICATOR REPLACEMENT | \$0 | \$7,647 | \$7,647.00 | 100% |
| ACCESS CONTROL | \$0 | \$60,000 | \$18,820.32 | 31% |
| TOTAL 538 GLOVER STREET | \$229,503 | \$290,166 | \$26,467.32 | 9% |
| FUND TOTALS | \$797,656,675 | \$797,842,032 | \$71,999,425.78 | 9% |

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COUNTYWIDE BUILDING FUND

The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building Fund include leased portable classrooms and small construction projects of an emergency nature.

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, miscellaneous local revenue, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building Fund include small construction projects of an emergency nature. | | | |
| ACWORTH ELEMENTARY | | | |
| PROPERTY APPRAISAL | \$3,000 | \$3,000.00 | 100% |
| TOTAL ACWORTH ELEMENTARY | \$3,000 | \$3,000.00 | 100% |
| ACWORTH INTERMEDIATE | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| SIDEWALK | \$9,912 | \$9,912.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$130 | \$129.83 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL ACWORTH INTERMEDIATE | \$10,491 | \$10,490.25 | 100% |
| ADDISON ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| BUILD POND AND BOG (GRANT) | \$5,000 | \$5,000.00 | 100% |
| TOTAL ADDISON ELEMENTARY | \$5,578 | \$5,577.89 | 100% |
| ADULT EDUCATION CENTER | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| SAFETY & SECURITY OFFICER VEST | \$19,018 | \$19,018.00 | 100% |
| TOTAL ADULT EDUCATION CENTER | \$19,378 | \$19,376.92 | 100% |
| ALLATOONA HS | | | |
| ADD WARNING TO SECURITY SYSTEM | \$155 | \$155.52 | 100% |
| NEW HIGH SCHOOL/ALLATOONA STADIUM | \$349,855 | \$349,854.18 | 100% |
| TOTAL ALLATOONA HS | \$350,010 | \$350,009.70 | 100% |
| ARGYLE ELEMENTARY | | | |
| LANDSCAPING PROJECT (GRANT) | \$25,000 | \$25,000.00 | 100% |
| REPLACE 8 LOCKSETS | \$603 | \$602.95 | 100% |
| REPLACE CARPET IN COVERED PLAY AREA | \$6,279 | \$6,279.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| EXTEND CURB IN PARKING LOT | \$1,468 | \$1,468.00 | 100% |
| CARPET SIA & COPY ROOMS | \$1,490 | \$1,490.00 | 100% |
| TOTAL ARGYLE ELEMENTARY | \$35,187 | \$35,187.42 | 100% |
| AUSTELL ELEMENTARY | | | |
| FENCE FRONT OF OLD "CAMP" FACILITY | \$2,678 | \$2,677.05 | 100% |
| PROPERTY APPRAISAL | \$3,000 | \$3,000.00 | 100% |
| TOTAL AUSTELL ELEMENTARY | \$5,678 | \$5,677.05 | 100% |
| AUSTELL INTERMEDIATE | | | |
| INTERIM HOUSING | \$5,596 | \$5,595.27 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$313 | \$313.00 | 100% |
| CLARKDALE ES FLOOD LOSS | \$250,000 | \$24.07 | 0% |
| TOTAL AUSTELL INTERMEDIATE | \$256,038 | \$6,061.81 | 2% |
| AUSTELL PRIMARY | | | |
| INTERIM HOUSING | \$6,389 | \$6,389.39 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL AUSTELL PRIMARY | \$6,735 | \$6,735.86 | 100% |
| AWTREY MIDDLE | | | |
| POWER HOOKUPS | \$5,374 | \$5,373.62 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,226 | \$1,225.67 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| ADD ELECTRICAL PANEL IN CAFETERIA | \$11,613 | \$11,612.32 | 100% |
| TOTAL AWTREY MIDDLE | \$27,293 | \$27,291.51 | 100% |
| BAKER ELEMENTARY | | | |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| ADD SIDEWALK TO PORTABLE FOR WHEELCHAIR | \$900 | \$900.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| REWORK DRIVEWAY | \$65,465 | \$65,464.23 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| ADD SIDEWALK TO CONNECT WITH FRONT OF BUILDING | \$12,425 | \$12,425.40 | 100% |
| INSTALL 12 DOOR LOCKS | \$3,444 | \$3,443.22 | 100% |
| LANDSCAPING ON BAKER ROAD | \$5,000 | \$5,000.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,251 | \$1,251.33 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| ADD FENCE SEPARATING SCHOOL FROM SUBDIVISION | \$10,900 | \$10,900.00 | 100% |
| TOTAL BAKER ELEMENTARY | \$106,462 | \$106,461.07 | 100% |
| BAKER RD BUS SHOP | | | |
| BUS SHOP AWNINGS | \$5,045 | \$5,045.00 | 100% |
| TOTAL BAKER RD BUS SHOP | \$5,045 | \$5,045.00 | 100% |
| BARBER MS | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL BARBER MS | \$347 | \$346.48 | 100% |
| BARNES ED CENTER | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| TOTAL BARNES ED CENTER | \$360 | \$358.92 | 100% |
| BELLS FERRY ELEMENTARY | | | |
| ELECTRICAL FACILITY ASSESSMENT TECHNOLOGY UPGRADES | \$3,095 | \$3,095.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| FENCE AROUND PLAYGROUND (GRANT) | \$9,677 | \$9,677.00 | 100% |
| ADD ELECTRICAL CIRCUIT FOR INCLINE WHEELCHAIR LIFT | \$1,950 | \$1,950.00 | 100% |
| TOTAL BELLS FERRY ELEMENTARY | \$15,300 | \$15,299.89 | 100% |
| BELMONT HILLS ELEMENTARY | | | |
| ADD ELECTRICAL OUTLET FOR WASHER & DRYER | \$806 | \$805.03 | 100% |
| DRAINAGE WORK AT SATELLITE/PLAYGROUND AREA | \$13,235 | \$13,235.00 | 100% |
| REPLACE CARPET IN ADMIN AREA | \$1,780 | \$1,780.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$400 | \$400.20 | 100% |
| NEW CARPET IN GYM | \$6,530 | \$6,530.00 | 100% |
| TOTAL BELMONT HILLS ELEMENTARY | \$23,098 | \$23,097.70 | 100% |
| BIG SHANTY ELEMENTARY | | | |
| INSTALL WATER HEATER IN MID/SID | \$785 | \$785.00 | 100% |
| PLAYGROUND EQUIPMENT GRADES 3-5 | \$42,850 | \$42,850.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| MOVE RECEPTION COUNTER 4' FORWARD | \$930 | \$929.29 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,006 | \$1,005.67 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL BIG SHANTY ELEMENTARY | \$52,648 | \$52,646.85 | 100% |
| BIRNEY ELEMENTARY | | | |
| REPLACE CARPET IN I.H. CLASSROOM | \$1,770 | \$1,770.00 | 100% |
| REPLACE VCT & BASE IN KITCHEN MANAGER'S OFFICE | \$262 | \$262.00 | 100% |
| REPLACE CARPET IN GYM | \$6,140 | \$6,140.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.24 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| SCHOOL MARQUEE | \$8,160 | \$8,159.62 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| INSTALL VISUAL FIRE ALARMS IN BATHROOMS | \$3,794 | \$3,793.13 | 100% |
| NETWORK COOLING CLOSET WIRING | \$1,046 | \$1,046.14 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| CLASSROOM ADDITION/RENOVATION | \$16,182 | \$16,182.00 | 100% |
| TOTAL BIRNEY ELEMENTARY | \$44,430 | \$44,429.60 | 100% |
| BLACKWELL ELEMENTARY | | | |
| REPAIR CANOPY COLUMN | \$600 | \$600.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| REFLOOR GYM | \$20,847 | \$20,846.58 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| REPLACEMENT ELEM SCHOOL CONSTRUCTION/MEDIA EQUIP | \$29,110 | \$29,109.12 | 100% |
| OUTDOOR CLASSROOM (GRANT) | \$349 | \$348.86 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$537 | \$536.70 | 100% |
| TOTAL BLACKWELL ELEMENTARY | \$52,095 | \$52,093.15 | 100% |
| BROWN ELEMENTARY | | | |
| PURCHASE 2 COPIERS/COMPLETE PLAYGROUND (GRANT) | \$5,000 | \$5,000.00 | 100% |
| RESURFACE PLAYScape | \$19,238 | \$19,238.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$129.47 | 100% |
| AED BATTERIES AND PADS | \$74 | \$74.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,036 | \$1,035.98 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL BROWN ELEMENTARY | \$31,976 | \$31,976.45 | 100% |
| BRUMBY ELEMENTARY | | | |
| RESURFACE PLAYScape | \$20,058 | \$20,058.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| LOCKS | \$4,202 | \$4,201.84 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| CARPET COVERED PLAY AREA | \$6,930 | \$6,930.00 | 100% |
| COVERED WALKWAYS & LANDSCAPE (GRANT) | \$10,000 | \$10,000.00 | 100% |
| ADD NAME TO FRONT OF SCHOOL | \$1,377 | \$1,377.00 | 100% |
| TOTAL BRUMBY ELEMENTARY | \$43,217 | \$43,217.73 | 100% |
| BRYANT ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$236 | \$236.25 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL BRYANT ELEMENTARY | \$7,311 | \$7,312.14 | 100% |
| BULLARD ELEMENTARY | | | |
| ADD FILM TO WINDOWS | \$9,355 | \$9,354.21 | 100% |
| HARDWOOD MULCH | \$5,280 | \$5,280.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL BULLARD ELEMENTARY | \$14,981 | \$14,980.68 | 100% |
| CAMPBELL HIGH | | | |
| SCRAPE & PAINT AREAS IN GYM | \$16,778 | \$16,778.00 | 100% |
| REPLACE WATER DAMAGED GYM FLOOR | \$65,020 | \$65,020.00 | 100% |
| INSTALL GUARDS OVER SPRINKLER HEADS IN GYM | \$4,100 | \$4,100.00 | 100% |
| PAINT INSIDE AREAS | \$678 | \$677.35 | 100% |
| SECURITY SYSTEM (GRANT) | \$20,000 | \$20,000.00 | 100% |
| POWER HOOKUP | \$942 | \$941.85 | 100% |
| REPAIR TENNIS COURTS | \$58,746 | \$58,746.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| INSTALL VCT IN THE ART ROOM | \$2,301 | \$2,301.00 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REPLACE THEATER ROOF | \$115,039 | \$115,039.56 | 100% |
| REPAIR PEELING PAINT IN CORRIDORS | \$29,900 | \$29,900.00 | 100% |
| PROVIDE SIGN IN FRONT OF SCHOOL | \$540 | \$540.00 | 100% |
| INSTALL 6' SECURITY FENCE | \$6,975 | \$6,975.00 | 100% |
| INSTALL FENCE WITH GATES AT SOFTBALL FIELD | \$995 | \$995.00 | 100% |
| INSTALL 8' FENCE WITH DOUBLE GATE TO BAND TRAILER | \$2,845 | \$2,845.00 | 100% |
| BUILD ATHLETIC FACILITY & STORAGE RESTROOMS (GRANT) | \$45,000 | \$45,000.00 | 100% |
| CLASSROOM FLOORING | \$17,334 | \$17,334.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$656 | \$655.82 | 100% |
| INSTALL 2 CIRCUITS, CONDUITS & WIRE | \$984 | \$984.00 | 100% |
| SPRINKLER SYSTEM (GRANT) | \$3,000 | \$3,000.00 | 100% |
| TOTAL CAMPBELL HIGH | \$392,411 | \$392,409.50 | 100% |
| CAMPBELL MIDDLE | | | |
| REPLACE CARPET IN PE CLASSROOM | \$5,418 | \$5,418.00 | 100% |
| PROVIDE NEW POWER TO EXISTING FIELD LIGHTS | \$13,532 | \$13,531.60 | 100% |
| POWER HOOKUP | \$915 | \$914.73 | 100% |
| REPAIR CONCESSION | \$5,387 | \$5,387.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|--------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| AED BATTERIES AND PADS | \$338 | \$338.00 | 100% |
| ADDITION OF HANDICAP RESTROOM | \$8,638 | \$8,637.65 | 100% |
| CONSTRUCTION OF ROPE COURSE | \$7,209 | \$7,209.00 | 100% |
| REPLACE OLD LOCKERS W/ NEW DOUBLE STACKED LOCKERS | \$20,438 | \$20,437.75 | 100% |
| RESTROOM PIPE COVER | \$700 | \$700.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$242 | \$242.15 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| INSTALL LOCKERS IN ORCHESTRA ROOM | \$17,094 | \$17,094.00 | 100% |
| INSTALL SINK IN SCIENCE ROOM | \$950 | \$950.00 | 100% |
| ADD ELECTRICAL PANEL IN MEDIA CENTER | \$5,564 | \$5,563.34 | 100% |
| PURCHASE LARGE FREEZER FOR KITCHEN | \$1,205 | \$1,205.00 | 100% |
| REPLACE FLOORING - OLD GYM | \$12,167 | \$12,166.40 | 100% |
| ADDITION PROJECT - TEMPORARY ADMIN OFFICES; STAGE CURTAINS | \$14,325 | \$14,324.25 | 100% |
| TOTAL CAMPBELL MIDDLE | \$122,680 | \$122,676.35 | 100% |
| CENTRAL ALTERNATIVE SCHOOL | | | |
| PROPERTY APPRAISALS / IMPACT STUDY | \$2,500 | \$2,500.00 | 100% |
| TOTAL CENTRAL ALTERNATIVE | \$2,500 | \$2,500.00 | 100% |
| CHALKER ELEMENTARY | | | |
| ADD FENCE & GATE AROUND NATURE WALK | \$1,325 | \$1,325.00 | 100% |
| PURCHASE LAND EASEMENT | \$42,600 | \$42,600.00 | 100% |
| RECOVER/REPLACE RUBBERIZED PLAYGROUND SURFACE | \$21,497 | \$21,496.95 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$342 | \$341.49 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL CHALKER ELEMENTARY | \$72,840 | \$72,839.33 | 100% |
| CHEATHAM HILL ELEMENTARY | | | |
| RELOCATE FENCE ON PROPERTY LINE | \$8,890 | \$8,890.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$173 | \$172.31 | 100% |
| TOTAL CHEATHAM HILL ELEMENTARY | \$9,640 | \$9,639.20 | 100% |
| CLARKDALE ELEMENTARY | | | |
| INSTALL WATER FOUNTAIN IN GYM | \$1,875 | \$1,875.00 | 100% |
| LANDSCAPE | \$1,050 | \$1,050.00 | 100% |
| ADD CURB, FLUME, AND ACCESS AREAS TO TRAILERS | \$6,308 | \$6,308.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| FLOOD LOSS | \$1,500,000 | \$461,830.68 | 31% |
| NETWORK COOLING ENCLOSURE WIRING | \$170 | \$169.50 | 100% |
| TOTAL CLARKDALE ELEMENTARY | \$1,509,979 | \$471,810.07 | 31% |
| CLAY ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| TOTAL CLAY ELEMENTARY | \$650 | \$650.89 | 100% |
| COMPTON ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| CLARKDALE ES FLOOD LOSS | \$250,000 | \$35,338.07 | 14% |
| INSTALL PAVING & SIDEWALK | \$6,200 | \$6,200.00 | 100% |
| INSTALL ELECTRICAL LINE TO FRONT SIGN | \$2,139 | \$2,138.20 | 100% |
| INSTALL EXTERIOR LIGHTING ON ANNEX BLDG | \$3,850 | \$3,850.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$496 | \$495.69 | 100% |
| HVAC | \$2,422 | \$2,421.14 | 100% |
| TOTAL COMPTON ELEMENTARY | \$265,683 | \$51,019.99 | 19% |
| COOPER MIDDLE | | | |
| LOCKS ON CABINETS | \$423 | \$422.50 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$436 | \$436.00 | 100% |
| TOTAL COOPER MIDDLE | \$1,219 | \$1,217.40 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| DANIELL MIDDLE | | | |
| 3 ADA HANDICAP RAMPS | \$6,024 | \$6,024.00 | 100% |
| ELECTRICAL FACILITY ASSESSMENT | \$2,670 | \$2,670.00 | 100% |
| REPLACE HVAC 5-TON WITH 3-TON UNIT | \$172,859 | \$172,858.75 | 100% |
| SIGNAGE | \$2,206 | \$2,205.80 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| GRAVEL BUS PARKING AREA | \$27,721 | \$27,721.00 | 100% |
| HALLWAY LIGHTING (GRANT) | \$10,000 | \$10,000.00 | 100% |
| STRIPE & NUMBER SPACES FOR BUSES | \$1,472 | \$1,472.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,030 | \$1,030.17 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| ADD WALL TO DIVIDE ROOM | \$1,290 | \$1,290.00 | 100% |
| MODIFY COUNTER IN MAIN OFFICE | \$6,463 | \$6,463.00 | 100% |
| TOTAL DANIELL MIDDLE | \$240,741 | \$240,740.62 | 100% |
| DAVIS ELEMENTARY | | | |
| PROVIDE H/C WALKWAY FROM PARKING LOT | \$13,967 | \$13,967.00 | 100% |
| PROVIDE ADDITIONAL SECURITY/EXTERIOR DOORS | \$37,445 | \$37,445.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| INSTALL CLINIC DOORS | \$2,285 | \$2,285.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$200 | \$199.49 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL DAVIS ELEMENTARY | \$60,755 | \$60,754.38 | 100% |
| DICKERSON MIDDLE | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ROPES COURSE | \$12,352 | \$12,351.10 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| RETAINING WALL | \$4,500 | \$4,499.24 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| LANDSCAPING | \$10,858 | \$10,857.50 | 100% |
| REPLACE DIMMER SYSTEM IN THEATER | \$7,984 | \$7,984.00 | 100% |
| TOTAL DICKERSON MIDDLE | \$36,270 | \$36,268.74 | 100% |
| DODGEN MIDDLE | | | |
| CHANGE ENTRANCE SIGN | \$1,729 | \$1,729.00 | 100% |
| ADD WALL IN OFFICE TO PROVIDE SPACE | \$1,192 | \$1,191.38 | 100% |
| REPLACE HVAC / REPLACE CARPET & VCT | \$35,558 | \$35,558.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| IRRIGATION METER | \$1,800 | \$1,800.00 | 100% |
| PROVIDE SPRINKLER HEAD IN JANITORS CLOSET | \$988 | \$987.40 | 100% |
| TOTAL DODGEN MIDDLE | \$41,843 | \$41,842.68 | 100% |
| DOWELL ELEMENTARY | | | |
| DRAINAGE CORRECTION | \$2,480 | \$2,480.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| INSTALL FIRE ALARMS | \$4,500 | \$4,499.78 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$289 | \$289.10 | 100% |
| TOTAL DOWELL ELEMENTARY | \$7,846 | \$7,845.77 | 100% |
| DUE WEST ELEMENTARY | | | |
| REPLACE CARPET DAMAGED BY WATER | \$2,862 | \$2,862.00 | 100% |
| REPIPE AREAS IN KITCHEN, CLINIC & CUSTODIAL CLOSET | \$4,660 | \$4,659.85 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| TEACHERS DINING ROOM | \$4,913 | \$4,912.50 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$371 | \$370.64 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL DUE WEST ELEMENTARY | \$19,881 | \$19,880.88 | 100% |
| DURHAM MIDDLE | | | |
| REMOVE DEBRIS FROM PLAYFIELD | \$495 | \$495.00 | 100% |
| CORRECT DRAINAGE PROBLEM | \$17,066 | \$17,066.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| NETWORK COOLING CLOSET WIRING | \$65 | \$65.00 | 100% |

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS**
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| RELOCATE/ADD LETTERS ON SIGNS | \$4,241 | \$4,241.00 | 100% |
| TOTAL DURHAM MIDDLE | \$22,226 | \$22,225.90 | 100% |
| EAST COBB MIDDLE | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| HVAC IN CAFETERIA | \$7,072 | \$7,071.44 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| RESTROOM PORTABLE | \$35,309 | \$21,738.30 | 62% |
| REMOVE DISHWASHER, TABLES, RACKS & RELOCATE | \$1,488 | \$1,487.87 | 100% |
| CONSTRUCTION OF ROPE COURSE | \$7,209 | \$7,209.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$3,814 | \$3,814.44 | 100% |
| TOTAL EAST COBB MIDDLE | \$55,468 | \$41,897.95 | 76% |
| EAST SIDE ELEMENTARY | | | |
| REPAINT CEILING IN BATHROOM | \$1,387 | \$1,387.00 | 100% |
| REPLACE HVAC UNITS IN RIGHT WING | \$62,590 | \$62,590.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| PLAYGROUND EQUIPMENT | \$35,850 | \$35,850.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| INSTALL HVAC IN ASST PRINCIPAL'S OFFICE | \$13,331 | \$13,331.00 | 100% |
| ADD EXHAUST FAN IN CLINIC BATHROOM | \$1,445 | \$1,445.00 | 100% |
| TOTAL EAST SIDE ELEMENTARY | \$115,179 | \$115,179.89 | 100% |
| EASTVALLEY ELEMENTARY | | | |
| REWORK PLAYFIELD LANDSCAPE & INSTALL SOD | \$16,600 | \$16,600.00 | 100% |
| INSTALL INSULATION IN WALL BETWEEN CLASSROOMS | \$338 | \$338.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$313 | \$313.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$968 | \$968.22 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| ADD WALL TO DIVIDE ROOM | \$2,140 | \$2,140.00 | 100% |
| REPLACE 22 DOORS IN BUILDING | \$6,737 | \$6,736.40 | 100% |
| ADDITION PROJECT - DOORS & WINDOWS | \$9,000 | \$9,000.00 | 100% |
| TOTAL EASTVALLEY ELEMENTARY | \$42,953 | \$42,953.51 | 100% |
| FAIR OAKS ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.47 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| PROVIDE WIRING FOR THREE CLASSROOMS | \$570 | \$570.00 | 100% |
| ADD WALLS | \$13,050 | \$13,050.00 | 100% |
| ADDITION PROJECT - REPLACE VCT / RETILE RESTROOMS | \$127,339 | \$127,339.00 | 100% |
| ADD WALL AT END OF RAMP TO AUDIOLOGY | \$800 | \$800.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,848 | \$1,848.35 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL FAIR OAKS ELEMENTARY | \$150,682 | \$150,683.24 | 100% |
| FITZHUGH LEE TLC | | | |
| FENCE AROUND PLAYGROUND | \$2,325 | \$2,325.00 | 100% |
| REPLACE EXISTING GLASS WITH PLEXIGLASS IN DOORS | \$9,985 | \$9,985.00 | 100% |
| INSTALL EMERGENCY LIGHTS | \$1,600 | \$1,600.00 | 100% |
| FACILITY IMPACT STUDY | \$2,500 | \$2,500.00 | 100% |
| TOTAL FITZHUGH LEE TLC | \$16,410 | \$16,410.00 | 100% |
| FLOYD MIDDLE | | | |
| ADD WALL TO DIVIDE CLASSROOM | \$6,156 | \$6,155.75 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| BRICK SCHOOL SIGN AT ENTRANCE | \$8,450 | \$8,450.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$207 | \$206.97 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| GRADING/LANDSCAPE TRAILER LOCATION | \$8,180 | \$8,179.84 | 100% |
| TOTAL FLOYD MIDDLE | \$31,998 | \$31,998.46 | 100% |
| FORD ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL FORD ELEMENTARY | \$577 | \$576.90 | 100% |

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2010**

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| FREY ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$338 | \$337.55 | 100% |
| ADDITIONAL DATA CABLING | \$8,082 | \$8,081.88 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| DEMOLITION OF HOUSE DECLARED UNSAFE | \$24,500 | \$24,500.00 | 100% |
| ASBESTOS TESTING ON ABANDONED HOUSE | \$1,760 | \$1,760.00 | 100% |
| RAISE/MODIFY SIGN AT ENTRANCE | \$3,950 | \$3,950.00 | 100% |
| TOTAL FREY ELEMENTARY | \$45,706 | \$45,705.33 | 100% |
| GARRETT MIDDLE | | | |
| DISCONNECT & REWIRE EXTERIOR LIGHTS | \$760 | \$759.14 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$291 | \$291.29 | 100% |
| TOTAL GARRETT MIDDLE | \$1,628 | \$1,627.33 | 100% |
| GARRISON MILL ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| LAND APPRAISAL | \$2,400 | \$2,400.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REPLACE FLOOR COVERING IN CORRIDORS | \$142,868 | \$142,868.00 | 100% |
| TOTAL GARRISON MILL ELEMENTARY | \$145,844 | \$145,844.90 | 100% |
| GREEN ACRES ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| ADDITIONAL DATA DROPS | \$4,564 | \$4,564.00 | 100% |
| TOTAL GREEN ACRES ELEMENTARY | \$4,923 | \$4,922.90 | 100% |
| GRIFFIN MIDDLE | | | |
| REFINISH GYM FLOOR | \$10,300 | \$10,300.00 | 100% |
| INSTALL A FIRE HYDRANT TO REAR SECTION OF SCHOOL | \$9,812 | \$9,812.00 | 100% |
| ADDITION OF ADMIN/CAFETERIA/CLASSROOMS | \$24,873 | \$24,873.00 | 100% |
| POWER HOOKUPS | \$407 | \$406.87 | 100% |
| REPAIR ASPHALT | \$800 | \$800.00 | 100% |
| ROPES COURSE | \$12,352 | \$12,351.10 | 100% |
| LANDSCAPE FRONT ENTRANCE | \$25,000 | \$25,000.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| INSTALL DOORS IN ALL RESTROOMS | \$21,809 | \$21,809.00 | 100% |
| TOTAL GRIFFIN MIDDLE | \$105,773 | \$105,772.45 | 100% |
| HARMONY LELAND ELEMENTARY | | | |
| LAND ACQUISITIONS | \$76,884 | \$76,883.50 | 100% |
| ADD WALKWAY & SOD TO BACK OF BUILDING | \$12,385 | \$12,385.00 | 100% |
| INSTALL 2 WATER SPIGOTS AT ADDITION | \$4,283 | \$4,283.00 | 100% |
| ADD STONE TO SUPPRESS MUD AT TRAILERS | \$1,491 | \$1,491.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$288 | \$287.76 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| ADD FENCE TO ENCLOSE ROAD PROPERTY LINE | \$10,410 | \$10,410.00 | 100% |
| TOTAL HARMONY LELAND ELEMENTARY | \$112,816 | \$112,816.16 | 100% |
| HARRISON HIGH | | | |
| CONSTRUCT STORAGE FACILITY, BATTING CAGE, DUGOUTS | \$14,500 | \$14,500.00 | 100% |
| INSTALL DEDICATED CIRCUIT FOR OVEN/RANGE | \$2,029 | \$2,028.36 | 100% |
| FURNISH & INSTALL CLASSROOM SIGNS | \$792 | \$792.00 | 100% |
| SUB-SURFACE TESTING AT TENNIS COURTS | \$712 | \$712.00 | 100% |
| POWER HOOKUP | \$1,359 | \$1,359.18 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| REPLACE CARPET IN BAND ROOM | \$10,005 | \$10,004.85 | 100% |
| AED BATTERIES AND PADS | \$296 | \$296.00 | 100% |
| FIRE DAMAGE REPLACEMENT | \$7,963 | \$7,962.93 | 100% |
| INSTALL DEEP WELL SINK IN GREENHOUSE | \$5,735 | \$5,735.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$281 | \$280.51 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS**
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| TOTAL HARRISON HIGH | \$52,461 | \$52,458.75 | 100% |
| HAVEN AT FITZHUGH LEE | | | |
| REMOVE SIGN AT HAWTHORNE & INSTALL AT SITE | \$5,400 | \$5,400.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| LAND SURVEY | \$5,750 | \$5,750.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| APPRAISAL | \$1,800 | \$1,800.00 | 100% |
| TOTAL HAVEN AT FITZHUGH LEE | \$13,527 | \$13,526.92 | 100% |
| HAVEN AT HAWTHORNE | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| PAINT & CHANGE NAME OF SIGN IN FRONT OF BUILDING | \$5,136 | \$5,136.00 | 100% |
| INSTALL DIGITAL VIDEO SURVEILLANCE SYSTEM | \$28,275 | \$28,274.04 | 100% |
| BUILD COUNTER IN LOBBY | \$5,000 | \$5,000.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$199 | \$198.98 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL HAVEN AT HAWTHORNE | \$45,456 | \$45,454.52 | 100% |
| HAYES ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REGRADE SWALE TO PROVIDE PROPER DRAINAGE | \$5,700 | \$5,700.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$130 | \$129.43 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| REPAIR CANOPY | \$500 | \$500.00 | 100% |
| TOTAL HAYES ELEMENTARY | \$13,406 | \$13,405.33 | 100% |
| HIGHTOWER TRAIL MIDDLE | | | |
| INSTALL NETWORK RACK/ ADD ELECTRICAL OUTLET | \$2,460 | \$2,459.40 | 100% |
| TILE FLOOR | \$4,442 | \$4,442.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$95 | \$95.00 | 100% |
| CLASSROOM MODIFICATION | \$214 | \$213.02 | 100% |
| REPIPE CONDENSATE DRAINS | \$1,625 | \$1,625.00 | 100% |
| REPLACE HVAC CEILING GRILLS | \$6,887 | \$6,886.64 | 100% |
| REPLACE HVAC GRILLS IN 8TH GRADE POD | \$8,420 | \$8,420.00 | 100% |
| REPAIR/RELOCATE SPRINKLER HEAD | \$813 | \$812.50 | 100% |
| TOTAL HIGHTOWER TRAIL MIDDLE | \$25,315 | \$25,312.46 | 100% |
| HILLGROVE HIGH | | | |
| FOOTBALL STADIUM GRANDSTANDS | \$350,000 | \$350,000.00 | 100% |
| WETLANDS MITIGATION | \$15,000 | \$6,000.00 | 40% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$507 | \$507.00 | 100% |
| DRAINAGE | \$1,000 | \$1,000.00 | 100% |
| CHANGE LOCKSETS | \$4,219 | \$4,218.75 | 100% |
| REFINISH GYM FLOOR | \$3,000 | \$3,000.00 | 100% |
| TOTAL HILLGROVE HIGH | \$373,855 | \$364,854.25 | 98% |
| HOLLYDALE ELEMENTARY | | | |
| INSTALL 4 DOOR LOCKS | \$801 | \$800.68 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$576 | \$575.89 | 100% |
| TOTAL HOLLYDALE ELEMENTARY | \$1,954 | \$1,953.47 | 100% |
| KEHELEY ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| INSTALL SINK IN ROOM 333 FOR SPECIAL ED | \$5,845 | \$5,845.00 | 100% |
| INSTALL DOOR IN WALL TO ACCESS CLINIC | \$1,320 | \$1,320.00 | 100% |
| INSTALL VISION PANEL & DOOR LOCK | \$550 | \$550.00 | 100% |
| TOTAL KEHELEY ELEMENTARY | \$8,293 | \$8,291.90 | 100% |
| KELL HIGH | | | |
| LOCKERS FOR FIELDHOUSE (GRANT) | \$10,000 | \$9,999.99 | 100% |
| POWER HOOKUP | \$444 | \$444.43 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| CORRECT DRAINAGE AT TRACK | \$7,400 | \$7,400.00 | 100% |
| INSTALL MULCH TO PREVENT EROSION AT BASEBALL FIELD | \$1,950 | \$1,950.00 | 100% |
| SECURITY GATES | \$14,500 | \$14,500.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$461 | \$461.00 | 100% |
| TOTAL KELL HIGH | \$34,884 | \$34,883.92 | 100% |
| KEMP ELEMENTARY | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| RETAINING WALL | \$9,068 | \$9,067.34 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL KEMP ELEMENTARY | \$9,415 | \$9,413.82 | 100% |
| KENNESAW ELEMENTARY | | | |
| PROVIDE GRAVEL FOR MAINTENANCE PARKING | \$3,323 | \$3,322.41 | 100% |
| K-2 PLAYGROUND EQUIPMENT | \$42,850 | \$42,850.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$780 | \$780.74 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL KENNESAW ELEMENTARY | \$54,029 | \$54,029.05 | 100% |
| KENNESAW MOUNTAIN HIGH | | | |
| RENOVATION & CONSTRUCTION OF ATHLETIC FIELD (GRANT) | \$35,000 | \$35,000.00 | 100% |
| DRAIN MODIFICATIONS AT TRACK | \$17,860 | \$17,860.00 | 100% |
| LOCKBOX AND KEYS | \$691 | \$691.25 | 100% |
| FIRE PROOF ROOF | \$15,250 | \$15,250.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| TOTAL KENNESAW MOUNTAIN HIGH | \$68,930 | \$68,929.75 | 100% |
| KENNESAW WAREHOUSE | | | |
| SHELVING | \$8,239 | \$8,239.00 | 100% |
| FUELING STATION | \$123,793 | \$123,793.00 | 100% |
| TOTAL KENNESAW WAREHOUSE | \$132,032 | \$132,032.00 | 100% |
| KINCAID ELEMENTARY | | | |
| OUTDOOR SAFETY LIGHTS (GRANT) | \$5,000 | \$5,000.00 | 100% |
| PE BUILDING SAFETY LIGHTS (GRANT) | \$5,000 | \$5,000.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| DEMOLISH HOUSE ON PROPERTY / SAFETY OF STUDENTS | \$15,582 | \$15,581.30 | 100% |
| REPLACE GYM FLOOR | \$13,234 | \$13,233.60 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$95 | \$95.00 | 100% |
| REFLOORING | \$18,081 | \$18,081.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$390 | \$389.99 | 100% |
| CONNECT SIDEWALK PARKING LOT | \$1,640 | \$1,640.00 | 100% |
| REPLACE FLOOR COVERING | \$9,000 | \$9,000.00 | 100% |
| PAVING - PARKING | \$4,930 | \$4,930.00 | 100% |
| TOTAL KINCAID ELEMENTARY | \$73,310 | \$73,309.79 | 100% |
| KING SPRINGS ELEMENTARY | | | |
| RESURFACE PLAYGROUND | \$3,000 | \$3,000.00 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| HANDRAILS | \$6,862 | \$6,861.50 | 100% |
| ELECTRICAL | \$1,345 | \$1,344.58 | 100% |
| SIDEWALK DRAIN AT REAR OF BUILDING/GYM | \$1,500 | \$1,500.00 | 100% |
| ADD DIRT & GRASS TO STOP EROSION | \$6,360 | \$6,360.00 | 100% |
| ADA CURB CUT/WALKWAYS | \$8,683 | \$8,683.00 | 100% |
| TOTAL KING SPRINGS ELEMENTARY | \$27,968 | \$27,967.08 | 100% |
| LABELLE ELEMENTARY | | | |
| RESURFACE PLAYScape | \$17,976 | \$17,976.00 | 100% |
| REPLACE 5 A/C UNITS | \$20,000 | \$19,999.68 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| ADDITION/RENOVATION PROJECT - KITCHEN EXHAUST HOOD & HVAC | \$65,000 | \$65,000.00 | 100% |
| TOTAL LABELLE ELEMENTARY | \$103,553 | \$103,552.58 | 100% |
| LASSITER HIGH | | | |
| REWORK SPRINKLERS | \$1,487 | \$1,487.00 | 100% |
| INSTALL 2 WINDOWS & INSULATION | \$12,800 | \$12,800.00 | 100% |
| PAINT FLOOD DAMAGED AREAS IN BAND | \$7,635 | \$7,635.00 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| REPLACE TILE & CARPET DAMAGED | \$11,949 | \$11,949.00 | 100% |
| CONSTRUCT DUGOUTS, SCORER'S BOOTH (GRANT) | \$15,000 | \$15,000.00 | 100% |
| REPLACE GYM FLOOR DAMAGED BY FLOOD | \$59,400 | \$59,400.00 | 100% |
| ADD 2 DOORS & FRAMES IN BAND ROOM | \$2,440 | \$2,440.00 | 100% |
| REVIEW ENGINEERING OF EXISTING DRAINAGE | \$10,043 | \$10,042.79 | 100% |
| INSTALL DRAINAGE TO CORRECT EROSION | \$5,710 | \$5,710.00 | 100% |
| UPGRADE ATHLETIC FIELDS (GRANT) | \$15,000 | \$15,000.00 | 100% |
| ADDITIONAL PAVING AT SOFTBALL/BASEBALL FIELD | \$8,660 | \$8,660.00 | 100% |
| INSTALL CEILING TILE | \$9,420 | \$9,420.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| INSTALL SPRINKLER | \$585 | \$585.00 | 100% |
| REPAIR PRACTICE FIELD & IRRIGATION SYSTEM | \$18,014 | \$18,013.20 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$148 | \$148.00 | 100% |
| STADIUM RESTROOM RENOVATIONS | \$41,064 | \$41,063.54 | 100% |
| FRONT DOOR MODIFICATION FOR H/C ACCESS | \$4,000 | \$4,000.00 | 100% |
| PAINTING, WINDOW BLINDS, SIDEWALK CLEANING | \$24,537 | \$24,536.75 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$507 | \$507.36 | 100% |
| ADD DIVIDER IN CLASSROOM TO MAKE 2 CLASSROOMS | \$15,324 | \$15,323.17 | 100% |
| IMPROVE GIRLS FAST PITCH SOFTBALL FACILITIES (GRANT) | \$20,000 | \$20,000.00 | 100% |
| FINE ARTS ADDITION (NEW BAND ROOM) | \$23,066 | \$23,066.00 | 100% |
| TOTAL LASSITER HIGH | \$307,149 | \$307,145.73 | 100% |
| LEWIS ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| CARPET CLASSROOM | \$1,760 | \$1,760.00 | 100% |
| RE-SURFACE PLAYGROUND | \$19,640 | \$19,640.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| CLASSROOM ADDITION | \$74,992 | \$74,992.00 | 100% |
| TOTAL LEWIS ELEMENTARY | \$96,969 | \$96,968.90 | 100% |
| LINDLEY (OLD)/BARNES ED CENTER | | | |
| FACILITY IMPACT STUDY | \$3,000 | \$3,000.00 | 100% |
| ADD 3 QUAD OUTLETS IN MEDIA CENTER | \$793 | \$792.64 | 100% |
| TOTAL LINDLEY (OLD)/BARNES ED CENTER | \$3,793 | \$3,792.64 | 100% |
| LINDLEY 6TH GRADE ACADEMY | | | |
| LIGHTING UPGRADES | \$3,247 | \$3,246.79 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL LINDLEY 6TH GRADE ACADEMY | \$3,465 | \$3,464.79 | 100% |
| LINDLEY MIDDLE | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| MODIFY PRINCIPAL/CONFERENCE ROOM | \$3,802 | \$3,801.25 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| RE-KEY LOCKSETS | \$6,969 | \$6,968.03 | 100% |
| TOTAL LINDLEY MIDDLE | \$11,349 | \$11,346.18 | 100% |
| LOST MOUNTAIN MIDDLE | | | |
| POWER HOOKUP | \$957 | \$956.56 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$366 | \$366.00 | 100% |
| ADD SIDEWALK & CURB CUT FOR ADA | \$2,500 | \$2,500.00 | 100% |
| INSTALL DOOR AT MEDIA CENTER FOR ADA | \$4,000 | \$4,000.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$366 | \$365.76 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| SOUNDPROOF WALL BETWEEN KITCHEN & CLASSROOM | \$700 | \$700.00 | 100% |
| REPLACE FIRE ALARM SYSTEM | \$20,676 | \$20,675.54 | 100% |
| REFLOORING | \$252,359 | \$252,359.00 | 100% |
| TOTAL LOST MOUNTAIN MIDDLE | \$290,713 | \$290,710.76 | 100% |
| LOVINGGOOD MIDDLE | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| CHANGE LOCKSETS | \$1,188 | \$1,187.56 | 100% |
| ADD DOOR IN ADMINISTRATION | \$2,640 | \$2,640.00 | 100% |
| TOTAL LOVINGGOOD MIDDLE | \$3,957 | \$3,956.04 | 100% |
| MABLETON ELEMENTARY | | | |
| ADD ELECTRICAL OUTLET | \$352 | \$351.10 | 100% |
| REPLACE 2 SETS OF DOUBLE DOORS | \$3,161 | \$3,160.72 | 100% |
| ADD FENCE AROUND AIR CONDITIONER | \$462 | \$462.00 | 100% |

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MULTI-YEAR PROJECTS
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|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| REPAIR LEAK IN BUILDING "A" | \$248 | \$247.79 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ASBESTOS ABATEMENT & REMOVAL | \$23,179 | \$23,178.10 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| SECURITY GATE INSTALLED | \$5,440 | \$5,440.00 | 100% |
| INSTALL HOT WATER SYSTEM | \$1,335 | \$1,335.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$226 | \$226.13 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL MABLETON ELEMENTARY | \$41,478 | \$41,476.74 | 100% |
| MABRY MIDDLE | | | |
| INSTALL DOOR UNIT AT CLINIC | \$1,375 | \$1,375.00 | 100% |
| REPLACE CLINIC DOOR | \$757 | \$757.00 | 100% |
| POWER HOOKUP | \$416 | \$415.62 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ROPES COURSE | \$14,895 | \$14,894.34 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| REMOVE WALL IN HOME EC CLASS | \$2,448 | \$2,447.48 | 100% |
| UNDERGROUND STORAGE TANKS | \$95 | \$95.00 | 100% |
| REPAIR EXISTING WATER CLOSET | \$190 | \$190.00 | 100% |
| TOTAL MABRY MIDDLE | \$20,827 | \$20,825.34 | 100% |
| MAINTENANCE FACILITY ARGO ROAD | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.51 | 100% |
| TOTAL MAINTENANCE FACILITY ARGO ROAD | \$129 | \$128.51 | 100% |
| MARS HILL RD BUS SHOP | | | |
| BUS SHOP AWNINGS | \$4,045 | \$4,045.00 | 100% |
| TOTAL MARS HILL RD BUS SHOP | \$4,045 | \$4,045.00 | 100% |
| MARTHA MOORE EDUCATION CENTER | | | |
| RENOVATE, PURCHASE F&E, AND MOVE STAFF | \$36,413 | \$36,412.96 | 100% |
| PROVIDE GRAVEL FOR ADDITIONAL PARKING | \$10,370 | \$10,370.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.16 | 100% |
| REPLACE CHILLER | \$21,552 | \$21,551.67 | 100% |
| FACILITY IMPACT STUDY | \$3,000 | \$3,000.00 | 100% |
| TOTAL MARTHA MOORE ED CENTER | \$71,565 | \$71,564.79 | 100% |
| MCCALL PRIMARY | | | |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| TOTAL MCCALL PRIMARY | \$128 | \$128.48 | 100% |
| MCCLESKEY MIDDLE | | | |
| REPLACE SKYLIGHT | \$20,988 | \$20,988.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| BUSINESS ED WALL | \$8,968 | \$8,967.20 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$276 | \$276.13 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| TOTAL MCCLESKEY MIDDLE | \$39,239 | \$39,237.23 | 100% |
| MCCLURE MIDDLE | | | |
| DESIGN NEW MIDDLE SCHOOL | \$66,877 | \$66,876.66 | 100% |
| WATER DAMAGE | \$29,773 | \$29,772.48 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$169 | \$169.00 | 100% |
| TOTAL MCCLURE MIDDLE | \$96,948 | \$96,946.62 | 100% |
| MCEACHERN HIGH | | | |
| REPLACE 3 HVAC UNITS ON ROOF | \$74,313 | \$74,312.26 | 100% |
| REVISE ENERGY MANAGEMENT SYSTEM | \$2,412 | \$2,412.00 | 100% |
| HVAC IN JM BLDG | \$59,000 | \$58,999.62 | 100% |
| CAFÉ DOOR | \$18,590 | \$18,590.00 | 100% |
| LOCKBOX AND KEYS | \$3,226 | \$3,225.81 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REPLACE SOFTBALL NETTING | \$9,500 | \$9,500.00 | 100% |
| SCISSORS LIFT RENTAL | \$1,600 | \$1,106.25 | 69% |
| EVALUATE STORAGE ROOM IN RUSSELL HALL | \$2,780 | \$2,780.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$140 | \$139.97 | 100% |
| TOTAL MCEACHERN HIGH | \$171,908 | \$171,412.41 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| MILFORD ELEMENTARY | | | |
| REPLACE EXIT DOORS | \$7,996 | \$7,995.21 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| RELOCATE WIRING | \$1,222 | \$1,221.07 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$959 | \$959.19 | 100% |
| INSTALL 3 QUAD OUTLETS IN MAIN OFFICE | \$170 | \$169.25 | 100% |
| HVAC RENOVATION | \$81,598 | \$81,598.00 | 100% |
| REPLACE 77 DOORS WITH SOLID CORE DOORS | \$21,254 | \$21,253.80 | 100% |
| ADDITION PROJECT - NEW CEILING/CEILING GRID IN GYM | \$11,267 | \$11,267.00 | 100% |
| TOTAL MILFORD ELEMENTARY | \$125,042 | \$125,040.42 | 100% |
| MOUNTAIN VIEW ELEMENTARY | | | |
| REPLACE RETAINING WALL | \$73,537 | \$73,536.08 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WALL | \$6,150 | \$6,150.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$387 | \$387.00 | 100% |
| INSTALL 3 SECURITY LIGHTS AT FRONT | \$1,281 | \$1,280.58 | 100% |
| ADD PARTITION | \$4,850 | \$4,850.00 | 100% |
| CLASSROOM ADDITION | \$91,000 | \$91,000.00 | 100% |
| TOTAL MOUNTAIN VIEW ELEMENTARY | \$177,564 | \$177,562.56 | 100% |
| MT BETHEL ELEMENTARY | | | |
| SPEED BUMPS & STRIPING IN LOADING AREA | \$900 | \$900.00 | 100% |
| REFENCE SATELLITE DISH | \$531 | \$531.00 | 100% |
| REPLACE EXISTING FIRE ALARM PANEL | \$10,976 | \$10,975.15 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| CURB CUT TO MAKE ENTRANCE INTO ANNEX | \$1,400 | \$1,400.00 | 100% |
| TOTAL MT BETHEL ELEMENTARY | \$14,383 | \$14,383.05 | 100% |
| MURDOCK ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| IMPROVE DRAINAGE & PROVIDE GROUND COVER FOR PLAYFIELD | \$2,720 | \$2,719.75 | 100% |
| AED BATTERIES AND PADS | \$510 | \$510.00 | 100% |
| BRING EXIT DOORS TO MEET FIRE CODE | \$11,475 | \$11,475.00 | 100% |
| PERSONAL & SCHOOL PROPERTY REPLACEMENT | \$48,047 | \$48,047.00 | 100% |
| REPAIR DAMAGED CANOPY | \$700 | \$700.00 | 100% |
| RENOVATE "OPEN SPACE" CLASSROOMS | \$8,484 | \$8,484.00 | 100% |
| TOTAL MURDOCK ELEMENTARY | \$72,295 | \$72,294.65 | 100% |
| NICHOLSON ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| TOTAL NICHOLSON ELEMENTARY | \$652 | \$650.90 | 100% |
| NICKAJACK ELEMENTARY | | | |
| REPLACE CRACKED VCT | \$620 | \$620.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$313 | \$313.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$192 | \$191.84 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| SOUND SYSTEM FOR CLASSROOMS (GRANT) | \$24,000 | \$24,000.00 | 100% |
| TOTAL NICKAJACK ELEMENTARY | \$31,984 | \$31,982.74 | 100% |
| NORTH COBB HIGH | | | |
| REWORK HAZARDOUS SEATING IN STADIUM | \$55,016 | \$55,016.00 | 100% |
| REWORK ATHLETIC FIELD | \$20,010 | \$20,010.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| REBUILD ELEVATOR | \$37,916 | \$37,916.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$387 | \$387.00 | 100% |
| DRAINAGE PIPES | \$34,528 | \$34,528.00 | 100% |
| FLOORING | \$3,000 | \$3,000.00 | 100% |
| CLASSROOM ADDITION | \$326,337 | \$326,336.60 | 100% |
| PURCHASE EQUIPMENT & RENOVATE STADIUM (GRANT) | \$10,000 | \$10,000.00 | 100% |
| CONSTRUCT AN INDOOR BASEBALL FACILITY (GRANT) | \$10,000 | \$10,000.00 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|--------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| NETWORK COOLING ENCLOSURE WIRING | \$1,153 | \$1,153.12 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| SECURITY FENCE AROUND SOFTBALL & SOCCER FIELDS | \$5,650 | \$5,650.00 | 100% |
| ADD FIRE HYDRANT | \$18,800 | \$18,800.00 | 100% |
| STADIUM UPGRADE | \$22,895 | \$22,895.00 | 100% |
| REPAIR DRAINAGE AT STADIUM | \$7,650 | \$7,650.00 | 100% |
| REPAIR/REPLACE FENCING AT STADIUM | \$17,600 | \$17,600.00 | 100% |
| RESURFACE TRACK | \$18,968 | \$18,968.00 | 100% |
| INSTALL 7 CONDENSATE FLOW SWITCHES | \$1,613 | \$1,613.00 | 100% |
| TOTAL NORTH COBB HIGH | \$600,312 | \$600,310.64 | 100% |
| NORTON PARK ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$313 | \$313.00 | 100% |
| REPLACE CARPET IN PE ROOM | \$5,750 | \$5,750.00 | 100% |
| INSTALL C/A UNIT IN ADMINISTRATIVE OFFICE | \$10,640 | \$10,640.00 | 100% |
| RE-POINT BRICK JOINTS | \$3,000 | \$3,000.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$200 | \$200.22 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| ADD ESCAPE WINDOW FOR SAFETY CODE | \$8,115 | \$8,115.00 | 100% |
| TOTAL NORTON PARK ELEMENTARY | \$34,876 | \$34,876.12 | 100% |
| OAKWOOD HIGH | | | |
| FENCE AROUND PLAYFIELD | \$5,735 | \$5,735.00 | 100% |
| POWER HOOKUPS @ 10 SCHOOLS | \$1,282 | \$1,282.31 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| SIDEWALK & PATIO | \$5,400 | \$5,400.00 | 100% |
| SINK IN TECH LAB | \$1,736 | \$1,736.00 | 100% |
| SELF EXTINGUISHING HOOD | \$11,190 | \$11,190.00 | 100% |
| NETWORK COOLING CLOSET WIRING | \$1,387 | \$1,387.97 | 100% |
| ADDITION PROJECT | \$6,200 | \$6,200.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$74 | \$74.00 | 100% |
| TOTAL OAKWOOD HIGH | \$33,364 | \$33,364.20 | 100% |
| OSBORNE HIGH | | | |
| EVALUATE INSTALLATION OF DOUBLE DOORS | \$1,350 | \$1,350.00 | 100% |
| ELECTRICAL FACILITY ASSESSMENT | \$2,305 | \$2,305.00 | 100% |
| REPLACE SECURITY SYSTEM (GRANT) | \$10,000 | \$9,999.96 | 100% |
| CONSTRUCT BLEACHERS (GRANT) | \$10,000 | \$10,000.00 | 100% |
| ADDITIONAL PROPERTY PURCHASE | \$378,922 | \$378,921.08 | 100% |
| PROVIDE WALL PADS IN WRESTLING ROOM | \$11,263 | \$11,262.40 | 100% |
| CONSTRUCT BLEACHERS AT SOFTBALL/BASEBALL FIELDS (GRANT) | \$14,999 | \$14,998.20 | 100% |
| PROVIDE HEAT IN OLD GYM AT STAGE AREA | \$6,600 | \$6,600.00 | 100% |
| PROVIDE DUMPSTER TO REMOVE CONCRETE DEBRIS | \$400 | \$400.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| RE-ROOF BATTING CAGE | \$19,280 | \$19,280.00 | 100% |
| PROVIDE LAB SWITCH FOR CONSTRUCTION LAB | \$12,104 | \$12,103.94 | 100% |
| ENCLOSE DATA DISTRIBUTION ROOM | \$14,150 | \$14,150.00 | 100% |
| INSTALL NEW DOOR & REMOVE/REPLACE EXISTING DOOR | \$11,738 | \$11,738.00 | 100% |
| REMOVE CARPET/INSTALL VCT, MOVE KILN, SINK IN SCIENCE LAB | \$8,640 | \$8,640.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| RE-STRIPE TRACK | \$2,950 | \$2,950.00 | 100% |
| EXPAND CLOSED CIRCUIT TV SYSTEM | \$25,000 | \$25,000.00 | 100% |
| REPLACE 52 HOLLOW DOORS WITH SOLID | \$22,429 | \$22,428.10 | 100% |
| INSTALL CURB DRAIN WITH RAISED COVER | \$3,326 | \$3,325.42 | 100% |
| ADD WALL DIVIDING ROOM / ADD 2 DOORS | \$3,519 | \$3,519.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$204 | \$203.63 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| RENOVATE CHILDCARE PLAYGROUND | \$9,783 | \$9,783.00 | 100% |
| REPLACE STAIRS, DOOR & CARPET OF PRESS BOX | \$12,102 | \$12,102.00 | 100% |
| ADD 6 ELECTRICAL OUTLETS IN MEDIA | \$900 | \$899.58 | 100% |
| REPLACE CARPET IN PORTABLE CLASSROOMS | \$16,030 | \$16,030.00 | 100% |
| REPLACE WOOD FLOOR IN GYM | \$64,547 | \$64,546.06 | 100% |
| FINE ARTS ADDITION | \$1,822,979 | \$1,822,979.00 | 100% |
| TOTAL OSBORNE HIGH | \$2,494,309 | \$2,494,302.29 | 100% |
| PALMER MIDDLE | | | |
| INSTALL CAST IRON DOWNSPOUT BOOT & DRAIN PIPE | \$2,372 | \$2,371.50 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL PALMER MIDDLE | \$2,719 | \$2,717.98 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| PEBBLEBROOK HIGH | | | |
| INSTALL NEW AIR UNIT IN ROOM 237 | \$20,254 | \$20,254.00 | 100% |
| RENOVATE STADIUM RESTROOMS | \$7,875 | \$7,875.00 | 100% |
| ADD 5' FENCE TO SEPARATE TRAILERS | \$2,547 | \$2,546.35 | 100% |
| REPLACE CARPET | \$880 | \$880.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| THEATER STAGE RIGGING | \$39,194 | \$39,193.50 | 100% |
| ELEVATOR KEY | \$1,462 | \$1,461.57 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| ADD WALL | \$1,630 | \$1,630.15 | 100% |
| CHANGE DOOR LOCKS ON 2ND FLOOR | \$1,116 | \$1,115.72 | 100% |
| PE FACILITY (GRANT) | \$6,750 | \$6,750.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$383 | \$382.87 | 100% |
| INCREASE ELECTRICAL SERVICE | \$137,419 | \$137,419.00 | 100% |
| REPLACE LOCKERS IN OLD GYM | \$16,950 | \$16,950.00 | 100% |
| INSTALL 2 TELEPHONE JACKS | \$130 | \$130.00 | 100% |
| EXPANSION OF FOOTBALL STADIUM (GRANT) | \$30,000 | \$30,000.00 | 100% |
| FINE ARTS ADDITION | \$161,500 | \$161,500.00 | 100% |
| TOTAL PEBBLEBROOK HIGH | \$428,668 | \$428,665.08 | 100% |
| PICKETT'S MILL ELEMENTARY | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| TOTAL PICKETT'S MILL ELEMENTARY | \$129 | \$128.48 | 100% |
| PINE MOUNTAIN MIDDLE | | | |
| REFINISH GYM FLOOR | \$10,000 | \$10,000.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| CALLBACK BUTTONS | \$3,305 | \$3,304.06 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$204 | \$203.84 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$8,429 | \$8,429.00 | 100% |
| TOTAL PINE MOUNTAIN MIDDLE | \$22,516 | \$22,513.80 | 100% |
| PITNER ELEMENTARY | | | |
| ADD FILM TO WINDOWS | \$9,430 | \$9,430.00 | 100% |
| GATE & PARKING LOT | \$4,900 | \$4,900.00 | 100% |
| DRAINAGE CORRECTION | \$3,800 | \$3,800.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL PITNER ELEMENTARY | \$18,477 | \$18,476.48 | 100% |
| PITTS TRANSPORTATION CENTER | | | |
| GENERATOR FOR BUS SHOP | \$25,985 | \$25,984.81 | 100% |
| SIGN FOR TRANSPORTATION CENTER | \$20,021 | \$20,020.43 | 100% |
| INSTALL LIGHTS IN PARKING LOT | \$35,930 | \$0.00 | 0% |
| BUS SHOP AWNINGS | \$12,533 | \$12,532.50 | 100% |
| NETWORK COOLING CLOSET WIRING | \$97 | \$97.13 | 100% |
| UNDERGROUND STORAGE TANKS | \$2,500 | \$2,500.00 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL PITTS TRANSPORTATION CENTER | \$103,565 | \$67,633.87 | 65% |
| POPE HIGH | | | |
| ADD STALL IN WOMEN'S RESTROOM | \$3,125 | \$3,125.00 | 100% |
| ELECTRICAL UPGRADE IN ROOMS 311 & 314 | \$13,391 | \$13,390.59 | 100% |
| THEATER IMPROVEMENTS | \$20,000 | \$20,000.00 | 100% |
| CURB CUT/WALKWAY NEAR TENNIS COURTS | \$1,850 | \$1,850.00 | 100% |
| RAISE 2 MANHOLE COVERS & CLEAN SEWER LINES | \$5,160 | \$5,160.00 | 100% |
| UNSTOP SEWER LINES AT FOOTBALL CONCESSION | \$9,255 | \$9,254.30 | 100% |
| INSTALL ROOFTOP EXHAUST FAN | \$2,948 | \$2,948.00 | 100% |
| EXTEND DRAIN PIPE OUTSIDE GYM | \$5,365 | \$5,364.77 | 100% |
| INSTALL CONCRETE CATCH BASIN/BACK SPLASH NEAR BUS PARKING | \$1,250 | \$1,250.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| REFLOOR THEATER | \$16,184 | \$16,184.00 | 100% |
| ADD WALL/DIVIDE CLASSROOM | \$3,438 | \$3,437.50 | 100% |
| AED BATTERIES AND PADS | \$74 | \$74.00 | 100% |
| REMOVE WALL BETWEEN ROOM 604 & 504 | \$1,600 | \$1,600.00 | 100% |
| CONSTRUCTION OF OUTDOOR CLASSROOM (GRANT) | \$50,000 | \$50,000.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,527 | \$1,528.30 | 100% |
| REMOVE WALL NEXT TO ORCHESTRA ROOM | \$2,125 | \$2,125.00 | 100% |
| REGRADE FOOTBALL FIELD FOR SAFETY | \$20,000 | \$20,000.00 | 100% |
| INSTALL EXHAUST FAN IN SCIENCE LAB | \$725 | \$725.00 | 100% |

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS**
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| TOTAL POPE HIGH | \$158,377 | \$158,375.38 | 100% |
| POWDER SPRINGS ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| ADDITIONAL OUTLET | \$21,903 | \$21,902.96 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$140 | \$140.35 | 100% |
| TOTAL POWDER SPRINGS ELEMENTARY | \$22,621 | \$22,620.21 | 100% |
| POWERS FERRY ELEMENTARY | | | |
| WIRING, TECHNOLOGY CONNECTIONS (GRANT) | \$25,000 | \$24,999.38 | 100% |
| ADD WALL TO STOP EROSION | \$3,802 | \$3,801.60 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$292 | \$292.00 | 100% |
| REFLOORING | \$1,652 | \$1,651.50 | 100% |
| NEW MEDIA CENTER, 6 NEW CLASSROOMS | \$304,528 | \$304,528.00 | 100% |
| CANOPY | \$5,950 | \$5,949.81 | 100% |
| TOTAL POWERS FERRY ELEMENTARY | \$341,582 | \$341,581.19 | 100% |
| RIVERSIDE ELEMENTARY | | | |
| NETWORK COOLING ENCLOSURE WIRING | \$295 | \$294.26 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| FACILITY IMPACT STUDY | \$2,500 | \$2,500.00 | 100% |
| TOTAL RIVERSIDE ELEMENTARY | \$9,294 | \$9,293.26 | 100% |
| RIVERSIDE INTERMEDIATE | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL RIVERSIDE INTERMEDIATE | \$577 | \$576.90 | 100% |
| RIVERSIDE PRIMARY | | | |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL RIVERSIDE PRIMARY | \$346 | \$346.48 | 100% |
| ROCKY MOUNT ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| RESURFACE PLAYGROUND | \$4,014 | \$4,014.00 | 100% |
| REMOVE WALL BETWEEN BOOKKEEPERS OFFICE & STUDY ROOM | \$1,199 | \$1,198.50 | 100% |
| ADD DOOR BETWEEN BOOKKEEPERS OFFICE & MAIN OFFICE | \$1,200 | \$1,200.00 | 100% |
| FLOOR COVERING | \$95,605 | \$95,605.00 | 100% |
| TOTAL ROCKY MOUNT ELEMENTARY | \$102,376 | \$102,376.40 | 100% |
| ROSE GARDEN SCHOOL | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| CREATE STORAGE AREA | \$3,250 | \$3,250.00 | 100% |
| TOTAL ROSE GARDEN SCHOOL | \$3,597 | \$3,596.50 | 100% |
| RUSSELL ELEMENTARY | | | |
| ELECTRICAL FACILITY ASSESSMENT | \$1,410 | \$1,410.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REFLOORING | \$2,622 | \$2,622.00 | 100% |
| INSTALL ELECTRICAL OUTLETS IN CAFETERIA & STAGE | \$3,099 | \$3,098.51 | 100% |
| MOVE FIRE HYDRANT | \$24,890 | \$24,890.00 | 100% |
| WATER PIPE REPLACEMENT | \$10,426 | \$10,426.00 | 100% |
| REPLACE CARPET IN GYM (ADDITION PROJECT) | \$9,752 | \$9,752.00 | 100% |
| TOTAL RUSSELL ELEMENTARY | \$52,775 | \$52,775.41 | 100% |
| SANDERS ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$273 | \$273.05 | 100% |
| TOTAL SANDERS ELEMENTARY | \$850 | \$849.95 | 100% |
| SANDERS ROAD FLEET MAINTENANCE | | | |
| INSTALL NEW SEPTIC SYSTEM | \$196,149 | \$196,148.93 | 100% |

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS**
Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| RIGHT OF WAY FUNDS FROM DOT FOR ROAD WIDENING | \$5,030 | \$5,030.00 | 100% |
| TOTAL SANDERS ROAD FLEET MAINTENANCE | \$201,179 | \$201,178.93 | 100% |
| SEDALIA PARK ELEMENTARY | | | |
| COVERED WALKWAYS (GRANT) | \$15,000 | \$15,000.00 | 100% |
| PROVIDE LOCKS ON 24 CLASSROOMS | \$14,078 | \$14,078.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| PAINT 2 HALLS BLUE ABOVE TILE LINE | \$1,508 | \$1,507.26 | 100% |
| TOTAL SEDALIA PARK ELEMENTARY | \$31,162 | \$31,162.16 | 100% |
| SHALLOWFORD FALLS ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| WATER METER | \$9,280 | \$9,280.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$95 | \$95.00 | 100% |
| TOTAL SHALLOWFORD FALLS | \$9,733 | \$9,733.90 | 100% |
| SIMPSON MIDDLE | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$490 | \$490.08 | 100% |
| TOTAL SIMPSON MIDDLE | \$1,068 | \$1,066.98 | 100% |
| SKY VIEW ELEMENTARY | | | |
| BOUNDARY SURVEY | \$5,500 | \$5,500.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| ADD WALL TO DIVIDE ROOM | \$3,645 | \$3,644.77 | 100% |
| INSTALL PRIVACY FENCE ON BACK PROPERTY | \$18,450 | \$18,450.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$241 | \$240.68 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| INSTALL DOOR TO ADULT BATHROOM | \$2,125 | \$2,125.00 | 100% |
| TOTAL SKY VIEW ELEMENTARY | \$37,036 | \$37,036.35 | 100% |
| SMITHA MIDDLE | | | |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,480 | \$1,479.57 | 100% |
| TOTAL SMITHA MIDDLE | \$2,058 | \$2,056.47 | 100% |
| SOPE CREEK ELEMENTARY | | | |
| REPLACE 15 CLASSROOM DOOR LOCKS | \$2,519 | \$2,518.50 | 100% |
| LANDSCAPING REPAIR AT BUS DRIVE AREA | \$675 | \$675.00 | 100% |
| REPAIR WALKING TRACK AT PLAYFIELD | \$6,500 | \$6,500.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$169 | \$169.00 | 100% |
| REPLACE DOOR GLASS WITH WIRE GLASS | \$750 | \$750.00 | 100% |
| INSTALL NEW FIRE DOOR HOLDERS | \$764 | \$763.65 | 100% |
| TOTAL SOPE CREEK ELEMENTARY | \$11,735 | \$11,735.05 | 100% |
| SOUTH COBB HIGH | | | |
| LIGHTING OF SOCCER FIELD (GRANT) | \$25,000 | \$25,000.00 | 100% |
| RESAND GYM FLOOR | \$8,499 | \$8,499.00 | 100% |
| RELOCATE SECURITY MONITORING SYSTEM | \$2,745 | \$2,745.00 | 100% |
| GRAVEL BASEBALL/SOCCER COMPLEX | \$3,480 | \$3,479.85 | 100% |
| CONVERT TECHNOLOGY LAB INTO TV/MEDIA LAB | \$154,785 | \$154,785.00 | 100% |
| LIGHTING AT SOCCER FIELD (GRANT) | \$50,000 | \$49,999.47 | 100% |
| MEMORIAL FOR ALUMNI KILLED IN VIETNAM (GRANT) | \$2,500 | \$2,500.00 | 100% |
| INSTALL/REPLACE 6 SECURITY CAMERAS | \$2,440 | \$2,440.00 | 100% |
| FENCE SOCCER FIELD | \$2,896 | \$2,896.00 | 100% |
| REWORK BASEBALL FIELD LIGHTING | \$33,552 | \$33,552.00 | 100% |
| REMOVE CARPET/INSTALL TILE | \$9,116 | \$9,115.52 | 100% |
| PURCHASE LOCKS FOR RESTROOM | \$919 | \$918.90 | 100% |
| REPLACE IRRIGATION SYSTEM | \$4,425 | \$4,424.62 | 100% |
| INSTALL CCTV'S IN MAGNET BUILDING | \$7,249 | \$7,248.45 | 100% |
| DEMOLISH HOUSE | \$12,946 | \$12,945.50 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| TILE RESTROOMS | \$3,863 | \$3,863.00 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|---------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERY | \$218 | \$218.00 | 100% |
| ELECTRICAL WIRING IN DRAFTING & MEDICAL CLASSROOMS | \$3,500 | \$3,500.00 | 100% |
| IMPROVE EDUCATIONAL FACILITIES (GRANT) | \$15,000 | \$15,000.00 | 100% |
| BASEBALL FIELDHOUSE (GRANT) | \$67 | \$67.00 | 100% |
| REPLACE STRUCTURES & PADDING ON BLACKBOARD | \$34,867 | \$34,867.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$325 | \$325.28 | 100% |
| RENOVATE DARKROOM AREA | \$22,620 | \$22,619.93 | 100% |
| NEW SIGN IN FRONT OF SCHOOL | \$8,350 | \$8,350.00 | 100% |
| REMOVE WALL BETWEEN MATH OFFICE | \$1,480 | \$1,480.00 | 100% |
| REPLACE LOCKERS IN VISITORS & PE LOCKER ROOMS | \$36,788 | \$36,788.00 | 100% |
| INSTALL 3 DEADBOLTS TO OUTSIDE DOORS | \$318 | \$318.00 | 100% |
| ADD GRAVEL AROUND OUTSIDE OF BUILDING | \$1,248 | \$1,247.40 | 100% |
| IRRIGATION & RENOVATION OF THE ATHLETIC FIELD | \$25,000 | \$25,000.00 | 100% |
| TOTAL SOUTH COBB HIGH | \$474,555 | \$474,551.84 | 100% |
| SPRAYBERRY HIGH | | | |
| PAINT RETAINING WALL AT BASEBALL FIELD | \$2,940 | \$2,940.00 | 100% |
| CONSTRUCT FOOTBALL FIELD, REPAIR SPRINKLER (GRANT) | \$25,000 | \$25,000.00 | 100% |
| CONSTRUCT SEWER DRAINAGE SYSTEM | \$10,000 | \$10,000.00 | 100% |
| GENERAL MAINTENANCE WORK | \$24,895 | \$24,894.63 | 100% |
| GRAVEL ACCESS ROAD | \$2,984 | \$2,983.13 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| REFINISH GYM FLOOR DUE TO WEAR & TEAR | \$5,400 | \$5,400.00 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| REPLACE WINDOW SCREENS | \$1,500 | \$1,500.00 | 100% |
| AED BATTERIES AND PADS | \$872 | \$872.00 | 100% |
| LANDSCAPING | \$33,100 | \$33,099.25 | 100% |
| REPLACE CARPET WITH TILE IN SCIENCE ROOM | \$1,880 | \$1,880.00 | 100% |
| BUILD A FIELD HOUSE (GRANT) | \$35,000 | \$35,000.00 | 100% |
| INSTALL GATE AT ENTRANCE TO MEDIA CENTER | \$9,850 | \$9,850.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$629 | \$629.28 | 100% |
| INSTALL CUTOFF VALVES IN SCIENCE | \$3,400 | \$3,400.00 | 100% |
| ADD H/C RAMP TO STADIUM BLEACHERS | \$22,851 | \$22,850.66 | 100% |
| BUY LOCKERS/FURNISHING FOR FIELDHOUSE (GRANT) | \$40,000 | \$40,000.00 | 100% |
| REFINISH GYM FLOOR | \$6,252 | \$6,251.50 | 100% |
| TOTAL SPRAYBERRY HIGH | \$226,912 | \$226,909.37 | 100% |
| STILL ELEMENTARY | | | |
| PLAYGROUND DRAINAGE | \$3,027 | \$3,026.50 | 100% |
| REPLACE HVAC UNITS | \$158,268 | \$158,268.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$128 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,133 | \$1,132.42 | 100% |
| TOTAL STILL ELEMENTARY | \$163,004 | \$163,003.82 | 100% |
| SYSTEMWIDE | | | |
| FUND CONTINGENCY | \$1,733,018 | \$0.00 | 0% |
| PORTABLE CLASSROOM LEASE | \$5,657,376 | \$5,657,375.30 | 100% |
| PORTABLE CLASSROOM LEASE/MAINTENANCE | \$6,192,320 | \$4,545,358.80 | 73% |
| BANK SERVICE CHARGES - CWBF | \$200 | \$93.44 | 47% |
| FIVE YEAR FACILITIES PLAN | \$143,750 | \$143,750.00 | 100% |
| SYSTEMWIDE WATER TREATMENT HVAC | \$111,796 | \$111,795.10 | 100% |
| PROGRAM MANAGEMENT/IMPACT STUDY | \$73,470 | \$73,470.00 | 100% |
| PROGRAM MANAGEMENT/IMPACT STUDY | \$167,232 | \$167,231.99 | 100% |
| TOTAL SYSTEMWIDE | \$14,079,162 | \$10,699,074.63 | 76% |
| TAPP MIDDLE | | | |
| ADD DRAIN PIPES AROUND THE 400 & 500 BUILDINGS | \$8,250 | \$8,250.00 | 100% |
| REPLACE TRAY CABINET | \$1,062 | \$1,062.00 | 100% |
| POWER HOOKUPS | \$2,246 | \$2,246.36 | 100% |
| CARPET CHORUS CLASSROOM | \$2,100 | \$2,100.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$387 | \$387.00 | 100% |
| ADA ACCESSIBILITY - DRIVEWAY & HANDICAP PARKING | \$7,087 | \$7,086.85 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$248 | \$248.27 | 100% |
| KITCHEN FLOOR REPAIR | \$13,443 | \$13,443.00 | 100% |
| MAIN HALLWAY SEWER CAPS FITTED | \$3,115 | \$3,115.00 | 100% |
| ADD TWO 220 ELECTRICAL DROPS | \$1,414 | \$1,413.29 | 100% |
| TOTAL TAPP MIDDLE | \$39,711 | \$39,710.67 | 100% |
| TEASLEY ELEMENTARY | | | |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| REWORK DRIVEWAY | \$320,000 | \$131,951.43 | 41% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| PROVIDE WIRING UPGRADES (GRANT) | \$10,000 | \$10,000.00 | 100% |
| TOTAL TEASLEY ELEMENTARY | \$330,347 | \$142,297.91 | 43% |
| TIMBER RIDGE ELEMENTARY | | | |
| ADD WATER METER AT IRRIGATION | \$1,600 | \$1,600.00 | 100% |
| LOCKBOX AND KEYS | \$224 | \$230.42 | 103% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| TOTAL TIMBER RIDGE ELEMENTARY | \$2,171 | \$2,176.90 | 100% |
| TRITT ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$387 | \$387.00 | 100% |
| TOTAL TRITT ELEMENTARY | \$746 | \$745.90 | 100% |
| VARNER ELEMENTARY | | | |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| REPLACE CARPET - COVERED PLAY AREA | \$17,000 | \$16,999.96 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$300 | \$300.35 | 100% |
| TOTAL VARNER ELEMENTARY | \$17,877 | \$17,877.21 | 100% |
| VAUGHAN ELEMENTARY | | | |
| RESURFACE PLAYScape | \$40,686 | \$40,686.00 | 100% |
| LOCKBOX AND KEYS | \$231 | \$230.42 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.48 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$1,021 | \$1,020.69 | 100% |
| ADDITIONAL DATA CABLING | \$3,599 | \$3,598.33 | 100% |
| NETWORK ENCLOSURES FOR COOLING | \$6,499 | \$6,499.00 | 100% |
| TOTAL VAUGHAN ELEMENTARY | \$52,383 | \$52,380.92 | 100% |
| WALTON HIGH | | | |
| ADD 3 SPEED BUMPS IN PARKING LOT | \$1,875 | \$1,875.00 | 100% |
| RENOVATE FOOTBALL FIELDHOUSE RESTROOMS | \$21,780 | \$21,780.00 | 100% |
| REPAIR CRACKS IN WALLS, INSTALL EXPANSION JOINTS | \$5,850 | \$5,850.00 | 100% |
| DESIGN REPLACEMENT LIGHTING SYSTEM FOOTBALL FIELD | \$210,320 | \$210,320.00 | 100% |
| CONSTRUCT FAST PITCH FACILITY (GRANT) | \$50,000 | \$50,000.00 | 100% |
| EXTEND CONCESSION STAND AT FOOTBALL FIELD | \$7,700 | \$7,700.00 | 100% |
| REPAIR/REPLACE RESTROOM FIXTURES | \$620 | \$619.98 | 100% |
| REPLACE FIELD HOUSE ROOF | \$38,586 | \$38,586.00 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| REPLACE HVAC AT FIELDHOUSE | \$20,433 | \$20,432.95 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| BASEBALL FIELD BACKSTOP SCREEN | \$4,000 | \$4,000.00 | 100% |
| AED BATTERIES AND PADS | \$823 | \$823.00 | 100% |
| SECURITY SYSTEM | \$3,413 | \$3,413.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$422 | \$421.84 | 100% |
| UNDERGROUND STORAGE TANKS | \$14,045 | \$14,044.15 | 100% |
| REPLACE COOLING TOWER | \$58,710 | \$58,710.00 | 100% |
| ADDITION / RENOVATIONS | \$126,035 | \$126,035.00 | 100% |
| TOTAL WALTON HIGH | \$564,971 | \$564,969.84 | 100% |
| WHEELER HIGH | | | |
| INSTALL DROP INLET AT MAGNET BUILDING | \$3,980 | \$3,980.00 | 100% |
| REPLACE FENCE AROUND BASEBALL | \$9,875 | \$9,875.00 | 100% |
| UPGRADE RESTROOMS & ATHLETIC FIELD (GRANT) | \$9,990 | \$9,989.25 | 100% |
| LOCKBOX AND KEYS | \$230 | \$230.42 | 100% |
| REPLACE CARPET | \$42,966 | \$42,965.50 | 100% |
| ADD WARNING TO SECURITY SYSTEM | \$129 | \$128.50 | 100% |
| AED BATTERIES AND PADS | \$218 | \$218.00 | 100% |
| REPLACE CARPET WITH VCT | \$1,436 | \$1,435.50 | 100% |
| SECURITY SYSTEM | \$7,614 | \$7,614.00 | 100% |
| INSTALL FIRE SPRINKLER HEAD | \$500 | \$500.00 | 100% |
| HANDICAP RESTROOM IN SID/PED | \$7,254 | \$7,253.26 | 100% |
| FURNITURE/EQUIPMENT REPLACEMENT DUE TO FIRE | \$108,195 | \$108,194.10 | 100% |
| CORRECT ERODING WALKWAY IN STADIUM | \$16,050 | \$16,050.00 | 100% |
| NETWORK COOLING ENCLOSURE WIRING | \$892 | \$892.16 | 100% |
| REFLOOR/RENOVATE WEIGHT ROOM | \$53,285 | \$53,284.40 | 100% |

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2010

| LOCATION/DESCRIPTION | BUDGET | EXPENDED to Date | % COMPLETE |
|--|---------------------|-----------------------------|-----------------------|
| * Projects in blue were active projects during Fiscal Year 2010 | | | |
| ADDITIONAL DRAINAGE TO PREVENT EROSION | \$14,500 | \$14,500.00 | 100% |
| ALUMINUM WALKWAY CANOPY | \$124,153 | \$124,153.00 | 100% |
| TOTAL WHEELER HIGH | \$401,267 | \$401,263.09 | 100% |
| 440 GLOVER STREET | | | |
| ADD A/C UNIT IN RISK MANAGEMENT | \$2,683 | \$2,682.90 | 100% |
| ADD WALL & DOOR FOR SECURITY AT SIDE | \$1,790 | \$1,790.00 | 100% |
| INSTALL HVAC CONTROLS ON 2ND FLOOR | \$6,200 | \$6,200.00 | 100% |
| INSTALL HVAC CONTROLS ON 1ST FLOOR | \$9,940 | \$9,940.00 | 100% |
| AC UNIT ROOM 130 | \$1,371 | \$1,370.80 | 100% |
| OFFICE RENOVATIONS | \$131,304 | \$121,642.27 | 93% |
| STRUCTURAL EVALUATION OF EXCESS WEIGHT AT 440 | \$2,000 | \$2,000.00 | 100% |
| SUBSTITUTE TEACHER SYSTEM (SUBFINDER) | \$11,182 | \$11,181.70 | 100% |
| FACILITY IMPACT STUDY | \$3,500 | \$3,500.00 | 100% |
| EDGE-O-DOCK LEVELER FOR LOADING DOCK | \$1,200 | \$1,200.00 | 100% |
| TOTAL 440 GLOVER | \$171,170 | \$161,507.67 | 94% |
| 514 GLOVER STREET | | | |
| UPDATE AERIAL PHOTOS OF ALL CCSD FACILITIES | \$35,379 | \$35,379.00 | 100% |
| PURCHASE / INSTALL OVERHEAD PROJECTOR | \$6,483 | \$6,482.83 | 100% |
| DISASSEMBLE, MOVE , REASSEMBLE BOARD ROOM EQUIPMENT | \$4,620 | \$4,620.00 | 100% |
| PROVIDE HALON (WATERLESS) FIRE PROTECTION SYSTEM | \$31,658 | \$31,658.00 | 100% |
| AERIAL PHOTOS OF ALL CCSD FACILITIES | \$41,110 | \$41,110.00 | 100% |
| REFLOOR BREAKROOMS | \$1,547 | \$1,546.25 | 100% |
| BACKUP GENERATOR | \$50,000 | \$50,000.00 | 100% |
| RENOVATE OFFICE | \$3,251 | \$3,251.00 | 100% |
| AED BATTERIES AND PADS | \$10,000 | \$7,988.00 | 80% |
| IMAGE PROCESSING SYSTEM FOR HUMAN RESOURCES | \$68,454 | \$68,453.23 | 100% |
| RENOVATION OF 2ND FLOOR | \$10,521 | \$10,520.38 | 100% |
| TOTAL 514 GLOVER | \$263,023 | \$261,008.69 | 99% |
| 538 GLOVER STREET | | | |
| ADD WARNING TO SECURITY SYSTEM | \$2,190 | \$2,189.70 | 100% |
| 911 CENTER SECURITY RECEIVER | \$8,510 | \$8,425.30 | 99% |
| UNDERGROUND STORAGE TANKS | \$200 | \$200.00 | 100% |
| TOTAL 538 GLOVER | \$10,900 | \$10,815.00 | 99% |
| OPERATING TRANSFERS | | | |
| TRANSFERS OUT/SPLOST | \$7,762,074 | \$7,762,074.00 | 100% |
| TOTAL OPERATING TRANSFERS | \$7,762,074 | \$7,762,074.00 | 100% |
| FUND TOTALS | \$36,663,323 | \$31,521,542.78 | 86% |

INTERNAL SERVICE FUNDS BUDGET

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

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**INTERNAL SERVICE FUNDS
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$12,304,128 | \$13,421,543 | \$12,939,810 | \$14,357,951 | \$12,559,469 |
| Revenue: | | | | | |
| Local | \$11,809,736 | \$11,414,216 | \$12,129,643 | \$11,862,227 | \$12,169,054 |
| Transfer In | \$1,996,493 | \$2,131,128 | \$2,119,334 | \$1,778,944 | \$1,436,460 |
| Total Revenue: | <u>\$13,806,229</u> | <u>\$13,545,344</u> | <u>\$14,248,977</u> | <u>\$13,641,171</u> | <u>\$13,605,514</u> |
| Appropriations: | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$0 | \$0 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$12,469,503 | \$14,027,077 | \$12,830,836 | \$15,439,653 | \$15,403,996 |
| Operations & Maint of Plant | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Support Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$219,311 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | <u>\$12,688,814</u> | <u>\$14,027,077</u> | <u>\$12,830,836</u> | <u>\$15,439,653</u> | <u>\$15,403,996</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$13,421,543</u> | <u>\$12,939,810</u> | <u>\$14,357,951</u> | <u>\$12,559,469</u> | <u>\$10,760,987</u> |

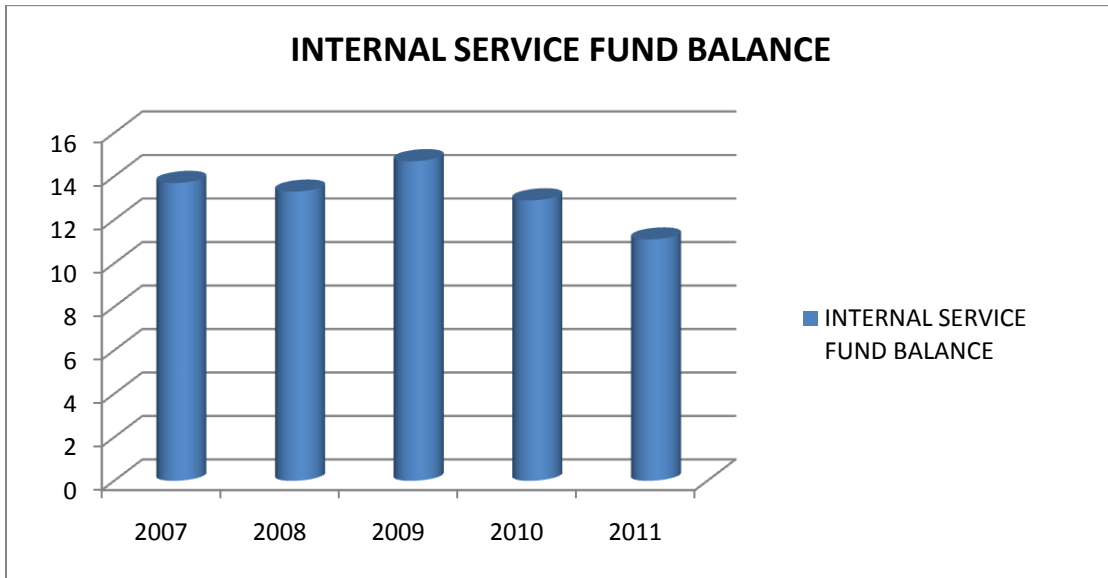
**INTERNAL SERVICE FUNDS
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

| Description | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Budget | FY2011 Budget |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$12,304,128 | \$13,421,543 | \$12,939,810 | \$14,357,951 | \$12,559,469 |
| Revenue: | | | | | |
| Local | \$11,809,736 | \$11,414,216 | \$12,129,643 | \$11,862,227 | \$12,169,054 |
| Transfer In | \$1,996,493 | \$2,131,128 | \$2,119,334 | \$1,778,944 | \$1,436,460 |
| Total Revenue: | <u>\$13,806,229</u> | <u>\$13,545,344</u> | <u>\$14,248,977</u> | <u>\$13,641,171</u> | <u>\$13,605,514</u> |
| Appropriations: | | | | | |
| Salaries | \$1,560,982 | \$1,698,829 | \$1,549,200 | \$1,442,392 | \$1,344,426 |
| Employee Benefits | \$325,088 | \$346,024 | \$316,609 | \$341,168 | \$406,298 |
| Contract Services | \$129,160 | \$160,615 | \$132,767 | \$1,911,153 | \$1,911,153 |
| Supplies | \$532,458 | \$384,367 | \$446,382 | \$290,082 | \$287,261 |
| Utilities | \$393 | \$340 | \$305 | \$0 | \$0 |
| Equipment/Bldgs/Land | \$145,985 | \$169,086 | \$38,298 | \$76,649 | \$76,649 |
| Other | \$9,994,748 | \$11,267,816 | \$10,347,274 | \$11,378,209 | \$11,378,209 |
| Total Appropriations: | <u>\$12,688,814</u> | <u>\$14,027,077</u> | <u>\$12,830,836</u> | <u>\$15,439,653</u> | <u>\$15,403,996</u> |
| Ending Fund Balance as of June 30 (Estimate) | <u>\$13,421,543</u> | <u>\$12,939,810</u> | <u>\$14,357,951</u> | <u>\$12,559,469</u> | <u>\$10,760,987</u> |

Note: FY2010 & FY2011 fund balance decrease due to the transfer of Legal Fees to Self-Insurance Fund as part of the General Fund budget cut.

**INTERNAL SERVICE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

Millions



INTERNAL SERVICE FUNDS FUND DESCRIPTIONS

Internal Service Funds

- Fund 691
Unemployment Fund Description
Employer contributions to Georgia Unemployment Compensation Fund are used to pay Unemployment Benefits. This fund accounts for the cost of compensation for unemployment for previous employees.
Revenue Sources/Development
Unemployment rates are determined by employer experience. Lower rates are earned by employers whose unemployment experience costs are less, and higher rates are assigned to employers whose experience indicates greater cost.

- Fund 692
Self-Insurance
The Board of Education provides the total cost of a workers compensation program that pays for employee claims for injuries resulting from performance of their duties. This fund also provides insurance for General Liability and Auto. This is a self-insured fund. *As part of the FY2010 General Fund Budget cuts, Legal Fees were transferred to Self Insurance.*
Revenue Sources/Development
Workers Compensation revenue is developed based on past and current claims history. General Liability and Auto revenue is based on past and current year insurance payments.

- Fund 694
Dental Insurance
This fund was established in FY95 for employee's self-insured dental coverage.
Revenue Sources/Development
Dental Fund revenue is calculated and applied using a percentage rate via State of Georgia fringe benefit health insurance. The employer and employee both contribute towards the funding of this program.

- Fund 696
Purchasing/Warehouse
This fund was established to make Purchasing and Warehouse functions self-supportive. (This was funded by the General Fund prior to its establishment.)
Revenue Sources/Development
The General Fund budgets a transfer to fund all Cobb County School District warehouse operations

- Fund 697: Flexible Benefits
This fund provides for tax-free medical and child care payments. Each employee can also estimate yearly medical and child care costs. These estimated amounts are deducted each month from the employee's paycheck. All unused estimated amounts revert to the county at the end of the year.
Revenue Sources/Development
All employee health, life, and dental insurance premiums are deducted from the employee's paycheck before taxes

**INTERNAL SERVICE FUNDS
FY2011 BUDGET**

| Description | Unemployment | Self-Insurance | Dental Insurance | Purchasing/Warehouse | Flexible Benefits | Total |
|---|--------------|----------------|------------------|----------------------|-------------------|--------------|
| Beginning Fund Balance as of July 1 (Estimate) | \$464,548 | \$7,487,879 | \$4,136,530 | \$238,873 | \$231,639 | \$12,559,469 |
| Revenue: | | | | | | |
| Local | \$307,380 | \$4,764,128 | \$6,000,000 | \$1,003,778 | \$93,768 | \$12,169,054 |
| State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$493,739 | \$0 | \$942,721 | \$0 | \$1,436,460 |
| Total Revenue: | \$307,380 | \$5,257,867 | \$6,000,000 | \$1,946,499 | \$93,768 | \$13,605,514 |
| Appropriations: | | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Pupil Support Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Staff Svcs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Educational Media | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Administration | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Administration | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Support Services-Business | \$307,380 | \$7,056,349 | \$6,000,000 | \$1,946,499 | \$93,768 | \$15,403,996 |
| Operations & Maint of Plant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Transportation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Central Support Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Support Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| School Nutrition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Community Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Appropriations: | \$307,380 | \$7,056,349 | \$6,000,000 | \$1,946,499 | \$93,768 | \$15,403,996 |
| Ending Fund Balance as of June 30 (Estimate) | \$464,548 | \$5,689,397 | \$4,136,530 | \$238,873 | \$231,639 | \$10,760,987 |

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APPENDIX / INFORMATIONAL



P.O. Box 649
Marietta, GA 30061-0649
Fax (770) 528-8636
tax@cobbtax.org
www.cobbtax.org

GAIL DOWNING
Tax Commissioner
(770) 528-8647

TORI STEELE
Chief Clerk
(770) 528-8645

June 24, 2010

Mr. Fred Sanderson, Superintendent
Cobb County Board of Education
P. O. Box 1288
Marietta, GA 30061

Dear Mr. Sanderson:

This is to certify the 2010 School Digest as follows:

NET M & O DIGEST

| | |
|-------------------------|----------------|
| Total Real Property | 18,958,061,798 |
| Total Personal Property | 1,352,078,177 |
| Total Motor Vehicle | 1,657,960,820 |
| Total Mobile Home | 14,455,779 |
| Total Public Utilities | 547,674,733 |
| Total Timber 100% Value | 0 |
| Heavy Duty Equipment | 552,732 |

NET TOTAL **22,530,784,039**

Sincerely Yours,

Gail Downing
Tax Commissioner
cc: Mike Addison, Chief Financial Officer

GD/bn

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY 2011, local revenue contributes approximately **55.03%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. F.I.F.A. (tax lien), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2000:

| Fiscal Year | Property Digest Growth |
|-------------|------------------------|
| FY2011 | (9.41%) |
| FY2010 | (1.41%) |
| FY2009 | 4.38% |
| FY2008 | 7.05% |
| FY2007 | 8.16% |
| FY2006 | 7.31% |
| FY2005 | 5.23% |
| FY2004 | 3.50% |
| FY2003 | 16.41% |
| FY2002 | 18.05% |
| FY2001 | 7.14% |
| FY2000 | 9.96% |

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2011 Cobb County School Taxes are calculated for a \$165,000 home:

| <u>M & O Millage</u> | <u>Item</u> |
|--------------------------|-------------------------------------|
| \$165,000 | House assessed at Fair Market Value |
| X .40 | 40% Assessment Rate |
| \$ 66,000 | Assessed Value for Tax Purposes |
| | |
| <u>(\$10,000)</u> | Homestead Exemption |
| | |
| \$56,000 | Tax Base for Property Tax |
| <u>X 18.90 mills</u> | Millage Rate |
| | |
| \$1,058 | M & O School Taxes |

Note: Per the Cobb County Tax Assessor, the average home is
Currently valued at \$165,000

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$257.7 in 2010.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran's Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes and summer school tuition.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of houses owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2011, the State contributes approximately **43.42%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

| <u>Item</u> | <u># Items</u> | <u>FTE</u> |
|----------------|----------------|------------|
| Math | 1 | 1 |
| English | 1 | 1 |
| Social Studies | 1 | 1 |
| Science | 1 | 1 |
| Study Hall | 1 | 0 |
| Literature | <u>1</u> | <u>1</u> |
| Total | 6 | 5 |

2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2011 Program Weights:

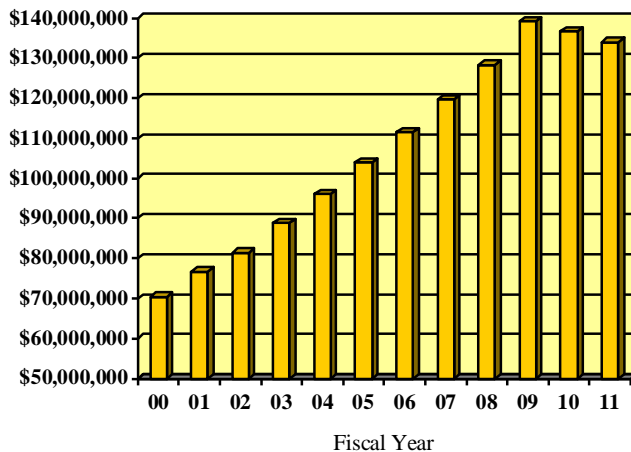
| <u>Programs</u> | <u>Weights</u> | <u>Programs</u> | <u>Weights</u> |
|------------------|----------------|--------------------|----------------|
| Kindergarten | 1.6609 | Remedial | 1.3141 |
| Kindergarten EIP | 2.0530 | Alternative | 1.6046 |
| Grades 1-3 | 1.2865 | Special Ed Cat I | 2.3973 |
| Grades 1-3 EIP | 1.8054 | Special Ed Cat II | 2.8209 |
| Grades 4-5 | 1.0327 | Special Ed Cat III | 3.5939 |
| Grades 4-5 EIP | 1.7998 | Special Ed Cat IV | 5.8299 |
| Grades 6-8 | 1.0165 | Special Ed Cat V | 2.4606 |
| Middle School | 1.1220 | Gifted | 1.6694 |
| Grades 9-12 | 1.0000 | ESOL Program | 2.5356 |
| Vocational Lab | 1.1838 | | |

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2011 is \$133 millions.

**Cobb County School District
QBE Mandated Local Five Mill Share**



| <u>YEAR</u> | <u>LOCAL SHARE</u> |
|-------------|--------------------|
| 2000 | \$70,412,473 |
| 2001 | \$76,766,302 |
| 2002 | \$81,438,033 |
| 2003 | \$88,827,699 |
| 2004 | \$95,996,050 |
| 2005 | \$103,896,069 |
| 2006 | \$111,425,228 |
| 2007 | \$119,785,026 |
| 2008 | \$128,360,314 |
| 2009 | \$139,200,389 |
| 2010 | \$136,638,551 |
| 2011 | \$133,973,706 |

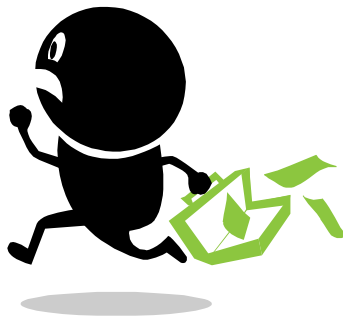
These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2011 is \$2,739.77 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:

$$\text{FTE Count} \times \text{Program Weight} \times \text{Base Amount} \times \text{Training \& Experience Factor} - \text{Five Mill Share}$$



FISCAL YEAR 2011 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE Revenue

FY 2011 General Fund State Revenue is approximately 43.42% of Total Revenue. The following chart presents a summary of State Funding since FY2001-02:

| School Year | State Revenue | State Revenue Percent Increase (Decrease) | Student Count Average Daily Enrollment | State Revenue Per Student |
|-------------|---------------|---|--|---------------------------|
| 2001-02 | \$330,446,441 | 1.4 | 97,603 | \$3,386 |
| 2002-03 | \$345,404,190 | 4.5 | 98,998 | \$3,489 |
| 2003-04 | \$342,307,246 | (0.9) | 100,872 | \$3,393 |
| 2004-05 | \$329,469,232 | (3.8) | 102,423 | \$3,217 |
| 2005-06 | \$346,111,135 | 5.1 | 104,029 | \$3,327 |
| 2006-07 | \$391,465,190 | 13.1 | 105,608 | \$3,707 |
| 2007-08 | \$423,424,119 | 8.2 | 106,347 | \$3,982 |
| 2008-09 | \$442,897,194 | 4.6 | 106,364 | \$4,164 |
| 2009-10 | \$405,381,493 | (8.5) | 104,929 | \$3,863 |
| 2010-11 | \$355,737,499 | (12.2) | 105,205 | \$3,381 |

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Because of the slow down in student growth in Cobb County, State Revenue has begun to level off. Also due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County's cumulative austerity cuts from FY2003 to FY2010 total \$218 million. FY2011 budgeted with \$97 million cut.

| Description | FY2003 | FY2004 | FY2005 | FY2006 | FY2007 |
|--------------|--------------|---------------|---------------|---------------|--------------|
| Annual | \$9,018,265 | \$10,479,762 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Mid-Year Cut | \$0 | \$8,556,134 | \$0 | \$0 | \$0 |
| Total | \$9,018,265 | \$19,035,896 | \$22,370,784 | \$22,370,583 | \$11,211,055 |
| Cumulative | \$9,018,265 | \$28,054,161 | \$50,424,945 | \$72,795,528 | \$84,006,583 |
| | | | | | |
| Description | FY2008 | FY2009 | FY2010 | FY2011 | |
| Annual | \$9,442,954 | \$6,178,365 | \$42,407,700 | \$97,409,912 | |
| Mid-Year Cut | \$0 | \$25,316,975 | \$51,243,990 | \$0 | |
| Total | \$9,442,954 | \$31,495,340 | \$93,651,690 | \$97,409,912 | |
| Cumulative | \$93,449,537 | \$124,944,877 | \$218,596,567 | \$316,006,479 | |

FISCAL YEAR 2010 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2011 federal revenue is approximately **1.56%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

State Fiscal Stabilization Funds – Funds to help stabilize state and local government budgets; used to offset increased State Austerity cuts.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.



EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

- A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30 of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year enrollment data and projection for the future years:

| Five Year Projection | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 |
|----------------------|---------|---------|---------|---------|---------|
| Enrollment | 105,205 | 105,205 | 105,731 | 106,788 | 107,856 |
| Growth Rate | (1.58%) | 0% | 0.50% | 1.00% | 1.00% |

| Five Year History | FY2006 | FY2007 | FY2008 | FY2009 | FY2010 |
|-------------------|---------|---------|---------|---------|---------|
| Enrollment | 104,029 | 105,608 | 106,106 | 105,810 | 106,901 |
| Growth Rate | - | 1.52% | 0.47% | (0.28%) | 1.03% |

- B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.
- C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district's ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

- D. American Recovery and Reinvestment Act (ARRA) – The Stabilization Funds will be distributed through QBE formula and the Stimulus Funds for Title I and IDEA programs are available to the school district.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse’s insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District’s realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Department using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2011 budget reduced \$10 per FTE from previous level. Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

K. Student Transportation – Transportation is provided to students and is funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.

L. Financial Impact of Non-Routine Capital Expenditures
School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.

M. Fringe Benefit Estimates for FY2011

| FRINGE BENEFIT | FY2011 PROJECTION |
|---|------------------------------|
| Group Insurance | 18.534% of Gross Salary |
| Social Security | 6.20% of Gross Salary |
| Medicare | 1.45% of Gross Salary |
| Teacher’s Retirement System (Certified, Administrators, Clerical, Aides) | 10.28% of Gross Salary |
| Unemployment | \$250 – Annual Employee Cost |
| Workers Compensation | |
| Teachers, Administrators, Clerical, Aides | 0.41% of Gross Salary |
| Bus Drivers | 2.29% of Gross Salary |
| All Other | 3.12% of Gross Salary |

II. CONSTRAINTS

A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2011 local 5 mill share is budgeted at \$133.9 million dollars.

B. Local Tax Revenue – For FY2011, the Cobb County School District is estimating a property tax digest decline of 9.5 percent. The budget contains an increase in the millage rate from 18.9 mills to 20.0 mills. The Board approved the declaration of SPLOST excess proceeds equal to 1.1 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2010.

B. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Finance Division. Current Board Policy directs Administration to not allow a decrease in unreserved fund balance from one fiscal year end to next fiscal year.

TAX BASE AND RATE TRENDS

FY2010 Metro Atlanta Millage Rate Comparison

| Metro Atlanta System | General Fund Millage | Bond Millage | Total Millage | Standard Homestead Exemption |
|----------------------|----------------------|--------------|---------------|------------------------------|
| Atlanta | 21.640 | 0.054 | 21.694 | \$15,000 |
| Cobb | 18.900 | 0.000 | 18.900 | \$10,000 |
| Dekalb | 22.980 | 0.000 | 22.980 | \$12,500 |
| Fulton | 18.502 | 0.000 | 18.502 | \$2,000 |
| Gwinnett | 19.250 | 1.300 | 20.550 | \$4,000 |

Property Tax Rates – Cobb County School District

(Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value)

| Fiscal Year | General Fund Millage Rate | Bond Fund Millage Rate | Total Millage Rate |
|-------------|---------------------------|------------------------|--------------------|
| 1998 | 17.83 | 3.80 | 21.63 |
| 1999 | 17.83 | 3.50 | 21.33 |
| 2000 | 17.55 | 1.50 | 19.05 |
| 2001 | 17.55 | 1.50 | 19.05 |
| 2002 | 19.00 | 1.05 | 20.05 |
| 2003 | 19.00 | 0.90 | 19.90 |
| 2004 | 19.00 | 0.90 | 19.90 |
| 2005 | 19.00 | 0.90 | 19.90 |
| 2006 | 19.00 | 0.90 | 19.90 |
| 2007 | 19.00 | 0.90 | 19.90 |
| 2008 | 18.90 | 0.00 | 18.90 |
| 2009 | 18.90 | 0.00 | 18.90 |
| 2010 | 18.90 | 0.00 | 18.90 |
| 2011 | 18.90 | 0.00 | 18.90 |



TAX BASE AND RATE TRENDS (continued)

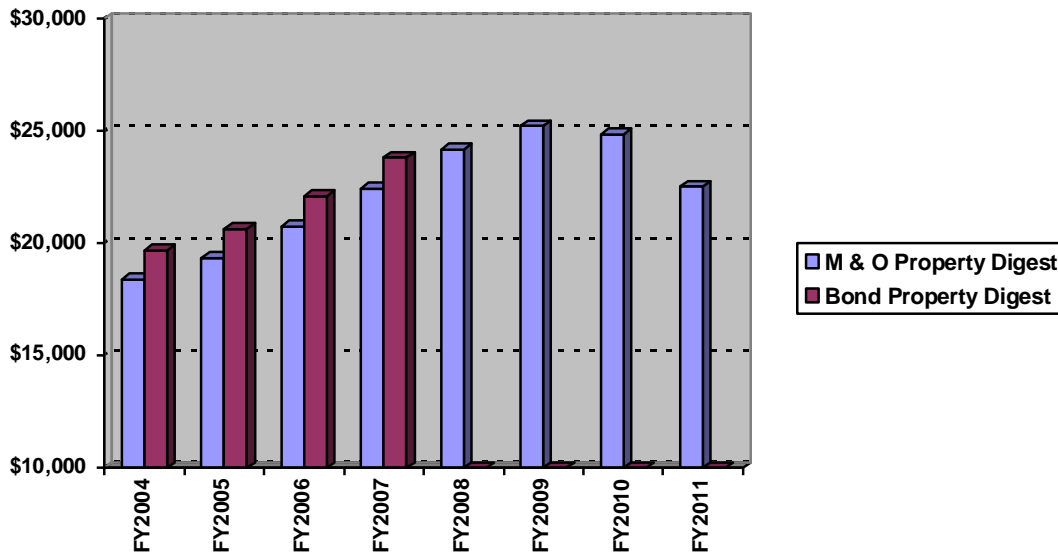
Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

| Fiscal Year | Net Maintenance & Operations Property Digest | Net Bond Property Digest |
|-------------|--|--------------------------|
| FY2004 | \$18,385,713,203 | \$19,690,686,562 |
| FY2005 | \$19,347,342,727 | \$20,643,481,831 |
| FY2006 | \$20,761,870,661 | \$22,103,473,120 |
| FY2007 | \$22,456,439,458 | \$23,824,006,517 |
| FY2008 | \$24,167,393,316 | \$0 – (See Note) |
| FY2009 | \$25,226,571,673 | \$0 – (See Note) |
| FY2010 | \$24,870,361,338 | \$0 – (See Note) |
| FY2011 | \$22,530,784,039 | \$0 – (See Note) |

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.

In Million Dollars



FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND



| | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|----------------|----------------|----------------|----------------|----------------|
| Instructional School Positions | | | | | |
| Kindergarten Teachers | 432.00 | 418.00 | 404.00 | 394.00 | 347.00 |
| Kindergarten Early Intervention Program | 164.50 | 197.00 | 239.50 | 193.00 | 198.50 |
| Grades 1-3 | 1270.00 | 1266.00 | 1237.00 | 1184.00 | 1076.00 |
| Grades 1-3 Early Intervention Program | 276.50 | 323.50 | 354.50 | 332.00 | 260.00 |
| Grades 4-5 | 653.50 | 660.50 | 651.50 | 619.00 | 584.00 |
| Grades 4-5 Early Intervention Program | 117.50 | 159.50 | 163.00 | 167.00 | 149.50 |
| Elementary Specialists | 211.50 | 212.50 | 213.00 | 211.00 | 211.50 |
| Grades 6-8 | 1008.00 | 1038.00 | 1022.00 | 979.00 | 806.50 |
| Grades 9-12/Alternative Program | 1303.00 | 1356.00 | 1315.00 | 1234.00 | 1045.00 |
| Vocational Lab | 113.00 | 116.00 | 118.00 | 118.00 | 116.00 |
| ROTC | 22.00 | 23.00 | 22.00 | 22.00 | 27.00 |
| Other Extra – Fine Art, Orchestra | 0.00 | 0.00 | 3.50 | 3.50 | 1.50 |
| IEL Intensive English Language Teacher | 31.00 | 31.00 | 31.00 | 31.00 | 31.00 |
| In School Suspension | 39.00 | 40.00 | 42.00 | 42.00 | 41.00 |
| Contingency Staffs - Certified | 80.00 | 80.00 | 68.38 | 100.00 | 171.00 |
| Magnet Coordinators & Teachers | 5.00 | 6.00 | 6.00 | 27.00 | 23.00 |
| English as a Second Language - ESOL | 149.25 | 184.00 | 206.00 | 212.00 | 214.30 |
| Gifted | 398.50 | 410.00 | 430.89 | 431.20 | 419.00 |
| Remedial Education Teachers | 48.50 | 50.75 | 78.50 | 69.50 | 95.00 |
| Instructional Lead Teachers | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Area Lead Teacher Program – ALT | 0.00 | 78.00 | 78.00 | 0.00 | 0.00 |
| Key Team | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Special Needs | 66.00 | 66.00 | 66.00 | 66.00 | 0.00 |
| Special Ed - Teachers | 1178.25 | 1102.76 | 1180.96 | 1137.96 | 1115.96 |
| Autism/ Behavior Support Teachers | 0.00 | 0.00 | 0.00 | 10.50 | 10.50 |
| Special Ed - Preschool Teachers | 37.15 | 77.00 | 82.50 | 78.50 | 78.50 |
| Special Ed - Parapros | 546.40 | 566.00 | 549.00 | 540.00 | 540.00 |
| Special Ed - Preschool Parapros | 41.80 | 84.00 | 137.00 | 137.00 | 137.00 |
| Permanent Substitutes | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Kindergarten Parapros | 432.00 | 418.00 | 404.00 | 394.00 | 347.00 |
| Other Instructional Parapros | 250.10 | 248.70 | 236.50 | 241.50 | 267.50 |
| Media Specialists | 124.00 | 125.00 | 129.00 | 128.00 | 127.00 |
| Contingency Staffs - Classified | 25.00 | 25.00 | 25.00 | 25.00 | 15.00 |
| Total Instructional School Positions | 9023.45 | 9362.21 | 9493.73 | 9127.66 | 8455.26 |
| Other School Support Positions | | | | | |
| Principals | 111.00 | 112.00 | 112.00 | 112.00 | 112.00 |
| Assistant Principals | 166.00 | 164.00 | 162.00 | 159.00 | 161.00 |
| Assistant Administrator | 41.00 | 40.00 | 36.50 | 41.50 | 40.85 |
| Counselors | 273.50 | 258.50 | 254.50 | 250.00 | 227.00 |
| MS Graduation Coaches | 0.00 | 14.00 | 22.00 | 17.00 | 0.00 |
| HS Graduation Coaches | 0.00 | 12.00 | 16.00 | 17.00 | 0.00 |
| Local School Secretary | 111.00 | 112.00 | 112.00 | 112.00 | 112.00 |
| Local School Admin - Clerical | 363.19 | 360.16 | 361.57 | 352.27 | 356.92 |

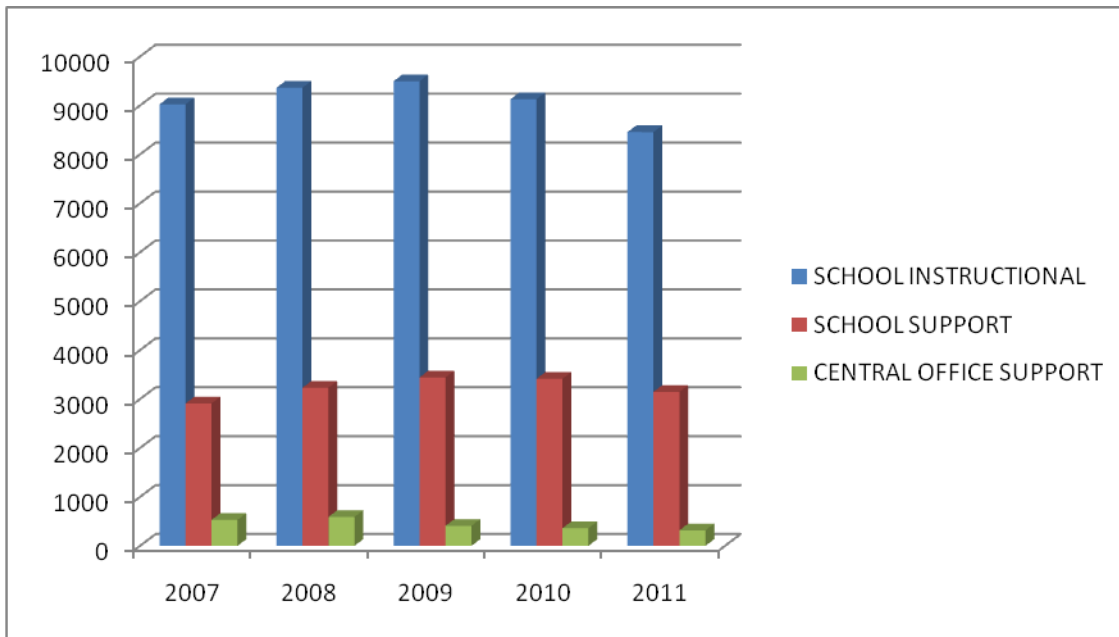
FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

| | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 |
|---|------------------|------------------|------------------|------------------|------------------|
| Interpreters | 1.50 | 1.50 | 5.00 | 5.00 | 5.00 |
| Diagnosticians | 5.00 | 5.00 | 7.00 | 4.00 | 4.00 |
| Audiologists | 0.00 | 0.00 | 0.00 | 3.30 | 3.30 |
| Special Ed Nurses | 6.00 | 6.00 | 10.50 | 11.50 | 11.50 |
| School & Consulting Nurses | 119.00 | 119.00 | 107.56 | 107.56 | 107.56 |
| Hospital/Homebound | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Special Ed Trainer | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| Occupational Therapists | 0.00 | 0.00 | 4.00 | 9.30 | 9.30 |
| Physical Therapists | 0.00 | 0.00 | 0.00 | 6.40 | 6.40 |
| Speech Language Pathologist (SLP) | 0.00 | 191.74 | 193.74 | 190.74 | 190.74 |
| SLP Parapro | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 |
| Community Based Skill Trainer -Teacher | 0.00 | 0.00 | 0.00 | 8.50 | 8.50 |
| Community Based Skill Trainer -Parapro | 0.00 | 0.00 | 0.00 | 5.00 | 5.00 |
| Special Ed-Preschool Specialist | 1.50 | 1.00 | 1.00 | 1.00 | 1.00 |
| Tech Specialists – Instructional Tech | 10.00 | 10.00 | 10.00 | 6.00 | 6.00 |
| Tech Specialists – Tech Dept | 0.00 | 80.00 | 82.00 | 67.00 | 67.00 |
| Psychologists | 36.25 | 37.25 | 40.25 | 40.25 | 40.25 |
| Social Workers | 36.00 | 36.00 | 36.00 | 36.00 | 36.00 |
| Campus Officers | 23.00 | 23.00 | 23.00 | 23.00 | 23.00 |
| Custodians | 611.00 | 642.60 | 661.60 | 661.60 | 546.35 |
| Bus Monitors (Regular & Alt Ed) | 60.00 | 60.00 | 60.00 | 60.00 | 60.00 |
| Bus Drivers | 932.00 | 942.00 | 942.00 | 924.00 | 824.00 |
| Maintenance | 0.00 | 0.00 | 135.00 | 130.00 | 130.00 |
| Mechanics – Fleet Maintenance | 0.00 | 0.00 | 44.00 | 44.00 | 44.00 |
| Total Other School Support Positions | 2909.94 | 3230.75 | 3442.22 | 3412.92 | 3146.67 |
| | | | | | |
| Central Office Support Positions | | | | | |
| Division 1 – Gen Admin | 11.25 | 12.25 | 12.99 | 8.50 | 8.50 |
| Division 2 – Operational Support | 243.20 | 294.20 | 113.89 | 111.45 | 107.45 |
| Division 3 – Human Resources | 52.00 | 53.00 | 55.50 | 51.00 | 40.00 |
| Division 4 – Academics | 86.20 | 98.97 | 97.13 | 71.64 | 62.36 |
| Division 5 – School Leadership | 34.80 | 36.80 | 36.30 | 33.80 | 25.80 |
| Division 6 – Financial Services | 61.20 | 56.45 | 51.70 | 49.70 | 45.70 |
| Division 7 – Technology | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Division 8 – Special Std Services | 40.95 | 40.45 | 41.95 | 34.51 | 28.95 |
| Division 9 – Business Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Central Office Support Positions | 529.60 | 592.12 | 409.46 | 360.60 | 318.76 |
| | | | | | |
| Grand Total – General Fund Positions | 12,462.99 | 13,185.08 | 13,345.41 | 12,901.18 | 11,920.69 |

Note: FY2011 has Original Budget positions. FY2007 – FY2010 have Revised Budget positions.

FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

| School Year | FY2007 Actual | FY2008 Actual | FY2009 Actual | FY2010 Actual | FY2011 Projection |
|-------------------------------|------------------|------------------|------------------|------------------|----------------------|
| General Fund Positions | 12,462 | 13,185 | 13,345 | 12,901 | 11,920 |
| Student Enrollment | 105,608 | 106,106 | 105,810 | 106,901 | 105,205 |
| Staff/Student Ratio | 1 : 8.47 | 1 : 8.05 | 1 : 7.93 | 1 : 8.29 | 1 : 8.83 |

FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2007

1. K-12 enrollment projected to increase by approximately 1,900 students
2. The student teacher ratio for K-8 changed from the prior year. Legislation was approved for FY07 that lowered the maximum class size requirements.
 - a. Kindergarten from 21:1 to 18:1
 - b. Grades 1-3 from 22.5:1 to 19:1
 - c. Grades 4-5 from 28.5:1 to 26:1
 - d. Grades 6-8 from 23.5:1 to 23:1
3. Eliminated ILT positions

FY2008

1. K-12 enrollment projected to increase by approximately 739 students
2. The student teacher ratio for Grades 6-8 was decreased by 1 from (23:1) to (22:1)
3. The student teacher ratio for Grades 9-12 was decreased by 1 from (26:1) to (25:1)
4. Division 1 – General Administration
 - a. Added 1.00 Audit Specialist Position
5. Division 2 – Operational Support
 - a. Added 1.00 School Safety Specialist Position
 - b. Added 2.00 Mechanic Positions
 - c. Added 1.00 Multimedia Coordinator Position
6. Division 3 – Human Resources
 - a. Added 1.00 Employee Relations Position
7. Division 5 – School Leadership
 - a. Transfer 1.50 positions from Drug Free Grant to General Fund
 - b. Added 1.00 Building Engineer Position for new Allatoona High School
8. Division 6 – Financial Services
 - a. Added 2.00 Student Reporting Positions
9. Division 8 – Special Student Services
 - a. Added 2.00 half time Psychologists

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
4. Special Ed positions added 108.70
5. School allocation changes to reduce overall positions by 113.15

FY2011 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

| | FY 2009 | Change | FY2010 | FY10 State Max |
|--------------|---------|--------|--------|----------------|
| Kindergarten | 18 | 1 | 19 | 22 |
| Grade 1-3 | 19 | 1 | 20 | 23 |
| Grade 4-5 | 26 | 1 | 27 | 30 |
| Grade 6-8 | 22.5 | 1 | 23.5 | 30 |
| Grade 9-12 | 25 | 1 | 26 | 32 |

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodians positions due to the service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions



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FY2011 PERSONNEL RESOURCE CHANGES – OTHER FUNDS

| | FY2007 Revised Budget | FY2008 Revised Budget | FY2009 Revised Budget | FY2010 Original Budget | FY2011 Original Budget |
|--|--------------------------------------|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| SPLOST II | 13.40 | 13.40 | 13.40 | 0.00 | 0.00 |
| SPLOST III | 0.00 | 0.00 | 0.00 | 23.80 | 34.30 |
| Title I | 172.18 | 172.18 | 160.61 | 160.50 | 158.58 |
| Title I - Stimulus | 0.00 | 0.00 | 0.00 | 86.00 | 86.00 |
| IDEA | 596.30 | 596.30 | 592.43 | 368.27 | 331.59 |
| IDEA – Stimulus | 0.00 | 0.00 | 0.00 | 138.00 | 131.50 |
| Vocational Grant | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 |
| Title II -A | 23.30 | 23.30 | 17.20 | 14.70 | 14.70 |
| Homeless Grant | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Federal Funded Grants | 3.60 | 1.60 | 0.00 | 0.00 | 0.00 |
| Title III Limited English Proficiency(LEP) | 18.89 | 18.89 | 21.18 | 20.86 | 21.06 |
| Title IV | 2.00 | 2.00 | 1.50 | 2.60 | 4.80 |
| Adult Education | 7.20 | 6.20 | 6.20 | 6.20 | 6.20 |
| Psycho-Educational Centers | 65.19 | 65.19 | 65.59 | 64.39 | 62.67 |
| Facility Use | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| After School Program | 3.10 | 3.10 | 3.10 | 3.10 | 3.10 |
| Tuition School | 1.16 | 1.16 | 1.16 | 2.16 | 1.16 |
| Public Safety | 19.00 | 19.00 | 19.00 | 21.00 | 21.00 |
| Adult High School | 3.50 | 3.50 | 3.50 | 3.50 | 3.50 |
| Miscellaneous Grants | 2.00 | 2.00 | 2.00 | 0.00 | 0.00 |
| School Nutrition | 1,033.00 | 1,150.00 | 1,185.00 | 1,185.00 | 1,185.00 |
| Self Insurance | 4.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Purchasing | 24.00 | 24.00 | 24.00 | 19.50 | 18.50 |
| Flexible Benefits | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| GRAND TOTAL - Other Funds Positions | 2,053.77 | 2,114.02 | 1,905.60 | 2,127.98 | 2,092.26 |

Total District FY2011 Personnel 14,012.95 including General Fund and Other Funds positions.



**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

IOWA TEST OF BASIC SKILLS (ITBS)

Fall 2009 (Latest available scores)

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students performed well above the national average on the ITBS, according to recently released results. The ITBS is administered in September 2009 to students in grades 3, 5, and 7. Cobb third graders had an average composite score of 68th percentile, equal to or better than 68 percent of all other third grade students who participated in the ITBS nationwide. Composite scores for fifth graders ranked in the 66th percentile nationally, while seventh graders scored in the 62nd percentile.

CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)

Spring 2010 (Latest available scores)

Students in grades one through eight are assessed each spring on the Georgia Criterion Referenced Competency Tests (CRCT). All students are assessed in Reading, English/Language Arts and Mathematics. Students in grades three through eight are also tested in Science and Social Studies. Third grade students are required to pass the Reading test for promotion to fourth grade, fifth grade students are required to pass the Reading and Mathematics tests for promotion to sixth grade, and eighth grade students are required to pass the Reading and Mathematics tests for promotion to ninth grade.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies

(Note: Figures represent percentage of students meeting or exceeding standards)

| | | Grade 1 | Grade 2 | Grade 3 | Grade 4 | Grade 5 | Grade 6 | Grade 7 | Grade 8 |
|-------------|------|---------|---------|---------|---------|---------|---------|---------|---------|
| Reading | GA | 93 | 91 | 90 | 89 | 90 | 91 | 89 | 95 |
| | Cobb | 93 | 93 | 92 | 93 | 94 | 94 | 93 | 98 |
| English | GA | 87 | 85 | 88 | 87 | 92 | 92 | 91 | 92 |
| | Cobb | 88 | 87 | 90 | 90 | 94 | 94 | 94 | 96 |
| Math | GA | 85 | 86 | 79 | 77 | 82 | 75 | 86 | 74 |
| | Cobb | 88 | 88 | 82 | 83 | 88 | 80 | 90 | 81 |
| Science | GA | | | 80 | 80 | 77 | 70 | 80 | 66 |
| | Cobb | | | 82 | 83 | 80 | 74 | 84 | 72 |
| Soc Studies | GA | | | 79 | 74 | 72 | 64 | 71 | 70 |
| | Cobb | | | 82 | 79 | 77 | 71 | 79 | 79 |

PERFORMANCE RESULTS (Continued)

AMERICAN COLLEGE TESTING (ACT) PROGRAM SCORES

| YEAR | | NATIONAL | COBB | GEORGIA |
|-------------|-------------------|-----------------|-------------|----------------|
| 2010 | COMPOSITE | 21.0 | 22.2 | 20.7 |
| 2009 | | 21.1 | 22.1 | 20.6 |
| 2008 | | 21.1 | 22.0 | 20.6 |
| 2007 | | 21.2 | 21.9 | 20.3 |
| 2006 | | 21.1 | 21.5 | 20.2 |
| 2005 | | 20.9 | 21.3 | 20.0 |
| 2004 | | 20.9 | 21.3 | 20.0 |
| 2003 | | 20.8 | 21.4 | 19.8 |
| 2002 | | 20.8 | 21.1 | 19.8 |
| 2010 | | ENGLISH | 20.5 | 21.8 |
| 2009 | 20.5 | | 21.8 | 20.1 |
| 2008 | 20.6 | | 21.7 | 20.1 |
| 2007 | 20.7 | | 21.6 | 19.9 |
| 2006 | 20.6 | | 21.2 | 19.8 |
| 2005 | 20.4 | | 20.9 | 19.4 |
| 2004 | 20.4 | | 20.9 | 19.5 |
| 2003 | 20.3 | | 20.8 | 19.3 |
| 2002 | 20.2 | | 20.4 | 19.2 |
| 2010 | MATHEMATICS | | 21.0 | 22.3 |
| 2009 | | 21.0 | 22.2 | 20.6 |
| 2008 | | 21.0 | 22.1 | 20.6 |
| 2007 | | 21.0 | 21.9 | 20.3 |
| 2006 | | 20.8 | 21.4 | 20.1 |
| 2005 | | 20.7 | 21.3 | 19.8 |
| 2004 | | 20.7 | 21.3 | 19.9 |
| 2003 | | 20.6 | 21.2 | 19.7 |
| 2002 | | 20.6 | 20.9 | 19.8 |
| 2010 | | READING | 21.3 | 22.4 |
| 2009 | 21.4 | | 22.5 | 20.9 |
| 2008 | 21.4 | | 22.2 | 20.9 |
| 2007 | 21.5 | | 22.2 | 20.6 |
| 2006 | 21.4 | | 21.7 | 20.5 |
| 2005 | 21.3 | | 21.6 | 20.3 |
| 2004 | 21.3 | | 21.5 | 20.3 |
| 2003 | 21.2 | | 21.8 | 20.1 |
| 2002 | 21.1 | | 21.6 | 20.0 |
| 2010 | SCIENCE REASONING | | 20.9 | 21.8 |
| 2009 | | 20.9 | 21.5 | 20.3 |
| 2008 | | 20.8 | 21.3 | 20.3 |
| 2007 | | 21.0 | 21.5 | 20.1 |
| 2006 | | 20.9 | 20.9 | 20.0 |
| 2005 | | 20.9 | 20.9 | 19.8 |
| 2004 | | 20.9 | 21.1 | 19.9 |
| 2003 | | 20.8 | 21.1 | 19.7 |
| 2002 | | 20.8 | 20.9 | 19.7 |

PERFORMANCE RESULTS (Continued)

STUDENT ACHIEVEMENT TEST (SAT) SCORES

| YEAR | | NATIONAL | COBB | GEORGIA |
|------|-------------|---------------------|------|---------|
| 2010 | TOTAL | 1509 | 1523 | 1453 |
| 2009 | | 1509 | 1534 | 1460 |
| 2008 | | 1511 | 1524 | 1466 |
| 2007 | | 1511 | 1534 | 1472 |
| 2006 | | 1518 | 1538 | 1477 |
| 2005 | | 1028 | 1047 | 993 |
| 2004 | | 1026 | 1040 | 987 |
| 2003 | | 1026 | 1038 | 984 |
| 2002 | | 1020 | 1032 | 980 |
| 2010 | | CRITICAL READING | 501 | 511 |
| 2009 | 501 | | 515 | 490 |
| 2008 | 502 | | 511 | 491 |
| 2007 | 502 | | 515 | 494 |
| 2006 | 503 | | 517 | 494 |
| 2005 | 508 | | 525 | 497 |
| 2004 | 508 | | 521 | 494 |
| 2003 | 507 | | 520 | 493 |
| 2002 | 504 | | 515 | 489 |
| 2010 | MATHEMATICS | | 516 | 517 |
| 2009 | | 515 | 519 | 491 |
| 2008 | | 515 | 514 | 493 |
| 2007 | | 515 | 517 | 495 |
| 2006 | | 518 | 517 | 496 |
| 2005 | | 520 | 522 | 496 |
| 2004 | | 518 | 519 | 493 |
| 2003 | | 519 | 518 | 491 |
| 2002 | | 516 | 517 | 491 |
| 2010 | | WRITING | 492 | 495 |
| 2009 | 493 | | 500 | 479 |
| 2008 | 494 | | 499 | 482 |
| 2007 | 494 | | 502 | 483 |
| 2006 | 497 | | 504 | 487 |

Note: Writing Portion added in FY2006



GENERAL FUND FORECAST

| Description | FY2010 Original Budget | FY2011 Original Budget | FY2012 Estimated Budget | FY2013 Estimated Budget | FY2014 Estimated Budget |
|-----------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Beginning Fund Balance (estimate) | \$79,780,161 | \$79,783,182 | \$79,786,960 | \$64,958,567 | \$44,476,576 |
| Revenue | \$907,469,792 | \$819,380,347 | \$859,318,302 | \$912,279,985 | \$969,871,889 |
| Expenditures | \$907,466,771 | \$819,376,569 | \$874,146,695 | \$932,761,976 | \$995,509,569 |
| Ending Fund Balance (estimate) | \$79,783,182 | \$79,786,960 | \$64,958,567 | \$44,476,576 | \$18,838,896 |

Revenue Notes:

| | |
|-----------------|---|
| Local Revenue | Local revenue is primarily composed of County Property Taxes in which a tax rate (millage rate) is applied to the value of property in Cobb County. |
| State Revenue | State funding for education in Georgia is earned via the Quality Basic Education (QBE) formulas. The main criteria for earning funds is based on student counts in various programs (Kindergarten, Grades 1-3, etc.) applied to program formulas. |
| Federal Revenue | A small amount of General Fund Federal revenue is earned by Cobb County for various programs, such as reimbursement of ROTC instructor salaries and Federal Indirect program revenue, in which the school district charges an administrative handling fee, etc. |

Expenditure Notes:

| | |
|------------------------------|---|
| Salaries and Fringe Benefits | General Fund salaries and fringe benefits account for approximately 85% - 90% of the total General Fund budget. |
| Operating Expenditures | Supplies, equipment, contract services, and other non-salary accounts have been increased to account for student growth. Factor of utility market price fluctuation included in budget. |

FY2011 Forecast Assumptions and General Comments:

| | |
|---|---|
| 1 | Revenue and Expenditure projections assume flat student growth. |
| 2 | State Revenue, 43.42% of total General Fund revenue, reflects recurring State of Georgia austerity budget cuts to QBE earnings. |
| 3 | Local Revenue, 55.03% of total General Fund revenue, reflects an estimated 9.5% Property Tax Digest reduction. |
| 4 | Expenditure projections reflect district position reduction, full salary step freeze, increase to maximum class size, five furlough days for all staff, and many operation cost reductions. |

FY2012 – FY2014 Forecast Assumptions and General Comments:

| | |
|---|---|
| 1 | Revenue projections are based on revenue statistical data since FY2000 |
| 2 | Expenditure projections are based on expenditure statistical data since FY2000. |

OTHER FUNDS FORECAST

| Fund | FY2010 | | FY2011 | | FY2012 | | FY2013 | | FY2014 | | Forecast Assumptions and Comments | | | | |
|------------------------------|-------------------------------|--------------|--------------|-----------------------------|--------------|--------------|-----------------------------|--------------|--------------|-----------------------------|-----------------------------------|--|--------------|-------------|---------------------------------|
| | Beginning Fund Balance July 1 | Revenue | Expenditures | Ending Fund Balance June 30 | Revenue | Expenditures | Ending Fund Balance June 30 | Revenue | Expenditures | Ending Fund Balance June 30 | | | | | |
| | | | | | | | | | | | | | | | |
| SPECIAL REVENUE FUNDS | | | | | | | | | | | | | | | |
| Special Programs | | | | | | | | | | | | | | | |
| 549 | Donations | \$0 | \$80,359 | \$80,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | Donations are budgeted as received | | | |
| 550 | Facility Use | \$262,899 | \$857,555 | \$857,555 | \$262,899 | \$822,805 | \$822,805 | \$262,899 | \$822,805 | \$822,805 | \$262,899 | Continue FY2011 Budget (balanced) | | | |
| 551 | After School Program | \$1,015,858 | \$7,841,247 | \$7,943,462 | \$913,643 | \$7,107,786 | \$7,107,786 | \$913,643 | \$7,107,786 | \$7,107,786 | \$913,643 | Project using 0% Student Growth | | | |
| 552 | Performing Arts | \$122,890 | \$367,840 | \$367,840 | \$122,890 | \$350,235 | \$350,235 | \$122,890 | \$350,235 | \$350,235 | \$122,890 | Continue FY2011 Budget (balanced) | | | |
| 553 | Tuition School | \$491,805 | \$1,065,723 | \$1,066,048 | \$491,480 | \$987,557 | \$987,557 | \$491,480 | \$987,557 | \$987,557 | \$491,480 | Continue FY2011 Budget (balanced) | | | |
| 554 | Public Safety | \$232,635 | \$1,282,631 | \$1,282,631 | \$232,635 | \$1,293,619 | \$1,293,619 | \$232,635 | \$1,293,619 | \$1,293,619 | \$232,635 | Continue FY2011 Budget (balanced) | | | |
| 556 | Adult High School | \$131,222 | \$359,588 | \$407,592 | \$83,218 | \$338,559 | \$338,559 | \$83,218 | \$338,559 | \$338,559 | \$83,218 | Continue FY2011 Budget (balanced) | | | |
| 557 | Artists at School | \$17,382 | \$9,900 | \$10,180 | \$17,102 | \$9,900 | \$17,102 | \$9,900 | \$9,900 | \$17,102 | \$9,900 | Continue FY2011 Budget (balanced) | | | |
| State Aid | | | | | | | | | | | | | | | |
| 510 | Adult Education | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | \$986,235 | \$986,235 | \$0 | Grants are initially budgeted using last year's information received | | | |
| 532 | Psycho Education | \$352,438 | \$5,945,819 | \$5,945,819 | \$352,438 | \$5,502,219 | \$5,502,219 | \$352,438 | \$5,502,219 | \$5,502,219 | \$352,438 | | | | |
| 580 | Misc State Grants | \$0 | \$372,724 | \$372,724 | \$0 | \$254,757 | \$254,757 | \$0 | \$0 | \$0 | \$0 | | | | |
| Federal Aid | | | | | | | | | | | | | | | |
| 402 | Title I | \$0 | \$25,257,695 | \$25,257,695 | \$0 | \$23,832,279 | \$23,832,279 | \$0 | \$17,078,542 | \$17,078,542 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act | | | |
| 404 | Title VI-B | \$0 | \$29,166,478 | \$29,166,478 | \$0 | \$29,166,478 | \$29,166,478 | \$0 | \$19,048,108 | \$19,048,108 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act | | | |
| 406 | Vocation Education | \$0 | \$756,534 | \$756,534 | \$0 | \$725,238 | \$725,238 | \$0 | \$725,238 | \$725,238 | \$0 | Grants are initially budgeted using last year's information | | | |
| 414 | Title II | \$0 | \$3,139,403 | \$3,139,403 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | \$2,650,125 | \$2,650,125 | \$0 | Grants are initially budgeted using last year's information | | | |
| 432 | Homeless | \$0 | \$176,050 | \$176,050 | \$0 | \$176,050 | \$176,050 | \$0 | \$57,124 | \$57,124 | \$0 | Increase in 2010 and 2011 for American Recovery and Reinvestment Act | | | |
| 434 | Learn & Serve | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | \$28,090 | \$28,090 | \$0 | Grants are initially budgeted using last year's information | | | |
| 460 | Title III | \$0 | \$1,762,588 | \$1,762,588 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | \$1,607,412 | \$1,607,412 | \$0 | Grants are initially budgeted using last year's information | | | |
| 462 | Success for All / Drug Free | \$0 | \$4,240,372 | \$4,240,372 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | \$3,332,393 | \$3,332,393 | \$0 | Grants are initially budgeted using last year's information | | | |
| 478 | USDA Fruit & Vegetable | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | \$79,893 | \$79,893 | \$0 | Grants are initially budgeted using last year's information | | | |
| 600 | School Nutrition | \$22,926,144 | \$49,596,648 | \$54,422,608 | \$18,100,184 | \$48,665,147 | \$50,728,469 | \$16,036,862 | \$48,665,147 | \$50,728,469 | \$11,910,218 | \$48,665,147 | \$50,728,469 | \$9,846,896 | Project using 0% Student Growth |

DEBT SERVICE FUND

| | | | | | | | | | | | | | | | | | | |
|-----|--------------|-------------|-----|-----------|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|--|
| 200 | Debt Service | \$1,522,783 | \$0 | \$166,976 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | \$0 | \$0 | \$1,355,807 | Debt Payoff Comment School District Bonded Debt was paid off in February 2007. |
|-----|--------------|-------------|-----|-----------|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|-----|-----|-------------|--|

CAPITAL PROJECTS FUND

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

DEBT SERVICE FUND BOND DEBT ISSUES

DEBT REVENUE AND POLICY

Debt Service Fund Revenue Sources/Assumptions

Whenever the District and the citizens of Cobb County make a decision to incur long term debt, debt retirement is funded in the Debt Service fund with local property taxes. This debt would be serviced via a special millage tax rate assessed as property tax to pay remaining principal and interest payments.

Debt Administration

In fiscal year 2007, the District paid off all its outstanding general obligation bonds. The District has maintained its AA+ rating from Standard & Poor's Corporation and its AA-1 rating from Moody's Investors Service on general obligation bond issues. The District's general obligation bonded debt issuances are subject to a legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2010, the District's net general obligation bonded debt of \$0 was well below the legal limit of \$2,477,427,500. Net bonded debt per capita equaled \$0. With capital leases, debt per capital is \$0.

The Cobb County School District is currently free of all long term debt.

Prior to 1995, all school construction was funded by issuing bonded debt. School construction has been funded since 1995 using a one percent sales tax. This alternative funding method is a "pay as of go method" which has saved the citizens of Cobb County millions of dollars in interest.




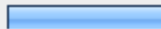






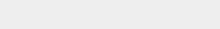
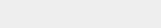




BOND ISSUES

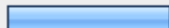
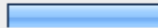




Previous Bond Referendums

| Year | Amount | Maturity | Action | Pro | Con | Void | Total |
|-------------|---------------|-----------------|---------------|------------|------------|-------------|--------------|
| 1950 | \$1,500,000 | 1970 | Passed | 2907 | 841 | 17 | 3765 |
| 1957 | 1,750,000 | 1977 | Passed | 2023 | 562 | 31 | 2616 |
| 1961 | 2,500,000 | 1980 | Passed | 3187 | 868 | 38 | 4093 |
| 1962 | 3,000,000 | 1983 | Passed | 2816 | 986 | 36 | 3838 |
| 1964 | 4,000,000 | 1994 | Passed | 2942 | 1629 | 63 | 4634 |
| 1969 | 15,000,000 | 1990 | Passed | 7769 | 2922 | 5 | 10696 |
| 1973 | 16,500,000 | 1994 | Passed | 7405 | 5165 | 10 | 12580 |
| 1977 | 22,000,000 | 1996 | Passed | 10694 | 4241 | 22 | 14957 |
| 1979 | 20,000,000 | 1997 | Passed | 9725 | 7611 | 219 | 17555 |
| 1981 | 8,000,000 | 1997 | Passed | 9858 | 7511 | 103 | 17472 |
| 1985 | 27,000,000 | 1997 | Passed | 24476 | 11481 | 0 | 35957 |
| 1987 | 58,500,000 | 2001 | Passed | 10716 | 2573 | 65 | 13354 |
| 1989 | 59,500,000 | 2002 | Passed | 15510 | 2311 | 126 | 17947 |
| 1991 | 39,600,000 | 2004 | Passed | 20197 | 6409 | 268 | 26874 |
| 1995 | 220,865,000 | 2007 | Passed | 18140 | 13124 | 142 | 31406 |

CCSD Stakeholder Budget Survey

| 1. Which of the following will apply to you and/or your children (if any) in 2010-2011? Please check all that apply. | | |
|---|--------------------------|----------------|
| | Response Percent | Response Count |
| Children too young for public school  | 10.0% | 2,368 |
| Kindergarten  | 10.0% | 2,373 |
| Elementary school (grades 1-5)  | 40.2% | 9,520 |
| Middle school (grades 6-8)  | 27.5% | 6,514 |
| High school (grades 9-12)  | 32.2% | 7,622 |
| CCSD Alternative Education (6-12)  | 0.4% | 91 |
| Private or parochial school (K-12)  | 1.9% | 450 |
| Home school  | 0.7% | 165 |
| Children graduated from Cobb schools  | 15.5% | 3,682 |
| Charter school  | 1.5% | 348 |
| Homeowner in Cobb County  | 38.1% | 9,028 |
| School District employee  | 27.4% | 6,487 |
| Municipal employee in Cobb County  | 0.5% | 123 |
| Other  | 2.9% | 679 |
| | <i>answered question</i> | 23,684 |
| | <i>skipped question</i> | 185 |









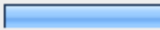




2. How many children do you have attending Cobb County schools?

| | Response Percent | Response Count |
|---|------------------|----------------|
| None  | 29.0% | 6,860 |
| 1  | 27.2% | 6,420 |
| 2  | 31.9% | 7,536 |
| 3  | 9.6% | 2,273 |
| 4  | 1.7% | 400 |
| 5 or more  | 0.6% | 144 |
| <i>answered question</i> | | 23,633 |
| <i>skipped question</i> | | 236 |


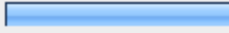

3. Please indicate how many times you have attended each of the following events during the past year.

| | 0 | 1-2 | 3-4 | 5 or more | Response Count |
|---|-----------------------|----------------------|---------------|----------------------|----------------|
| School Event (Back to School, Parent Conferences, Open House) | 8.4% (1,935) | 21.6% (4,962) | 28.1% (6,438) | 41.8% (9,591) | 22,926 |
| School-sponsored art/drama/music presentation | 15.6% (3,480) | 35.3% (7,867) | 24.4% (5,434) | 24.7% (5,501) | 22,282 |
| School-sponsored sporting event | 39.1% (8,335) | 23.2% (4,941) | 10.0% (2,141) | 27.8% (5,922) | 21,339 |
| Booster Club Meeting | 69.9% (13,904) | 14.6% (2,903) | 6.5% (1,293) | 9.0% (1,800) | 19,900 |
| School Committee meeting | 47.6% (9,703) | 20.9% (4,267) | 10.6% (2,169) | 20.8% (4,249) | 20,388 |
| PTA Meeting | 26.3% (5,679) | 37.7% (8,138) | 20.8% (4,490) | 15.3% (3,301) | 21,608 |
| CCSD School Board meeting | 80.8% (16,244) | 15.0% (3,010) | 2.6% (525) | 1.6% (328) | 20,107 |
| <i>answered question</i> | | | | | 23,362 |
| <i>skipped question</i> | | | | | 507 |

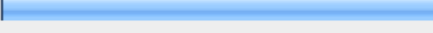

4. If you have children in the Cobb County School District now, which of the following programs or services does your family use or anticipate using next year? (Select all that apply)

| | Response Percent | Response Count |
|---|--------------------------|----------------|
| CCSD bus transportation  | 74.1% | 12,189 |
| Elementary After School Program (ASP)  | 32.7% | 5,385 |
| Special Education services  | 15.2% | 2,497 |
| Alternative Education Programs  | 2.5% | 404 |
| Advanced Learning Program (Target)  | 36.8% | 6,061 |
| ESOL / ELL services  | 1.4% | 236 |
| CRCT summer school  | 2.8% | 467 |
| Middle school magnet program  | 4.0% | 808 |
| Middle school music / fine arts  | 28.0% | 4,605 |
| Interscholastic sports  | 18.2% | 2,995 |
| High School magnet program  | 11.2% | 1,837 |
| High School music / fine arts  | 26.2% | 4,302 |
| High school summer school program  | 4.5% | 736 |
| | <i>answered question</i> | 16,448 |
| | <i>skipped question</i> | 7,421 |

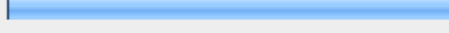
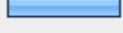
5. How well do you feel you understand CCSD's budget crisis?

| | Response Percent | Response Count |
|---|------------------|----------------|
| Well  | 53.7% | 11,980 |
| Somewhat  | 40.8% | 9,057 |
| Not very well  | 5.7% | 1,265 |
| <i>answered question</i> | | 22,302 |
| <i>skipped question</i> | | 1,567 |


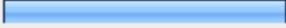



6. Were you aware that CCSD had cut \$95 million in expenses from its current budget, including the steps mentioned previously, due to reductions in state funding and local property tax collections?

| | Response Percent | Response Count |
|--|------------------|----------------|
| Yes  | 78.6% | 17,402 |
| No  | 21.4% | 4,730 |
| <i>answered question</i> | | 22,132 |
| <i>skipped question</i> | | 1,737 |

7. Were you aware that CCSD is facing an additional shortfall of \$100 million or more in its upcoming Fiscal Year 2011 budget due to further cuts in state funding and reductions in local property tax collections?

| | Response Percent | Response Count |
|--|------------------|----------------|
| Yes  | 80.3% | 17,790 |
| No  | 19.7% | 4,354 |
| <i>answered question</i> | | 22,144 |
| <i>skipped question</i> | | 1,725 |

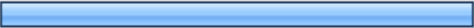



8. What is your level of satisfaction with budget information present on the District Website and in recent budget forums and presentations?


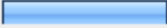

| | Response Percent | Response Count |
|---|------------------|----------------|
| Very satisfied  | 14.5% | 3,207 |
| Somewhat satisfied  | 50.9% | 11,257 |
| Somewhat dissatisfied  | 14.8% | 3,279 |
| Very Dissatisfied  | 7.6% | 1,679 |
| No basis to judge  | 12.3% | 2,712 |
| <i>answered question</i> | | 22,134 |
| <i>skipped question</i> | | 1,735 |

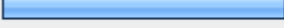

9. If you feel budget information could be improved, how would you improve it?

| | Response Count |
|--------------------------|----------------|
| | 5,597 |
| <i>answered question</i> | 5,597 |
| <i>skipped question</i> | 18,272 |

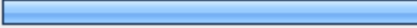
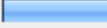



10. Over the next few years, what degree of budgetary challenge do you think the school system will face?

| | Response Percent | Response Count |
|---|------------------|----------------|
| Significant  | 85.3% | 18,873 |
| Minor  | 7.2% | 1,591 |
| None  | 0.3% | 64 |
| No basis to judge  | 7.2% | 1,587 |
| <i>answered question</i> | | 22,115 |
| <i>skipped question</i> | | 1,754 |

| 11. In general, do you think the schools have been well managed? | | |
|---|--------------------------|----------------|
| | Response Percent | Response Count |
| Yes  | 55.0% | 12,042 |
| No  | 29.4% | 6,452 |
| No basis to judge  | 15.6% | 3,420 |
| | <i>answered question</i> | 21,914 |
| | <i>skipped question</i> | 1,955 |

| 12. Do you believe schools currently receive adequate funding to provide resources and quality instruction for students? | | |
|--|--------------------------|----------------|
| | Response Percent | Response Count |
| Yes  | 40.5% | 8,889 |
| No  | 50.7% | 11,129 |
| No basis to judge  | 8.9% | 1,950 |
| | <i>answered question</i> | 21,968 |
| | <i>skipped question</i> | 1,901 |

13. Are you concerned that in the future schools will have adequate funding needed to provide sufficient resources and quality instruction?

| | Response Percent | Response Count |
|--|------------------|----------------|
| Very concerned  | 75.2% | 16,669 |
| Somewhat concerned  | 18.9% | 4,188 |
| Mildly concerned  | 4.1% | 908 |
| No concern  | 1.1% | 254 |
| No basis to judge  | 0.7% | 159 |
| <i>answered question</i> | | 22,176 |
| <i>skipped question</i> | | 1,693 |

| 14. Elementary Priorities: | | | | | | | |
|---|-------------------|------------------|------------------|------------------|--------------------------|----------------|----------------|
| | 1 Most Essential | 2 | 3 | 4 | 5 Least Essential | Rating Average | Response Count |
| Bus transportation for elementary students living within 1 mile of the school | 18.1% (3,404) | 13.8% (2,600) | 17.6% (3,319) | 15.5% (2,906) | 35.0% (6,579) | 3.35 | 18,808 |
| Class sizes | 67.0% (12,380) | 20.3% (3,746) | 9.1% (1,687) | 2.3% (421) | 1.3% (235) | 1.50 | 18,469 |
| Individual and small group counseling services for elementary students | 17.3% (3,238) | 22.7% (4,257) | 29.5% (5,521) | 17.7% (3,314) | 12.8% (2,394) | 2.86 | 18,724 |
| Maintaining current cost of field trips | 4.7% (888) | 8.7% (1,624) | 21.3% (3,990) | 21.4% (4,011) | 44.0% (8,245) | 3.91 | 18,758 |
| Offering physical education | 61.2% (11,546) | 22.9% (4,317) | 9.7% (1,837) | 3.2% (609) | 3.0% (563) | 1.64 | 18,872 |
| Offering art instruction | 46.9% (8,854) | 25.6% (4,835) | 15.7% (2,971) | 6.1% (1,157) | 5.7% (1,074) | 1.98 | 18,891 |
| Offering music instruction | 49.8% (9,415) | 24.9% (4,704) | 14.5% (2,749) | 5.8% (1,091) | 5.0% (946) | 1.91 | 18,905 |
| Offering technology instruction | 49.6% (9,313) | 26.9% (5,048) | 14.1% (2,654) | 5.2% (982) | 4.2% (784) | 1.88 | 18,781 |
| Maintaining current length of day for kindergarten | 27.1% (5,089) | 16.3% (3,060) | 22.0% (4,138) | 14.6% (2,749) | 19.9% (3,734) | 2.84 | 18,770 |
| CRCT remediation programs | 18.7% (3,479) | 22.6% (4,197) | 30.7% (5,702) | 14.9% (2,767) | 13.1% (2,424) | 2.81 | 18,569 |
| Advanced Learning Program (Target) offered once a week for grades 1-5 | 36.5% (6,889) | 22.1% (4,171) | 19.1% (3,612) | 9.8% (1,845) | 12.5% (2,355) | 2.40 | 18,872 |
| | | | | | <i>answered question</i> | | 19,054 |
| | | | | | <i>skipped question</i> | | 4,815 |

| 15. Middle School Priorities: | | | | | | | |
|---|-------------------|------------------|------------------|------------------|--------------------------|----------------|----------------|
| | 1 Most Essential | 2 | 3 | 4 | 5 Least Essential | Rating Average | Response Count |
| Bus transportation for middle school students living within 1.5 miles of the school | 19.9% (3,318) | 17.3% (2,889) | 18.9% (3,147) | 14.8% (2,461) | 29.1% (4,852) | 3.16 | 16,667 |
| Class sizes | 61.4% (10,219) | 22.3% (3,717) | 11.6% (1,927) | 3.0% (496) | 1.7% (291) | 1.61 | 16,650 |
| Maintaining current cost of field trips | 4.9% (802) | 9.1% (1,497) | 21.3% (3,519) | 19.2% (3,171) | 45.6% (7,541) | 3.92 | 16,530 |
| Middle school student support for course scheduling and career planning | 14.4% (2,386) | 22.6% (3,747) | 29.2% (4,845) | 18.8% (3,127) | 15.0% (2,497) | 2.98 | 16,602 |
| Individual and small group counseling for middle school students | 20.3% (3,375) | 27.5% (4,567) | 28.4% (4,719) | 14.0% (2,330) | 9.8% (1,621) | 2.65 | 16,612 |
| Offering Advanced Learning Program (Target) for middle school students | 42.7% (7,103) | 24.0% (3,996) | 16.7% (2,778) | 7.9% (1,319) | 8.7% (1,451) | 2.16 | 16,647 |
| Offering middle school magnet programs | 23.4% (3,860) | 20.6% (3,396) | 22.3% (3,682) | 13.7% (2,265) | 19.9% (3,284) | 2.86 | 16,487 |
| Offering art instruction | 43.5% (7,257) | 24.9% (4,146) | 17.0% (2,839) | 7.6% (1,271) | 6.9% (1,157) | 2.10 | 16,670 |
| Offering music instruction | 51.8% (8,655) | 23.7% (3,965) | 14.1% (2,351) | 5.2% (869) | 5.1% (858) | 1.88 | 16,698 |
| | | | | | <i>answered question</i> | | 16,842 |
| | | | | | <i>skipped question</i> | | 7,027 |

| 16. High School Priorities: | | | | | | | |
|---|------------------|------------------|------------------|------------------|-------------------|----------------|----------------|
| | 1 Most Essential | 2 | 3 | 4 | 5 Least Essential | Rating Average | Response Count |
| Bus transportation for high school students living within 1.5 miles of the school | 14.7% (2,480) | 13.0% (2,191) | 16.4% (2,777) | 15.7% (2,649) | 40.3% (6,811) | 3.54 | 16,908 |
| Class sizes | 56.0% (9,401) | 21.8% (3,664) | 14.9% (2,495) | 4.7% (787) | 2.7% (448) | 1.76 | 16,795 |
| Providing transportation to and from school-sponsored athletic events | 12.4% (2,082) | 17.2% (2,899) | 23.1% (3,896) | 16.6% (2,802) | 30.7% (5,175) | 3.36 | 16,854 |
| Individual and small group counseling for high school students | 26.1% (4,409) | 30.2% (5,087) | 24.5% (4,129) | 11.2% (1,891) | 8.0% (1,350) | 2.45 | 16,866 |
| Maintaining current cost of field trips | 4.6% (779) | 7.8% (1,305) | 19.8% (3,330) | 19.3% (3,249) | 48.5% (8,159) | 3.99 | 16,822 |
| Support for course scheduling and college/post secondary planning | 45.2% (7,637) | 31.4% (5,304) | 14.8% (2,492) | 5.2% (873) | 3.4% (575) | 1.90 | 16,881 |
| Offering magnet programs | 36.3% (6,109) | 24.5% (4,124) | 18.7% (3,149) | 8.7% (1,462) | 11.8% (1,990) | 2.35 | 16,834 |
| Offering remediation courses | 26.2% (4,366) | 31.1% (5,184) | 25.6% (4,278) | 9.7% (1,611) | 7.5% (1,246) | 2.41 | 16,685 |
| Offering SAT/ACT prep courses | 32.6% (5,493) | 25.6% (4,313) | 19.5% (3,290) | 10.5% (1,775) | 11.8% (1,995) | 2.43 | 16,866 |
| Tutoring for core curriculum classes | 30.8% (5,170) | 29.5% (4,938) | 22.5% (3,770) | 9.6% (1,614) | 7.6% (1,271) | 2.34 | 16,763 |
| Maintaining current alternative education options | 21.5% (3,553) | 26.3% (4,352) | 30.5% (5,039) | 12.2% (2,010) | 9.6% (1,586) | 2.62 | 16,540 |
| Providing guaranteed advanced placement curriculum at all high schools | 50.6% (8,509) | 24.9% (4,193) | 14.4% (2,421) | 5.1% (858) | 5.0% (849) | 1.89 | 16,830 |
| Offering music / fine arts programs | 55.7% (9,449) | 22.7% (3,842) | 12.9% (2,189) | 4.4% (739) | 4.3% (730) | 1.79 | 16,949 |
| Maintaining current career-tech offerings | 43.9% (7,370) | 31.5% (5,293) | 16.9% (2,832) | 4.4% (737) | 3.4% (568) | 1.92 | 16,800 |
| Maintaining current level of electives | 31.5% (5,299) | 31.2% (5,239) | 24.4% (4,099) | 8.1% (1,358) | 4.9% (821) | 2.24 | 16,816 |

| | | |
|--|--------------------------|---------------|
| | <i>answered question</i> | 17,124 |
| | <i>skipped question</i> | 6,745 |

| 17. Other Options For Consideration: | | | | | | | |
|---|-----------------------------------|------------------|--------------------------|------------------|--------------------------------------|---------------------------|---------------------------|
| | 1 Preferred Option | 2 | 3 | 4 | 5 Unacceptable Option | Rating Average | Response Count |
| Eliminate instructional part-time positions | 19.0% (3,912) | 17.0% (3,495) | 32.6% (6,710) | 15.9% (3,279) | 15.4% (3,177) | 2.92 | 20,573 |
| Consolidate selected instructional programs | 20.0% (4,047) | 27.0% (5,466) | 34.2% (6,928) | 10.8% (2,186) | 8.1% (1,649) | 2.80 | 20,278 |
| Reduce school year by five days | 43.4% (9,032) | 18.8% (3,912) | 14.6% (3,032) | 7.9% (1,646) | 15.3% (3,182) | 2.33 | 20,804 |
| Go to four-day school week | 25.0% (5,191) | 11.7% (2,426) | 12.4% (2,566) | 10.3% (2,145) | 40.7% (8,448) | 3.30 | 20,776 |
| Reduce kindergarten to half-day | 32.7% (6,767) | 15.3% (3,178) | 18.0% (3,732) | 9.7% (2,008) | 24.3% (5,024) | 2.78 | 20,709 |
| Increase millage rate | 30.9% (6,248) | 17.6% (3,551) | 26.6% (5,373) | 9.4% (1,891) | 15.5% (3,134) | 2.61 | 20,197 |
| Close facilities if possible | 15.6% (3,220) | 12.2% (2,535) | 21.8% (4,512) | 17.3% (3,578) | 33.1% (6,855) | 3.40 | 20,700 |
| Reduce pay across-the-board | 9.5% (1,989) | 8.5% (1,780) | 18.8% (3,928) | 18.4% (3,832) | 44.7% (9,329) | 3.80 | 20,858 |
| | | | | | <i>answered question</i> | | 21,131 |
| | | | | | <i>skipped question</i> | | 2,738 |

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STATISTICAL SECTION

(Unaudited)

This part of the District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial position.

Contents:

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance has changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's major revenue sources.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current level of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the District's financial report relate to the services the District provides and the activities it performs.

Sources:

Unless otherwise noted, the information contained here is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB 34 in 2002; schedules presenting government-wide information include information beginning that year.

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

| | Fiscal Year | | | |
|---|-------------------|-------------------|-------------------|-------------------|
| | 2001 | 2002 | 2003 (a) | 2004 (a) |
| REVENUES: | | | | |
| Taxes | \$ 390,186 | \$ 428,902 | \$ 471,265 | \$ 491,878 |
| Intergovernmental | 380,994 | 397,513 | 418,577 | 411,814 |
| Tuition and Fees | 26,123 | 57,552 | 58,375 | 60,578 |
| Interest Income | 15,618 | 6,962 | 4,535 | 4,036 |
| Insurance and Damage Recoveries | 9 | 55 | 8 | 3 |
| Rentals | - | - | 603 | 970 |
| Athletic Ticket Sales | 859 | 2,379 | 2,652 | 2,991 |
| Other | - | 726 | 480 | 937 |
| Total Revenues | 813,789 | 894,089 | 956,495 | 973,207 |
| EXPENDITURES: | | | | |
| Current: | | | | |
| Instruction | 441,481 | 485,428 | 532,608 | 538,504 |
| Pupil Services | 13,903 | 15,495 | 17,102 | 17,729 |
| Instructional Services | 20,746 | 23,381 | 27,294 | 31,182 |
| School and Administrative Services | 94,399 | 112,121 | 118,351 | 120,842 |
| Student Transportation | 25,965 | 27,567 | 30,677 | 32,506 |
| Maintenance and Operations | 44,506 | 45,026 | 46,495 | 44,591 |
| Student Activities | - | 31,094 | 32,401 | 33,023 |
| Capital Outlay | 129,513 | 110,782 | 71,058 | 74,898 |
| Debt Service: | | | | |
| Principal Retirement | 35,371 | 38,160 | 39,560 | 41,501 |
| Interest and Fiscal Charges | 17,068 | 14,339 | 11,160 | 8,838 |
| Total Expenditures | 822,952 | 903,393 | 926,706 | 943,614 |
| Excess of Revenues Over (Under) Expenditures | (9,163) | (9,304) | 29,789 | 29,593 |
| Other Financing Sources (Uses): | | | | |
| Transfers-In | 23,748 | 23,772 | 30,468 | 24,669 |
| Transfers-Out | (26,589) | (26,672) | (33,416) | (27,904) |
| Sale of Capital Assets | 246 | 149 | 11 | 1,843 |
| Proceeds from Capital Lease Agreements | 2,125 | 4,126 | 4,215 | 5,312 |
| Deferred Amount of Refunding | - | - | - | - |
| Premium on Bonds Issued | - | - | - | - |
| Refunding Bonds Redeemed | - | - | - | - |
| Refunding Bonds Issued | - | - | - | - |
| Total Other Financing Sources (Uses) | (470) | 1,375 | 1,278 | 3,920 |
| Extraordinary Item: | | | | |
| Proceeds from Insurance Recovery | - | - | - | - |
| Net Change in Fund Balances | \$ (9,633) | \$ (7,929) | \$ 31,067 | \$ 33,513 |
| Non-Capitalized Expenditures | | | \$ 879,302 | \$ 873,979 |
| Capitalized Expenditures | | | 47,404 | 69,635 |
| Total Expenditures | | | \$ 926,706 | \$ 943,614 |
| Debt Service as a Percentage of Non Capitalized Expenditures | 7.56% | 6.62% | 5.77% | 5.76% |

(a) Years after implementation of GASB Statement No. 34

(b) In fiscal year 2005, the District issued \$127,665,000 of general obligation bonds for a refunding of \$128,870,000 of series 1995 general obligation bonds. The refunding was undertaken to reduce total future debt service payments.

Source: District Records

| Fiscal Year | | | | | | |
|-------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2005 (a) | 2006 (a) | 2007 (a) | 2008 (a) | 2009 (a) | 2010 (a) |
| \$ | 512,566 | \$ 555,012 | \$ 593,038 | \$ 589,915 | \$ 585,637 | \$ 574,944 |
| | 442,157 | 470,136 | 529,965 | 519,632 | 477,654 | 493,883 |
| | 58,275 | 58,905 | 34,488 | 34,795 | 33,143 | 31,684 |
| | 9,447 | 17,178 | 21,231 | 15,070 | 5,931 | 2,979 |
| | 1 | 2 | 4 | 1 | 11 | 3 |
| | 433 | 334 | 397 | 631 | 1,824 | 897 |
| | 3,219 | 2,908 | - | - | - | - |
| | 639 | 1,000 | 782 | 735 | 1,374 | 1,060 |
| | <u>1,026,737</u> | <u>1,105,475</u> | <u>1,179,905</u> | <u>1,160,779</u> | <u>1,105,574</u> | <u>1,105,450</u> |
| | 545,466 | 573,603 | 653,593 | 700,308 | 692,193 | 675,152 |
| | 19,280 | 20,998 | 23,117 | 25,206 | 25,770 | 26,636 |
| | 31,060 | 33,948 | 37,193 | 46,992 | 45,427 | 43,890 |
| | 125,244 | 126,927 | 154,002 | 167,644 | 164,325 | 142,959 |
| | 34,900 | 37,443 | 40,328 | 45,002 | 43,938 | 41,949 |
| | 46,116 | 51,251 | 55,007 | 58,119 | 61,237 | 59,112 |
| | 29,401 | 29,476 | - | - | - | - |
| | 139,852 | 147,980 | 131,234 | 92,901 | 48,372 | 75,261 |
| | 44,462 | 46,561 | 49,699 | 1,810 | 7,376 | - |
| | 8,095 | 6,320 | 6,092 | 2,413 | 300 | - |
| | <u>1,023,876</u> | <u>1,074,507</u> | <u>1,150,265</u> | <u>1,140,395</u> | <u>1,088,938</u> | <u>1,064,959</u> |
| | <u>2,861</u> | <u>30,968</u> | <u>29,640</u> | <u>20,384</u> | <u>16,636</u> | <u>40,491</u> |
| | 24,938 | 34,827 | 25,953 | 6,345 | 3,576 | 3,492 |
| | (26,032) | (35,992) | (27,730) | (8,476) | (5,696) | (4,271) |
| | 2 | 181 | 340 | 172 | 103 | 114 |
| | - | - | 9,865 | - | - | - |
| | (1,289) | - | - | - | - | - |
| | 4,062 | - | - | - | - | - |
| | (128,870) (b) | - | - | - | - | - |
| | 127,665 (b) | - | - | - | - | - |
| | <u>476</u> | <u>(984)</u> | <u>8,428</u> | <u>(1,959)</u> | <u>(2,017)</u> | <u>(665)</u> |
| | - | - | - | - | - | 3,952 |
| \$ | <u>3,337</u> | <u>29,984</u> | <u>38,068</u> | <u>18,425</u> | <u>14,619</u> | <u>43,778</u> |
| \$ | 900,487 | \$ 962,671 | \$ 1,028,751 | \$ 1,055,849 | \$ 1,050,220 | \$ 1,019,111 |
| | 123,389 | 111,836 | 121,514 | 84,546 | 38,718 | 45,848 |
| \$ | <u>1,023,876</u> | <u>1,074,507</u> | <u>1,150,265</u> | <u>1,140,395</u> | <u>1,088,938</u> | <u>1,064,959</u> |
| | 5.84% | 5.49% | 5.42% | 0.40% | 0.73% | - |

**COBB COUNTY SCHOOL DISTRICT
NET ASSETS BY COMPONENT
LAST NINE FISCAL YEARS (a)**

(amounts expressed in thousands)

| Net Asset Components | Fiscal Year | | | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| | June 30, 2002 | June 30, 2003 | June 30, 2004 | June 30, 2005 |
| Invested in Capital Assets, Net of Related Debt | \$ 379,799 | \$ 543,172 | \$ 508,226 | \$ 653,443 |
| Restricted for Debt Service | 21,239 | 16,989 | 18,340 | 11,361 |
| Unrestricted | <u>148,641</u> | <u>76,861</u> | <u>217,726</u> | <u>238,391</u> |
| Total Primary Government Net Assets | \$ <u>549,679</u> | \$ <u>637,022</u> | \$ <u>744,292</u> | \$ <u>903,195</u> |

(a) Years after implementation of GASB Statement No. 34

Source: District Records

| Fiscal Year | | | | |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| June 30, 2006 | June 30, 2007 | June 30, 2008 | June 30, 2009 | June 30, 2010 |
| \$ 873,831 | \$ 877,694 | \$ 1,054,860 | \$ 1,060,388 | \$ 1,054,911 |
| 6,777 | 11,785 | 1,826 | 1,523 | 1,356 |
| <u>170,994</u> | <u>319,370</u> | <u>227,758</u> | <u>244,178</u> | <u>285,849</u> |
| <u>\$ 1,051,602</u> | <u>\$ 1,208,849</u> | <u>\$ 1,284,444</u> | <u>\$ 1,306,089</u> | <u>\$ 1,342,116</u> |

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN NET ASSETS
LAST NINE FISCAL YEARS (a)**

(amounts expressed in thousands)

| | Fiscal Year | | | |
|---|---------------------|---------------------|---------------------|---------------------|
| | June 30, 2002 | June 30, 2003 | June 30, 2004 | June 30, 2005 |
| Expenses | | | | |
| Governmental Activities: | | | | |
| Instruction | \$ 511,282 | \$ 570,553 | \$ 564,592 | \$ 581,871 |
| Pupil Services | 18,284 | 20,391 | 20,529 | 22,342 |
| Instructional Services | 24,398 | 28,920 | 32,235 | 32,643 |
| School and Administrative Services | 127,317 | 136,238 | 141,537 | 142,323 |
| Student Transportation | 32,404 | 36,097 | 37,444 | 40,610 |
| Maintenance and Operations | 45,790 | 47,910 | 45,096 | 47,238 |
| Student Activities | 31,094 | 32,401 | 33,023 | 29,401 |
| Interest and Fiscal Charges | 13,622 | 10,307 | 8,004 | 6,375 |
| Total Governmental Expenses | <u>\$ 804,191</u> | <u>\$ 882,817</u> | <u>\$ 882,460</u> | <u>\$ 902,803</u> |
| Program Revenues | | | | |
| Governmental Activities: | | | | |
| Charges For Services: | | | | |
| Instruction | \$ 1,615 | \$ 1,281 | \$ 1,326 | \$ 1,340 |
| Pupil Services | 8 | 7 | 7 | 12 |
| School and Administrative Services | 34,755 | 36,186 | 39,166 | 41,514 |
| Maintenance and Operations | 519 | 985 | 1,360 | 833 |
| Student Activities | 32,255 | 33,059 | 34,881 | 30,438 |
| Operating Grants and Contributions | 48,149 | 396,829 | 398,800 | 397,845 |
| Capital Grants and Contributions | 17,385 | 15,204 | 8,404 | 38,203 |
| Total Program Revenues | <u>\$ 134,686</u> | <u>\$ 483,551</u> | <u>\$ 483,944</u> | <u>\$ 510,185</u> |
| Governmental Net Expenses | <u>\$ (669,505)</u> | <u>\$ (399,266)</u> | <u>\$ (398,516)</u> | <u>\$ (392,618)</u> |
| General Revenues and Other Changes in Net Assets | | | | |
| General Revenues | | | | |
| Taxes: | | | | |
| Property Taxes Levied for General Purposes | \$ 301,596 | \$ 353,596 | \$ 368,618 | \$ 380,687 |
| Property Taxes Levied for Debt Service | 18,793 | 18,344 | 18,691 | 19,279 |
| Sales Tax | 111,056 | 103,256 | 108,864 | 115,673 |
| Intergovernmental | 332,100 | 6,653 | 4,951 | 6,283 |
| Tuition and Fees | - | - | 28 | - |
| Interest Income | 6,962 | 4,535 | 4,036 | 9,447 |
| Insurance and Damage Recoveries | 55 | 8 | 3 | 1 |
| Gain on Sale of Net Assets | 1 | (154) | - | - |
| Other | 604 | 371 | 595 | 500 |
| Total General Revenues | <u>\$ 771,167</u> | <u>\$ 486,609</u> | <u>\$ 505,786</u> | <u>\$ 531,870</u> |
| Extraordinary Item: | | | | |
| Gain after Insurance Recovery | - | - | - | - |
| Change in Net Assets | <u>\$ 101,662</u> | <u>\$ 87,343</u> | <u>\$ 107,270</u> | <u>\$ 139,252</u> |

(a) Years after implementation of GASB Statement No. 34

Source: District Records

| | | Fiscal Year | | | | |
|---------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| June 30, 2006 | June 30, 2007 | June 30, 2008 | June 30, 2009 | June 30, 2010 | | |
| \$ 629,565 | \$ 690,562 | \$ 729,888 | \$ 737,527 | \$ 737,900 | | |
| 24,453 | 25,523 | 27,550 | 29,467 | 31,584 | | |
| 36,513 | 38,970 | 48,324 | 47,395 | 46,721 | | |
| 149,359 | 171,343 | 186,033 | 182,836 | 165,345 | | |
| 43,660 | 45,646 | 49,432 | 47,802 | 46,513 | | |
| 53,565 | 55,836 | 58,822 | 61,988 | 60,912 | | |
| 29,476 | - | - | - | - | | |
| 4,500 | 4,606 | 2,413 | 300 | - | | |
| <u>\$ 971,091</u> | <u>\$ 1,032,486</u> | <u>\$ 1,102,462</u> | <u>\$ 1,107,315</u> | <u>\$ 1,088,975</u> | | |
| | | | | | | |
| \$ 1,361 | \$ 1,205 | \$ 1,481 | \$ 1,276 | \$ 1,184 | | |
| 13 | 6 | 11 | 11 | 10 | | |
| 40,710 | 44,245 | 44,199 | 43,557 | 41,142 | | |
| 840 | 893 | 1,110 | 2,254 | 1,332 | | |
| 29,651 | - | - | - | - | | |
| 437,251 | 481,508 | 501,582 | 468,115 | 491,465 | | |
| 20,306 | 34,884 | 866 | 2,739 | 199 | | |
| <u>\$ 530,132</u> | <u>\$ 562,741</u> | <u>\$ 549,249</u> | <u>\$ 517,952</u> | <u>\$ 535,332</u> | | |
| | | | | | | |
| <u>\$ (440,959)</u> | <u>\$ (469,745)</u> | <u>\$ (553,213)</u> | <u>\$ (589,363)</u> | <u>\$ (553,643)</u> | | |
| | | | | | | |
| \$ 412,017 | \$ 445,840 | \$ 466,320 | \$ 482,690 | \$ 470,456 | | |
| 20,851 | 22,473 | 1,415 | 142 | 52 | | |
| 125,742 | 129,099 | 128,043 | 110,242 | 112,395 | | |
| 12,928 | 14,178 | 17,428 | 7,307 | 2,323 | | |
| - | - | - | - | - | | |
| 17,178 | 21,231 | 15,070 | 5,931 | 2,979 | | |
| 2 | 4 | - | - | - | | |
| - | - | - | - | - | | |
| 648 | 523 | 532 | 876 | 953 | | |
| <u>\$ 589,366</u> | <u>\$ 633,348</u> | <u>\$ 628,808</u> | <u>\$ 607,188</u> | <u>\$ 589,158</u> | | |
| | | | | | | |
| <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>512</u> | | |
| | | | | | | |
| <u>\$ 148,407</u> | <u>\$ 163,603</u> | <u>\$ 75,595</u> | <u>\$ 17,825</u> | <u>\$ 36,027</u> | | |

**COBB COUNTY SCHOOL DISTRICT
 FUND BALANCES, GOVERNMENTAL FUNDS
 LAST TEN FISCAL YEARS (a)**

(amounts expressed in thousands)

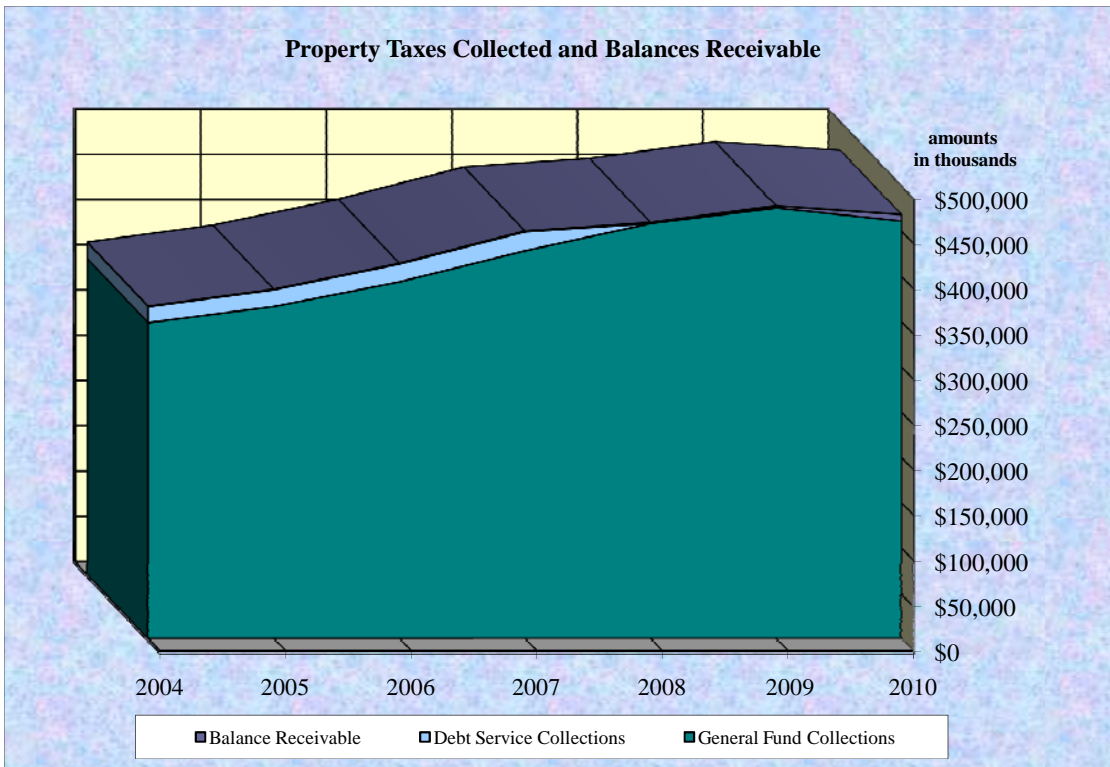
| | Fiscal Year | | | |
|---|------------------|------------------|------------------|------------------|
| | June 30, 2001 | June 30, 2002 | June 30, 2003 | June 30, 2004 |
| General Fund | | | | |
| Reserved | \$ 9,749 | \$ 11,254 | \$ 18,743 | \$ 17,008 |
| Unreserved | <u>30,585</u> | <u>34,531</u> | <u>40,403</u> | <u>41,832</u> |
| Total General Fund | <u>\$ 40,334</u> | <u>\$ 45,785</u> | <u>\$ 59,146</u> | <u>\$ 58,840</u> |
| All Other Governmental Funds | | | | |
| Reserved | \$ 91,530 | \$ 57,325 | \$ 32,801 | \$ 178,103 |
| Unreserved, reported in: | | | | |
| Special Revenues Funds | 4,707 | 8,411 | 11,379 | 16,175 |
| Capital Projects Funds | <u>(74,963)</u> | <u>(53,311)</u> | <u>(14,049)</u> | <u>(130,328)</u> |
| Total All Other Governmental Funds | <u>\$ 21,274</u> | <u>\$ 12,425</u> | <u>\$ 30,131</u> | <u>\$ 63,950</u> |

(a) Includes all Governmental Funds

Source: District Records

| Fiscal Year | | | | | |
|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| June 30, 2005 | June 30, 2006 | June 30, 2007 | June 30, 2008 | June 30, 2009 | June 30, 2010 |
| \$ 18,418 | \$ 18,825 | \$ 28,335 | \$ 26,739 | \$ 2,714 | \$ 5,823 |
| <u>51,463</u> | <u>93,944</u> | <u>114,566</u> | <u>101,848</u> | <u>77,575</u> | <u>79,783</u> |
| <u>\$ 69,881</u> | <u>\$ 112,769</u> | <u>\$ 142,901</u> | <u>\$ 128,587</u> | <u>\$ 80,289</u> | <u>\$ 85,606</u> |
| | | | | | |
| \$ 79,166 | \$ 127,327 | \$ 61,017 | \$ 21,580 | \$ 24,165 | \$ 67,008 |
| 20,543 | 24,459 | 22,063 | 22,627 | 20,470 | 22,966 |
| <u>(43,463)</u> | <u>(88,793)</u> | <u>(18,507)</u> | <u>53,105</u> | <u>115,594</u> | <u>108,716</u> |
| <u>\$ 56,246</u> | <u>\$ 62,993</u> | <u>\$ 64,573</u> | <u>\$ 97,312</u> | <u>\$ 160,229</u> | <u>\$ 198,690</u> |

**COBB COUNTY SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
JUNE 30, 2010**



Balances as of June 30, 2010 (amounts expressed in thousands)

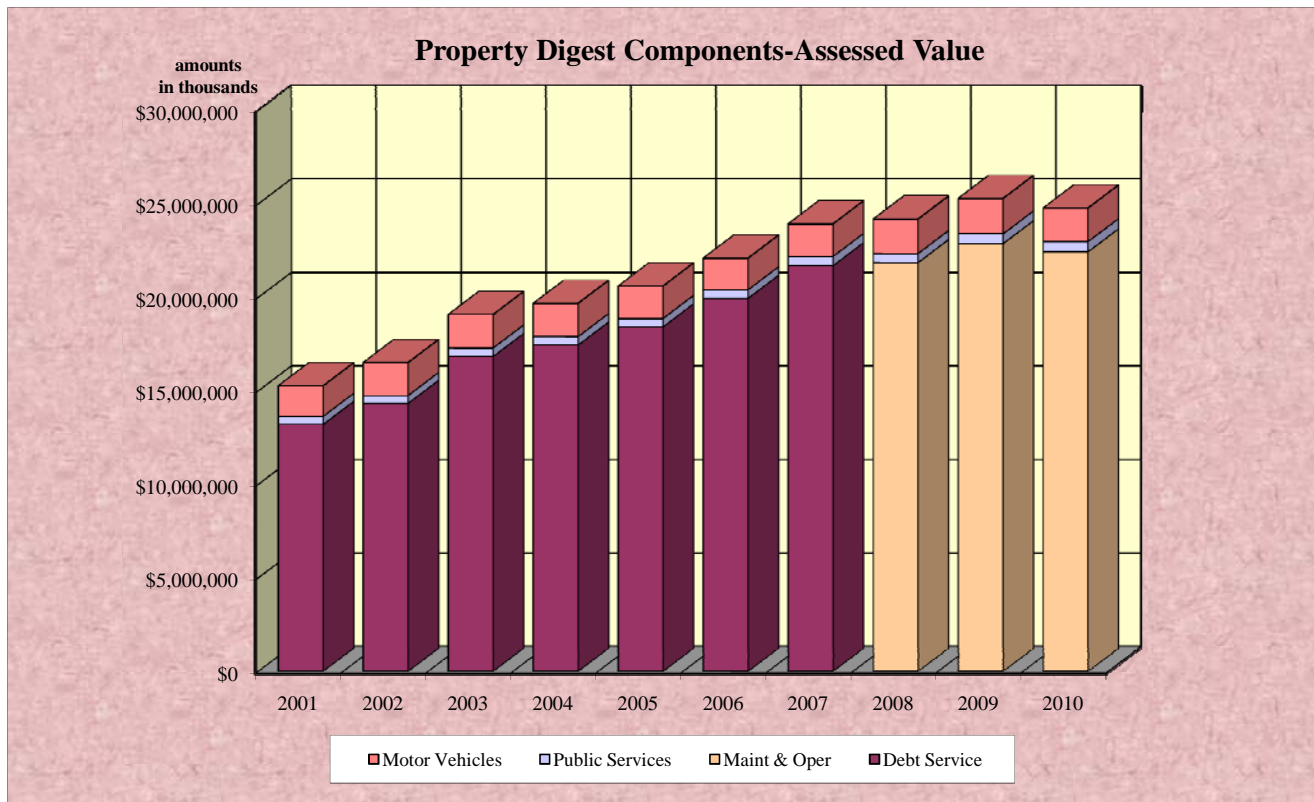
| | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | Total |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|--------------|
| General Fund: | | | | | | | | |
| Total Taxes Levied | \$ 349,113 | \$ 366,961 | \$ 394,318 | \$ 428,739 | \$ 459,381 | \$ 477,932 | \$ 468,234 | \$ 2,944,678 |
| Collected or Released: | | | | | | | | |
| Current Year | \$ 345,893 | \$ 364,372 | \$ 391,222 | \$ 424,419 | \$ 454,048 | \$ 470,480 | \$ 460,995 | \$ 2,911,429 |
| % of Total Taxes Levied | 99.08% | 99.29% | 99.21% | 98.99% | 98.84% | 98.44% | 98.45% | 98.87% |
| Subsequent Years | 2,997 | 2,397 | 2,750 | 3,898 | 4,474 | 5,210 | - | 21,726 |
| Total Coll. or Released | \$ 348,890 | \$ 366,769 | \$ 393,972 | \$ 428,317 | \$ 458,522 | \$ 475,690 | \$ 460,995 | \$ 2,933,155 |
| Balance Receivable | \$ 223 | \$ 192 | \$ 346 | \$ 422 | \$ 859 | \$ 2,242 | \$ 7,239 | \$ 11,523 |
| % Collected/Released | 99.94% | 99.95% | 99.91% | 99.90% | 99.81% | 99.53% | 98.45% | 99.61% |
| Debt Service Fund:(a) | | | | | | | | |
| Total Taxes Levied | \$ 17,711 | \$ 18,549 | \$ 19,886 | \$ 21,097 | \$ - | \$ - | \$ - | \$ 77,243 |
| Collected or Released: | | | | | | | | |
| Current Year | \$ 17,540 | \$ 18,413 | \$ 19,722 | \$ 20,872 | \$ - | \$ - | \$ - | \$ 76,547 |
| % of Total Taxes Levied | 99.03% | 99.27% | 99.18% | 98.93% | - | - | - | 99.10% |
| Subsequent Years | 161 | 127 | 146 | 204 | - | - | - | 638 |
| Total Coll. or Released | \$ 17,701 | \$ 18,540 | \$ 19,868 | \$ 21,076 | \$ - | \$ - | \$ - | \$ 77,185 |
| Balance Receivable | \$ 10 | \$ 9 | \$ 18 | \$ 21 | \$ - | \$ - | \$ - | \$ 58 |
| % Collected/Released | 99.94% | 99.95% | 99.91% | 99.90% | 0.00% | 0.00% | 0.00% | 99.92% |
| Total - All Funds: | | | | | | | | |
| Total Taxes Levied | \$ 366,824 | \$ 385,510 | \$ 414,204 | \$ 449,836 | \$ 459,381 | \$ 477,932 | \$ 468,234 | \$ 3,021,921 |
| Collected or Released: | | | | | | | | |
| Current Year | \$ 363,433 | \$ 382,785 | \$ 410,944 | \$ 445,291 | \$ 454,048 | \$ 470,480 | \$ 460,995 | \$ 2,987,976 |
| % of Total Taxes Levied | 99.08% | 99.29% | 99.21% | 98.99% | 98.84% | 98.44% | 98.45% | 98.88% |
| Subsequent Years | 3,158 | 2,524 | 2,896 | 4,102 | 4,474 | 5,210 | - | 22,364 |
| Total Coll. or Released | \$ 366,591 | \$ 385,309 | \$ 413,840 | \$ 449,393 | \$ 458,522 | \$ 475,690 | \$ 460,995 | \$ 3,010,340 |
| Balance Receivable | \$ 233 | \$ 201 | \$ 364 | \$ 443 | \$ 859 | \$ 2,242 | \$ 7,239 | \$ 11,581 |
| % Collected/Released | 99.94% | 99.95% | 99.91% | 99.90% | 99.81% | 99.53% | 98.45% | 99.62% |

Note: Only seven years of data is presented because the Georgia statute of limitations for collection of delinquent taxes is seven years.

(a) Debt Service millage discontinued July 2007. Debt Service was fully paid by the end of fiscal year 2007.

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

| Fiscal Year | Net M & O For Maintenance and Operations of Schools | | Net Bond For Debt Service of School Bonds | | Public Services Digest | Motor Vehicles Digest | Total Assessed Value | Estimated Actual Value | Direct Rate |
|-------------|---|----------------------|---|----------------------|------------------------------|-----------------------------|----------------------------|------------------------------|----------------|
| | Real Property | Personal Property | Real Property | Personal Property | | | | | |
| 2001 | \$ 10,735,826 | \$ 1,289,806 | \$ 11,914,755 | \$ 1,289,806 | \$ 430,654 | \$ 1,637,577 | \$ 15,272,792 | \$ 38,181,980 | 17.55% |
| 2002 | 11,804,325 | 1,296,368 | 13,041,240 | 1,296,368 | 418,416 | 1,758,025 | 16,514,049 | 41,285,123 | 19.00% |
| 2003 | 14,221,023 | 1,337,804 | 15,501,647 | 1,337,804 | 457,613 | 1,783,997 | 19,081,061 | 47,702,651 | 19.00% |
| 2004 | 14,869,386 | 1,278,400 | 16,174,359 | 1,278,400 | 451,723 | 1,774,879 | 19,679,361 | 49,198,403 | 19.00% |
| 2005 | 15,849,951 | 1,276,988 | 17,146,090 | 1,276,988 | 450,043 | 1,736,742 | 20,609,863 | 51,524,657 | 19.00% |
| 2006 | 17,288,487 | 1,319,018 | 18,630,090 | 1,319,018 | 457,754 | 1,688,346 | 22,095,208 | 55,238,019 | 19.00% |
| 2007 | 18,981,827 | 1,344,532 | 20,349,394 | 1,344,532 | 491,717 | 1,747,132 | 23,932,775 | 59,831,937 | 19.00% |
| 2008 | 20,510,838 | 1,343,632 | - | - | 485,234 | 1,845,671 | 24,185,375 | 60,463,438 | 18.90% |
| 2009 | 21,420,500 | 1,451,112 | - | - | 523,121 | 1,892,692 | 25,287,425 | 63,218,563 | 18.90% |
| 2010 | 21,007,134 | 1,424,923 | - | - | 547,675 | 1,794,543 | 24,774,275 | 61,935,688 | 18.90% |

Note: Prior to 2008, the property digest for debt service of school bonds included properties annexed by the City of Marietta which were no longer taxed for general operations but were still taxed for unpaid school bonds issued before the date of annexation.

Taxes levied for debt service were discontinued in July, 2007 after bonds were fully paid in fiscal year 2007. Prior to 2008,

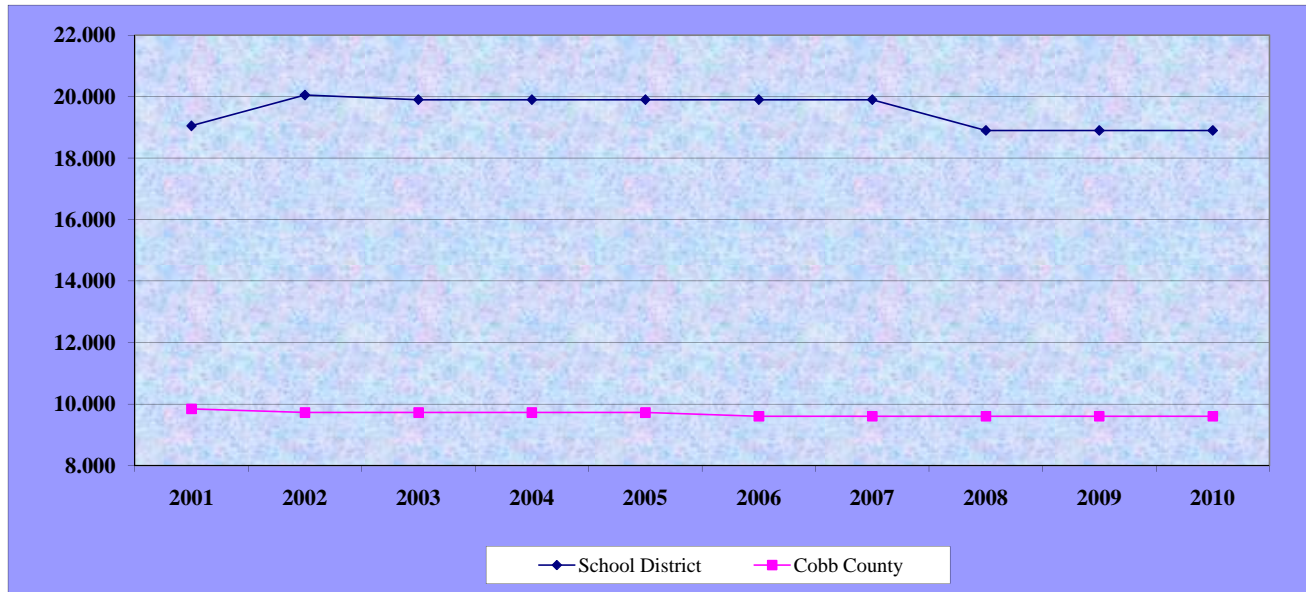
Maintenance and Operations were included in the bonds amount; therefore, in 2008 through 2010, only the M & O is reflected.

Property Taxes - Assessments are based on 40% of the appraised market value by law as of January 1 each year.

School tax by law cannot be greater than 20 mills per dollar for the support and maintenance of education.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
 DIRECT AND OVERLAPPING PROPERTY TAX RATES
 LAST TEN FISCAL YEARS
 JUNE 30, 2010**



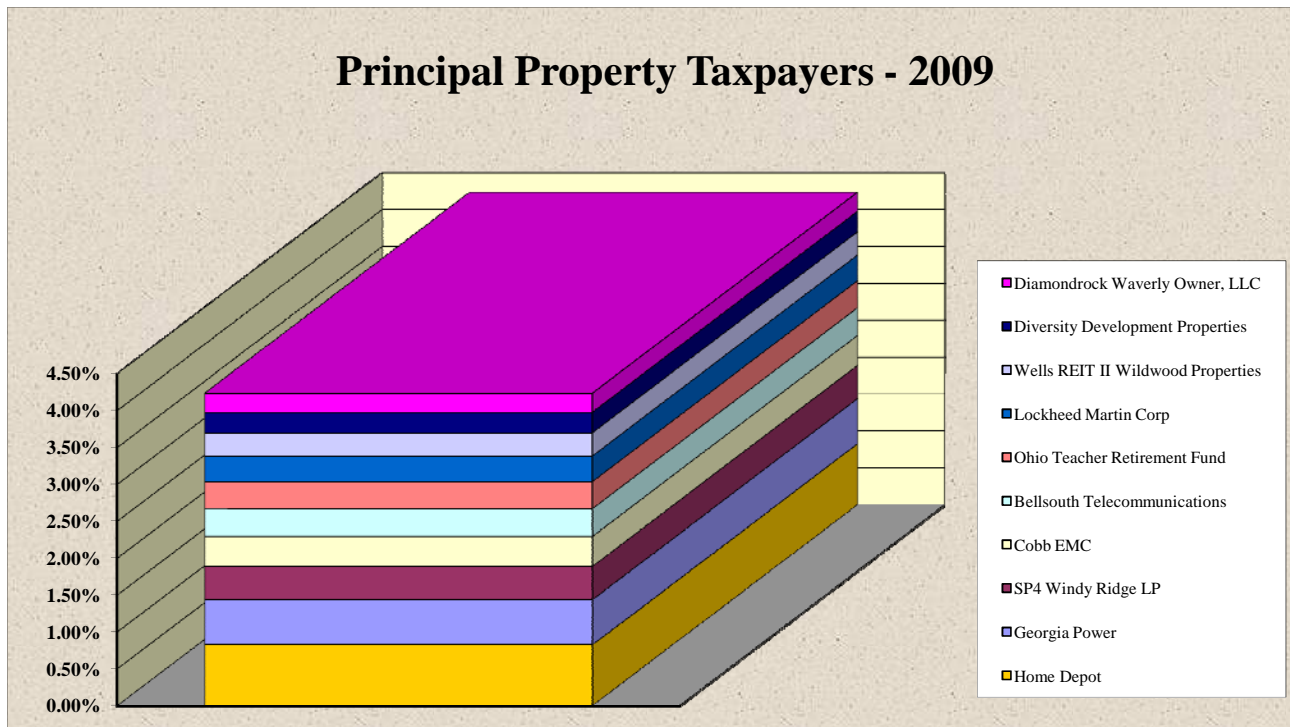
(all tax rates are per \$1000 assessed valuation)

| Fiscal Year | Cobb County | | Additional Millages (a) | | | | | | | | | | | | State Tax |
|-------------|-----------------|------|-------------------------|------|---------|------|---------|------|----------|------|----------------|------|--------|------|-----------|
| | School District | | Cobb County | | Acworth | | Austell | | Kennesaw | | Powder Springs | | Smyrna | | |
| | M&O | Debt | M&O | Debt | M&O | Debt | M&O | Debt | M&O | Debt | M&O | Debt | M&O | Debt | |
| 2001 | 17.55 | 1.50 | 9.34 | 0.50 | 7.80 | - | 3.50 | - | 6.75 | - | 7.00 | - | 10.45 | - | 0.25 |
| 2002 | 19.00 | 1.05 | 9.22 | 0.50 | 7.73 | - | 3.36 | - | 6.75 | - | 7.00 | - | 10.10 | - | 0.25 |
| 2003 | 19.00 | 0.90 | 9.45 | 0.27 | 7.50 | - | 3.12 | - | 6.75 | - | 7.00 | - | 9.85 | - | 0.25 |
| 2004 | 19.00 | 0.90 | 9.50 | 0.22 | 7.45 | - | 3.12 | - | 6.75 | - | 7.00 | - | 9.70 | - | 0.25 |
| 2005 | 19.00 | 0.90 | 9.50 | 0.22 | 7.37 | - | 3.12 | - | 6.75 | - | 8.50 | - | 9.65 | - | 0.25 |
| 2006 | 19.00 | 0.90 | 9.38 | 0.22 | 7.87 | - | 3.12 | - | 6.75 | 1.50 | 8.50 | - | 9.57 | - | 0.25 |
| 2007 | 19.00 | 0.90 | 9.38 | 0.22 | 7.68 | - | 3.12 | - | 6.75 | 1.50 | 8.50 | - | 9.17 | - | 0.25 |
| 2008 | 18.90 | - | 9.38 | 0.22 | 7.60 | - | 3.12 | - | 8.00 | 1.50 | 8.50 | - | 8.99 | - | 0.25 |
| 2009 | 18.90 | - | 9.38 | 0.22 | 7.60 | - | 3.12 | - | 8.00 | 1.50 | 8.50 | - | 8.99 | - | 0.25 |
| 2010 | 18.90 | - | 9.38 | 0.22 | 7.60 | - | 3.12 | - | 8.00 | 1.50 | 8.50 | - | 8.99 | - | 0.25 |

(a) Taxpayers residing in cities are responsible for School District, County and State taxes.

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
DECEMBER 31, 2009 AND NINE YEARS AGO (a)**



| Taxpayer | Type of Business | December 31, 2009 | | | December 31, 2000 | | |
|--------------------------------------|------------------|-------------------|----------------------|-------------------------------|-------------------|----------------------|-------------------------------|
| | | Rank | Taxes Levied | Percent of Total Taxes Levied | Rank | Taxes Levied | Percent of Total Taxes Levied |
| Home Depot | Retail | 1 | \$ 3,857,834 | 0.824% | 2 | \$ 2,205,000 | 0.816% |
| Georgia Power | Utilities | 2 | 2,865,929 | 0.612% | 5 | 1,571,000 | 0.581% |
| SP4 Windy Ridge LP | Real Estate | 3 | 2,113,636 | 0.451% | - | - | - |
| Cobb EMC | Utilities | 4 | 1,901,473 | 0.406% | 7 | 1,341,000 | 0.496% |
| Bellsouth Telecommunications | Utilities | 5 | 1,756,440 | 0.375% | 4 | 2,008,000 | 0.743% |
| Ohio Teacher Retirement Fund | Investment | 6 | 1,718,236 | 0.367% | - | - | - |
| Lockheed Martin Corp | Aircraft | 7 | 1,629,013 | 0.348% | 6 | 1,522,000 | 0.563% |
| Wells REIT II Wildwood Properties | Real Estate | 8 | 1,471,884 | 0.314% | 1 | 3,093,000 | 1.144% |
| Diversity Development Properties | Real Estate | 9 | 1,304,260 | 0.279% | - | - | - |
| Diamondrock Waverly Owner, LLC | Real Estate | 10 | 1,201,984 | 0.257% | - | - | - |
| Post Properties | Real Estate | - | - | - | 3 | 2,171,000 | 0.803% |
| Crow Properties | Real Estate | - | - | - | 8 | 893,000 | 0.330% |
| Atlanta Gas Light | Utilities | - | - | - | 9 | 837,000 | 0.310% |
| State of California Public Employees | Real Estate | - | - | - | 10 | 819,000 | 0.303% |
| TOTAL | | | \$ 19,820,689 | 4.233% | | \$ 16,460,000 | 6.089% |

Note: School Millage Rate is 66.67% of total County Rate

Taxes levied are multiplied by 66.67% to arrive at amount of School Taxes

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2009 and nine years earlier, December 31, 2000.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

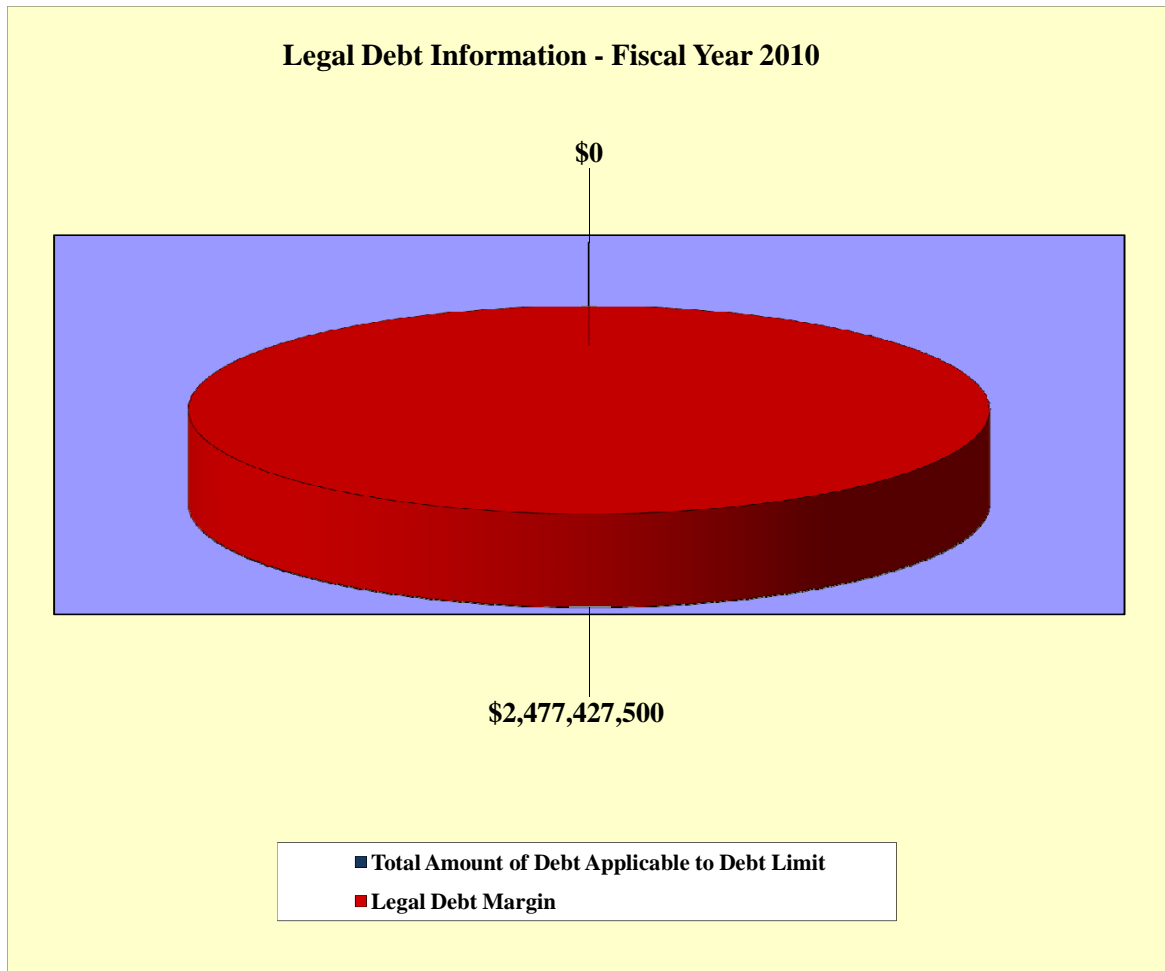
(amounts expressed in thousands)

| | Fiscal Year | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2001 | 2002 | 2003 | 2004 | 2005 |
| Debt Limit | \$ 1,527,279 | \$ 1,651,405 | \$ 1,908,106 | \$ 1,967,936 | \$ 2,060,986 |
| Total debt applicable to limit | <u>217,783</u> | <u>\$ 187,557</u> | <u>\$ 156,382</u> | <u>122,907</u> | <u>84,062</u> |
| Legal Debt Margin | <u>\$ 1,309,496</u> | <u>\$ 1,463,848</u> | <u>\$ 1,751,724</u> | <u>\$ 1,845,029</u> | <u>\$ 1,976,924</u> |
| Total debt applicable as a percentage of debt limit | 14.26% | 11.36% | 8.20% | 6.25% | 4.08% |

| | Fiscal Year | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 |
| Debt Limit | \$ 2,209,521 | \$ 2,393,278 | \$ 2,418,538 | \$ 2,528,743 | \$ 2,477,428 |
| Total debt applicable to limit | <u>42,103</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| Legal Debt Margin | <u>\$ 2,167,418</u> | <u>\$ 2,393,278</u> | <u>\$ 2,418,538</u> | <u>\$ 2,528,743</u> | <u>\$ 2,477,428</u> |
| Total debt applicable as a percentage of debt limit | 1.91% | - | - | - | - |

Source: District Records

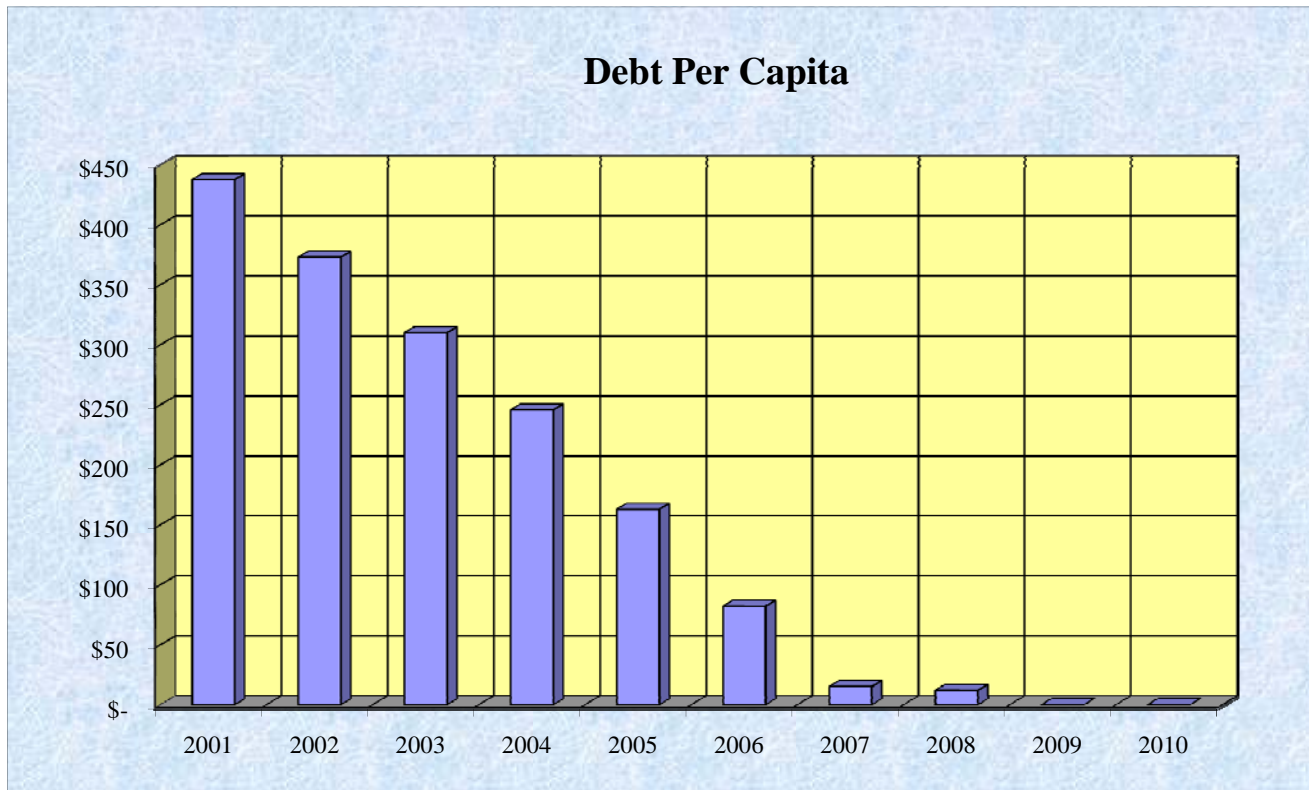
**COBB COUNTY SCHOOL DISTRICT
 LEGAL DEBT MARGIN INFORMATION
 FISCAL YEAR 2010**



| | |
|---|--------------------------|
| Net Assessed Valuation, Cobb County School District, January 1, 2009 | \$ 24,774,275,000 |
| Debt Limit - 10% of Assessed Value | \$ 2,477,427,500 |
| Amount of Debt Applicable to Debt Limit: | |
| Total Bonded Debt | \$ - |
| Total Amount of Debt Applicable to Debt Limit | \$ - |
| Legal Debt Margin | \$ 2,477,427,500 |

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**



(amounts expressed in thousands, except per capita)

| Fiscal Year | General Obligation Bonds | Capital Leases | Total Primary Government Debt | Personal Income | Debt as a Percentage of Personal Income | Total Debt Per Capita |
|-------------|--------------------------|----------------|-------------------------------|-----------------|---|-----------------------|
| 2001 | \$ 235,475 | \$ 11,340 | \$ 246,815 | \$ 23,039,143 | 1.07% | \$ 438 |
| 2002 | 202,005 | 10,777 | 212,782 | 23,009,999 | 0.92% | 373 |
| 2003 | 166,580 | 10,857 | 177,437 | 23,589,661 | 0.75% | 310 |
| 2004 | 128,870 | 12,377 | 141,247 | 24,751,647 | 0.57% | 246 |
| 2005 | 87,440 | 8,140 | 95,580 | 26,371,168 | 0.36% | 163 |
| 2006 | 44,780 | 4,239 | 49,019 | 28,060,168 | 0.17% | 82 |
| 2007 | - | 9,186 | 9,186 | 29,527,141 | 0.03% | 15 |
| 2008 | - | 7,376 | 7,376 | 31,260,457 | 0.02% | 12 |
| 2009 | - | - | - | N/A | - | - |
| 2010 | - | - | - | N/A | - | - |

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Population of 618,206 provided by the Atlanta Regional Commission and excludes the City of Marietta.

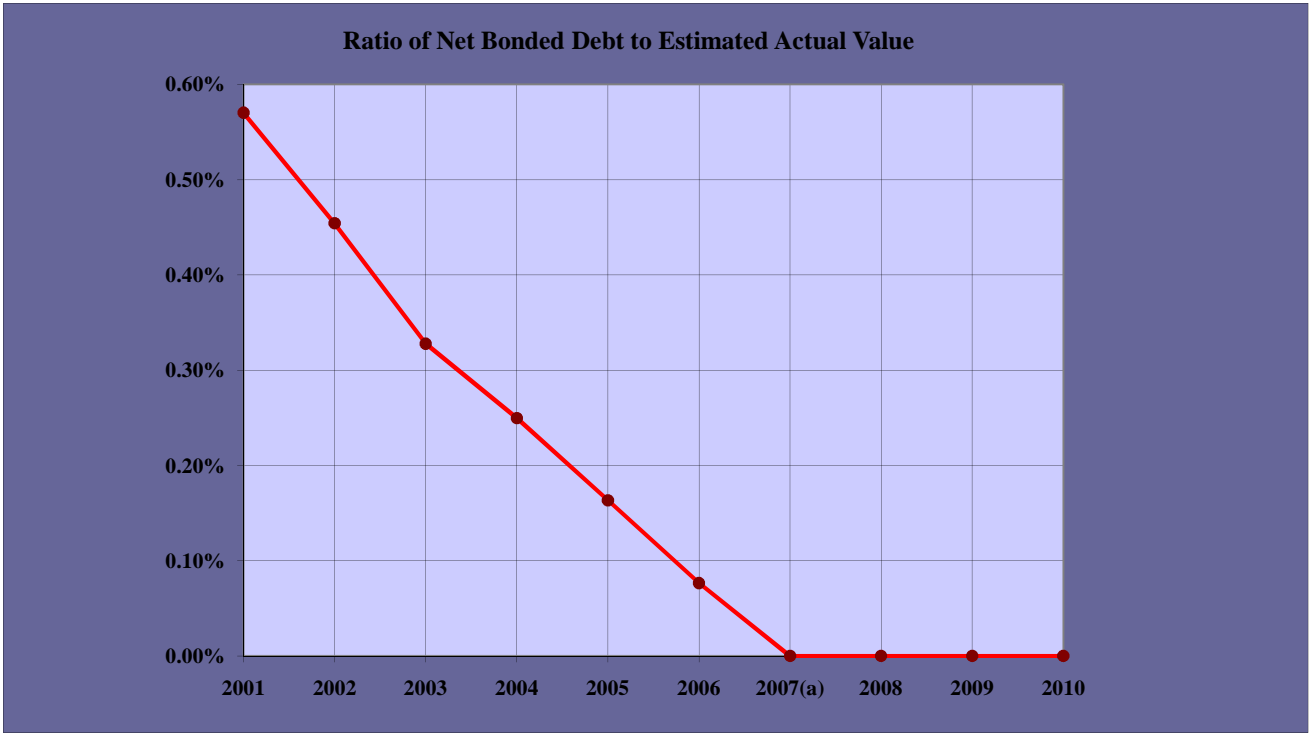
See page 117 for previous years' population.

N/A = Data not currently available from source

Source: District Records

Personal Income: Georgia Department of Labor - US Department of Commerce

**COBB COUNTY SCHOOL DISTRICT
RATIO OF NET GENERAL BONDED DEBT TO ESTIMATED ACTUAL VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

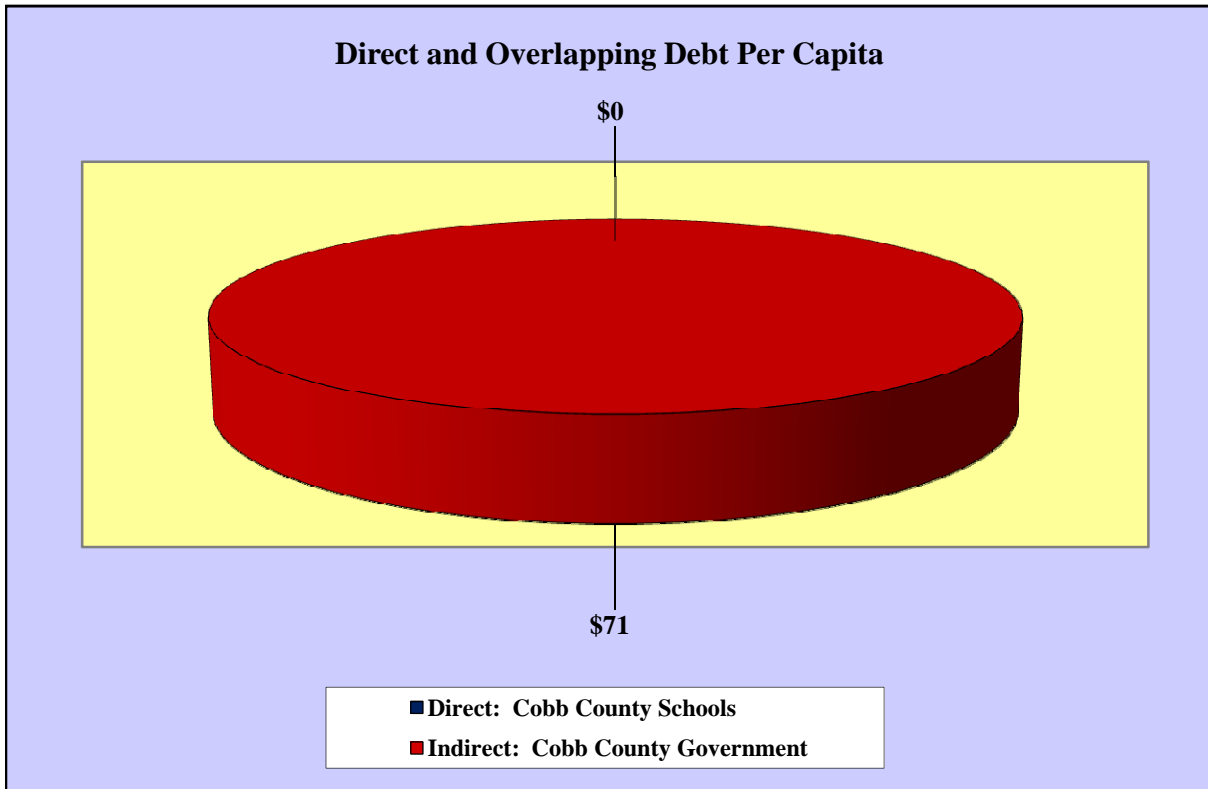


| Fiscal Year | Population | Estimated Actual Value | Gross Bonded Debt | Restricted for Bonded Debt | Net Bonded Debt | Ratio of Net Bonded Debt to Est. Actual Value | Net Bonded Debt Per Capita |
|-------------|------------|------------------------|-------------------|----------------------------|-----------------|---|----------------------------|
| 2001 | 564,021 | \$ 38,181,980,000 | \$ 235,475,000 | \$ 17,692,000 | \$ 217,783,000 | 0.57% | \$ 386 |
| 2002 | 570,389 | 41,285,123,000 | 202,005,000 | 14,448,000 | 187,557,000 | 0.45% | 329 |
| 2003 | 572,358 | 47,702,651,000 | 166,580,000 | 10,198,000 | 156,382,000 | 0.33% | 273 |
| 2004 | 574,968 | 49,198,403,000 | 128,870,000 | 5,963,000 | 122,907,000 | 0.25% | 214 |
| 2005 | 586,245 | 51,524,657,000 | 87,440,000 | 3,220,000 | 84,220,000 | 0.16% | 144 |
| 2006 | 596,736 | 55,238,019,000 | 44,780,000 | 2,538,000 | 42,242,000 | 0.08% | 71 |
| 2007(a) | 606,706 | 59,831,937,000 | - | 2,599,000 | - | - | - |
| 2008 | 615,377 | 60,463,438,000 | - | 1,826,000 | - | - | - |
| 2009 | 617,750 | 63,218,563,000 | - | 1,523,000 | - | - | - |
| 2010 | 618,206 | 61,935,688,000 | - | 1,356,000 | - | - | - |

(a) All general obligation bonds were retired in fiscal year 2007.

Source: District Records
Population provided by non-financial District source and excludes the City of Marietta

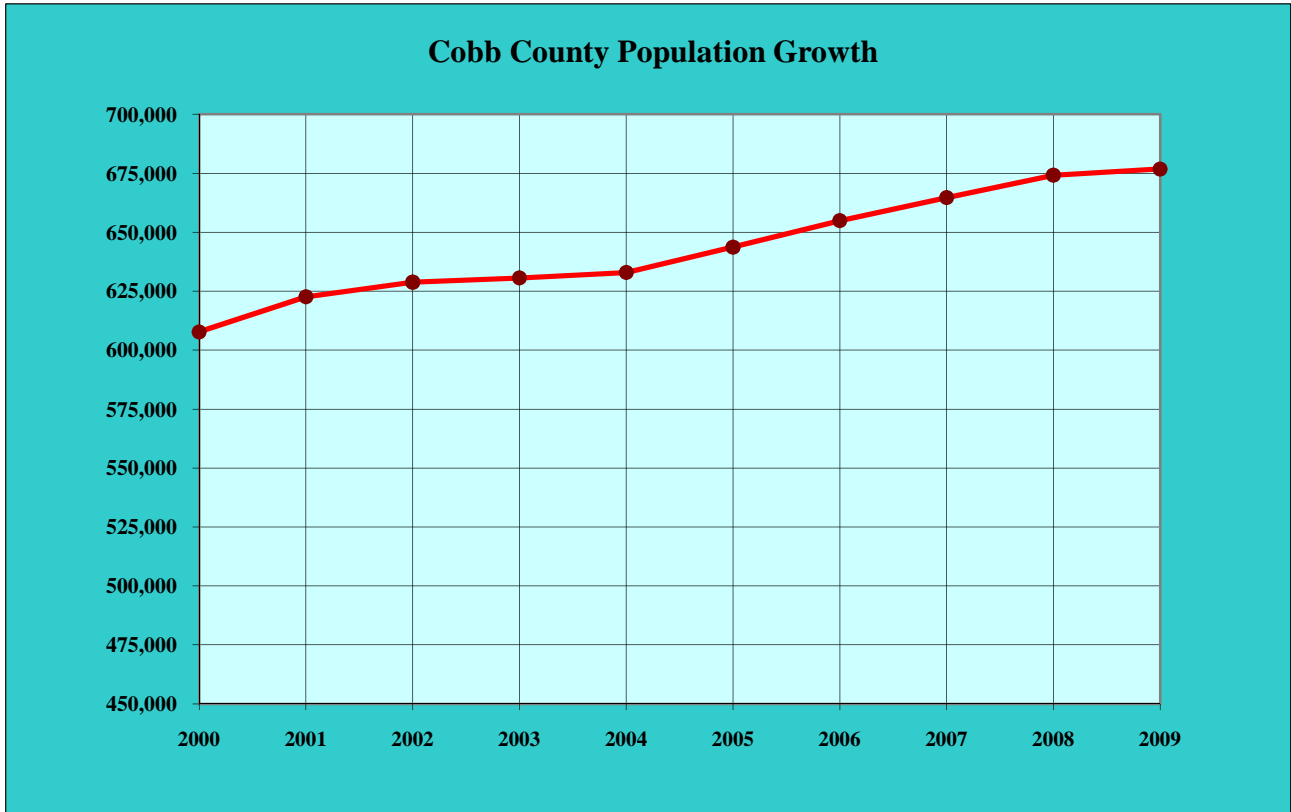
**COBB COUNTY SCHOOL DISTRICT
COMPUTATION OF DIRECT AND OVERLAPPING GENERAL OBLIGATION DEBT
JUNE 30, 2010**



| | | |
|---|----|-----------------------------|
| Direct General Obligation Debt: | | |
| Gross Bonded Debt | \$ | - |
| | | \$ - |
| Overlapping General Obligation Debt: | | |
| Cobb County Government (82% of \$53,480,000) | \$ | 43,853,600 |
| | | <u>\$ 43,853,600</u> |
| Total Direct and Overlapping General Obligation Debt | | <u><u>\$ 43,853,600</u></u> |
| Debt Per Capita:* | | |
| Direct General Obligation Debt | \$ | - |
| Overlapping General Obligation Debt | \$ | 71 |
| Total | | <u><u>\$ 71</u></u> |

*Population of 618,206 provided by non financial District source and excludes the City of Marietta.
Note: The overlap percentage is determined by the percentage of Fire District to Debt Service Fund of Cobb County Government.

**COBB COUNTY SCHOOL DISTRICT
COBB COUNTY DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**

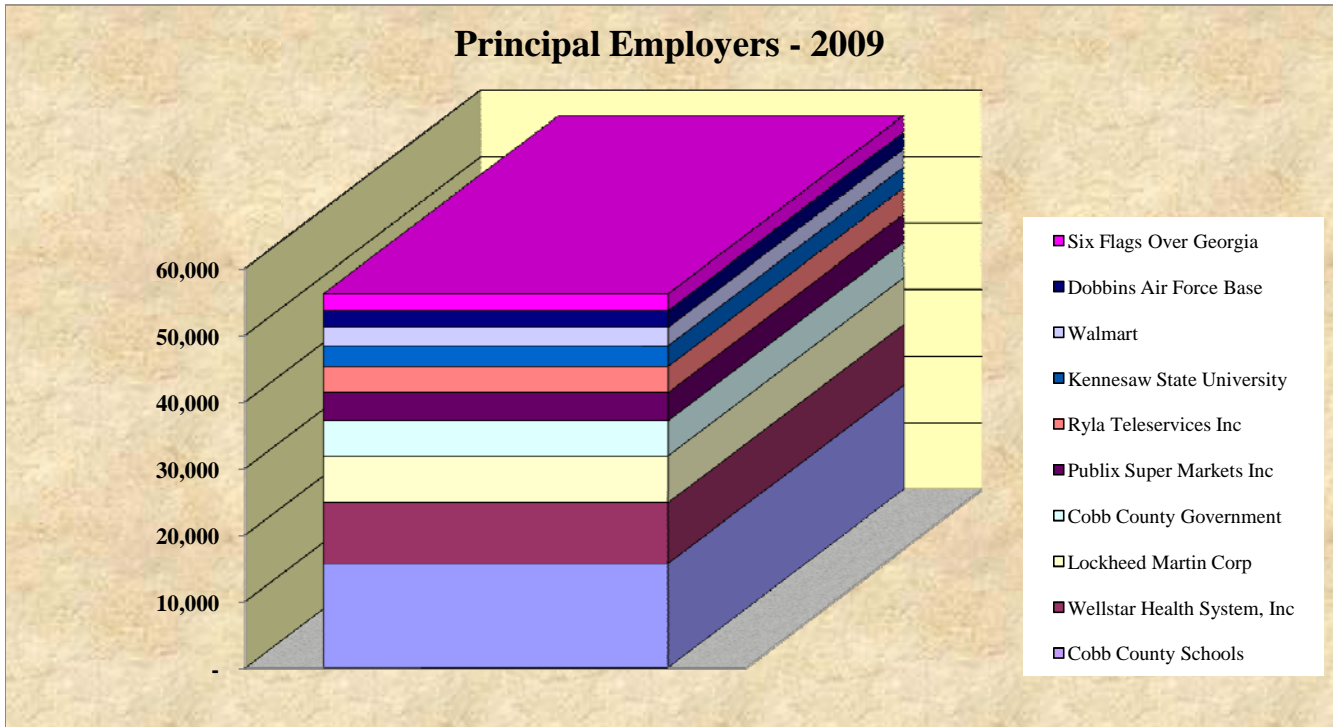


| Fiscal Year | Population | Personal Income (In Thousands) | Per Capita Personal Income | Average/Median Household Income | Median Age | Student Enrollment | Unemployment Rate |
|-------------|------------|--------------------------------|----------------------------|---------------------------------|------------|--------------------|-------------------|
| 2000 | 607,751 | \$ 22,321,380 | \$ 36,728 | \$ 59,539 | 33.2 | 92,086 | 2.5% |
| 2001 | 622,600 | 23,039,143 | 37,005 | 66,754 | 33.2 | 94,882 | 3.1% |
| 2002 | 628,800 | 23,009,999 | 36,594 | 62,510 | 33.4 | 96,489 | 5.0% |
| 2003 | 630,600 | 23,589,661 | 37,408 | 62,511 | 33.4 | 97,294 | 4.7% |
| 2004 | 632,900 | 24,751,647 | 39,108 | 61,087 | 34.4 | 101,141 | 4.5% |
| 2005 | 643,700 | 26,371,168 | 40,968 | 62,423 | 34.9 | 103,285 | 4.8% |
| 2006 | 654,900 | 28,060,168 | 42,846 | 61,682 | 35.6 | 105,482 | 4.1% |
| 2007 | 664,700 | 29,527,141 | 44,422 | 64,817 | 35.9 | 106,572 | 3.8% |
| 2008 | 674,200 | 31,260,457 | 46,367 | 70,472 | 36.2 | 106,056 | 5.6% |
| 2009 | 676,800 | N/A | N/A | 63,514 | 34.8 | 105,742 | 8.8% |

Sources: Population - Atlanta Regional Commission
 Personal Income - Georgia Department of Labor
 Unemployment Rate - Georgia Department of Labor
 Average/Median Household Income - 2000-2005 Average Income-Atlanta Regional Commission
 - 2006-2009 Median Income-US Census Bureau (Census Bureau reports only Median Income)
 Median Age - US Census Bureau

Population Includes City of Marietta

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO (a)**

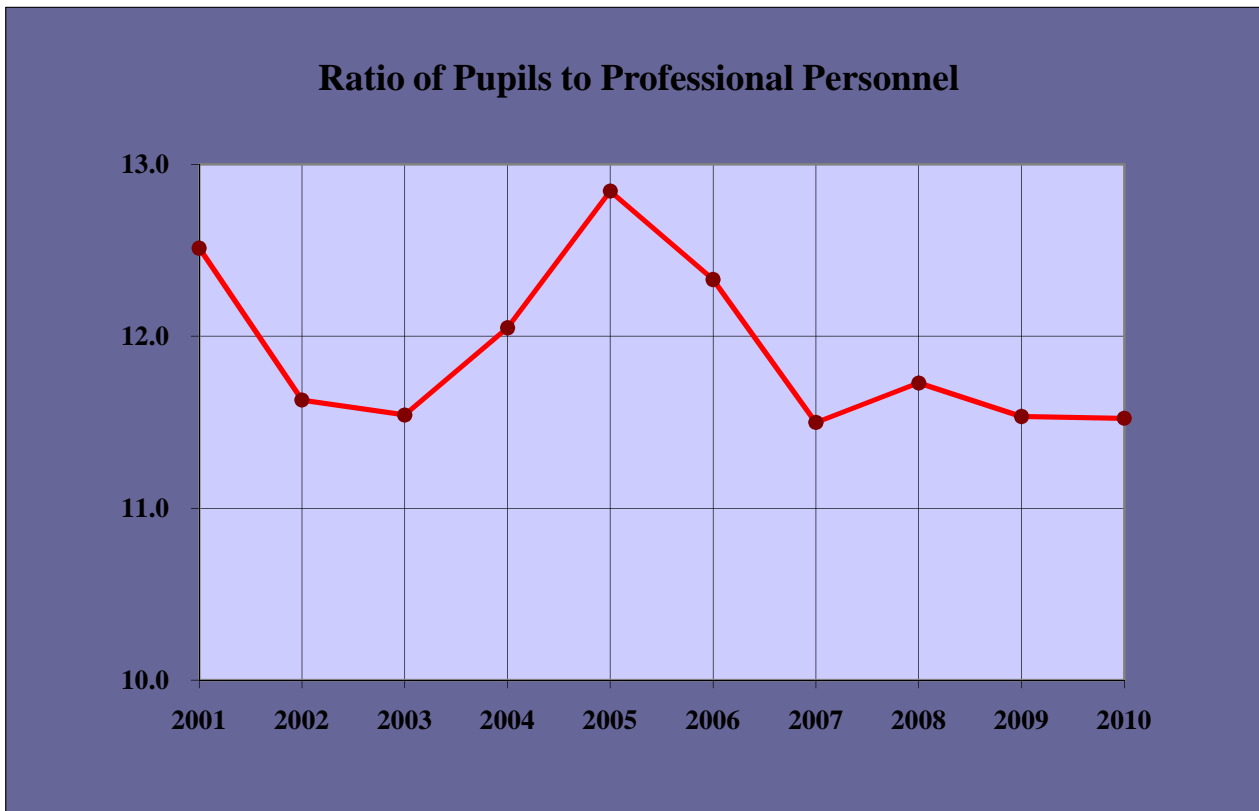


| <u>Employer</u> | <u>2009</u> | | | | <u>2000</u> | |
|-----------------------------|-------------|------------------|--|-------------|------------------|--|
| | <u>Rank</u> | <u>Employees</u> | <u>Percentage of Total County Employment</u> | <u>Rank</u> | <u>Employees</u> | <u>Percentage of Total County Employment</u> |
| Cobb County Schools | 1 | 15,653 | 4.62% | 1 | 11,369 | 3.23% |
| Wellstar Health System, Inc | 2 | 9,142 | 2.70% | 4 | 6,500 | 1.85% |
| Lockheed Martin Corp | 3 | 7,028 | 2.08% | 2 | 9,500 | 2.70% |
| Cobb County Government | 4 | 5,288 | 1.56% | 5 | 4,613 | 1.31% |
| Publix Super Markets Inc | 5 | 4,207 | 1.24% | - | - | - |
| Ryla Teleservices Inc | 6 | 3,932 | 1.16% | - | - | - |
| Kennesaw State University | 7 | 3,107 | 0.92% | - | - | - |
| Walmart | 8 | 2,750 | 0.81% | - | - | - |
| Dobbins Air Force Base | 9 | 2,521 | 0.74% | - | - | - |
| Six Flags Over Georgia | 10 | 2,506 | 0.74% | 10 | 2,600 | 0.74% |
| Medaphis Corporation | - | - | - | 3 | 9,200 | 2.61% |
| Home Depot | - | - | - | 6 | 4,500 | 1.28% |
| Blue Circle America Inc | - | - | - | 7 | 4,200 | 1.19% |
| IBM | - | - | - | 8 | 4,000 | 1.14% |
| Worldspan | - | - | - | 9 | 3,000 | 0.85% |
| Total | | 56,134 | 16.57% | | 59,482 | 16.90% |

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2009 and nine years earlier, December 31, 2000.

Source: District Records
Office of Economic Development
Cobb Chamber
Georgia Department of Labor

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF PERSONNEL AND RATIO OF PUPILS TO PROFESSIONAL PERSONNEL
LAST TEN FISCAL YEARS**

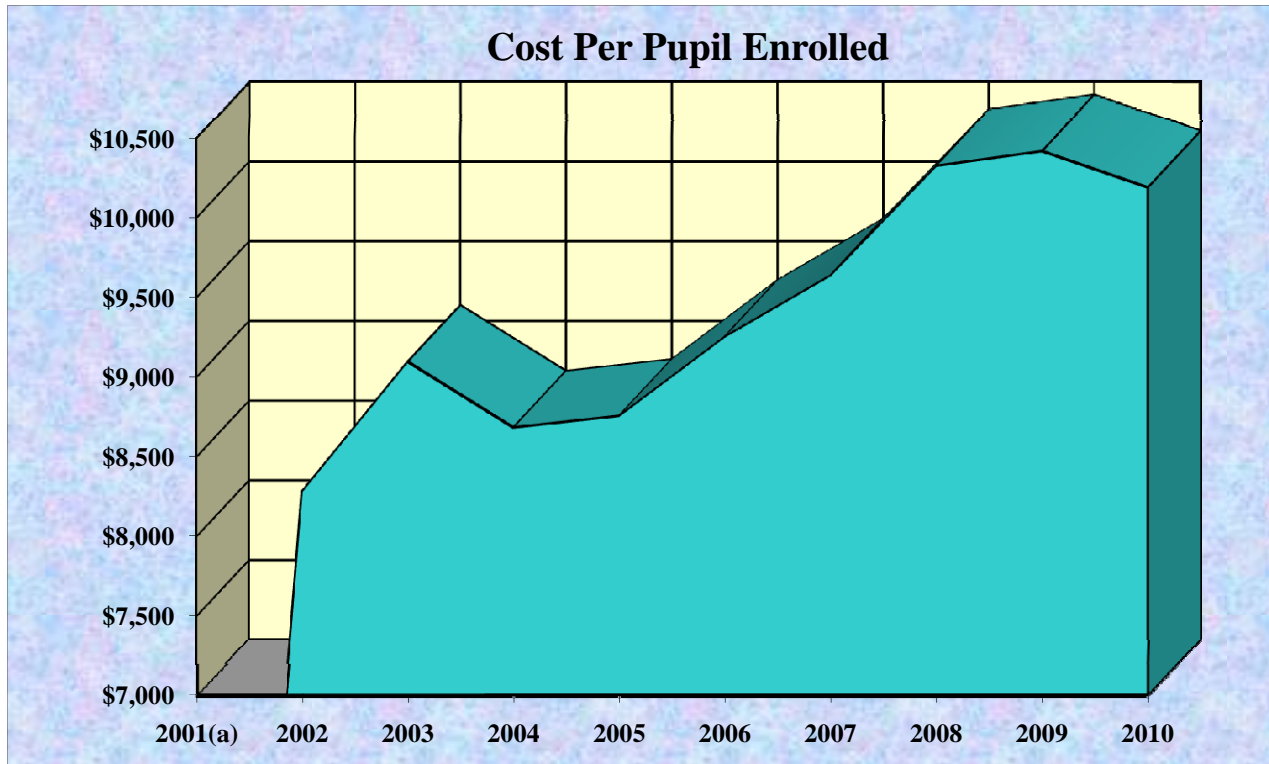


| Fiscal Year | Professional Personnel(a) | Other Operating Personnel(b) | Service Personnel(c) | Total Personnel | Average Daily Enrollment | Ratio of Pupils to Professional Personnel |
|-------------|---------------------------|------------------------------|----------------------|-----------------|--------------------------|---|
| 2001 | 7,602 | 2,140 | 2,516 | 12,258 | 95,116 | 12.5 to 1 |
| 2002 | 8,347 | 2,770 | 2,681 | 13,798 | 97,066 | 11.6 |
| 2003 | 8,405 | 2,721 | 2,684 | 13,810 | 97,009 | 11.5 |
| 2004 | 8,431 | 2,711 | 2,115 | 13,257 | 101,584 | 12.0 |
| 2005 | 8,024 | 2,742 | 2,286 | 13,052 | 103,061 | 12.8 |
| 2006 | 8,508 | 2,961 | 2,335 | 13,804 | 104,901 | 12.3 |
| 2007 | 9,313 | 3,138 | 2,478 | 14,929 | 107,082 | 11.5 |
| 2008 | 9,101 | 3,379 | 2,972 | 15,452 | 106,734 | 11.7 |
| 2009 | 9,213 | 3,391 | 3,049 | 15,653 | 106,256 | 11.5 |
| 2010 | 9,272 | 3,046 | 2,994 | 15,312 | 106,835 | 11.5 |

- (a) "Professional personnel" consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.
- (b) "Other operating personnel" includes non-certified leadership personnel, classroom aides, secretarial and clerical employees, and other technicians.
- (c) "Service personnel" includes food service personnel, custodial employees, bus drivers and maintenance/warehouse employees.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
OPERATING STATISTICS
LAST TEN FISCAL YEARS**



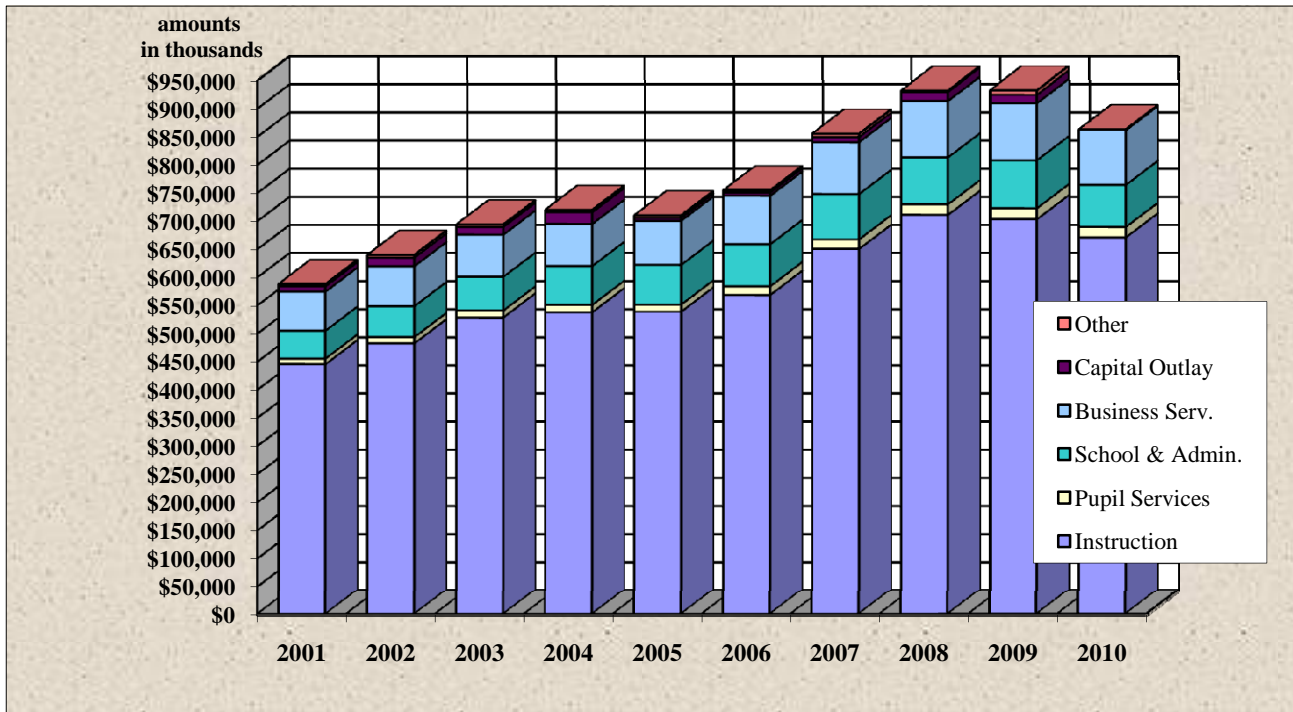
| Fiscal Year | Average Daily Expenditures | Average Daily Enrollment | Cost Per Pupil Enrolled | Percentage of Change | Professional Personnel | Ratio of Pupils to Professional Personnel |
|-------------|----------------------------|--------------------------|-------------------------|----------------------|------------------------|---|
| 2001(a) | N/A | 95,116 | N/A | N/A | 7,602 | 12.5 to 1 |
| 2002 | \$ 804,191,000 | 97,066 | \$ 8,285 | N/A | 8,347 | 11.6 |
| 2003 | 882,817,000 | 97,009 | 9,100 | 9.84% | 8,405 | 11.5 |
| 2004 | 882,460,000 | 101,584 | 8,687 | -4.54% | 8,431 | 12.0 |
| 2005 | 902,803,000 | 103,061 | 8,760 | 0.84% | 8,024 | 12.8 |
| 2006 | 971,091,000 | 104,901 | 9,257 | 5.68% | 8,508 | 12.3 |
| 2007 | 1,032,486,000 | 107,082 | 9,642 | 4.16% | 9,313 | 11.5 |
| 2008 | 1,102,462,000 | 106,734 | 10,329 | 7.13% | 9,101 | 11.7 |
| 2009 | 1,107,315,000 | 106,256 | 10,421 | 0.89% | 9,213 | 11.5 |
| 2010 | 1,088,975,000 | 106,835 | 10,193 | -2.19% | 9,272 | 11.5 |

(a) Data not available for years prior to implementation of GASB Statement No. 34

Note: "Professional personnel" consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND EXPENDITURES BY FUNCTION
LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

| Fiscal Year | School & | | | | | | Total |
|-------------|-------------|----------------|-----------------|-------------------|----------------|----------|------------|
| | Instruction | Pupil Services | Admin. Services | Business Services | Capital Outlay | Other | |
| 2001 | \$ 445,409 | \$ 10,071 | \$ 49,606 | \$ 69,336 | \$ 9,531 | \$ 3,811 | \$ 587,764 |
| 2002 | 482,593 | 11,165 | 54,836 | 71,032 | 15,327 | 4,860 | 639,813 |
| 2003 | 528,643 | 12,246 | 60,008 | 74,825 | 13,859 | 4,271 | 693,852 |
| 2004 | 537,955 | 12,975 | 69,132 | 74,891 | 20,860 | 4,039 | 719,852 |
| 2005 | 538,858 | 12,698 | 70,601 | 78,343 | 5,217 | 4,340 | 710,057 |
| 2006 | 568,611 | 15,414 | 74,866 | 86,146 | 5,581 | 4,063 | 754,681 |
| 2007 | 650,506 | 16,894 | 80,690 | 92,320 | 9,232 | 5,536 | 855,178 |
| 2008 | 711,160 | 18,716 | 83,620 | 100,139 | 15,970 | 2,085 | 931,690 |
| 2009 | 703,297 | 19,566 | 85,445 | 101,253 | 14,977 | 7,676 | 932,214 |
| 2010 | 671,102 | 18,513 | 74,888 | 97,049 | 1,484 | - | 863,036 |

"Instruction" includes expenditures for Instruction and Instructional Services.

"Business Services" includes expenditures for Student Transportation and Maintenance & Operations.

"Other" includes expenditures for Debt Service and Other Expenditures.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Acworth-Old (1935) | | | | | | | | | | |
| Square Feet (a) | - | - | - | - | - | - | - | - | - | - |
| Capacity (a) | - | - | - | - | - | - | - | - | - | - |
| Enrollment | 591 | - | - | - | - | - | - | - | - | - |
| Acworth (2001) | | | | | | | | | | |
| Square Feet | - | 131,924 | 131,924 | 131,924 | 131,924 | 131,924 | 131,924 | 131,924 | 131,924 | 131,924 |
| Capacity | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | 977 | 1,016 | 1,065 | 1,139 | 746 | 757 | 808 | 870 | 853 |
| Addison (1989) | | | | | | | | | | |
| Square Feet | 72,192 | 72,192 | 72,192 | 72,192 | 72,192 | 81,334 | 81,334 | 81,334 | 81,334 | 81,334 |
| Capacity | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 |
| Enrollment | 629 | 590 | 577 | 572 | 564 | 559 | 563 | 591 | 583 | 557 |
| Argyle (1961) | | | | | | | | | | |
| Square Feet | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 | 61,503 |
| Capacity | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 |
| Enrollment | 665 | 621 | 589 | 625 | 738 | 757 | 763 | 666 | 654 | 662 |
| Austell-Old (1922) | | | | | | | | | | |
| Square Feet (a) | - | - | - | - | - | - | - | - | - | - |
| Capacity (a) | - | - | - | - | - | - | - | - | - | - |
| Enrollment | 456 | - | - | - | - | - | - | - | - | - |
| Austell Primary (2005) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | 85,236 | 85,236 | 85,236 | 85,236 | 85,236 |
| Capacity | - | - | - | - | - | 512 | 512 | 512 | 512 | 512 |
| Enrollment | - | - | - | - | - | 332 | 350 | 324 | 326 | 309 |
| Austell Intermediate (2001) | | | | | | | | | | |
| Square Feet | - | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 |
| Capacity | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | 746 | 778 | 841 | 847 | 599 | 633 | 618 | 598 | 576 |
| Baker (1988) | | | | | | | | | | |
| Square Feet | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 | 106,668 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,368 | 1,128 | 1,111 | 769 | 768 | 738 | 811 | 772 | 806 | 819 |
| Bells Ferry (1963) | | | | | | | | | | |
| Square Feet | 54,097 | 54,862 | 54,862 | 54,862 | 54,862 | 54,862 | 54,862 | 54,862 | 54,862 | 54,862 |
| Capacity | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 |
| Enrollment | 413 | 401 | 432 | 471 | 520 | 599 | 618 | 621 | 580 | 586 |
| Belmont Hills (1952) | | | | | | | | | | |
| Square Feet | 52,208 | 52,208 | 67,106 | 67,106 | 67,106 | 67,106 | 67,106 | 67,106 | 67,106 | 67,106 |
| Capacity | 437 | 437 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 |
| Enrollment | 415 | 407 | 399 | 396 | 371 | 581 | 663 | 656 | 612 | 619 |
| Big Shanty (1968) | | | | | | | | | | |
| Square Feet | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 | 83,417 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 686 | 837 | 806 | 784 | 740 | 742 | 783 | 785 | 851 | 859 |
| Birney (1973) | | | | | | | | | | |
| Square Feet | 90,756 | 106,180 | 106,180 | 106,180 | 106,180 | 106,180 | 106,180 | 106,180 | 106,180 | 106,180 |
| Capacity | 787 | 787 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 |
| Enrollment | 792 | 751 | 770 | 805 | 864 | 876 | 923 | 863 | 751 | 710 |
| Blackwell (1998) | | | | | | | | | | |
| Square Feet | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 | 111,299 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 828 | 752 | 777 | 753 | 727 | 736 | 766 | 723 | 710 | 722 |
| Brown (1955) | | | | | | | | | | |
| Square Feet | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 | 49,045 |
| Capacity | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 |
| Enrollment | 291 | 282 | 283 | 256 | 256 | 257 | 256 | 246 | 264 | 292 |
| Brumby (1966) | | | | | | | | | | |
| Square Feet | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 | 99,181 |
| Capacity | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 |
| Enrollment | 852 | 857 | 892 | 825 | 850 | 914 | 865 | 802 | 860 | 954 |
| Bryant (1991) | | | | | | | | | | |
| Square Feet | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 | 114,090 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,114 | 1,066 | 1,002 | 1,126 | 1,197 | 952 | 912 | 818 | 797 | 802 |

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|-----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Bullard (2003) | | | | | | | | | | |
| Square Feet | - | - | - | 136,261 | 136,261 | 136,261 | 136,261 | 136,261 | 136,261 | 136,261 |
| Capacity | - | - | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | - | - | 1,013 | 1,129 | 1,197 | 1,188 | 1,234 | 1,109 | 1,046 |
| Chalker (1997) | | | | | | | | | | |
| Square Feet | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,001 | 1,040 | 1,133 | 889 | 931 | 975 | 956 | 885 | 838 | 849 |
| Cheatham Hill (1997) | | | | | | | | | | |
| Square Feet | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 |
| Capacity | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 |
| Enrollment | 1,107 | 975 | 1,038 | 1,035 | 1,013 | 1,060 | 1,112 | 1,105 | 1,090 | 1,084 |
| Clarkdale (1963) | | | | | | | | | | |
| Square Feet (b) | 44,412 | 44,412 | 44,412 | 44,412 | 44,412 | 44,412 | 44,412 | 44,412 | 44,412 | - |
| Capacity (b) | 362 | 362 | 362 | 362 | 362 | 362 | 362 | 362 | 362 | - |
| Enrollment | 487 | 415 | 435 | 446 | 459 | 480 | 455 | 464 | 440 | 407 |
| Clay (1961) | | | | | | | | | | |
| Square Feet | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 | 51,930 |
| Capacity | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 |
| Enrollment | 577 | 425 | 444 | 480 | 475 | 515 | 491 | 528 | 536 | 535 |
| Compton (1969) | | | | | | | | | | |
| Square Feet | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 | 100,586 |
| Capacity | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 |
| Enrollment | 915 | 829 | 734 | 720 | 692 | 690 | 698 | 541 | 516 | 485 |
| Davis (1987) | | | | | | | | | | |
| Square Feet | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 | 87,763 |
| Capacity | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 |
| Enrollment | 632 | 624 | 627 | 634 | 619 | 608 | 632 | 581 | 558 | 557 |
| Dowell (1989) | | | | | | | | | | |
| Square Feet | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 | 106,003 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 900 | 848 | 827 | 897 | 988 | 1,003 | 1,054 | 1,087 | 1,061 | 996 |
| Due West (1957) | | | | | | | | | | |
| Square Feet | 47,350 | 47,350 | 47,350 | 47,350 | 47,350 | 47,350 | 47,350 | 71,112 | 71,112 | 71,112 |
| Capacity | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 612 | 612 | 612 |
| Enrollment | 531 | 555 | 582 | 500 | 461 | 478 | 435 | 459 | 497 | 538 |
| East Side (1952) | | | | | | | | | | |
| Square Feet | 65,636 | 77,918 | 77,918 | 77,918 | 77,918 | 77,918 | 77,918 | 77,918 | 77,918 | 77,918 |
| Capacity | 690 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 |
| Enrollment | 761 | 768 | 824 | 830 | 831 | 870 | 982 | 961 | 990 | 1,031 |
| East Valley (1960) | | | | | | | | | | |
| Square Feet | 50,150 | 58,150 | 58,150 | 58,150 | 58,150 | 58,150 | 58,150 | 58,150 | 58,150 | 58,150 |
| Capacity | 487 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 |
| Enrollment | 525 | 528 | 490 | 548 | 565 | 614 | 569 | 550 | 556 | 619 |
| Fair Oaks (1957) | | | | | | | | | | |
| Square Feet | 60,283 | 60,283 | 60,283 | 60,283 | 84,153 | 84,153 | 98,789 | 98,789 | 98,789 | 98,789 |
| Capacity | 718 | 718 | 718 | 718 | 812 | 812 | 862 | 862 | 862 | 862 |
| Enrollment | 621 | 585 | 606 | 692 | 707 | 747 | 894 | 825 | 806 | 839 |
| Ford (1991) | | | | | | | | | | |
| Square Feet | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 | 91,129 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 823 | 795 | 802 | 951 | 979 | 1,021 | 1,061 | 1,027 | 884 | 863 |
| Frey (1996) | | | | | | | | | | |
| Square Feet | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 | 124,148 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,315 | 1,381 | 1,499 | 918 | 921 | 938 | 897 | 830 | 621 | 670 |
| Garrison Mill (1984) | | | | | | | | | | |
| Square Feet | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 | 85,775 |
| Capacity | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 |
| Enrollment | 613 | 586 | 590 | 617 | 613 | 618 | 645 | 705 | 699 | 724 |
| Green Acres (1996) | | | | | | | | | | |
| Square Feet | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 | 90,915 |
| Capacity | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 | 687 |
| Enrollment | 808 | 816 | 781 | 874 | 833 | 695 | 673 | 653 | 658 | 712 |

Continued--

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Harmony Leland (1951) | | | | | | | | | | |
| Square Feet | 68,564 | 68,564 | 68,564 | 68,564 | 68,564 | 85,764 | 85,764 | 85,764 | 85,764 | 85,764 |
| Capacity | 357 | 357 | 357 | 357 | 357 | 512 | 512 | 512 | 512 | 512 |
| Enrollment | 469 | 510 | 520 | 554 | 568 | 583 | 558 | 475 | 517 | 544 |
| Hayes (1993) | | | | | | | | | | |
| Square Feet | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 | 117,579 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,088 | 1,086 | 1,192 | 952 | 995 | 1,139 | 1,091 | 1,080 | 1,061 | 1,116 |
| Hollydale (1968) | | | | | | | | | | |
| Square Feet | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 | 89,995 |
| Capacity | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 |
| Enrollment | 805 | 806 | 835 | 847 | 854 | 875 | 859 | 841 | 781 | 764 |
| Keheley (1986) | | | | | | | | | | |
| Square Feet | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 | 68,030 |
| Capacity | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 |
| Enrollment | 631 | 608 | 562 | 559 | 547 | 542 | 516 | 513 | 488 | 465 |
| Kemp (2002) | | | | | | | | | | |
| Square Feet | - | - | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 |
| Capacity | - | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | - | 833 | 891 | 868 | 904 | 896 | 913 | 902 | 926 |
| Kennesaw (1991) | | | | | | | | | | |
| Square Feet | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 | 113,828 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,261 | 1,208 | 1,262 | 773 | 868 | 960 | 893 | 952 | 906 | 915 |
| Kincaid (1972) | | | | | | | | | | |
| Square Feet | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 | 81,752 |
| Capacity | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 |
| Enrollment | 668 | 619 | 586 | 603 | 606 | 615 | 605 | 614 | 660 | 675 |
| King Springs (1956) | | | | | | | | | | |
| Square Feet | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 | 58,785 |
| Capacity | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 | 562 |
| Enrollment | 627 | 615 | 610 | 594 | 589 | 606 | 622 | 583 | 587 | 617 |
| Labelle (1955) | | | | | | | | | | |
| Square Feet | 58,505 | 58,505 | 58,505 | 58,505 | 58,505 | 58,505 | 80,655 | 80,655 | 80,655 | 80,655 |
| Capacity | 537 | 537 | 537 | 537 | 537 | 537 | 687 | 687 | 687 | 687 |
| Enrollment | 434 | 431 | 464 | 504 | 497 | 481 | 475 | 475 | 484 | 486 |
| Lewis (1986) | | | | | | | | | | |
| Square Feet | 106,218 | 106,218 | 106,218 | 106,218 | 106,218 | 115,363 | 115,363 | 115,363 | 115,363 | 115,363 |
| Capacity | 946 | 946 | 946 | 946 | 946 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 947 | 948 | 1,010 | 1,006 | 1,074 | 1,101 | 1,153 | 1,124 | 910 | 885 |
| Mableton (1950) | | | | | | | | | | |
| Square Feet | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 | 47,426 |
| Capacity | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 | 412 |
| Enrollment | 443 | 534 | 481 | 466 | 483 | 461 | 429 | 407 | 417 | 399 |
| McCall Primary (2005) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | 88,217 | 88,217 | 88,217 | 88,217 | 88,217 |
| Capacity | - | - | - | - | - | 512 | 512 | 512 | 512 | 512 |
| Enrollment | - | - | - | - | - | 409 | 486 | 469 | 451 | 459 |
| Milford (1954) | | | | | | | | | | |
| Square Feet | 51,033 | 51,033 | 64,168 | 64,168 | 64,168 | 64,168 | 69,776 | 69,776 | 69,776 | 69,776 |
| Capacity | 486 | 486 | 612 | 612 | 612 | 612 | 612 | 612 | 612 | 612 |
| Enrollment | 492 | 482 | 578 | 578 | 601 | 576 | 647 | 653 | 624 | 650 |
| Mt. Bethel (1978) | | | | | | | | | | |
| Square Feet | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 | 105,016 |
| Capacity | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 | 912 |
| Enrollment | 1,138 | 1,060 | 986 | 983 | 946 | 933 | 962 | 960 | 1,002 | 1,029 |
| Mt. View (1986) | | | | | | | | | | |
| Square Feet | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 | 102,725 |
| Capacity | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 |
| Enrollment | 804 | 793 | 768 | 793 | 785 | 770 | 794 | 819 | 829 | 833 |
| Murdock (1975) | | | | | | | | | | |
| Square Feet | 85,542 | 85,542 | 85,542 | 85,542 | 85,542 | 85,442 | 123,233 | 123,233 | 123,233 | 123,233 |
| Capacity | 687 | 687 | 687 | 687 | 687 | 687 | 962 | 962 | 962 | 962 |
| Enrollment | 831 | 797 | 805 | 812 | 816 | 845 | 836 | 846 | 875 | 861 |

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
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| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Nicholson (1990) | | | | | | | | | | |
| Square Feet | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 | 75,800 |
| Capacity | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 | 637 |
| Enrollment | 656 | 652 | 618 | 580 | 573 | 563 | 541 | 511 | 521 | 527 |
| Nickajack (1998) | | | | | | | | | | |
| Square Feet | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 | 114,350 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 597 | 668 | 668 | 779 | 810 | 828 | 785 | 670 | 725 | 815 |
| Norton Park (1961) | | | | | | | | | | |
| Square Feet | 66,603 | 66,603 | 66,603 | 66,603 | 66,603 | 66,603 | 87,301 | 87,301 | 87,301 | 87,301 |
| Capacity | 612 | 612 | 612 | 612 | 612 | 612 | 787 | 787 | 787 | 787 |
| Enrollment | 658 | 688 | 688 | 795 | 763 | 806 | 750 | 678 | 764 | 674 |
| Pickett's Mill (2008) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | - | - | - | 136,261 | 136,261 |
| Capacity | - | - | - | - | - | - | - | - | 962 | 962 |
| Enrollment | - | - | - | - | - | - | - | - | 724 | 742 |
| Pitner (2003) | | | | | | | | | | |
| Square Feet | - | - | - | 135,800 | 135,800 | 135,800 | 135,800 | 135,800 | 135,800 | 135,800 |
| Capacity | - | - | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | - | - | 960 | 1,038 | 1,083 | 1,049 | 1,054 | 971 | 977 |
| Powder Springs (1988) | | | | | | | | | | |
| Square Feet | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 | 101,870 |
| Capacity | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 |
| Enrollment | 1,034 | 930 | 947 | 998 | 972 | 922 | 936 | 891 | 892 | 866 |
| Powers Ferry (1951) | | | | | | | | | | |
| Square Feet | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 | 56,104 |
| Capacity | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 |
| Enrollment | 425 | 413 | 470 | 490 | 456 | 452 | 470 | 472 | 477 | 483 |
| Riverside -Old (1928) | | | | | | | | | | |
| Square Feet (a) | - | - | - | - | - | - | - | - | - | - |
| Capacity (a) | - | - | - | - | - | - | - | - | - | - |
| Enrollment | 709 | - | - | - | - | - | - | - | - | - |
| Riverside Primary (2005) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | 85,236 | 85,236 | 85,236 | 85,236 | 85,236 |
| Capacity | - | - | - | - | - | 512 | 512 | 512 | 512 | 512 |
| Enrollment | - | - | - | - | - | 434 | 545 | 516 | 440 | 465 |
| Riverside Intermediate (2001) | | | | | | | | | | |
| Square Feet | - | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 | 123,000 |
| Capacity | - | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | - | 900 | 874 | 889 | 791 | 791 | 838 | 819 | 777 | 841 |
| Rocky Mt. (1977) | | | | | | | | | | |
| Square Feet | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 | 78,720 |
| Capacity | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 |
| Enrollment | 649 | 598 | 604 | 600 | 593 | 608 | 597 | 591 | 606 | 592 |
| Russell (1961) | | | | | | | | | | |
| Square Feet | 63,212 | 63,212 | 63,212 | 63,212 | 63,212 | 63,212 | 101,862 | 101,862 | 101,862 | 101,862 |
| Capacity | 612 | 612 | 612 | 612 | 612 | 612 | 962 | 962 | 962 | 962 |
| Enrollment | 629 | 626 | 647 | 653 | 662 | 674 | 651 | 655 | 687 | 725 |
| Sanders (1997) | | | | | | | | | | |
| Square Feet | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 | 116,302 |
| Capacity | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 | 862 |
| Enrollment | 919 | 891 | 881 | 926 | 941 | 867 | 889 | 894 | 936 | 926 |
| Sedalia Park (1956) | | | | | | | | | | |
| Square Feet | 84,051 | 84,051 | 84,051 | 84,051 | 84,051 | 84,051 | 101,125 | 101,125 | 101,125 | 101,125 |
| Capacity | 787 | 787 | 787 | 787 | 787 | 787 | 887 | 887 | 887 | 887 |
| Enrollment | 738 | 758 | 738 | 756 | 771 | 791 | 752 | 746 | 799 | 782 |
| Shallowford Falls (1990) | | | | | | | | | | |
| Square Feet | 73,600 | 73,600 | 73,600 | 73,600 | 73,600 | 73,600 | 112,947 | 112,947 | 112,947 | 112,947 |
| Capacity | 612 | 612 | 612 | 612 | 612 | 612 | 962 | 962 | 962 | 962 |
| Enrollment | 736 | 683 | 704 | 676 | 656 | 641 | 654 | 663 | 695 | 710 |
| Sky View (1957) | | | | | | | | | | |
| Square Feet | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 | 50,270 |
| Capacity | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 |
| Enrollment | 425 | 388 | 411 | 414 | 430 | 468 | 448 | 387 | 409 | 399 |

Continued--

**COBB COUNTY SCHOOL DISTRICT
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LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sope Creek (1978) | | | | | | | | | | |
| Square Feet | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 | 106,348 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,094 | 1,116 | 1,152 | 1,135 | 1,104 | 1,070 | 1,093 | 1,078 | 1,064 | 1,142 |
| Still (1978) | | | | | | | | | | |
| Square Feet | 82,687 | 82,687 | 82,687 | 82,687 | 82,687 | 82,687 | 121,289 | 121,289 | 121,289 | 121,289 |
| Capacity | 612 | 612 | 612 | 612 | 612 | 612 | 962 | 962 | 962 | 962 |
| Enrollment | 814 | 856 | 602 | 594 | 579 | 625 | 670 | 687 | 750 | 775 |
| Teasley (1961) | | | | | | | | | | |
| Square Feet | 40,045 | 40,045 | 56,810 | 56,810 | 56,810 | 56,810 | 56,810 | 56,810 | 56,810 | 56,810 |
| Capacity | 313 | 313 | 462 | 462 | 462 | 462 | 462 | 462 | 462 | 462 |
| Enrollment | 400 | 461 | 488 | 560 | 585 | 561 | 538 | 487 | 513 | 578 |
| Timber Ridge (1990) | | | | | | | | | | |
| Square Feet | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 | 73,450 |
| Capacity | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 |
| Enrollment | 590 | 545 | 563 | 519 | 513 | 507 | 526 | 510 | 539 | 590 |
| Tritt (1979) | | | | | | | | | | |
| Square Feet | 91,200 | 91,200 | 109,912 | 109,912 | 109,912 | 109,912 | 109,912 | 109,912 | 109,912 | 109,912 |
| Capacity | 781 | 781 | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 |
| Enrollment | 895 | 843 | 864 | 853 | 849 | 863 | 892 | 892 | 899 | 936 |
| Varner (1990) | | | | | | | | | | |
| Square Feet | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 | 109,827 |
| Capacity | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 |
| Enrollment | 1,211 | 1,234 | 746 | 793 | 834 | 845 | 790 | 824 | 829 | 833 |
| Vaughan (1996) | | | | | | | | | | |
| Square Feet | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 | 122,260 |
| Capacity | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 | 937 |
| Enrollment | 1,010 | 1,051 | 1,068 | 1,092 | 1,095 | 1,138 | 1,128 | 1,076 | 859 | 817 |
| Awtrey (1965) | | | | | | | | | | |
| Square Feet | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 | 143,704 |
| Capacity | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 | 1,012 |
| Enrollment | 1,833 | 1,255 | 1,339 | 1,473 | 1,594 | 843 | 776 | 839 | 862 | 920 |
| Barber (2005) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 |
| Capacity | - | - | - | - | - | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | - | - | - | - | 866 | 922 | 942 | 927 | 914 |
| Campbell (1951) | | | | | | | | | | |
| Square Feet | 176,241 | 176,241 | 176,241 | 176,241 | 176,241 | 176,241 | 205,911 | 205,911 | 205,911 | 205,911 |
| Capacity | 1,337 | 1,337 | 1,337 | 1,337 | 1,337 | 1,137 | 1,337 | 1,337 | 1,337 | 1,337 |
| Enrollment | 1,151 | 1,137 | 1,105 | 1,185 | 1,251 | 1,187 | 1,017 | 961 | 1,024 | 1,106 |
| Cooper (2001) | | | | | | | | | | |
| Square Feet | - | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 |
| Capacity | - | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | 872 | 962 | 1,034 | 1,069 | 1,034 | 956 | 926 | 872 | 827 |
| Daniell (1966) | | | | | | | | | | |
| Square Feet | 129,625 | 141,419 | 141,419 | 141,419 | 141,419 | 141,419 | 165,011 | 165,011 | 165,011 | 165,011 |
| Capacity | 1,008 | 1,087 | 1,087 | 1,087 | 1,087 | 1,087 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 1,285 | 980 | 935 | 923 | 954 | 930 | 949 | 931 | 943 | 981 |
| Dickerson (1981) | | | | | | | | | | |
| Square Feet | 157,333 | 157,333 | 157,333 | 157,333 | 157,333 | 165,953 | 165,953 | 165,953 | 165,953 | 165,953 |
| Capacity | 1,097 | 1,097 | 1,097 | 1,097 | 1,097 | 1,157 | 1,187 | 1,187 | 1,187 | 1,187 |
| Enrollment | 1,481 | 1,531 | 1,504 | 1,483 | 1,409 | 1,397 | 1,265 | 1,195 | 1,122 | 1,119 |
| Dodgen (1975) | | | | | | | | | | |
| Square Feet | 111,484 | 111,484 | 111,484 | 111,484 | 111,484 | 182,985 | 182,985 | 182,985 | 182,985 | 182,985 |
| Capacity | 741 | 741 | 741 | 741 | 741 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 779 | 806 | 798 | 843 | 841 | 861 | 1,083 | 1,151 | 1,122 | 1,104 |
| Durham (1998) | | | | | | | | | | |
| Square Feet | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 | 173,487 |
| Capacity | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 1,371 | 1,522 | 1,542 | 1,662 | 1,676 | 1,708 | 1,141 | 1,116 | 1,129 | 1,111 |
| East Cobb (1963) | | | | | | | | | | |
| Square Feet | 165,237 | 165,237 | 165,237 | 165,237 | 165,237 | 165,237 | 181,573 | 181,573 | 181,573 | 181,573 |
| Capacity | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,212 | 1,212 | 1,212 | 1,212 |
| Enrollment | 1,315 | 1,319 | 1,196 | 1,273 | 1,289 | 1,257 | 1,148 | 1,130 | 1,183 | 1,241 |

**COBB COUNTY SCHOOL DISTRICT
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| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Floyd (1964) | | | | | | | | | | |
| Square Feet | 109,228 | 120,788 | 120,788 | 120,788 | 120,560 | 166,551 | 166,551 | 166,551 | 166,551 | 166,551 |
| Capacity | 764 | 812 | 812 | 812 | 812 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 972 | 1,004 | 920 | 957 | 929 | 998 | 894 | 882 | 812 | 819 |
| Garrett (1972) | | | | | | | | | | |
| Square Feet | 112,529 | 122,329 | 122,329 | 122,329 | 122,329 | 122,329 | 122,329 | 122,329 | 122,329 | 122,329 |
| Capacity | 764 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 |
| Enrollment | 1,126 | 858 | 810 | 882 | 847 | 923 | 894 | 909 | 898 | 862 |
| Griffin (1972) | | | | | | | | | | |
| Square Feet | 122,698 | 122,698 | 122,698 | 122,698 | 122,698 | 186,947 | 186,947 | 186,947 | 186,947 | 186,947 |
| Capacity | 747 | 747 | 747 | 747 | 747 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 929 | 940 | 895 | 1,009 | 993 | 1,095 | 1,064 | 993 | 922 | 916 |
| Hightower Trail (1993) | | | | | | | | | | |
| Square Feet | 141,264 | 141,264 | 141,264 | 141,264 | 141,264 | 141,264 | 149,038 | 149,038 | 149,038 | 149,038 |
| Capacity | 987 | 987 | 987 | 987 | 987 | 987 | 1,012 | 1,012 | 1,012 | 1,012 |
| Enrollment | 1,045 | 1,081 | 979 | 1,000 | 946 | 966 | 1,020 | 986 | 975 | 964 |
| Lindley 6th Grade Academy (1962) (b) | | | | | | | | | | |
| Square Feet | 114,635 | - | - | - | - | - | - | - | 114,635 | 114,635 |
| Capacity | 787 | - | - | - | - | - | - | - | 787 | 787 |
| Enrollment | 1,249 | - | - | - | - | - | - | - | 440 | 470 |
| Lindley (2001) | | | | | | | | | | |
| Square Feet | - | 179,170 | 179,170 | 179,170 | 179,170 | 179,170 | 179,170 | 179,170 | 179,170 | 179,170 |
| Capacity | - | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | 1,359 | 1,328 | 1,358 | 1,407 | 1,354 | 1,381 | 1,252 | 827 | 832 |
| Lost Mt. (1992) (c) | | | | | | | | | | |
| Square Feet | 137,027 | 137,027 | 137,027 | 137,027 | 137,027 | 137,027 | 164,107 | 164,107 | 164,107 | 164,107 |
| Capacity | 987 | 987 | 987 | 987 | 987 | 987 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | 1,278 | 1,367 | 1,400 | 1,498 | 1,513 | 1,576 | 1,167 | 1,107 | 1,074 | 1,131 |
| Lovinggood (2006) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | - | 178,465 | 178,465 | 178,465 | 178,465 |
| Capacity | - | - | - | - | - | - | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | - | - | - | - | - | 1,262 | 1,238 | 1,269 | 1,185 |
| Mabry (1978) | | | | | | | | | | |
| Square Feet | 113,212 | 113,212 | 113,212 | 113,212 | 113,212 | 158,434 | 158,434 | 158,434 | 158,434 | 158,434 |
| Capacity | 868 | 868 | 868 | 868 | 868 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 |
| Enrollment | 1,020 | 987 | 791 | 893 | 882 | 848 | 849 | 941 | 959 | 892 |
| McCleskey (1983) | | | | | | | | | | |
| Square Feet | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 | 113,525 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 1,058 | 909 | 909 | 826 | 858 | 822 | 815 | 752 | 769 | 765 |
| McClure (2006) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | - | 191,209 | 191,209 | 191,209 | 191,209 |
| Capacity | - | - | - | - | - | - | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | - | - | - | - | - | 1,029 | 1,155 | 1,157 | 1,165 |
| Palmer (2001) | | | | | | | | | | |
| Square Feet | - | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 | 175,345 |
| Capacity | - | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 | 1,162 |
| Enrollment | - | 1,179 | 1,191 | 1,285 | 1,264 | 1,173 | 1,134 | 1,101 | 1,083 | 1,069 |
| Pine Mt. (1979) | | | | | | | | | | |
| Square Feet | 119,076 | 119,076 | 119,076 | 119,076 | 119,076 | 119,076 | 131,459 | 131,459 | 131,459 | 131,459 |
| Capacity | 792 | 792 | 792 | 792 | 792 | 792 | 887 | 887 | 887 | 887 |
| Enrollment | 1,095 | 1,153 | 1,145 | 1,213 | 1,212 | 1,261 | 752 | 743 | 728 | 772 |
| Simpson (1988) | | | | | | | | | | |
| Square Feet | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| Capacity | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 | 837 |
| Enrollment | 923 | 927 | 844 | 917 | 885 | 844 | 813 | 871 | 892 | 889 |
| Smitha (1993) | | | | | | | | | | |
| Square Feet | 141,596 | 141,596 | 141,596 | 141,596 | 141,596 | 141,596 | 167,815 | 167,815 | 167,815 | 167,815 |
| Capacity | 987 | 987 | 987 | 987 | 987 | 987 | 1,137 | 1,137 | 1,137 | 1,137 |
| Enrollment | 1,341 | 1,288 | 1,213 | 1,285 | 1,292 | 1,306 | 1,013 | 965 | 862 | 817 |
| Tapp (1975) | | | | | | | | | | |
| Square Feet | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 | 157,435 |
| Capacity | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 | 1,137 |
| Enrollment | 1,668 | 1,167 | 995 | 1,086 | 1,067 | 1,074 | 897 | 891 | 819 | 737 |

Continued--

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Allatoona (2008) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | - | - | - | 328,370 | 328,370 |
| Capacity | - | - | - | - | - | - | - | - | 1,912 | 1,912 |
| Enrollment | - | - | - | - | - | - | - | - | 845 | 1,341 |
| Campbell (1963) | | | | | | | | | | |
| Square Feet | 317,515 | 317,515 | 317,515 | 317,515 | 317,515 | 317,515 | 317,515 | 370,042 | 370,042 | 370,042 |
| Capacity | 2,262 | 2,262 | 2,262 | 2,262 | 2,262 | 2,262 | 2,262 | 2,637 | 2,637 | 2,637 |
| Enrollment | 1,920 | 1,965 | 1,888 | 1,976 | 2,093 | 2,128 | 2,145 | 2,087 | 2,093 | 2,144 |
| Harrison (1991) | | | | | | | | | | |
| Square Feet | 216,280 | 216,280 | 235,445 | 235,445 | 235,445 | 235,445 | 235,445 | 235,445 | 235,445 | 235,445 |
| Capacity | 1,799 | 1,799 | 1,837 | 1,837 | 1,837 | 1,837 | 1,837 | 1,837 | 1,837 | 1,837 |
| Enrollment | 2,188 | 1,987 | 2,029 | 2,119 | 2,285 | 2,542 | 2,601 | 2,590 | 2,347 | 2,169 |
| Hillgrove (2006) | | | | | | | | | | |
| Square Feet | - | - | - | - | - | - | 321,543 | 321,543 | 321,543 | 323,023 |
| Capacity | - | - | - | - | - | - | 1,912 | 1,912 | 1,912 | 1,912 |
| Enrollment | - | - | - | - | - | - | 1,142 | 1,669 | 1,833 | 2,011 |
| Kell (2002) | | | | | | | | | | |
| Square Feet | - | - | 323,000 | 323,000 | 323,000 | 323,000 | 323,000 | 323,000 | 323,000 | 323,000 |
| Capacity | - | - | 1,912 | 1,912 | 1,912 | 1,912 | 1,912 | 1,912 | 1,912 | 1,912 |
| Enrollment | - | - | 1,035 | 1,526 | 1,809 | 1,883 | 1,882 | 1,835 | 1,805 | 1,753 |
| Kennesaw Mtn (2000) | | | | | | | | | | |
| Square Feet | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 | 319,000 |
| Capacity | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 | 1,987 |
| Enrollment | 1,225 | 1,941 | 2,352 | 2,671 | 2,858 | 3,032 | 2,938 | 2,842 | 2,357 | 2,147 |
| Lassiter (1981) | | | | | | | | | | |
| Square Feet | 264,722 | 274,704 | 274,704 | 274,704 | 274,704 | 274,704 | 274,704 | 274,704 | 274,704 | 274,704 |
| Capacity | 2,143 | 2,137 | 2,137 | 2,137 | 2,137 | 2,137 | 2,137 | 2,137 | 2,137 | 2,137 |
| Enrollment | 2,823 | 2,830 | 2,405 | 2,221 | 2,105 | 2,096 | 2,026 | 1,934 | 1,973 | 1,932 |
| McEachern (1930) | | | | | | | | | | |
| Square Feet | 416,201 | 416,201 | 416,201 | 416,201 | 416,201 | 416,201 | 416,201 | 414,457 | 436,728 | 436,728 |
| Capacity | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 | 2,362 |
| Enrollment | 2,714 | 2,921 | 3,020 | 3,085 | 3,304 | 3,384 | 2,652 | 2,316 | 2,210 | 2,166 |
| North Cobb (1957) | | | | | | | | | | |
| Square Feet | 252,105 | 252,105 | 252,105 | 252,105 | 252,105 | 252,105 | 320,736 | 320,736 | 320,736 | 287,276 |
| Capacity | 2,087 | 2,087 | 2,087 | 2,087 | 2,087 | 2,087 | 2,087 | 2,087 | 2,087 | 1,933 |
| Enrollment | 2,430 | 2,471 | 2,146 | 2,123 | 2,164 | 2,336 | 2,531 | 2,577 | 2,501 | 2,460 |
| Oakwood (1944) | | | | | | | | | | |
| Square Feet | 86,954 | 86,954 | 93,612 | 93,612 | 93,612 | 93,612 | 93,612 | 93,612 | 93,612 | 93,612 |
| Capacity | 387 | 387 | 462 | 462 | 462 | 462 | 462 | 462 | 520 | 462 |
| Enrollment | 259 | 258 | 298 | 271 | 235 | 219 | 288 | 286 | 192 | 156 |
| Osborne (1961) | | | | | | | | | | |
| Square Feet | 248,979 | 248,979 | 248,979 | 248,979 | 289,269 | 337,114 | 337,114 | 332,614 | 332,614 | 332,614 |
| Capacity | 1,494 | 1,494 | 1,494 | 1,494 | 1,688 | 2,062 | 2,062 | 2,062 | 2,062 | 2,062 |
| Enrollment | 1,564 | 1,582 | 1,636 | 1,579 | 1,560 | 1,580 | 1,483 | 1,589 | 1,643 | 1,722 |
| Pebblebrook (1963) | | | | | | | | | | |
| Square Feet | 225,782 | 225,782 | 225,782 | 225,782 | 266,330 | 318,655 | 318,655 | 318,655 | 318,655 | 318,655 |
| Capacity | 1,307 | 1,307 | 1,307 | 1,307 | 1,483 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 |
| Enrollment | 1,371 | 1,380 | 1,452 | 1,532 | 1,566 | 1,701 | 1,780 | 1,864 | 1,993 | 1,988 |
| Performance Learning Center (Housed at Oakwood) | | | | | | | | | | |
| Enrollment | - | - | - | - | - | - | - | - | 58 | 47 |
| Pope (1987) | | | | | | | | | | |
| Square Feet | 229,405 | 246,405 | 246,405 | 246,405 | 246,405 | 246,405 | 246,405 | 246,365 | 246,365 | 246,365 |
| Capacity | 1,804 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 | 1,862 |
| Enrollment | 2,020 | 1,959 | 1,942 | 1,907 | 1,961 | 1,963 | 1,879 | 1,878 | 1,806 | 1,792 |
| South Cobb (1951) | | | | | | | | | | |
| Square Feet | 244,681 | 271,378 | 271,378 | 271,378 | 271,378 | 271,378 | 271,378 | 271,378 | 271,378 | 271,378 |
| Capacity | 1,563 | 1,662 | 1,662 | 1,662 | 1,662 | 1,662 | 1,662 | 1,662 | 1,662 | 1,718 |
| Enrollment | 1,623 | 1,744 | 1,877 | 1,944 | 2,005 | 2,100 | 2,036 | 2,069 | 2,009 | 1,969 |
| Sprayberry (1973) | | | | | | | | | | |
| Square Feet | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 | 281,542 |
| Capacity | 2,112 | 2,112 | 2,112 | 2,112 | 2,112 | 2,112 | 2,112 | 2,112 | 2,112 | 2,153 |
| Enrollment | 2,041 | 2,071 | 1,866 | 1,769 | 1,766 | 1,758 | 1,705 | 1,670 | 1,655 | 1,693 |
| Walton (1975) | | | | | | | | | | |
| Square Feet | 276,781 | 276,781 | 276,781 | 276,781 | 276,781 | 276,781 | 308,814 | 308,814 | 308,814 | 308,814 |
| Capacity | 1,931 | 1,931 | 1,950 | 1,950 | 1,950 | 1,950 | 2,362 | 2,362 | 2,362 | 2,362 |
| Enrollment | 2,298 | 2,354 | 2,454 | 2,440 | 2,533 | 2,549 | 2,559 | 2,583 | 2,574 | 2,561 |

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

| <u>School Name</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Wheeler (1964) | | | | | | | | | | |
| Square Feet | 270,744 | 270,744 | 270,744 | 270,744 | 270,744 | 270,744 | 318,504 | 318,504 | 318,504 | 318,504 |
| Capacity | 1,762 | 1,762 | 1,762 | 1,762 | 1,762 | 1,762 | 1,837 | 1,837 | 1,837 | 1,837 |
| Enrollment | 1,688 | 1,750 | 1,739 | 1,771 | 1,807 | 1,806 | 1,813 | 1,797 | 1,877 | 1,981 |
| Barnes Center (1962) (c) (TLC, Central Alternative and Intensive English Program) | | | | | | | | | | |
| Square Feet | - | - | 114,635 | 114,635 | 114,635 | 114,635 | 114,635 | 114,635 | - | - |
| Capacity | - | - | 787 | 787 | 787 | 787 | 787 | 787 | - | - |
| Enrollment | - | - | 135 | 241 | 455 | 230 | 260 | 198 | - | - |
| Hawthorne (1958) | | | | | | | | | | |
| Square Feet | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 |
| Capacity | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 |
| Enrollment | 151 | 147 | - | 187 | 165 | 182 | 170 | 156 | 158 | 160 |
| HAVEN @ Fitzhugh Lee (1935) (d) | | | | | | | | | | |
| Square Feet | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 | 35,684 |
| Capacity | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 | 312 |
| Enrollment | - | - | - | - | - | - | - | - | - | - |
| Kennesaw Charter (e) | | | | | | | | | | |
| Enrollment | - | - | - | 385 | 435 | 436 | 540 | 495 | 504 | 437 |
| Mableton Charter (e) | | | | | | | | | | |
| Enrollment | - | - | - | - | - | - | - | 569 | 595 | 472 |
| Smyrna Charter (e) | | | | | | | | | | |
| Enrollment | - | - | - | - | - | - | - | 414 | 438 | 580 |
| Devereux Georgia (e) | | | | | | | | | | |
| Enrollment | - | - | - | - | - | - | 132 | 108 | 115 | 105 |

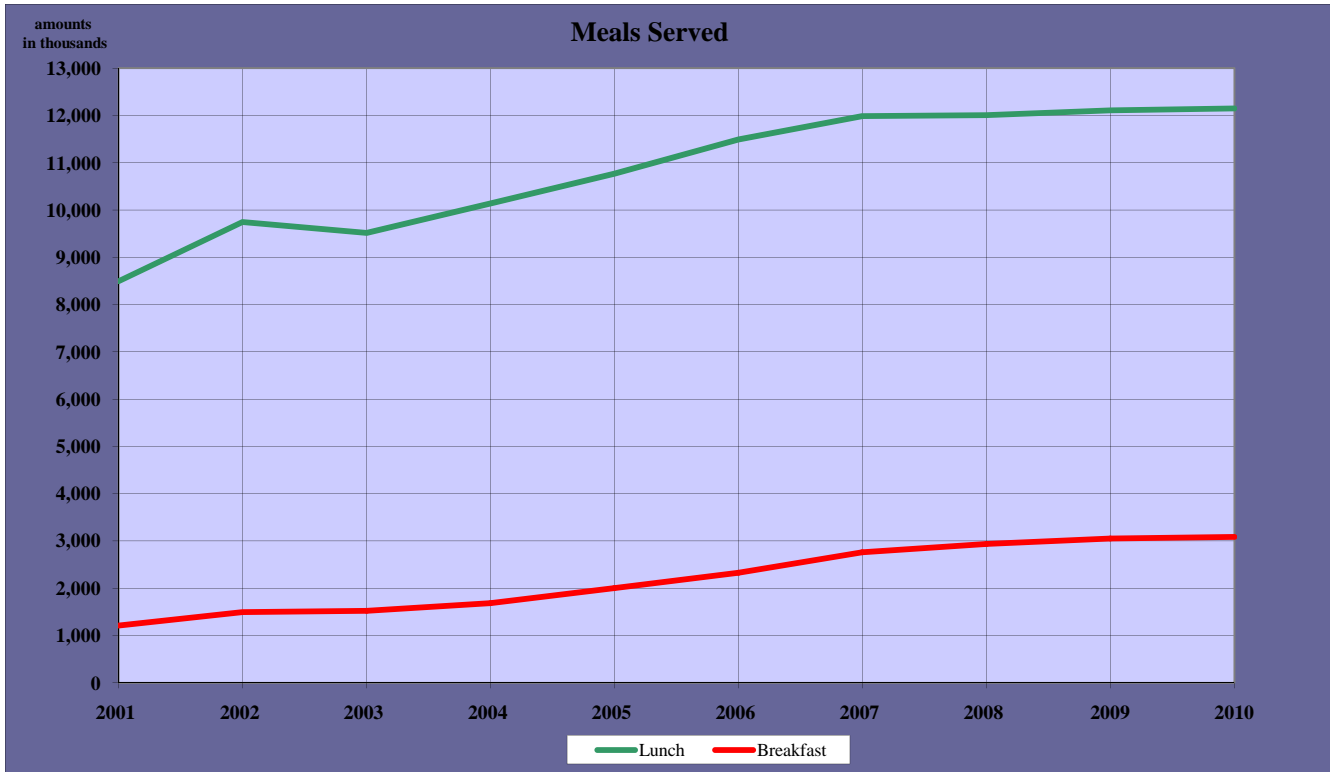
Concluded.

Note: Year represents the year during which the school was initially opened and utilized for instructional purposes but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.

- (a) Information not available
- (b) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.
- (c) Barnes Center students reported in their home school. Facility is now Lindley 6th Grade Academy.
- (d) Fitzhugh Lee enrollment is included with HAVEN after 1998.
- (e) Operated by a non profit, enrollment reported by CCSD; buildings do not belong to CCSD.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL LUNCH AND BREAKFAST PROGRAM
LAST TEN FISCAL YEARS**

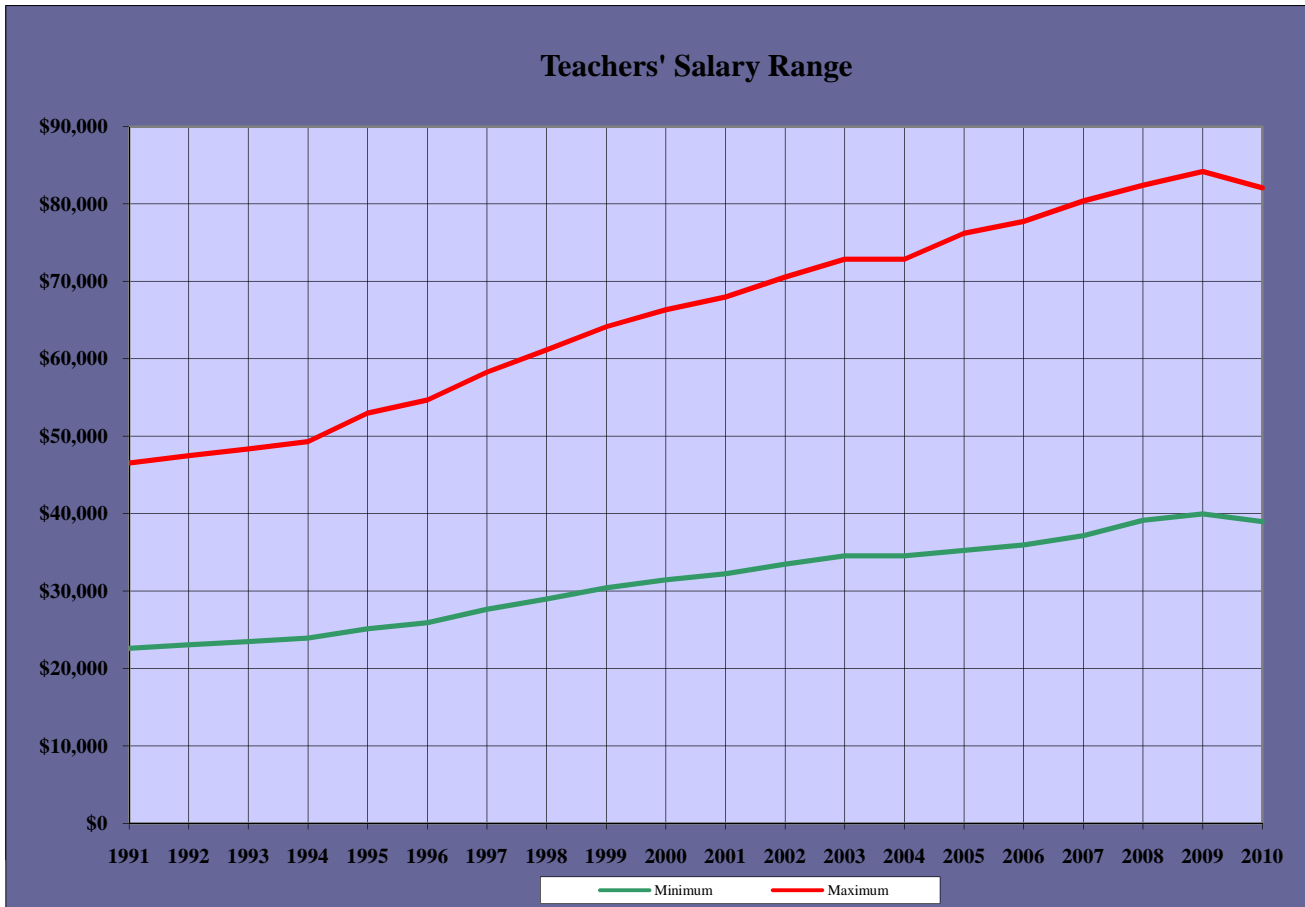


(amounts expressed in thousands)

| | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|--------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Lunch Meals Served: | | | | | | | | | | |
| Free | 2,058 | 2,552 | 2,743 | 3,367 | 3,951 | 4,432 | 4,654 | 4,794 | 5,072 | 5,431 |
| Reduced | 655 | 785 | 858 | 827 | 845 | 852 | 950 | 931 | 967 | 954 |
| Paid | <u>5,778</u> | <u>6,410</u> | <u>5,916</u> | <u>5,943</u> | <u>5,973</u> | <u>6,208</u> | <u>6,380</u> | <u>6,285</u> | <u>6,068</u> | <u>5,761</u> |
| Total | <u>8,491</u> | <u>9,747</u> | <u>9,517</u> | <u>10,137</u> | <u>10,769</u> | <u>11,492</u> | <u>11,984</u> | <u>12,010</u> | <u>12,107</u> | <u>12,146</u> |
| Daily Average | 47 | 54 | 53 | 56 | 60 | 64 | 67 | 67 | 67 | 69 |
| Student Price | \$1.35-\$1.60 | \$1.35-\$1.60 | \$1.50-\$1.75 | \$1.60-\$1.85 | \$1.60-\$1.85 | \$1.60-\$1.85 | \$1.60-\$1.85 | \$1.60-\$1.85 | \$1.60-\$1.85 | \$1.60-\$1.85 |
| Breakfast Meals Served: | | | | | | | | | | |
| Free | 781 | 994 | 1,010 | 1,193 | 1,482 | 1,700 | 1,964 | 2,118 | 2,254 | 2,342 |
| Reduced | 144 | 188 | 198 | 170 | 180 | 194 | 258 | 264 | 261 | 260 |
| Paid | <u>283</u> | <u>312</u> | <u>314</u> | <u>317</u> | <u>342</u> | <u>432</u> | <u>536</u> | <u>557</u> | <u>534</u> | <u>486</u> |
| Total | <u>1,208</u> | <u>1,494</u> | <u>1,522</u> | <u>1,680</u> | <u>2,004</u> | <u>2,326</u> | <u>2,758</u> | <u>2,939</u> | <u>3,049</u> | <u>3,088</u> |
| Daily Average | 7 | 8 | 8 | 10 | 11 | 13 | 15 | 16 | 17 | 17 |
| Student Price | \$0.90-\$1.15 | \$0.90-\$1.15 | \$0.90-\$1.15 | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$1.00 |
| Total Meals Served: | | | | | | | | | | |
| Free | 2,839 | 3,546 | 3,753 | 4,560 | 5,433 | 6,132 | 6,618 | 6,912 | 7,326 | 7,773 |
| Reduced | 799 | 973 | 1,056 | 997 | 1,025 | 1,046 | 1,208 | 1,195 | 1,228 | 1,214 |
| Paid | <u>6,061</u> | <u>6,722</u> | <u>6,230</u> | <u>6,260</u> | <u>6,315</u> | <u>6,640</u> | <u>6,916</u> | <u>6,842</u> | <u>6,602</u> | <u>6,247</u> |
| Total | <u>9,699</u> | <u>11,241</u> | <u>11,039</u> | <u>11,817</u> | <u>12,773</u> | <u>13,818</u> | <u>14,742</u> | <u>14,949</u> | <u>15,156</u> | <u>15,234</u> |
| Daily Average | 54 | 62 | 61 | 66 | 71 | 77 | 82 | 83 | 84 | 86 |

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
TEACHERS' SALARY SCHEDULE
LAST TWENTY FISCAL YEARS**



| <u>Fiscal Year</u> | <u>Minimum</u> | <u>Maximum</u> | <u>Cobb Average (a)</u> | <u>State-wide Average (a)</u> |
|--------------------|----------------|----------------|-------------------------|-------------------------------|
| 1991 | \$ 22,585 | \$ 46,543 | | |
| 1992 | 23,037 | 47,474 | | |
| 1993 | 23,461 | 48,348 | | |
| 1994 | 23,922 | 49,297 | | |
| 1995 | 25,118 | 52,992 | | |
| 1996 | 25,921 | 54,687 | | |
| 1997 | 27,621 | 58,273 | | |
| 1998 | 28,973 | 61,121 | | |
| 1999 | 30,406 | 64,140 | | |
| 2000 | 31,440 | 66,321 | | |
| 2001 | 32,230 | 67,985 | | |
| 2002 | 33,455 | 70,568 | | |
| 2003 | 34,542 | 72,861 | | |
| 2004 | 34,542 | 72,861 | \$ 46,775 | \$ 45,848 |
| 2005 | 35,233 | 76,206 | 47,191 | 46,437 |
| 2006 | 35,938 | 77,730 | 49,854 | 48,247 |
| 2007 | 37,160 | 80,374 | 51,239 | 49,836 |
| 2008 | 39,140 | 82,435 | 52,977 | 51,466 |
| 2009 | 39,962 | 84,204 | 54,286 | 52,823 |
| 2010 | 38,958 | 82,088 | 54,168 | 52,830 |

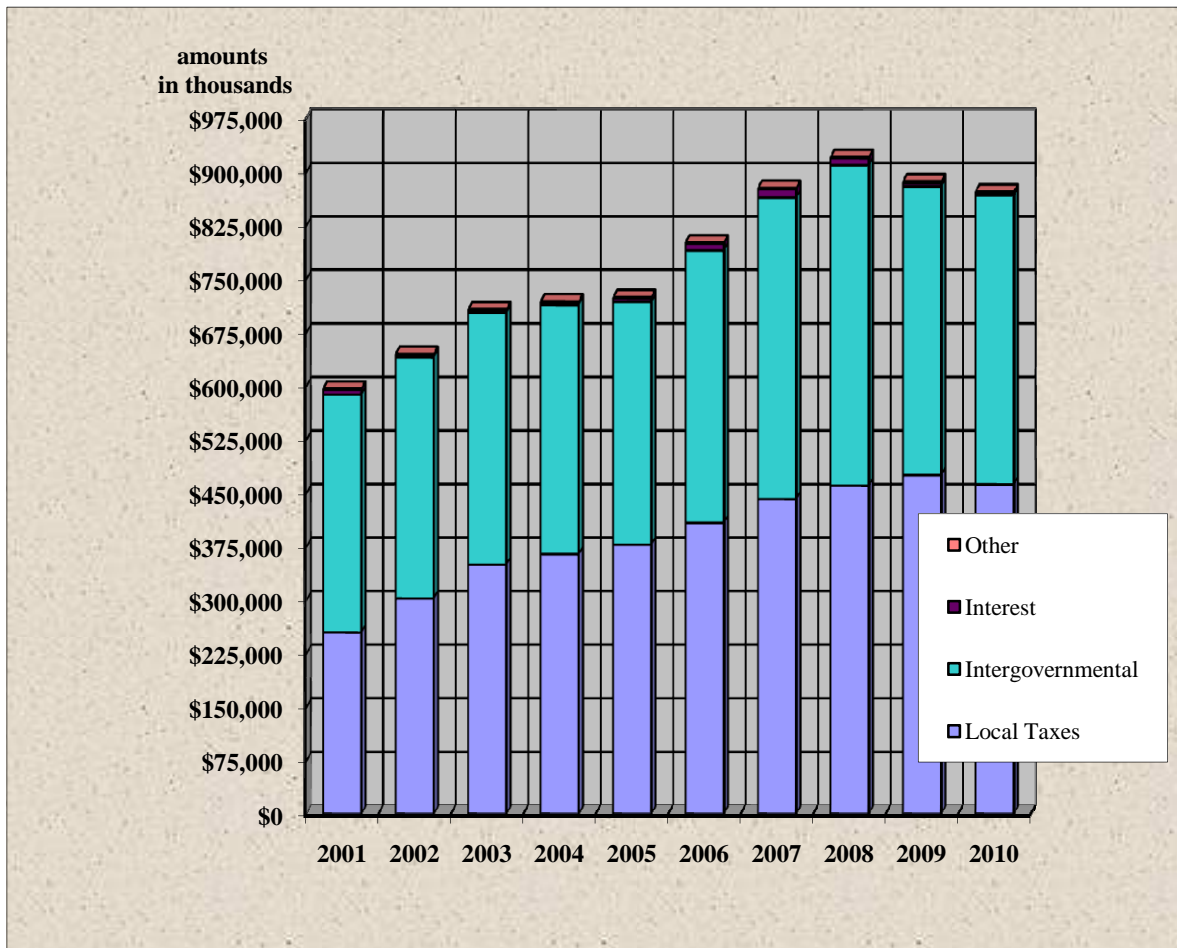
*Minimum - T-4 Certification, Maximum - Doctorate

(a) Cobb and State-wide averages unavailable prior to 2004

Source: CCSD Salary Schedule for Minimum and Maximum

Cobb Average and State-wide Average Governor's Office of Achievement

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS**



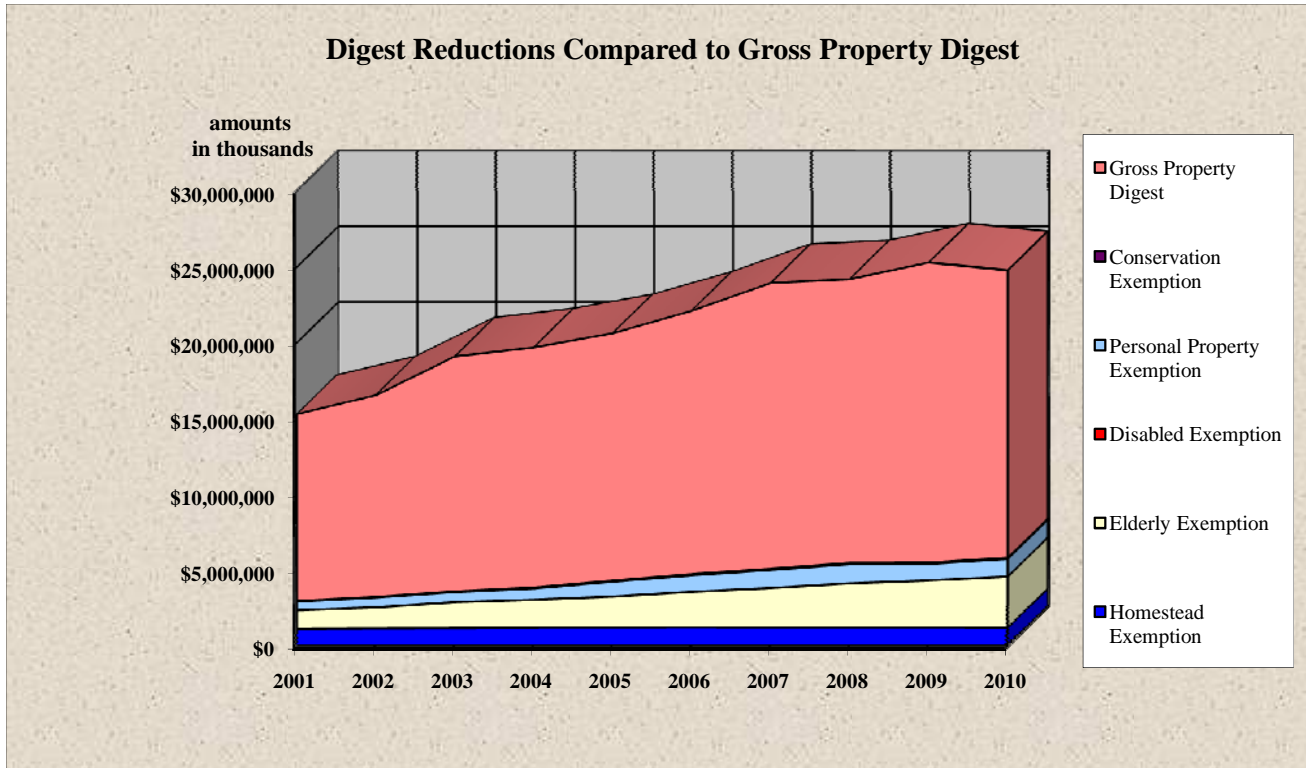
(amounts expressed in thousands)

| <u>Fiscal Year</u> | <u>Local Taxes</u> | <u>Intergovernmental</u> | <u>Interest Income</u> | <u>Other</u> | <u>Total</u> |
|--------------------|--------------------|--------------------------|------------------------|--------------|--------------|
| 2001 | \$ 255,129 | \$ 333,247 | \$ 6,782 | \$ 750 | \$ 595,908 |
| 2002 | 302,624 | 338,043 | 3,323 | 671 | 644,661 |
| 2003 | 349,861 | 352,964 | 3,057 | 957 | 706,839 |
| 2004 | 364,523 | 349,528 | 2,659 | 1,485 | 718,195 |
| 2005 | 377,772 | 340,185 | 5,193 | 770 | 723,920 |
| 2006 | 408,599 | 381,436 | 9,714 | 900 | 800,649 |
| 2007 | 441,716 | 422,286 | 12,150 | 799 | 876,951 |
| 2008 | 460,537 | 449,098 | 9,843 | 1,082 | 920,560 |
| 2009 | 475,294 | 404,313 | 4,497 | 2,276 | 886,380 |
| 2010 | 462,518 | 404,856 | 2,475 | 1,830 | 871,679 |

"Other" includes Tuition & Fees, Insurance & Damage Recoveries, Rentals and Other Revenues.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS
LAST TEN FISCAL YEARS**

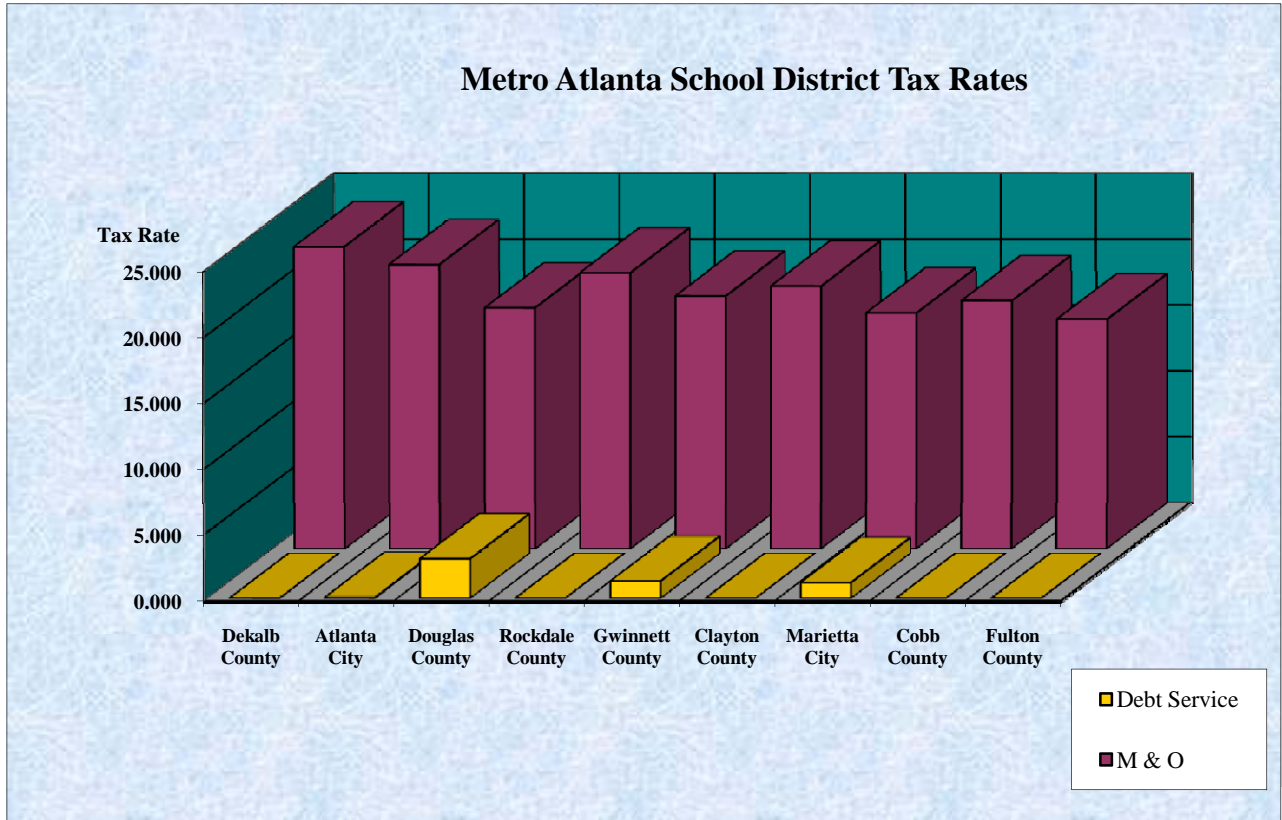


(amounts expressed in thousands)

| Fiscal Year | Homestead Exemption | Elderly Exemption | Disabled Residents Exemption | Personal Property Exemption | Con-servation Exemption | Total Digest Reductions | Gross Property Digest | Reductions as Percent of Gross Digest |
|-------------|---------------------|-------------------|------------------------------|-----------------------------|-------------------------|-------------------------|-----------------------|---------------------------------------|
| 2001 | \$ 1,102,348 | \$ 1,219,510 | \$ 15,885 | \$ 552,754 | \$ 42,353 | \$ 2,932,850 | \$ 15,272,792 | 19.20% |
| 2002 | 1,129,759 | 1,375,751 | 16,099 | 634,156 | 41,476 | 3,197,241 | 16,514,049 | 19.36% |
| 2003 | 1,145,638 | 1,697,873 | 16,176 | 656,714 | 49,851 | 3,566,252 | 19,081,061 | 18.69% |
| 2004 | 1,161,646 | 1,844,603 | 15,650 | 734,092 | 67,233 | 3,823,224 | 19,679,361 | 19.43% |
| 2005 | 1,171,954 | 2,044,811 | 15,894 | 973,480 | 68,447 | 4,274,586 | 20,609,863 | 20.74% |
| 2006 | 1,176,070 | 2,355,408 | 15,610 | 1,078,322 | 83,016 | 4,708,426 | 22,095,208 | 21.31% |
| 2007 | 1,170,390 | 2,612,133 | 14,708 | 1,182,458 | 85,575 | 5,065,264 | 23,932,775 | 21.16% |
| 2008 | 1,166,776 | 2,921,905 | 14,666 | 1,264,100 | 83,478 | 5,450,925 | 24,185,375 | 22.54% |
| 2009 | 1,165,038 | 3,115,732 | 15,099 | 1,086,274 | 80,282 | 5,462,425 | 25,287,425 | 21.60% |
| 2010 | 1,160,256 | 3,374,955 | 15,389 | 1,159,876 | 82,041 | 5,792,517 | 24,774,275 | 23.38% |

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
 COMPARISON OF METROPOLITAN ATLANTA SCHOOL DISTRICT
 PROPERTY TAX RATES
 JUNE 30, 2010**

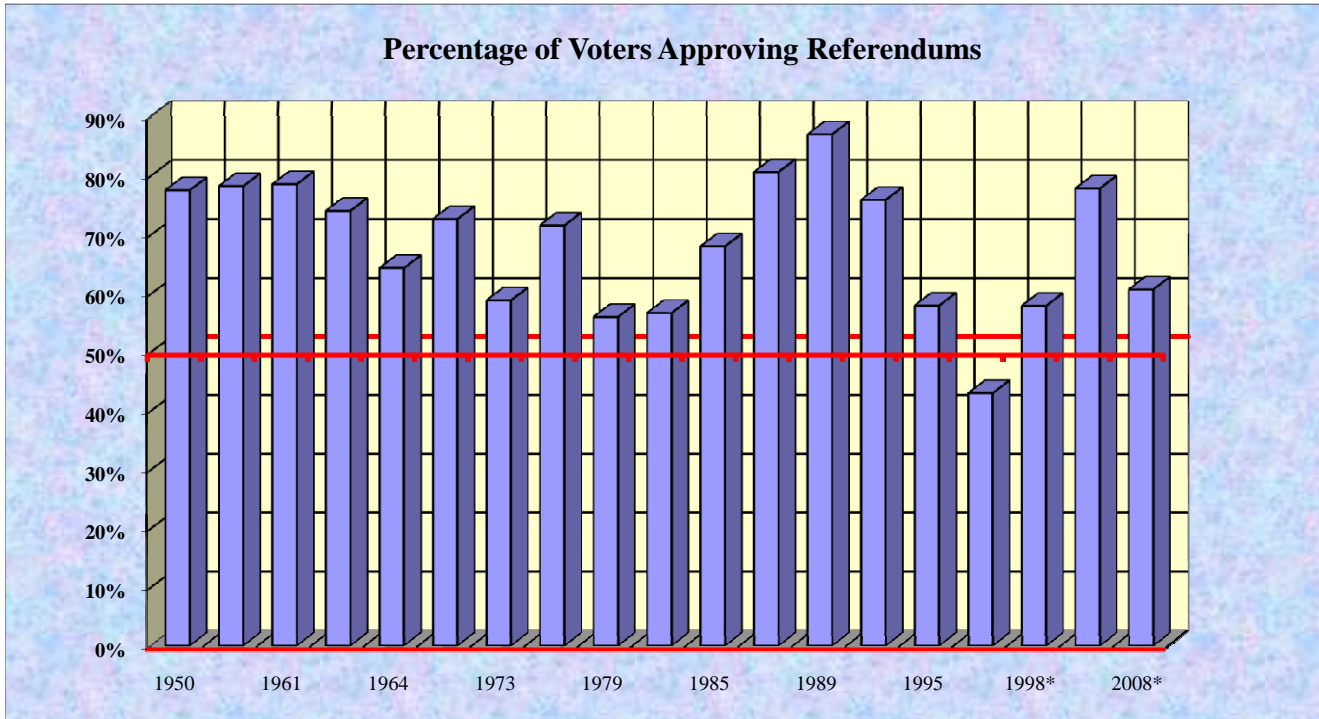


(all tax rates are per \$1000 assessed valuation)

| <u>School District</u> | <u>Total Rate</u> | <u>Maintenance & Operations</u> | <u>Debt Service</u> |
|------------------------|-------------------|-------------------------------------|---------------------|
| Dekalb County | 22.980 | 22.980 | 0.000 |
| Atlanta City | 21.694 | 21.640 | 0.054 |
| Douglas County | 21.350 | 18.350 | 3.000 |
| Rockdale County | 21.000 | 21.000 | 0.000 |
| Gwinnett County | 20.550 | 19.250 | 1.300 |
| Clayton County | 20.000 | 20.000 | 0.000 |
| Marietta City | 19.157 | 17.970 | 1.187 |
| Cobb County | 18.900 | 18.900 | 0.000 |
| Fulton County | 17.502 | 17.502 | 0.000 |

Source: Georgia Department of Revenue

**COBB COUNTY SCHOOL DISTRICT
RESULTS OF ALL BOND AND SALES TAX REFERENDUMS
1950 TO PRESENT**



Referendums:

| <u>Year</u> | <u>Amount</u> | <u>Maturity</u> | <u>Action</u> | <u>Pro</u> | <u>Con</u> | <u>Void</u> | <u>Total Votes</u> | <u>Approval Percentage</u> |
|-------------|---------------|-----------------|---------------|------------|------------|-------------|------------------------|--------------------------------|
| 1950 | \$ 1,500,000 | 1970 | Passed | 2,907 | 841 | 17 | 3,765 | 77.56% |
| 1957 | 1,750,000 | 1977 | Passed | 2,023 | 562 | 31 | 2,616 | 78.26% |
| 1961 | 2,500,000 | 1980 | Passed | 3,187 | 868 | 38 | 4,093 | 78.59% |
| 1962 | 3,000,000 | 1983 | Passed | 2,816 | 986 | 36 | 3,838 | 74.07% |
| 1964 | 4,000,000 | 1994 | Passed | 2,942 | 1,629 | 63 | 4,634 | 64.36% |
| 1969 | 15,000,000 | 1990 | Passed | 7,769 | 2,922 | 5 | 10,696 | 72.67% |
| 1973 | 16,500,000 | 1994 | Passed | 7,405 | 5,165 | 10 | 12,580 | 58.91% |
| 1977 | 22,000,000 | 1996 | Passed | 10,694 | 4,241 | 22 | 14,957 | 71.60% |
| 1979 | 20,000,000 | 1997 | Passed | 9,725 | 7,611 | 219 | 17,555 | 56.10% |
| 1981 | 8,000,000 | 1997 | Passed | 9,858 | 7,511 | 103 | 17,472 | 56.76% |
| 1985 | 27,000,000 | 1997 | Passed | 24,476 | 11,481 | - | 35,957 | 68.07% |
| 1987 | 58,500,000 | 2001 | Passed | 10,716 | 2,573 | 65 | 13,354 | 80.64% |
| 1989 | 59,500,000 | 2002 | Passed | 15,510 | 2,311 | 126 | 17,947 | 87.03% |
| 1991 | 39,600,000 | 2004 | Passed | 20,197 | 6,409 | 268 | 26,874 | 75.91% |
| 1995 | 220,865,000 | 2007 | Passed | 18,140 | 13,124 | 142 | 31,406 | 58.02% |
| 1997* | 609,200,000 | 2002 | Failed | 14,204 | 18,820 | 177 | 33,201 | 43.01% |
| 1998* | 626,773,000 | 2003 | Passed | 36,433 | 26,403 | 545 | 63,381 | 57.98% |
| 2003* | 636,504,000 | 2008 | Passed | 36,078 | 10,262 | - | 46,340 | 77.85% |
| 2008* | 797,657,000 | 2013 | Passed | 21,873 | 14,137 | - | 36,010 | 60.74% |

* 1997, 1998, 2003 and 2008 referendums were for a 1% local option sales tax with the amounts shown representing an estimate of collections for the full five year life of the tax. All other referendums were for bond issues. Information provided by the Cobb County Board of Elections.

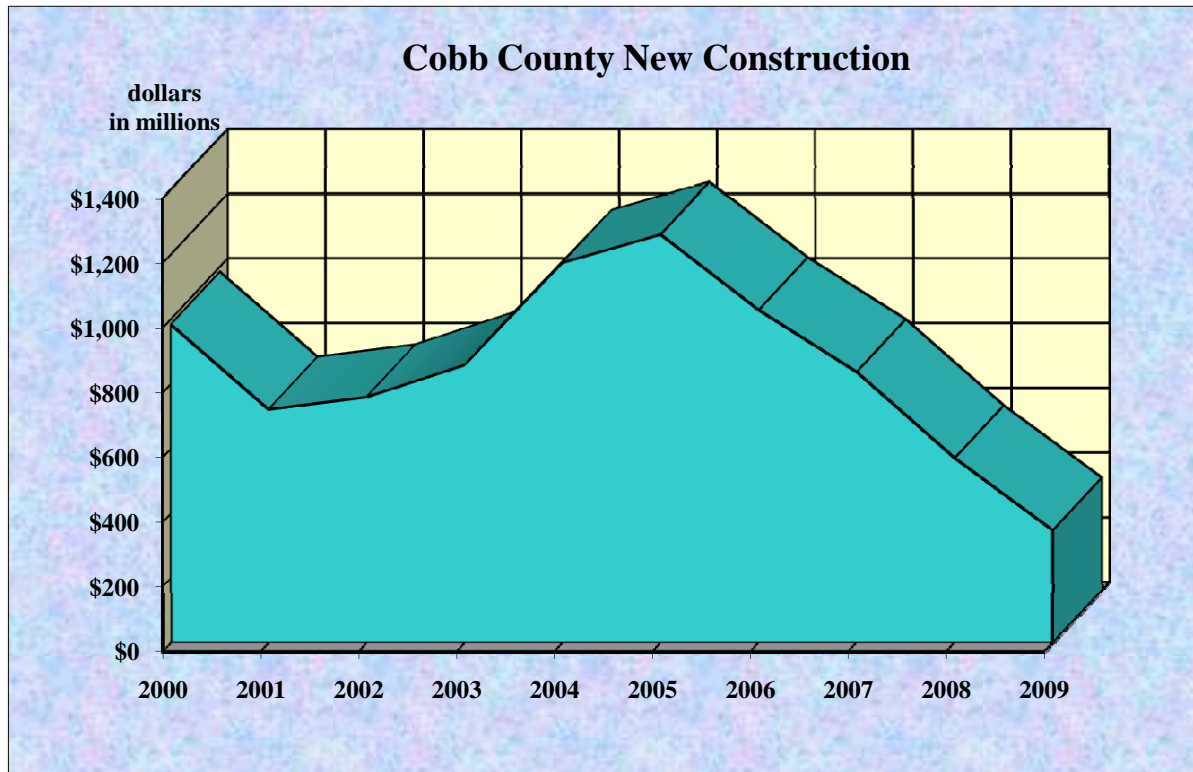
**COBB COUNTY SCHOOL DISTRICT
 RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT
 TO TOTAL GENERAL EXPENDITURES
 LAST TEN FISCAL YEARS**



| <u>Fiscal Year</u> | <u>Debt Service Fund Expenditures</u> | <u>General Fund Expenditures</u> | <u>Ratio of Net Debt Service to General Expenditures</u> |
|--------------------|---------------------------------------|----------------------------------|--|
| 2001 | \$ 45,293,000 | \$ 587,764,000 | 7.71% |
| 2002 | 45,362,000 | 639,813,000 | 7.09% |
| 2003 | 45,596,000 | 693,852,000 | 6.57% |
| 2004 | 45,835,000 | 719,852,000 | 6.37% |
| 2005 | 45,197,000 | 710,057,000 | 6.37% |
| 2006 | 46,158,000 | 754,681,000 | 6.12% |
| 2007 | 46,571,000 | 855,178,000 | 5.45% |
| 2008 | - | 931,690,000 | - |
| 2009 | - | 932,214,000 | - |
| 2010 | - | 863,036,000 | - |

Note: Debt Service was fully paid by the end of fiscal year 2007.
 Source: District Records

**COBB COUNTY SCHOOL DISTRICT
COBB COUNTY BANK DEPOSITS, CONSTRUCTION AND TAXABLE PROPERTY VALUES
LAST TEN FISCAL YEARS**



(dollars expressed in millions)

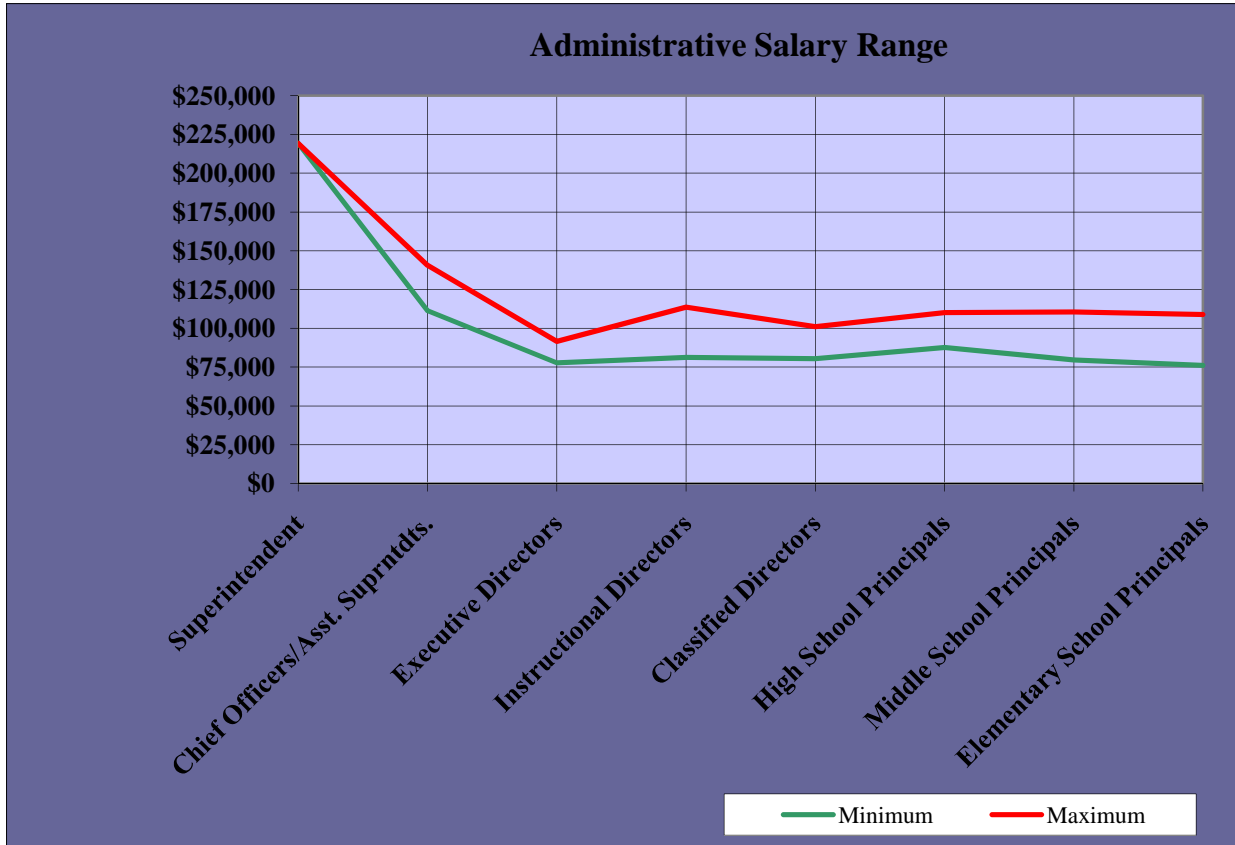
| Fiscal Year | Bank (a) | Single-Family Residences (b) | | Total New Construction (b) | | Estimated Actual Value of Taxable Property (c) |
|-------------|----------|------------------------------|--------|----------------------------|--------|--|
| | | Number of Units | Value | Number of Permits | Value | |
| 2000 | \$ 5,743 | 3,137 | \$ 441 | 8,513 | \$ 985 | \$ 37,092 |
| 2001 | 6,044 | 2,468 | 378 | 7,802 | 722 | 38,182 |
| 2002 | 6,528 | 2,370 | 378 | 8,160 | 760 | 41,285 |
| 2003 | 6,760 | 2,520 | 443 | 8,790 | 859 | 47,703 |
| 2004 | 7,425 | 2,737 | 617 | 9,727 | 1,175 | 49,198 |
| 2005 | 8,478 | 2,655 | 636 | 10,286 | 1,262 | 51,525 |
| 2006 | 9,369 | 2,082 | 521 | 10,232 | 1,029 | 55,238 |
| 2007 | 10,026 | 1,276 | 332 | 9,687 | 838 | 59,832 |
| 2008 | 10,739 | 510 | 118 | 7,019 | 572 | 60,463 |
| 2009 | 10,542 | 434 | 99 | 5,102 | 349 | 63,219 |

(a) Bank deposits as of June 30 were supplied by the Georgia Department of Banking and Finance. Data includes all municipalities within the county.

(b) Residences and construction data for the 12 month period ended December 31 were supplied by the Cobb County Building Inspections Department and are on a calendar year basis.

(c) Source is Cobb County Government and is for the fiscal year ended September 30.

**COBB COUNTY SCHOOL DISTRICT
ADMINISTRATIVE SALARY SCHEDULE
JUNE 30, 2010**



| Position Title | Minimum | Maximum |
|--|-------------------|-------------------|
| Superintendent | \$ 219,319 | \$ 219,319 |
| Chief Officers/Asst. Suprntdts. | 111,295 | 140,640 |
| Executive Directors | 77,767 | 91,651 |
| Instructional Directors | 81,262 | 113,587 |
| Classified Directors | 80,368 | 101,026 |
| High School Principals | 87,695 | 110,085 |
| Middle School Principals | 79,686 | 110,577 |
| Elementary School Principals | 76,064 | 108,824 |

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2010**

| <u>Type of Coverage</u> | <u>Name of Company and Policy Number</u> | <u>Policy Period</u> | | <u>Liability Limits</u> | <u>Annual Premium</u> |
|---|--|----------------------|-----------|---|---|
| | | <u>From</u> | <u>To</u> | | |
| Bus, Truck, Motor Vehicles Liability | Self Insured | 6/1/1994 | Ongoing | \$300,000 | N/A |
| Property Theft | Self Insured | 6/1/1994 | Ongoing | N/A | N/A |
| Employee's Blanket Bond | St. Paul Travelers 103317698 | 7/1/09 | 7/1/10 | \$7,500,000 | \$17,692 |
| General Liability | Self Insured | 6/1/1994 | Ongoing | \$500,000 | N/A |
| Property Boiler (Includes Insurance) | Travelers KTJ-CMB-1849M21-A-09 | 7/1/09 | 7/1/10 | \$500,000,000 | 377,455 (in addition to \$44,146 to repurchase flood insurance after 9/09) |
| Student Athletic | ACE | 2009 | 2010 | Varies | Student/Parent Funded |
| Superintendent's Bond | Old Republic Surety Co. APO1174207 | 12/21/08 | 12/21/10 | \$100,000 | \$525 |
| Worker's Compensation | Self Insured | N/A | N/A | Statutory | N/A |
| Disability,Long-Term | Metlife 98164 | 7/1/09 | 6/30/10 | Ben. Sched. per Salary | \$1,213,544 |
| Disability,Short-Term | Metlife 1665648 | 7/1/09 | 6/30/10 | | |
| | Option 1 | | | Ben. Sched. per Salary | \$4.52 per month employee pays |
| | Option 2 | | | Ben. Sched. per Salary | \$6.97 per month employee pays |
| | Option 3 | | | Ben. Sched. per Salary | \$9.14 per month employee pays |
| | Option 4 | | | Ben. Sched. per Salary | \$10.91 per month employee pays |
| | Option 5 | | | Ben. Sched. per Salary | \$12.44 per month employee pays |
| Life Insurance and AD&D | Metlife 104911 | 7/1/09 | 6/30/10 | Ben. Sched. per Salary | Monthly:For both life and AD&D Employee pays \$.135 per \$1,000 of payroll. District pays first \$10,000 of coverage. |
| Dependent Life Insurance | Metlife | 7/1/09 | 6/30/10 | Ben. Sched. per Salary | Monthly: Child(ren)-Employee pays \$1 for \$10,000 or \$2.50 for \$25,000 coverage. Spouse-Employee pays \$2.05 for \$10,000 or \$5.13 for \$25,000 coverage. |
| Optional Life and AD&D | Metlife | 7/1/09 | 6/30/10 | Ben Sched. Per Salary | Monthly:For both life and AD&D Employee pays \$.135 per \$1,000 of payroll. Max 5x salary(smoker) 6x (non-smoker) |
| Dental Insurance | | 1/1/10 | 6/30/10 | Scheduled Benefit | Monthly:Single \$0, Family \$6.41 employee pays |
| Option: Low Plan | United Concordia 882765000 | | | | |
| Option: Low Plan | Metlife 83833 | 7/1/09 | 12/31/09 | Scheduled Benefit | Monthly:Single \$0, Family \$5.98 employee pays |
| Option: High Plan | Metlife 83833 | 7/1/09 | 6/30/10 | Trad: \$750 Annual. \$1,000 Lifetime Orthodontic. \$50 per person, \$150 per family deduct. | Monthly:Single \$15.81, Family \$47.15 employee pays |
| Cancer Insurance | Professional Ins. Co. | 7/1/09 | 6/30/10 | Based on Benefit Schedule | Monthly:Employee pays: Single \$5.00, Family \$7.50 Single \$10.49, Family \$17.83 Single \$15.69, Family \$25.67 |
| | Option I | | | | |
| | Option II | | | | |
| | Option III | | | | |

Continued---

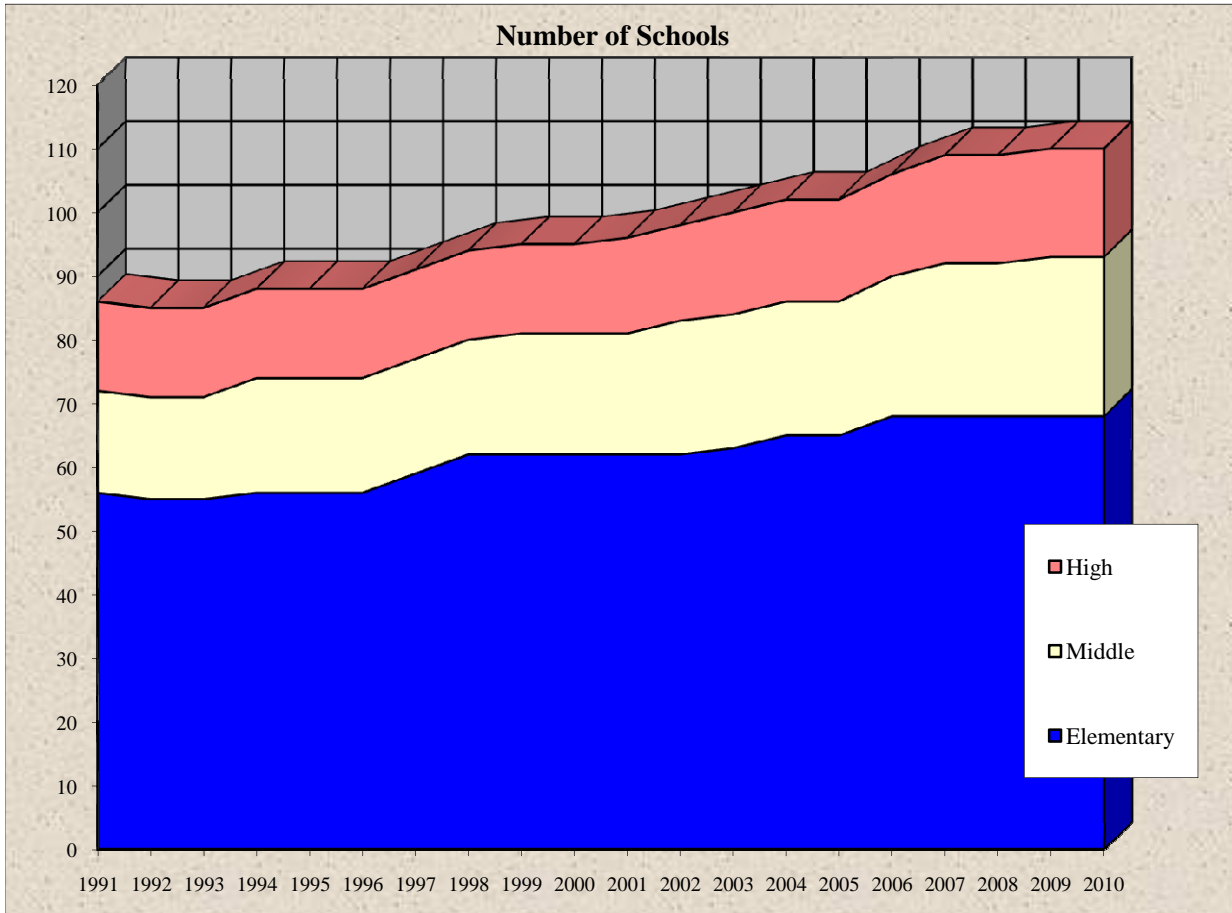
**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2010**

| <u>Type of Coverage</u> | <u>Name of Company and Policy Number</u> | <u>Policy Period</u> | | <u>Liability Limits</u> | <u>Annual Premium</u> |
|-------------------------|--|----------------------|-----------|------------------------------|---|
| | | <u>From</u> | <u>To</u> | | |
| Vision Insurance | Comp Benefits | 7/1/09 | 6/30/10 | Based on Benefit Schedule | Monthly:Employee pays: Option I Option II Option III Single \$1.24, Family \$2.98 Single \$4.32, Family \$10.46 Single \$4.84, Family \$11.74 |
| Long-Term Care | Metlife 727465 | 7/1/09 | 6/30/10 | Based on Benefit Schedule | Monthly premiums vary based on coverage elected. |
| Legal | Hyatt Legal Plans 3100031 | 7/1/09 | 6/30/10 | Based on Benefit Schedule | Monthly:Employee pays: Single \$13.50, Family \$15.80 |

Concluded.

Source: District Records

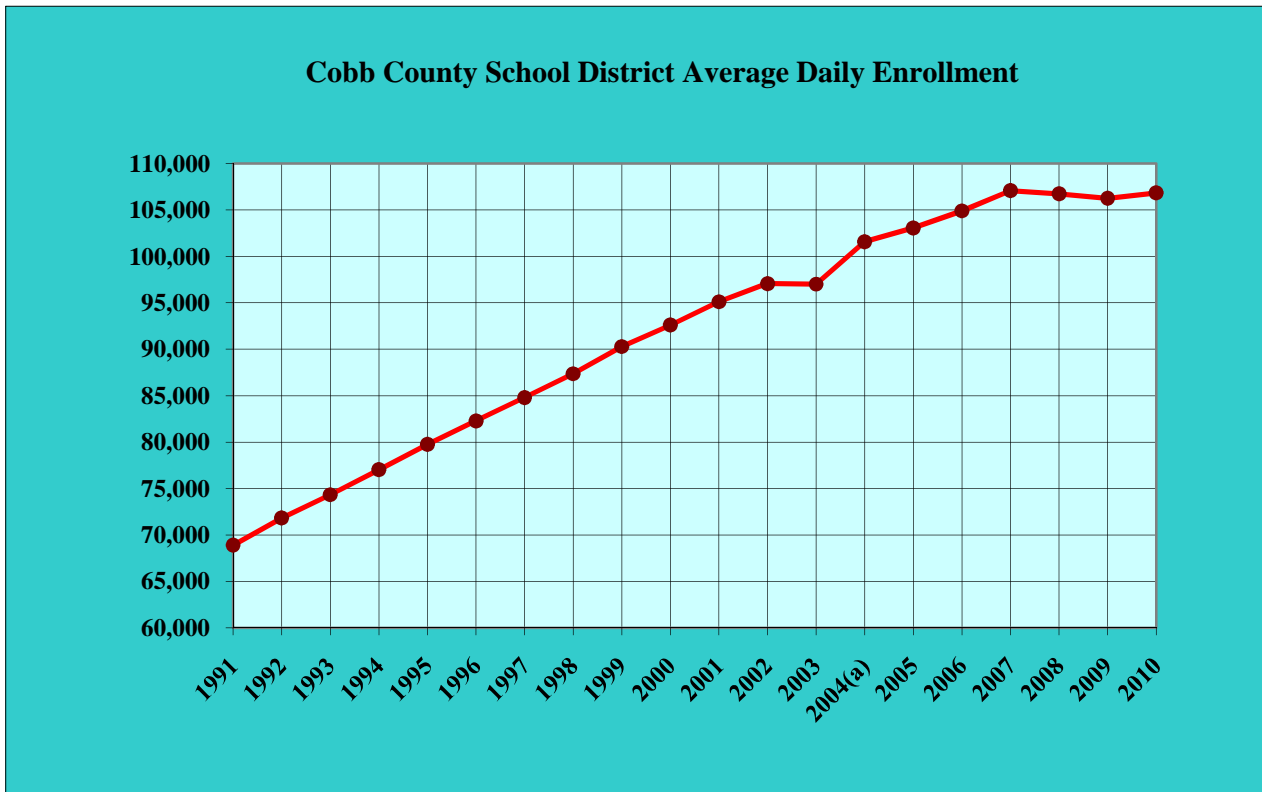
**COBB COUNTY SCHOOL DISTRICT
NUMBER OF SCHOOLS
LAST TWENTY FISCAL YEARS**



| <u>Fiscal Year</u> | <u>Elementary</u> | <u>Middle</u> | <u>High</u> | <u>Total</u> |
|--------------------|-------------------|---------------|-------------|--------------|
| 1991 | 56 | 16 | 14 | 86 |
| 1992 | 55 | 16 | 14 | 85 |
| 1993 | 55 | 16 | 14 | 85 |
| 1994 | 56 | 18 | 14 | 88 |
| 1995 | 56 | 18 | 14 | 88 |
| 1996 | 56 | 18 | 14 | 88 |
| 1997 | 59 | 18 | 14 | 91 |
| 1998 | 62 | 18 | 14 | 94 |
| 1999 | 62 | 19 | 14 | 95 |
| 2000 | 62 | 19 | 14 | 95 |
| 2001 | 62 | 19 | 15 | 96 |
| 2002 | 62 | 21 | 15 | 98 |
| 2003 | 63 | 21 | 16 | 100 |
| 2004 | 65 | 21 | 16 | 102 |
| 2005 | 65 | 21 | 16 | 102 |
| 2006 | 68 | 22 | 16 | 106 |
| 2007 | 68 | 24 | 17 | 109 |
| 2008 | 68 | 24 | 17 | 109 |
| 2009 | 68 | 25 | 17 | 110 |
| 2010 | 68 | 25 | 17 | 110 |

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF HIGH SCHOOL GRADUATES AND
AVERAGE DAILY ENROLLMENT AND ATTENDANCE
LAST TWENTY FISCAL YEARS**

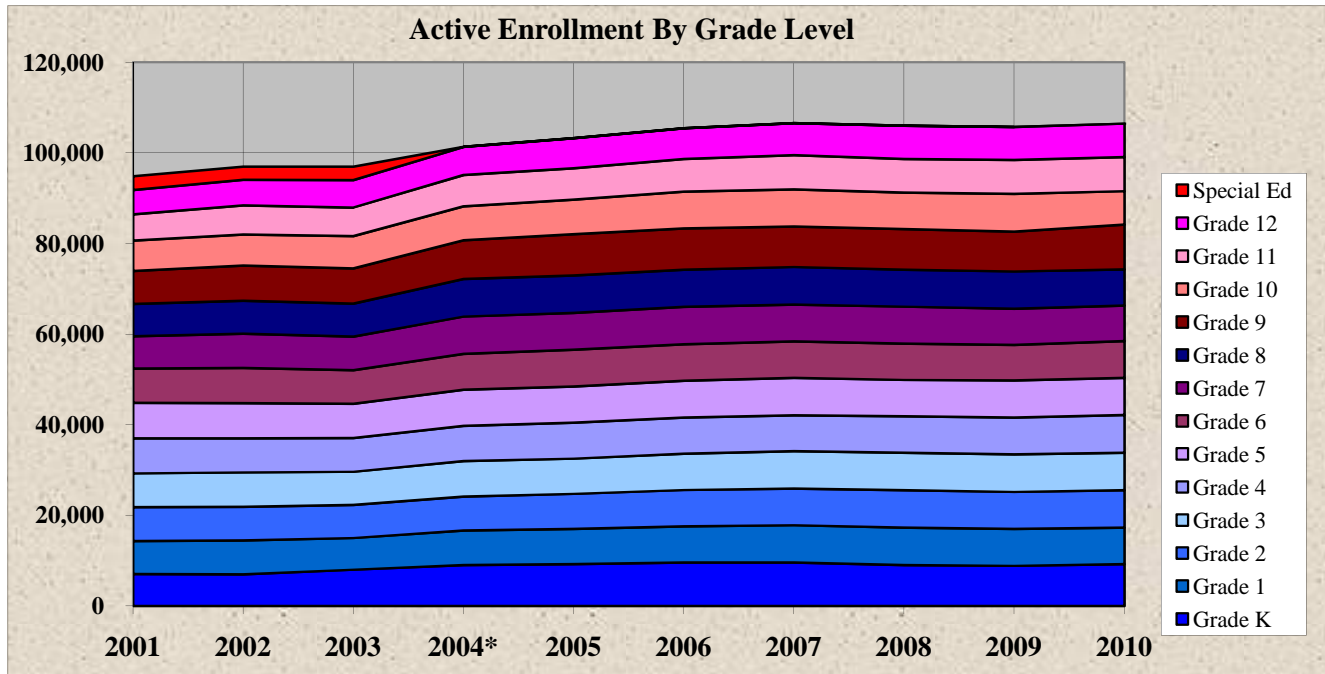


| <u>Fiscal Year</u> | <u>Average Daily Enrollment</u> | <u>Average Daily Attendance</u> | <u>Attendance Percentage</u> | <u>Number of Graduates</u> | <u>Graduate Percentage(b)</u> |
|--------------------|---------------------------------|---------------------------------|------------------------------|----------------------------|-------------------------------|
| 1991 | 68,915 | 64,864 | 94.12% | 3,730 | N/A |
| 1992 | 71,835 | 67,615 | 94.13% | 4,044 | N/A |
| 1993 | 74,339 | 69,855 | 93.97% | 4,291 | N/A |
| 1994 | 77,045 | 72,899 | 94.62% | 4,049 | N/A |
| 1995 | 79,759 | 75,388 | 94.52% | 4,381 | N/A |
| 1996 | 82,291 | 77,387 | 94.04% | 4,511 | N/A |
| 1997 | 84,803 | 80,165 | 94.53% | 4,740 | N/A |
| 1998 | 87,366 | 82,662 | 94.62% | 4,801 | N/A |
| 1999 | 90,290 | 85,219 | 94.38% | 5,022 | N/A |
| 2000 | 92,607 | 87,594 | 94.59% | 5,323 | N/A |
| 2001 | 95,116 | 89,913 | 94.53% | 5,541 | N/A |
| 2002 | 97,066 | 92,090 | 94.87% | 5,756 | N/A |
| 2003 | 97,009 | 93,725 | 96.61% | 6,015 | N/A |
| 2004(a) | 101,584 | 96,795 | 95.29% | 5,928 | 95.77% |
| 2005 | 103,061 | 98,567 | 95.64% | 6,267 | 94.06% |
| 2006 | 104,901 | 100,432 | 95.74% | 6,413 | 94.41% |
| 2007 | 107,082 | 102,648 | 95.86% | 6,522 | 92.91% |
| 2008 | 106,734 | 102,497 | 96.03% | 6,765 | 91.85% |
| 2009 | 106,256 | 102,144 | 96.13% | 7,126 | 98.36% |
| 2010 | 106,835 | 102,444 | 95.89% | 7,177 | 97.61% |

(a) 2004 data collection procedures changed to include Special Education students in respective grade level
(b) Number of Graduates divided by Grade 12 Active Enrollment from page 138 which includes Special Ed students.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
ACTIVE ENROLLMENT BY GRADE LEVEL
LAST TEN FISCAL YEARS**



| Fiscal Year | Pre-K and K | Grade 1 | Grade 2 | Grade 3 | Grade 4 | Grade 5 | Grade 6 | Grade 7 | Grade 8 | Grade 9 | Grade 10 | Grade 11 | Grade 12 | Special Ed. | Total |
|-------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|-------------|---------|
| 2001 | 7,065 | 7,263 | 7,532 | 7,428 | 7,730 | 7,873 | 7,503 | 7,176 | 7,124 | 7,275 | 6,679 | 5,844 | 5,325 | 3,065 | 94,882 |
| 2002 | 7,028 | 7,452 | 7,406 | 7,609 | 7,532 | 7,780 | 7,740 | 7,574 | 7,291 | 7,782 | 6,849 | 6,430 | 5,611 | 2,896 | 96,980 |
| 2003 | 8,026 | 6,997 | 7,325 | 7,291 | 7,481 | 7,524 | 7,426 | 7,436 | 7,234 | 7,773 | 7,148 | 6,316 | 6,032 | 3,000 | 97,009 |
| 2004* | 9,077 | 7,576 | 7,522 | 7,823 | 7,767 | 8,021 | 7,902 | 8,206 | 8,286 | 8,555 | 7,512 | 6,912 | 6,190 | | 101,349 |
| 2005 | 9,255 | 7,750 | 7,764 | 7,766 | 7,972 | 7,977 | 8,130 | 8,071 | 8,287 | 9,114 | 7,610 | 6,926 | 6,663 | | 103,285 |
| 2006 | 9,611 | 7,993 | 8,012 | 8,013 | 7,964 | 8,141 | 8,031 | 8,264 | 8,201 | 9,141 | 8,101 | 7,217 | 6,793 | | 105,482 |
| 2007 | 9,604 | 8,246 | 8,061 | 8,303 | 7,921 | 8,229 | 8,069 | 8,132 | 8,280 | 8,950 | 8,171 | 7,586 | 7,020 | | 106,572 |
| 2008 | 9,065 | 8,260 | 8,262 | 8,233 | 8,052 | 8,037 | 8,035 | 8,143 | 8,187 | 8,928 | 8,083 | 7,406 | 7,365 | | 106,056 |
| 2009 | 8,874 | 8,142 | 8,176 | 8,298 | 8,147 | 8,189 | 7,812 | 7,973 | 8,254 | 8,810 | 8,331 | 7,491 | 7,245 | | 105,742 |
| 2010 | 9,262 | 8,029 | 8,286 | 8,285 | 8,291 | 8,230 | 8,131 | 7,822 | 8,007 | 9,850 | 7,391 | 7,551 | 7,353 | | 106,488 |

*2004 data collection procedures changed to include Special Education students in respective grade level

Source: District Records

COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2010

| <u>School Name</u> | <u>Grades</u> | <u>Active Enrollment</u> | <u>Size of Site (acres)</u> | <u>Occupied Year (a)</u> | <u>Number of Classrooms</u> | <u>Portable Classrooms</u> | <u>Square Footage</u> | <u>Capacity</u> |
|------------------------|---------------|--------------------------|-----------------------------|--------------------------|-----------------------------|----------------------------|-----------------------|-----------------|
| Acworth | 2-5 | 853 | 15.0 | 2001 | 61 | - | 131,924 | 962 |
| Addison | K-5 | 557 | 12.5 | 1989 | 40 | - | 81,334 | 637 |
| Argyle | K-5 | 662 | 8.8 | 1961 | 36 | 15 | 61,503 | 562 |
| Austell Primary | K-1 | 309 | 12.4 | 2005 | 36 | - | 85,236 | 512 |
| Austell Intermediate | 2-5 | 576 | 23.0 | 2001 | 61 | - | 123,000 | 962 |
| Baker | K-5 | 819 | 15.0 | 1988 | 61 | 2 | 106,668 | 962 |
| Bells Ferry | K-5 | 586 | 10.0 | 1963 | 31 | 11 | 54,862 | 462 |
| Belmont Hills | K-5 | 619 | 10.2 | 1952 | 36 | 12 | 67,106 | 562 |
| Big Shanty | 3-5 | 859 | 22.3 | 1968 | 52 | - | 83,417 | 837 |
| Birney | K-5 | 710 | 26.8 | 1973 | 59 | 1 | 106,180 | 912 |
| Blackwell | K-5 | 722 | 16.0 | 1998 | 52 | - | 111,299 | 837 |
| Brown | K-5 | 292 | 6.2 | 1955 | 24 | - | 49,045 | 412 |
| Brumby | K-5 | 954 | 9.5 | 1966 | 59 | 9 | 99,181 | 912 |
| Bryant | K-5 | 802 | 20.9 | 1991 | 61 | - | 114,090 | 962 |
| Bullard | K-5 | 1,046 | 20.0 | 2003 | 61 | 3 | 136,261 | 962 |
| Chalker | K-5 | 849 | 25.5 | 1997 | 61 | - | 124,148 | 962 |
| Cheatham Hill | K-5 | 1,084 | 19.2 | 1997 | 60 | 13 | 122,260 | 937 |
| Clarkdale (b) | K-5 | 407 | - | - | - | - | - | - |
| Clay | K-5 | 535 | 8.0 | 1961 | 29 | 15 | 51,930 | 437 |
| Compton | K-5 | 485 | 28.3 | 1969 | 59 | - | 100,586 | 912 |
| Davis | K-5 | 557 | 13.0 | 1987 | 50 | - | 87,763 | 787 |
| Dowell | K-5 | 996 | 28.9 | 1989 | 62 | 7 | 106,003 | 962 |
| Due West | K-5 | 538 | 10.2 | 1957 | 39 | - | 71,112 | 612 |
| East Side | K-5 | 1,031 | 10.0 | 1952 | 49 | 13 | 77,918 | 787 |
| East Valley | K-5 | 619 | 7.8 | 1960 | 36 | 8 | 58,150 | 562 |
| Fair Oaks | K-5 | 839 | 10.3 | 1957 | 54 | 5 | 98,789 | 862 |
| Ford | K-5 | 863 | 39.0 | 1991 | 52 | 6 | 91,129 | 837 |
| Frey | K-5 | 670 | 26.2 | 1996 | 61 | - | 124,148 | 962 |
| Garrison Mill | K-5 | 724 | 14.1 | 1984 | 43 | 2 | 85,775 | 687 |
| Green Acres | K-5 | 712 | 10.1 | 1996 | 44 | - | 90,915 | 687 |
| Harmony Leland | K-5 | 544 | 8.4 | 1951 | 33 | 7 | 85,764 | 512 |
| Hayes | K-5 | 1,116 | 24.2 | 1993 | 61 | 4 | 117,579 | 962 |
| Hollydale | K-5 | 764 | 15.0 | 1968 | 51 | 6 | 89,995 | 812 |
| Keheley | K-5 | 465 | 20.7 | 1986 | 38 | 1 | 68,030 | 587 |
| Kemp | K-5 | 926 | 26.2 | 2002 | 61 | - | 123,000 | 962 |
| Kennesaw | K-2 | 915 | 20.7 | 1991 | 61 | 1 | 113,828 | 962 |
| Kincaid | K-5 | 675 | 24.0 | 1972 | 48 | - | 81,752 | 762 |
| King Springs | K-5 | 617 | 9.9 | 1956 | 36 | 5 | 58,785 | 562 |
| Labelle | K-5 | 486 | 10.2 | 1955 | 44 | - | 80,655 | 687 |
| Lewis | K-5 | 885 | 10.9 | 1986 | 61 | - | 115,363 | 962 |
| Mableton | K-5 | 399 | 5.7 | 1950 | 25 | 9 | 47,426 | 412 |
| McCall Primary | K-1 | 459 | 6.0 | 2005 | 36 | - | 88,217 | 512 |
| Millford | K-5 | 650 | 8.7 | 1954 | 39 | 6 | 69,776 | 612 |
| Mt. Bethel | K-5 | 1,029 | 25.0 | 1978 | 59 | - | 105,016 | 912 |
| Mt. View | K-5 | 833 | 13.0 | 1986 | 54 | - | 102,725 | 862 |
| Murdock | K-5 | 861 | 15.3 | 1975 | 61 | - | 123,233 | 962 |
| Nicholson | K-5 | 527 | 23.1 | 1990 | 40 | 1 | 75,800 | 637 |
| Nickajack | K-5 | 815 | 16.8 | 1998 | 52 | - | 114,350 | 837 |
| Norton Park | K-5 | 674 | 9.2 | 1961 | 50 | - | 87,301 | 787 |
| Pickett's Mill | K-5 | 742 | 40.9 | 2008 | 61 | - | 136,261 | 962 |
| Pitner | K-5 | 977 | 22.2 | 2003 | 61 | - | 135,800 | 962 |
| Powder Springs | K-5 | 866 | 15.9 | 1988 | 57 | - | 101,870 | 887 |
| Powers Ferry | K-5 | 483 | 10.0 | 1951 | 31 | 9 | 56,104 | 462 |
| Riverside Primary | K-1 | 465 | 9.0 | 2005 | 36 | - | 85,236 | 512 |
| Riverside Intermediate | 2-5 | 841 | 18.4 | 2001 | 61 | - | 123,000 | 962 |
| Rocky Mt. | K-5 | 592 | 21.8 | 1977 | 38 | 2 | 78,720 | 587 |
| Russell | K-5 | 725 | 14.1 | 1961 | 61 | 1 | 101,862 | 962 |
| Sanders | K-5 | 926 | 21.1 | 1997 | 53 | 8 | 116,302 | 862 |
| Sedalia Park | K-5 | 782 | 10.2 | 1956 | 56 | - | 101,125 | 887 |
| Shallowford Falls | K-5 | 710 | 15.3 | 1990 | 61 | - | 112,947 | 962 |
| Sky View | K-5 | 399 | 10.1 | 1957 | 30 | 11 | 50,270 | 462 |
| Sope Creek | K-5 | 1,142 | 16.0 | 1978 | 61 | 10 | 106,348 | 962 |

**COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2010**

| <u>School Name</u> | <u>Grades</u> | <u>Active Enrollment</u> | <u>Size of Site (acres)</u> | <u>Occupied Year (a)</u> | <u>Number of Classrooms</u> | <u>Portable Classrooms</u> | <u>Square Footage</u> | <u>Capacity</u> |
|---------------------------|---------------|--------------------------|-----------------------------|--------------------------|-----------------------------|----------------------------|-----------------------|-----------------|
| Still | K-5 | 775 | 10.9 | 1978 | 61 | - | 121,289 | 962 |
| Teasley | K-5 | 578 | 13.2 | 1961 | 31 | 4 | 56,810 | 462 |
| Timber Ridge | K-5 | 590 | 11.5 | 1990 | 38 | - | 73,450 | 587 |
| Tritt | K-5 | 936 | 23.7 | 1979 | 60 | - | 109,912 | 937 |
| Varner | K-5 | 833 | 20.0 | 1990 | 61 | - | 109,827 | 962 |
| Vaughan | K-5 | 817 | 28.0 | 1996 | 60 | - | 122,260 | 937 |
| Awtrey | 6-8 | 920 | 26.2 | 1965 | 63 | - | 143,704 | 1,012 |
| Barber | 6-8 | 914 | 25.8 | 2005 | 71 | - | 175,345 | 1,162 |
| Campbell | 6-8 | 1,106 | 33.2 | 1951 | 82 | - | 205,911 | 1,337 |
| Cooper | 6-8 | 827 | 75.1 | 2001 | 71 | - | 175,345 | 1,162 |
| Daniell | 6-8 | 981 | 20.0 | 1966 | 71 | - | 165,011 | 1,162 |
| Dickerson | 6-8 | 1,119 | 21.9 | 1981 | 73 | - | 165,953 | 1,187 |
| Dodgen | 6-8 | 1,104 | 20.6 | 1975 | 71 | - | 182,985 | 1,162 |
| Durham | 6-8 | 1,111 | 43.0 | 1998 | 71 | - | 173,487 | 1,162 |
| East Cobb | 6-8 | 1,241 | 20.0 | 1963 | 83 | 7 | 181,573 | 1,212 |
| Floyd | 6-8 | 819 | 20.0 | 1964 | 72 | - | 166,551 | 1,162 |
| Garrett | 6-8 | 862 | 36.6 | 1972 | 51 | 8 | 122,329 | 812 |
| Griffin | 6-8 | 916 | 24.4 | 1972 | 71 | - | 186,947 | 1,162 |
| Hightower Trail | 6-8 | 964 | 26.4 | 1993 | 62 | - | 149,038 | 1,012 |
| Lindley 6th Gr. Acad. | 6 | 470 | 28.7 | 1962 | 50 | - | 114,635 | 787 |
| Lindley | 7-8 | 832 | 33.3 | 2001 | 71 | - | 179,170 | 1,162 |
| Lost Mt. | 6-8 | 1,131 | 83.8 | 1992 | 71 | 3 | 164,107 | 1,162 |
| Lovinggood | 6-8 | 1,185 | 29.4 | 2006 | 71 | - | 178,465 | 1,162 |
| Mabry | 6-8 | 892 | 22.0 | 1978 | 70 | - | 158,434 | 1,137 |
| McCleskey | 6-8 | 765 | 34.8 | 1983 | 52 | 4 | 113,525 | 837 |
| McClure | 6-8 | 1,165 | 38.0 | 2006 | 71 | - | 191,209 | 1,162 |
| Palmer | 6-8 | 1,069 | 43.1 | 2001 | 71 | 1 | 175,345 | 1,162 |
| Pine Mt. | 6-8 | 772 | 39.7 | 1979 | 56 | - | 131,459 | 887 |
| Simpson | 6-8 | 889 | 16.5 | 1988 | 52 | 3 | 110,000 | 837 |
| Smitha | 6-8 | 817 | 21.8 | 1993 | 70 | 2 | 167,815 | 1,137 |
| Tapp | 6-8 | 737 | 16.9 | 1975 | 70 | - | 157,435 | 1,137 |
| Allatoona | 9-12 | 1,341 | 114.7 | 2008 | 98 | - | 328,370 | 1,912 |
| Campbell | 9-12 | 2,144 | 47.9 | 1963 | 135 | - | 370,042 | 2,637 |
| Harrison | 9-12 | 2,169 | 73.0 | 1991 | 95 | 11 | 235,445 | 1,837 |
| Hillgrove | 9-12 | 2,011 | 95.0 | 2006 | 98 | - | 323,023 | 1,912 |
| Kell | 9-12 | 1,753 | 63.1 | 2002 | 98 | - | 323,000 | 1,912 |
| Kennesaw Mtn | 9-12 | 2,147 | 75.0 | 2000 | 102 | 6 | 319,000 | 1,987 |
| Lassiter | 9-12 | 1,932 | 49.3 | 1981 | 110 | 2 | 274,704 | 2,137 |
| McEachern | 9-12 | 2,166 | 74.9 | 1930 | 122 | 6 | 436,728 | 2,362 |
| North Cobb | 9-12 | 2,460 | 46.8 | 1957 | 99 | 14 | 287,276 | 1,933 |
| Oakwood | 9-12 | 156 | 10.0 | 1944 | 27 | 7 | 93,612 | 462 |
| Osborne | 9-12 | 1,722 | 50.7 | 1961 | 106 | 3 | 332,614 | 2,062 |
| Pebblebrook | 9-12 | 1,988 | 52.5 | 1963 | 96 | - | 318,655 | 1,862 |
| Perform. Learning Ctr (c) | 9-12 | 47 | | | | | | |
| Pope | 9-12 | 1,792 | 47.0 | 1987 | 96 | - | 246,365 | 1,862 |
| South Cobb | 9-12 | 1,969 | 54.4 | 1951 | 88 | 26 | 271,378 | 1,718 |
| Sprayberry | 9-12 | 1,693 | 41.3 | 1973 | 107 | 1 | 281,542 | 2,153 |
| Walton | 9-12 | 2,561 | 43.3 | 1975 | 122 | 4 | 308,814 | 2,362 |
| Wheeler | 9-12 | 1,981 | 48.4 | 1964 | 95 | 8 | 318,504 | 1,837 |
| HAVEN @ Fitzhugh Lee (d) | Altrntv | 160 | 6.2 | 1958 | 18 | 2 | 32,500 | 312 |
| Fitzhugh Lee (d) | Altrntv | - | 7.0 | 1935 | 17 | 2 | 35,684 | 312 |
| Kennesaw Charter (e) | K-5 | 437 | | | | | | |
| Mableton Charter (e) | K-8 | 472 | | | | | | |
| Smyrna Charter (e) | K-8 | 580 | | | | | | |
| Devereux Georgia (e) | 3-12 | 105 | | | | | | |
| TOTALS | | 106,488 | 2,906.2 | | 6,733 | 327 | 15,522,754 | 112,875 |

(a) Occupied year represents the year during which the school was initially opened and utilized for instructional purposes but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.

(b) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.

(c) Performance Learning Center is housed at Oakwood.

(d) Fitzhugh Lee enrollment is included with HAVEN.

(e) Operated by a non-profit, enrollment reported by CCSD, buildings do not belong to CCSD.

Source: District Records

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GLOSSARY

GLOSSARY OF TERMS

This glossary contains definitions of selected terms used in this document and additional terms and interpretative data as necessary for common understandings concerning financial accounting procedures of the Cobb County School District. Several terms, which are not primarily financial accounting terms, have been included because of their significance in the budgeting process. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

ACCOUNTING SYSTEM

The recording and reporting of activities and events affecting the money of an administrative unit and its programs. Specifically, it describes: (1) what accounting records are to be maintained, how they will be maintained, and the procedures, methods, and forms to be used; (2) data recording, classifying, and summarizing activities or events; (3) analyzing and interpreting recorded data; and (4) preparing and initiating reports and statements which reflect conditions as of a given date, the results of operations for a specific period, and the evaluation of status and results of operation in terms of established objectives.

ACCRUE

To record revenues when earned, or when levies are made, and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recording of expenditures which result in liabilities that are payable in another accounting period, such as accrued interest on bonds. See also **ACCRUAL BASIS**.

ACCRUAL BASIS ACCOUNTING

The basis of accounting under which revenues are recorded when levies are made and expenditures are recorded as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. See also **REVENUE** and **EXPENDITURES**.

ADMINISTRATION

Activities that have as their purpose the general regulation, direction, and control of the affairs of the local education agency.

AD VALOREM TAXES

Taxes levied on the assessed valuation (less exemptions) of real and personal property, including automobiles. See also **TAX DIGEST** and **ASSESSED VALUATION**.

AGENCY FUND

A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

ALLOTMENT, TEACHER

The teachers are allotted to the schools on the basis of active enrollment. The formulae used for allocations meet the provisions of the State Board of Education and accrediting standards.

APPROPRIATION

An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

GLOSSARY OF TERMS

APPROPRIATION UNIT

A budgetary unit set up to record specific authorizations to spend. The account is credited with original, and any supplemental, appropriations and is charged with expenditures and encumbrances.

AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)

A federal Act approved by the House of Representatives and Senate on February 13, 2009 to help the nation's economic recovery, create and save jobs, and provided services to people affected by the recession.

AVERAGE DAILY ATTENDANCE, ADA

In a given school year, the average daily attendance for a given school is the aggregate days attendance of the school divided by the number of days school was actually in session. Only days in which the pupils were under the guidance and direction of teachers in the teaching process should be considered as days in session.

ASSESSED VALUATION

A valuation set upon real estate or other property by a government as a basis for levying taxes. Forty percent of full-assessed value is used as the tax basis in Georgia.

BALANCE SHEET

A financial statement disclosing the assets, liabilities and equity of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET

A financial plan where revenues equal, or exceed, expenditures.

BOARD OF EDUCATION, DISTRICT

The elected or appointed body which has been created according to State law and vested with responsibilities for educational activities in a given geographical area. These bodies are sometimes called school boards, governing boards, boards of directors, school committees, school trustees, etc. This definition relates to the general term and covers State boards, intermediate administrative unit boards, and local basic administrative unit boards.

BOND

A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BONDED DEBT

The part of the school district debt that is covered by outstanding bonds of the district. Sometimes this is called "Funded Debt."

BONDS PAYABLE

The face value of bonds issued and unpaid.

GLOSSARY OF TERMS

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them. The budget usually consists of three parts. The first part contains a message from the budget-making authority together with a summary of the proposed expenditures and the means of financing them. The second part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect. The third part consists of schedules supporting the summary. These schedules show in detail the proposed expenditures and means of financing them together with information as to past years' actual revenues and expenditures and other data used in making the estimates.

BUDGET ADJUSTMENTS

An administrative procedure used to revise a budgeted amount after the Annual Budget has been adopted by the Board of Education and approved by the State Board of Education.

BUDGET CALENDAR

The schedule of key dates used in the preparation and adoption of the Annual Budget.

BUDGET CONTROL

The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

BUDGET DOCUMENT

The instrument used as a comprehensive financial plan of operations of the Board of Education.

BUILDINGS

A fixed asset account that reflects the acquisition value of permanent structures used to house persons and property owned by the local education agency. If buildings are purchased or constructed, this account includes the purchase or contract price of all permanent buildings and fixtures attached to, and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at time of acquisition.

CAPITAL BUDGET

A plan of proposed capital outlay with the accompanying finance method for the current fiscal period, which is usually a part of the current year budget. If a Capital Program exists it will consist of the first capital program year. A CAPITAL PROGRAM may also be referred to as a Capital Budget.

CAPITAL OUTLAYS

Expenditures that result in the acquisition of, or addition to, land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time.

CAPITAL PROGRAM

A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long term work program or otherwise. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

GLOSSARY OF TERMS

CASH BASIS ACCOUNTING

A basis of accounting in which transactions are recorded when cash is either received or expended.

CERTIFIED TAX DIGEST

An annual property tax digest certified by the tax receiver or tax commissioner of a county to the Department of Revenue and approved by the State Revenue Commissioner.

CLASSIFICATION, FUNCTION

As applied to expenditures, this term has reference to an activity or service aimed at accomplishing a certain purpose or end; for example, Instruction, School Administration, Plant Maintenance and Operation.

CLASSIFICATION, OBJECT

As applied to expenditures, this term has reference to an article or service received; for example, payroll costs, purchased and contracted services, materials, and supplies.

CODING

A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used reveals quickly certain required information.

COLLECTION RATE

A collection rate of 99% is used to approximate the revenue to be collected from ad valorem taxes. This rate accounts for uncollectible taxes and tax releases made by County tax assessors.

COMMITTEE OF 100

An organization of certified employees representing faculties of each school and administrative groups. The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CLASSIFIED COMMITTEE

An organization of classified employees representing classified employees at each school and central office division. The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CONTRACT SERVICES

Labor, material and other costs for services rendered by personnel who are not on the payroll of the local education agency.

COST PER STUDENT

Financial data (either budget or expenditures) for a given period of time divided by a pupil unit of measure (average daily membership, average daily attendance, etc.).

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants and notes, etc.

GLOSSARY OF TERMS

DEBT LIMIT

The maximum amount of gross or net debt which is legally permitted.

DEBT SERVICE FUND

A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES

Taxes that remain unpaid on or after the date on which a penalty for non-payment is attached.

DISBURSEMENTS

Payments for goods and services.

DONATIONS (PRIVATE SOURCES)

Money received from a philanthropic foundation, private individuals, or private organizations for which no repayment or special service to the contractor is expected. Separate accounts may be maintained.

ELEMENTARY SCHOOL

A school classified as elementary by state and local statutes or practice and composed of kindergarten through grade five.

EMPLOYEE BENEFITS (FRINGE BENEFITS)

Amounts paid by the school system on behalf of employees; these amounts are not included in the gross salary, but are over and above. Such payments are, in a sense, overhead payments. They are fringe benefit payments, and while not paid directly to employees, are part of the cost of salaries and benefits. Examples are: (a) group health or life insurance, (b) contribution to employee retirement, (c) Social Security/Medicare, and (d) Worker's Compensation.

ENCUMBRANCE ACCOUNTING

A system or procedure which involves giving recognition in the accounting budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

ENCUMBRANCES

Purchase orders, contracts, and/or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid, as in accounts payable, or when actual liability is established or when canceled.

EQUIPMENT

Those moveable items used for school operations that are of a non-expendable and mechanical nature and perform a specific operation. Typewriters, projectors, computers, lathes, machinery, and vehicles, etc., are classified as equipment. (Heating and air conditioning systems, lighting fixtures and similar items permanently fixed to or within a building are considered as part of the building.)

ESOL

English to Speakers of Other Languages

GLOSSARY OF TERMS

ESTIMATED REVENUE

When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

EXPENDITURES

Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

EXPENSES

Outflows or other using up of assets or incur of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

FEDERAL REVENUE

Revenue provided by the federal government. Expenditures made with this revenue are identifiable as federally supported expenditures.

FL. FA.

A tax lien or writ, authorizing the Sheriff to obtain satisfaction of unpaid taxes by levying on and selling the delinquent taxpayer's property. The phrase is short for fieri facias (a Latin term for "cause it to be done.")

FISCAL PERIOD

Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operations and requirements for managerial control and reporting.

FISCAL YEAR

A twelve-month period of time to which the annual budget applies, and at the end of which a local education agency determines its financial position and the results of its operations.

FIXED ASSETS

Land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time. "Fixed" denotes probability or intent to continue use or possession and does not indicate immobility of an asset.

FORECAST

A projection made for the development of next fiscal year's budget. The projection is based primarily on the annualized cost of providing the same level of services as in the current year.

FRINGE BENEFITS

Total employers share of FICA Taxes, hospitalization, dental, disability, worker's compensation, unemployment, and retirement contributions made on behalf of employees.

FTE (FULL-TIME EQUIVALENCE-EMPLOYEE)

The amount of employed time required in a part-time position expressed in proportion to that required in a full-time position, with 1.000 representing one full-time position. It is derived by dividing the amount of

GLOSSARY OF TERMS

employed time in the part time position by the amount of employed time required in a corresponding full-time position.

FTE (FULL-TIME EQUIVALENCY - STATE FUNDING)

Local school systems in Georgia must report enrollment two times during the school year for funding purposes. This reporting reflects the school day being divided into six parts (periods). The student is counted six times, according to which programs he or she participates in during the day. Students may not be counted for the portion of the day that they are in the following programs or under the following conditions:

1. Study Hall
2. Non-credit courses
3. Driver's education
4. Enrichment courses as defined by QBE or the State Board (generally one that does not devote a major portion of time to the competencies adopted by the State Board)
5. Courses that require complete participation in an extracurricular activity
6. Serving as a student assistant, unless this activity is an approved career or vocational education work program
7. Individual study courses that have no outline of course objectives available
8. Other courses designated by the State Board
9. The student is not enrolled in a program or not attending regularly
10. A resident student paying tuition or fees in excess of the local cost per student
11. A non-resident student paying tuition or fees in excess of the local cost per student
12. A student who has not attended within 10 days of the count

Each student is counted for each one-sixth of the school day for the eligible program in which he or she is enrolled. The resulting total, when divided by six, is known as the full-time equivalent (FTE) program count. An average of the counts reported at two different times during the year are used in the funding formula. See also **QBE**.

FUNCTION

An accounting term relating to both the budget and the financial report. A "function" is a grouping of activities being performed for which salaries and other types of direct costs are expended and accounted. Functions and subfunctions consist of activities that have somewhat the same general operational objectives. Furthermore, categories of activities comprising each of these divisions and subdivisions are grouped according to the principle that the activities should be combinable, comparable, relatable and mutually exclusive. Both the budget and the financial reports group activities within "functions".

FUND

A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control.

FUND BALANCE

The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves

GLOSSARY OF TERMS

and appropriations for the period.

FUND BALANCE, UNRESERVED

The portion of Fund Balance that is not reserved for encumbrances, debt service or similar items.

FUND, CAPITAL PROJECTS

Used to account for all resources used for acquiring capital sites, buildings, and equipment as specified by the related bond issue. Capital project funds are designated to account for acquisition or construction of capital outlay assets that are not acquired directly by the general fund, special revenue funds, or enterprise funds. Capital project funds have been developed to account for the proceeds of a specific bond issue and revenue from other possible sources which is designated for capital outlay, i.e., for land, buildings, and equipment.

FUND, DEBT SERVICE

Used to finance and account for payment of principal and interest on all long-term general obligation debts. Debt service funds are used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service may be invested in income-producing securities that are converted back into cash at the maturity date for use in retiring bonds.

FUND, ENTERPRISE

Used to finance and account for the acquisition, operations, and maintenance of school district facilities and services which are entirely or predominantly self-supportive by user charges. Budgetary accounts and formal budgetary accounting are recommended for Enterprise Funds. The accounting consists primarily of proper recording of receipts and disbursements.

FUND, GENERAL

The fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

FUND, INTERNAL SERVICE

A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit. Amounts expended by the fund are restored thereto either from operating earnings or by transfer from other funds so that the original fund capital is kept intact.

FUND, SPECIAL REVENUE

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditures for specific purposes.

FUND, TRUST AND AGENCY - FIDUCIARY

A fund used to account for money and property held in trust by a school system for individuals, government entities, or non-public organizations. A Trust Fund is usually in existence over a longer period of time than an Agency Fund. Primarily, Agency Funds function as a clearing mechanism for cash resources collected by the district held for a short period, and then disbursed to authorized recipients.

GLOSSARY OF TERMS

GENERAL FUND

The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL LONG-TERM DEBT

Liability for general obligations bonds. The general long-term debt of a state or local government is secured by the general credit and revenue-raising powers of the government rather than by the assets acquired or specific fund resources.

GRANT

Contributions of either money or material goods given by a contributing unit (public or private) to another receiving unit and for which the contributing unit expects no repayment. Grants may be for a specific or general purpose.

HIGH SCHOOL

A school classified as high school by state and local statutes or practices and composed of grades nine through twelve.

HVAC

Heating, ventilation and air conditioning.

INSTRUCTION

Direct interaction between students and classroom teachers, paraprofessionals and/or related staff involving teaching students in a teaching/learning environment in a systematic program designed to assist students in acquiring competency in knowledge, skills, and understanding.

INSTRUCTIONAL MATERIALS - SUPPLIES

An object of expenditure related to amounts paid for the acquisition of devices, content materials, methods or experiences used for teaching and learning purposes. These include printed and non-printed sensory materials.

INTER-FUND TRANSFERS

Amounts transferred from one fund to another fund except loans, interfund services provided and used, and reimbursements.

INVOICE

An itemized statement of merchandise shipped or sent to a purchaser, consignee, etc., with the quantity, value or prices, and charges annexed.

KINDERGARTEN

A group or class that is organized to provide educational experience for children for the year immediately preceding the first grade and conducted during the regular school year.

LAND

A fixed asset account that reflects the acquisition value of land owned by a school system. If land is purchased, this account includes the purchase costs and other associated improvement costs which are incurred to put the land in condition for its intended use. If land is acquired by gift, the account reflects its appraised value at time of acquisition.

GLOSSARY OF TERMS

LAPSE

The difference between budgeted revenue and expenses and actual revenue and expenses.

LEVY

(Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

LIABILITY (INSURANCE)

Expenditures for insurance coverage of the school system, or its officers, against losses resulting from judgments awarded against the system. Also recorded here are any expenditures (not judgments) made in lieu of liability insurance.

LOCAL FAIR SHARE

Each local board of education is required to provide and use local funds in support of the QBE Act. A minimum of the equivalent of 5 mills must be provided. The Local Fair Share is computed by the Georgia Department of Education and identified on the allotment sheet provided to each school system following actions of the Georgia General Assembly. The Local Fair Share equates to five effective mills on the equalized, adjusted tax digest as certified by the Department of Audits and adjusted for exemptions. Local Fair Share is subtracted from the total QBE revenue entitlements.

LOST AND DAMAGED TEXTBOOKS

The cost of replacing textbooks, lost or damaged, so that inventories are maintained at prescribed levels.

LONG-TERM DEBT

Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE OF PLANT

Those activities which are concerned with keeping the grounds, buildings, and equipment at their original condition of completeness or efficiency, either through repairs or by replacements of property (anything less than replacement of a total building).

MIDDLE SCHOOL

A school classified as middle by state and local statutes or practices and composed of grades six through eight.

MILL

The rate of taxation based on dollars per thousand of taxable assessed value. A mill is one-tenth of a cent (\$.001).

MILLAGE RATE

The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value established by the governing authority each fiscal year.

MODIFIED ACCRUAL BASIS ACCOUNTING

The basis of accounting which recognizes revenue when measurable and available. Measurable means the amount of the transaction can be determined; and available means collectible within the current period or soon

GLOSSARY OF TERMS

enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end.

OBJECT

An accounting term used to describe the service or commodity obtained as a result of a specific expenditure or to describe a specific revenue source.

OPERATING BUDGET

Non-salary and non-fringe benefit accounts.

PAYROLL (COSTS)

All costs covered under the following objects of expenditure: Certified Salaries, Classified Salaries and Employee Benefits.

PER PUPIL (ALLOTMENT)

An allotment to each school for supplies and equipment initially based on the first FTE count of the fiscal year.

PER STUDENT (EXPENDITURE)

An accepted and commonly used norm to compare expenditures between school districts, state spending and national spending.

PERSONNEL, ADMINISTRATIVE

Personnel on the school payroll who are primarily engaged in activities which have as their purpose the general regulation, direction, and control of the affairs of the school district that are system-wide and not confined to one school, subject, or narrow phase of school activity; for example, superintendent of schools.

PERSONNEL, CLERICAL

Personnel occupying positions which have as their major responsibilities the preparing, transferring, transcribing, systematizing, or preserving of written communications and records.

PERSONNEL, INSTRUCTIONAL

Those who render services dealing directly with the instruction of pupils. Included here are: teachers, paraprofessionals.

PERSONNEL, MAINTENANCE

Personnel on the school payroll who are primarily engaged in the repairing and upkeep of grounds, buildings, and equipment.

PROGRAM

The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available. Budgets and actual revenue and expenditure records may be maintained per program.

PROGRAM BUDGET

A budget wherein expenditures are based primarily on programs of work and secondarily on character and object. A program budget is a transitional type of budget between the traditional character and object budget on the one hand, and the performance budget, on the other.

GLOSSARY OF TERMS

PROGRAM WEIGHTS

Since different programs vary in their cost to operate, each of the nineteen (19) QBE programs is assigned a different program weight. These weights reflect the cost of teachers, paraprofessionals, and other instructional personnel; instructional materials; facility maintenance and operation (M & O) costs; media center personnel and materials costs; school and central office administration costs and staff development. The middle grades program is defined as the "base" program for the purpose of determining relative program costs. The cost of each component of the middle grades program (grades 6-8) are totaled and the result is given a weight of "one". The other nineteen (19) programs are assigned weights that reflect their cost relative to that of the middle grades program. See also **QBE**.

PROPERTY INSURANCE

Expenditures for all forms of insurance covering the loss of, or damage to, property of the local education agency from fire, theft, storm, or any other cause. Also recorded here are costs for appraisals of property for insurance purposes.

PROPRIETARY FUND

A fund used to account for ongoing organizations and activities which are similar to those found in the private sector.

PUPIL TRANSPORTATION SERVICES

Consists of those activities involved with the conveyance of pupils to and from school activities, as provided by state law. Includes trips between home and school or trips to school activities. This service area is applicable to both schools and school system.

PURCHASE ORDER

Document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

PURCHASED SERVICES

Personal services rendered by personnel who are not on the payroll of the school system and other services that may be purchased by the school system.

QBE (QUALITY BASIC EDUCATION) - ALLOTMENTS

Funds are allotted by the state on the basis of "Weighted FTE" (FTE: Full Time Equivalent students) to the local school system. The following are nineteen programs of allotment under QBE:

| <u>Program Name</u> | <u>Program Name</u> |
|--------------------------------------|--------------------------------|
| Kindergarten | Special Education Category I |
| Kindergarten EIP | Special Education Category II |
| Primary Grades (1-3) | Special Education Category III |
| Primary Grades EIP | Special Education Category IV |
| Upper Elementary Grades (4-5) | Special Education Category V |
| Upper Elementary EIP | Gifted Student Category VI |
| Middle Grade (6-8) | Remedial Education |
| Middle School (6-8) | Alternative Program |
| High School General Education (9-12) | ESOL Program |

GLOSSARY OF TERMS

Vocational Labs (9-12)

A program is a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives.

Because the QBE formula is based on FTE counts that are taken primarily in the previous school year, there will be a need to adjust the total allotment mid-year as more recent counts become available. If the more recent counts result in an increase in funds needed, the State Board will request the additional funds from the General assembly.

QBE – MID YEAR ADJUSTMENT

The adjustment of QBE allotment that reflect the more recent FTE count of a school system in the current school year, to increase or decrease the QBE earning that based on FTE count taken in the previous year.

QBE – AUSTERITY

The QBE formula reduction to decrease the allotment due to the difficult financial challenges to State revenues and the program expenditure cut is necessary.

REIMBURSEMENT

Cash or other assets received as a repayment of the cost of work or services performed, or of other expenditures made for or on behalf of another governmental unit or department, or for an individual, firm, or corporation.

RENTALS

Expenditures for the lease or rental of land, buildings, and equipment for the temporary or long-range use of the local education agency.

RESERVE

An account used to indicate that a portion of fund balance is restricted for a specific purpose.

RESERVE FOR ENCUMBRANCES

A reserve representing the designation of a portion of a fund balance to provide for unliquidated encumbrances. Separate accounts may be maintained for current and prior-year encumbrances.

REVENUE

Additions to the assets of a fund during a fiscal period that are available to finance the fund's expenditures during the fiscal period.

REVISED BUDGET

An increase or decrease to the initial budget (original amount as adopted by the governing body) amount.

SALARIES

Total expenditures for hourly, daily, and monthly salaries including overtime pay and sick pay.

SCHOOL

A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings.

GLOSSARY OF TERMS

SCHOOL PLANT

The site, buildings, and equipment constituting the physical facilities used by a single school or by two or more schools sharing the use of common facilities.

SCHOOL SITE

The land and all improvements to the site, other than structures, such as grading, drainage, drives, parking areas, walks, plantings, play courts, and play fields.

SERIAL BONDS

A set of bonds issued at the same time but having different maturity dates

SPECIAL EDUCATION

Consists of direct instructional activities designed to deal with the following pupil exceptionalities: (1) physically handicapped, (2) emotionally and/or socially handicapped, (3) culturally handicapped including compensatory education, (4) mentally retarded, and (5) mentally gifted and talented.

SPLOST

Special Local Option Sales Tax - extra one-cent sales tax voted on and approved by citizenry to be used by the school district for capital improvements and debt retirement.

SUPPLIES

Expenditures for material items of an expendable nature that are consumed, worn-out, or deteriorated by use or items that lose their identity through fabrication or incorporation into different or more complex units or substances.

SUPPLY TEACHER

A long-term substitute teacher that works from ten days to twelve weeks.

TAXES

Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

TAX DIGEST

The established formula for the County to determine the net Maintenance and Operations (M & O) property digest for the school district on a calendar year basis which includes total real, personal, motor vehicles, mobile homes, and public utility property, less homestead, various personal, Freeport and agricultural exemptions. The Tax Digest is certified in July of each year and the local board of education sets official millage rate.

TRANSFERS

Amounts transferred between two funds. The offsetting transaction is recorded in the revenue source in the fund to which the transfer is made.

TRAVEL

An object of expenditure associated with carrying staff personnel from place to place and the furnishing of accommodations incidental to travel. Also included are per diem allowances, mileage allowances for use of privately owned vehicles, and other expenditures necessitated by travel.

GLOSSARY OF TERMS

TUITION, RECEIVED

Money received from pupils, their parents, governmental agencies, or others for education provided in the schools of the district.

VOCATIONAL PROGRAM

A school which is separately organized for the primary purpose of offering education and training in one or more semi-skilled, skilled, or technical occupations.



THE SCHOOL BOARD OF COBB COUNTY, GEORGIA

BOARD OF EDUCATION

The Cobb County Board of Education is composed of seven members who are elected to four-year staggered terms in individual post. The Chairperson and Vice Chairperson of the Board are elected by a majority of the Board and serve one-year terms.

School Board Members

Lynnda Crowder-Eagle, Chairperson

Holli Cash, Vice Chairperson

John Abraham

John Crooks

Alison Bartlett

David Morgan

David Banks

Fred Sanderson, Superintendent

**440 Glover Street
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