



**COBB COUNTY SCHOOL DISTRICT
MARIETTA, GEORGIA**

**OFFICIAL BUDGET
FISCAL YEAR
2011-2012**

www.cobbk12.org



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COBB COUNTY SCHOOL DISTRICT

TABLE OF CONTENTS

	<u>Page</u>
<u>INTRODUCTION</u>	
Superintendent’s Message	9
Awards	19
<u>EXECUTIVE SUMMARY</u>	
School District Organization	23
School Board Members	24
District Vision, Mission, and Goal	28
Budget Development Process	30
Budget Process Administration	31
Budget Development Calendar	33
Significant Changes in Budget Process	36
Explanation of Allocations of Human & Financial Resources	
Budget Assumption/Initiatives and Constraints.....	38
Consolidated Budget Statement.....	41
Consolidated Budget Statement – Three Year Summary	42
Revenue/Expenditure – All Funds – Graph.....	45
General Fund Budget Selected Budget Issues	46
Discussion of Significant Events and Initiatives	47
Explanation of Community Financial and Demographic Information	50
General Funds Forecast	52
Other Funds Forecast.....	57
Capital Project Fund Forecast.....	58
Tax Base and Rate Trends	59
Personnel Resource Changes – General Fund	60
Personnel Resource Changes – Other Funds	66
Performance Results	67
Reaccreditation by SACS	75
<u>ORGANIZATION/POLICY</u>	
<u>ORGANIZATION</u>	
School District Entity	81
School District Organizational Chart.....	85
Relationship of Organizational Units by Function and Object.....	86
Superintendent Division	89
Leadership and Learning Division.....	92
Operational Support Division	105
Human Resources Division	111
Financial Services Division	116
Accountability and Research Division	122
<u>POLICIES & PROCEDURES</u>	
Financial Planning and Budget Policy.....	127
Budget Development Process	129
Budget Adjustment Procedure	130
Financial Accounting and Reporting Policy.....	135
Fiscal Management Goals and Objectives.....	141
Tax Allocation Districts Policies	142
Assets Protection	144

COBB COUNTY SCHOOL DISTRICT

TABLE OF CONTENTS

	<u>Page</u>
Community & Communication Involvement.....	145
Financial Administrative Rules	146
<u>STRATEGIC PLANS</u>	
Vision, Mission, and goals.....	155
District Strategic Plan 2009-2014.....	157
Annual Strategic Plan Targets Update – 2010.....	172
<u>FINANCIAL PLAN</u>	
Fund Descriptions.....	201
Consolidated Budget Statement.....	203
<u>GENERAL FUND BUDGET</u>	
General Fund Revenues and Appropriations by Function – Five Year Comparison.....	207
General Funds Revenues and Appropriations by Object – Five Year Comparison.....	208
Five Year Trend of Fund balance	209
Fiscal Year 2012 Revenue Explanations and Projections.....	210
Fiscal Year 2012 General Fund Revenue – Graph	217
Fiscal Year 2012 General Fund Expenditures – Graph	218
Ten Year Summary of General Fund Property Tax Digest – Graph	219
Local Revenue Losses Due to Exemptions and Annexed Property – Graph.....	220
Property Digest Reductions Due to Exemptions & Deannexation – Graph	221
Quality Basic Education Mandated Local Five Mill Fair Share – Graph.....	222
Bond Debt & Long Term Obligation	223
General Fund Appropriations – Five Year Comparison	224
District Wide Instructional Allocation Guidelines – Local School	228
District Wide Instructional Allocation Guidelines – Elementary School	230
Elementary School Allocations – Three Year Comparison	232
District Wide Instructional Allocation Guidelines – Middle Schools	241
Middle School Allocations – Three Year Comparison.....	243
District Wide Instructional Allocation Guidelines – High School	247
High School Allocations – Three Year Comparison	250
Special School Allocations – Three Year Comparison.....	253
<u>SPECIAL REVENUE FUND BUDGET</u>	
Special Revenue Fund Revenues and Appropriations by Function – 5 Year Comparison	257
Special Revenue Fund Revenues and Appropriations by Object – 5 Year Comparison	258
Five Year Trend of Fund Balance.....	259
Special Revenue Fund Descriptions	260
Special Revenue Sources/Assumptions	262
Summary of Special Revenue Funds	263
Special Revenue Funds – Special Programs	264
Special Revenue Funds – State Aid.....	266
Special Revenue Funds – Federal Aid.....	267
<u>DEBT SERVICE FUND BUDGET</u>	
Debt Service Fund by Function – Five Year Comparison	273
Debt Service Fund by Object – Five Year Comparison	274
Five Year Trend of Fund Balance.....	275

COBB COUNTY SCHOOL DISTRICT

TABLE OF CONTENTS

	<u>Page</u>
Bond Debt Issues	276
 <u>CAPITAL PROJECTS FUND BUDGET</u>	
Capital Projects Fund Revenues and Appropriations by Function – Five Year Comparison	279
Capital Projects Fund revenues and Appropriations by Object – Five Year Comparison	280
Five Year Trend of Fund Balance.....	281
Capital Projects Description	282
Capital Projects Fund Revenues and Appropriations	286
SPLOST II Projects	287
SPLOST II Revenues – Graph.....	288
SPLOST II Expenditures – Graph	289
SPLOST II Expenditures Detail	290
SPLOST III Projects	327
SPLOST III Revenues – Graph	328
SPLOST III Expenditures – Graph.....	329
SPLOST III Expenditure Detail.....	330
Countywide Building Fund.....	365
Countywide Building Fund Expenditure Detail	367
 <u>INTERNAL SERVICE FUND BUDGET</u>	
Internal Service Funds Revenue and Appropriations by Function – Five Year Comparison	389
Internal Service Funds Revenue and Appropriations by Object – Five Year Comparison	390
Five Year Trend of Fund Balance.....	391
Internal Service Fund Descriptions.....	392
Internal Service Funds Detail	393
 <u>APPENDIX/INFORMATIONAL</u>	
Cobb County Certified 2011 School Digest	397
 <u>INFORMATIONAL SECTION</u>	
Fiscal Year 2012 Revenue Explanations and Projections.....	399
Explanation of Allocation of Human & Financial Resources Budget Assumptions/Initiatives and Constraints	406
Tax Base and Rate Trends	409
Personnel Resource Changes – General Funds.....	411
Personnel Resource Changes – Other Funds	416
Performance Results	417
General Fund Forecast.....	425
Other Funds Forecast.....	430
Bond Debt Issues	431
CCSD 2011 School Improvement Survey	432
 <u>STATISTICAL INFORMATION</u>	
Net Assets by Component.....	487
Changes in Net Assets – Last 10 Fiscal Years.....	489
Fund Balance, Government Funds – Last 10 Years	491

COBB COUNTY SCHOOL DISTRICT

TABLE OF CONTENTS

	<u>Page</u>
Changes in Fund Balance, Government Funds – Last 10 Years.....	493
Property Tax Levies and Collections.....	495
Assessed & Estimated Actual Value of Taxable Property – Last 10 Fiscal Years.....	496
Direct and Overlapping Property Tax Rates – Last 10 Fiscal Years.....	497
Principal Property Taxpayers – December 2010 and Nine Years Ago.....	498
Legal Debt Margin Information – Last 10 Fiscal Years.....	499
Legal Debt Margin Information – Fiscal Year 2011.....	500
Ratios of Outstanding Debt by Type – Last 10 Fiscal Year.....	501
Ratio of Net General Bonded Debt to Estimated Actual Value & Net Bonded Debt per Capita- Last 10 Fiscal Years.....	502
Computation of Direct and Overlapping General Obligation Debt.....	503
Cobb County Demographic and Economic Statistics – Last 10 Fiscal Years.....	504
Principal Employers – Current Year and Nine Years Ago.....	505
Number of Personnel & Ratio of Pupils to Professional Personnel – Last 10 Fiscal Years.....	506
Operating Statistics – Last 10 Fiscal Years.....	507
General Fund Expenses by Function – Last 10 Fiscal Years.....	508
School Buildings – Last 10 Fiscal Years.....	509
School Lunch & Breakfast Program – Last 10 Fiscal Years.....	516
Teacher’s Salary Schedule – Last 20 Fiscal Years.....	517
General Fund Revenues by Source – Last 10 Fiscal Years.....	518
Property Digest Reductions due to Exemptions – Last 10 Fiscal Years.....	519
Comparison of Metro Atlanta School District Property Tax Rates.....	520
Results of All Bond and Sales Tax Referendums.....	521
Ratio of Annual Debt Service Expense for General Bond to Total General Expenditures – Last 10 Fiscal Years.....	522
Cobb County Bank Deposits, Construction & Taxable Property Values – Last 10 Fiscal Years.....	523
Administrative Salary Schedule.....	524
Schedule of Insurance in Force.....	525
Number of Schools – Last 20 Fiscal Years.....	527
Number of High School Graduates, Average Daily Enrollment & Attendance – Last 20 Fiscal Years.....	528
Active Enrollment by Grade Level – Last 10 Fiscal Years.....	529
Classroom Buildings, Grade Levels and Acreage.....	530
 <u>GLOSSARY</u>	
Glossary of Terms.....	533



INTRODUCTION





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June 20, 2011

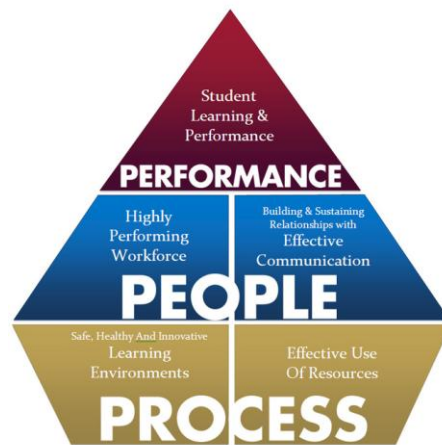
Members of the Cobb County Board of Education
Citizens of Cobb County, Georgia

I am pleased to present to you the Cobb County School District budget for FY2012. The preparation of this budget has required input from all levels of the organization on how to best educate our students. It has been developed to accomplish our highest priorities through the most efficient and effective use of available resources. Cobb County Schools are among the strongest in the state and the nation in academic performance, as evidenced by students consistently outperforming their peers at both the state and national levels on standardized tests. In fact, by practically any standard used to measure educational quality, Cobb County schools excel.

Cobb County School District Strategic Plan

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education’s constancy of purpose and well as the Board of Education’s innovative flexibility.

The CCSD Strategic Plan delineates the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



BOARD OF EDUCATION

*Alison Bartlett, Chairperson • Scott Sweeney, Vice Chairperson
Kathleen Angelucci • David Banks • Lynnda Eagle • David Morgan • Tim Stultz*

SUPERINTENDENT

Fred Sanderson

Millage Rate Information and Comparisons

Property Taxes are levied on real and personal property. Based on values assessed as of January 1 each year, taxes are levied using a “millage rate” which taxes citizens based on \$1 per \$1,000 of assessed property value.

The General Fund Millage School Tax Calculation

The following is an example of how FY2012 Cobb County School Taxes are calculated for a \$206,700 home (Median Home Value in Cobb County. Source: U.S. Census Bureau 2010 American Community Survey):

<u>General Fund Millage</u>	<u>Item</u>
\$206,700	House assessed at Fair Market Value
X .40	40% Assessment Rate
\$82,680	Assessed Value for Tax Purposes
<u>(\$10,000)</u>	Homestead Exemption
\$72,680	Tax Base for Property Tax
X 18.9 mills	Millage Rate
\$1,374.	General Fund School Taxes



Metro Atlanta School Tax Comparison

Taxes levied on real and personal property, based on values assessed as of January 1 each year. FY2012 Property Tax revenue is based on a millage levy currently of 18.9 mills. The following are Metro Atlanta comparisons of proposed millage rates, homestead exemptions and taxes on a \$206,700 home:

School Locality	Standard Homestead Exemption	Tentative General Fund Millage Rate	Tentative Bond Millage Rate	Taxes on a \$206,700 Home
Atlanta	\$15,000	21.640	0.054	\$1,468
Cobb	\$10,000	18.900	0.000	\$1,374
DeKalb*	\$12,500	22.980	0.000	\$1,613
Fulton*	\$2,000	18.502	0.000	\$1,493
Gwinnett	\$4,000	19.250	1.300	\$1,617

**Based on FY2011 (2010 Digest) millage. Districts have not determined FY2012 millage.*

On May 19, 2011 the Board approved the second declaration of SPLOST II. The excess proceeds equal to 1.1 mills allow the millage rate to be reduced from the maximum rate permitted by law, 20.0 mills, to the rate imposed in FY2011: 18.9 mills. The approximate value of the excess declaration is \$22,233,815.

County School District Student Achievement

The average SAT score for Cobb County's 2011 graduating seniors held steady at 1522, with six high schools showing an overall increase of more than 10 points over last year's scores. The Cobb average has again topped both the national and state averages, both of which declined, and Cobb's results show the district is continuing to make progress in closing the achievement gap among student groups.

Critical Reading Scores

Area	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
National	504	507	508	508	503	498	502	499	500	497
Cobb	515	520	521	525	517	515	511	514	511	510
Georgia	489	493	494	497	494	494	491	489	488	485

Mathematics Scores

Area	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
National	516	519	518	520	518	515	515	514	515	514
Cobb	517	518	519	522	517	517	514	519	516	515
Georgia	491	491	493	496	496	495	493	489	489	487

Writing Scores (The SAT Writing section was implemented in 2006)

Area	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
National					497	494	494	492	491	489
Cobb					504	502	499	499	495	497
Georgia					487	483	482	477	474	473

Total

Area	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
National	1020	1026	1026	1028	1518	1511	1511	1505	1506	1500
Cobb	1032	1038	1040	1047	1538	1534	1524	1532	1522	1522
Georgia	980	984	987	993	1477	1472	1466	1455	1451	1445

GENERAL FUND BUDGET HIGHLIGHTS

FY2012 Budget Development Process

The budget development process incorporated participation by many levels of the organization. The Board and the Budget Administrator's Committee met to arrive at a FY2012 tentative budget. The School District encouraged public input by scheduling a Public Hearing on the FY2012 Budget and posting information on the internet at address: <http://www.cobb.k12.ga.us>; also a memo is provided to all libraries and media centers in the county to instruct citizens how to access the budget via the internet.

The following is a summary of FY2012 General Fund Budget Projections:

FY2012 General Fund Budget Estimates

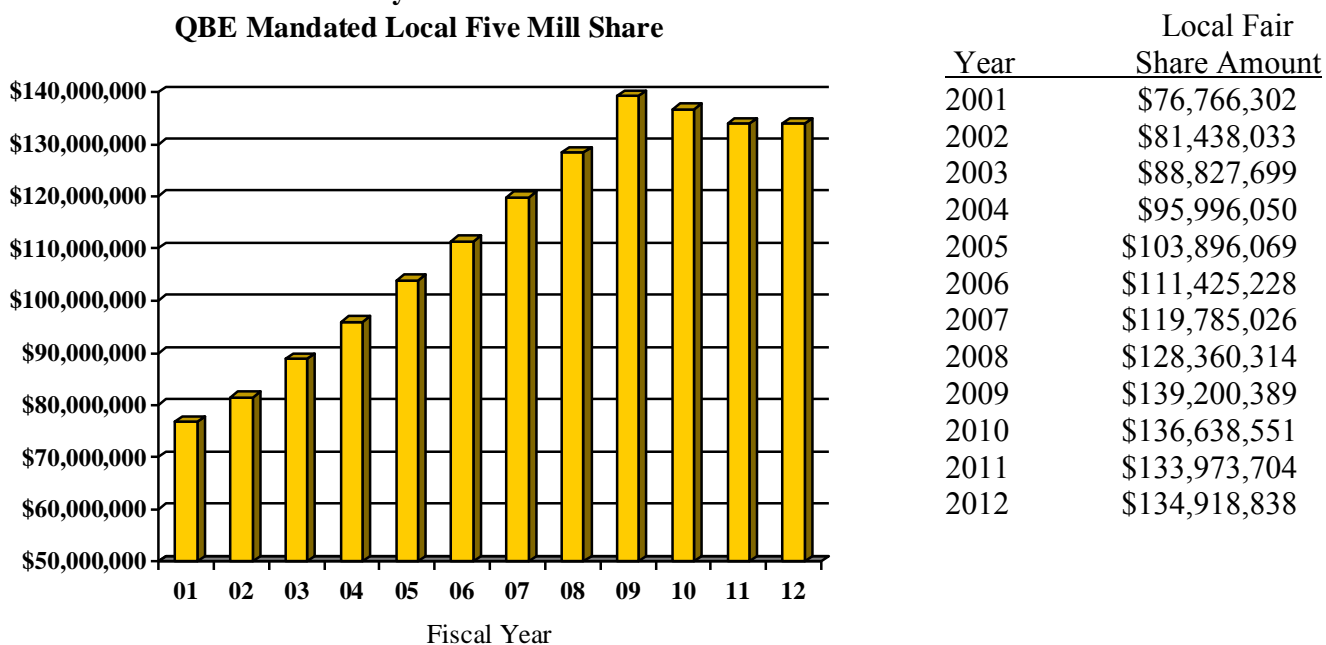
FY2012 Projected Revenue	\$817,339,204
FY2012 Projected Expenditures	\$851,793,623
Difference	\$34,454,419

The \$34.5 million difference between revenues and expenditures will be addressed with funds saved through careful fiscal management by the district's financial staff, including: 1) approximately \$25 million from the FY2011 budget which was set aside in anticipation of state funding cuts, and 2) approximately \$9.5 million that was set aside from the 2010 Federal Education Jobs Bill.

State of Georgia Quality Basic Education (QBE) Local Five Mill Share

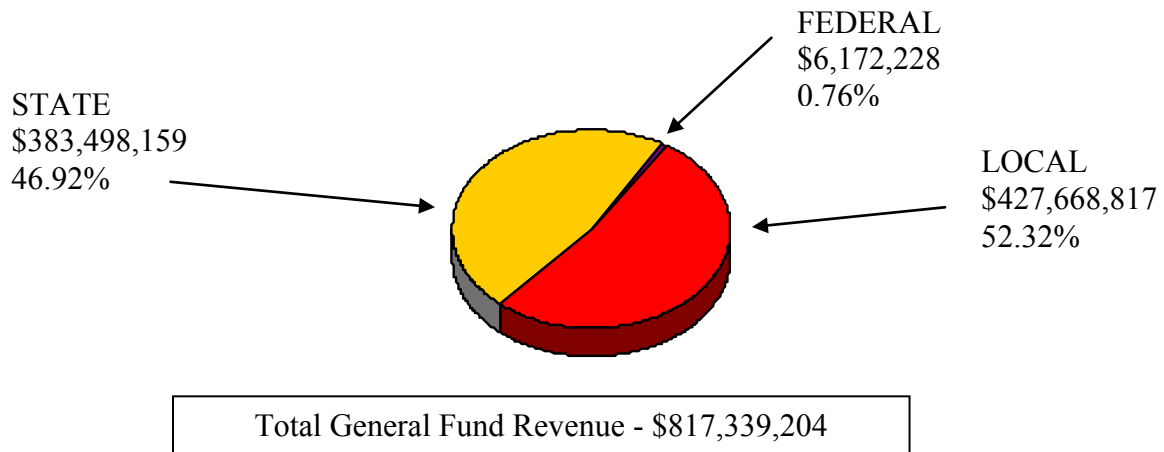
Each year, Cobb County School District will receive an amount of State funds that is the QBE program cost for the system minus the Local Fair Share amount. Local Fair Share is the amount of money equal to the amount that can be raised by levying five (5) Mills on the forty (40) percent equalized property tax digest. The State requires that local school districts make this levy before state funding can be received. The graph and data chart present a history of Cobb's Local Five Mill Share.

**Cobb County School District
QBE Mandated Local Five Mill Share**



General Fund Revenue

The General Fund is the District's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. The General Fund has three main sources of revenue: (1) State QBE funds – Education funding from the State of Georgia based on student counts and miscellaneous formulas (2) Local Property Taxes – Taxes that comprise the majority of local revenue for school districts in Georgia (3) Federal revenue – Revenue from the Federal Government such as ROTC Instructor reimbursement and administrative handling fees for the coordination of Federally funded programs.



General Fund Expenditures

The General Fund FY 2011 budget allocates funds to many different functions to pay salaries, fringe benefits, contract services, supplies/instructional materials, utilities, and equipment with a major emphasis directed toward the needs of student classroom instruction. The Cobb County School District is labor intensive with most of the budget earmarked for employee salaries and fringe benefits.

<u>Function</u>	<u>FY2012 Budget</u>
Instruction	\$609,832,286
Pupil Support Services	\$ 18,340,411
Instructional Staff Services	\$ 25,202,632
Educational Media Services	\$ 14,675,315
General Administration	\$ 6,214,299
School Administration	\$ 50,808,510
Support Services – Business	\$ 5,845,916
Maintenance & Operations	\$ 59,792,817
Student Transportation	\$ 44,073,316
Central Support Services	\$ 14,554,596
Community Services	\$ 70,733
Capital Projects	\$ 17,983
Transfers	\$ 2,364,809
Debt Services	\$ 0
Total	\$851,793,623

For school years 2010 through 2013, House Bill 0908 amends Article 6 of Chapter 2 of Title 20 to temporarily waive expenditure controls relating to direct instruction, media center costs, staff and professional development costs and additional days of instruction. The direct instructional costs include State salaries, retirement, and health insurance costs for classroom teachers and paraprofessionals, as well as instructional materials and supplies.

Included in the State revenue is \$10,147,197 earmarked for media salaries, benefits, and library books (Function 2220), \$2,056,622 for staff development (Function 2210), and \$5,115,293 for

transportation (Function 2700). The District also gets supplemental funds based on House Bill 280, which was introduced and approved in 2009, to provide differentiated compensation for math and science teachers. The balance of state funding can be used to supplement local funds to pay for all indirect instructional costs which include all costs designated in all functions except those specifically mentioned above. Any costs above those funded by the state in all functions are funded with local dollars. The General Fund budget was developed using projected student counts and personnel requirements. No inflation factor was considered during budget development. Note that vacancies/unfilled positions and the over collection of revenues create extra funds in the budget called lapse.



FY2012 Major General Fund Revenue Categories

Revenue Type	FY2012 Original Budget	Comments:
LOCAL REVENUE		
Property Tax Revenue	\$351,208,753	7.6% Projected Digest Reduction; 98% Collection Rate; 1.6% Cobb Collection Fee
Property Tag Revenue	\$30,808,607	Reflects collection rate from the most recently completed fiscal year
Delinquent Tax Revenue	\$6,265,409	Reflects collection rate from the most recently completed fiscal year
Intangible Tax Revenue	\$8,193,221	Reflects collection rate from the most recently completed fiscal year
Real Estate Transfer	\$1,108,967	Reflects collection rate from the most recently completed fiscal year
Alcoholic Beverage	\$1,098,282	Reflects collection rate from the most recently completed fiscal year
Liquor by the Drink	\$396,565	Reflects collection rate from the most recently completed fiscal year
Tuition Revenue	\$5,652	Reflects collection rate from the most recently completed fiscal year
Interest on Delinquent Taxes	\$2,401,115	Reflects collection rate from the most recently completed fiscal year

Revenue Type	FY2012 Original Budget	Comments:
Interest Income	\$676,653	Reflects an analysis of declining interest rates applied to average daily balances
Half Time Exhibition	\$12,749	Reflects collection rate from the most recently completed fiscal year
Local Rev – Cell Tower	\$762,600	Budget based on cell tower agreements
Local Revenue – Other	\$618,539	Reflects collection rate from the most recently completed fiscal year
Local Revenue – TV24	\$0	CobbTV24 – Chattahoochee Tech no longer contributes to the Station Manager’s salary
Sale of Assets	\$75,000	Estimated revenue from sale of school district assets
Warehouse Lease Rev	\$43,000	Lease revenue on school district property
Transfer from Other Funds	\$23,993,705	Budget based on projected actual; includes transfer of \$22,233,815 from SPLOST II Contingency
STATE REVENUE		
State QBE Revenue	\$380,104,778	Quality Basic Education (QBE) revenue received from the State of Georgia based on student Full Time Equivalent (FTE) counts
Miscellaneous State Grants	\$3,393,381	Reflects estimated revenue from miscellaneous State grants
FEDERAL REVENUE		
Indirect Cost Revenue	\$2,566,965	Revenue estimate for Indirect cost revenue – reimbursement of overhead costs involved in operating various school district programs
ROTC Instructor Reimbursement	\$878,869	Estimated revenue reimbursement from the Federal Government for ROTC instructor salaries
Medicaid Revenue	\$500,000	Estimated revenue for reimbursement for costs incurred for Medicaid eligible students through the IEP (Individualized Education Program)
E Rate Revenue	\$2,226,394	Revenue from discounts supported by the Telecommunications Act of 1996
TOTAL REVENUE	\$817,339,204	

FY2012 Major General Fund Expenditure Categories

Expenditure Type	FY2012 Original Budget	Comments:
FY2011 Revised Budget	\$831,624,924	Revised Budget for FY2011
FY2012 Incremental Changes:		
	\$15,376,231	Expiration of FY2011 Budget Reductions
	\$3,394,979	School Allotment adjustments
	\$9,625,985	Salary Step for eligible employees
	(\$3,338,386)	Decrease in Unemployment payment
	\$4,879,548	Adjust Utilities; including Water & Sewer, Natural Gas, Electricity, Fuel, and Phone
	(\$2,195,920)	Adjust Transfers to Other Funds (Portable Classrooms, Public Safety, Adult High School, High School Summer School Tuition, Purchasing/Warehouse)
	\$254,676	Adjust cell tower expenditure budget to contract schedule
	(\$128,413)	Adjust expenditures for miscellaneous grants
	\$25,600	Increase graduation budget
	\$1,070,543	Increase charter school allotment per FTE count
	(\$500,842)	One time cost FY2011 student scheduling system
	\$1,784,908	Transfer legal fees from Self Insurance fund
	\$204,792	Increase fleet maintenance operating supplies
	\$295,630	Increase textbooks for consumables
	(\$54,934)	Decrease project services paid out of general fund
	\$320,523	Increase custodial positions for new/replacement facilities
	(\$400,000)	Reduce School Year by two days (transportation saving only)
	(\$5,684,228)	Two Furlough Days for all school district staffs
	(\$4,761,993)	Reduce Salary Step Increase ½ year for eligible employees
TOTAL EXPENDITURES	\$851,793,623	

CAPITAL PROJECTS HIGHLIGHTS

Capital Projects are budgeted on a per project basis for construction operations and on a fiscal year basis by the Financial Services Division. After the School Board and public approve a capital spending project, capital project funds are budgeted and balances are carried over from year to year until the projects are complete. For FY1998 and beyond, the State of Georgia Legislature approved the use of a 1% sales tax for school districts (SPLOST – Special Purpose Local Option Sales Tax).

(SPLOST II) – Timeframe January 2004 through December 2008

On September 16, 2003, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

Projected Total Cobb SPLOST Receipts (5 Years)	\$636,504,317
Additional Construction Funding From the State	<u>\$ 59,743,363</u>
Total	\$696,247,680

EXPENDITURES

<u>Nine New Schools</u>	\$222,765,492
2 High Schools, 3 Middle Schools, 4 Elementary Schools	
<u>Classroom Additions</u>	\$172,825,296
<u>Maintenance/Renovations</u>	\$ 80,598,365
<u>Curriculum/Technology</u>	\$ 75,758,527
<u>Safety & Support</u>	\$ 75,300,000
<u>Property Tax Rollback</u>	<u>\$ 69,000,000</u>
Total	\$696,247,680

(SPLOST III) – Timeframe January 2009 through December 2013

On September 16, 2008, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

Projected Total Cobb SPLOST Receipts (5 Years)	\$797,656,675
------------------------------------------------	---------------

EXPENDITURES

<u>Four New Schools</u>	\$101,654,872
1 Ninth Grade Center, 3 Replacement Elementary Schools	
<u>Classroom Additions/Modifications</u>	\$213,164,186
<u>Maintenance/Renovations</u>	\$225,758,136
<u>Land</u>	\$ 15,000,000
<u>Curriculum/Technology</u>	\$109,770,000
<u>Safety & Support</u>	<u>\$132,309,481</u>
Total	\$797,656,675

County Wide Building Fund

The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building Fund can include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.

DEBT SERVICE FUND HIGHLIGHTS

The Debt Service Fund was established to track the accumulation of funds to pay long term debt. School buildings were previously funded through the use of bond issues and repayment of these bonds occurred by establishing a debt service millage rate. In January 2007, the District made the final principal and interest payments associated with all outstanding bond debt. A balance of \$395,859 remains in this fund.

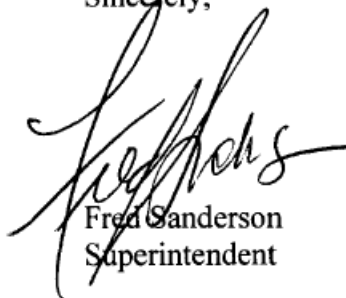
OTHER FUND HIGHLIGHTS

Federal Funds, Self-Supporting Funds, Internal Service Funds and Special Revenue Funds comprise a small percentage of the total budget. Final Federal and State allocations for FY 2012 are not available at this time. Federal/State budgets for next year are based on current levels of funding or the most current information available.

SUMMARY

In preparing this budget, extreme care was taken to minimize cuts involving student classroom instruction. The proposed budget reflects the mission of the Cobb County School District to provide teaching and other appropriate educational services. The mandates of escalating inflation, improvement of education services, and the rapid growth of the student population place significant challenges upon the budget to maintain control of spending within the limits of available funds. The proposed budget is a prudent plan that balances the many needs of our students with the economic realities of our community. I look forward to your discussion and support of the FY 2012 Budget.

Sincerely,


Fred Sanderson
Superintendent





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Cobb County School District
Georgia**

For the Fiscal Year Beginning

July 1, 2010

Linda C. Danson Jeffrey R. Egan

President

Executive Director

Association of School Business Officials International®



This Meritorious Budget Award is presented to

Cobb County School District

For excellence in the preparation and issuance
of its school system budget
for the Fiscal Year 2010-2011.

The budget is judged to conform
to the principles and standards of the
ASBO International® Meritorious Budget Awards
Program.

A handwritten signature in blue ink, appearing to read "Chuck Limbani".

President

A handwritten signature in blue ink, appearing to read "John D. Quasso".

Executive Director

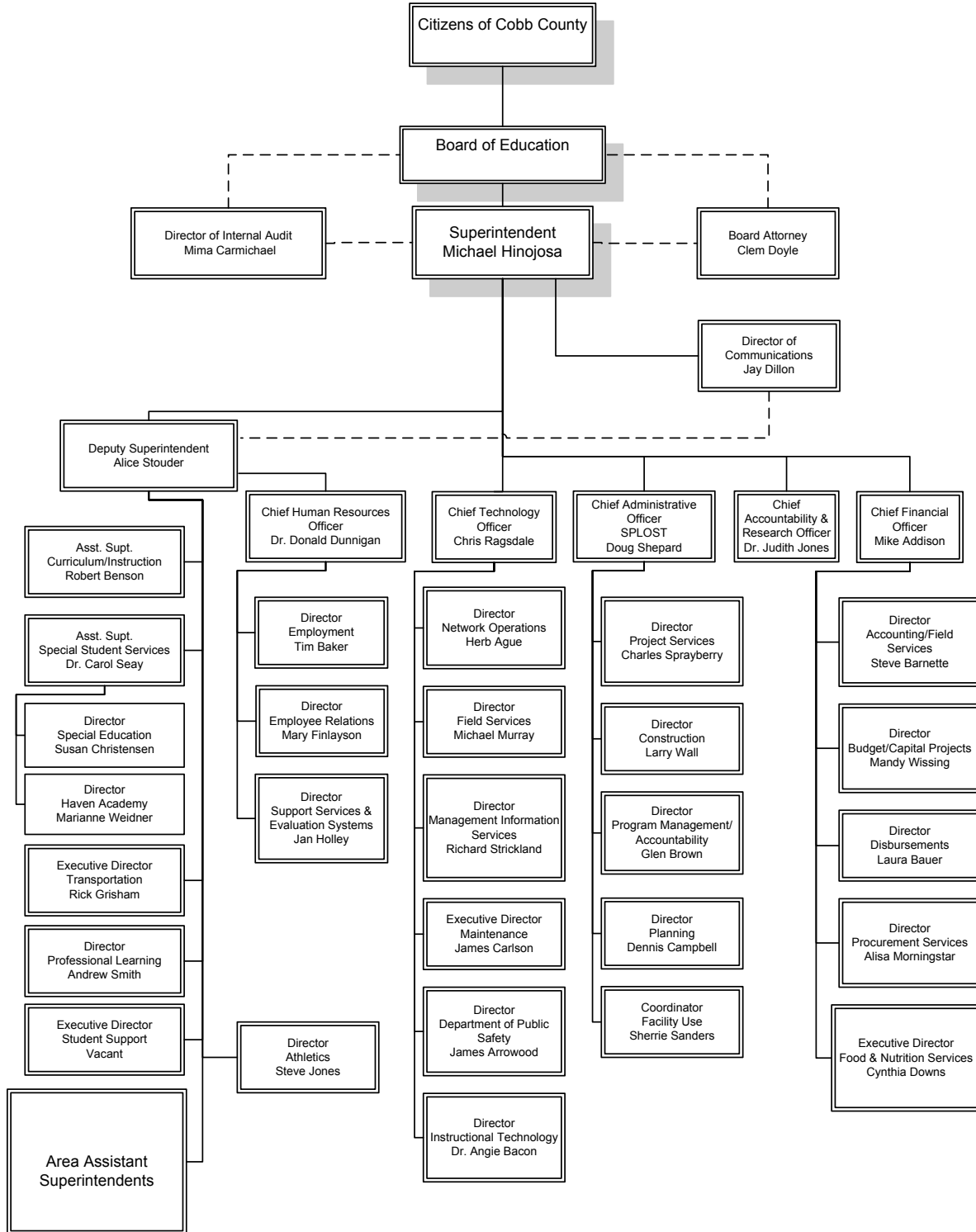
EXECUTIVE SUMMARY



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ORGANIZATIONAL CHART

As of July 28, 2011



**EXECUTIVE SUMMARY
SCHOOL BOARD MEMBERS**

The Cobb County Board of Education is composed of seven members who are elected to four-year **staggered** terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms.



Lynnda Eagle ▪ Post 1

lcrowder-eagle.boardmember@cobbk12.org | 404-697-9562

Lynnda Eagle began her first term on the board representing northwest Cobb citizens of Post 1. Mrs. Eagle is a native of Cobb County where she attended Cobb Schools. Mrs. Eagle earned her Masters degree from Georgia State University and her Education Specialist degree in administration and supervision from West Georgia State University. Mrs. Eagle is a career educator and has been a K-12 teacher, supervisor for Gifted Education, Principal, and Director for Leadership Management. She has been involved in numerous education and community organizations. Mrs. Eagle has served on the Boards for Northwest Georgia YWCA, Boys and Girls Club of Cobb County, Cobb Education Consortium, and is an alumni of Leadership Cobb. Mrs. Eagle was a 2002 Woman of Achievement Honoree from the YWCA. She is a member of Marietta First United Methodist. She and her husband, Steve, have one grown son, who graduated from Sprayberry High School. He is a professor at Piedmont College. They enjoy two grandsons, Henry and Eli.

High	Allatoona, Harrison, Hillgrove, Kennesaw Mountain
Middle	Durham, Lost Mountain, Lovinggood, McClure, Pine Mountain
Elem.	Bullard, Due West, Ford, Frey, Hayes, Kemp, Lewis, McCall Primary, Pickett's Mill, Still, Vaughan



Tim Stultz ▪ Post 2

tstultz.boardmember@cobbk12.org | 678-773-1877

Tim Stultz began his first term on the Board of Education in January 2011. Tim is a graduate of Georgia's public school system, and believes that public education continues to open doors for our children to go on to live successful lives. He is an IT business analyst, with previous experience as a project manager. After graduating from Salem High School in Rockdale County, he earned his Bachelor's degree in Electrical Engineering from The Georgia Institute of Technology in 2004. Tim has been married to his wife, Jodi, since 2006. They have two young children, Mackenzie and Sean, who will be starting school in the next few years. They have been members of the Smyrna and Mableton communities since 2004. Tim is a strong advocate of accountable and transparent government, and enjoys providing public service. He believes that the school board must work directly with the community and other elected officials to create an effective environment that will allow students to succeed.

High	Campbell, H.A.V.E.N. Academy
Middle	Campbell, Floyd, Griffin, Lindley 6th Grade Academy, Lindley 7&8
Elem.	Argyle, Belmont Hills, Brown, King Springs, Nickajack, Teasley



David Morgan ▪ Post 3

dmorgan.boardmember@cobbk12.org | 404-702-1857

David L. Morgan began his first term on the Board of Education in January 2009. He is an educator and advocate for children. After spending more than a decade as a teacher, Morgan made history in November 2008 by becoming the first African-American male to be elected to the Cobb County Board of Education, and he did so in his first attempt at a public office. A native of Atlanta, Morgan earned an undergraduate degree in Political Science from Grambling State University in 1993 and a Master of Arts degree in Early Childhood Education from Clark Atlanta University in 1996. He began his teaching career with Atlanta's Head Start program in 1994, and began teaching English at Decatur High School in 1996. While teaching at Decatur, he founded I AM, Inc., a nonprofit organization that provided tutoring, enrichment and mentoring services to more than 500 youths between the ages of five and 16. The highlight of Morgan's teaching career occurred during his tenure at the Knowledge is Power Program (KIPP) Academy in Atlanta, where he taught Reading and Language Arts. While at KIPP, Morgan emerged as the only teacher in the entire school to receive an excellent rating for his teaching ability by an independent panel of international evaluators. He later rose to become principal of the charter school and is credited with maintaining academic excellence amid the many challenges the school and its students faced. He is particularly proud of the fact that his school earned state recognition for the greatest gain in CRCT scores during the 2004-2005 school year. Morgan later taught at Lindley Middle School after KIPP closed due to a lack of funding. Morgan is the 2005 recipient of the NAACP's Education Award. His community involvement includes membership with Alpha Phi Alpha Fraternity, Inc., the Cobb County NAACP, and he is a member of the Advisory Board for the Cobb County Youth Center. Morgan also spent six years as a Little League baseball coach for DeKalb County's Gresham Park. Married to State Representative Alisha Thomas Morgan since 2003, he is the proud father of Rashaan Khalil (13) and Lailah Camille (1).

High	McEachern, Pebblebrook, South Cobb
Middle	Cooper, Garrett
Elem.	Austell Primary, Austell Intermediate, Bryant Primary, Bryant Intermediate, Clarkdale, Clay, Compton, Harmony-Leland, Mableton, Powder Springs, Riverside Primary, Riverside Intermediate, Sanders Primary, Sanders Intermediate, Sky View, Varner



Kathleen Angelucci ▪ Post 4

kangelucci.boardmember@cobbk12.org | 678-896-6399

High	Kell, North Cobb
Middle	Awtrey, Barber, Daniell, McCleskey, Palmer
Elem.	Acworth Intermediate, Baker, Bells Ferry, Big Shanty, Blackwell, Chalker, Keheley, Kennesaw, Nicholson, Pitner



David Banks ▪ Post 5

dbanks.boardmember@cobbk12.org | 404-725-3394

David Banks began his first term on the Board January 2009. David is an Information Technology consultant for the McKesson Corporation and previously owned his own Computer Hardware & Software company for 25 years in Marietta. David was born in Atlanta and has lived in East Cobb since 1969. David has been married to his wife, Kay Hardin Banks, for 44 years and they have four children; two graduated from Walton High School and two graduated from Pope High School. Their youngest daughter died from Cystic Fibrosis in August 1998. David and Kay have five grandchildren, two who are now attending Cobb County schools. David attended Ben Hill Elementary School and Southwest High School ('57). David obtained a BBA ('68) and a MBA ('71) from Georgia State University with a major in Management. David has been an active member of the Cobb County Republican Party since 1992 and has held various elected and appointed offices. David and Kay are active members of Johnson Ferry Baptist Church. David was a charter member of the Cobb County School Blue Ribbon Committee serving a three-year tenure. David enjoys growing vegetables, building RC airplanes and taking cruises with friends. David's objective, as a Board member, is to move the Cobb County School System to a first-class 21st century organization where the best and latest technology tools are effectively used to enhance student achievement, to be aware of employees needs, and fulfill the community expectations.

High	Lassiter, Pope, Sprayberry
Middle	Hightower Trail, Mabry, Simpson
Elem.	Addison, Davis, Garrison Mill, Kincaid, Mountain View, Murdock, Rocky Mount, Tritt, Shallowford Falls



Scott Sweeney ▪ Post 6 ▪ Vice Chairman

ssweeney.boardmember@cobbk12.org | 678-646-2470

After spending more than 28 years in private business as a senior manager, business developer and business owner, Scott Sweeney began his first term as the Post 6 representative in January 2011 and he presently serves as Vice Chairman on the Cobb County Board of Education. Mr. Sweeney earned his Bachelor's degree in Economics from UCLA. A fifteen year east Cobb resident, he is the Chief Financial Officer for his family consulting business. As Sr. Vice President with Williams Capital and Vice President with Buchanan Street Partners, he advised on over \$700 million in total capital commitments for commercial properties with an aggregate value approaching \$3 billion. Scott was Assistant Vice President with Fidelity National Financial, working with their National Title Services group and where he also launched the firm's qualified intermediary services in the southeastern United States. As a partner and senior manager, he has developed and operated nationally recognized restaurants in CA, OR, NV, GA and CO. Scott has served as a board or committee member on national, state and local non-profit organizations. He is a frequent speaker at industry events and an author of articles for industry publications. His community involvement includes

membership with the Republican National Committee, Georgia GOP, Cobb County GOP, Cobb County Republican Women’s Club (Associate), and as a member of Beta Theta Pi fraternity. He serves on the Walton Governance Council. Mr. Sweeney has supported local youth sports through his involvement as an assistant coach with East Side Baseball. He is a member of Mt. Bethel United Methodist Church. He is married to Sandy Sweeney, a life-long Cobb County resident. They reside in Marietta and are the proud parents of Gabe Sweeney and Jake Sweeney who attend Sope Creek Elementary.

High	Walton, Wheeler
Middle	Dickerson, Dodgen, East Cobb
Elem.	Brumby, East Side, Eastvalley, Mount Bethel, Powers Ferry, Sedalia Park, Sope Creek, Timber Ridge



Alison Bartlett ▪ Post 7 ▪ Chair

abartlett.boardmember@cobbk12.org | 404-702-9291

Mrs. Bartlett became involved with Cobb County Schools in 1999. She has worked as a parent volunteer and was named Volunteer of the Year in 2005 at Cheatham Hill Elementary School. She has been elected twice to Cheatham Hill’s School Council and also has served on the Lovinggood School Council. Mrs. Bartlett also served on Cheatham Hill’s Educational Foundation. In its first year, the Foundation successfully raised funds to replace equipment for two playgrounds. Mrs. Bartlett also worked with a group of parents to help form the Cobb Chapter of Georgia Association for Gifted Children, serving on the executive board. In this capacity, she has worked with the school district’s financial, administrative, and advanced learning program staff to strengthen opportunities for students. In recognition of her leadership, she was appointed to serve on the Governor’s Panel on Gifted Education in 2006. Mrs. Bartlett attended the University of Alabama and graduated with a degree in Civil Engineering. She worked for Proctor & Gamble, and later with JA Jones Construction. Mrs. Bartlett and her husband, Rick, have lived in Marietta since 1987. In 1994, Mrs. Bartlett left her full-time work as an engineer to be a stay-at-home Mom. Alison and Rick have four children: a 9th grader, 7th grader, 4th grader, and 1st grader. Mrs. Bartlett has demonstrated a passion for children, a passion for her community, and a passion for service. She demonstrated the ability to understand the needs of students, the needs of the district, and how to work to be a positive voice for change in Cobb County. Mrs. Bartlett’s passion for education led her to return to the work force as a math teacher. She is currently teaching 9th grade math at Chapel Hill High School in Douglas County.

High	Osborne, Oakwood, Adult Ed.
Middle	Smitha, Tapp
Elem.	Birney, Cheatham Hill, Dowell, Fair Oaks, Green Acres, Hollydale, LaBelle, Milford, Norton Park, Russell

EXECUTIVE SUMMARY
DISTRICT VISION, MISSION AND GOALS
(Major Goals and Objectives)

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The mission, vision, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. MISSION:

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community. (See Board [Policy SD-2](#) [Treatment of Students] and [SD-3](#) [Treatment of Consumers]).

D. VISION:

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society ([Policy SD-2](#)).

E. BOARD OF EDUCATION ACADEMIC PRIORITIES:

The strength of the Board of Education's (Board) strategic plan is rooted in the academic priorities of the Board. These priorities serve to further define/refine the direction of the District, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the Superintendent, District office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])
- Quality teaching and leadership (See Board [Policy GA](#) [Personnel Goals/Priority Objectives])
- Keep track of students through system (See Board [Policy SD-8](#) [Asset Protection])

Stakeholder Involvement

- Utilize community in decision making (See Board [Policy SD-10](#) [Community and Communication Involvement])
- Utilize resources and create sustainable partnerships (See Board [Policies SD-5](#) [Financial Planning and Budgeting] and [SD-6](#) [Fiscal Accounting and Reporting])

EXECUTIVE SUMMARY DISTRICT VISION, MISSION AND GOALS (Continued)

- Board members responsibility to communicate with community and local/state officials (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation (See Board [Policies BC](#) [Board Conduct]; [BA](#) [Board of Education Operational Goals]; [BDD](#) [Board-Superintendent Relations]; and [BBA](#) [Board Powers and Responsibilities]).
- Follow Board policy (see [Policy IK](#))
- Responsible fiscal stewardship to include SPLOST management (see [Policy SD-5](#) and [SD-6](#))



**EXECUTIVE SUMMARY
FY2012 BUDGET DEVELOPMENT PROCESS**

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares formula driven budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearing is held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

EXECUTIVE SUMMARY

FY2012 BUDGET DEVELOPMENT PROCESS

BUDGET PROCESS SUMMARY

The budget preparation process extends for a period of approximately twelve months beginning on July 1. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the seven members of the local Board of Education prior to June 30 for legal adoption.

The Budget Administrators Committee meets to develop a proposed balanced budget for submission to the Board of Education. A balanced budget is a financial plan in which projected income and other revenues equals, or exceeds, the amount proposed to be spent. Budget sessions with the Board and an official public budget meeting are conducted. Following the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education (GDOE) format and submitted for formal approval. The GDOE generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final State approval is received.

The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the state functional series level. No public funds may be expended until the local Board has approved the budget. The District prepares the budget on a modified accrual basis whereby revenues are generally recognized when susceptible to accrual and expenditures are recognized when related fund liability is incurred. Federal and state grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.



EXECUTIVE SUMMARY FY2012 BUDGET PROCESS ADMINISTRATION

FY2012 BUDGET COMMITTEE

The Budget Committee is charged with the responsibility of reviewing all budget requests for improvements to the proposed budget, in addition to the continuation budget prepared by the Financial Services Division. The Committee reviews budget documentation received from teachers, principals, central office staff, department heads, board members and Budget Steering Committee members. Input is also received from the general public as presented at the public hearing. The public hearing is held prior to adoption of the final budget. The Budget Committee members for the preparation of the 2010-2011 budget were as follows:

Budget Committee Members:

Board of Education

Fred Sanderson, Superintendent

Alice Stouder, Deputy Superintendent Leadership and Learning

Mike Addison, Chief Financial Officer

Donald Dunnigan, Chief Human Resources Officer

Christopher Ragsdale, Chief Information Officer

Judi Jones, Chief Accountability and Research Officer

Jay Dillon, Director of Communications

Laura Bauer, Director of Budget & Capital Project



BUDGET DEPARTMENT

The Budget Department is responsible for coordinating the Budget Process. Information is compiled from all levels of the organization and is organized for decisions by the Budget Committee and the Board of Education.

Budget Department Members:

Laura Bauer, Director of Budget & Capital Projects

Mandy Wissing, Local School Budget Supervisor

Amy Chang, Financial Analyst

Mandy Mattison, Accounting/Budget Analyst

Kerry O'Malley, Budget Coordinator

Martha Marler, Budget Coordinator

Mary Jo Lipson, Budget Technician

**EXECUTIVE SUMMARY
FY2012 BUDGET DEVELOPMENT CALENDAR**

The budget preparation process extends for a period of approximately twelve months beginning in July. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the local seven-member Board of Education prior to June 30 for legal adoption. The following are the major budget process elements included in the school district budget process:

<u>Budget Process Elements/Timeframe</u>	<u>Process Descriptions</u>
Prepare Budget Analysis and gather Budget-related information (<u>July-Feb</u>)	Prepare budget calendar and budget procedures Prepare preliminary budget forecast Gather budget balancing information (Schools/Depts) Prepare district personnel allotment projections Prepare operational department projections Prepare revenue projections Prepare revenue/expenditure estimates (Other Funds)
Track Activities that could affect Budget Development (<u>July-June</u>)	Administration tracks and reports on legislative activities
Budget Administrator Meetings (<u>March/April</u>)	Administrators review all budget balancing input Administrators develop balanced proposed budget
Budget Input from Cobb County Citizens (<u>April/May</u>)	Board of Education gather input from Citizens
Budget Board Markup Meetings and Tentative Board budget approval (<u>May</u>)	Board of Education reviews proposed budget Board of Education adopts a tentative budget
Final budget approval by the Board of Education (<u>June</u>)	Board of Education approves final budget

The Budget Administrators Committee and the Budget Steering Committee met to arrive at a tentative budget for submission to the Board of Education. The public is notified that copies of the proposed budget are placed on the internet and the public budget meetings are advertised via newspaper advertisement. Work sessions with the Board and an official public budget meeting are conducted. At the next scheduled Board meeting after the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education format and submitted for formal approval by the State Board of Education. The State Board generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final state approval is received. The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the State functional series level. No public funds may be expended until the local Board has approved the budget.

The District prepares the budget on a modified accrual basis. Appropriations not spent or encumbered lapse at year-end. Federal and State grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.

**BUDGET DEVELOPMENT CALENDAR
(Continued)**

The Budget is developed each year utilizing a budget calendar. The development and utilization of a calendar helps to ensure a planned, organized sequence of events. The process spans a timeframe of November 2010 through June 2011. The annual detailed budget calendar is stated below:

**COBB COUNTY SCHOOL DISTRICT
BUDGET DEVELOPMENT CALENDAR – FY2012**

Dates	Tasks								
November 2010 - January 2011	Prepares FY2012 Personnel Allotments for each school and determine student/teacher ratio requirements and needs								
December 2010 - January 2011	Prepare FY2012 Budget Development Procedures/ Reports (Personnel Formula Allotments, Salary & Operating Accounts, Other Funds)								
December 2010	CFO to address the Executive Cabinet regarding FY2012 Budget Development Calendar								
January 2011	Budget Director prepares FY2012 Budget Development Manual								
January 12, 2011	CFO to present FY2012 Initial Budget Outlook to the Board								
February 9, 2011	CFO to provide update on FY2012 Budget (discuss possible cuts)								
February 19 – March 11 2011	Local School FY2012 Budget Input preparation Central Office preparation of FY2012 Continuation Budget								
March 1 & March 7, 2011	Called Board Budget Meetings								
March 9, 2011	Board Budget Work Session								
March 11, 2011	Deadline for Local Schools and Departments to return completed Budget Administration Reports (BAR) and Reduction forms to the Budget Department								
April 6, 2011	FY2012 Budget Digest Presentation Tax Digest Update – Cobb County Tax Assessor								
April 28 – May 11, 2011	Budget Review Committee FY2012 Board Budget Work Sessions –Review FY2012 Tentative Budget								
	<table border="0"> <thead> <tr> <th data-bbox="487 1373 730 1442"><u>Date</u></th> <th data-bbox="730 1373 1455 1442"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td data-bbox="487 1442 730 1478">April 28, 2011</td> <td data-bbox="730 1442 1455 1478">6:00 PM – 10:00 PM</td> </tr> <tr> <td data-bbox="487 1478 730 1514">May 4, 2011</td> <td data-bbox="730 1478 1455 1514">6:00 PM – 10:00 PM</td> </tr> <tr> <td data-bbox="487 1514 730 1549">May 11, 2011</td> <td data-bbox="730 1514 1455 1549">2:00 PM – 5:00 PM</td> </tr> </tbody> </table>	<u>Date</u>	<u>Time</u>	April 28, 2011	6:00 PM – 10:00 PM	May 4, 2011	6:00 PM – 10:00 PM	May 11, 2011	2:00 PM – 5:00 PM
<u>Date</u>	<u>Time</u>								
April 28, 2011	6:00 PM – 10:00 PM								
May 4, 2011	6:00 PM – 10:00 PM								
May 11, 2011	2:00 PM – 5:00 PM								
May 12, 2011	If needed, advertise Salary Hearing & give written notice to all affected employees								
May 19 & May 31, 2011	If needed, Tentative Salary Hearing (two times)								

**BUDGET DEVELOPMENT CALENDAR
(Continued)**

Dates	Tasks
May 12 – May 19, 2011	Prepare the FY2012 Popular Report
May 19, 2011	Advertise FY2012 Tentative Budget-Place Tentative Popular Report on the web at www.cobbk12.org
May 31, 2011	FY2012 Budget Public Forum
June 8, 2011	Board legal adoption of FY2012 Budget.
July 6, 2011	If needed, advertise two public hearings for the Taxpayer Bill of Right – July 13 and July 21
July 13, 2011	If needed, hold two public hearings for the Tax Digest – July 13 and July 21
July 26, 2011	The Board set the FY2012 Millage Rate

EXECUTIVE SUMMARY

SIGNIFICANT CHANGES IN THE BUDGET PROCESS AND/OR BUDGET POLICIES

The development of the FY2012 Budget is a planned, orderly process, which prioritizes budget requests using available resources. The central focus of the FY2012 Budget is a “good news story” for school district employees.

The budget process includes the estimation of revenues to fund the necessary operating expenditures of the School District. Decisions on the appropriation of funds were made after input was received from individuals both inside and outside the school system. All the technical aspects and tasks of budget development are assigned to responsible employees of the system to ensure that accounts, programs and services are reviewed, analyzed and comply with District Strategic Plan and Targets (Student Learning & Performance, Highly Performing Workforce, Effective Communication, Safe Healthy Innovative Learning Environments, Effective Use of Resources).

As part of the budget development process, administration gathered information and budget requests from all levels of the organization. In the FY2012 budget, student enrollment, including charter schools and pre-K, is estimated to be 107,925.

The District’s careful implementation of significant spending cuts and service reductions over the past three years, along with prudent management of federal stimulus dollars, has left the District in a better financial position than many had anticipated in this difficult economic climate. As a result, the District anticipates no teacher layoffs, maintaining current class-size ratios, and two furlough days for District staff.

Each school district functional area (school or department) has a detailed budget designed to carry out their operations. All functional areas are required to review each of their revenue and expenditure accounts. FY2012 system-wide school district staffing estimates and requirements were also reviewed as part of the budget balancing process. Administration evaluated and prioritized school district budget balancing ideas.



Because of the current shortfall, the school board anticipated having to raise the millage rate from the current 18.9 mills to the state maximum 20.0 mills. Declaring SPLOST II excess proceeds equal to 1.1 mills will allow the millage rate to remain unchanged at the current rate of 18.9. The approximate value of the excess declaration is \$22.2 million. Cobb County property owners will see no change in their school property tax rate. The Board approved declaration of excess proceeds from the SPLOST II Fund on May 19, 2011. The General Fund millage tax rate, which will be approved by the Board in July, will be applied to the reduced residential and commercial property digest that will be received by the District at the end of June.

EXECUTIVE SUMMARY
SIGNIFICANT CHANGES IN THE BUDGET PROCESS AND/OR BUDGET POLICIES
(Continued)

The Budget Administrators Committee, composed of the Superintendent, Executive staff, and Board liaison Scott Sweeney compiled a budget. The Budget Administrators Committee met to review budget information compiled by the Budget Department. Tentative decisions were made on a budget for consideration by the Board. The Board met several times and tentatively approved the FY2012 budget on May 11, 2011. The Board held a public hearing on the budget on May 31, 2011 and approved the final budget on June 8, 2011. The FY2012 Budget is available for public review on the Internet at address: <http://www.cobbk12.org/centraloffice/finance/budget.aspx>.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

- A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30th of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year enrollment data and projection for the future years:

Five Year History	FY2007	FY2008	FY2009	FY2010	FY2011
Enrollment	105,608	106,106	105,810	106,901	106,836
Growth Rate	-	0.47%	(0.28%)	1.03%	(0.06%)

Five Year Projection	FY2012	FY2013	FY2014	FY2015	FY2016
Enrollment	105,205	106,257	107,319	107,855	108,395
Growth Rate	(1.52%)	1.00%	1.00%	0.50%	0.50%

- B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.
- C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district’s ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- D. American Recovery and Reinvestment Act (ARRA) – The Federal Stabilization Funds and the Stimulus Funds ended in FY2011.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse’s insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District’s realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Division using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2012 Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- K. Student Transportation – Transportation is provided to students and is partially funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.
- L. Financial Impact of Non-Routine Capital Expenditures
 School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.
- M. Fringe Benefit Estimates for FY2012

FRINGE BENEFIT	FY2012 PROJECTION
Group Insurance	18.534% of Gross Salary
Social Security	6.20% of Gross Salary
Medicare	1.45% of Gross Salary
Teacher’s Retirement System (Certified, Administrators, Clerical, Aides)	10.28% of Gross Salary
Unemployment	\$20 – Annual Employee Cost
Workers Compensation	
Teachers, Administrators, Clerical, Aides	0.35% of Gross Salary
Bus Drivers	2.68% of Gross Salary
All Other	1.97% of Gross Salary

II. CONSTRAINTS

- A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2012 local 5 mill share is budgeted at \$133.9 million dollars.
- B. Local Tax Revenue – For FY2012, the Cobb County School District is estimating a property tax digest decline of 7.6 percent. The budget contains an increase in the millage rate from 18.9 mills to 20.0 mills. The Board approved the declaration of SPLOST II excess proceeds equal to 1.1 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2011.
- B. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Finance Division. Current Board Policy directs Administration to not allow a decrease in unreserved fund balance from one fiscal year end to next fiscal year.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT

The FY 2012 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

Description	General Fund	Special Revenue	Debt Services	Capital Project	Internal Service	Total All Funds
Beginning Fund Balance July 1, 2011 (Estimated)	\$114,237,601	\$24,333,367	\$395,859	\$124,368,295	\$9,678,125	\$273,013,247
Revenue:						
Local	\$403,675,112	\$29,614,430	\$0	\$118,136,200	\$11,618,324	\$563,044,066
State	\$383,498,159	\$6,635,766	\$0	\$22,000,000	\$0	\$412,133,925
Federal	\$6,172,228	\$71,476,486	\$0	\$0	\$0	\$77,648,714
Transfers/Other	\$23,993,705	\$928,349	\$0	\$0	\$1,436,460	\$26,358,514
Total Revenue	\$817,339,204	\$108,655,031	\$0	\$140,136,200	\$13,054,784	\$1,079,185,219
Total Funds Available	\$931,576,805	\$132,988,398	\$395,859	\$264,504,495	\$22,732,909	\$1,352,198,466
Appropriations						
Instruction	\$609,832,286	\$26,996,624	\$0	\$0	\$0	\$636,828,910
Pupil Support Services	\$18,340,411	\$10,158,947	\$0	\$0	\$0	\$28,499,358
Instructional Staff Services	\$25,202,632	\$8,249,861	\$0	\$0	\$0	\$33,452,493
Educational Media	\$14,675,315	\$21,881	\$0	\$0	\$0	\$14,697,196
General Administration	\$6,214,299	\$1,579,629	\$0	\$0	\$0	\$7,793,928
School Administration	\$50,808,510	\$74,289	\$0	\$0	\$0	\$50,882,799
Support Services-Business	\$5,845,916	\$10,255	\$0	\$0	\$13,054,784	\$18,910,955
Operations & Maint of Plan	\$59,792,817	\$1,346,654	\$0	\$0	\$0	\$61,139,471
Student Transportation	\$44,073,316	\$2,399,856	\$0	\$0	\$0	\$46,473,172
Central Support Services	\$14,554,596	\$0	\$0	\$0	\$0	\$14,554,596
Other Support Services	\$0	\$1,698,432	\$0	\$0	\$0	\$1,698,432
School Nutrition	\$0	\$51,510,080	\$0	\$0	\$0	\$51,510,080
Community Services	\$70,733	\$8,261,090	\$0	\$0	\$0	\$8,331,823
Capital Outlay	\$17,983	\$0	\$0	\$244,839,401	\$0	\$244,857,384
Transfers	\$2,364,809	\$159,890	\$0	\$23,833,815	\$0	\$26,358,514
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$851,793,623	\$112,467,488	\$0	\$268,673,216	\$13,054,784	\$1,245,989,111
Ending Fund Balance June 30, 2011 (Estimated)	\$79,783,182	\$20,520,910	\$395,859	(\$4,168,721)	\$9,678,125	\$106,209,355
Total Appropriation & Ending Fund Balance	\$931,576,805	\$132,988,398	\$395,859	\$264,504,495	\$22,732,909	\$1,352,198,466

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	General Fund			Special Revenue		
	2010 Actual	2011 Revised Budget	2012 Approved Budget	2010 Actual	2011 Revised Budget	2012 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$98,855,469	\$104,172,936	\$114,237,601	\$28,207,688	\$29,659,055	\$24,333,367
Revenue:						
Local	\$466,922,456	\$450,701,860	\$403,675,112	\$31,878,824	\$32,197,746	\$29,614,430
State	\$351,044,144	\$355,737,499	\$383,498,159	\$7,158,479	\$6,858,715	\$6,635,766
Federal	\$52,026,036	\$12,749,103	\$6,172,228	\$81,132,608	\$100,998,099	\$71,476,486
Transfers/Other	\$415,804	\$191,885	\$23,993,705	\$1,044,564	\$978,349	\$928,349
Total Revenue	<u>\$870,408,440</u>	<u>\$819,380,347</u>	<u>\$817,339,204</u>	<u>\$121,214,475</u>	<u>\$141,032,909</u>	<u>\$108,655,031</u>
Total Funds Available	<u>\$969,263,909</u>	<u>\$923,553,283</u>	<u>\$931,576,805</u>	<u>\$149,422,163</u>	<u>\$170,691,964</u>	<u>\$132,988,398</u>
Appropriations						
Instruction	\$632,773,758	\$582,790,028	\$609,832,286	\$41,488,983	\$48,040,315	\$26,996,624
Pupil Support Services	\$18,473,469	\$18,383,805	\$18,340,411	\$8,123,930	\$11,138,489	\$10,158,947
Instructional Staff Services	\$23,666,947	\$23,765,541	\$25,202,632	\$6,589,651	\$13,146,429	\$8,249,861
Educational Media	\$14,616,279	\$14,232,064	\$14,675,315	\$27,770	\$21,881	\$21,881
General Administration	\$4,019,599	\$4,485,104	\$6,214,299	\$1,887,673	\$2,823,537	\$1,579,629
School Administration	\$53,007,503	\$51,731,909	\$50,808,510	\$1,441,164	\$79,148	\$74,289
Support Services-Business	\$5,744,916	\$5,378,175	\$5,845,916	\$8,248	\$10,275	\$10,255
Operations & Maint of Plan	\$57,725,951	\$56,927,727	\$59,792,817	\$1,315,902	\$1,470,352	\$1,346,654
Student Transportation	\$39,173,312	\$42,599,559	\$44,073,316	\$1,559,325	\$5,111,075	\$2,399,856
Central Support Services	\$11,959,179	\$14,437,022	\$14,554,596	\$0	\$13,525	\$0
Other Support Services	\$0	\$0	\$0	\$1,443,493	\$2,018,043	\$1,698,432
School Nutrition	\$0	\$0	\$0	\$47,769,577	\$51,321,269	\$51,510,080
Community Services	\$63,268	\$66,923	\$70,733	\$8,107,392	\$8,596,905	\$8,261,090
Capital Outlay	\$11,674	\$17,983	\$17,983	\$0	\$0	\$0
Transfers	\$3,855,118	\$4,560,729	\$2,364,809	\$0	\$191,885	\$159,890
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$865,090,973</u>	<u>\$819,376,569</u>	<u>\$851,793,623</u>	<u>\$119,763,108</u>	<u>\$143,983,128</u>	<u>\$112,467,488</u>
Ending Fund Balance June 30 (Estimated)	<u>\$104,172,936</u>	<u>\$104,176,714</u>	<u>\$79,783,182</u>	<u>\$29,659,055</u>	<u>\$26,708,836</u>	<u>\$20,520,910</u>
Total Appropriation & Ending Fund Balance	<u>\$969,263,909</u>	<u>\$923,553,283</u>	<u>\$931,576,805</u>	<u>\$149,422,163</u>	<u>\$170,691,964</u>	<u>\$132,988,398</u>

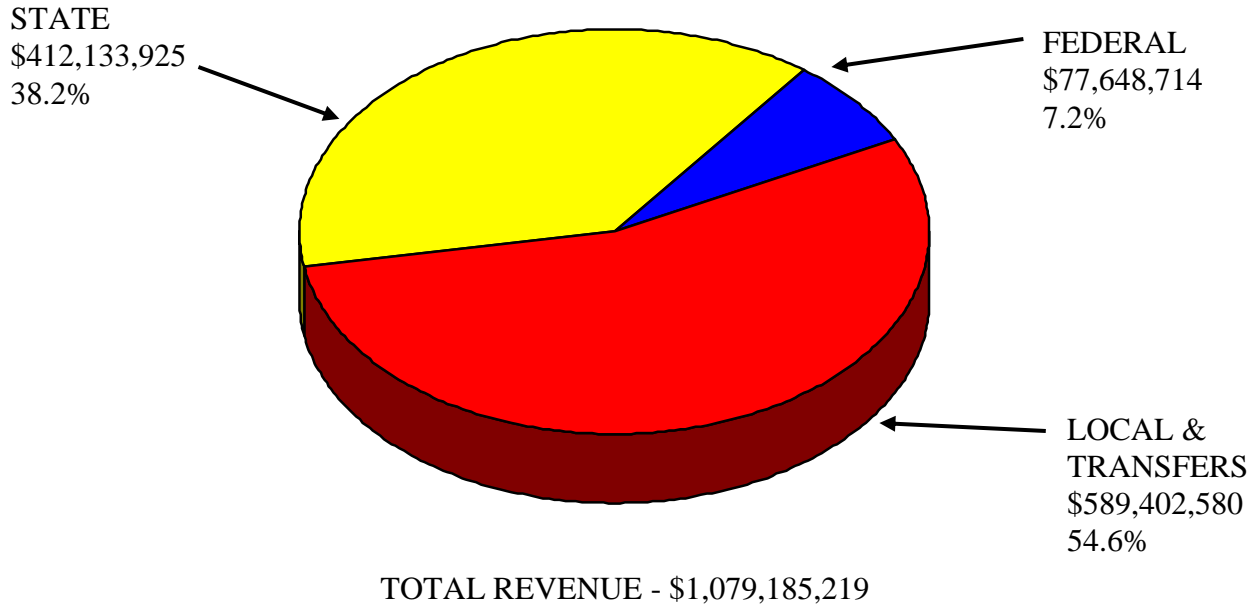
EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	Debt Service			Capital Projects		
	2010 Actual	2011 Revised Budget	2012 Approved Budget	2010 Actual	2011 Revised Budget	2012 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$562,835	\$395,859	\$395,859	\$139,958,441	\$176,235,313	\$124,368,295
Revenue:						
Local	\$39,186	\$0	\$0	\$108,039,948	\$87,434,719	\$116,897,743
State	\$0	\$0	\$0	\$199,026	\$20,000,000	\$22,000,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$0	\$0	\$0	\$5,983,448	\$2,145,920	\$1,238,457
Total Revenue	\$39,186	\$0	\$0	\$114,222,422	\$109,580,639	\$140,136,200
Total Funds Available	\$602,021	\$395,859	\$395,859	\$254,180,863	\$285,815,952	\$264,504,495
Appropriations						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$0	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$77,945,550	\$137,813,527	\$243,839,401
Transfers	\$206,162	\$0	\$0	\$0	\$23,634,130	\$24,833,815
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$206,162	\$0	\$0	\$77,945,550	\$161,447,657	\$268,673,216
Ending Fund Balance June 30 (Estimated)	\$395,859	\$395,859	\$395,859	\$176,235,313	\$124,368,295	(\$4,168,721)
Total Appropriation & Ending Fund Balance	\$602,021	\$395,859	\$395,859	\$254,180,863	\$285,815,952	\$264,504,495

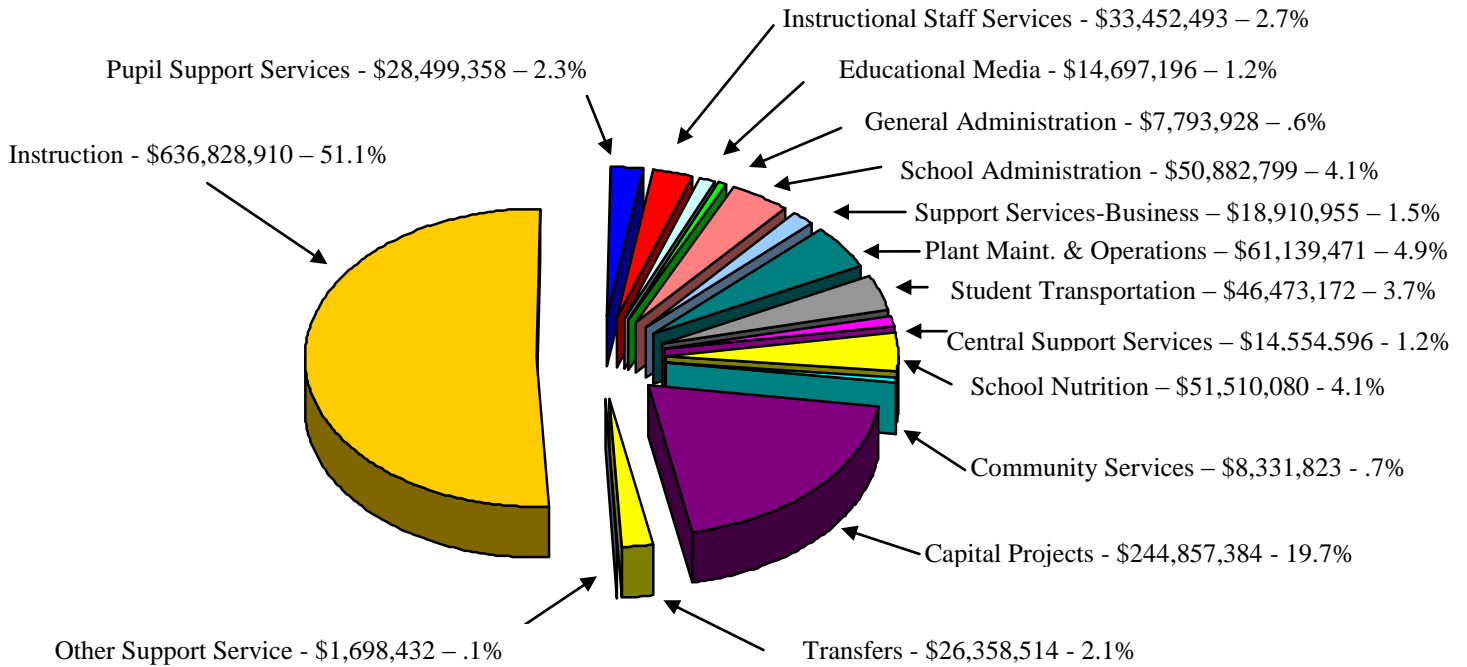
EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	Internal Service			Total All Funds		
	2010 Actual	2011 Revised Budget	2012 Approved Budget	2010 Actual	2011 Revised Budget	2012 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$14,714,753	\$11,575,007	\$9,678,125	\$282,299,186	\$322,038,168	\$273,013,247
Revenue:						
Local	\$11,080,780	\$15,222,866	\$11,618,324	\$617,961,194	\$585,557,191	\$561,805,609
State	\$0	\$0	\$0	\$358,401,649	\$382,596,214	\$412,133,925
Federal	\$0	\$0	\$0	\$133,158,644	\$113,747,202	\$77,648,714
Transfers/Other	\$1,892,712	\$1,497,517	\$1,436,460	\$9,336,528	\$4,813,671	\$27,596,971
Total Revenue	\$12,973,492	\$16,720,383	\$13,054,784	\$1,118,858,015	\$1,086,714,278	\$1,079,185,219
Total Funds Available	\$27,688,245	\$28,295,390	\$22,732,909	\$1,401,157,201	\$1,408,752,446	\$1,352,198,466
Appropriations						
Instruction	\$0	\$0	\$0	\$674,262,741	\$630,830,343	\$636,828,910
Pupil Support Services	\$0	\$0	\$0	\$26,597,399	\$29,522,294	\$28,499,358
Instructional Staff Services	\$0	\$0	\$0	\$30,256,598	\$36,911,970	\$33,452,493
Educational Media	\$0	\$0	\$0	\$14,644,049	\$14,253,945	\$14,697,196
General Administration	\$0	\$0	\$0	\$5,907,272	\$7,308,641	\$7,793,928
School Administration	\$0	\$0	\$0	\$54,448,667	\$51,811,057	\$50,882,799
Support Services-Business	\$16,113,238	\$18,917,265	\$13,054,784	\$21,866,402	\$24,305,715	\$18,910,955
Operations & Maint of Plan	\$0	\$0	\$0	\$59,041,853	\$58,398,079	\$61,139,471
Student Transportation	\$0	\$0	\$0	\$40,732,637	\$47,710,634	\$46,473,172
Central Support Services	\$0	\$0	\$0	\$11,959,179	\$14,450,547	\$14,554,596
Other Support Services	\$0	\$0	\$0	\$1,443,494	\$2,018,043	\$1,698,432
School Nutrition	\$0	\$0	\$0	\$47,769,577	\$51,321,269	\$51,510,080
Community Services	\$0	\$0	\$0	\$8,170,661	\$8,663,828	\$8,331,823
Capital Outlay	\$0	\$0	\$0	\$77,957,224	\$137,831,510	\$243,857,384
Transfers	\$0	\$0	\$0	\$4,061,280	\$28,386,744	\$27,358,514
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$16,113,238	\$18,917,265	\$13,054,784	\$1,079,119,033	\$1,143,724,619	\$1,245,989,111
Ending Fund Balance June 30 (Estimated)	\$11,575,007	\$9,378,125	\$9,678,125	\$322,038,168	\$265,027,827	\$106,209,355
Total Appropriation & Ending Fund Balance	\$27,688,245	\$28,295,390	\$22,732,909	\$1,401,157,201	\$1,408,752,446	\$1,352,198,466

**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2012 REVENUE – ALL FUNDS**



**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2012 EXPENDITURES – ALL FUNDS**



TOTAL EXPENDITURES - \$1,245,989,111

**EXECUTIVE SUMMARY
GENERAL FUND BUDGET
FY2012 BUDGET DEVELOPMENT PRINCIPAL ISSUES**

Issue Description	Impact Amount
Local Revenue projection with 7.6% decline in Digest	(\$24,106,679)
State funding increase projection (5% increase in T&E factor)	\$27,760,660
Federal Revenue decrease projection (ARRA fund end in FY2011)	(\$27,388,648)
FY2011 Revenue Budget revisions	9,448,947
Expiration of FY2011 Budget Reductions (1/2 salary step, furlough days, 175-180 school days transportation savings, etc.)	(\$15,376,231)
FY2012 Salary, benefit, position changes for enrollment, step, and operation needs	(\$9,682,578)
Adjust Transfers to Other Funds, Cell Tower and other	2,044,057
Utility (water, sewer, gas, electricity, fuel) increase projection	(\$4,879,548)
Charter School costs increase projection	(\$1,070,543)
Other operation cost net changes	(\$2,050,077)
Reduce school year from 180 to 178 days (transportation saving)	\$400,000
2 Furlough Days for all employees	\$5,684,228
½ year Salary Step Reduction for all eligible employees	\$4,761,993
FY2012 Total Budget Deficit Challenge	(\$34,454,419)

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES

State and Local Educational Budget Reductions

The Cobb County Board of Education has approved a Fiscal Year 2012 budget that presents better conditions for school district employees and preserves teacher jobs. The FY 2012 budget goes into effect July 1, 2011. The district's careful implementation of significant spending cuts and service reductions over the past three years, along with prudent management of federal stimulus dollars, has left the district in a better financial position than many had anticipated in this difficult economic climate.

Spending reductions and steps taken to balance the FY2012 budget include:

- A 178-day school year;
- Two furlough days for all staff;
- No teacher layoffs;
- A salary step increase for eligible employees implemented at mid-year;
- A millage rate of 20, with a proposed reduction to the current rate of 18.9 achieved through a transfer of SPLOST II excess funds;
- Current class-size ratios maintained; and,
- A 7.6 percent decrease in the local property tax digest.

"A lot of hard work and careful planning has gone into this budget. It's great news that our school board has approved it, and that the last budget I will present as superintendent is one that gives something back to the employees," said Superintendent Fred Sanderson, who is retiring at the end of June. "Our employees have borne the brunt of the drastic budget cuts we've had to make over the past few years – including salary cuts, multiple furlough days and layoffs. We were able to set aside some federal dollars last year because we knew that the economic picture was not likely to improve much if at all. Our planning has left us in better shape financially, which means there will be fewer furlough days and no teacher layoffs heading into next school year."

The FY2012 General Fund budget anticipates \$817,339,204 in revenue, primarily from local property tax collections and state QBE funding. The budget projects \$851,793,623 in expenditures, a slight increase from last year, but still nearly \$100 million below the district's operating budget just three years ago. The \$34.5 million difference between revenues and expenditures will be addressed with funds saved through careful fiscal management by the district's financial staff, including: 1) approximately \$25 million from the current FY2011 budget set aside in anticipation of state funding cuts that were far lower than projected, and 2) approximately \$9.5 million that was set aside from the 2010 Federal Education Jobs Bill.

State Austerity Budget Cuts

During years prior to the FY2012 budget, the State of Georgia faced difficult financial challenges. State revenue growth was not keeping pace with rising expenditures, forcing the State legislature to cut programs and reduce operating costs by enacting Austerity Budget cuts. Each year, beginning in FY2003, these Austerity Budget cuts have reduced the amount of state education funding the District receives, with additional, unplanned Mid-Year Austerity Budget cuts being applied in fiscal years 2004, 2009 and 2010. State Austerity Budget cuts are expected to continue into FY2012 and are budgeted at \$73 million.

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

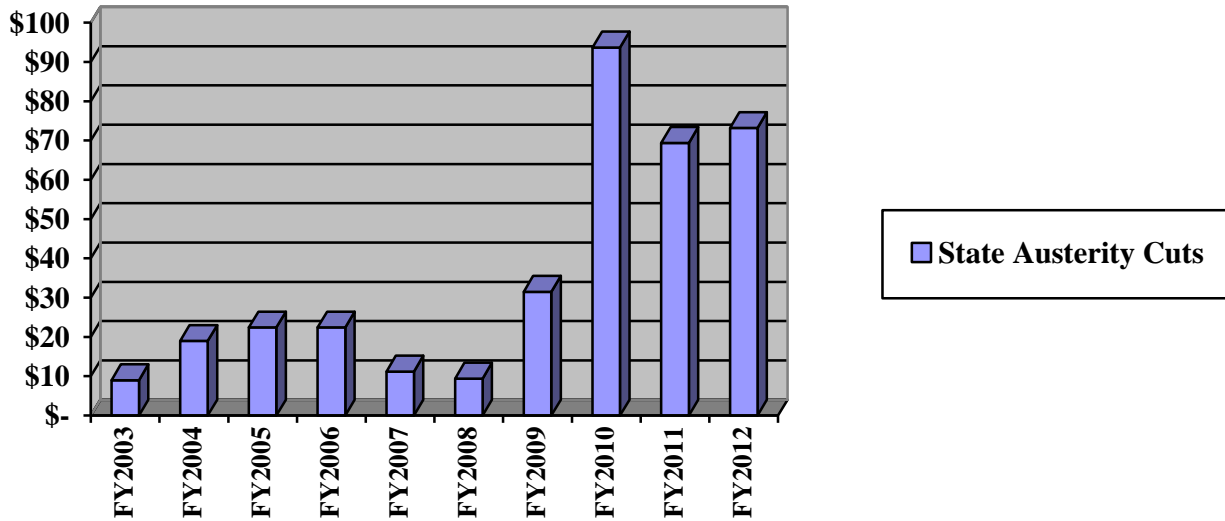
The State austerity reductions to Cobb County School District from FY2003 to FY2012 are listed below.

State Austerity Reduction

Description	FY2003	FY2004	FY2005	FY2006	FY2007
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,583	\$11,211,055
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,583	\$11,211,055
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,528	\$84,006,583
Description	FY2008	FY2009	FY2010	FY2011	FY2012
Annual	\$9,442,954	\$6,178,365	\$42,407,700	\$69,383,901	\$73,195,624
Mid-Year Cut	\$0	\$25,316,975	\$51,243,990		
Total	\$9,442,954	\$31,495,340	\$93,651,690	\$69,383,901	\$73,195,624
Cumulative	\$93,449,537	\$124,944,877	\$218,596,567	\$287,980,468	\$361,176,092

Austerity Cuts Annual History

Million Dollars



Adequate Yearly Progress Report

Under the No Child Left Behind Act (NCLB), all schools and districts in Georgia are required to make Adequate Yearly Progress (AYP) each year in order to receive federal funding. Cobb County students overall met more indicators used to measure AYP in 2011 despite sharp increases in the targets and despite more schools not making AYP. An initial review of data released by the Georgia Department of Education on July 21, 2011 indicates the Cobb County School District met 77 of 81 (95 percent) total indicators for AYP in 2011, an improvement from 2010 when the district met 70 of 78 (90 percent) indicators. Additionally, 85 percent of all Cobb students met or exceeded standards and 40 percent of students scored at the advanced level in both Math and English Language Arts (ELA). At the high school level, student performance was greater than 90 percent on both Math and ELA assessments. Overall, 81 of 110 (74 percent) schools made AYP before summer retesting is factored into the data.

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

Expenditure Comparison

How Cobb County Compares to State Averages in Spending:

Compared to the average school system in Georgia, Cobb County spends less on operational costs and support and more on student instruction.

Cost per Child	Cobb	Georgia	Difference	% Above/Below State Average
Instruction	\$5,936	\$5,399	\$537	9.95%
Media	\$135	\$158	(\$23)	(14.56%)
Instruction Support	\$220	\$321	(\$101)	(31.46%)
Pupil Services	\$174	\$232	(\$58)	(25.00%)
General Administration	\$90	\$219	(\$129)	(58.90%)
School Administration	\$492	\$544	(\$52)	(9.56%)
Transportation	\$361	\$376	(\$15)	(3.99%)
Maintenance & Operation	\$532	\$675	(\$143)	(21.19%)
Capital Projects	\$0	\$3	(\$3)	(100.00%)
Food Service	\$0	\$1	(\$1)	(100.00%)
Debt Services	\$0	\$16	(\$16)	(100.00%)
TOTAL	\$7,940	\$7,944	(\$4)	(0.05%)

Source: State of Georgia Department of Education 2009-2010 Report Card

Low Tax and High Performance Results:

Cobb County property owners saw no increase in school property tax rates from FY2010 to FY2012, despite the financial challenges presented by the State and local economies. The School District maintains its high performance standard.

Low Taxes + High Test Results = VALUE

District	2010 School Property Tax on Home Assessed at \$165,000	2010 SAT District Average
COBB	\$1058	1522
Atlanta	\$1107	1133
Fulton	\$1184	1567
DeKalb	\$1229	1328
Gwinnett	\$1277	1533

Source: Cobb County School District 2010 Annual Report

EXECUTIVE SUMMARY

EXPLANATION OF COMMUNITY FINANCIAL AND DEMOGRAPHIC INFORMATION



Location and History

Located just across the Chattahoochee River from Atlanta, Cobb County is a dynamic community of more than 676,800 residents and total house units 280,476. Cobb County covers 340 square miles and has six municipalities: Acworth, Austell, Kennesaw, Marietta, Powder Springs and Smyrna.

Cobb County, Georgia was officially organized in 1832 and named in honor of Thomas Willis Cobb who was a U.S. representative, U.S. senator and Supreme Court judge. The county was created from its neighboring county, Cherokee, by an act of the General Assembly.

A railroad from Marthasville (now Atlanta) to Chattanooga was completed in 1850. This railroad line was the first route from the South to the West and Cobb County flourished due to a depot in Marietta. During the Civil War, Cobb County was used as a base of operations by General Sherman. After the war, Cobb County suffered due to a depressed farm economy and low-wage industries. The county was transformed in 1942 when Bell Aircraft opened an assembly plant to build B-29 bombers. The Bell Aircraft facility is now the home of Lockheed-Martin Aeronautical Systems Company.

Since World War II, Cobb County's population has grown steadily. As newcomers flocked to the county, the population became more diverse. Less than half of Cobb's residents are native Georgians.

Community Economic Condition and Outlook

Cobb County is located in the northwest quadrant of the Atlanta metropolitan area, one of the country's top growth areas. Metropolitan Atlanta is a national center for finance, transportation, distribution and communications. These factors, coupled with a mild climate, beautiful natural environment, affordable housing and a first-class international airport help to consistently place Atlanta at or near the top of surveys identifying the most desirable U. S. cities in which to locate a business.

Cobb County is a leader among the metropolitan counties in all economic areas. In fiscal year 2009 (most recent figures available), Cobb County had one of the metropolitan area's highest average household incomes at \$63,514. With a diversified economy, Cobb County has a total employment approximate 330,044. Many national firms are well represented in Cobb County, as are a growing number of international businesses. The community population increased from 607,751 in 2000 to 676,800 in 2009. Reversing a ten-year steady trend of increases, in fiscal year 2010, the County's gross digest decreased by 6.8 percent over the 2009 digest as compared to a total increase of 20.3 percent over the last five years. This was a reflection of the nationwide erosion of real estate values during the recent economic downturn. The unemployment rate of FY2010 is 8.8 percent. We expect continuing challenges in the near future due to depressed real estate values as well as other key local tax revenue items.

EXECUTIVE SUMMARY
EXPLANATION OF COMMUNITY FINANCIAL AND DEMOGRAPHIC INFORMATION
(Continued)

Profile of Cobb County School District

Cobb County School District is one of two public school districts located in Cobb County, Georgia. The District serves the entire County area with the exception of the City of Marietta, which has its own independent school district. It provides a program of public education from kindergarten through grade twelve. The purpose and responsibility of the District is to provide a thorough and efficient educational system for the children enrolled in public schools within its boundaries whereby each child has access to programs and services that are appropriate to his or her educational needs.

The Cobb County School District is the second largest school system in Georgia and the 26th largest in the United States. The kindergarten through 12th grade student population is approximately 108,000. The District is governed by a Board of Education consisting of seven members elected from seven county posts. Members serve four-year terms and each year a chairman and a vice-chairman are appointed. The Board appoints a Superintendent to oversee the day to day administration of the School District.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 14,000 employed positions including over 8,400 classroom teachers, the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

In November, 2009, the Cobb County School District was reviewed by its accrediting organization, the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS CASI). In its Summary of Findings they commended the District for the following strengths:

The Cobb County School District...

- *Has shown consistent growth in student achievement and performance.*
- *Possesses and sustains a high level of skilled and committed human capital.*
- *Exemplifies a professional learning community.*
- *Has highly competent leaders who are focused on serving and supporting schools, building capacity of staff, and effectiveness of system.*
- *Has effectively implemented PICASSO: a comprehensive, dynamic, and accessible curricular and instructional resource.*

**EXECUTIVE SUMMARY
GENERAL FUND BUDGET FORECAST**

	FY2011 Original Budget	FY2012 Original Budget	FY2013 Estimated Budget	FY2014 Estimated Budget	FY2015 Estimated Budget	FY2016 Estimated Budget	FY2017 Estimated Budget
<u>REVENUE</u>							
Local Revenue	\$427,067,730	\$403,675,112	\$399,215,346	\$405,352,001	\$418,836,355	\$440,212,547	\$462,962,178
State Revenue	\$355,737,499	\$383,498,159	\$395,754,021	\$423,998,739	\$453,889,155	\$474,286,962	\$489,742,988
Federal Revenue	\$12,749,103	\$6,172,228	\$6,693,165	\$7,293,078	\$7,983,972	\$8,779,681	\$9,696,147
Transfers	\$23,826,015	\$23,993,705					
Total General Fund Revenue	\$819,380,347	\$817,339,204	\$801,662,532	\$836,643,818	\$880,709,482	\$923,279,189	\$962,401,313
<u>EXPENDITURES</u>							
Instruction	\$582,710,577	\$609,832,286	\$618,979,770	\$628,264,467	\$637,688,434	\$647,253,760	\$656,962,567
Pupil Support Services	\$18,383,805	\$18,340,411	\$18,615,517	\$18,894,750	\$19,178,171	\$19,465,844	\$19,757,831
Improvement of Instructional Svcs	\$23,746,350	\$25,202,632	\$25,580,671	\$25,964,382	\$26,353,847	\$26,749,155	\$27,150,392
Educational Media Services	\$14,234,601	\$14,675,315	\$14,895,445	\$15,118,876	\$15,345,660	\$15,575,844	\$15,809,482
General Administration	\$4,573,703	\$6,214,299	\$6,307,513	\$6,402,126	\$6,498,158	\$6,595,630	\$6,694,565
School Administration	\$51,731,909	\$50,808,510	\$51,570,638	\$52,344,197	\$53,129,360	\$53,926,301	\$54,735,195
Support Services - Business	\$5,378,175	\$5,845,916	\$5,933,605	\$6,022,609	\$6,112,948	\$6,204,642	\$6,297,712
Maint & Operation of Plant Svcs	\$56,810,686	\$59,792,817	\$60,689,709	\$61,600,055	\$62,524,056	\$63,461,917	\$64,413,845
Student Transportation	\$42,599,559	\$44,073,316	\$44,734,416	\$45,405,432	\$46,086,513	\$46,777,811	\$47,479,478
Central Support Services	\$14,561,569	\$14,554,596	\$14,772,915	\$14,994,509	\$15,219,426	\$15,447,718	\$15,679,433
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$66,923	\$70,733	\$71,794	\$72,871	\$73,964	\$75,073	\$76,200
Capital Outlay	\$17,983	\$17,983	\$18,253	\$18,527	\$18,804	\$19,087	\$19,373
Transfers	\$4,560,729	\$2,364,809	\$2,400,281	\$2,436,285	\$2,472,830	\$2,509,922	\$2,547,571
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total General Fund Expenditures	\$819,376,569	\$851,793,623	\$864,570,527	\$877,539,085	\$890,702,172	\$904,062,704	\$917,623,645
General Fund (Deficit)/Surplus	\$3,778	(\$34,454,419)	(\$62,907,995)	(\$40,895,267)	(\$9,992,689)	\$19,216,485	\$44,777,668

**EXECUTIVE SUMMARY
GENERAL FUND BUDGET FORECAST**

**Cobb County School District
Five-Year Financial Forecast
For Fiscal Year 2013-2017**

General Comments:

The following forecast is a tool for management purposes only. The audited school district’s financial statements report the actual financial condition of the district. There are many external factors that could affect the projections. The following assumptions affect the conclusions drawn about the school’s fiscal condition, and are crucial to understanding the meaning of the numbers contained in the forecast. The projections are based upon the best knowledge available at the date presented. Since the factors that are included in this forecast are subject to change, the forecast will vary in the future depending on changes in each of the assumptions. Only General Fund is included in this forecast. The five year projection extends from 2013 through 2017. Caution is advised when reviewing this projection. Many uncontrollable factors will determine the financial future of the school district, such as the stability of the economy, inflation, enrollment, impact of legislation, and the State’s ability to maintain educational funding. These areas are being closely monitored and analyzed by the District’s management in order to control spending.

Revenues:

A. Local Revenue

Local Revenues is based on a historical growth pattern with the exception of Property Tax. The FY2012 estimated digest is equal to the digest value of 2002. The following assumptions were used to forecast Property Tax:

Fiscal Year	Change in Digest	Millage Rate
FY2012	-7.6 %	20.0 mills
FY2013	-2.0%	18.9 mills
FY2014	1.0%	18.9 mills
FY2015	3.0%	18.9 mills
FY2016	5.0%	18.9 mills
FY2017	5.0%	18.9 mills

Note, the declaration of SPLOST II excess proceeds that were part of the FY2011 budget have been excluded from the forecast of future years.

B. State Revenue

State Revenue is based on a historical growth pattern, which has been adjusted for an annual increase in Cobb’s training and experience factor (5 percent). Quality Basic Education (QBE)

EXECUTIVE SUMMARY GENERAL FUND BUDGET FORECAST (Continued)

Earnings will remain fairly constant based on the flat enrollment projections. Austerity cuts have been restored by 9 percent per year; which is the current increase in the State's total revenues. Total austerity is projected as follows:

Fiscal Year	Projected Austerity
FY2012	\$73.1 million
FY2013	\$66.6 million
FY2014	\$54.6 million
FY2015	\$39.9 million
FY2016	\$25.5 million
FY2017	\$14.0 million

C. Federal Revenue

Federal Revenue is based on a historical growth pattern. The forecast assumes that there will be no additional stimulus funds through the American Recovery and Reinvestment Act or Federal Education Jobs Act.

Expenditures

Expenditures have been forecasted based on the current budget allocation and adjusted for an annual 1.5 percent increase in the cost of living.

1. Instructional

Instruction includes activities dealing directly with the interaction between teachers and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, teaching machines, etc.) which assist in the instructional process.

2. Pupil Support Services

Activities designed to assess and improve the well-being of students and to supplement the teaching process. Activities include guidance, counseling, testing, attendance, social work, health services, etc. Also include supplemental payments for additional duties such as coaching or supervising extracurricular activities.

3. Improvement of Instructional Services

Activities which are designed primarily for assisting instructional staff in planning, developing and evaluating the process of providing challenging learning experiences for students. These activities include curriculum development, techniques of instruction, child development and understanding, staff training and professional development.

EXECUTIVE SUMMARY
GENERAL FUND BUDGET FORECAST (Continued)

4. **Educational Media Services**
Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.
5. **General Administration**
Activities concerned with establishing and administering policy for operating the LUA. These include the activities of the members of the Board of Education. Local activities in interpretation of the laws and statutes and general liability situations are charged here, as are the activities of external auditors. Also recorded here are activities performed by the superintendent, administrative support personnel and deputy, associate, or assistant superintendent having overall administrative responsibility.
6. **School Administration**
Activities concerned with overall administrative responsibility for school operations. Included are activities of principals, assistant principals, full time department chairpersons and clerical staff.
7. **Support Services – Business**
Activities concerned with the fiscal operation of the LUA, including budgeting, financial and property accounting, payroll, inventory control, internal auditing and managing funds. Also included are purchasing, warehouse and distribution operations, and printing, publishing and duplicating operations.
8. **Maintenance & Operations of Plant Services**
Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair. This includes the activities of maintaining safety in buildings, on the grounds, and in the vicinity of schools. Property insurance expenditures are recorded in this function.
9. **Student Transportation**
Activities concerned with the conveyance of students to and from school and trips to school activities. These activities include supervision of student transportation, vehicle operation, servicing and maintenance, bus monitoring and traffic direction. Transportation insurance expenditures are charged to this function.
10. **Central Support Services**
Central Office activities other than general administration and business services. Included are personnel services, data processing services, strategic planning including research, development and evaluation on a system-wide basis; and public relations activities, such as writing, editing and other preparation necessary to disseminate information to students, staff and the general public.
11. **Other Support Services**
All other support services not properly classified elsewhere

EXECUTIVE SUMMARY
GENERAL FUND BUDGET FORECAST (Continued)

12. Community Services

Activities concerned with providing community services to students, staff or other community participants. Examples of this function would be the operation of a community swimming pool, a recreation program for the elderly, a child care center for working mothers, etc.

13. Capital Outlay

Activities concerned with the acquisition of land and buildings; renovating buildings; the construction of buildings and additions to buildings, initial installation or extension of service systems and other built-in equipment; and improvements to sites.

14. Transfers

Distribution of funds

15. Debt Services

Outlays to retire the long-term debt (obligations in excess of one year) of the LUA. Included are payments of principal, interest and paying agents' fees. Interest on current loans (repayable within one year).

**EXECUTIVE SUMMARY
OTHER FUNDS FORECAST**

Fund	Beginning Fund Balance July 1	FY2011		FY2012		FY2013		FY2014		FY2015		Forecast Assumptions and Comments						
		Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue		Expenditures	Ending Fund Balance June 30				
SPECIAL REVENUE FUNDS																		
Special Programs																		
549	Donations	\$0	\$60,045	\$60,045	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Donations are budgeted as received					
550	Facility Use	\$269,792	\$822,805	\$822,805	\$269,792	\$785,531	\$785,531	\$269,792	\$785,531	\$785,531	\$269,792	\$785,531	\$785,531	\$269,792	Continue FY2012 Budget (balanced)			
551	After School Program	\$1,184,836	\$7,124,032	\$7,162,180	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	Project using 0% Student Growth			
552	Performing Arts	\$62,726	\$350,235	\$350,235	\$62,726	\$368,128	\$368,128	\$62,726	\$368,128	\$368,128	\$62,726	\$368,128	\$368,128	\$62,726	Continue FY2012 Budget (balanced)			
553	Tuition School	\$640,092	\$964,387	\$964,387	\$640,092	\$910,867	\$910,867	\$640,092	\$910,867	\$910,867	\$640,092	\$910,867	\$910,867	\$640,092	Continue FY2012 Budget (balanced)			
554	Public Safety	\$245,885	\$1,293,619	\$1,293,619	\$245,885	\$1,170,618	\$1,170,618	\$245,885	\$1,170,618	\$1,170,618	\$245,885	\$1,170,618	\$1,170,618	\$245,885	Continue FY2012 Budget (balanced)			
556	Adult High School	\$153,016	\$338,559	\$385,463	\$106,112	\$317,931	\$317,931	\$106,112	\$317,931	\$317,931	\$106,112	\$317,931	\$317,931	\$106,112	Continue FY2012 Budget (balanced)			
557	Artists at School	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	Continue FY2012 Budget (balanced)			
State Aid																		
510	Adult Education	\$0	\$1,088,481	\$1,088,481	\$0	\$1,077,980	\$1,077,980	\$0	\$1,077,980	\$1,077,980	\$0	\$1,077,980	\$1,077,980	\$0	Grants are initially budgeted using last year's information received			
532	Psycho Education	\$364,744	\$5,743,298	\$5,743,995	\$364,047	\$5,372,335	\$5,372,335	\$364,047	\$5,372,335	\$5,372,335	\$364,047	\$5,372,335	\$5,372,335	\$364,047				
580	Misc State Grants	\$0	\$297,046	\$297,046	\$0	\$258,757	\$258,757	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
Federal Aid																		
402	Title I	\$0	\$28,734,284	\$28,734,284	\$0	\$16,334,305	\$16,334,305	\$0	\$16,334,305	\$16,334,305	\$0	\$16,334,305	\$16,334,305	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act			
404	IDEA	\$0	\$30,235,213	\$30,235,213	\$0	\$19,201,958	\$19,201,958	\$0	\$19,201,958	\$19,201,958	\$0	\$19,201,958	\$19,201,958	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act			
406	Vocation Education	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	Grants are initially budgeted using last year's information			
414	Title II - A	\$0	\$3,238,415	\$3,238,415	\$0	\$2,795,598	\$2,795,598	\$0	\$2,795,598	\$2,795,598	\$0	\$2,795,598	\$2,795,598	\$0	Grants are initially budgeted using last year's information			
432	Homeless	\$0	\$146,894	\$146,894	\$0	\$66,207	\$66,207	\$0	\$66,207	\$66,207	\$0	\$66,207	\$66,207	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act			
434	Learn & Serve	\$0	\$15,909	\$15,909	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information			
436	HHS Aids Education	\$0	\$4,500	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information			
460	Title III - A	\$0	\$1,542,690	\$1,542,690	\$0	\$1,422,364	\$1,422,364	\$0	\$1,422,364	\$1,422,364	\$0	\$1,422,364	\$1,422,364	\$0	Grants are initially budgeted using last year's information			
462	Title IV	\$0	\$4,451,664	\$4,451,664	\$0	\$3,036,242	\$3,036,242	\$0	\$3,036,242	\$3,036,242	\$0	\$3,036,242	\$3,036,242	\$0	Grants are initially budgeted using last year's information			
478	USDA Fruit & Vegetable	\$0	\$111,158	\$111,158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information			
495	Na1 Clean Diesel - ARRA	\$0	\$1,240,275	\$1,240,275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information			
600	School Nutrition	\$24,055,920	\$48,593,147	\$51,173,057	\$21,476,010	\$47,697,623	\$51,510,080	\$17,663,553	\$47,697,623	\$51,510,080	\$13,851,096	\$47,697,623	\$51,510,080	\$10,038,639	\$47,697,623	\$51,510,080	\$6,226,182	Project using 0% Student Growth
DEBT SERVICE FUND																		
200	Debt Service	\$1,355,807	\$0	\$500,842	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	Debt Payoff Comment School District Bonded Debt was paid off in February 2007.
INTERNAL SERVICE FUND																		
691	Unemployment	\$419,494	\$3,645,766	\$3,645,766	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	Continue FY2012 Budget (balanced)
692	Self Insurance	\$6,493,180	\$5,257,867	\$7,154,749	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	Continue FY2012 Budget (balanced)
694	Dental Insurance	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	Continue FY2012 Budget (balanced)
696	Purchasing/ Warehouse	\$270,860	\$1,790,951	\$1,790,951	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	Continue FY2012 Budget (balanced)
697	Flexible Benefits	\$271,366	\$93,768	\$93,768	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	Continue FY2012 Budget (balanced)
CAPITAL PROJECTS FUND																		

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

**EXECUTIVE SUMMARY
CAPITAL PROJECTS FUND FORECAST**

In Millions

Month Received	Actual 2009	Notebook Projected 2010 (5%) Growth	Actual 2010	Notebook Projected 2011 (5%) Growth	KSU 2011 Forecast	Notebook Projected 2012 (5%) Growth	KSU 2012 Forecast	Notebook Projected 2013 (5%) Growth	KSU 2013 Forecast	Notebook Projected 2014 (5%) Growth	KSU 2014 Forecast
January		\$12.03	\$9.99	\$12.63	\$8.93	\$13.26	\$8.91	\$13.93	\$9.32	\$14.62	\$9.74
February		\$12.03	\$9.76	\$12.63	\$10.54	\$13.26	\$10.52	\$13.93	\$10.93	\$14.62	\$11.35
March	\$9.21	\$12.63	\$8.90	\$13.26	\$9.23	\$13.93	\$9.64	\$14.62	\$10.07		
April	\$7.19	\$12.63	\$9.97	\$13.26	\$9.12	\$13.93	\$9.53	\$14.62	\$9.96		
May	\$12.32	\$12.63	\$9.29	\$13.26	\$9.43	\$13.93	\$9.84	\$14.62	\$10.26		
June	\$8.61	\$12.63	\$9.91	\$13.26	\$9.74	\$13.93	\$10.15	\$14.62	\$10.57		
July	\$9.23	\$12.63	\$9.25	\$13.26	\$9.60	\$13.93	\$10.01	\$14.62	\$10.43		
August	\$9.28	\$12.63	\$9.39	\$13.26	\$9.42	\$13.93	\$9.83	\$14.62	\$10.25		
September	\$10.30	\$12.63	\$9.85	\$13.26	\$10.01	\$13.93	\$10.42	\$14.62	\$10.84		
October	\$8.75	\$12.63	\$9.42	\$13.26	\$9.80	\$13.93	\$10.21	\$14.62	\$10.64		
November	\$9.15	\$12.63	\$9.34	\$13.26	\$10.03	\$13.93	\$10.44	\$14.62	\$10.86		
December	\$10.09	\$12.63	\$8.98	\$13.26	\$9.30	\$13.93	\$9.71	\$14.62	\$10.14		
Annual Totals	\$94.1	\$150.4	\$114.1	\$157.9	\$115.1	\$165.8	\$119.2	\$174.1	\$124.3	\$29.2	\$21.1

Data source: SPLOST III Sales Tax Revenue Forecast conducted by Kennesaw State University, Coles College of Business, and updated on January 21, 2011.

**EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS**

FY2012 Metro Atlanta Millage Rate Comparison

Metro Atlanta System	General Fund Millage	Bond Millage	Total Millage	Standard Homestead Exemption
Atlanta	21.640	0.054	21.694	\$15,000
Cobb	18.900	0.000	18.900	\$10,000
Dekalb	22.980	0.000	22.980	\$12,500
Fulton	18.502	0.000	18.502	\$2,000
Gwinnett	19.250	1.300	20.550	\$4,000

Property Tax Rates – Cobb County School District

(Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value)

Fiscal Year	General Fund Millage Rate	Bond Fund Millage Rate	Total Millage Rate
1998	17.83	3.80	21.63
1999	17.83	3.50	21.33
2000	17.55	1.50	19.05
2001	17.55	1.50	19.05
2002	19.00	1.05	20.05
2003	19.00	0.90	19.90
2004	19.00	0.90	19.90
2005	19.00	0.90	19.90
2006	19.00	0.90	19.90
2007	19.00	0.90	19.90
2008	18.90	0.00	18.90
2009	18.90	0.00	18.90
2010	18.90	0.00	18.90
2011	18.90	0.00	18.90
2012	18.90	0.00	18.90



EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS (continued)

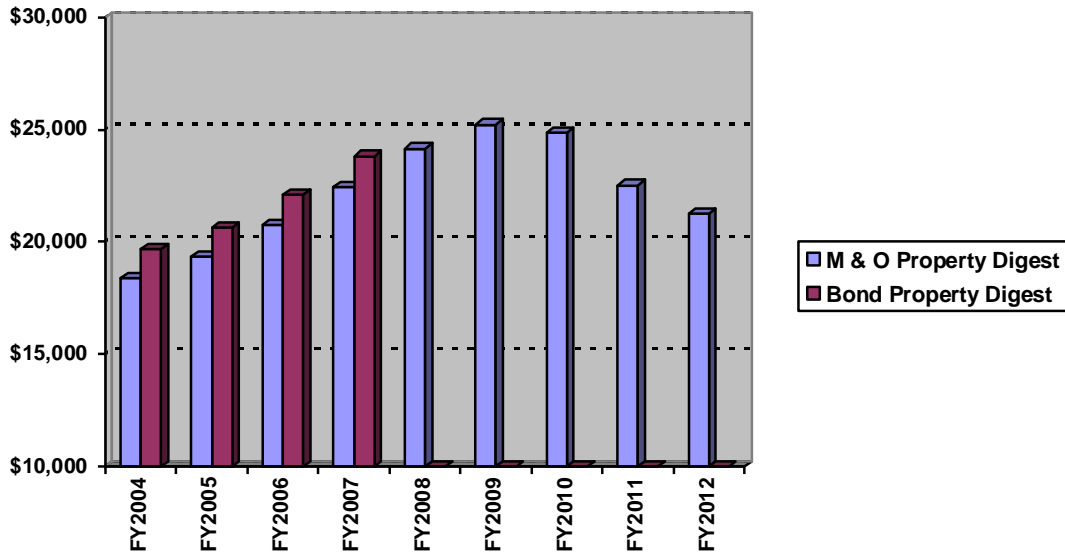
Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

Fiscal Year	Net Maintenance & Operations Property Digest	Net Bond Property Digest
FY2004	\$18,385,713,203	\$19,690,686,562
FY2005	\$19,347,342,727	\$20,643,481,831
FY2006	\$20,761,870,661	\$22,103,473,120
FY2007	\$22,456,439,458	\$23,824,006,517
FY2008	\$24,167,393,316	\$0 – (See Note)
FY2009	\$25,226,571,673	\$0 – (See Note)
FY2010	\$24,870,361,338	\$0 – (See Note)
FY2011	\$22,530,784,039	\$0 – (See Note)
FY2012	\$21,255,419,607	\$0 – (See Note)

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.

In Million Dollars



EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND



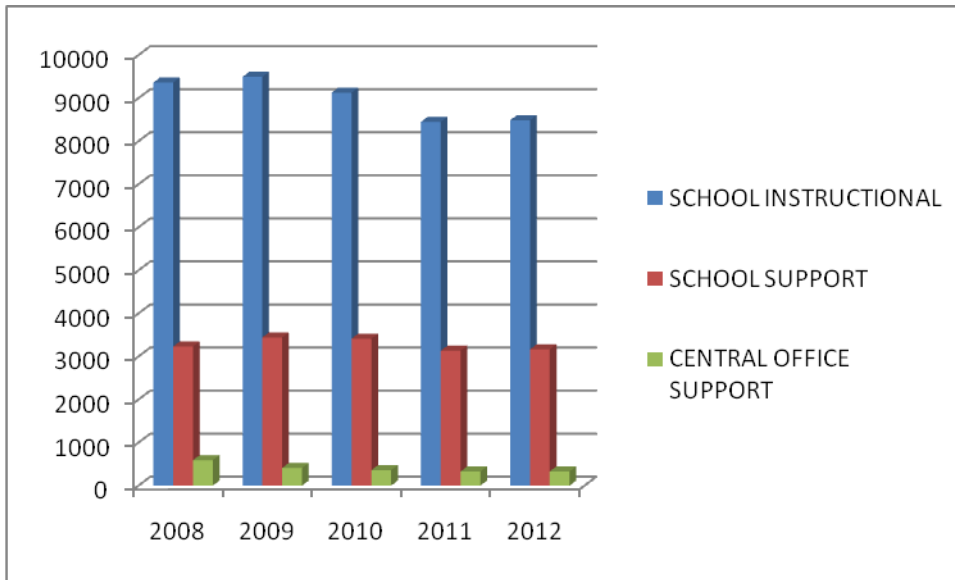
	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
Instructional School Positions					
Kindergarten Teachers	418.00	404.00	394.00	339.00	333.00
Kindergarten Early Intervention Program	197.00	239.50	193.00	198.50	198.50
Grades 1-3	1266.00	1237.00	1184.00	1050.00	1055.00
Grades 1-3 Early Intervention Program	323.50	354.50	332.00	260.00	260.00
Grades 4-5	660.50	651.50	619.00	576.00	564.00
Grades 4-5 Early Intervention Program	159.50	166.50	167.00	149.50	149.50
Grades 4-5 Fine Art, Orchestra	0.00	0.00	3.50	1.50	2.00
Elementary Specialists	212.5	213.00	211.00	211.50	212.00
Grades 6-8	1038.00	1022.00	979.00	794.50	824.50
Grades 9-12/Alternative Program	1356.00	1315.00	1234.00	1034.00	1047.00
Vocational Lab	116.00	118.00	118.00	116.00	117.00
ROTC	23.00	22.00	22.00	27.00	28.00
IEL Intensive English Language Teacher	31.00	31.00	31.00	31.00	31.00
In School Suspension	40.00	42.00	42.00	41.00	41.00
Contingency Staffs - Certified	80.00	68.38	100.00	234.00	234.00
Magnet Coordinators & Teachers	6.00	6.00	27.00	23.00	20.00
English as a Second Language - ESOL	184.00	206.00	212.00	214.30	214.30
Gifted	410.00	430.89	431.20	419.00	419.00
Remedial Education Teachers	50.75	78.50	69.50	95.00	98.00
Area Lead Teacher Program – ALT	78.00	78.00	0.00	0.00	0.00
Special Needs	66.00	66.00	66.00	0.00	0.00
Special Ed - Teachers	1102.76	1180.96	1148.46	1133.46	1133.46
Special Ed - Preschool Teachers	77.00	82.50	78.50	74.50	79.50
Special Ed - Parapros	566.00	549.00	540.00	540.00	546.00
Special Ed - Preschool Parapros	84.00	137.00	137.00	137.00	137.00
Kindergarten Parapros	418.00	404.00	394.00	339.00	333.00
Other Instructional Parapros	248.70	236.50	241.50	267.50	267.00
Media Specialists	125.00	129.00	128.00	127.00	127.00
Contingency Staffs - Classified	25.00	25.00	25.00	15.77	15.77
Total Instructional School Positions	9362.21	9493.73	9127.66	8449.03	8486.53
Other School Support Positions					
Principals	112.00	112.00	112.00	112.00	112.00
Assistant Principals	164.00	162.00	159.00	161.00	160.00
Assistant Administrator	40.00	36.50	41.50	40.85	34.50
Counselors	258.50	254.50	250.00	227.00	241.00
MS Graduation Coaches	14.00	22.00	17.00	0.00	0.00
HS Graduation Coaches	12.00	16.00	17.00	0.00	0.00
Local School Secretary	112.00	112.00	112.00	112.23	111.23
Local School Admin - Clerical	360.16	361.57	352.27	356.42	350.64

EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
Interpreters	1.50	5.00	5.00	5.00	5.00
Diagnosticians	5.00	7.00	4.00	4.00	4.00
Diagnosticians - Preschool	0.00	0.00	0.00	4.00	4.00
Audiologists	0.00	0.00	3.30	3.30	3.30
Occupational Therapists	0.00	4.00	9.30	9.30	9.30
Physical Therapists	0.00	0.00	6.40	6.40	6.40
Speech Language Pathologist (SLP)	191.74	193.74	190.74	190.74	190.74
SLP Parapros	0.00	0.00	4.00	4.00	4.00
Special Ed Nurses	6.00	10.50	11.50	11.50	11.50
CBST Trainers	0.00	0.00	9.50	5.00	0.00
CBST Parapros	0.00	0.00	5.00	5.00	0.00
School Nurses & Consulting Nurses	119.00	107.56	107.56	104.56	103.68
Hospital / Homebound	3.00	3.00	3.00	3.00	3.00
Special Ed Preschool Specialist	1.00	1.00	1.00	1.00	1.00
Tech Specialists – Instructional Tech	10.00	10.00	6.00	0.00	0.00
Tech Specialists – Tech Dept	80.00	82.00	67.00	67.00	73.00
Psychologists	37.25	40.25	40.25	40.25	40.25
Social Workers	36.00	36.00	36.00	31.00	31.00
Campus Officers	23.00	23.00	23.00	23.00	23.00
Custodians	642.60	661.60	661.60	546.35	554.85
Bus Monitors	60.00	60.00	60.00	60.00	60.00
Bus Drivers (Regular & Sp Ed)	942.00	942.00	924.00	824.00	854.00
Maintenance	0.00	135.00	130.00	130.00	130.00
Mechanics – Fleet Maintenance	0.00	44.00	44.00	44.00	44.00
Total Other School Support Positions	3230.75	3442.22	3412.92	3132.90	3165.39
Central Office Support Positions					
Division 1 – Gen Admin	12.25	12.99	8.50	7.50	7.50
Division 2 – Operational Support	294.20	113.89	111.45	108.45	107.85
Division 3 – Human Resources	53.00	55.50	51.00	40.00	42.00
Division 4 – Academics	98.97	97.13	71.64	65.14	65.14
Division 5 – School Leadership	36.80	36.30	33.80	29.50	29.50
Division 6 – Financial Services	56.45	51.70	49.70	46.70	46.70
Division 7 – Technology	0.00	0.00	0.00	0.00	0.00
Division 8 – Special Student Services	40.45	41.95	34.51	31.45	31.45
Division 9 – Business Services	0.00	0.00	0.00	0.00	0.00
Total Central Office Support Positions	592.12	409.46	360.60	328.74	330.14
Grand Total – General Fund Positions	13,185.08	13,345.41	12,901.18	11,910.67	11,982.06

**EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)**

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

School Year	FY2008	FY2009	FY2010	FY2011	FY2012 Projection
General Fund Positions	13,185	13,345	12,901	11,910	11,982
Student Enrollment	106,106	105,810	106,901	106,719	105,205
Staff/Student Ratio	1 : 8.05	1 : 7.93	1 : 8.29	1 : 8.96	1 : 8.78

EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2008

1. K-12 enrollment projected to increase by approximately 739 students
2. The student teacher ratio for Grades 6-8 was decreased by 1 from (23:1) to (22:1)
3. The student teacher ratio for Grades 9-12 was decreased by 1 from (26:1) to (25:1)
4. Division 1 – General Administration
 - a. Added 1.00 Audit Specialist Position
5. Division 2 – Operational Support
 - a. Added 1.00 School Safety Specialist Position
 - b. Added 2.00 Mechanic Positions
 - c. Added 1.00 Multimedia Coordinator Position
6. Division 3 – Human Resources
 - a. Added 1.00 Employee Relations Position
7. Division 5 – School Leadership
 - a. Transfer 1.50 positions from Drug Free Grant to General Fund
 - b. Added 1.00 Building Engineer Position for new Allatoona High School
8. Division 6 – Financial Services
 - a. Added 2.00 Student Reporting Positions
9. Division 8 – Special Student Services
 - a. Added 2.00 half time Psychologists

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
2. Special Ed positions added 108.70
3. School allocation changes to reduce overall positions by 113.15

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

	FY 2009	Change	FY2010	FY10 State Max
Kindergarten	18	1	19	22
Grade 1-3	19	1	20	23
Grade 4-5	26	1	27	30
Grade 6-8	22.5	1	23.5	30
Grade 9-12	25	1	26	32

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodians positions due to the service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions

FY2012

1. Add 25.49 instructional and school support positions for FY2012 enrollment and model change
2. Add 8.5 custodian positions due to school facility square footage expansion
3. Bus drivers increased 30 for needs
4. Instructional technician 6 positions transferred from ARRA to General Fund
5. Central Office position changes:
 - a. Move 0.3 Director and 0.3 secretary positions to SPLOST
 - b. Add 1.0 courier position to mail room for operation needs
 - c. Move two 0.5 clerical positions to HR from Title II-A



**EXECUTIVE SUMMARY
FY2012 PERSONNEL RESOURCE CHANGES – OTHER FUNDS**

	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
SPLOST II	13.40	15.00	0.00	0.00	0.00
SPLOST III	0.00	0.00	34.30	34.30	34.30
Title I	172.18	160.61	160.50	160.50	157.14
Title I - Stimulus	0.00	0.00	86.00	86.00	0.00
IDEA	596.30	369.56	368.62	331.59	362.58
IDEA – Stimulus	0.00	0.00	138.00	131.50	0.00
Vocational Grant	0.40	0.40	0.40	0.40	0.00
Title II - A	23.30	17.20	14.70	14.70	2.50
Homeless Grant	0.00	0.00	0.00	0.00	0.00
Federal Funded Grants	1.60	0.00	0.00	0.00	0.00
Title III LEP	18.89	21.18	21.06	21.06	23.39
Title IV	5.80	4.10	2.60	4.80	0.0
Adult Education	6.20	6.20	6.20	6.20	4.20
Psycho-Educational Centers	65.19	65.59	64.39	62.67	61.49
Facility Use	2.00	2.00	2.00	2.00	2.00
After School Program	3.10	3.10	3.10	3.10	3.10
Tuition School	1.16	1.16	2.16	1.16	1.16
Public Safety	19.00	21.00	21.00	21.00	21.00
Adult High School	3.50	3.50	3.50	3.50	3.50
Miscellaneous Grants	2.00	0.00	0.00	0.20	0.00
School Nutrition	1,150.00	1,185.00	1,185.00	1,185.00	1,214.00
Self Insurance	5.00	5.00	5.00	5.00	5.00
Purchasing	24.00	24.00	19.50	18.50	16.50
Flexible Benefits	1.00	1.00	1.00	1.00	1.00
Grand Total - Other Funds Positions	2,114.02	1,905.60	2,139.03	2,094.18	1,912.86

The District FY2012 Personnel total 13,894.92 including General Fund and Other Funds positions.



**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

**IOWA TEST OF BASIC SKILLS (ITBS)
Fall 2010 (Latest available scores)**

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students performed well above the national average on the ITBS. The table below lists the system average for the period of three years. In the Fall 2010 test, the third graders had an average composite score of 69th percentile, meaning that Cobb third graders scored equal to or better than 69 percent of all other third grade students who participated in the ITBS nationwide. Composite scores for fifth graders ranked in the 67th percentile and seventh graders scored in the 63th percentile. At each grade level, the performance of students increased by one percentile point over 2009.

ITBS results are particularly helpful in identifying reading or math skills where students may need additional instruction; by administering the test in the Fall, teachers have time to work with students before Spring CRCT testing begins.

	<i>Year</i>	<i>Score Type</i>	<i>Reading</i>	<i>Language</i>	<i>Math</i>	<i>Social Study</i>	<i>Science</i>
Grade 3	2010	% tile	63	65	68	67	68
	2009	% tile	61	64	64	67	66
	2008	% tile	63	66	68	69	68
Grade 5	2010	% tile	61	67	67	68	66
	2009	% tile	62	67	65	67	66
	2008	% tile	66	65	67	68	69
Grade 7	2010	% tile	58	58	62	62	65
	2009	% tile	58	59	61	62	64
	2008	% tile	56	56	58	56	62

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

**CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)
Spring 2011 (Latest available scores)**

Students in grades three through eight are assessed each spring on the Georgia Criterion Referenced Competency Tests (CRCT). All students are assessed in Reading, English/Language Arts and Mathematics. Students in grades three through eight are also tested in Science and Social Studies. Third grade students are required to pass the Reading test for promotion to fourth grade, fifth grade students are required to pass the Reading and Mathematics tests for promotion to sixth grade, and eighth grade students are required to pass the Reading and Mathematics tests for promotion to ninth grade.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies
(Note: Figures represent percentage of students meeting or exceeding standards)

		Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Reading	GA	91	88	90	94	91	96
	Cobb	93	91	93	96	93	97
English	GA	89	88	93	91	93	93
	Cobb	91	90	95	93	94	95
Math	GA	81	81	87	76	89	78
	Cobb	83	85	91	81	91	82
Science	GA	81	79	77	71	82	68
	Cobb	83	83	81	77	86	74
Soc Studies	GA	81	78	71	71	75	73
	Cobb	81	79	74	77	79	78

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

AMERICAN COLLEGE TESTING (ACT) PROGRAM SCORES

YEAR		NATIONAL	COBB	GEORGIA
2011	COMPOSITE	21.1	22.4	20.6
2010		21.0	22.2	20.7
2009		21.1	22.1	20.6
2008		21.1	22.0	20.6
2007		21.2	21.9	20.3
2006		21.1	21.5	20.2
2005		20.9	21.3	20.0
2004		20.9	21.3	20.0
2003		20.8	21.4	19.8
2011		ENGLISH	20.6	22.1
2010	20.5		21.8	20.1
2009	20.6		21.8	20.1
2008	20.6		21.7	20.1
2007	20.7		21.6	19.9
2006	20.6		21.2	19.8
2005	20.4		20.9	19.4
2004	20.4		20.9	19.5
2003	20.3		20.8	19.3
2011	MATHEMATICS		21.1	22.5
2010		21.0	22.3	20.7
2009		21.0	22.2	20.6
2008		21.0	22.1	20.6
2007		21.0	21.9	20.3
2006		20.8	21.4	20.1
2005		20.7	21.3	19.8
2004		20.7	21.3	19.9
2003		20.6	21.2	19.7
2011		READING	21.3	22.6
2010	21.3		22.4	20.9
2009	21.4		22.5	20.9
2008	21.4		22.2	20.9
2007	21.5		22.2	20.6
2006	21.4		21.7	20.5
2005	21.3		21.6	20.3
2004	21.3		21.5	20.3
2003	21.2		21.8	20.1
2011	SCIENCE REASONING		20.9	21.9
2010		20.9	21.8	20.5
2009		20.9	21.5	20.3
2008		20.8	21.3	20.3
2007		21.0	21.5	20.1
2006		20.9	20.9	20.0
2005		20.9	20.9	19.8
2004		20.9	21.1	19.9
2003		20.8	21.1	19.7

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

STUDENT ACHIEVEMENT TEST (SAT) SCORES

YEAR		NATIONAL	COBB	GEORGIA
2011	TOTAL	1500	1522	1445
2010		1506	1522	1451
2009		1505	1532	1455
2008		1511	1524	1466
2007		1511	1534	1472
2006		1518	1538	1477
2005		1028	1047	993
2004		1026	1040	987
2003		1026	1038	984
2011		CRITICAL READING	497	510
2010	500		511	488
2009	499		514	489
2008	502		511	491
2007	502		515	494
2006	503		517	494
2005	508		525	497
2004	508		521	494
2003	507		520	493
2011	MATHEMATICS	514	515	487
2010		515	516	489
2009		514	519	489
2008		515	514	493
2007		515	517	495
2006		518	517	496
2005		520	522	496
2004		518	519	493
2003		519	518	491
2011	WRITING	489	497	473
2010		491	495	474
2009		492	499	477
2008		494	499	482
2007		494	502	483
2006		497	504	487

Note: Writing Portion added in FY2006



**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

Percentage of Students Graduating on Time

<u>Group</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
All Student	81.3%	84.2%	86.1%	86.9%
Asian	91.0%	94.3%	96.2%	94.2%
Black	70.3%	77.0%	79.9%	81.3%
Hispanic	60.5%	67.5%	72.2%	78.2%
Am. Indian	68.2%	68.8%	76.0%	77.5%
White	88.2%	89.8%	90.8%	91.4%
Multi-racial	81.0%	82.7%	86.6%	84.5%
Students with Disabilities	55.6%	60.2%	60.9%	60.0%
English Language Learners	49.9%	54.3%	56.2%	66.7%
Econ. Disadvantaged	82.8%	86.6%	90.8%	91.5%

Percentage of High School Students Dropping Out Annually

<u>Group</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
All Student	2.1%	1.7%	3.2%	2.6%
Asian	0.6%	1.7%	1.4%	1.0%
Black	2.4%	1.8%	4.2%	3.3%
Hispanic	3.8%	2.2%	5.0%	4.0%
Am. Indian	2.2%	1.2%	2.3%	3.6%
White	1.6%	1.6%	2.3%	1.8%
Multi-racial	2.8%	1.3%	3.7%	2.3%
Students with Disabilities	3.5%	3.3%	5.5%	4.6%
English Language Learners	4.4%	2.5%	5.0%	3.2%
Econ. Disadvantaged	0.1%	0.1%	0.2%	0.1%

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

GEORGIA HIGH SCHOOL GRADUATION TEST (GHSGT)

As part of the statewide testing program, 11th grade students are administered the GHSGT each spring. They are tested in four subject areas — English Language Arts, Mathematics, Science and Social Studies — and each section must be passed to earn a Georgia high school diploma. Scores range from 100 to 300 with 200 as a passing score in English Language Arts, Science and Social Studies. The scores for Math range from 400 to 600, with 500 as passing. Results for the System, metro area (RESA— Regional Educational Service Agencies) and State are listed in the Table below. It is followed by Figures that display the passing percentage on each subject with five year, 2007 – 2011, progress comparison.

Schools use the GHSGT results to determine if students are well-prepared students to graduate and earn a high school diploma. Students who do not succeed on their first attempt have additional opportunities to meet the standards prior to completing 12th grade.

Mean Scale Score and Percent Passing for First Time 11th Grade Test Takers – Spring 2011

	ENGLISH / LANGUAGE ARTS						MATHEMATICS					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	247	96	94	94	93	99	252	93	94	97	96	97
RESA**	240	92	91	91	na	99	240	84	92	93	na	94
State	237	91	90	90	89	98	236	84	91	94	93	95

	SCIENCE						SOCIAL STUDIES					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	251	96	92	90	90	83	251	88	84	91	90	95
RESA**	245	93	90	88	na	78	243	82	81	88	na	92
State	243	93	90	88	86	77	237	80	78	87	86	91

** RESA (Regional Educational Service Agencies): Cobb, Clayton, DeKalb, Douglas, Fulton, Gwinnett, Atlanta City, Buford City, Decatur City, and Marietta City.

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

ADEQUATE YEARLY PROGRESS (AYP)

Cobb County School District met 77 of 81 (95 percent) total indicators for AYP in 2011, an improvement from 2010 when the district met 70 of 78 (90 percent) indicators. Additionally, 85 percent of all Cobb students met or exceeded standards and 40 percent of students scored at the advanced level in both Math and English Language Arts (ELA). At the high school level, student performance was greater than 90 percent on both Math and ELA assessments. Overall, 81 of 110 (74 percent) schools made AYP before summer retesting is factored into the data.

Schools and systems are evaluated based on test participation, academic proficiency and a second indicator - graduation rate for high schools, and attendance rate for elementary and middle schools. The performance of specific student groups, including groups defined by ethnicity, English Language Learners and Students with Disabilities, is among the indicators for AYP.

2011 Academic Proficiency: Elementary/Middle Schools (July)											
Math Group	Target	# FAY Tested	% M	% E	Tot M+E	ELA Group	Target	# FAY Tested	% M	% E	Tot M+E
All	75.7%	45,333	44.7	42.7	87.4	All	80.0%	45,317.5	50.5	43.3	93.8
Asian/Pacific Islander	75.7%	2225	25.5	70.9	96.4	Asian/Pacific Islander	80.0%	2224	33.3	64.3	97.7
Black	75.7%	13,681	52.7	26.7	79.4	Black	80.0%	13,675	61.5	29.2	90.8
Hispanic	75.7%	7642	54.0	27.1	81.1	Hispanic	80.0%	7637	64.2	24.1	88.3
Amer. Indian Alaskan Native	75.7%	83	48.2	39.8	88.0	Amer. Indian Alaskan Native	80.0%	83	56.6	36.1	92.8
White	75.7%	20,298	37.8	56.3	94.2	White	80.0%	20,295.5	39.8	57.6	97.5
Multi-racial	75.7%	1404	45.4	43.4	88.7	Multi-racial	80.0%	1403	50.0	45.0	95.0
SWD	75.7%	6358	49.8	22.2	72.0	SWD	80.0%	6351	60.9	19.1	80.0
ELL	75.7%	4076	53.3	20.1	73.4	ELL	80.0%	4069.5	69.3	12.3	81.6
ED	75.7%	19,627	53.3	24.9	78.2	ED	80.0%	19,614	64.2	24.4	88.6

2011 Academic Proficiency: High School (July)											
Math Group	Target	# FAY Tested	% M	% E	Tot M+E	ELA Group	Target	# FAY Tested	% M	% E	Tot M+E
All	76.0%	6683	26.8	63.9	90.7	All	90.8%	6688	27.6	68.0	95.6
Asian/Pacific Islander	76.0%	359	14.2	83.8	98.1	Asian/Pacific Islander	90.8%	360	21.1	76.1	97.2
Black	76.0%	2020	39.6	40.5	80.1	Black	90.8%	2019	42.0	50.5	92.5
Hispanic	76.0%	676	36.2	46.7	83.0	Hispanic	90.8%	676	38.3	51.9	90.2
Amer. Indian Alaskan Native	76.0%	25	24.0	72.0	96.0	Amer. Indian Alaskan Native	90.8%	25	8.0	88.0	96.0
White	76.0%	3508	19.0	78.4	97.4	White	90.8%	3513	18.2	80.0	98.3
Multi-racial	76.0%	95	23.2	68.4	91.6	Multi-racial	90.8%	95	23.2	72.6	95.8
SWD	76.0%	555	42.3	31.4	73.7	SWD	90.8%	558	50.5	30.1	80.6
ELL	76.0%	174	23.6	42.0	65.5	ELL	90.8%	178	52.2	21.9	74.2
ED	76.0%	2006	39.7	42.8	82.5	ED	90.8%	2004	41.4	50.0	91.4

*Note: American Indian, Alaskan Native subgroup had only 25 students. While data is presented for the group, this subgroup was not included in AYP determinations.

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

EXPENDITURES PER FTE

Compared to the average school system in Georgia, Cobb County spends less on operation and support, and more on student instruction.

According to the latest available State DOE Report Card, 2009-2010, Cobb County spent 74.8% of its total General Fund expenditure in instruction. The Georgia State system average is 68.0%. The following table is the presentation of K-12 expenditures in category details, by percent and per FTE (student full-time equivalency).

K – 12 Expenditures in General Fund

	COBB COUNTY		STATE OF GEORGIA	
	Percent	Per FTE	Percent	Per FTE
Instruction	74.8%	\$5,936	68.0%	\$5,399
Media	1.7%	\$135	2.0%	\$158
Instructional Support	2.8%	\$220	4.0%	\$321
Pupil Services	2.2%	\$174	2.9%	\$232
General Admin	1.1%	\$90	2.8%	\$219
School Admin	6.2%	\$492	6.8%	\$544
Transportation	4.5%	\$361	4.7%	\$376
Maint & Operation	6.7%	\$532	8.5%	\$675
Capital Projects	0%	\$0	0%	\$3
School Food	0%	\$0	0%	\$1
Debt Services	0%	\$0	0.2%	\$16
Total	100%	\$7,941	100%	\$7,942

Data Source: State of Georgia Department of Education 2009-2010 Report Card

EXECUTIVE SUMMARY REACCREDITATION BY SACS

The Cobb County School District received official notice from the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS) that the school district has been reaccruited for five years. SACS accreditation is a critical validation of school operations, and most colleges and universities will accept only students who have graduated from a SACS-accredited school.

The official notice follows a comprehensive, three-day evaluation by a delegation of SACS representatives in November 2009. The evaluation team was comprised of 27 education professionals from throughout the Southeast. During the evaluation team's visit to Cobb, more than 1,200 parents, students, teachers, principals, administrators and District support staff were interviewed regarding a variety of standards and best practices. At both the district and individual school levels, the team looked closely at Vision and Purpose, Governance and Leadership, Teaching and Learning, Documenting and Using Results, Resource and Support Systems, Stakeholder Communications and Relationships, and Commitment to Continuous Improvement.

SACS offers district-wide accreditation only to systems meeting the highest levels of educational quality. The final report offered numerous commendations for outstanding practices, and cited several strengths in each of the areas evaluated. Additionally, the report provided a few key recommendations for improvement. The District already has begun the process of addressing those recommendations.

"This report really provides a comprehensive look at our District and schools, and it validates the hard work of our teachers, administrators and support staff to provide the best education possible for Cobb County students," said school board Chairwoman Lynnda Crowder-Eagle. "I'm very proud that the Cobb County School District has been reaccruited in such an enthusiastic manner, by an unbiased and professional outside review team. We look forward to addressing the few recommendations, and thank the review team for providing such a thorough evaluation."

The Cobb County School District first earned district-wide accreditation in 2004 and was one of the first three school systems in the nation to receive the designation. SACS, paired with the North Central Association Commission on Accreditation and School Improvement (NCA CASI) and the National Study of School Evaluation (NSSE) comprise the AdvancED organization, which seeks to help schools and school systems improve student success through a stringent set of standards. For more information, visit the AdvancED Web site at www.advanc-ed.org. To view the Quality Assurance Review Team's final report on the Cobb County School District please go to www.cobbk12.org, or click [CCSD News and Announcements](#).





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ORGANIZATION/ POLICY





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ORGANIZATIONAL DIVISIONS



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COBB COUNTY SCHOOL DISTRICT SCHOOL DISTRICT ENTITY

Cobb County School District

The Cobb County School District is the second largest school systems in Georgia and the 26th largest in the United States. The kindergarten through 12th grade student population is approximately 108,000.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 15,000 full-time employees including over 8,300 classroom teachers and 3,100 school personnel, the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

Board of Education and Administration

The Cobb County Public School District is the basic unit of governmental organization established to provide educational services to the citizens of Cobb County, Georgia, excluding the city of Marietta which operates its own school district. By Article VIII, Section V, Paragraph 1, of the Constitution of the State of Georgia, "authority is granted to counties to establish and maintain public schools within their limits." Under this legal provision, the Cobb County Schools are operated.

The school district functions under the regulation of the State Board of Education of Georgia and the State Department of Education. From these sources come standards for all educational services of the school district. Through a network of regulations and services, the State Board and the State Department of Education assist Cobb County and other Georgia school systems in the educational process at the local level.

The first recorded minutes of a governing board of schools in Cobb County are dated June 7, 1881. In that year, the schools were operated on an income of less than \$5,000. From this modest beginning has developed an educational enterprise including 114 schools serving over 108,000 students with a total annual budget over \$900 million in all funds.

The Cobb County Board of Education is composed of seven members who are elected to four-year staggered terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms. The Board is mandated by the state of Georgia with responsibilities to establish general policies, approve expenditures, set the tax rate for local school funds, approve personnel appointments, make decisions on school sites and construction and appoint special consultants. The Cobb County Board of Education is elected by the public and, as such, has decision-making authority over the District. The District is not included in any other "reporting entity" as defined in NCGA Statement 3 Defining the Governmental Reporting Entity.

The Board welcomes visitor's public input and will permit anyone to bring matters before the members. A citizen may address the Board in the Public Comments section (30-minute limit) which is held prior to the regular Board meetings.

SCHOOL DISTRICT ENTITY (Continued)

The Board meets at 8:30 a.m. the second Wednesday and at 7:00 p.m. the fourth Thursday of each month at the central administration building, 514 Glover Street, Marietta, Georgia. There is only one Board meeting in November and December because of Thanksgiving and the Winter holidays.

The Board of Education appoints a superintendent of schools to serve as the chief administrative officer. The Superintendent is charged with administering the educational programs as authorized by the Board and directing the work of administrative and instructional personnel as they implement programs in the school district. The Superintendent and six administrative divisions: Operational Support, Human Resources, Accountability & Research, Leadership & Learning, Financial Services and Special Student Services are responsible for the administration of the school district, but final responsibility rests with the Board.

Each of the schools is administered by a principal who is charged with the responsibility of the total school operation. The schools are staffed by appropriate instructional and support personnel based on pupil enrollment. The school principal and faculty work cooperatively with instructional specialists and central administrative personnel in developing and implementing effective instructional programs in concert with quality education.

In addition to meeting established standards from local and state sources, Cobb County schools meet accrediting standards of the Southern Association of Colleges and Schools. The accreditation means that schools meet a recognized standard regarding personnel, auxiliary services, instructional programs, and physical facilities. The accreditation assures school personnel and citizens that the means are available to support a cooperative effort for quality education.

A strong concern for, and support of, education has long been a tradition of Cobb citizens. This concern has been paralleled by the quality and enthusiasm of the professional educators who work in the school system. The cooperation between local citizens and educators that has marked the success of education in Cobb County in the past will continue to increase educational opportunities for young people in the coming years.

Fund Descriptions and Basis of Accounting

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

When budgeting for revenue and expenditures, the District uses one of two methods that the Governmental Accounting Standards Board (GASB) approved: modified accrual basis or accrual basis. Budgets are adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia. The basis of budgeting is the same as the basis of accounting used in the District's Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

SCHOOL DISTRICT ENTITY (Continued)

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the Modified Accrual Basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined; and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The district appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

The ***special revenue funds*** are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

The ***debt service fund*** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

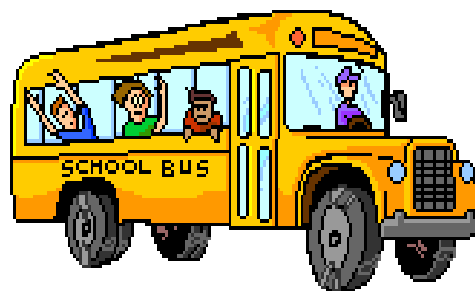
The ***capital project funds*** account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

SCHOOL DISTRICT ENTITY (Continued)

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

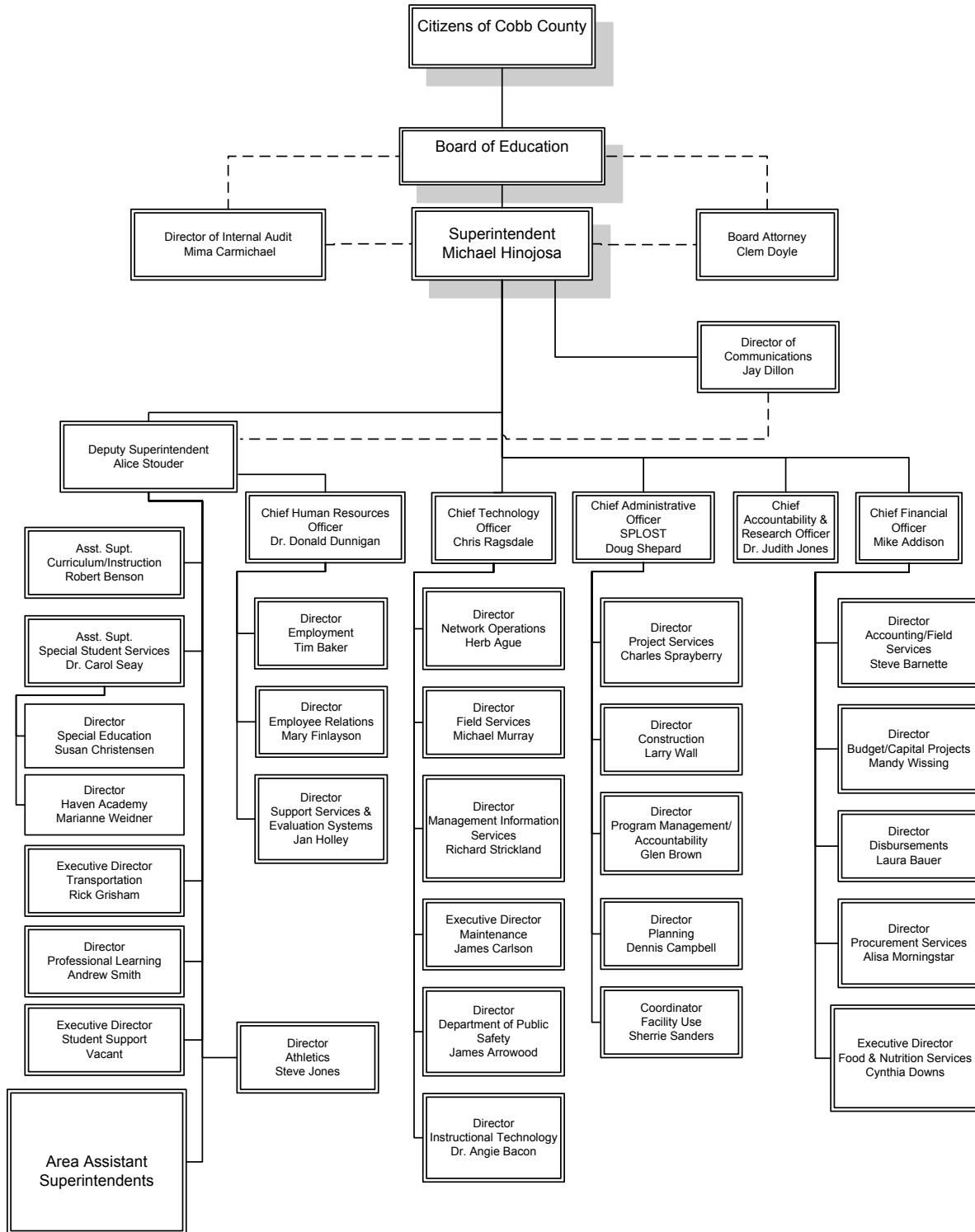
Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



ORGANIZATIONAL CHART

As of July, 2011



RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT

Personnel of the Cobb County School District are organizationally classified according to the function that they perform for the District. The organizational chart has been coded with the appropriate function code and a definition of those functions has been listed below.

FUNCTION

The function describes the activity for which a service or material is acquired. Functions include all activities or actions that are performed to accomplish the objectives of an enterprise. The functions of the school district are classified into five broad areas; Instruction, Support Services, Operation of Non-Instructional Services, Facilities Acquisition and Construction and Other Outlays. Functions are further divided into sub-functions and areas of responsibility.

CODE

FUNCTION

- 100 Instruction Activities dealing directly with the interaction between teachers and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, teaching machines, etc.) which assist in the instructional process.
- 210 Pupil Services Activities designed to assess and improve the well-being of students and to supplement the teaching process. Activities include guidance, counseling, testing, attendance, social work, health services, etc. Also includes supplemental payments for additional duties such as coaching or supervising extracurricular activities.
- 221 Improvement of Instructional Services Activities which are designed primarily for assisting instructional staff in planning, developing, and evaluating the process of providing challenging learning experiences for students. These include curriculum development, techniques of instruction, child development and understanding, staff training and professional development.
- 222 Educational Media Services Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.
- 230 General Administration Activities concerned with establishing and administering policy in connection with operating the Local Education Agency. These include the activities of the members of the Board of Education. Local activities in interpretation of the laws and statutes and general liability situations are charged here, as are the activities of external auditors. Also recorded here are activities performed by the superintendent, administrative support personnel and deputy, associate, or assistant superintendent having overall administrative responsibility.
- 240 School Administration Activities concerned with overall administrative responsibility for school operations. Included are activities of principals, assistant principals, full time department chairpersons and clerical staff.
- 250 Support Services-Business Activities concerned with fiscal operation of the Local Education Agency, including budgeting, financial and property accounting, payroll, inventory control, internal auditing and managing funds. Also included are purchasing, warehouse and distribution operations, and printing, publishing and duplicating operations.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT (Continued)

- 260 Maintenance and Operation of Plant Services Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair. This includes the activities of maintaining safety in the buildings, on the grounds, and in the vicinity of the schools. Property insurance expenditures are recorded in this function.
- 270 Student Transportation Activities concerned with the conveyance of students to and from school and trips to school activities. These activities include supervision of student transportation, vehicle operation, servicing and maintenance, bus monitoring and traffic direction. Transportation insurance expenditures are charged to this function.
- 280 Support Services Central Office activities, other than general administration and business services. Included are personnel services, data processing services, strategic planning including research, development and evaluation on a system-wide basis; and public relations activities, such as writing, editing and other preparation necessary to disseminate information to students, staff and the general public.
- 290 Other Support Services All other support services not properly classified elsewhere in the 200 series.
- 310 School Nutrition Program Activities concerned with providing food to students and staff in a school. This service area includes the preparation and serving of regular and incidental meals or snacks in connection with school activities and the delivery of food. Activities should be recorded in Fund 600 (School Nutrition Program) except when paid by federal funds from fund 100 on behalf of the food service operation due to a shortage of funds or by special arrangement.
- 320 Enterprise Operations Activities that are financed and operated in a manner similar to private business enterprises-where the intent is to recover costs through user charges. Examples: Local Education Agency operated bookstore, cannery or freezer plant operation, stadium operation, etc.
- 330 Community Services Operations Activities concerned with providing community services to students, staff or other community participants.
- 400 Facilities Acquisition and Construction Services Activities concerned with the acquisition of land and buildings; renovating buildings; the construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites.
- 500 Other Outlays Outlays which cannot be properly classified as expenditures, but require budgetary or accounting control. Transfers to other funds are recorded here.
- 510 Debt Service Outlays to retire the long-term debt (obligations in excess of one year) of the Local Education Agency. Included are payments of principal, interest and paying agents' fees. Interest on current loans (repayable within one year) is charged to function 250.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT (Continued)

OBJECT

The object code is used to describe the service or commodity obtained as a result of a specific expenditure. There are several major object categories which may be further subdivided:

<u>CODE</u>	<u>OBJECT</u>
1101-1991	<u>Salaries</u> Salaries paid to all school district related personnel
2101-2901	<u>Employee Benefits</u> Expenditures on behalf of the employees. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefit payments and, while not paid directly to employees, are part of the cost of personnel services. The employee benefit applicable to any salary should be charged directly to the function to which the salary was charged. Employer benefits should include, but are not limited to, group insurance, social security, retirement, workers compensation, unemployment compensation and annuity plans.
3001-3105	<u>Contract Services</u> Services which can be performed only by persons or firms with specialized skills and knowledge. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services and travel of architects, engineers, auditors, dentists, medical doctors, lawyers, consultants, teachers, accountants, etc.
6101-6165 6301-6422	<u>Supplies</u> All supply items which would include office supplies, paper, cleaning supplies, etc. This category also includes computer software, food usage, textbooks or books and periodicals.
4111, 5301, 6211-6264	<u>Utilities</u> Includes water and sewer, telephone expenses and energy, including electricity, gas, oil, coal, gasoline, diesel fuel and other services from public or private utilities.
7102-7401	<u>Equipment, Building and Land</u> Expenditures for (a) the purchase or acquisition of land, (b) improvements of land including grading, landscaping, sidewalks, driveways, retaining walls, hydrant installation, initial surfacing and soil treatment of athletic fields, fences and underground storage tanks, (c) the acquisition of existing buildings or contracted construction of buildings, (d) equipment such as machinery, furniture and fixtures, and vehicles, (e) buses to transport students, (f) the purchase or lease-purchase of computers and (g) depreciation expenditures.
Misc Codes	Other expenditures such as building rental, travel, dues and fees, repair and maintenance services, and other goods and services that are not classifiable.

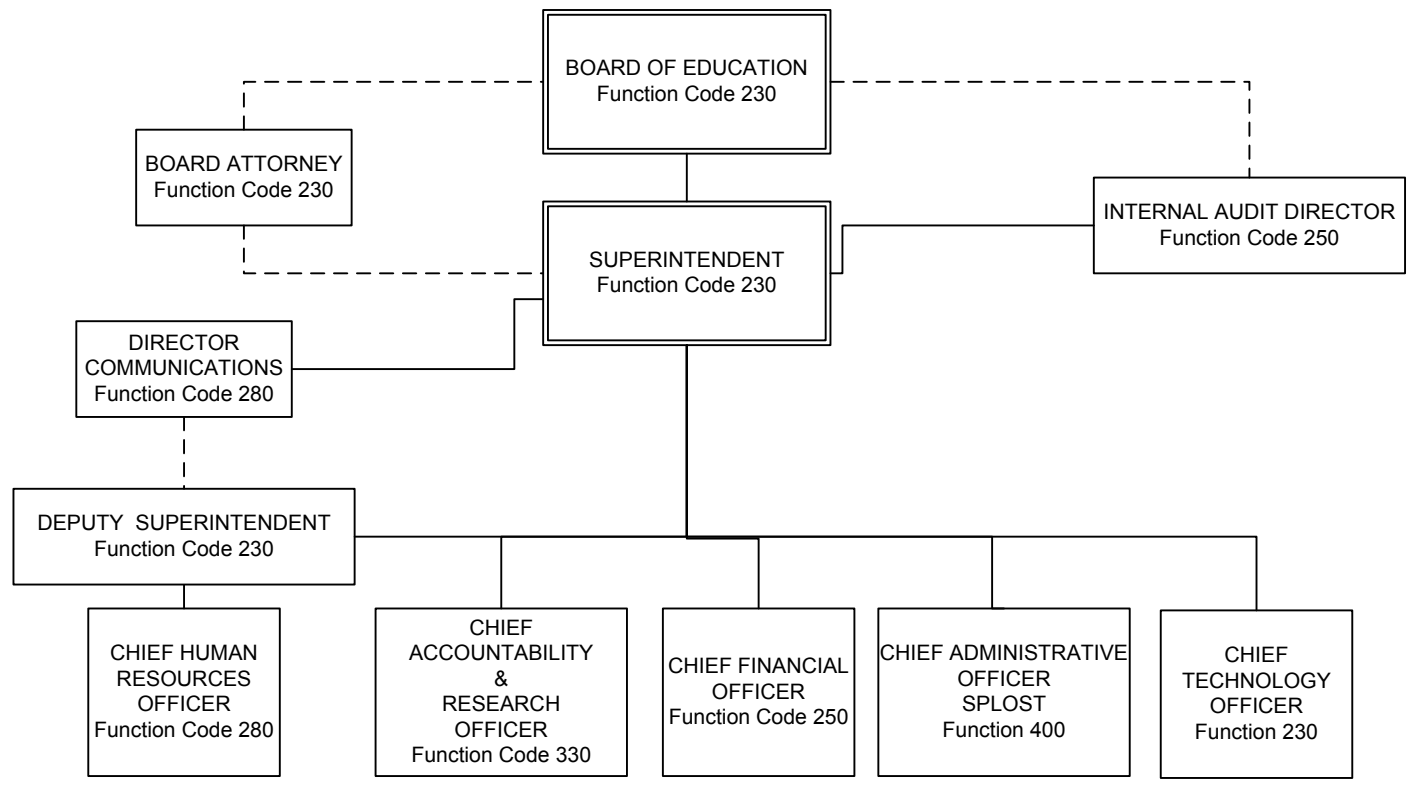
SUPERINTENDENT DIVISION

DIVISION RESPONSIBILITIES

An elected seven-member board serving four-year terms officially governs the school district. The board appoints a superintendent of schools to serve as the Chief Administrative Officer. The Superintendent is responsible for implementing educational programs and running the day-to-day operations of the school district. Policy Development is responsible for maintaining the Board Policy Manual.

DIVISION ORGANIZATION

The Superintendent's Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Board Attorney - Each year, the Board retains the services of an external attorney to provide legal advice and to handle legal matters for the School District

The **Deputy Superintendent, Chief Financial Officer, Chief Accountability Officer, Chief Technology Officer, and Chief Administrative Officer-SPLOST** assist the Superintendent in supervising all activities and operating functions of the school district.

SUPERINTENDENT DIVISION (Continued)

Policy Development – Interprets, implements, and maintains District Board Policy, Administrative Rules and Forms and develops the District calendar.

Internal Audit - supports all financial and operational activities of the school district. The Department is an independent, objective assurance and consulting function established to add value and improve operations. Internal Audit performs financial audits and compliance reviews of all schools and operational, compliance and efficiency reviews of central office departments, programs and activities.

Communications - Communicates with students, staff members, parents and the general public concerning school district events and news. Also manages relations with news media, both proactively promoting a positive image of the Cobb County School District, and reactively responding to crisis events. Develops key communications and maintains the tools - including publications, web sites, cable television station, and automated calling system - to deliver them.

WORKLOAD INDICATORS

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Board Meetings - Meet twice a month, the second Wednesday and the last Thursday of the month, with only one meeting in November and December.	22 Board Meetings	22 Board Meetings	22 Board Meetings
School Councils - Seven members from each school provide advice and recommendations to the principal, and as appropriate, to the Board	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.
Facility & Technology Committee – 16 appointed members by the Board and Superintendent meet to oversee the SPLOST spending.	Meetings were held once a month.	Meetings were held once a month.	Meetings were held once a month.
Committee of 100 – a teacher from each school meets to discuss concerns of the teachers and Certified positions	Representatives met one time during the year. Number of meetings decreased due to Budget cuts.	Committee disbanded due to budget cuts	Committee disbanded due to budget cuts

SUPERINTENDENT DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
<p>Newsletter is published by the Communications Department to communicate school district news (employee awards, school honors and awards, policy changes, etc.)</p>	<p>Launched new District Web site; Many schools opting to use new Web template for consistency and ease of use; district and local school newsletters; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team (expanded use of video for board & parent communication)</p>	<p>District Web site – continuing to move school sites to Web template; district and local school newsletters; increased email distribution list; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team (expanded use of video for board & parent communication)</p>	<p>Expanded use of social media for communication of important District news, events; assisted majority of schools with local school Web pages; worked with individual school branding requests; Continuance of effective campaigns & tools from prior fiscal years</p>
<p>Internal Audit Elementary School audits Middle School audits High School audits Special School audits Operational audits/projects</p>	<p>28 11 6 N/A 35</p>	<p>21 10 11 1 39</p>	<p>18 3 4 N/A 47</p>
<p>Policy Development Policy/Rule/Form Revisions/Creations/Deletions Board Policies Administrative Rules Forms Percentage of Rules Updated Since 9/1/04</p>	<p>2 61 79 76.7%</p>	<p>7 71 N/A N/A</p>	<p>4 29 N/A N/A</p>

LEADERSHIP & LEARNING DIVISION

DIVISION RESPONSIBILITIES

The Primary function of the **Leadership and Learning Division** is to lead the ongoing development and continuous improvement of an effective instructional program in Cobb County. The division is responsible for all facets of student performance, school leadership, leadership development, curriculum and instruction, special student services, student support, transportation, professional learning, athletics, and human resources

Athletics is responsible for managing interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

Area Assistant Superintendents lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

Curriculum & Instruction assists schools with curriculum development, instructional design and resources, federal programs, grants, and professional development. The mission of the C&I division is to support each student's success through quality learning experiences. We continuously support higher levels of student achievement through classroom practices that address and assess pre-determined learning expectations associated with the Georgia Performance Standards.

Professional Learning provides training for employees within the district to improve student achievement and to increase professional productivity.

Special Student Services provides individualized support for students who are at risk of not achieving to their greatest potential. The division provides educational services that foster achievement of the whole child in the least restrictive environment.

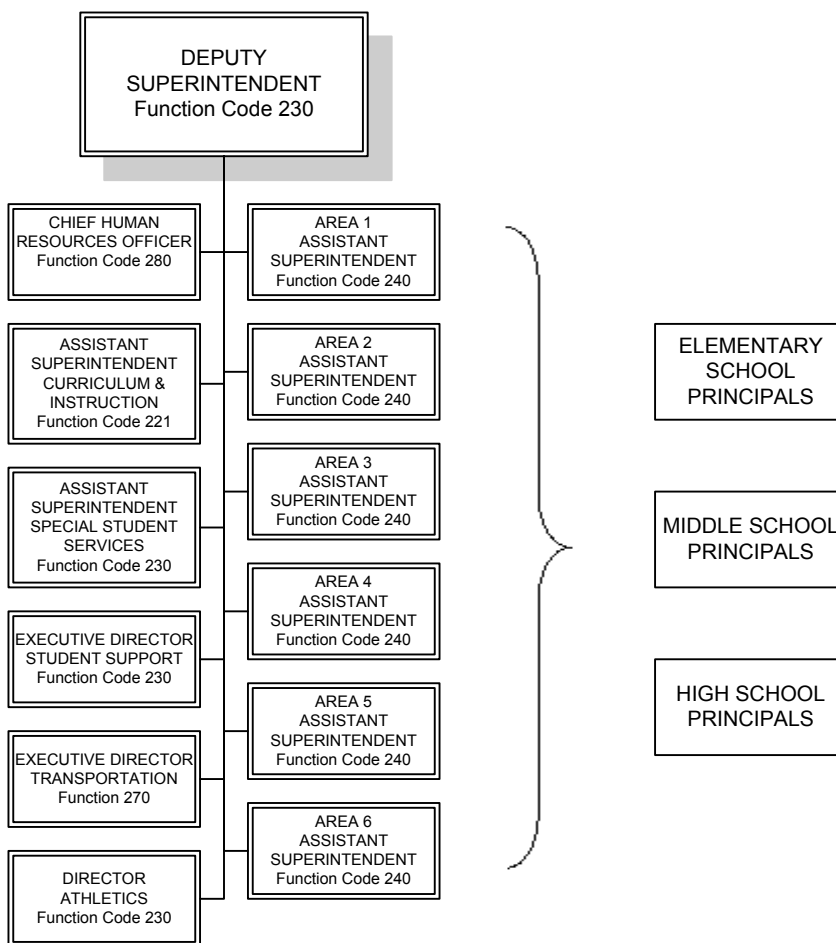
Student Support is responsible for many key administrative functions in the day-to-day operation of the District including student discipline & planning, prevention/ intervention, school health services, and school social work.

Transportation Services is responsible for transporting the student population to school facilities in the District. The school bus is an extension of the classroom and serves as an integral part of the education process for all students. All stakeholders work collaboratively to insure the highest level of safety and positive riding experience for all students.

LEADERSHIP & LEARNING DIVISION (Continued)

DIVISION ORGANIZATION

The Leadership & Learning Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



LEADERSHIP & LEARNING DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The primary function of the **Area Assistant Superintendents** is to lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

The main task of **Athletics** is to manage the interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

The task of **Curriculum & Instruction** is to improve student achievement through performance based instruction. This instruction emphasizes the student learning which is demonstrated through performances or products. To improve student achievement, we must have a guaranteed curriculum, and deliver the content so that students learn the content, but can also apply, use and communicate their knowledge. In order to measure student learning and refine the instruction, we must regularly use a variety of assessment tools. The district chart pulls together the major components, which directly build student achievement and performance.

Student achievement is a cumulative process of educational experiences. Through the curriculum, resources, and strategies, the District provides the learning opportunities necessary for students to acquire the skills, knowledge, communication, thinking, and reasoning abilities needed to be successful graduates of Cobb County.

There are five major initiatives under way that support specific goals of the Cobb County School District Strategic Plan. Those initiatives are:

1. No Child Left Behind – Implements strategies, programs, and regulations that support the mandates of No Child Left Behind addressing student remediation and measured student achievement.
2. Curriculum and Data Management System – Provides a one-stop curriculum website for teachers, administrators, parents, and community. Known as PICASSO (Portal Integrating Curriculum, Assessment, and Student System Operations), the site will provide a K-12 aligned curriculum content standards, exemplary lesson plans, and comprehensive aligned resources. In addition, the site will provide assessment options, online access for grading, attendance, and discipline. There will be multiple reporting options and parent communication tools.
3. Technology Integration Standards – Infuses Cobb County Technology Standards that are aligned to national standards into the Cobb County curriculum content. Also, the infrastructure and equipment to support this infusion is provided in this initiative.
4. Distance Learning Delivery Systems – Identifies and enhances teaching and learning through the delivery of proven distributed learning methods and systems. Online courses and videoconferencing are two opportunities for Cobb County students and teachers.

LEADERSHIP & LEARNING DIVISION (Continued)

5. Post-Secondary/Career Preparation – Establishes district expectations for students as they acquire a K-12 education in Cobb County. A profile for all high school graduates is identified, a model for academic support and career planning is developed, and an emphasis on student acquisition of workplace skills is made. In addition, quality alternative education opportunities for students are provided.

Professional Learning provides training for employees within the district to improve student achievement and to increase professional productivity. The Cobb County Professional Learning Department supports a structure for the organizational learning and development of all employees that:

- Commits the district to establish high expectations for all students and staff.
- Commits to building a district culture that accepts collective responsibility for the learning of all students.
- Supports the implementation of **The Georgia School Keys to Quality**, as a standards-based school improvement process in all schools.
- Identifies high quality, sustainable professional learning in the school improvement process for all employees as the foundation of student success.
- Supports the organization of all schools into learning communities.
- Commits the district to adhere to the state board rules for governing professional learning.
- Assures that professional learning funds shall be used only for activities that enhance the knowledge and skills of all district personnel, school board members and school council members, which directly relate to improving student success.

Special Student Services task is to provide educational services that foster achievement of the whole child in the least restrictive environment. To provide a world class education, we will promote professional learning, consult and collaborate with students, parents, and staff, assess students' needs, and foster relationships with our stakeholders. The Special Student Services is comprised of the Special Education Department, Psychological Services, School Counseling, and H.A.V.E.N Academy.

Special Education Department – The Special Education Department provides support to students, parents, and schools to foster achievement of meaningful outcomes for students with disabilities. This support is provided by leading with integrity, building positive relationships, making student driven decisions, and maintaining high expectations for all students. The Special Education Department is charged with improving the academic, behavior, and social performance of students with disabilities as well as ensuring that the district is in compliance with IDEA.

Psychological Services – The district's school psychologists help students succeed academically, socially, behaviorally and emotionally. School psychologist work to increase student achievement by assessing barriers to learning and helping determine the best instructional strategies to improve learning, and work within a multidisciplinary team to evaluate eligibility for special education services. They collaborate with educators, parents, and other professionals to create safe, healthy and supportive learning environments that strengthen connections between home, school, and the community for all students.

School Counseling – School Counselors assist students in overcoming barriers that impede learning. The goal of all Cobb County Professional School Counselors is to implement a standards-based comprehensive school counseling program that:

LEADERSHIP & LEARNING DIVISION (Continued)

- * Includes a curriculum addressing the needs of all students in the domain of academic, personal/social, and career development
- * Provides specialized interventions based on identified student needs
- * Assists students in acquiring appropriate attitudes, knowledge, and communication skills to promote healthy relationships
- * Enhances the ability of students to identify and utilize the appropriate resources needed for post-secondary success
- * Creates positive relationships with students fostering personal growth, service to others, and academic achievement
- * Advocates for all students encouraging them to develop to their fullest potential
- * Encourages counselors to consult and collaborate with other educators, parents, and community on behalf of all students

H.A.V.E.N. Academy - One of twenty-four programs of the Georgia Network for Educational and Therapeutic Support (GNETS). The program serves students from Cobb, Douglas, and Marietta City School Systems. Students with an emotional and behavioral disorder (EBD) are served based upon the documentation of the severity of the duration, frequency and intensity of the behaviors. H.A.V.E.N. Academy supports the continuum of services by providing comprehensive education and therapeutic support. Special Education services include behavior change strategies within small group H.A.V.E.N. classes, individual and group counseling, family counseling, interagency coordination and direct services to students and their families.

Student Support includes Prevention and Intervention, School Social Workers, and School Health services. Student Support is also responsible for advising administrators regarding student discipline issues and conducting student discipline hearings. The division also coordinates the student transfer process, provides support to school administrators in student custody, subpoenas, records requests, enrollment and attendance issues.

Prevention / Intervention: This program provides a system-wide student assistance program to address the needs of children involved in high-risk behaviors. The center networks with community agencies, businesses, parent groups, law enforcement departments, and social services organizations to assist in the development of healthy environments and increase effective parenting and positive life skills for students. The program provides prevention education and training, a crisis response team, parent awareness seminars, and free assessments through other agencies.

School Health Services: Student Health Services provide chronic health illnesses training for school staff; orients, trains and provides ongoing professional development for consulting itinerant and school nurses; orients and trains clinic substitutes; develops, implements and interprets procedures and forms for clinic/student health; Individualized Health Care Plan for eligible students; Section 504 plans for eligible students; monitors absenteeism and communicable illness; collaborates with Cobb and Douglas Public Health and DHR; and maintains clinic/student health statistics.

School Social Work: School Social Workers are certified professionals who provide ongoing advocacy and direct services such as groups, individual counseling, crisis intervention, and home visits to assess environmental factors and improve academic success for students. They develop and implement community resources to eliminate barriers to student achievement in areas of health, mental health, transience, and family basic needs. School Social Workers provide intensive services to address student punctuality, attendance, dropout prevention, and file truancy referrals to Juvenile Court, when necessary.

LEADERSHIP & LEARNING DIVISION (Continued)

Transportation Services is committed to providing safe, efficient, and reliable transportation for over 96,000 students eligible for bus service. Staff is committed to creating a positive rider atmosphere, highest level of professionalism, and continuous communication with all stakeholders. There are 955 bus drivers and 145 bus monitors delivering students to 114 schools. The department utilizes routing software to assist staff in establishing bus routes and bus stops. Buses are equipped with vehicle locator technology, as well as, digital video to insure the highest level of safety and service.

General education elementary students eligible for bus service must live more than one half mile from their home elementary school and secondary students over one mile from their home middle or high school. Special Needs Transportation transports across the entire district to specific schools and programs. We believe that a world class education begins with a first class bus ride!

Fleet Maintenance is responsible for keeping the school district's fleet of approximately 1,224 buses and 288 support vehicles in safe operating condition. The department is comprised of 55 employees who operate 4 maintenance facilities and 10 fueling stations. All buses are inspected monthly and annually by the Georgia Department of Public Safety.

LEADERSHIP & LEARNING DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
# Seniors	7627	7732	7823
Number of graduates	7177	7266	7239
Completion ratio	94%	93.97%	92.53%
K-12 dropouts	1700	1361	1455
Adult Education			
Students served	3,475	2853	2322
Cobb County	1,378	1162	1202
(ESOL)	1,693	1216	684
Paulding County	390	425	367
Cobb County Correctional inmates	14	50	69
Number of students taking GED	1142	1226	1235
Number of students taking GED that received the credential	767	801	718
Alternative Education Program			
Students Served	Enrollment 118	318	165
AVID			
	<ul style="list-style-type: none"> • 85 Sections Offered • 23 AVID Sites* • 275 Tutor Hours per week • 99.8% AVID students on track for 4-year university *23 schools either certified or in the certification process, more schools are in planning stages or 1st year of implementation • (33 total schools) 	<ul style="list-style-type: none"> • 89 Sections Offered • 25 AVID Sites • 208 Tutor Hrs per week • 99.8% AVID students on track for 4-year university • 25 AVID Sites Certified 	<ul style="list-style-type: none"> • 43 Sections Offered • 9 AVID Sites • 226 Tutor Hrs per week • 100% AVID students on track for 4-year university • 9 AVID Sites Certified

LEADERSHIP & LEARNING DIVISION (Continued)

Courses available on-line to students	NOVANET	NOVANET	NOVANET
<p>* Each unit represents 1/2 credit</p>	<p>17 High Schools 2 Special Schools 1,415 students 2,397 units earned*</p>	<p>17 High Schools 1 Special School 1,702 Students 1,805 Units earned*</p>	<p>16 High Schools 2 Special Schools 1,646 Seats 1,746 Units earned</p>
	<p>(note: does not include PLC data this year)</p>	<p>(note: does not include PLC data this year)</p>	<p>(note: does not include PLC or HAVEN data)</p>
	<p>Cobb Virtual Academy 62 course offerings 1227 students 17 High Schools 1 Special school 2 Middle Schools</p>	<p>Cobb Virtual Academy 62 course offerings 1227 students 17 High Schools 1 Special school 2 Middle Schools</p>	<p>Cobb Virtual Academy 62 course offerings 1350 students 17 High Schools 1 Special School 2 Middle Schools</p>
	<p>284 FTE units 1,200 tuition units</p>	<p>250 FTE units 1,100 tuition units</p>	<p>450 FTE units 1,240 tuition units</p>
	<p>Blended Learning (online learning as part of the traditional classroom) 3,500 students 150 courses 200 instructors</p>	<p>Blended Learning (online learning as part of the traditional classroom) 6,000 students 450 courses 400 instructors</p>	<p>Blended Learning (online learning as part of the traditional classroom) 7,000 students 475 courses 425 instructors</p>
		<p>Georgia Virtual School 482 Students 17 High Schools 1 Special School 114 course offerings 396.5 FTE units (287 units in AP, foreign language, CTAE) 323 Tuition Units</p>	
<p>Videoconferencing 5 High Schools and 46 students taking Calculus at Georgia Tech</p>	<p>Videoconferencing 3 High Schools and 63 students taking Calculus at Georgia Tech</p>	<p>Videoconferencing 4 High Schools and 49 students taking Calculus at Georgia Tech</p>	

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Student Support			
Records/Subpoenas			
Records Requests	57	49	31
Subpoenas for Records	40	15	16
Faculty/Staff Subpoenas	162	No longer track these subpoenas	No longer track
Student Discipline			
Hearings	130	117	128
Hearings Waived by Parent/Guardian	502	478	515
House Bill 251 Transfers			
Requested	N/A	N/A	Approx. 500
Selected/Approved	N/A	N/A	353
Administrative Transfers			
Requested	N/A	N/A	49
Approved	N/A	N/A	24
Student Hardship Transfers			
Requested	1148	1432	No longer grant. 562 were approved to stay at their transfer school for 2010-2011
Approved	728	966	
Prevention/Intervention			
Student Interventions	986	613	440
SUPER Program			
Students Enrolled	172	194	176
Number of Schools Supported with Programs			
Life Skills	28	No requests 54 schools have the Curriculum	No requests 53 schools have the Curriculum
Second Step Violence Prevention	54		
Steps to Respect/Best Practices	N/A	29	33
Bully Prevention	23	23	19
Peer Mediation/Youth Leadership	N/A	N/A	5
Suicide Prevention – (Sources of Strength)	N/A	N/A	8
Grant to reduced Alcohol Abuse	N/A	N/A	7

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Isafe Internet Safety Total Staff Certified	150	No longer use this program – due to cost. We sent 120,000 internet safety books to every Cobb parent.	No longer use this program – due to cost
Crisis Response to Schools for Death or Crisis	22	11	13

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
School Health Services			
Student Visits to the Clinic			
• Illness Visits	407,765	387,502	398,558
• Injury Visits	144,059	127,680	158,782
Total Visits	551,824	515,182	557,340
Number students remaining at School after Clinic visit	448,595	413,551	384,591
School (local) Medical Training			
Total number of trainings provided by Consulting Nurses	N/A	305	149
Total number of school staff participants	N/A	7412	6368
District Medical Trainings			
Total number of trainings provided by Nursing Supervisor and/or Consulting Nurses			
• Online	N/A	29	154
• Face to face		82	30
• Blended		56	2
Total number of school staff participants			
• Online	N/A	121	2389
• Face to face		996	1738
• Blended		34	120
Professional Development Trainings			
Total number of Preplanning/PLDs training provided by Nursing Supervisor and Consulting Nurses			
• Medical Training	N/A	4	2
Total number of school nurse participants Face to Face	N/A	332	120

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Scoliosis Nursing Rescreens Referred to Physician	N/A	577	590
Medical Healthcare Plans including medical 504s	N/A	538*	656*
Significant Communicable Disease Data	N/A	H1N1 (3 schools >10% absentees) Pertussis (10 cases)	Influenza A & B Varicella/Chickenpox Strep A (70-one school) Tuberculosis Pertussis (3) Shingles Headlice MRSA
School Social Work			
New Cases Referred	12,667	12,782	11,380
Contracts/Services Rendered	133,601	139,582	133,080
Special Education Services			
Students with Disabilities' academic achievement: Georgia High School Graduation Test - % of students who 'Meet and Exceed' standards	Math: 61.7% English: 77.6%	Math: 49.9% English: 72.3%	Math: 73.7% English: 80.6%
Students with Disabilities Graduation Rate	60.9%	60.7%	51.8%
Students with Disabilities' academic achievement: Criterion Referenced Competency Test (CRCT) - % of students who 'Meet and Exceed' standards	Math: 65.2% English/Language Arts: 78%	Math: 66.3% English/Language Arts: 79.8%	Math: 72% English/Language Arts: 80%
Discipline reviews for students with disabilities	305*	324*	342*
Use of alternative dispute resolution strategies			
Mediations	13	12	18
Resolution Meetings	0	10	9
Due Process Hearings	1	0	1

*Totals do not include multiple parent meetings.

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Transportation			
Telephone calls received	41,067	65,888	64,220
Telephone calls returned	22,917	23,921	23,856
# Students transported one - way	94,462	88,170	65,678
Ridership ratio	89%	92%	71%
Regular buses	869	871	949
Special Education buses	284	281	275
Bus stops per day	56,886	42,708	41,978
Field Trips	7,825	5,324	6,369
# of Accidents	309	362	345
Fleet Maintenance			
Fleet	1,441 (1,153 buses) 288 support vehicles	1,438 (1,152 buses) 286 support vehicles	1,512 (1224 buses) 288 support vehicles
Bus Fleet traveled	13,786,227 miles	12,870,008 miles	11,630,843
Gas Usage	2,117,307 gallons	1,932,567 gallons	1,888,974 gallons
Fueling transactions	78,708	69,698	70,172
Buses serviced	All buses inspected Once every calendar month, 12 times annually	All buses inspected Once every calendar month, 12 times annually	All buses inspected once every calendar month, 12 times annually
Average miles per bus	11,957	11,172	9,502
Athletics			
# of GHSA Activities Participated	257	247	250
# of Students Participated GHSA Activities	10,871	11,153	10,802

OPERATIONAL SUPPORT DIVISION

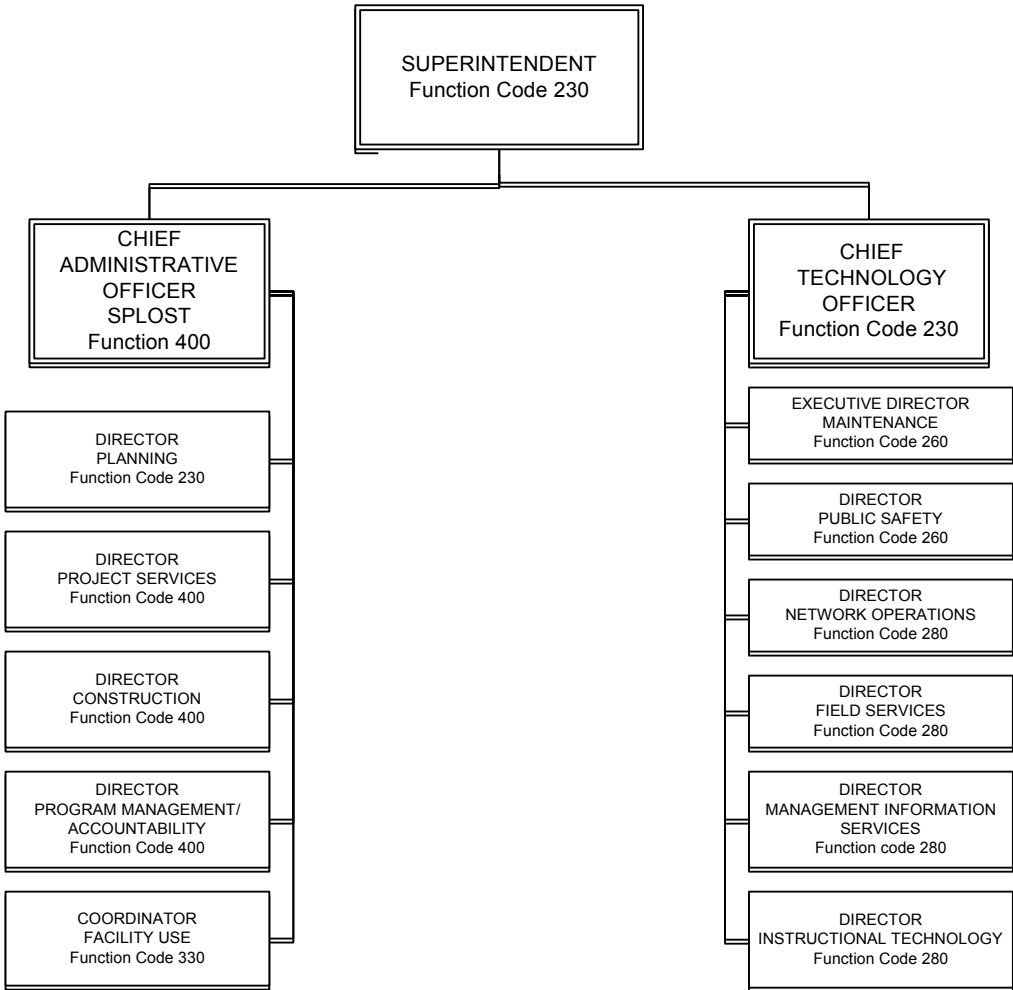
DIVISION RESPONSIBILITIES

The **Operational Support Division** is lead by the Chief Technology Officer and Chief Administrative Officer (SPLOST). Technology Services’ mission is to provide the resources necessary to ensure all CCSD schools reach a consistent technology standard that enhances the teaching and learning process within each classroom through the effective use of technology. It also supports the operation of the District through the integration of all technologies for administrators, teachers, students and parents.

The SPLOST Program encompasses Construction, Program Management & Accountability, Project Services, Facility Use and Planning and is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

DIVISION ORGANIZATION

The Operational Support Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



OPERATIONAL SUPPORT DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The Chief Technology Officer is responsible for overall coordination of technology services and technology initiatives for the school district. In May 2010, the CTO also assumed the responsibilities for overseeing the services and support for the district's Maintenance Services and Department of Public Safety. He oversees a division of 331 staff members. Departmental major tasks include the following areas:

Field Services – Provides support for PC and Mac workstations, laptops, handhelds, mobile computing devices local servers, printers, copiers, phone systems, video distribution, interactive classroom equipment and the Customer Care Center (help desk). The group is also responsible for copier support, vendor management, billing and coordination of bids, RFPs and quotes.

Network Services and Security – Operation, support and design for wide area network (WAN), Data Center, technology infrastructure including cabling, switches, and servers. Provides monitoring and reporting for network security and compliance, email and internet services for the district, wireless phone support, and data backup and recovery services. The Disaster Recovery and Business Continuity team is also part of Network Services and has the responsibility for recovering services in the event of a disaster.

Management Information Systems - Support and software development and reporting services for the district's applications, including: Financials, Student Information Systems, Human Resources/Payroll, Help Call System, Data Warehouse, Academic Portal and other mission critical applications.

Infrastructure Team – Responsible for design, implementation and support of fiber optic cabling for network refresh and maintenance at all schools. Supports and maintains audio visual equipment and manages technology hardware warranty/parts.

Instructional Technology – Responsible for instructional technology professional development, creating curriculum for and teacher implementation of the technology standards for students, eighth grade technology literacy assessment (NCLB) program. Also responsible for submitting and monitoring goals of the GaDOE required District Technology Plan, evaluation and selection of district provided technology resources, and the Title IID and recurring instructional software budgets.

Technology Program Management – Provides program and project management for the District's technology programs and initiatives including implementation of new technology applications and equipment such as the District's gradebook application, equipment implementation and refresh for computers, printers, copiers, audio-visual hardware and interactive devices. Responsible for local/long distance and wireless phone billing oversight and reconciliation, phone line and phone feature ordering, cell phone and Blackberry distribution and support. Manages vendor relationships, bid, RFP and quote coordination, budget planning and e-Rate filing and reimbursement.

The **Public Safety Department** provides a safe and secure environment for all students and staff. Security programs are developed and maintained by Public Safety for all schools, school system facilities and property. Forty law enforcement officers are provided for the schools and they monitor overall safety of school campuses.

OPERATIONAL SUPPORT DIVISION (Continued)

The **Maintenance Services Department** provides this support through a staff of 17 administrators, supervisors, and clerical personnel and a work force of 143 hourly employees. The department's primary objective is the maintenance of existing facilities, their grounds, and equipment not under manufacturer's warranty. These responsibilities involve 124 schools and support facilities that encompass 3,024 acres throughout Cobb County.

The majority of support and repair requests submitted to Maintenance Services fall within the following areas:

- Heating and air conditioning
- Plumbing
- Electrical
- Paint touch-up
- Minor carpet and floor tile repair
- Security & fire alarm systems
- Intercom systems
- Custodial equipment
- Carpentry
- Roofing
- Grounds
- Glass replacement
- Keys and locks security
- Clocks
- Indoor environmental quality issues

Maintenance Services also supervises vendor contracts related to pest control, waste management, the cleaning of 158 portables, elevator maintenance, and fire extinguisher servicing, as well as supporting Food and Nutrition Services with repairs, maintenance, research and installation of its equipment. Lastly, the department supports 554 custodians including evaluating their cleaning effectiveness, making equipment purchases, ordering supplies, training and making recommendations in custodial shift staffing.

SPLOST

(Special Purpose Local Optional Sales Tax)

Special Purpose Local Option Sales Tax (SPLOST) is a one-cent sales tax on all consumer goods that must be approved by voters in a referendum. On September 16, 2008, Cobb County voters approved the SPLOST III referendum that allowed for the continuation of the one-cent sales tax to fund a diverse list of school projects. (The previous referendum was set to expire on December 31, 2008.) SPLOST revenues can be used only for specific school related capital outlay improvement projects. SPLOST III will expire on December 31, 2013.

Lead by The **Chief Administrative Officer** the SPLOST Division Program is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

The Division is subdivided into 5 departments: Program Management & Accountability; Construction; Project Services; Planning; and Facility Use. The first 3 departments are funded by and support SPLOST funded projects. With the elimination of the Operations Division due to budget constraints, the remaining 2 departments, Planning and Facility Use, were recently added under the SPLOST Division umbrella. These 2 departments are funded by the District General Fund.

OPERATIONAL SUPPORT DIVISION (Continued)

The **Program Management & Accountability Department** provides construction program management for capital improvements to District property. Specifically, the department staff of program managers coordinates the design of projects with consultants and local school administrators. Program managers also inform the community of planned improvements and solicit input on the plans during public forums held during the design phase. In addition to program management, this department provides accountability for SPLOST expenditures by monitoring bidding for projects to ensure that design and construction stay within projected costs and that the scope of the project conforms with the voter approved referendum.

The **Construction Department** provides plan review and cost estimating services to the program management staff during design and manages the construction phase to assure on-time and on-budget project delivery.

The **Project Services Department** is responsible for managing the purchase and installation of furniture, fixtures and equipment for new schools and addition projects. It also manages selected maintenance and renovation projects as well as the District's portable classrooms. The department is involved in all stages of project development and implementation including scope definition, plan preparation, documentation, budget development, scheduling, awards, purchase orders, payment approvals, monitoring and reporting. The project managers provide leadership and coordination for project vendors, local school staff, central office administrators and other entities.

The **Planning Department** facilitates sound decision-making by the Board of Education and CCSD Administration in several areas of District operations, including **Student Population Growth, Redistricting, Land Property Management, Leased Property Management, and Cell Tower Lease Initiation and Management**. The Planning Department plays a significant role in school attendance zone redistricting initiatives. The Department also initiates and leads the process of negotiation for new land acquisitions, rights of way and easements, and maintains property ownership records and land use contracts for the District. They maintain relationships with those who lease property to the District, and initiate new leases and renewal of existing leases when necessary. They are also directly responsible for cellular communication tower placement initiatives and ongoing administration of that program for the District. This initiative provides significant additional direct revenue for schools where cell towers are placed, and shares the total revenue with all schools.

The **Facility Use Department** is responsible for working with non-profit community groups and sports organizations interested in scheduling activities in Cobb County School District facilities and/or on school grounds. While Cobb County School District's first priority is educating children, the District is aware of the importance of allowing community groups and sports organizations to use District facilities during non school hours. This enables schools to be utilized to their maximum potential as groups adhere to guidelines set forth by the District.

OPERATIONAL SUPPORT DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Technology			
<ul style="list-style-type: none"> Total number of instructional computers supported, total number of administrative computers supported (based on Georgia Dept of Education Report) 	Instructional computers – 26,712 Administrative computers – 2,423	Desktops- 34,093 Laptops- 21,275	Desktops – 33,637 Laptops – 26,368
• Total computers in district	51,432	55,368	60,005
• Total printers in district	17,193	15,548	15,017
• Total servers in district	328	477	389
• Total number of phone lines in schools	2,751 phone lines	2,198 phone lines	2,231 phone lines
Number of service requests handled by Service Center staff (help desk) annually	71,367 service requests	69,386 service requests	65,739 service requests
Number of e-mail accounts	19,115 accounts	18,460 accounts	19,700 accounts
Average availability for IT Data Center resources	99.90%	99.99%	99.94%
Number of schools receiving interactive devices from SPLOST III	7	112	112
Percentage of students meeting proficiency on the 8th grade technology literacy assessment	64%	77%	77%
Ratio of Instructional Tech personnel per school	20:114	20:114	6:114
Maintenance			
Building space sq. footage	16,056,220 for 125 facilities	16,056,220 for 125 facilities	16,445,022 for 124 facilities
Work Orders (electrical, plumbing, roofing, floors, preventative maint, etc.)	68,866	62,728	62,307

OPERATIONAL SUPPORT DIVISION (Continued)

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Public Safety			
Fighting / Bullying	1478	1332	1629
Drugs	272	352	235
Weapons	253	201	235
Gang-Related Incidents	327	170	149
SPLOST			
# of Projects started	47	64	58
# of Projects completed	12	39	32
# ADA Projects	5	21	21
Planning			
# of Population Growth Survey Conducted	1	1	1
# of School attendance zone Redistricted	4	0	1
Land purchased (Parcels)	9	2	0
# of approved Easements	22	10	13
# of Cell tower sites established	3	1	0
Facility Use			
# of hours used by community organizations	31,427	26,586	17,577
Revenue from facility rentals	\$1,067,535.74	\$1,025,388.55	\$1,000,932.46

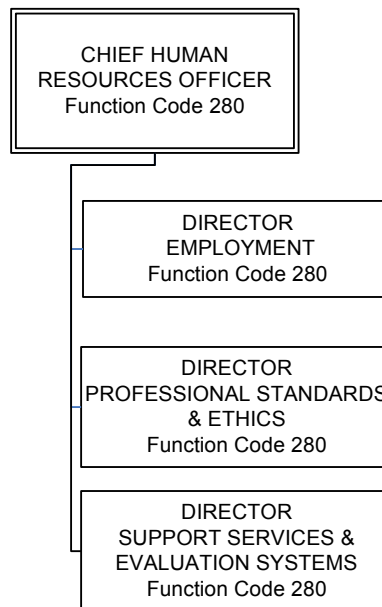
HUMAN RESOURCES DIVISION

DIVISION RESPONSIBILITIES

Human Resources' goal is to attract, employ and retain the most qualified applicants for all school district positions and to improve delivery of services rendered by the division to all applicable groups and individuals.

DIVISION ORGANIZATION

The Human Resources Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Under the **Chief Human Resources Officer's** supervision, the following departments and offices provide services to District employees and prospective candidates for employment.

The **Employment Department** directs the employment activities for over 18,000 full-time/part-time and temporary classified and certified employees (except for administrators) which includes: supervising the application, employment, and orientation of all new hires; directing the employee transfer and reassignment process; managing the certification process for educators, service professionals, and paraprofessionals, including HiQ; developing a recruitment strategy and attending selected on-campus

HUMAN RESOURCES DIVISION (Continued)

recruitment fairs; providing ongoing recruitment strategy training to administrators; building relationships with local universities and high schools to recruit future educators; issuing employment contracts to all Certified Employees; approve all Head Coaches; and administer employee recognition programs.

The **Leadership Management Department** aims to match the available administrative talent (current Cobb employees and out-of-district applicants) to the needs of the District. It further assists the District in meeting the strategic and operational challenges facing it by having the right people, in the right places, at the right times, to do the right things. The purpose of Leadership Management is as follows:

- To provide a sufficiently large and diverse number of highly qualified candidates to fill local school and central office administrative openings
- Assist principals and central office administrators in their selection process
- Assist applicants, both internal and external, in completing administrative applications and understanding the system's leadership selection process
- Provide career counseling and guidance through informal office visits, as needed
- To help individuals realize their career objectives in administration
- Forecast replacement needs as a means of targeting necessary training, employee education, and employee development
- Facilitates the advertising, application and selection process for district Leadership Academies and College/University Educational Leadership Cohorts
- Manages the storage and maintenance of administrative personnel records
- TRS reporting of retired administrators returning to work
- Facilitates the administrative Critical Need supply positions

The **Professional Standards & Ethics Office** (formerly known as the Employee Relations Office) is responsible to the following areas:

- Fingerprinting and Criminal History Background Checks
- Employee disciplinary action, i.e. suspension without pay, termination
- Employee misconduct investigations
- Discrimination and sexual harassment investigations
- PSC Code of Ethics violations
- Job performance issues, i.e. PDPs
- Certified employee contract non-renewals
- Employee complaints and grievances
- ADA accommodations requests
- Labor relations issues
- Provide training regarding Employee Discipline and Documentation

The **Support Services and Evaluation Systems** encompasses several functions: the **Benefits Office**, the **Compensation Office**, the **Risk Management Office**, the **Evaluation Systems Office**, **Records**, and **Mailroom/Courier Services**.

The **Benefits Office** manages the District's comprehensive benefits program, which includes evaluating all new bid proposals for employee benefits and insurance, processing of employee retirement applications, maintaining the employee Optional Spending Accounts, managing the Catastrophic Illness

HUMAN RESOURCES DIVISION (Continued)

Leave Bank, conducting benefits meetings, answering general benefits questions, coordinating the open enrollment process and facilitating mid-year family status changes. The Benefits Office is also responsible for employees' payroll benefit deductions, collecting missed payments from employees, and paying the insurance companies. Additionally, the Benefits Office facilitates the following types of employee leaves and benefits:

Health insurance	Catastrophic Illness Leave Bank
Dental insurance	Long-term Disability insurance
Cancer insurance	Tax-deferred Savings Plans
Life insurance	Short-term disability insurance
Flexible benefits plan	Optional Spending Accounts
Vision insurance	Legal Services
Teachers' Retirement System	
Public School Employees Retirement System	
Leaves (FMLA, personal/family illness, short/long-term, maternity/adoption, education, military)	

The **Compensation Office** is responsible for ensuring pay structures and incentives are designed to compensate employees for their skills, abilities, performance, and years of experience. This includes evaluating experience and certification documents for step placement; processing employee transfers, reassignments, and terminations; developing and rolling out incentive programs; updating employee work calendars; administering salary increases and revising salary schedules; conducting job evaluations and approving job descriptions; and managing salary surveys to ensure salary rates are leveraged competitively.

The **Risk Management Office** coordinates bid proposals for property, comprehensive crime and student accident insurance. It also administers the Districts' self insurance plan for general liability and vehicle accidents, including bus accidents. It receives and processes claims for student injuries, site visitors, and damage or loss to equipment and facilities. The District is self insured and self administered in the area of workers' compensation. Risk Management handles all aspects of the worker's compensation claims process. It is responsible for researching and responding to unemployment claims from the Department of Labor. Risk Management also addresses issues of loss control, safety and accident prevention awareness.

The **Evaluation Office** develops, facilitates, and monitors the evaluation process for classified and certified employees.

The **Records Department** manages the storage and maintenance of employee personnel records, employment verification, and responding to requests for information in compliance with the Georgia Open Records Act.

Mailroom and **Courier Services** provide intra-District mailroom and delivery support for all Central Office departments and schools.

HUMAN RESOURCES DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Certified Positions			
High School Hired	254	160	111
Middle School Hired	159	107	72
Art/Counselors/ESOL/Music Hired	33	65	56
Elementary Schools Hired	356	124	115
Special Education Hired	362	225	155
Other Cert (Supervisors, Specialists, Social Workers)	24	4	12
Other Employment Changes	2,150	2,121	3,210
Resignations / Terminations / RIFs	375	1,261	652
Supply Teachers	557	530	635
Certified Applications	84,013	149,053	202,566
Classified / Parapro Positions			
ASP Hired	226	149	186
Bus Drivers/Monitors Hired	138	125	101
Custodians Hired	99	55	81
Maintenance/Warehouse Hired	1	9	20
Food Service/Lunchroom Monitors Hired	152	152	148
Classified Subs Hired	222	277	220
Paraprofessionals/Tutors Hired	274	232	211
Clerical Bookkeepers Hired	42	27	34
Professional/Technical Hired	19	23	20
Nurses Hired	31	20	20
Campus Police Hired	4	2	5
Interpreters Hired	0	7	0
Other Employment Changes	1,285	2,047	2,389
Resignations / Terminations / RIFs	523	950	1,019
Parapro Re-elects	92	68	105
Classified/Parapro Applications	88,702	109,429	123,480
Risk Management Claims			
Unemployment	478	498 (plus 1,048 RIF)	384
Vehicles & general liability	304/61	362/65	348/72
Student/site visitors injuries	1,779	1,378	1,541
Student in transit	274	301	266
Workers Compensation	1,288	1,287	1,280
Property thefts	275	61	76

HUMAN RESOURCES DIVISION (Continued)**WORKLOAD INDICATORS**

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Insurance Enrollments			
Life Insurance	15,105	14,600	13,652
Percent of employees	99.21%	98.30%	98.48%
Dental Insurance:			
Metlife	3,844	9,346	7,879
United Concordia	8,655	2,750	2,709
Health Insurance:			
HMO option	6,924	5,822	6,634
PPO option	3,098	2,120	n/a
HRA option	1,943	3,335	3,780
HDHP option	185	402	610
Cancer	6,345	6,102	5,519
Vision	9,016	8,552	7,678
Short-term disability	13,572	13,162	12,161
Long-term care	208	203	n/a
Legal services	1,622	1,533	1,424
Other Benefits			
Short-term leaves	3,559	4,302	4,592
Long-term leaves	1,354	1,580	1,633
Flexible Optional spending accounts	2,709	2,787	2,459
Retirements	265	382	364

FINANCIAL SERVICES DIVISION

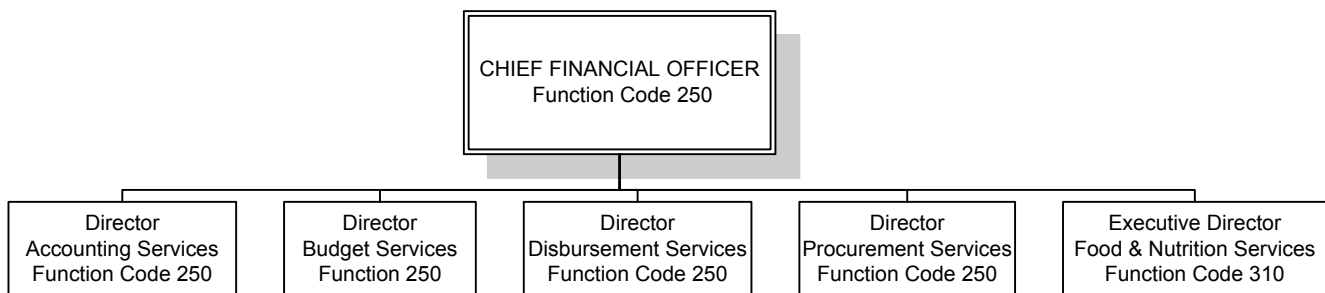
DIVISION RESPONSIBILITIES

The Financial Services Division, under the direction of the Chief Financial Officer, is responsible for all the fiscal responsibilities of the school district. Specifically, the responsibility areas include: general accounting, lunchroom accounting, local school accounting, financial reporting, cash management, payroll, budgeting, property control, procurement, warehouse services, bond/sales tax project management and financial services computer programming.

The division serves the needs of schools, other departments, the Superintendent, Board of Education, and the general public. It operates under established management principles and adheres to established policies and procedures and to generally accepted accounting principles (GAAP).

DIVISION ORGANIZATION

The Financial Services Division is sub-divided into functional areas of responsibility in similar fashion to how most corporations are organized. The following chart illustrates the structure of this division:



FINANCIAL SERVICES DIVISION (Continued)

MAJOR DEPARTMENT TASKS

Accounting

1. Invest and manage cash for all central office bank accounts.
2. Manage accounting for all federal, state, and local grants.
3. Review and process all District journal vouchers and monitor all General Ledger entries.
4. Prepare Board Quarterly Financial Reports, Annual GA DOE Financial Reports, Annual Transparency in Government Act Reports, and Comprehensive Annual Financial Report.
5. Deposit all central office incoming cash receipts on a daily basis.
6. Reconcile 131 depository bank accounts on a monthly basis.
7. Manage procurement card purchases to ensure compliance with District policy and to accurately record purchases in accounting system.
8. Produce and provide updates for the "Procurement Card Manual".
9. Provide accounting services for the Cobb County Public Schools Foundation.
10. Coordinate and provide data for annual external financial audit.
11. File federally required IRS 1099 documents on all appropriate vendors.
12. File Unclaimed Property Checks and Reports to state and reissue checks to payees.

Budgeting

1. Develop a budget in excess of \$800 million each year.
2. Prepare and present various financial/budget reports and presentations.
3. Coordinate the preparation, review, and approval of budget adjustments.
4. Audit all purchase orders/check requests to ensure correct procedures and account coding.

Capital Projects

1. Oversee the remaining expenditures for SPLOST 2 with a multi-year budget of more than \$722 million.
2. Oversee the new SPLOST 3 program approved in September 2008, which is expected to generate more than \$628 million.
3. Set up accounts, process budget adjustments, encumber service contracts and process payment transactions.
4. Prepare and distribute printed reports and intranet reports to Board members, budget administrators, principals and citizens.
5. Prepare and submit CAFR schedules and year-end financial reports.
6. Monitor building, land and fixed asset records.
7. Work with project managers, department personnel, principals, bookkeepers and media specialists on new schools, additions/renovations and initiative projects.
8. Request reimbursement for State funded capital outlay projects and monitor revenues.

Cash Management

1. Obtain maximum interest on available funds while insuring safety of investments.
2. General Fund interest income Budgeted \$587,542 for FY11, actual earned \$714,309.
3. Assist schools in summer investment programs and all banking services.

FINANCIAL SERVICES DIVISION (Continued)

Disbursements

1. Pay all district expenditures.
2. Annually process over 250,000 payroll checks for 19,000+ employees.
3. Process, and account for all payroll deductions.
4. Account for all employees' leave.
5. Annually process employee W-2 forms.
6. Process all employee travel reimbursement.

Food Service Accounting

1. Review daily deposits of 108 lunchrooms. Reconcile bank deposits to Food and Nutrition Services (FNS) data.
2. Research, reconcile, and journal all bank adjustments to daily lunchroom deposits (Bank Debit and Credit Memos).
3. Journal NSF returned checks and initiate collection efforts. Monitor outstanding uncollected receivables.
4. Process and reconcile weekly meal data from FNS to ensure the accuracy of the monthly federal claim for reimbursable meals.
5. Prepare monthly financial statements in accordance with generally accepted accounting principles and submit to Georgia Department of Education.
6. Provide accounting and advisory support services to FNS management and staff on an ongoing basis.

Food and Nutrition Services

1. Oversees the operation of 112 school cafeterias – 68 elementary schools, 24 middle schools, 16 high schools, 2 ninth grade centers, and 2 alternative schools.
2. All cafeterias serve lunch every day and many cafeterias also serve breakfast and snacks to the ASP program students.

Procurement

1. Assist end users with development of solicitation specifications for expenditures over \$10,000 and guide end users in the evaluation of solicitation responses.
2. Contract administration including monitoring vendor services to ensure that the awarded vendor complies with the terms and conditions of the contract.
3. Prepare Board Agenda Items and Board Information Items
4. Conduct Vendor Performance reviews.
5. Ratification of Unauthorized Purchases.
6. Maintain vendor database.
7. Activate new procurement cards, process P-Card cancellations, and changes of address
8. Review and process approvals for all purchase orders over \$1,000
9. Verify and approve Sole Source forms for all Sole Source expenditures over \$10,000
10. Develop and distribute procedures and regulations in compliance with Board policy regarding purchases.
11. Provide one-on-one training to all new principals and new bookkeepers regarding eCobb order entry and procurement procedures.

FINANCIAL SERVICES DIVISION (Continued)

12. Develop and publish Procurement related training materials such as: Pocket Purchasing Guide, PowerPoint presentations for new principals and bookkeepers; notebook for all new bookkeepers; How to do Business with CCSO for vendors
13. Provide daily support to District staff on Procurement related issues.

Property Control

1. Tag and identify all equipment subject to inventory.
2. Maintain reports for all equipment subject to inventory.
3. Conduct physical inventories and provide resulting reports for all local schools, charter schools, special schools, and central office locations.
4. Prepare a monthly reconciliation of the District's property database to the District's financial records.
5. Write, interpret and update the District's "Property Control User's Guide".
6. Verify excess equipment before submitted to the Board for disposal approval.
7. Prepare property reports for schools and departments as requested.
8. Prepare property reports for special projects. (Examples: Technology Refresh of SPLOST Purchased Equipment, State Technology Survey).

Local School Accounting

1. Train and provide daily bookkeeping operational and software support to Principals and Bookkeepers.
2. Train and provide daily bookkeeping operational and software support to After School Program Directors, Clerks, and Bookkeepers.
3. Monitor and report on the budgets and financial status of After School Programs for 68 elementary schools.
4. Manage Local School Accounting's Blackboard Online shell for financial training.
5. Reconcile and analyze 110 school bank accounts each month.
6. Issue monthly financial management reports to Principals at each school.
7. Manage 108 digital bank certificates for local schools.
8. Provide software and hardware support and maintenance for electronically locking safes, and electronic wall safes at schools.
9. Manage the armored car service contract.
10. Develop, write and update the following local school manuals:
 - "School Accounting and Procedures Manual"
 - "Bookkeeper Operations Manual"
 - "ASP Procedures Manual"
 - "ASP Users' Guide"

Warehouse/Records Center

1. Provide mail delivery services to all schools and departments in the District assist with delivery of testing and textbook materials
2. Maintain furniture inventory in Warehouse for growth and replacement needs.
3. Maintain used furniture warehouse.
4. Coordinate pickup and disposal of all District created surplus items.
5. Process requests for transcripts and other districts records.

FINANCIAL SERVICES DIVISION (Continued)

6. Coordinate the pickup and delivery of records by contracted storage vendor.
7. Identify records that should be destroyed based on state records retention schedules.
8. Assist schools and departments with records management

WORKLOAD INDICATORS:

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Accounting			
Average Yield on Investments			
90 Day T-bill (April through June)	1.63%	.15%	.05%
School District	2.32%	.40%	.31%
Number of Central Office deposits (excludes lunchroom depository account)	1,414	1,166	1,133
Total bank transactions	106,482	87,416	80,309
Total number of Journal Vouchers processed	1,812	1,838	1,710
Total number of Procurement card transactions	63,946	68,089	63,739
Total dollar volume	\$7,515,499	\$11,169,036	11,303,393
Comprehensive Annual Financial Report Published	Yes	Yes	Yes
Grant dollars collected: Federal, State & Local Grants Administered	\$51,482,299	\$125,272,625	\$88,477,644
Budget			
Budget Document published	Received ASBO & GFOA awards	Received ASBO & GFOA awards	Received ASBO & GFOA awards
Disbursements			
Payroll Check Runs Processed	38	38	38
Payroll Checks Issued	285,524	273,850	253,951
Dollar value of payrolls processed	\$712,132,467	\$676,936,300	\$634,810,101
W-2 Forms Issued	21,828	20,818	19,961
Accounts Payable Check Runs Process	92	99	99
Accounts Payable Checks Issued	26,189	24,287	23,322
Dollar value of checks processed	\$177,622,822	\$171,633,193	\$239,576,297
Local School Accounting			
Bank Reconciliations	1332	1332	1,332
Ongoing Financial Training Hours	712	94	712

FINANCIAL SERVICES DIVISION (Continued)

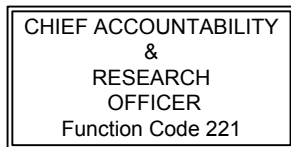
INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
Property Control			
Property inventories completed	61	33	21
Inventory items tagged	9,353	13,780	15,526
Surplus items checked	3,320	5,982	5,944
Food Service Lunches			
Full price meals served	6,067,742	5,761,514	5,400,692
Reduced price meals served	966,918	953,736	782,831
Free meals served	5,071,514	5,431,147	5,682,916
Adult & contracted meals served	618,464	571,067	513,153
Equivalent meals from extra sales	5,339,233	5,172,456	4,264,635
Elementary participation	88%	89%	88%
Middle School participation	104%	104%	101%
High School participation	101%	103%	98%
Procurement			
Purchase orders processed	24,784	19,781	17,147
Dollar value of purchase orders	\$74,152,664	\$83,605,507	\$58,533,053
Average dollar per purchase order	\$2,992	\$4,226	\$3,414
Requests for Proposals			
Newly Issued and/or Awarded	29	25	38
Requests for Extension	38	52	36
Non-Awarded	8	9	5
Sealed bids			
Newly Issued and/or Awarded	62	72	108
Requests for Extensions	21	45	30
Non-Awarded	9	9	12
Quotes			
Newly Issued and/or Awarded	67	61	50
Requests for Extensions	41	45	27
Non-Awarded	13	16	11
Procurement cards			
Dollar value of procurement card purchases	858	863	658
Average dollar per purchase	\$6,849,150	\$7,066,275	\$7,884,671
Total number of procurement card transactions			
Average dollar per purchase	58,999	56,408	37,536
Average dollar per purchase	\$116	\$125	\$210

ACCOUNTABILITY & RESEARCH DIVISION

DIVISION RESPONSIBILITIES

The responsibilities of the **Accountability & Research** including six areas: Assessment and Testing, Research and Evaluation, Grants, Student/ State reporting, Analysis and Planning, Accountability.

DIVISION ORGANIZATION



MAJOR DEPARTMENT TASKS

The Accountability Division includes functionality related to accountability for student learning; support of instructional programs; planning for continuous improvement; and reporting of student information to the Georgia Department of Education. There are six major areas of responsibility within the division: testing/assessment, research, grants, student/state reporting, analysis/planning, and accountability. State and local testing programs are administered through the division with an emphasis on providing timely, relevant data to all stakeholders. Analysis and planning responsibilities include supporting schools in the utilization of different data types for continuous improvement of student and school performance. Student data are reported to the Georgia State Department of Education to obtain funding and create accountability reports. There are grant preparation and coordination responsibilities as well as work with research applicants to approve and track results. Finally, there is an evaluation function within the division that supports other departments and divisions as they measure effectiveness and efficiency of programs and initiatives.

ACCOUNTABILITY & RESEARCH DIVISION (Continued)**WORKLOAD INDICATORS**

INDICATOR	FY 2009 RESULTS	FY 2010 RESULTS	FY 2011 RESULTS
SAT Scores			
Cobb	1534	1523	1522
Georgia	1460	1453	1445
National	1509	1509	1500
% Tested	68%	71%	81%
Grants			
# competitive grants processed each year	17	25	14
\$ amount awarded for competitive grants	\$10,366,818	\$5,167,968	\$2,624,638
# Seniors			
Number of graduates	7627	7732	7823
Completion ratio	7177	7266	7350
K-12 dropouts	94%	86.7%	93.95
	1700	1361	1455
Research Applications			
# processed each year	168	213	179
Surveys Administered			
	63,168	253,035	214,830
Standardized Tests Administered			
	399,102	459,284	415,655
% Schools Meeting AYP Requirements			
Elementary	97.0	99.0	88
Middle	100.0	88.8	76
High	88.8	69.0	64.7
Alternative	60.0	50.0	66.7
Total	97.7	91.0	81.6
Total # schools of making AYP	108	99	90



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POLICIES & PROCEDURES



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FINANCIAL PLANNING AND BUDGETING POLICY

The Cobb County Board of Education (Board) shall annually adopt a budget according to the laws of the State of Georgia and the regulations of the State Board of Education. The budget shall be adopted at a public meeting of the Board.

Furthermore, the Board expects the Superintendent to assure that the Cobb County School District (District) maintains a multi-year financial plan and to establish financial guidelines and procedures that:

- Protect the District's fiscal soundness; and
- Support the fulfillment of the District's priorities.

A. FINANCIAL PLANNING:

1. Financial planning for any fiscal year or the remaining part of any fiscal year will:
 - a. Clearly and directly support the District's priorities as established in the District Strategic Plan, in response to student achievement data, and by Board [Policy DA](#) (Fiscal Management Goals and Objectives);
 - b. Insure the District's fiscal soundness;
 - c. Support the fulfillment of the District's multi-year financial plan;
 - d. Fulfill the requirements of Board [Policy SD-6](#) (Fiscal Accounting and Reporting);
 - e. Contain sufficient information to enable credible projections of revenues and expenses;
 - f. Disclose planning assumptions for both the General Fund;

2. Multi-Year Financial Plan:

The multi-year financial plan shall:

- a. Include a minimum of a five-year forecast of revenues and expenses;
- b. Include a total projected obligation and cost of multi-year programs; and
- c. Be updated whenever necessary and:
 - (1) Whenever significant change occurs in projected revenues or expenses; and
 - (2) No less than annually.

B. BUDGETING:

1. General Provisions:

The General Fund annual operation budget shall:

- a. Include no items as recurring General Fund expenditures which are funded with non-recurring revenue;
- b. Treat adjustments approved during the fiscal year as non-recurring expenditures;
- c. Calculate the best estimate of the financial condition of the General Fund in subsequent years;
- d. Disclose any recurring expenditures in funds other than the General Fund that are funded from non-recurring project funds; and
- e. Stipulate the number of positions by Division and classification for the three prior years in a comparative format.

2. Process:

- a. The District will utilize an annual budgeting process that includes:
 - (1) A credible projection of revenues and expenses;
 - (2) Separation of capital and operational items;

FINANCIAL PLANNING AND BUDGETING POLICY (Continued)

- (3) Cash flow;
 - (4) Disclosure of planning assumptions upon which District leadership based its planning;
 - (5) Total projected obligation and cost of new and proposed multi-year programs; and
 - (6) Annual and remaining obligation and cost of existing multi-year programs.
- b. Each February, as part of the budget adoption process, the Superintendent will present to the Board of Education and make public those budget items excluded by the Board from specific approval in the spending authority of the Superintendent. (see Board Policy SD-6 Fiscal Accounting and Reporting).
 - c. The District shall not create long-term obligations of employment, compensation, or benefits for employees, consultants, contract workers or volunteers, that extend beyond reliable revenue projections.
 - d. The District shall not treat Board approved budget adjustments during the fiscal year as carry-overs to be included in the initial budget amount for the subsequent fiscal year. Rather, the subsequent fiscal year budget process shall:
 - (1) Identify both the original amount included in the current year budget and the amount of any adjustment approved by the Board during the current fiscal year; and
 - (2) Identify adjustments needed for recurring expenses as budget enhancements in the subsequent fiscal year budget process.
- 3. Public Notice:**
- a. **Advertisement:**

The Board shall advertise at least one time in a newspaper of general circulation in Cobb County the proposed budget for each fiscal year. The advertisement shall be made prior to the meeting of the Board of Education at which the District budget for the fiscal year is to be finally adopted and shall follow the form required by the State Board of Education.
 - b. **Hearings:**

Before the budget is officially adopted the Board shall hold a public hearing to explain the proposed budget and invite questions and discussion from the administration and public relative to the budget.
- 4. Millage Rate:**
- a. The Board shall annually recommend to the County Commissioners the tax millage for the county to be collected for school purposes only and in compliance with Article 8, Section 6, Paragraph I(a), of the Georgia Constitution which provides that the millage rate shall not be greater than 20 mills.
 - b. The District's annual budget shall limit operating expenses to an amount no greater than the revenues it projects to be generated by a property tax rate no greater than 20 mills.



FY2012 BUDGET DEVELOPMENT PROCESS

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares formula driven budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearing is held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

BUDGET ADJUSTMENT PROCEDURE

Guidelines

The chief administrator of each department is responsible for the initiation of a budget adjustment. A budget adjustment is always required when a department head desires to deviate from the original board approved budget. All changes to non-allocated salary accounts and division reorganizations must have a budget adjustment approved prior to actual implementation in Human Resources and Payroll. Each budget administrator is responsible for being knowledgeable about his or her assigned accounts and for the management of his or her assigned accounts. Budget administrators CANNOT exceed any of their budgets. The State of Georgia does not permit deficit budgets. Additionally, strict QBE requirements necessitate timely budget adjustments so that account expenditures may be properly monitored for QBE compliance.

Budget Appropriation Units

In the financial accounting system and the budget database, accounts are in groups called appropriation units. Administrators and principals have flexibility to spend their funds in various accounts. A budgeted amount is often loaded to *Supplies 6101*; however, actual expenditures will be expended from other accounts. As long as the entire appropriation unit is within budget limits, the system will accept additional expenditures to non-budgeted or *zero budget accounts*. For example:

<u>Charge Code</u>	<u>APRs</u>	<u>Object Name</u>	<u>Budget</u>	<u>Expended</u>	<u>Encumbered</u>	<u>Avail Bal</u>
	<u>Unit</u>					
0100-H30-1101-1041-6101	ISZ	Supplies	500	200	15	285
0100-H30-1101-1041-6121	ISZ	Software	0	75	43	-118
0100-H30-1101-1041-6151	ISZ	Expend Equip	<u>0</u>	<u>95</u>	<u>52</u>	<u>-147</u>
Appropriation Unit Total			500	370	110	20

In this example, the Appropriation Unit has \$20 remaining while the Software and Expendable Equipment accounts appear to be over-budget.

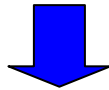
Some accounts are subsidizing other accounts within this appropriation unit because a zero budget is utilized. A budget administrator may choose to set up zero budgets within their appropriation unit to purchase items that were previously not budgeted. If a zero budget is desired, the Principal or Administrator should contact Budget Services to request that a zero budget be set up for a particular account.



STEPS NECESSARY TO PROCESS A BUDGET ADJUSTMENT

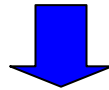
Initiator/Chief Administrator

A Budget Adjustment Form (FS127-A) must be filled out completely and accurately. The Budget Adjustment must be typed, signed and dated in blue ink (to denote original) by the chief administrator. All Budget Adjustments must have sufficient documentation.



Budget Services

The Budget Services staff will date stamp *RECEIVED* on all incoming adjustments. They will verify all computations, account numbers and attached documentation. Budget Services will route the Budget Adjustment for appropriate approval. Adjustments to Capital Outlay funds (beginning with 03XX) are processed through Capital Projects Finance Department rather than Budget Services.



Approval Routing

Director of Budget Services or Capital Projects Finance Manager

Chief Financial Officer

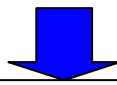
Executive Cabinet Member

Superintendent

(If budget adjustment greater than or equal to \$200,000, Superintendent approval is required)

Board

(If a General Fund account is increased or decreased from the original, Board approval is required)



Budget Services

After the formal review process is completed, the Budget Services staff will key the Budget Adjustment into the system. A confirmation copy will be returned to the initiator/chief administrator when processing is complete. Funds 03XX (Capital Outlay) are keyed by the Capital Projects Finance Department.

Note:

- A Budget Adjustment must be prepared and processed before processing any expenditures related to the adjusted accounts.
- All signatures must be in blue ink to denote original.

GENERAL GUIDELINES RELATED TO BUDGET ADJUSTMENTS

1. Non-Transferable Accounts:

Budget Adjustments containing non-transferable accounts cannot be processed without the Superintendent or designee's approval. The following are non-transferable accounts:

<u>Account Number</u>	<u>Description</u>
1xxx	All Salary Accounts
2xxx	All Benefit Accounts
4111	Water and Sewage
5301	Telephone
6211	Natural Gas
6221	Electricity
6261	Gasoline
6411	Regular Textbooks
6412	Replacement Textbooks
7303	Vehicles
7321	Buses

2. Budget Adjustment Justification

All budget adjustments must have proper documentation to explain why money is being moved. If there is a Budget Adjustment for the transfer of funds from one account to another, there must be an explanation for the use of the funds. Budget Adjustments with improper documentation will be sent back to the originator.

3. Capital Projects

All Budget Adjustments for 03XX funds are prepared by the Capital Projects Finance Department. Any Budget Adjustment necessary as a result of a purchase order or a change order to a capital project must accompany the order document for approval. No encumbrances or expenditures will be processed until a Budget Adjustment has been approved and signed by all appropriate administrators.

4. Grant Budget Adjustments

All grants are the responsibility of the grant administrator. It is the policy of Financial Services to continue recurring grant budgets at the previous year's dollar amount. If the grant administrator is aware of upcoming federal/state appropriation increases or decreases, it is his/her responsibility to adjust the budgets as soon as possible. These preliminary budgets are ESTIMATES only. The grant administrator is responsible for adjusting these budget estimates to the current year grant approved amounts for revenue and expenditures as soon as the approved amounts are ascertained. A written, formal, signed approval letter acquired by the grant administrator is required from the granting agency as part of the grant's documentation prior to budgeting and spending of the funds. The grant administrator should be in constant contact with the grant agency to ensure all rules and procedures relating to the grant are followed. The grant administrator is required to be proactive to ascertain the current grant procedures and current approved grant amounts. The grant administrator is responsible for budget over-expenditures and under-expenditures. Before a grant application is submitted to the Board or State/Agency, the grant administrator is required to provide a copy of the grant for review by the Budget Office and Grant Accountant. This assures proper account coding and information.

BUDGET ADJUSTMENT SIGN-OFF PROCEDURES

All Budget Adjustments must be signed in blue ink and dated by the initiator, and/or chief administrator(s) of the account. In addition, the adjustment may require additional sign-off if it meets any of the criteria that fall under the responsibility of the following individuals:

Director of Budget Services:

- **Internal Adjustments**
 - Corrections and transfers for the purpose of accounting requirements compliance.
 - Approved budget appropriations requiring reallocation to a detailed level (such as the local school allocations).
 - Carryover Budgets – Fund Balance adjustments necessary to carry-over previously approved funding into a new fiscal year.

Agency/Department Administrators (Chief Administrators) & Principals:

- All Budget Adjustments under respective areas of supervision.

Chief Financial Officer:

- All Budget Adjustments.

Executive Cabinet Members:

- All Budget Adjustments under respective areas of supervision.

Superintendent or Designee:

- All Budget Adjustments greater than or equal to \$200,000.

Board of Education:

- General Fund accounts that increase/decrease from the original Board approved budget.

Note:

- *Budget Adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.*

CAPITAL PROJECTS/SPLOST BUDGET ADJUSTMENTS SIGN-OFF PROCEDURES



Capital Projects/SPLOST related Budget Adjustments are coordinated by the Capital Projects department in Financial Services. The adjustment will require additional sign-off under the criteria stated below. The stated requirements are considered the minimal requirements. Additional signatures may be required at the direction of the Chief Financial Officer.

Director of Program Management & Accountability:

- All SPLOST budget adjustments.

Director of Project Services:

- All budget adjustments requested by Project Services.

Director of Construction:

- All County-Wide Building Fund adjustments and all budget adjustments related to Construction Services.

Capital Projects Finance Manager:

- All budget adjustments.

Chief Administrative Officer

- All budget adjustments.

Chief Financial Officer or Director of Disbursement Services:

- All budget adjustments.

Chief Technology Officer:

- All technology initiative adjustments.

Superintendent/Designee

- All budget adjustments from Fund Contingency greater than \$200,000 and all revenue adjustments greater than \$200,000.

Note:

- *Budget adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.*

FINANCIAL ACCOUNTING AND REPORTING POLICY

The Board of Education (Board) expects the Superintendent to assure that the Cobb County School District (District) establishes financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board [Policy SD-5](#) (Financial Planning/Budgeting).

A. PERSONNEL BUDGET:

1. To protect the mutual trust between the Board of Education, the Superintendent, and employees of the District, the Superintendent shall, in Executive Session provided that this action does not attempt to violate any provision of the Georgia Open Meetings Act, discuss all personnel budget issues including any proposed changes to the compensation/structure including proposed bonuses, pay increases, and the addition or deletion of employee groups.
2. In considering the implementation of specific personnel options (for instance the adequate staffing of a leadership academy, offering an enriched staff development program, or other improvements), the Superintendent must:
 - (a) Disclose to the Board the potential financial and programmatic impact of such actions;
 - (b) Identify other initiatives, including reaching target reserve levels, that may be jeopardized as a result of funding proposed personnel issues.
 - (c) Require specific Board action to hire in excess of those positions provided in the budget.

B. LOANS:

1. District Borrowing:

- a. The District may incur indebtedness only when approved by the Board and then only in an amount specifically approved by the Board.
- b. **Procedures:**
 - (1) The Board, as it deems necessary, may vote a resolution authorizing the borrowing of money for District purposes. The aggregate amount of all such loans outstanding at any one time shall not exceed 75% of the total income of the Board from taxes collected by the Board in the preceding year.
 - (2) The resolution authorizing the borrowing of funds shall, as a minimum, state:
 - (a) The amount to be borrowed;
 - (b) The length of time it is to be used;
 - (c) The rate of interest to be paid;
 - (d) The purpose for which it is borrowed; and
 - (e) The institution from which it is to be borrowed.
 - (3) Such loans shall be payable on or before December 31 of each year.
 - (4) The Board Chair and Superintendent shall execute the note(s) for money that is authorized to be borrowed under the resolution passed by the Board (Board [Policy BDB](#) [Board Officers]) and Board [Policy BBA](#) [Board Powers and Responsibilities]).

2. Loans to Schools:

a. Eligibility:

Before a loan can be made to a school, the school must meet the following “educational purpose” requirements:

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

- (1) Purpose of the loan must be to support a program that is part of the educational curriculum;
- (2) Students must receive instruction in the program specified for the loan during school hours; and
- (3) Students must receive credit toward graduation for participation in the program specified for the loan.

b. Guidelines:

The following guidelines shall apply to loans:

- (1) Loans will be used for the purpose of assisting the program specified;
- (2) The maximum loan to a local school will not exceed \$50,000; and
- (3) Loans will be repaid within five years with one-fifth of the loan due on each anniversary of the loan date.

3. Loans to Organizations other than Schools:

The Board may not authorize a loan of District funds to private organization, such as Booster Clubs, PTAs, or other school support organizations (Administrative [Rule KF](#) (Use of School Facilities)).

C. FUND BALANCE:

1. In accordance with the governmental accounting standard, GASB Statement 54, the Board recognizes the following five categories of fund balance for financial reporting purposes:
 - a) *Non-spendable Fund Balance* – non-cash assets such as inventories or prepaid items.
 - b) *Restricted Fund Balance* – funds legally restricted for specific purposes, such as grant funds
 - c) *Committed Fund Balance* – amounts that can only be used for specific purposes pursuant to a formal vote of the Board.
 - d) *Assigned Fund Balance* – amounts intended by the Board for specific purposes. The Board can choose to delegate this authority.
 - e) *Unassigned Fund Balance* – residual spendable fund balance after subtracting all above amounts.
2. Committed Fund Balance. The Board of Education, as the government's highest level of decision-making authority, may commit fund balance by a formal vote prior to the government's fiscal year-end for that fiscal year. Future modification or rescission of committed funds must likewise be accomplished by a formal vote of the Board prior to fiscal year-end.
3. Assigned Fund Balance. The Board expressly delegates to the Superintendent, through the Chief Financial Officer, the authority under this policy to assign funds for particular purposes.
4. Spending Prioritizations:
 - a) When an expenditure is incurred that would qualify for payment with either restricted or unrestricted funds, it will be paid from restricted funds.
 - b) When an expenditure is incurred that qualifies for payment from either of the three unrestricted fund balance categories, it will be applied in the following order:
 - 1) Committed, 2) Assigned, and 3) Unassigned.

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

5. The Board will strive to maintain a minimum unassigned general fund balance less encumbrances equivalent to a range of 30 to 55 days of annual expenditures unless this is unfeasible due to circumstances beyond its control such as:
 - a) A substantial decrease in the county property tax digest,
 - b) A substantial decrease in State funding,
 - c) An unanticipated fiscal necessity.

6. Pursuant to the requirements of Accounting Statement 54 of the Governmental Accounting Standards Board (GASB), the Board hereby commits substantially all of the revenue received by the following Special Revenue funds to be used exclusively for each respective program's operating expenditures.

<u>Special Revenue</u>	<u>Committed Revenue Source</u>
Donations	Donations by individuals or organizations to benefit school programs
After School Program	Attendance and registration fees of After School Program (ASP)
Performing Arts	Voluntary student contributions to fund Performing Arts Program
Tuition School	User tuition charges
Facility Use	User rental fees
Adult High School	User tuition/GED fees
Public Safety	Student Parking Permit Fees
Artists at School	Donations to fund artist workshops at local schools
Local Schools	Funds earned or donated at local schools are to be used by local principals to benefit students and faculty subject to District policy.

D. FINANCIAL PRACTICES:

1. On-time Payments:

The District shall:

- a. Settle payroll and debts in a timely manner;
- b. File accurate and on-time tax and other government ordered payments and financial filings.
- c. Not acquire real property for investment purposes; and
- d. Aggressively pursue receivables after a reasonable grace period.



2. Procedures:

The procedures developed and implemented by the Superintendent or designee shall:

- a. Provide for the consistent accountability of all District funds;
- b. Require that District personnel have itemized receipts for cash purchases and that other purchases be supported by purchase orders or contracts with payment made only upon receipt of original invoices;
- c. Require that District personnel not collect funds from students for expenditures that are included in the District budget;
- d. Require District personnel to maintain a clear audit trail from receipt of funds to disbursement of funds;

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

- e. Provide for an annual audit of student activity funds by either an internal or external auditor;
- f. Account for the disposition of surpluses or deficits from completed projects; and
- g. Provide for an annual audit of all District funds and the payment of costs for external auditors from the funds being audited.

3. Line Items Transfers:

The Superintendent will request Board approval of all budget transfers in accordance with state budgeting amendment procedures. To implement these budgeting procedures the Superintendent and staff will develop, review and maintain up-to-date Financial Services Regulations governing budget transfers of all District funds to ensure good fiscal responsibility.

4. Investment of District Funds:

Effective cash management is recognized as essential to good fiscal management. The extent to which the cash manager can obtain investment returns on funds not immediately required can provide additional needed financial resources. This requires that investments be well founded and uncompromisingly applied in legal, vendor, and administrative aspects.

a. Depositories:

All District central funds shall be deposited to the credit of the District. The bank Depository for the District's daily operating central funds will be selected through standard bidding procedures and approved by the Board Chair.

b. Investment Authority:

- (1) The Board delegates the authority to invest the District's idle funds to the Chief Financial Officer (CFO) or designee;
- (2) The CFO or designee:
 - (a) Has the authority to sign all paperwork required by investment or banking institutions to open investment accounts unless additional signatures are required; and
 - (b) Will provide a quarterly investment report to the Board.

c. Guidelines:

- (1) The District will emphasize the preservation of investment principal and conform with Federal and State legal requirements.
- (2) The financial administration will maintain sufficient liquidity to meet funding needs.
- (3) Investments will be diversified to avoid incurring unreasonable risks regarding specific investments or individual banks.
- (4) Investments will be made that will attain the best market rate of return considering liquidity based on projected expenditure needs.

E. PROCUREMENT PRACTICES:

1. Purchasing:

a. General Provisions:

The Board expects the Superintendent and his/her staff to establish procedures for the procurement of supplies, equipment and services for the District that complies with generally accepted purchasing principles, District procedures and Georgia Department of Education Rules, Georgia laws and federal laws. Specifically,

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

the District shall make purchases that are consistent with the purchasing principles of:

- (1) Acceptable quality at lowest price;
- (2) Transparency in use of public funds;
- (3) Protection against conflict of interest;
- (4) Maximization of competition;
- (5) Equal and fair competition; and
- (6) Legal/regulatory compliance.

b. **Solicitation Process:**

The Superintendent or designee shall set solicitation dates and opening time according to District procedures and State rules. The District shall be represented by appropriate Staff members at all bid openings including at least one representative from Procurement Services. The Procurement Services staff member representing the District shall call the time for receiving solicitation responses closed at the time specified in the solicitation document (s). Solicitation responses will not be accepted after the time specified in the solicitation document has been called.

2. **Board Approval:**

a. **Individual Purchases/Expenditures:**

Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 annually except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process (see Board [Policy SD-5](#) (Financial Planning / Budgeting)).

b. **Aggregate Purchases/Expenditures:**

(1) **Defined:**

The term “aggregate expenditures” means the sum total of all expenditures for the same product or service over the course of the fiscal year.

(2) **Required Approval:**

Specific Board approval shall be required for all, whether or not included in the Board-adopted budget, purchases/expenditures when the annual aggregate becomes greater than \$200,000 except for those purchases/expenditures specifically excluded by the Board. The Board may change its list of items pre-approved by the Board at any time and shall review the list each February as part of the annual budget adoption process.

c. **Contracts:**

Contracts are subject to the competitive solicitation process if the total expenditure or anticipated aggregate expenditure is \$10,000 or more and an Exception to Full and Open Competition as defined in the District [Purchasing Regulations](#) does not apply.

(1) **Construction Contract Approval:**

All District generated contracts for construction or services require the following approval:

- (a) Construction contracts in the amount of \$25,000 or less shall be approved by the Superintendent or appropriate Division head and executed by the Superintendent or designee;
- (b) Construction contracts in the amount of \$25,001 to \$200,000 will be approved by Coordination Record and executed by the Superintendent or

FINANCIAL ACCOUNTING AND REPORTING POLICY (Continued)

designee;

- (c) Construction contracts in excess of \$200,000 will be recommended by the Superintendent and approved by the Board of Education. Superintendent or designee to execute contract.

(2) Performance Contracts/Contracted Services:

- (a) Performance Contracts/ Contracted Services less than \$10,000 shall be approved by a Cabinet Member;
- (b) Performance Contracts/ Contracted Services in the amount of \$10,000 to \$200,000 shall be approved by an Executive Cabinet Member and the Superintendent;
- (c) Performance Contracts/ Contracted Services great than \$200,000 shall be approved by the Board of Education.

(3) Legal Review / Signatures:

Legal review and signing of contracts shall be in compliance with the provisions of Board [Policy BBA](#) (Board Power and Responsibilities)

d. Vendor Evaluation:

Vendor performance, including those vendors providing contracted services, will be routinely evaluated using procedures outlined in District [Procurement Regulations](#).

F. BOARD OF EDUCATION REPORTS:

1. The Superintendent or designee shall provide the Board quarterly reports of the financial activities of the District.
2. The Superintendent or designee shall notify the Board of the following:
 - a. Expenditures greater than \$100,000; and
 - b. Budget line item increases of both 20% or more and at least \$100,000.



FISCAL MANAGEMENT GOALS AND OBJECTIVES

A. ROLE OF THE BOARD OF EDUCATION:

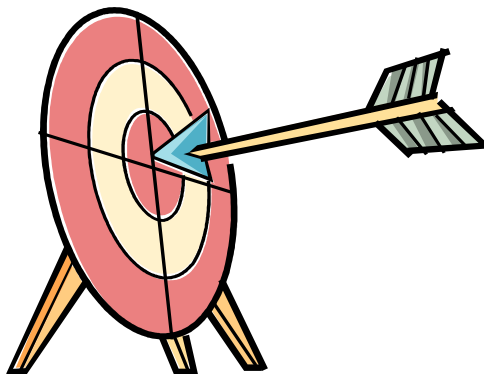
The Cobb County Board of Education (Board) recognizes that the quantity and quality of learning programs available to students in the Cobb County School District (District) are directly dependent upon the funding provided and the effective, efficient management of those funds. Achievement of the District's purposes can best be met through excellent fiscal management. Furthermore, the Board recognizes the important trust it has been given with the responsibility of managing a large amount of public resources. As trustee of local, state and federal funds allocated for use in public education, the Board will be vigilant in fulfilling its responsibility to see that these funds are used wisely for achievement of the purposes to which they are allocated.

Specifically, the Board acknowledges that it is essential for it to take specific action to make sure education remains the District's central focus and that fiscal matters are ancillary and contribute to the educational program. This concept shall be incorporated into Board operations and into all aspects of the system's management and operation.

B. GOALS AND OBJECTIVES:

In the District's fiscal management, the Board seeks to achieve the following goals:

1. To engage in thorough advance planning, with staff involvement, in order to develop budgets and to guide expenditures so as to achieve the greatest educational returns in relation to dollars expended;
2. To establish levels of funding which will provide high quality education for the District's students;
3. To use the best available techniques for budget development and management;
4. To provide timely and appropriate information to all staff with fiscal management responsibilities; and
5. To establish maximum efficiency procedures for accounting, reporting, business, purchasing and delivery, payroll, payment of vendors and contractors, and all other areas of fiscal management.



TAX ALLOCATION DISTRICTS POLICY

RATIONALE/OBJECTIVE:

The Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1, et seq., provides means for the redevelopment of economically and socially depressed areas through the creation of tax allocation districts by political subdivisions. O.C.G.A. § 36-44-8. The creation of a tax allocation district (TAD) permits the use of actual or anticipated increase in ad valorem tax revenues resulting from redevelopment activities to fund activities in furtherance of that redevelopment. Implicit in this financing method (which involves a commitment of public resources to what are generally private endeavors) is the expectation that but for the infusion of the public commitment, the increased property tax revenue would not occur.

Typically, a large proportion of the total tax millage rate for a county is levied for county school district purposes. The Georgia Constitution and the Redevelopment Powers Law provides that the school district component of tax revenue can be included in the computation of tax allocation increments if the board of education consents to such inclusion by resolution duly adopted by the board.

The Cobb County Board of Education (Board) has a fiduciary obligation of the highest order to ensure that the Cobb County School District (District) component of ad valorem property tax levies is used in a manner that is clearly and convincingly beneficial to the District and its students. This Statement of Policy is intended to permit the District to support appropriate redevelopment under the Redevelopment Powers Law without detriment to the constitutional mission of education.

RULE:

A. GENERAL POLICY:

The Board shall:

1. Carefully and fully consider all applications for participation in a tax allocation district (TAD) requiring consent of the Board under O.C.G.A. § 36-44-9(c);
2. Not consent to the creation of a (TAD) unless, following careful review of the application, the evidence is clear and convincing that:
 - a. The redevelopment activities described in the redevelopment plan will occur;
 - b. But for the use of TAD financing, the redevelopment activity and tax increment would not occur; and
 - c. The redevelopment activities will provide benefits to the District commensurate with the dedication of the District component of the tax increment ("district benefit").
3. "District benefit" shall mean additional revenues resulting from a TAD that would otherwise be received by the District (with or without regard to the existence of the TAD) are ultimately received or restored to the District within a time and under terms and conditions set forth in the consent documents or, if not, such other benefits as would warrant any deferral or adjustment of receipt of increased tax revenues resulting from the TAD;
4. Look with significantly greater favor upon applications for consent that involve specific projects, defined as projects with detailed descriptions, including information as to the:
 - a. Identity of the project redevelopment participants;
 - b. Affected real property;
 - c. Property improvements;
 - d. Redevelopment costs;
 - e. Method of financing;

TAX ALLOCATION DISTRICTS POLICY (Continued)

- f. Nature and status of participation and financing commitments; and
 - g. Such other information as may be required by the Board.
5. Applications that do not involve specific projects as described above shall not be approved unless the following criteria are clearly satisfied:
- a. The characteristics of the proposed district are such that the proposed described redevelopment offers unique opportunities for assured substantial increases in the assessed value of the proposed TAD;
 - b. Financial projections are detailed and supported by documented information, reliable models, and analysis from sources with recognized expertise;
 - c. There are identified special benefits, direct or indirect, for the District beyond those projected as resulting solely from the increase in assessed value of the property in the TAD;
 - d. There are sound reasons why designation of a TAD and Board consent cannot await the creation of specific projects;
 - e. The projected time frames for milestones for the redevelopment are of such length and sufficiently credible as to minimize risk to District interests;
 - f. There are safeguards in place to:
 - (1) Assure the opportunity for Board scrutiny and involvement in decisions as the redevelopment occurs, including, at a minimum, the opportunity to approve specific projects; and
 - (2) Protect the use of the Board share of accumulated tax increments pending use for redevelopment costs.

B. PROCEDURES:

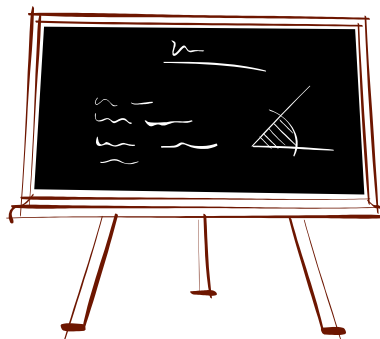
- 1. The Board adopts and incorporates the current TAD Policy and Guidelines adopted by the Cobb County Board of Commissioners to the extent applicable, except as provided herein.
- 2. Applicants seeking the Board's consent to a TAD shall:
 - a. Provide the District with two copies of all materials submitted to the Cobb County government (including the required Redevelopment Plan) at the time of that submission;
 - b. Submit a completed Application for School Board Consent to a Tax Allocation District (Application) in a form prescribed by the District; and
 - c. Provide such other information required by the District.
- 3. Applications for Board consent shall be submitted no later than August 1 of the year prior to the year in which the proposed TAD is to take effect. This requirement may be waived by the Board for good cause shown.
- 4. Applicants shall be responsible for all costs and fees associated with the review of the application. Payment shall be made before the application is filed and shall be nonrefundable.
- 5. Any conditions to Board consent to a TAD shall be included in a binding intergovernmental agreement or other contract containing terms sufficient to carry out this Policy.

ASSET PROTECTION

The Cobb County Board of Education (Board) expects the Superintendent to establish conditions which protect Cobb County School District (District) assets (corporate and goodwill) consistent with best business practices. Additionally, a Board core value is a belief that good and open communication with its community is an asset to be protected.

Without limiting the above, the Superintendent shall establish procedures to provide that:

1. Information is accurately, effectively and clearly disseminated.
2. When false or misleading information about the District is disseminated, correct information is disseminated as soon as possible.
3. Only bonded personnel are allowed access to material amounts of funds.
4. Facilities and equipment are properly and sufficiently maintained.
5. The organization, its Board and staff are adequately protected from claims of liability arising from actions that are in their prescribed and legal scope of responsibilities.
6. Purchases are consistent with the purchasing principles of:
 - a. Acceptable quality at the lowest price that meet the requirements of the Request for Proposal (RFP), Bid or Quote; and
 - b. Transparency in use of public funds, and protection against any conflict of interest.
7. Intellectual property, information, and files be protected from loss or significant damage.
8. Access to funds received, processed, and disbursed is protected under controls that are sufficient to meet the Board-appointed auditor's expectations and recommendations.
9. Independence of the Board's audit or other external monitoring is not compromised.
10. There is an annual review and report given to the Board as to the status of the Indemnification and Protection for School Personnel Self-Insurance Fund.
11. The District's credibility and its ability to accomplish its goals are protected.



COMMUNITY & COMMUNICATION INVOLVEMENT

With respect to the community, the Cobb County Board of Education (Board) expects the Superintendent to actively encourage input and engagement, especially with parties that are directly affected by Cobb County School District (District) operations.

Accordingly, without limiting the above, the Superintendent shall establish procedures to:

1. Be responsive, whether directly or through appropriate staff, in timely communications with parents/guardians.
2. Utilize personal communications.
3. Seek evaluative feedback from persons directly affected by (District) operations.
4. Seek input from parents/guardians into major changes in District operation.
5. Inform parents/guardians about major changes in the District. This includes:
 - a. Programmatic changes; and
 - b. Notification of owners of property contiguous to the involved District property that the Board has approved an outside facility construction project for said property. The notice shall be by certified and first class mail and shall be mailed at least five days prior to the start of the actual construction project. Projects requiring notice include, but are not limited to, the following:
 - (1) Building additions;
 - (2) Telecommunications facilities/Cellular towers (See [Administrative Rule FJA](#) Construction of/Improvements to Facilities on District Property by Community Organizations or Individuals);
 - (3) Property-line fencing;
 - (4) Parking lot changes;
 - (5) Retention ponds; and
 - (6) Re-roofing.
6. Establish and maintain processes to engage, and a variety of opportunities to involve, citizens in the education of Cobb County children.
7. Encourage the parents and guardians of students attending District schools to actively participate in their respective school's PTA/PTSA.
8. Promote the visibility of the Board when representing the District at external functions and with elected leaders on political issues.



FINANCIAL ADMINISTRATIVE RULES

Under Section “D” – **Fiscal Management** of the Cobb County School District Board of Education Policy Manual lists the following Administrative Rules that provide regulations to school finances and the management of funds. The Board continuously reviews and updates the administrative rules.

GRANTS ([Rule DDA](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) seeks to maximize its sources of revenue for the benefit of students, employees and taxpayers.

RULE:

A. APPLICATION:

The District, including schools and District divisions, are encouraged to apply for grant funding from sources including local, state, and federal government as well as non-governmental agencies and organizations.

1. Office of Grants Administration:

Employees considering applying for a grant in the amount of \$10,000 or more should first contact the District’s Office of Grants Administration for guidance and to insure compliance with Administrative Rules related to the approval process;

2. Required Compliance:

- a. The District shall comply with all local, state and federal rules and regulations concerning these grant programs;
- b. All grants applied for shall comply with Board of Education (Board) Policy, District Administrative Rules and District procedures including but not limited to the following:
 - Board [Policy SD-5](#) (Financial Planning and Budgeting);
 - Board [Policy SD-6](#) (Fiscal Accounting and Reporting);
 - Board [Policy SD-8](#) (Asset Protection);
 - Board [Policy SD-10](#) (Community and Communication Involvement);
 - Administrative [Rule GBCD](#) (Dual Pay);
 - Administrative [Rule GCQA](#) (Reduction in Force);

B. DISTRICT APPROVAL:

1. Administrative:

Prior to submission, all grant applications in the amount of \$10,000 or more shall have the approval of:

- a. The applicant’s principal, department head and/or division head;
- b. Other District office personnel as appropriate;
- c. The Office of Accountability;
- d. The Executive Cabinet and/or Superintendent.

2. Board:

a. Initial:

The Superintendent and/or Board shall approve any grant that:

- (1) Requires a special appropriation from the General Fund prior to the acceptance of the grant’s funding; or
- (2) Specifically requires Board approval.

b. Continuing:

In subsequent years, these funds:

FINANCIAL ADMINISTRATIVE RULES (Continued)

- (1) Shall be Disclosed in the District's annual budget in compliance with Board [Policy SD-5](#) (Financial Planning and Budgeting) requirements regarding non-recurring project funds; and
- (2) Their acquisition on a continuing basis shall be based on Board approval of the Annual budget

C. LEGAL REVIEW:

Once a grant has been awarded, any required contract must be reviewed and approved by the Board Attorney, Superintendent and/ or Board in compliance with Board [Policy BBA](#) (Board Powers and Responsibilities).

ATHLETIC CONCESSION MONIES ([Rule DFD](#))

RATIONALE/OBJECTIVE:

The Cobb County Board of Education (Board) [Policy SD-6](#) (Fiscal Accounting and Reporting) establishes the expectation that the Cobb County School District (District) will establish financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board [Policy SD-5](#) (Financial Planning/Budgeting). Athletic Concession monies represent a significant source of revenue for high schools and/or their school support organizations. Board [Policy SD-6](#) necessitates the establishment of clearly stated and understood guidelines for the consistent accountability of these funds.

RULE:

A. GATE RECEIPTS/TICKET SALES:

These guidelines apply only to athletic concession monies not athletic/special event gate receipts/ticket sales. Guidelines and procedures for athletic/special event gate receipts/ticket sales may be found in the District's [Local School Accounting and Procedures Manual](#).

B. ATHLETIC CONCESSION MONIES:

District guidelines for the accounting and reporting of high school athletic concession monies are as follows:

1. School Receives Proceeds:

If the school is the direct recipient of the monies received from the sale of athletic concessions, the monies shall be handled in accordance with procedures specified by the [Financial Services Division](#).

2. Booster Club Received Proceeds:

If the Principal elects to consider the concession sales as a fund raising activity for a specific booster organization, the monies shall be handled as follows:

a. Other Required Guidelines:

All activities and procedures shall be in compliance with the provisions of the following:

- (1) Administrative [Rule JJE](#) (Student Activities: Fund Raising Activities); and
- (2) Administrative [Rule KJA](#) (Relations with Booster Organizations).

b. Accounting:

All receipts must be collected and recorded in the booster organization's financial records and all concession invoices must be paid directly by the booster organization.

c. Reporting Requirements:

Reporting requirements are outlined in Administrative [Rule KJA](#) (Relations with Booster Organizations) as follows:

FINANCIAL ADMINISTRATIVE RULES (Continued)

- (1) The booster organization's annual budget should include the projected dollar amount of anticipated athletic concessions proceeds and the planned expenditure of these funds;
- (2) Quarterly financial reports to the Principal to include actual proceeds/ expenditures from athletic concessions; and
- (3) An annual financial accounting and summary report as provided in the booster organization's constitution.

INVENTORY AND EQUIPMENT CHECKOUT ([Rule DID](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has established a property control program for the purpose of providing a high degree of accountability for District assets.

RULE:

A. EQUIPMENT:

It shall be the duty of every Cobb County Board of Education (Board) member and District employee to adhere to all Policies, Rules and regulations related to equipment accountability as set forth in the [Property Control User's Guide](#), Administrative [Rule ECAD](#) (District Property Replacement/Restitution), and Administrative [Rule DN](#) (School Properties Disposal Procedure).

B. TEXTBOOKS:

1. Inventory:

The District shall maintain an inventory of all textbooks on current adoption by the Board.

2. Disposal:

Once textbooks are no longer on the current adoption, such books shall be declared surplus. The administration may dispose of textbooks through standard paper disposal or recycle through available agencies in accordance with proper bidding procedures.

C. DONATED PROPERTY:

1. The site administrator has the discretion of accepting or rejecting donated property provided the criteria set out in Administrative [Rule IJK](#) (Library Media Programs and Supplementary Materials Selection) and the provisions of Administrative [Rule KH](#) (Solicitation and Advertising on School Property) are met.
2. The administrator accepting donated property is required to notify the Property Control Department upon receipt of the property by submitting a completed [FS-201](#) (Property Inventory Receiving Form [Donation Form]) in accordance with Property Control Users Guide.
3. After property is included as District inventory it will be governed by all other applicable Administrative Rules and procedures.

D. TECHNOLOGY EQUIPMENT CHECK OUT/TEACHER LAPTOP AGREEMENT:

1. While the primary purpose of technology equipment is for use on site during the instructional/work day, there are times when it is necessary for staff and students to check out equipment to be used for educational purposes beyond the work day and outside of the work environment.

FINANCIAL ADMINISTRATIVE RULES (Continued)

2. Documentation:

- a. When staff or students wish to check out technology equipment, the Technology Equipment Checkout Agreement ([Form DID-1](#)) must be completed and kept on file at the school or District department;
- b. A parent/guardian signature is required prior to a student checking out District equipment ([Form DID-1](#)).

3. Teacher Laptop:

a. Current Teachers:

When current teachers are issued a teacher laptop, the Teacher Laptop Agreement ([Form DID-2](#)) must be completed and kept on file at the school in the teacher's personnel file;

b. New Teachers:

Before a newly hired teacher can be issued a teacher laptop, the Teacher Laptop Agreement ([Form DID-3](#)) must be signed by the Human Resources Hiring Supervisor and sent to the school with the teacher's identification badge. Form DID-3 should then be signed by the Principal. It should be kept on file at the school in the teacher's personnel file.

E. RESPONSIBILITY FOR COST OF REPAIR OR REPLACEMENT:

1. The person checking out equipment, whether employee or student, is asked to provide the District with his/her homeowners/ renters insurance policy number.
2. If the employee/student/parents/guardian does not supply the District with this information, he/she assumes personal liability for the cost of repair of the item if it is damaged or the replacement cost of the item if it is not returned.
3. If an employee separates from the District, and the District equipment has not been collected by the principal or supervisor, as required on the appropriate [exit form](#), and the replacement cost of the items is not received from the employee, the District shall seek to reclaim the property from the employee or the replacement cost which may include deducting it from the employee's last paycheck. If the District is unable to reclaim the loss, the employee's school/department will assume liability for any unrecovered portion of the cost of replacement.

AUDITS/ FINANCIAL MONITORING ([Rule DIE](#))

RATIONALE/OBJECTIVE:

Internal Audit is an independent appraisal function established within the Cobb County School District (District) to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

A. RESPONSIBILITIES:

Internal Audit shall:

1. Perform independent audits, examinations and investigations and report results and outcomes;
2. Verify compliance with:
 - a. Laws and regulations;
 - b. Board Policies;

FINANCIAL ADMINISTRATIVE RULES (Continued)

- c. District Administrative Rules; and
- d. Written departmental procedures;
3. Evaluate internal controls and seek improvements that will:
 - a. Enhance the District's performance;
 - b. Reduce the risk of fraud and other corrupt/illegal conduct (Administrative [Rule DIEA](#) [Audits: Fraud and Other Corrupt/Illegal Conduct]); and
 - c. Increase accountability to the public.

B. AUTHORITY:

1. Scope:

All District schools, departments, programs and functions are subject to audit by Internal Audit.

2. Access:

The Chief Audit Executive and authorized representatives shall have full, free and unrestricted access to all District functions, records, property and personnel.

3. Audit Committee:

The Chief Audit Executive shall serve as one of the members of the Board of Education Audit Committee governed by Board [Policy BDE](#) (Board Committees).

AUDITS: FRAUD AND OTHER CORRUPT/ ILLEGAL CONDUCT ([Rule DIEA](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has a responsibility to uphold the public trust. Internal Audit is an independent appraisal function established to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

District employees are subject to the requirements of the Georgia Code of Conduct for Educators (Administrative [Rule GBEA](#) Staff Ethics). In addition to the professional requirements, the District sets forth the following actions which are prohibited and guidelines for reporting their occurrence or suspected occurrence:

A. FRAUD AND OTHER CORRUPT/ ILLEGAL CONDUCT:

This includes but is not limited to:

1. Any crime defined in Title 16 in the Official Code of Georgia Annotated ([O.C.G.A.](#)).
2. Inappropriate conduct or the appearance of inappropriate conduct that does not rise to the level of criminal activity including but not limited to:
 - a. Conflict of Interest;
 - b. Omissions or the failure to provide information that could affect a financial decision or cause an undue loss or expense to the District;
 - c. Other actions prohibited by the Code of Conduct for Educators.

B. NOTIFICATION:

1. Procedures:

Internal Audit shall:

- a. Be notified of any occurrence or suspected occurrence of any of the above conduct.

FINANCIAL ADMINISTRATIVE RULES (Continued)

- b. Establish and publicize procedures for the reporting (including the ability to report anonymously) and investigating of any of the above conduct in the District.
2. Reprisals:
No action shall be taken or threatened against any employee for reporting the occurrence or suspected occurrence of any of the above conduct unless the complaint was made with the knowledge the allegation was false.

MANAGEMENT OF SCHOOL FUNDS AND OTHER ASSETS ([Rule DIF](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has established financial procedures for the purpose of providing a high degree of accountability for District funds and other assets in compliance with Board of Education (Board) [Policy SD-6](#) (Fiscal Accounting and Reporting) and [Policy SD-8](#) (Asset Management).

RULE:

School principals are responsible for the management of all funds and other assets involving school activity. Management of school funds and other assets requires strict compliance with the [Local School Accounting and Procedures Manual](#), [Property Control User's Guide](#), Board Policy, District Administrative Rules, Georgia and federal law.

TRAVEL EXPENSE REIMBURSEMENT ([Rule DKC](#))

RATIONALE/OBJECTIVE:

Cobb County School District (District) has established Travel Procedures to comply with State of Georgia Travel Regulations, to establish what constitutes reasonable and necessary travel expense, and to provide uniformity in approving, reporting and reimbursement of travel expenses.

RULE:

A. BOARD OF EDUCATION MEMBERS:

Members of the Cobb County Board of Education (Board) shall be reimbursed in accordance with the following:

Board [Policy BC](#) (Board Conduct)

Board [Policy BCC](#) (Expenses Incurred by Outgoing Board Members)

B. DISTRICT EMPLOYEES:

Reimbursement of travel expense incurred by District employees authorized to travel in the performance of their official duties shall be in accordance [Cobb County School District Travel Procedures](#).

SCHOOL PROPERTIES DISPOSITION ([Rule DN](#))

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has a responsibility to uphold the public trust. Protection of

FINANCIAL ADMINISTRATIVE RULES (Continued)

District assets (Board [Policy SD-8](#) [Asset Protection]) purchased with public funds is one way the District seeks to uphold this trust. The Cobb County Board of Education (Board) fulfills the requirement in Georgia law which requires its approval for district property to be designated as surplus under O.C.G.A § 20-2-520.

RULE:

A. SURPLUS PROPERTY:

1. Classification:

An item is classified as surplus after it has been submitted to the Board for disposition and the Board approves the classification;

2. Sale:

When the Board classifies property as surplus:

- a. The Director of Procurement Services shall have the authority to proceed with offering the surplus items for sale to the public;
- b. Surplus items may be sold by sealed bid, public auction, private sale, on-line auction, or negotiated contract, whichever is in the best interest of the District;

c. Employee Exclusion:

District employees empowered with the responsibility of identifying potential surplus items will be excluded from:

- (1) Bidding on the items they identify; or
- (2) Otherwise benefiting from the disposal of any surplus property.

3. Unsold Items:

Surplus items that do not sell and have an estimated value of less than \$5,000 shall be disposed of in a manner most beneficial to the District by the Director of Procurement Services.

4. Exception for Unsafe Items:

The Director of Procurement Services shall:

- a. Determine the most efficient manner to dispose of surplus items that pose an immediate health or safety risk to the District; and
- b. Report the disposal of property under this exception to the Board at its next scheduled meeting for their approval

5. Proceeds:

Funds received through the disposal of surplus items will be reported to the Board.

B. CONFISCATED/LOST PROPERTY:

1. Department of Public Safety:

Confiscated items received by the Department of Public Safety should be processed utilizing the guidelines contained in:

- a. The Department of Public Safety Department Manual; and
- b. Administrative [Rule JIH](#) (Student Conduct: Interrogations, Interviews and Searches), unless a longer period of time is necessary due to administrative hearings;

2. Unclaimed Items:

Confiscated items held by the Department of Public Safety and confiscated/lost items held by schools that remain unclaimed may be declared surplus property and may be sold or disposed of in the best interest of the school or District.

STRATEGIC PLANS



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DISTRICT VISION, MISSION AND GOALS **(Major Goals and Objectives)**

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The mission, vision, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. MISSION:

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community. (See Board [Policy SD-2](#) [Treatment of Students] and [SD-3](#) [Treatment of Consumers]).

D. VISION:

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society ([Policy SD-2](#)).

E. BOARD OF EDUCATION ACADEMIC PRIORITIES:

The strength of the Board of Education's (Board) strategic plan is rooted in the academic priorities of the Board. These priorities serve to further define/refine the direction of the District, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the Superintendent, District office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])
- Quality teaching and leadership (See Board [Policy GA](#) [Personnel Goals/Priority Objectives])
- Keep track of students through system (See Board [Policy SD-8](#) [Asset Protection])

Stakeholder Involvement

- Utilize community in decision making (See Board [Policy SD-10](#) [Community and Communication Involvement])
- Utilize resources and create sustainable partnerships (See Board [Policies SD-5](#) [Financial Planning and Budgeting] and [SD-6](#) [Fiscal Accounting and Reporting])

DISTRICT VISION, MISSION AND GOALS (Continued)

- Board members responsibility to communicate with community and local/state officials (See Board [Policies IK](#) [Academic Achievement] and [IA](#) [Student Performance Standards and Expectations])

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation (See Board [Policies BC](#) [Board Conduct]; [BA](#) [Board of Education Operational Goals]; [BDD](#) [Board-Superintendent Relations]; and [BBA](#) [Board Powers and Responsibilities]).
- Follow Board policy (see [Policy IK](#))
- Responsible fiscal stewardship to include SPLOST management (see [Policy SD-5](#) and [SD-6](#))





COBB COUNTY
SCHOOL DISTRICT

Keys
to a
World
Class
School
System

Providing a World Class Education In Cobb County Schools

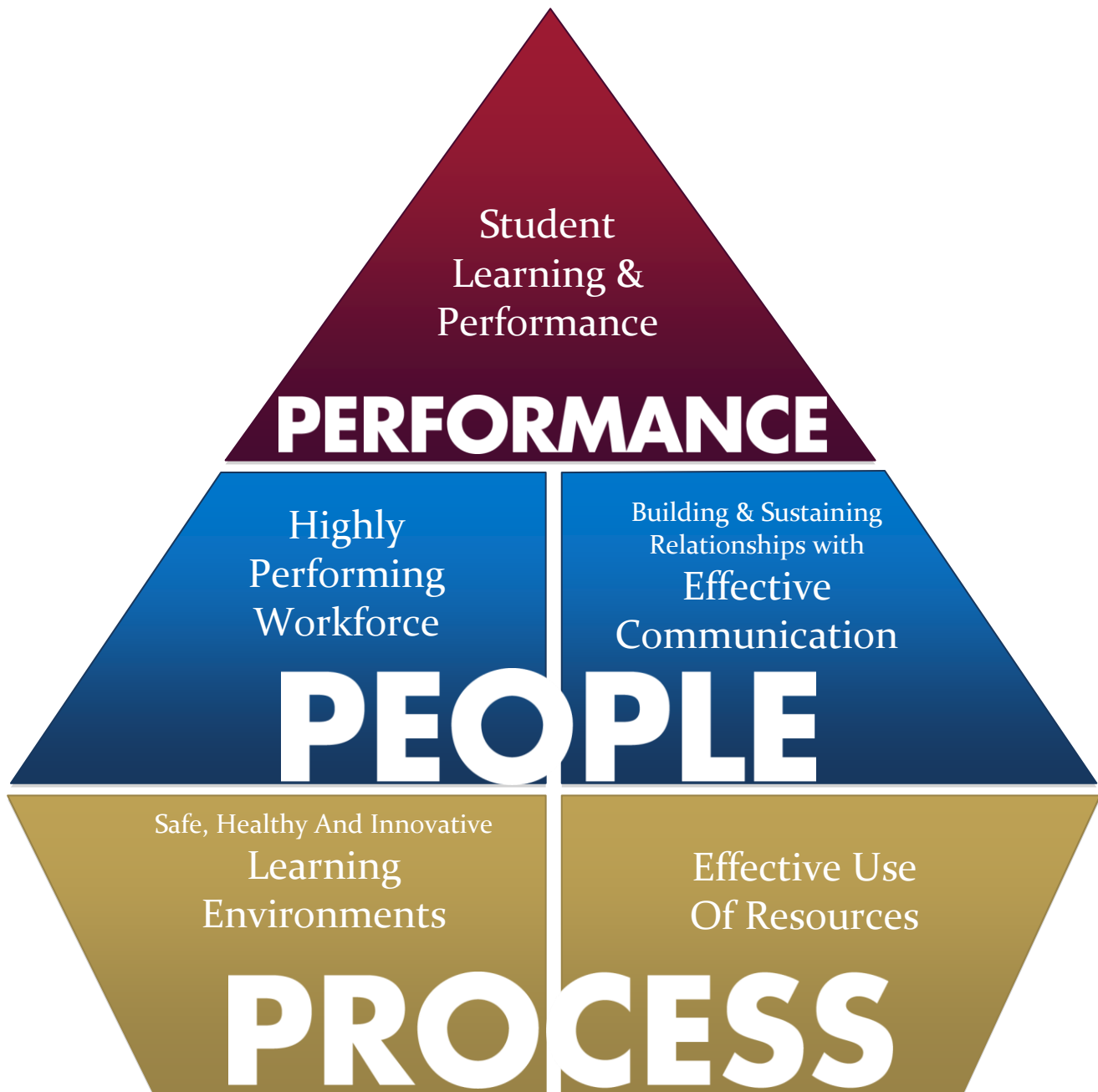
*A Plan for a Renewed Focus and
Commitment to Excellence*

Adopted June 10, 2009

Strategic Plan Overview

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education's constancy of purpose and well as the Board of Educations' innovative flexibility.

The CCSD Strategic Plan strengthens the District Focus by further delineating the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



Dear Staff, Families, and Community Members:

Reinforcing our commitment toward continuous improvement, we are pleased to present the Cobb County School District's 2009-2014 Strategic Plan. Working collaboratively with stakeholders, we have gathered valuable input ensuring the plan reflects the priorities of the community.

Cobb's strategic plan provides a comprehensive accounting of the school system's performance in the areas of student achievement, stakeholder involvement, and accountability. We believe keeping these priorities in the forefront provides a clear direction. The focus is on implementing strategies and initiatives in the areas of curriculum, instruction, assessment, teacher recruitment and retention, communications and operational support.

The first step of implementing the strategic plan involves communication so all District staff and stakeholders are collectively engaged in the direction of the Cobb County School System. Additionally, we will report our progress on an annual basis to help determine how well the District meets goals, objectives and targets. Ultimately our performance will depend on how well we focused on effective partnerships, a high-quality workforce, and strong family and community involvement.

We remain committed to this shared accountability process, and through your participation the strategic plan will guide the Cobb County School District toward becoming a world-class school system.

Respectfully,

Dr. John Abraham, Board Chairman

Fred Sanderson, Superintendent

Providing a World-Class Education Means...

- The focus is on learning
- All students achieve high standards
- Instruction is engaging and rigorous
- Reading and writing are taught in all content areas
- There is a sense of belonging
- Schools and offices are inviting, welcoming, and customer oriented
- The strategic plan is accomplished by all working together

Key Strategies for Providing a World-Class Education Are...

- All decisions are based on what is best for all students
- Leadership, teaching, and learning are held to high standards
- Providing interactive, two-way communication
- Data is used to drive decisions
- Recruiting, developing, and retaining highly qualified employees
- Maintaining a commitment to effective professional learning
- Providing a safe, healthy, and orderly environment for students and employees
- A commitment to community involvement in district and school success
- Effective use of technology
- Being fiscally responsible and aligning resources to needs
- Engaging in effective management practices (clear direction, quality methods, and integrated systems).

Guiding Principles for Providing a World-Class Educational System

- **VISIONARY LEADERSHIP** – Leaders create and balance value for students and stakeholders
- **LEARNING-CENTERED EDUCATION** – Learning is focused on student needs
- **ORGANIZATIONAL AND PERSONAL LEARNING** – Focus is on continuous improvement, flexibility, and adaptation to change at all levels – organization, department, school, and personal
- **VALUES FACULTY, STAFF, AND PARTNERS** – Loyalty results from policies and practices that demonstrate commitment to the workforce and partnerships
- **ORGANIZATIONAL AGILITY** – Focus is on timely and flexible responses to the needs of students and stakeholders
- **FOCUS ON THE FUTURE** – Planning takes into account short-term and long-term needs and opportunities
- **MANAGING FOR INNOVATION** – The work environment fosters innovation to improve the organization and create value for students and stakeholders
- **MANAGEMENT BY FACT** – Decisions are data driven and based on performance measures
- **SOCIAL RESPONSIBILITY** – Public responsibility and citizenship go beyond mere compliance
- **FOCUS ON RESULTS** – Performance measures are focused on key student and organizational results
- **SYSTEMS PERSPECTIVE** – School, office, and department goals are aligned with those of the overall organization
- **QUALITY MANAGEMENT TECHNIQUES** – Best practices, focus, alignment, integration, benchmarking, benchmarks, and the plan-do-study-act process for improvement are emphasized

Mission

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community.

Vision

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society.

Board of Education Academic Priorities

The strength of the strategic plan is rooted in the academic priorities of the Board of Education. These priorities serve to further define/refine the direction of the school district, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the superintendent, central office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores
- Quality teaching and leadership
- Keep track of students through system

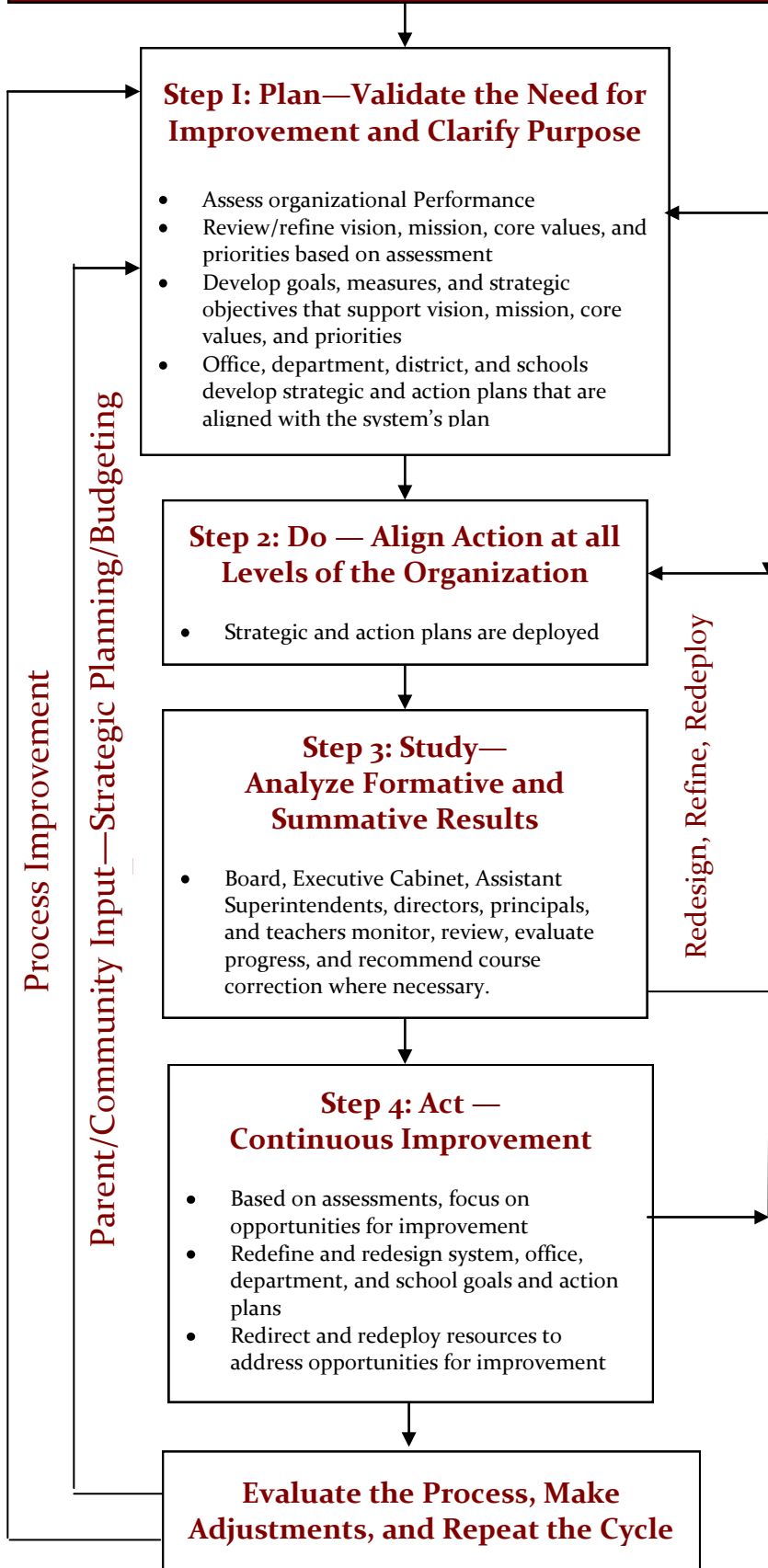
Stakeholder Involvement

- Utilize community in decision making
- Utilize resources and create sustainable partnerships
- Board member responsibility to communicate with community and local/state officials

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation
- Follow board policy
- Responsible fiscal stewardship to include SPLOST management

Strategic Planning Process





Student Learning and Performance

The continued improvement of teaching and learning in the Cobb County School District (CCSD) is the focus of the system's strategic plan. Critical to achieving the mission is the systematic and systemic monitoring of student learning and performance of every student in every school. Classroom teachers, principals, and senior leaders monitor student performance by disaggregating data by race, ethnicity, gender, disability status, English proficiency, and economically disadvantaged status. Disaggregating the data ensures that every student's needs are considered when making instructional decisions.

Goals

I. Ensure success for every student by meeting high standards of performance

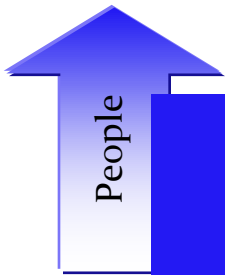
Objectives and Measures

- All schools will meet federal and state achievement standards
 - Increase in the number of schools meeting Adequate Yearly Progress (AYP) Benchmarks
 - Improvement of student performance on national tests (ITBS)
- Students will demonstrate continuous improvement on state and national indicators and performance assessment
 - Improvement on state assessments
 - Increase state writing performance at grades 5, 8 and 11
 - Improvement in students reading on-grade level at grade 3 and 6
 - Increase students taking more challenging courses
 - Increase graduation rate
 - Decrease in high school dropout rate
 - Increase in SAT/ACT participation rate and results
 - Increase the percentage of students who are work ready as indicated on the ACT WorkKeys Assessment

II. Monitor the progress and success of each student

Objectives and Measures

- Continue to design and implement the academic portal as an ongoing monitoring tool for teachers and administrators
 - Number of schools with fully functioning data teams
 - Number of reports available in the academic portal



Highly Performing Workforce

CCSD requires a highly skilled staff working to support the performance of each and every student. Core components and competencies for all employees include a commitment to students, knowledge of the job, professionalism, interpersonal skills, communication, organization, and problem solving. Recruiting and retaining highly qualified staff to meet the No Child Left Behind requirements is tantamount to district success. Professional training for all staff is coordinated and rooted in the need to support the ongoing improvement of student performance.

Goals

- I. **Attract, recruit, and retain the highest quality applicants representing diverse backgrounds.**

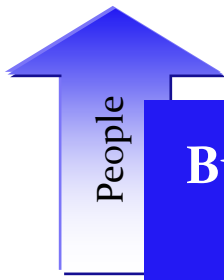
Objectives and Measures

- **Increase the percentage of highly qualified staff**
 - Percent of Highly Qualified Paraprofessionals (Title I)
 - Percent of Highly Qualified Teachers (Title I)
 - Percent of Highly Qualified Paraprofessionals (Non-Title I)
 - Percent of Highly Qualified Teachers (Non-Title I)
- **Increase the teacher retention rate**
 - Percent of Staff returning at the beginning of the school year
 - Increase in average years of experience
- **Increase the number of teachers with advanced degrees**
 - Increase percentage of teachers with advanced degrees
 - Increase the number of teachers receiving an accurate assessment of the quality of their instructional practice
- **Increase the number of qualified applicants**
 - Number of qualified teaching applicants
 - Number of qualified leadership applicants

II. Provide high-quality professional learning and training for all personnel

Objectives and Measures

- **Provide all employees with high-quality professional learning opportunities to promote individual development and improved student performance**
 - Increase the number of highly qualified teachers to 100%
 - Increase the number of highly qualified para-professionals to 100%
 - Increase the number of professional learning opportunities aligned to improve student performance
 - Insure that all staff successfully meet certification and recertification requirements as established by the Professional Standards Commission



Building and Sustaining Relationships With Effective Communication

CCSD is committed to supporting a strong and active parent community and ensuring that family engagement efforts reflect the cultural and linguistic diversity of local school communities. The school district strives to foster broad-based community involvement by constituents with a vested interest in the education of children. To build effective, meaningful, and supportive relationships with families and the community at-large, the district must create and sustain environments where parents, students, teachers, leaders, and community members feel respected, valued and where their ideas and perspectives are embraced in the decision-making process.

Goals

I. Promote a culture that fosters active family engagement

Objectives and Measures

- **Schools will provide numerous opportunities for families to become engaged in their child's academic progress and school experiences**
 - Improved participation in opportunities (PTA, school councils, committees, SIP team) for family involvement
 - Percentage of families and school staff joining PTA/PTSA
 - Increase elementary and middle school parent/teacher interaction, especially opportunities focusing on academics
 - Increase family participation at workshops (Math nights, Art Festivals) designed to improve student learning
 - Improve family volunteerism
- **Schools create a warm and welcoming environment for families**
 - Develop and implement a system to assess and improve family and community experiences when visiting schools
 - Assessing and improving school websites and newsletters ensuring they provide clear information
 - Annual survey indicates a high percentage satisfaction with the school climate (goal 100%)

II. Partner with businesses, community resources, institutions, agencies and organizations that support education

Objectives and Measures

- **The District serves as a community resource by offering its facilities, personnel, and resources to support community needs within District Policy**

- Maintain, at minimum, current number of facility use agreements
- Ensure continuous monitoring of facility usage to ensure quality and equity
- Increase results of bi-annual surveys with agencies using the District's facilities to ensure needs and goals are being met
- Increase District and School community participation
- **Community resources and relationships are used to strengthen schools, families, and student learning.**
 - Increase number of Cobb Chamber Partners in Education
 - Increase number of interagency collaborations
 - Increase number of higher education partnership/programs in schools

III. Provide clear, concise and timely communication between students, parents, staff, and community.

Objectives and Measures

- **The district and local schools have the tools and training to communicate effectively with their audiences, and do frequently**
 - Schools use available tools effectively and frequently (goal 100%)
 - Feedback from parents on annual School Climate Survey indicates a high percentage of school-to-home communication. (goal 100%)
- **Communication tools utilize technology to ensure that parents and District staff are aware of critical District priorities, programs, procedures and policies, as well as the positive accomplishments of local schools.**
 - Schools distribute Student Folder and Parent Information Guide to all parents, as indicated by signed receipts
 - Intouch calling system data indicates increase in number of schools using automated calling system to disseminate critical information
 - The District expands the use of video to inform parents, district staff, and students about programs, procedures, and policies
 - Press releases and other information are disseminated by email, and District-wide email distribution lists continue to grow in number



Safe, Healthy and Innovative Learning Environments

CCSD is committed to the continuous improvement of student performance by maintaining and enhancing safe, healthy and innovative learning environments for all students. The district will promote a climate that supports equity, diversity, and collaborative behaviors among students, teachers, leaders, parents, and community. The promotion of mutual respect between all stakeholders is key to maintaining and enhancing positive learning environments for students. The facilities and equipment used within the district will be maintained and upgraded to promote a high-quality, world-class education for all students. Student and employee safety remains vigilant.

Goals

I. Provide a safe, secure, and healthy environment for all students and staff.

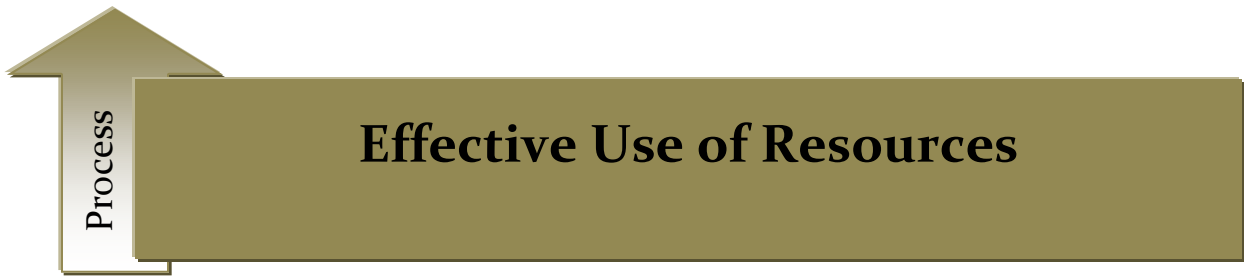
Objectives and Measures

- **Develop/maintain a schedule for construction/renovation**
 - Number and percent of Board approved project starts completed on time
 - Number and percent SPLOST projects under budget
- **Develop/maintain a schedule for preventive maintenance**
 - Maintain a regular schedule of preventative maintenance on building systems (HVAC, Roofing, Electrical, Plumbing, Security Alarms)
- **Continue to evaluate and improve focus on public safety**
 - Increase student awareness of behavior practices by reducing student offenses (Fighting/Bullying, Drugs, Weapons, Gang-related incidents)
 - Improve bus discipline at all levels through implementation of the Safe Rider Bus Program
- **Improve performance on health and wellness measures**
 - Increase the number of servings of fruits, vegetables, and milk taken by students participating in the school breakfast, lunch and After School programs
 - Increase to 100% schools completing the Online Local School Wellness Plan
 - Improve to 100% schools earning a score of “A” on the Georgia Department of Human Resources Food Services Establishment Inspection Reports
 - Implement programs to encourage bus ridership, car pooling and walking to school programs.

II. Provide well maintained and upgraded technology for all students and staff

Objectives and Measures

- **Maintain current SPLOST schedule of technology refresh**
 - Number of refresh projects completed on-time
- **Continue implementation of the integration of the information systems**
 - Completion of SPLOST district operational initiatives
- **Continue to support instruction through technology**
 - Completion of SPLOST district classroom initiatives



Responsible fiscal stewardship is a priority of the Board of Education. CCSD will maximize the effective use of resources to build public trust and strengthen the relationship with all stakeholders. Fiscal priority ensures that maximum resources are dedicated to student performance. CCSD provides effective and efficient management of tax dollars which results in the most productive delivery of instruction to all students.

Goals

I. Manage financial resources effectively and efficiently

Objectives and Measures

- **The District's Comprehensive Annual financial Report will receive an unqualified (clean) audit opinion each year**
 - Clean audit opinion every year
- **Maintain a General Fund unreserved fund balance that is greater than or equal to one month (8.33%) of expenditures**
 - General Fund unreserved fund balance per the Comprehensive Annual Financial Report equals at least 8.33% of expenditures
- **Maintain a millage rate that is at or below 18.9 mills**
 - Board approved millage rate is no higher than 18.9 mills
- **Ensure that all SPLOST funds are spent appropriately**
 - Conduct an annual performance audit of SPLOST funds

II. Align financial resources to maximize student performance

- **Maintain per pupil expenditures for Instruction that are above the state average**
- **Maintain per pupil expenditures for General Administration that are below the state average**

II. Improve opportunities to increase supplier diversity

- **Improve communications to a broader base of suppliers**

- Provide outreach to local city/county chamber of commerce associations and other diverse supplier organizations (minority, women owned, disabled, etc.) by joining organizations and/or speaking at their meetings
- Provide access to “How to Do Business” booklet on CCSD procurement website

- **Increase membership in industry organizations**

- Number of memberships in local diverse business organizations (small, minority, women owned, disabled owned, etc.) to provide opportunities to make suppliers aware of opportunities to participate in Cobb’s procurement process

- **Improve procurement linking**

- Number of “procurement link” informational events held to guide suppliers through the procurement process
- Number of organizations contacted to offer a link to Cobb’s web site in order to offer opportunities to small businesses

- **Implement and monitor a supplier tracking system**

- Number of suppliers in Cobb’s vendor database identified as being diverse businesses (small, women owned, minority owned, etc.)

Board Priority: Measurable gains/growth as measured by national and state test scores
Goal 1: Ensure success for every student by meeting high standards of performance

Objective 1.1: All schools will meet federal/state achievement standards.

(a) Increase in number of schools meeting Adequate Yearly Progress benchmarks

Indicators	Baseline			Results			Targets				
	2006-2007 %	2007-2008 %	2008-2009 %	2009-2010 Target %	2009-2010 Actual %	Difference	2010-2011 %	2011-2012 %	2012-2013 %	2013-2014 %	2014-2015 %
% of Elementary Schools making AYP	94.0%	94.1%	97.0%	98.0%	94.0%	Awaiting final AYP Results	98.5%	99.0%	99.5%	100.0%	
% of Middle Schools making AYP	70.8%	83.3%	100.0%	100.0%	84.0%		100.0%	100.0%	100.0%	100.0%	
% of High Schools making AYP	86.7%	66.7%	88.0%	92.0%	63.0%		94.0%	96.0%	98.0%	100.0%	
% of Alt/Special Schools making AYP	NA	60.0%	60.0%	65.0%	40.0%		68.0%	70.0%	73.0%	80.0%	

(b) Improvement of student performance on national tests.

Indicators	Baseline			Results			Targets				
	2006-2007 %	2007-2008 %	2008-2009 %	2009-2010 Target %	2009-2010 Actual %	Difference	2010-2011 %	2011-2012 %	2012-2013 %	2013-2014 %	2014-2015 %
% of students meeting or exceeding the national average on the composite ITBS in grade 3	62.8%	64.9%	62.4%	63.0%	62.8%	-0.2%	63.6%	64.2%	64.8%	65.4%	
% of students meeting or exceeding the national average on the composite ITBS in grade 5	60.6%	64.6%	64.0%	65.0%	64.8%	-0.2%	66.0%	67.0%	68.0%	69.0%	
% of students meeting or exceeding the national average on the composite ITBS in grade 7	56.4% (8th Grade)	57.2% (8th Grade)	56.8% (8th Grade)	Baseline data established for 7th grade	59.0%	NA	Targets will be set for these years based on results from 2009-2010.				

Objective 1.2: Students will

(a) Improvement on State Assessments

Indicators	Group	Baseline						Results						Targets									
		2006-07		2007-08		2008-09		2009-10 Target		2009-10 Actual		Difference		2010-11		2011-12		2012-13		2013-14		2014-15	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Math GHSMT	All Students	31%	64%	33%	63%	36%	61%	32%	66%	33%	61%	1%	-5%	30%	68%	28%	70%	26%	72%	26%	73%		
	Asian	16%	82%	20%	80%	16%	82%	17%	81%	17%	81%	0%	0%	15%	83%	13%	85%	11%	87%	9%	90%		
	Black	51%	40%	49%	42%	56%	34%	58%	36%	50%	36%	-8%	0%	59%	37%	60%	38%	59%	39%	58%	40%		
	Hispanic	45%	43%	49%	40%	52%	39%	54%	40%	46%	40%	-8%	0%	55%	41%	56%	42%	55%	43%	54%	44%		
	Amer Indian	31%	50%	53%	47%	43%	43%	45%	44%	36%	55%	-9%	11%	47%	45%	49%	46%	48%	47%	47%	49%		
	White	20%	78%	23%	75%	23%	76%	24%	76%	21%	77%	-3%	1%	23%	77%	22%	78%	21%	79%	20%	80%		
	Multi-racial	35%	60%	36%	62%	44%	54%	45%	54%	47%	31%	2%	-23%	45%	55%	44%	56%	43%	57%	42%	58%		
	SWD	48%	30%	55%	22%	52%	24%	53%	26%	51%	22%	-2%	-4%	54%	27%	55%	28%	56%	29%	57%	30%		
	ELL	48%	29%	55%	23%	63%	22%	64%	23%	59%	20%	-5%	-3%	65%	23%	66%	24%	67%	24%	68%	25%		
	Econ. Dis.	49%	39%	51%	40%	57%	37%	53%	38%	46%	38%	-7%	0%	54%	39%	55%	40%	56%	41%	57%	42%		

Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on ELA GHSGT	All Students	19%	79%	30%	63%	28%	66%	29%	67%	26%	67%	-3%	0%	29%	67%	29%	67%	30%	68%	30%	68%		
	Asian	19%	80%	24%	72%	20%	75%	21%	76%	21%	73%	0%	-3%	21%	76%	22%	77%	22%	77%	22%	78%		
	Black	30%	67%	44%	44%	43%	44%	44%	44%	37%	51%	-7%	7%	45%	44%	44%	46%	43%	47%	43%	48%		
	Hispanic	38%	53%	43%	40%	45%	39%	47%	40%	37%	43%	-10%	3%	47%	40%	48%	41%	47%	42%	48%	43%		
	Amer Indian	44%	50%	27%	73%	35%	57%	39%	59%	25%	75%	-14%	16%	39%	57%	40%	58%	41%	58%	40%	59%		
	White	11%	88%	22%	75%	18%	79%	19%	80%	18%	79%	-1%	-1%	18%	81%	17%	82%	16%	83%	15%	85%		
	Multi-racial	18%	80%	40%	58%	37%	45%	40%	45%	56%	30%	16%	-15%	42%	45%	42%	47%	40%	49%	42%	51%		
	SWD	44%	47%	50%	26%	44%	25%	47%	25%	41%	30%	-6%	5%	47%	25%	49%	26%	51%	27%	53%	28%		
	ELL	57%	20%	48%	14%	48%	12%	49%	14%	47%	13%	-2%	-1%	50%	15%	51%	16%	52%	17%	53%	18%		
Econ. Dis.	35%	61%	46%	40%	45%	44%	46%	44%	39%	46%	-7%	2%	48%	44%	49%	45%	50%	45%	51%	46%			

Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Math EOCT	All Students	27%	50%	31%	38%	36%	17%	38%	19%	51%	16%	13%	-3%	40%	21%	42%	23%	44%	25%	46%	27%		
	Asian	17%	75%	24%	65%	44%	29%	46%	31%	42%	47%	-4%	16%	48%	33%	50%	35%	52%	37%	54%	39%		
	Black	34%	27%	34%	19%	31%	7%	34%	19%	45%	4%	11%	-15%	36%	21%	38%	23%	40%	25%	42%	27%		
	Hispanic	32%	30%	33%	20%	31%	10%	33%	30%	46%	6%	13%	-24%	35%	32%	37%	34%	39%	36%	41%	38%		
	Amer Indian	26%	36%	26%	37%	20%	5%	28%	10%	42%	10%	14%	0%	36%	15%	44%	20%	52%	25%	60%	30%		
	White	23%	67%	29%	56%	43%	31%	45%	33%	57%	27%	12%	-6%	47%	35%	49%	37%	51%	39%	53%	41%		
	Multi-racial	29%	52%	37%	36%	37%	16%	39%	18%	41%	26%	2%	8%	41%	20%	43%	22%	45%	24%	47%	26%		
	SWD	25%	27%	27%	17%	26%	7%	28%	8%	36%	4%	8%	-4%	30%	9%	32%	10%	34%	11%	36%	12%		
	ELL	26%	24%	29%	19%	22%	13%	25%	15%	30%	7%	5%	-8%	28%	17%	31%	19%	34%	21%	37%	23%		
Econ. Dis.	33%	29%	34%	19%	31%	8%	37%	22%	42%	5%	5%	-17%	40%	25%	43%	28%	46%	31%	49%	34%			

% of students who meet/exceed standards on ELA EOCT	All Students	53%	27%	51%	32%	49%	38%	51%	38%	48%	41%	-3%	3%	53%	39%	52%	40%	51%	42%	50%	44%		
	Asian	47%	42%	42%	49%	40%	53%	42%	53%	36%	58%	-6%	5%	41%	54%	40%	56%	41%	57%	40%	58%		
	Black	56%	10%	59%	13%	60%	19%	62%	20%	58%	22%	-4%	2%	63%	21%	64%	22%	65%	23%	66%	24%		
	Hispanic	47%	9%	51%	11%	57%	16%	59%	18%	57%	20%	-2%	2%	60%	19%	61%	20%	62%	21%	63%	22%		
	Amer Indian	60%	11%	59%	24%	64%	26%	65%	27%	45%	24%	-20%	-3%	65%	28%	65%	29%	65%	30%	66%	31%		
	White	52%	40%	46%	48%	40%	55%	41%	56%	37%	58%	-4%	2%	40%	57%	39%	58%	38%	59%	39%	60%		
	Multi-racial	62%	21%	56%	30%	54%	32%	55%	33%	47%	29%	-8%	-4%	56%	34%	56%	35%	57%	36%	58%	37%		
	SWD	46%	6%	46%	7%	55%	9%	57%	11%	52%	11%	-5%	0%	59%	13%	61%	15%	63%	17%	65%	19%		
	ELL	34%	2%	35%	2%	40%	3%	43%	6%	43%	3%	0%	-3%	45%	9%	47%	11%	51%	13%	53%	15%		
Econ. Dis.	52%	8%	57%	11%	60%	15%	59%	13%	60%	21%	1%	8%	61%	15%	63%	17%	65%	19%	67%	21%			

Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Science EOCT	All Students	45%	22%	39%	30%	38%	33%	40%	35%	42%	32%	2%	-3%	42%	37%	44%	39%	46%	41%	46%	43%		
	Asian	43%	40%	35%	49%	28%	58%	30%	58%	26%	63%	-4%	5%	31%	58%	32%	58%	33%	58%	33%	59%		
	Black	40%	7%	41%	13%	39%	14%	41%	16%	45%	15%	4%	-1%	43%	18%	45%	20%	47%	22%	49%	23%		
	Hispanic	36%	7%	36%	12%	38%	12%	40%	14%	44%	15%	4%	1%	42%	16%	44%	18%	46%	20%	48%	22%		
	Amer Indian	32%	16%	27%	27%	46%	19%	48%	21%	55%	18%	7%	-3%	50%	23%	52%	25%	54%	27%	56%	29%		
	White	49%	33%	39%	46%	37%	50%	38%	50%	39%	49%	1%	-1%	39%	51%	40%	51%	40%	52%	41%	53%		
	Multi-racial	53%	17%	47%	28%	44%	29%	46%	30%	39%	33%	-7%	3%	48%	32%	49%	33%	50%	34%	52%	35%		
	SWD	34%	8%	32%	12%	32%	12%	34%	12%	36%	11%	2%	-1%	36%	13%	38%	14%	40%	15%	42%	16%		
	ELL	25%	4%	29%	6%	27%	7%	28%	8%	28%	3%	0%	-5%	29%	9%	30%	10%	31%	11%	32%	12%		
Econ. Dis.	38%	7%	39%	11%	39%	11%	41%	12%	44%	9%	3%	-3%	43%	13%	45%	14%	47%	15%	49%	16%			

Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Social Studies EOCT	All Students	23%	53%	43%	29%	38%	35%	40%	36%	36%	39%	-4%	3%	42%	37%	43%	38%	44%	39%	45%	40%		
	Asian	15%	72%	37%	47%	34%	51%	36%	52%	33%	52%	-3%	0%	37%	53%	38%	54%	39%	55%	40%	56%		
	Black	30%	27%	42%	13%	39%	17%	40%	18%	40%	18%	0%	0%	41%	19%	42%	20%	43%	21%	44%	22%		
	Hispanic	25%	28%	37%	13%	36%	16%	38%	17%	35%	19%	-3%	2%	40%	18%	42%	20%	44%	22%	44%	24%		
	Amer Indian	32%	45%	46%	18%	38%	23%	40%	24%	43%	24%	3%	0%	42%	24%	44%	24%	45%	25%	47%	25%		
	White	21%	67%	45%	39%	39%	48%	39%	50%	35%	51%	-4%	1%	40%	50%	41%	50%	40%	51%	40%	53%		
	Multi-racial	25%	51%	46%	24%	40%	39%	41%	40%	22%	23%	-19%	-17%	43%	40%	45%	40%	46%	41%	47%	42%		
	SWD	26%	26%	35%	10%	32%	11%	34%	13%	31%	15%	-3%	2%	36%	13%	38%	15%	40%	17%	42%	19%		
	ELL	25%	15%	28%	6%	25%	1%	28%	5%	21%	8%	-7%	3%	31%	10%	34%	20%	37%	25%	40%	30%		
Econ. Dis.	29%	24%	39%	11%	38%	15%	41%	13%	35%	12%	-6%	-1%	43%	15%	45%	17%	47%	19%	49%	21%			

Middle Schools																							
Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Math CRCT	All Students	48%	30%	55%	27%	49%	34%	50%	34%	48%	36%	-2%	2%	51%	35%	52%	40%	53%	41%	54%	42%		
	Asian	33%	62%	34%	61%	31%	65%	31%	65%	28%	67%	-3%	2%	31%	67%	30%	68%	30%	69%	30%	70%		
	Black	53%	12%	59%	11%	57%	16%	58%	16%	56%	18%	-2%	2%	59%	20%	62%	22%	66%	25%	68%	26%		
	Hispanic	51%	12%	60%	12%	55%	17%	57%	17%	56%	19%	-1%	2%	58%	20%	61%	22%	64%	22%	66%	23%		
	Amer Indian	36%	6%	68%	6%	54%	26%	55%	26%	55%	29%	0%	3%	56%	28%	57%	29%	68%	30%	69%	31%		
	White	46%	44%	52%	40%	43%	49%	43%	49%	41%	52%	-2%	3%	42%	52%	41%	54%	40%	55%	38%	57%		
	Multi-racial	54%	26%	60%	23%	55%	30%	56%	30%	54%	33%	-2%	3%	57%	32%	58%	33%	59%	34%	60%	35%		
	SWD	40%	9%	47%	8%	45%	13%	47%	13%	45%	11%	-2%	-2%	49%	14%	51%	15%	53%	16%	54%	17%		
	ELL	38%	7%	47%	9%	52%	15%	54%	15%	52%	11%	-2%	-4%	56%	16%	57%	17%	58%	18%	59%	19%		
	Econ. Dis.	51%	11%	59%	10%	61%	14%	61%	11%	56%	17%	-5%	6%	63%	12%	65%	13%	66%	15%	68%	16%		
% of students who meet/exceed standards on ELA CRCT	All Students	53%	13%	60%	33%	55%	39%	55%	40%	54%	40%	-1%	0%	55%	41%	55%	42%	56%	43%	56%	44%		
	Asian	67%	27%	45%	53%	37%	61%	38%	62%	36%	62%	-2%	0%	36%	64%	34%	66%	32%	68%	30%	70%		
	Black	40%	6%	71%	18%	67%	24%	68%	25%	67%	25%	-1%	0%	69%	26%	70%	27%	71%	28%	70%	30%		
	Hispanic	40%	6%	71%	15%	68%	20%	72%	22%	69%	22%	-3%	0%	73%	24%	74%	25%	75%	25%	74%	26%		
	Amer Indian	12%	6%	69%	24%	64%	27%	65%	28%	63%	30%	-2%	2%	66%	29%	67%	30%	68%	31%	69%	31%		
	White	66%	19%	50%	47%	44%	53%	44%	54%	43%	55%	-1%	1%	44%	55%	44%	56%	43%	57%	42%	58%		
	Multi-racial	50%	13%	63%	32%	57%	39%	58%	39%	56%	40%	-2%	1%	59%	39%	60%	40%	59%	41%	58%	42%		
	SWD	36%	4%	65%	10%	62%	15%	68%	20%	66%	11%	-2%	-9%	70%	22%	70%	23%	71%	24%	72%	25%		
	ELL	34%	1%	66%	5%	70%	13%	71%	15%	72%	9%	1%	-6%	72%	17%	73%	18%	74%	19%	75%	20%		
	Econ. Dis.	38%	5%	73%	14%	70%	19%	74%	15%	69%	21%	-5%	6%	75%	16%	76%	17%	77%	18%	78%	19%		

Elementary Schools																							
Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed standards on Math CRCT	All Students	53%	33%	49%	34%	44%	41%	45%	42%	44%	43%	-1%	1%	46%	43%	47%	45%	48%	45%	49%	48%		
	Asian	39%	56%	37%	57%	30%	64%	31%	64%	28%	67%	-3%	3%	32%	65%	33%	66%	34%	66%	33%	67%		
	Black	62%	17%	56%	18%	50%	24%	52%	26%	51%	26%	-1%	0%	55%	28%	58%	30%	61%	32%	64%	34%		
	Hispanic	60%	15%	56%	16%	54%	24%	55%	25%	55%	26%	0%	1%	57%	27%	59%	29%	61%	31%	63%	33%		
	Amer Indian	58%	31%	48%	27%	36%	47%	37%	48%	41%	51%	4%	3%	39%	50%	40%	51%	42%	53%	44%	55%		
	White	45%	49%	44%	48%	36%	57%	36%	58%	36%	58%	0%	0%	36%	59%	36%	60%	36%	61%	37%	63%		
	Multi-racial	56%	33%	52%	33%	46%	41%	47%	42%	44%	44%	-3%	2%	48%	43%	49%	44%	50%	45%	52%	46%		
	SWD	49%	18%	43%	17%	41%	22%	43%	24%	41%	18%	-2%	-6%	45%	26%	47%	27%	49%	29%	51%	31%		
	ELL	59%	11%	55%	13%	52%	28%	54%	30%	57%	20%	3%	-10%	56%	32%	58%	34%	60%	35%	62%	37%		
	Econ. Dis.	61%	15%	55%	16%	54%	22%	57%	19%	53%	24%	-4%	5%	59%	22%	61%	25%	63%	28%	65%	31%		
% of students who meet/exceed standards on ELA CRCT	All Students	55%	32%	56%	34%	54%	37%	54%	37%	53%	38%	-1%	1%	51%	43%	52%	44%	52%	46%	53%	47%		
	Asian	44%	50%	45%	52%	41%	55%	41%	55%	38%	59%	-3%	4%	42%	56%	43%	56%	44%	56%	43%	57%		
	Black	62%	20%	65%	22%	62%	24%	62%	24%	62%	25%	0%	1%	66%	26%	67%	28%	68%	30%	68%	32%		
	Hispanic	60%	13%	64%	15%	64%	17%	64%	17%	65%	19%	1%	2%	69%	22%	71%	23%	73%	24%	74%	25%		
	Amer Indian	61%	29%	63%	25%	46%	40%	46%	40%	57%	36%	11%	-4%	49%	42%	51%	43%	53%	44%	55%	45%		
	White	46%	45%	48%	47%	45%	50%	45%	50%	44%	53%	-1%	3%	46%	51%	47%	52%	47%	53%	46%	54%		
	Multi-racial	57%	32%	56%	36%	56%	36%	56%	36%	54%	39%	-2%	3%	59%	38%	60%	39%	61%	39%	60%	40%		
	SWD	54%	15%	56%	16%	55%	17%	55%	17%	56%	14%	1%	-3%	59%	19%	61%	20%	63%	21%	65%	22%		
	ELL	57%	10%	63%	12%	62%	21%	62%	21%	67%	14%	5%	-7%	66%	23%	67%	24%	68%	25%	69%	26%		
	Econ. Dis.	61%	14%	65%	16%	65%	18%	65%	18%	65%	20%	0%	2%	70%	21%	72%	22%	74%	24%	76%	24%		

(b) Increase state writing performance at grades 5, 8 and 11

Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed	% Meet	% Exceed
% of students who meet/exceed writing standards in grade 5	All Students	66%	12%	66%	15%	72%	11%	73%	12%	68%	10%	-5%	-2%	74%	13%	75%	14%	76%	15%	77%	16%		
	Asian	69%	20%	65%	27%	75%	18%	76%	19%	70%	22%	-6%	3%	77%	20%	77%	21%	77%	22%	77%	23%		
	Black	65%	5%	66%	7%	71%	5%	73%	8%	65%	4%	-8%	-4%	74%	10%	75%	12%	76%	13%	79%	14%		
	Hispanic	58%	5%	63%	6%	68%	4%	70%	6%	65%	4%	-5%	-2%	71%	7%	72%	8%	73%	10%	74%	12%		
	Amer Indian	82%	0%	65%	18%	TFC	TFC	75%	12%	70%	0%	-5%	-12%	77%	13%	79%	15%	81%	16%	82%	17%		
	White	68%	18%	67%	22%	73%	17%	74%	20%	72%	14%	-2%	-6%	74%	22%	74%	23%	74%	24%	75%	24%		
	Multi-racial	68%	9%	73%	12%	74%	10%	75%	12%	74%	7%	-1%	-5%	76%	13%	77%	14%	78%	15%	79%	16%		
	SWD	42%	3%	47%	5%	53%	6%	55%	8%	43%	2%	-12%	-6%	57%	10%	59%	12%	61%	14%	63%	16%		
	ELL	39%	0%	47%	1%	55%	1%	57%	2%	58%	2%	1%	0%	58%	3%	59%	4%	60%	5%	61%	6%		
	Econ. Dis.	Unable to obtain data for students in this category at this time.								63%	3%	NA	NA										
% of students who meet/exceed writing standards in grade 8	All Students	68%	9%	73%	11%	74%	9%	75%	10%	75%	10%	0%	0%	76%	11%	77%	12%	78%	13%	79%	14%		
	Asian	68%	19%	72%	22%	67%	25%	68%	26%	69%	22%	1%	-4%	69%	27%	70%	28%	70%	29%	68%	31%		
	Black	65%	3%	73%	5%	72%	3%	74%	5%	75%	3%	1%	-2%	76%	6%	78%	8%	80%	10%	80%	12%		
	Hispanic	53%	2%	66%	4%	70%	2%	72%	5%	73%	3%	1%	-2%	74%	8%	76%	11%	78%	14%	80%	17%		
	Amer Indian	0%	0%	71%	6%	TFC	TFC	73%	8%	57%	10%	-16%	2%	73%	10%	73%	12%	74%	14%	75%	15%		
	White	73%	13%	75%	17%	76%	14%	77%	15%	77%	15%	0%	0%	78%	16%	78%	17%	78%	18%	80%	19%		
	Multi-racial	71%	8%	78%	11%	78%	7%	80%	9%	70%	12%	-10%	3%	82%	11%	82%	13%	82%	15%	83%	16%		
	SWD	41%	2%	53%	2%	53%	2%	55%	3%	56%	1%	1%	-2%	57%	4%	59%	5%	61%	6%	63%	7%		
	ELL	37%	0%	48%	1%	50%	1%	53%	2%	55%	1%	2%	0%	56%	2%	59%	2%	59%	2%	59%	2%		
	Econ. Dis.	59%	2%	69%	3%	70%	2%	71%	5%	73%	3%	2%	-2%	73%	7%	75%	9%	76%	11%	77%	13%		
Indicators	Group	Baseline						Results						Targets									
		2006-2007		2007-2008		2008-2009		2009-2010 Target		2009-2010 Actual		Difference		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015	
		%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
% of students who meet/exceed writing standards in grade 11	All Students	94%	91%	94%	94%	94%	94%	94%	94%	94%	94%	0%	0%	95%	95%	96%	96%	96%	96%	96%	96%		
	Asian	95%	93%	96%	96%	96%	96%	96%	95%	97%	97%	-1%	-1%	97%	97%	98%	98%	98%	98%	98%	98%		
	Black	91%	86%	91%	91%	91%	91%	91%	88%	92%	92%	-3%	-3%	92%	92%	93%	93%	93%	93%	93%	93%		
	Hispanic	81%	78%	84%	84%	84%	84%	84%	84%	84%	84%	-1%	-1%	86%	87%	88%	88%	88%	88%	89%	89%		
	Amer Indian	80%	92%	92%	93%	93%	93%	93%	84%	93%	94%	-9%	-9%	93%	94%	94%	94%	94%	94%	95%	95%		
	White	97%	96%	97%	97%	97%	97%	97%	96%	97%	98%	-1%	-1%	98%	98%	99%	99%	99%	99%	99%	99%		
	Multi-racial	90%	92%	95%	95%	95%	95%	95%	96%	96%	96%	1%	1%	96%	96%	97%	97%	97%	97%	97%	97%		
	SWD	76%	72%	75%	76%	76%	76%	76%	75%	75%	75%	-1%	-1%	76%	77%	77%	77%	77%	77%	78%	78%		
	ELL	59%	55%	70%	70%	70%	70%	70%	69%	69%	71%	-1%	-1%	71%	71%	72%	72%	72%	72%	72%	72%		
	Econ. Dis.	88%	84%	91%	86%	86%	86%	86%	88%	88%	88%	2%	2%	88%	88%	89%	89%	89%	89%	90%	90%		

(c) Improvement in students reading on grade level at grade 3 and 6

Indicators	Group	Baseline			Targets					
		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
		%	%	%	%	%	%	%	%	%
#/% of students reading on grade level in grade 3 as measured by DRA	All Students	Baseline Data begins in 2009-10			69					
	Asian				84					
	Black				61					
	Hispanic				50					
	Amer Indian				43					
	White				81					
	Multi-racial				72					
	SWD				34					
	ELL				40					
	Econ. Dis.				52					

Indicators	Group	Baseline			Results			Target				
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
		%	%	%	%	%	%	%	%	%	%	%
% of students reading on grade level in grade 6 as measured by lexiles on CRCT	All Students	69%	73%	76%	78%	79%	1%	79%	80%	81%	82%	
	Asian	91%	90%	92%	91%	90%	-1%	92%	93%	94%	95%	
	Black	61%	67%	70%	71%	70%	-1%	72%	73%	74%	75%	
	Hispanic	59%	62%	69%	70%	67%	-3%	71%	72%	73%	74%	
	Amer Indian	0%	65%	67%	68%	83%	15%	69%	70%	71%	72%	
	White	86%	89%	89%	90%	89%	-1%	91%	92%	93%	94%	
	Multi-racial	73%	78%	80%	81%	78%	-3%	82%	83%	84%	85%	
	SWD	43%	48%	52%	54%	44%	-10%	56%	58%	60%	62%	
	ELL	29%	34%	44%	54%	46%	-8%	60%	66%	72%	78%	
	ED	29%	34%	44%	54%	66%	12%	60%	66%	72%	78%	

(d) Increase in students taking more challenging courses

Indicators	Group	Baseline			Results			Targets				
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
		%	%	%	%	%	%	%	%	%	%	%
% of middle school students taking advanced content courses	All Students	33%	27%	29%	30%	42%	12%	32%	34%	36%	39%	
	Asian	51%	46%	50%	51%	61%	10%	53%	55%	57%	59%	
	Black	19%	13%	15%	17%	25%	8%	19%	21%	23%	25%	
	Hispanic	17%	10%	13%	15%	23%	8%	17%	19%	23%	23%	
	Amer Indian	TFC	TFC	24%	25%	33%	8%	26%	27%	28%	29%	
	White	46%	40%	41%	42%	59%	17%	43%	44%	45%	46%	
	Multi-racial	32%	24%	27%	31%	42%	11%	32%	33%	34%	35%	
	SWD	9%	5%	5%	6%	8%	2%	7%	8%	9%	10%	
	ELL	7%	2%	5%	7%	8%	1%	9%	11%	13%	15%	
	Econ. Dis.	16%	9%	12%	13%	21%	8%	14%	15%	16%	17%	

Indicators	Group	Baseline			Results			Targets				
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
		%	%	%	%	%		%	%	%	%	%
% of students taking Advanced Placement (AP) courses	All Students	19%	23%	25%	27%	26%	-1%	29%	30%	31%	32%	
	Asian	39%	47%	46%	47%	50%	3%	48%	49%	50%	51%	
	Black	9%	13%	15%	17%	16%	-1%	19%	21%	16%	23%	25%
	Hispanic	11%	13%	15%	17%	17%	0%	19%	21%	23%	25%	
	Amer Indian	12%	17%	29%	30%	29%	-1%	31%	32%	33%	34%	
	White	25%	29%	31%	32%	32%	0%	33%	34%	35%	36%	
	Multi-racial	17%	20%	21%	22%	30%	8%	23%	24%	25%	26%	
	SWD	2%	2%	2%	3%	2%	-1%	4%	5%	6%	7%	
	ELL	7%	7%	8%	9%	10%	1%	10%	11%	12%	13%	
	Econ. Dis.	8%	11%	12%	14%	14%	0%	16%	18%	21%	23%	
% of students in Advanced placement (AP) and earning qualifying scores	All Students	Data not available for this year		61%	64%	66%	64%	-2%	68%	69%	70%	
	Asian	Data not available for this year		69%	73%	74%	75%	1%	75%	76%	77%	78%
	Black	Data not available for this year		32%	36%	40%	35%	-5%	44%	48%	52%	54%
	Hispanic	Data not available for this year		50%	48%	49%	48%	-1%	50%	51%	52%	53%
	Amer Indian	Data not available for this year		TFC	TFC		54%	NA				
	White	Data not available for this year		68%	72%	73%	73%	0%	74%	75%	76%	77%
	Multi-racial	Data not available for this year		50%	55%	57%	57%	0%	59%	61%	63%	65%
	SWD	Data not available for this year		51%	49%	51%	50%	-1%	53%	55%	57%	59%
	ELL	Data not available for this year		54%	60%	62%	67%	5%	63%	64%	65%	66%
	Econ. Dis.	Data not available for this year		32%	35%	37%	38%	1%	40%	43%	46%	49%

(e) Increase Graduation Rate

Indicators	Group	Baseline			Results			Targets				
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% of students graduating on time	All Students	81.3%	84.2%	86.1%	88.0%	86.9%	Awaiting Final AYP Status	90.0%	93.0%	95.0%	100.0%	
	Asian	91.0%	94.3%	96.2%	97.0%	94.2%		98.0%	99.0%	99.0%	100.0%	
	Black	70.3%	77.0%	79.9%	83.0%	81.3%		87.0%	90.0%	95.0%	100.0%	
	Hispanic	60.5%	67.5%	72.2%	78.0%	78.2%		84.0%	90.0%	96.0%	100.0%	
	Amer Indian	68.2%	68.8%	76.0%	81.0%	77.5%		86.0%	91.0%	96.0%	100.0%	
	White	88.2%	89.8%	90.8%	93.0%	91.4%		94.0%	95.0%	98.0%	100.0%	
	Multi-racial	81.0%	82.7%	86.6%	90.0%	84.5%		93.0%	95.0%	97.0%	100.0%	
	SWD	55.6%	60.2%	60.9%	66.0%	60.0%		72.0%	78.0%	88.0%	94.0%	
	ELL	49.9%	54.3%	56.2%	60.0%	66.7%		64.0%	68.0%	72.0%	76.0%	
	Econ. Dis.	82.8%	86.6%	90.8%	93.0%	91.5%		95.0%	96.0%	97.0%	100.0%	

(f) Decrease in high school dropout rate

Indicators	Group	Baseline			Results			Targets				
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% of high school students dropping out annually	All Students	2.1%	1.7%	3.2%	1.5%	2.6%	1.1%	1.2%	1.0%	0.9%	0.5%	
	Asian	0.6%	1.7%	1.4%	1.5%	1.0%	-0.5%	1.2%	1.0%	0.9%	0.5%	
	Black	2.4%	1.8%	4.2%	1.5%	3.3%	1.8%	1.3%	1.1%	0.9%	0.5%	
	Hispanic	3.8%	2.2%	5.0%	2.0%	4.0%	2.0%	1.8%	1.6%	1.4%	1.2%	
	Amer Indian	2.2%	1.2%	2.3%	1.1%	3.6%	2.5%	1.0%	0.9%	0.8%	0.7%	
	White	1.6%	1.6%	2.3%	1.4%	1.8%	0.4%	1.2%	1.0%	0.8%	0.5%	
	Multi-racial	2.8%	1.3%	3.7%	1.2%	2.3%	1.1%	1.0%	0.9%	0.8%	0.5%	
	SWD	3.5%	3.3%	5.5%	3.0%	4.6%	1.6%	2.7%	2.5%	2.2%	1.9%	
	ELL	4.4%	2.5%	5.0%	2.2%	3.2%	1.0%	1.9%	1.6%	1.3%	1.0%	
	Econ. Dis.	0.1%	0.1%	0.2%	0.1%	0.1%	0.0%	0.1%	0.1%	0.1%	0.0%	

(g) Increase in SAT/ACT participation rate and results

Indicators	Group	Baseline			Results			Targets				
		2006-2007 %	2007-2008 %	2008-2009 %	2009-2010 Target %	2009-2010 Actual %	Difference	2010-2011 %	2011-2012 %	2012-2013 %	2013-2014 %	2014-2015 %
% of graduating seniors taking the SAT	All Students	82.9%	80.5%	68.0%	75%			83%	90%	93%	95%	
	Asian	100.0%	100.0%	92.1%	93%			94%	95%	96%	97%	
	Black	72.6%	70.4%	61.2%	70%			75%	80%	85%	90%	
	Hispanic	71.0%	69.5%	59.0%	65%			70%	75%	80%	90%	
	Amer Indian	100.0%	100.0%	84.2%	86%			88%	90%	92%	94%	
	White	79.8%	78.4%	67.1%	75%			80%	85%	90%	95%	
	Multi-racial	100.0%	100.0%	83.0%	86%			88%	90%	92%	94%	
	SWD	Currently unable to calculate data until data warehouse fully populated with previous year data.						Targets for these groups will be set when data become available.				
	ELL											
	Econ. Dis.											
Indicators	Group	Baseline			Results			Targets				
		2006-2007 %	2007-2008 %	2008-2009 %	2009-2010 Target %	2009-2010 Actual %	Difference	2010-2011 %	2011-2012 %	2012-2013 %	2013-2014 %	2014-2015 %
% of graduating seniors taking the ACT	All Students	36.7%	40.7%	26.7%	34%	36%	2%	36%	37%	38%	39%	
	Asian	24.7%	32.5%	19.4%	25%	42%	17%	28%	30%	35%	37%	
	Black	31.2%	37.2%	21.9%	25%	28%	3%	28%	31%	33%	35%	
	Hispanic	17.0%	25.5%	11.4%	15%	16%	1%	19%	21%	23%	25%	
	Amer Indian	20.0%	27.3%	10.5%	13%	24%	11%	17%	21%	25%	29%	
	White	30.4%	39.3%	27.4%	34%	40%	6%	36%	38%	40%	41%	
	Multi-racial											
	SWD	Currently unable to calculate data until data warehouse fully populated with previous year data.						Targets for these groups will be set when data become available.				
	ELL											
	Econ. Dis.											
Average combined scores for SAT (reading, math, and writing)	All Students	1534	1524	1534	1538			1541	1544	1546	1548	
	Asian	1617	1638	1697	1699			1702	1705	1707	1709	
	Black	1323	1326	1345	1347			1350	1353	1355	1357	
	Hispanic	1442	1420	1435	1437			1440	1443	1445	1447	
	Amer Indian	1559	1392	1587	1589			1592	1595	1597	1599	
	White	1602	1602	1609	1611			1614	1617	1619	1621	
	Multi-racial	1510	1464	1506	1508			1511	1514	1516	1518	
	SWD	Currently unable to calculate data until data warehouse fully populated with previous year data.						Targets for these groups will be set when data become available.				
	ELL											
	Econ. Dis.											

Indicators	Group	Results			Targets							
		2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Average composite score for ACT	All Students	21.9	22.0	22.1	22.3	22.2	-0.1	22.5	22.6	22.7	22.8	
	Asian	23.1	24.1	24.2	24.4	24.6	0.2	24.5	24.6	24.7	24.8	
	Black	18.1	18.5	18.8	19.0	20.9	1.9	19.2	19.4	19.6	19.8	
	Hispanic	21.2	20.4	19.9	20.1	20.5	0.4	20.3	20.4	20.5	20.6	
	Amer Indian	23.0	20.3	23.8	24.0	24.6	0.6	24.2	24.3	24.4	24.5	
	White	23.2	23.2	23.4	23.6	23.9	0.3	23.8	23.9	24.0	24.2	
	Multi-racial				Targets for these groups will be set when data become available.							
	SWD											
	ELL											
	Econ. Dis.											

(h) Increase the percentage of students who are work ready as indicated on the ACT WorkKeys Assessment

Indicators	Baseline				Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
% of students who demonstrate the highest level of proficiency according to the ACT WorkKeys Assessment					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			
					Targets will be set based on results from 2010-11.			

Board Priority: Keep track of students through the system
Goal 1: Monitor the progress and success of each student

Indicators	Baseline	Targets						
	2009-2010	2010-2011	2011-2012	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Number of schools with fully functioning data teams								
Number of reports available in the academic portal	62							

Board Priority: Quality teaching and leadership

Goal 1: Attract, recruit, and retain the highest quality staff representing diverse backgrounds.

Objective 1.1: Increase the percentage of highly qualified staff.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% of Highly Qualified Paraprofessionals (Title I)	97.3%	99.9%	98.8%	99.4%	100.0%	0.6%	100.0%	100.0%	100.0%	100.0%	
% of Highly Qualified Teachers (Title I)	97.7%	97.1%	98.7%	99.0%	98.2%	-0.8%	99.3%	99.6%	99.8%	100.0%	
% of Highly Qualified Paraprofessionals (Non-Title I)	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	
% of Highly Qualified Teachers (Non-Title I)	98.6%	99.1%	99.4%	99.6%	99.3%	-0.3%	99.7%	99.8%	99.9%	100.0%	

Objective 1.2: Increase the teacher retention rate.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% of teaching staff returning at the beginning of the school year.	90.1%	91.5%	94.3%	94.3%	94.4%	0.1%	93.0%	92.0%	91.0%	90.0%	
Average experience (in years)	10.2	10.0	10.2	10.3	10.6	0.3%	10.3	10.3	10.3	10.3	

Highly Performing Workforce

Objective 1.3: Increase the percentage of teachers with advanced degrees.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% of teachers with advanced degrees	54.9%	56.2%	58.3%	58.7%	61.8%	3.1%	59.1%	59.5%	59.8%	60.0%	

Objective 1.4: Increase the number of qualified applicants.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
# of qualified teacher applicants	8,191	11,653	10,375	10,875	9,694	-1,181	11,250	11,500	11,750	12,000	
# of qualified leadership applicants	290	317	469	480	482	2	491	502	513	525	

Board Priority: Quality teaching and leadership
Goal 2: Provide high-quality professional learning and training for all personnel

Objective 2.1: Provide all employees with high-quality professional learning opportunities to promote individual development and improved student performance.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Increase the number of highly qualified teachers	97.8%	98.2%	99.1%	99.3%	99.3%	0.0%	99.5%	99.7%	99.9%	100.0%	
Increase the number of highly qualified para-professionals	99.3%	99.9%	99.6%	99.8%	100.0%	0.2%	100.0%	100.0%	100.0%	100.0%	
Increase the number of professional learning opportunities aligned to improved student performance	Data not comparable to future years due to change in data collection process	82.3%	87.4%	89.4%	89.4%	0.0%	91.4%	93.4%	95.4%	97.4%	
Insure that all staff successfully meet certification and recertification requirements as established by the Professional Standards Commission	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 1: Promote a culture that fosters active family engagement.

Objective 1.1: Schools will provide numerous opportunities for families to become engaged in their child’s academic progress and school experiences.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Improved participation in opportunities (PTA, school councils, committees, SIP team) for family involvement	Data not comparable to future years due to change in data collection process	73.9%	82.4%	80.0%	82.6%	2.6%	83.0%	85.0%	86.0%	87.0%	
Percentage of families and school staff joining PTA/PTSA	65.70%	65.4%	65.5%	65.7%	65.4%	-0.3%	65.9%	66.2%	66.5%	66.8%	
Increase elementary and middle school parent/teacher interaction, especially opportunities focusing on academics	Data not comparable to future years due to change in data collection process	73.6%	77.8%	79.8%	80.1%	0.3%	81.0%	82.0%	84.0%	85.0%	
Increase family participation at workshops (“Math nights”, “Art Festivals”) designed to improve student learning	Data not comparable to future years due to change in data collection process	73.6%	77.8%	79.8%	74.9%	-4.9%	81.0%	82.0%	84.0%	85.0%	
Improve family volunteerism	Data not comparable to future years due to change in data collection process	73.6%	78.4%	81.0%	82.9%	1.9%	83.0%	85.0%	86.0%	87.0%	

Building and Sustaining Relationships with Effective Communication

Objective 1.2: Schools create a warm and welcoming environment for families.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Develop and implement a system to assess and improve family and community experiences when visiting schools.	No data collected for these years			Data will be collected and baseline established							
Assessing and improving school : websites and newsletters ensuring they provide clear information.	No data collected for these years			Data will be collected and baseline established							
Annual survey indicates a high percentage satisfaction with school climate (goal 100%).	Data not comparable to future years due to change in data collection process	83.9	85.9	87.0			89.0	91.0	93.0	95.0	

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 2: Partner with businesses, community resources, institutions, agencies and organizations that support education.

Objective 2.1: The District serves as a community resource by offering its

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Ensure continuous monitoring of facility usage to ensure quality and equity	Data not collected for these years			Data will be collected and baseline established							
Increase results of bi-annual surveys with agencies using the District's facilities to ensure needs and goals are being met.	Data not collected for these years			Data will be collected and baseline established							
Increase District & School community participation	485	500	515	530			545	560	575	600	

Building and Sustaining Relationships with Effective Communication

Objective 2.2: Community resources and relationships are used to strengthen schools, families, and student learning.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Increase number of Cobb Chamber Partners in Education	Data not collected for these years		434	443	505	62	456	465	474	483	
Increase number of collaborations with nonprofit organizations and business associations	Data not collected for these years			Data will be collected and baseline established							
Increase number of higher education partnerships/programs in schools	Data not collected for these years			Data will be collected and baseline established							

Board Priority: Stakeholder Involvement - Utilize resources and create sustainable partnerships
Goal 3: Provide clear, concise and timely communication among students, parents, staff and community.

Objective 3.1: The district and local schools have the tools and training to communicate effectively with their audiences, and do so frequently.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Schools use available tools effectively and frequently.											
Teachers use email to communicate with parents of their students.	Data not collected for these years			Weekly: 83.1 Twice Monthly: 5.6 Monthly: 1.1							
Schools use email to communicate with parents and the wider school community (i.e., school email newsletters, principal emails, etc.).	Data not collected for these years			Weekly or more: 44.9 Twice monthly: 13.5 Monthly: 11.2 Occasionally: 30.3							
Schools use automated calling system to inform parents of matters other than attendance issues (i.e., meetings, events, information of schoolwide importance).	Data not collected for these years			Weekly or more: 44.3 Twice Monthly: 29.5 Monthly: 13.6 Occasionally: 12.5							
School Web sites are updated with important information.	Data not collected for these years			Weekly or more: 56.3 Twice Monthly: 18.4 Monthly: 19.5 Occasionally: 5.7							
Feedback from parents on annual School Climate Survey indicates a high percentage of school-to-home communication (Percentage of parents on annual School Improvement Climate Survey indicating satisfaction with school-to-home communication).	6.0	88.6	87.3	89.0	91.9	2.9	91.0	92.0	93.0	94.0	

Building and Sustaining Relationships with Effective Communication

Objective 3.2: Communication tools utilize technology to ensure that parents and District staff are aware of critical District priorities, programs, procedures and policies, as well as the positive accomplishments of local schools.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Schools distribute Student Folder & Parent Information Guide to all parents, as indicated by signed receipts. (Percentage of parents who signed and returned form JICDA-3, the receipt of Parent Information Guide)	Data not collected for these years			100%: 17.4 95%: 46.5 90% or less: 36			Targets for these years will be established based on results from 2009-10				
Intouch calling system data indicates increase in number of schools using automated calling system to disseminate critical information.	7,560	13,285	13,820	14,000	32,000	18,000	14,250	14,500	14,750	15,000	
The District expands the use of video to inform parents, district staff, and students about programs, procedures, and policies.											
School Board Meetings (live, web, and TV rebroadcast)	Data not collected for these years	Twice per month	Twice per month	Twice per month	24	0	Twice per month	Twice per month	Twice per month	Twice per month	
Committee Meetings/hearings		8	12	12	12	0	12	12	12	12	
TV news items		40	50	50	70	20	50	50	50	50	
Long Form Information/Training videos		4	6	8	10	2	8	8	8	8	
Inside Cobb Schools production		4	9	9	0	-9	9	9	9	9	
Station Ids		20	40	50	57	7	60	60	60	60	
School Produced Video Productions		15	25	45	49	4	45	45	45	45	
Bulletin Board Items		Several hundred	Several hundred	Several hundred	250	0	Several hundred	Several hundred	Several hundred	Several hundred	
Press releases and other information are disseminated by email, and District-wide email distribution list continues to grow in number.											
Email Distribution (plus 15,000 employees)	Data not collected for these years		14,534 (plus 15,000 employees)	16,000 (plus 15,000 employees)	21,278	5,278	18,000 (plus 15,000 employees)	20,000 (plus 15,000 employees)	25,000 (plus 15,000 employees)	30,000 (plus 15,000 employees)	

Board Priority: Utilize Resources
Goal 1: Provide a safe, secure, and healthy environment for all students and staff.

Objective 1.1: Develop/maintain a schedule for construction/renovation.

Indicators	Baseline		Results		Targets						
	2006	2007	2008	2009	2010 Target	2010 Actual	Difference	2011	2012	2013	2014
% of Board approved project starts completed on time.	100.0%	100.0%	100.0%	98.0%	98.0%	100.0%	2.0%	98.0%	98.0%	98.0%	
# / % SPLOST projects under budget	89.0%	80.0%	100.0%	100.0%	98.0%	100.0%	2.0%	95.0%	95.0%	92.0%	

Objective 1.2: Develop/maintain a schedule for preventive maintenance.

Indicators Maintain a regular schedule of preventive maintenance on the following building systems:	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2010 Target	2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
HVAC	Data not collected	98.0%	99.0%	100.0%	100.0%	0	100.0%	100.0%	100.0%	100.0%	
Roofing	Data not collected	98.0%	99.0%	100.0%	100.0%	0	100.0%	100.0%	100.0%	100.0%	
Electrical	Data not collected	98.0%	99.0%	100.0%	100.0%	0	100.0%	100.0%	100.0%	100.0%	
Plumbing	Data not collected	NA	95.0%	100.0%	98.0%	-2	100.0%	100.0%	100.0%	100.0%	
Security Alarms	Data not collected	98.0%	99.0%	100.0%	100.0%	0	100.0%	100.0%	100.0%	100.0%	

Safe, Healthy & Innovative Learning Environments

Objective 1.3: Continue to evaluate and improve focus on public safety.

Indicators Increase student awareness of safe behavior practices by reducing student offenses in the following areas:	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2010 Target	2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Fighting/Bullying	2142	1571	1478	1448	1332	116	1419	1391	1363	1336	
Drugs	245	278	272	267	352	-85	262	257	252	247	
Weapons	305	253	253	248	201	47	243	238	233	228	
Gang-related incidents	370	357	327	320	170	150	314	308	302	296	
Implementation of Safe Rider Bus program to Improve bus discipline at all levels.	Data not collected	2	30	42	49	7	47	48	59	80	

Objective 1.4: Improvement of performance on health and wellness measures.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2010 Target	2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Increase the number of servings of fruits, vegetables, and milk taken by students participating in the school breakfast, lunch and After School programs.	No data collected for these years				31,874,366 servings Baseline						
Increase to 100% the schools completing the Online Local School Wellness Plan	No data collected	13%	97%	100%	45%	55%	Change indicator				
Improve to 100% schools earning a score of "A" on the Georgia Department of Human Resources Food Services Establishment Inspection Reports	No data collected for these years		99.10%	100.0%	98.20%	1.80%	100.0%	100.0%	100.0%	100.0%	
Implement programs to encourage bus ridership, car pooling and walking to school	No data collected for these years		10	20	20	0	30	40	50	67	

Safe, Healthy & Innovative Learning Environments

Board Priority: Safe, Healthy and Innovative Learning Environments
Goal I: Provide well maintained and upgraded technology for all students and staff.

Objective 1.1: Maintain current SPLOST schedule of technology refresh.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
% refresh projects completed on time:											
Workstations	Data not collected for this years.	100%	100%	100%	100%	0	100%	100%	100%	100%	
Teacher Computing Device		100%	100%	100%	100%	0	100%	100%	100%	100%	
Servers		100%	100%	100%	100%	0	100%	100%	100%	100%	
Printer/Copier/Duplicator		100%	100%	100%	100%	0	100%	100%	100%	100%	

Objective 1.2: Continue implementation of the integration of information systems.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 Target	2009-2010 Actual	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Completion of SPLOST district operational initiatives.											
Financial Systems	Project to start 2009-10			10%	10%	0	30%	35%	45%	70%	
HR / Payroll	Project not scheduled to start until 2012.								10%	50%	
Student Information Systems	Project started 2007-08	1%	7%	20%	20%	0	60%	100%			

Safe, Healthy & Innovative Learning Environments

Objective 1.3: Continue to support instruction through technology.

Indicators	Baseline			Results			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010 <i>Target</i>	2009-2010 <i>Actual</i>	Difference	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Centralized Video Distribution System and Interactive Classroom Devices											
Staff	Data not comparable to future years	82.2	88.2	90.2	92.9	2.7	93.2	96.2	98.2	100.0	
Parent		87.0	90.8	92.6	92.8	0.2	94.6	96.6	98.6	100.0	
Student		83.5	85.0	86.5	82.3	-4.2	88.0	89.5	91.0	92.5	

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 1: Manage financial resources effectively and efficiently

Objective 1.1: The District’s Comprehensive Annual Financial Report will receive an unqualified (clean) audit opinion each year.

Indicators	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Clean opinion received from external auditors	YES	YES	YES	DATA NOT AVAILABLE	YES	YES	YES	YES

Objective 1.2: Maintain a General Fund unreserved fund balance that is greater than or equal to one month (8.33%) of expenditures.

Indicators	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
General Fund unreserved fund balance per the Comprehensive Annual Financial Report equals at least 8.33% of expenditures	YES 13.58%	YES 11.08%	NO 8.32%	DATA NOT AVAILABLE	YES 8.33%	YES 8.33%	YES 8.33%	YES 8.33

Effective Use of Resources

Objective 1.3 Ensure that all SPLOST funds are spent appropriately.

Indicators Conduct an annual performance audit of SPLOST funds to ensure that:	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
sales tax proceeds are disbursed in compliance with the SPLOST resolution	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
sales tax proceeds are disbursed in a fiscally responsible manner	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
adequate administrative controls have been established to ensure the proper management of sales tax proceeds received by the district	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
the district’s construction project expenditures are comparable to other school system building construction program expenditures in the metro Atlanta area	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
the district’s technological expenditures are reasonable considering the volatile market environment for these products	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
investment of the sales tax proceeds received by the district has been conducted in a sound fiscal manner	Yes	Yes	Yes	Data not currently available	Yes	Yes	Yes	Yes
The Timely Evaluation Analysis Monitoring (TEAM) database is used to provide relevant and timely SPLOST information to managers and stakeholders.	Data not collected for these years.			Yes	Yes	Yes	Yes	Yes

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 2: Align financial resources to maximize student performance

Objective 2.1 Maintain per pupil expenditures for Instruction that are above the state average.

Indicators Per pupil expenditure for Instruction per the Georgia Department of Education's "Report Card" :	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
-Cobb	\$5,712.00	\$6,265	\$6,302	Data not available until DOE report card published	\$5,680	\$5,680	\$5,680	\$5,680
-State average	\$5,355.00	\$5,713	\$5,658		\$5,358	\$5,358	\$5,358	\$5,358

Objective 2.2 Maintain per pupil expenditures for General Administration that are below the state average

Indicators Per pupil expenditure for General Administration per the Georgia Department of Education's "Report Card" :	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
-Cobb	\$119	\$115	\$115	Data not available until DOE report card published	\$129	\$129	\$129	\$129
-State average	\$182	\$229	\$209		\$193	\$193	\$193	\$193

Board Priority: Responsible fiscal stewardship to include SPLOST management
Goal 3: Improve opportunities to increase supplier diversity

Objective 3.1: Improve communications to a broader base of suppliers.

Indicators	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Provide outreach to local city/county chamber of commerce associations and other diverse supplier organizations (minority, women owned, disabled, etc.) by joining organizations and/or speaking at their meetings.	1	0	2	3	3	4	5	6
Provide access to “How To Do Business” booklet on CCSD Procurement website.	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Objective 3.2: Increase membership in industry organizations.

Indicators	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Number of memberships in local diverse business organizations (small, minority, women owned, disabled owned, etc.) to provide opportunities to make suppliers aware of opportunities to participate in Cobb’s procurement process	3	4	5	5	6	7	8	9

Effective Use of Resources

Objective 3.3 Improve procurement linking.

Indicators	Baseline		Results		Targets			
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Number of “procurement link” informational events held to guide suppliers through the procurement process	1	0	2	3	3	4	5	6
Number of organizations contacted to offer a link to Cobb’s web site in order to offer opportunities to small businesses	Data not collected for these years.		2	4	4	5	6	7

Objective 3.4 Implement and monitor a supplier tracking system.

Indicators	Baseline			Targets				
	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Number of suppliers in Cobb’s vendor database identified as being diverse businesses (small, women owned, minority owned, veteran owned, etc.)	Data not collected for these years.			Small Business - 523 Women Owned - 199 Minority Owned - 104 Veteran Owned - 45				



FINANCIAL PLAN





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FUND DESCRIPTIONS

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

An important principle that the Governmental Accounting Standards Board (GASB) *Codification of Governmental Accounting and Financial Reporting Standards* includes within the code is the “Basis of Accounting” which refers to when revenues, expenditures, expenses and transfers, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

When budgeting for revenue and expenditures, the District uses one of two methods that GASB approved: accrual basis or modified accrual basis. The [accrual basis of accounting](#) recognizes transactions in the accounting period that when they occur. That is the revenue becomes objectively measurable and earned, and the expenditure is measurable and incurred. Under the [modified basis of accounting](#), the expenditures are recognized while they are measurable and incurred; and the revenues must meet two criteria: measurable and available. Available means that the revenue was collected during the year or will be collected within a specified period of time after year-end. The district considers revenues available if they are collected within 60 days after year-end. Budget is adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia.

The basis of budgeting is the same as the basis of accounting used in the District’s Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the [modified accrual basis of accounting](#). Under the modified accrual basis of accounting revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined; and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The District appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

FUND DESCRIPTIONS (Continued)

The *special revenue funds* are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

The *debt service fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

The *capital project funds* account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the [accrual basis of accounting](#). Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



**OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT**

The FY 2012 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

Description	General Fund	Special Revenue	Debt Services	Capital Project	Internal Service	Total All Funds
Beginning Fund Balance						
July 1, 2011 (Estimated)	\$114,237,601	\$24,333,367	\$395,859	\$124,368,295	\$9,678,125	\$273,013,247
Revenue:						
Local	\$403,675,112	\$29,614,430	\$0	\$118,136,200	\$11,618,324	\$563,044,066
State	\$383,498,159	\$6,635,766	\$0	\$22,000,000	\$0	\$412,133,925
Federal	\$6,172,228	\$71,476,486	\$0	\$0	\$0	\$77,648,714
Transfers/Other	\$23,993,705	\$928,349	\$0	\$0	\$1,436,460	\$26,358,514
Total Revenue	\$817,339,204	\$108,655,031	\$0	\$140,136,200	\$13,054,784	\$1,079,185,219
Total Funds Available	\$931,576,805	\$132,988,398	\$395,859	\$264,504,495	\$22,732,909	\$1,352,198,466
Appropriations						
Instruction	\$609,832,286	\$26,996,624	\$0	\$0	\$0	\$636,828,910
Pupil Support Services	\$18,340,411	\$10,158,947	\$0	\$0	\$0	\$28,499,358
Instructional Staff Services	\$25,202,632	\$8,249,861	\$0	\$0	\$0	\$33,452,493
Educational Media	\$14,675,315	\$21,881	\$0	\$0	\$0	\$14,697,196
General Administration	\$6,214,299	\$1,579,629	\$0	\$0	\$0	\$7,793,928
School Administration	\$50,808,510	\$74,289	\$0	\$0	\$0	\$50,882,799
Support Services-Business	\$5,845,916	\$10,255	\$0	\$0	\$13,054,784	\$18,910,955
Operations & Maint of Plan	\$59,792,817	\$1,346,654	\$0	\$0	\$0	\$61,139,471
Student Transportation	\$44,073,316	\$2,399,856	\$0	\$0	\$0	\$46,473,172
Central Support Services	\$14,554,596	\$0	\$0	\$0	\$0	\$14,554,596
Other Support Services	\$0	\$1,698,432	\$0	\$0	\$0	\$1,698,432
School Nutrition	\$0	\$51,510,080	\$0	\$0	\$0	\$51,510,080
Community Services	\$70,733	\$8,261,090	\$0	\$0	\$0	\$8,331,823
Capital Outlay	\$17,983	\$0	\$0	\$244,839,401	\$0	\$244,857,384
Transfers	\$2,364,809	\$159,890	\$0	\$23,833,815	\$0	\$26,358,514
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$851,793,623	\$112,467,488	\$0	\$268,673,216	\$13,054,784	\$1,245,989,111
Ending Fund Balance						
June 30, 2011 (Estimated)	\$79,783,182	\$20,520,910	\$395,859	(\$4,168,721)	\$9,678,125	\$106,209,355
Total Appropriation & Ending Fund Balance	\$931,576,805	\$132,988,398	\$395,859	\$264,504,495	\$22,732,909	\$1,352,198,466

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.



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GENERAL FUND BUDGET

The General Fund is used to account for all transactions related to the District's operations except those required to be accounted for in other funds. Major revenue sources include local property taxes and State Quality Basic Education Funds. Expenditures include all costs relating to the day-to-day operations of the District except those expenditures for programs funded by Federal, State and Local sources for designated purposes, payment of bonded debt, capital facility acquisition and construction.



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**GENERAL FUND BUDGET
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

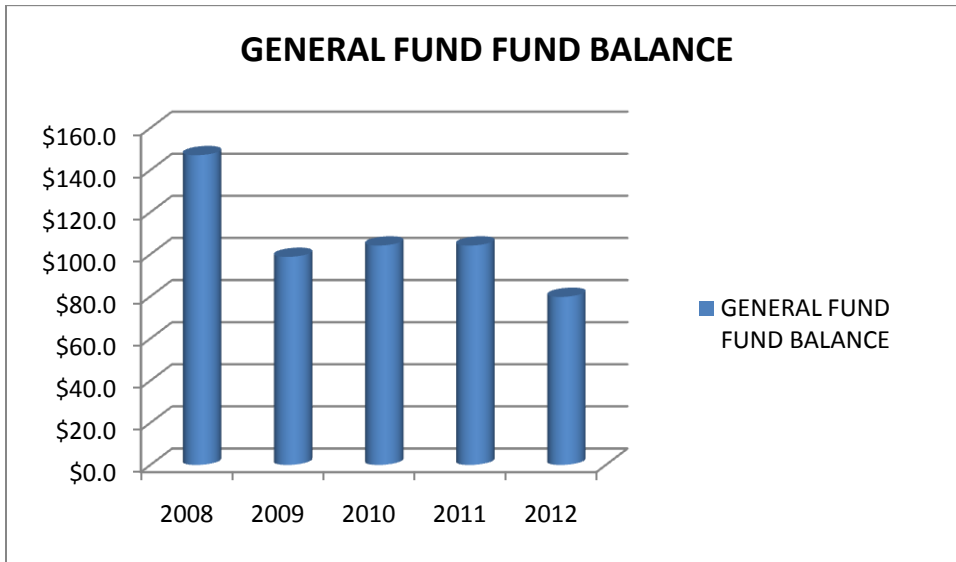
Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$162,684,987	\$147,153,224	\$98,855,469	\$104,172,936	\$114,237,601
Revenue:					
Local	\$470,416,567	\$481,818,165	\$466,922,456	\$450,701,860	\$403,675,112
State	\$424,030,532	\$382,397,104	\$351,044,144	\$355,737,499	\$383,498,159
Federal	\$7,060,544	\$14,250,493	\$52,026,036	\$12,749,103	\$6,172,228
Transfers/Other	\$2,560,142	\$667,057	\$415,804	\$191,885	\$23,993,705
Total Revenue	\$904,067,785	\$879,132,819	\$870,408,440	\$819,380,347	\$817,339,204
Appropriations					
Instruction	\$668,815,919	\$669,529,788	\$632,773,758	\$582,790,028	\$609,832,286
Pupil Support Services	\$18,353,794	\$19,409,560	\$18,473,469	\$18,383,805	\$18,340,411
Instructional Staff Services	\$28,308,817	\$25,085,386	\$23,666,947	\$23,765,541	\$25,202,632
Educational Media	\$14,203,358	\$14,350,846	\$14,616,279	\$14,232,064	\$14,675,315
General Administration	\$6,831,060	\$6,772,289	\$4,019,599	\$4,485,104	\$6,214,299
School Administration	\$54,616,355	\$53,599,429	\$53,007,503	\$51,731,909	\$50,808,510
Support Services-Business	\$5,634,188	\$5,671,285	\$5,744,916	\$5,378,175	\$5,845,916
Operations & Maint of Plan	\$56,096,513	\$59,602,559	\$57,725,951	\$56,927,727	\$59,792,817
Student Transportation	\$42,628,918	\$43,903,871	\$39,173,312	\$42,599,559	\$44,073,316
Central Support Services	\$16,027,191	\$16,830,879	\$11,959,179	\$14,437,022	\$14,554,596
Other Support Services	\$0	\$2,024,409	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$62,923	\$65,317	\$63,268	\$66,923	\$70,733
Capital Outlay	\$19,310	\$27,508	\$11,674	\$17,983	\$17,983
Transfers	\$5,916,048	\$3,224,814	\$3,855,118	\$4,560,729	\$2,364,809
Debt Service	\$2,085,153	\$7,332,633	\$0	\$0	\$0
Total Appropriations	\$919,599,547	\$927,430,574	\$865,090,973	\$819,376,569	\$851,793,623
Ending Fund Balance June 30 (Estimated)	\$147,153,224	\$98,855,469	\$104,172,936	\$104,176,714	\$79,783,182

**GENERAL FUND BUDGET
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$162,684,987	\$147,153,224	\$98,855,469	\$104,172,936	\$114,237,601
Revenue:					
Local	\$470,416,567	\$481,818,165	\$466,922,456	\$450,701,860	\$403,675,112
State	\$424,030,532	\$382,397,104	\$351,044,144	\$355,737,499	\$383,498,159
Federal	\$7,060,544	\$14,250,493	\$52,026,036	\$12,749,103	\$6,172,228
Transfers/Other	\$2,560,142	\$667,057	\$415,804	\$191,885	\$23,993,705
Total Revenue	<u>\$904,067,785</u>	<u>\$879,132,819</u>	<u>\$870,408,440</u>	<u>\$819,380,347</u>	<u>\$817,339,204</u>
Appropriations					
Salaries	\$628,883,423	\$653,604,942	\$604,546,391	\$560,916,527	\$586,100,470
Employee Benefits	\$187,853,160	\$170,115,372	\$184,663,344	\$175,995,236	\$178,422,756
Contract Services	\$9,410,146	\$10,293,195	\$6,986,069	\$7,722,869	\$9,710,695
Supplies	\$16,861,244	\$17,274,267	\$16,435,750	\$16,731,728	\$15,961,913
Utilities	\$27,624,295	\$28,375,447	\$25,221,721	\$29,010,811	\$33,890,359
Equipment/Bldgs/Land	\$2,595,819	\$3,764,209	\$250,219	\$1,605,445	\$545,920
Other	\$46,371,461	\$44,003,142	\$26,987,479	\$27,393,953	\$27,161,510
Total Appropriations	<u>\$919,599,547</u>	<u>\$927,430,574</u>	<u>\$865,090,973</u>	<u>\$819,376,569</u>	<u>\$851,793,623</u>
Ending Fund Balance June 30 (Estimated)	<u>\$147,153,224</u>	<u>\$98,855,469</u>	<u>\$104,172,936</u>	<u>\$104,176,714</u>	<u>\$79,783,182</u>

**GENERAL FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY 2012, local revenue contributes approximately **52.32%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. Fife (tax lien), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2001:

Fiscal Year	Property Digest Growth
FY2012	(5.66%)
FY2011	(9.41%)
FY2010	(1.41)%
FY2009	4.38%
FY2008	7.05%
FY2007	8.16%
FY2006	7.31%
FY2005	5.23%
FY2004	3.50%
FY2003	16.41%
FY2002	18.05%
FY2001	7.14%

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2012 Cobb County School Taxes are calculated for a \$165,000 home:

<u>M & O Millage</u>	<u>Item</u>
\$165,000	House assessed at Fair Market Value
<u> X .40</u>	40% Assessment Rate
\$ 66,000	Assessed Value for Tax Purposes
 <u>(\$10,000)</u>	 Homestead Exemption
 \$56,000	 Tax Base for Property Tax
<u> X 18.90 mills</u>	 Millage Rate
 \$1,058	 M & O School Taxes

Note: Per the Cobb County Tax Assessor, the average home is currently valued at \$165,000

Property Tax Exemptions - A property tax exemption excludes all or part of a property's value from property taxation, ultimately resulting in lower property taxes. In Cobb County the Tax Commissioner's office processes the exemption applications. Following are some major exemptions:

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$266.70 in 2011.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran’s Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes and summer school tuition.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of houses owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2012, the State contributes approximately **46.92%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

<u>Item</u>	<u># Items</u>	<u>FTE</u>
Math	1	1
English	1	1
Social Studies	1	1
Science	1	1
Study Hall	1	0
Literature	<u>1</u>	<u>1</u>
Total	6	5

2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2012 Program Weights:

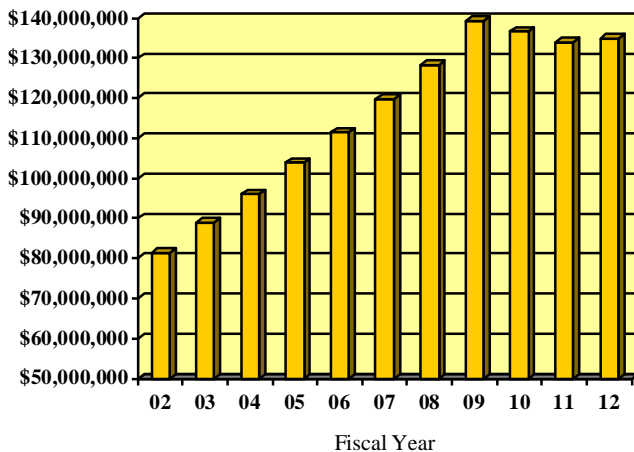
<u>Programs</u>	<u>Weights</u>	<u>Programs</u>	<u>Weights</u>
Kindergarten	1.6601	Remedial	1.3136
Kindergarten EIP	2.0517	Alternative	1.6038
Grades 1-3	1.2861	Special Ed Cat I	2.3960
Grades 1-3 EIP	1.8045	Special Ed Cat II	2.8189
Grades 4-5	1.0326	Special Ed Cat III	3.5912
Grades 4-5 EIP	1.7988	Special Ed Cat IV	5.8253
Grades 6-8	1.0164	Special Ed Cat V	2.4597
Middle School	1.1218	Gifted	1.6686
Grades 9-12	1.0000	ESOL Program	2.5337
Vocational Lab	1.1841		

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2012 is \$134 million.

**Cobb County School District
QBE Mandated Local Five Mill Share**



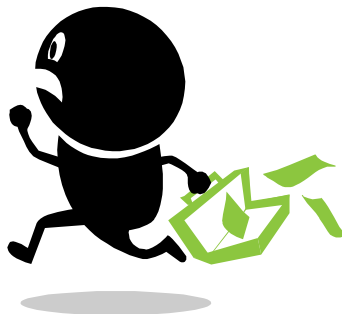
<u>YEAR</u>	<u>LOCAL SHARE</u>
2001	\$76,766,302
2002	\$81,438,033
2003	\$88,827,699
2004	\$95,996,050
2005	\$103,896,069
2006	\$111,425,228
2007	\$119,785,026
2008	\$128,360,314
2009	\$139,200,389
2010	\$136,638,551
2011	\$133,973,706
2012	\$134,918,837

These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2012 is \$2,422.23 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:
 FTE Count X Program Weight X Base Amount X Training & Experience Factor - Five Mill Share



FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE and State Grant Revenue

FY 2012 General Fund State Revenue is approximately 46.92% of Total Revenue. The following chart presents a summary of State Funding since FY2002-03:

School Year	State Revenue	State Revenue Percent Increase (Decrease)	Student Count Average Daily Enrollment	State Revenue Per Student
2002-03	\$345,404,190	4.5	98,998	\$3,489
2003-04	\$342,307,246	(0.9)	100,872	\$3,393
2004-05	\$329,469,232	(3.8)	102,423	\$3,217
2005-06	\$346,111,135	5.1	104,029	\$3,327
2006-07	\$401,255,040	15.9	105,608	\$3,799
2007-08	\$424,030,532	5.7	106,106	\$3,996
2008-09	\$382,397,104	(9.8)	105,810	\$3,614
2009-10	\$358,301,476	(6.3)*	106,901	\$3,352
2010-11	\$355,722,623	(0.7)*	106,836	\$3,330
2011-12	\$383,498,159	7.8	107,925	\$3,553

*The Federal ARRA funding had replaced the State funding in 2009-10 and 2010-11 two years.

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County’s cumulative austerity cuts from FY2003 to FY2011 total \$288 million. FY2012 budget was created with the anticipation of a \$72.3 million austerity cut.

Description	FY2003	FY2004	FY2005	FY2006	FY2007
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,583	\$11,211,055
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,583	\$11,211,055
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,528	\$84,006,583
Description	FY2008	FY2009	FY2010	FY2011	FY2012
Annual	\$9,442,954	\$6,178,365	\$42,407,700	\$69,797,086	\$72,384,317
Mid-Year Cut	\$0	\$25,316,975	\$51,243,990	\$0	\$0
Total	\$9,442,954	\$31,495,340	\$93,651,690	\$69,797,086	\$72,384,317
Cumulative	\$93,449,537	\$124,944,877	\$218,596,567	\$288,393,653	\$360,777,970

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2011 federal revenue is approximately **0.76%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

State Fiscal Stabilization Funds – Funds to help stabilize state and local government budgets; used to offset increased State Austerity cuts.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

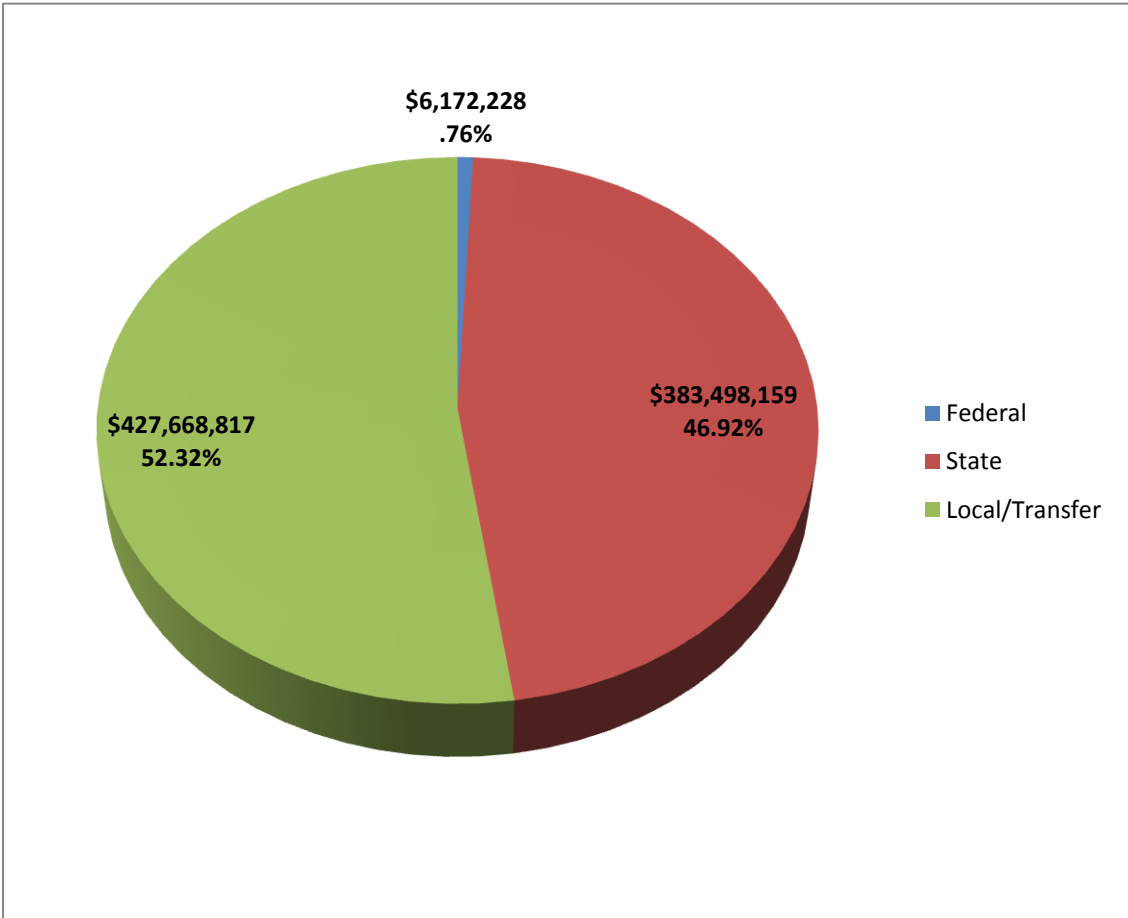
Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.

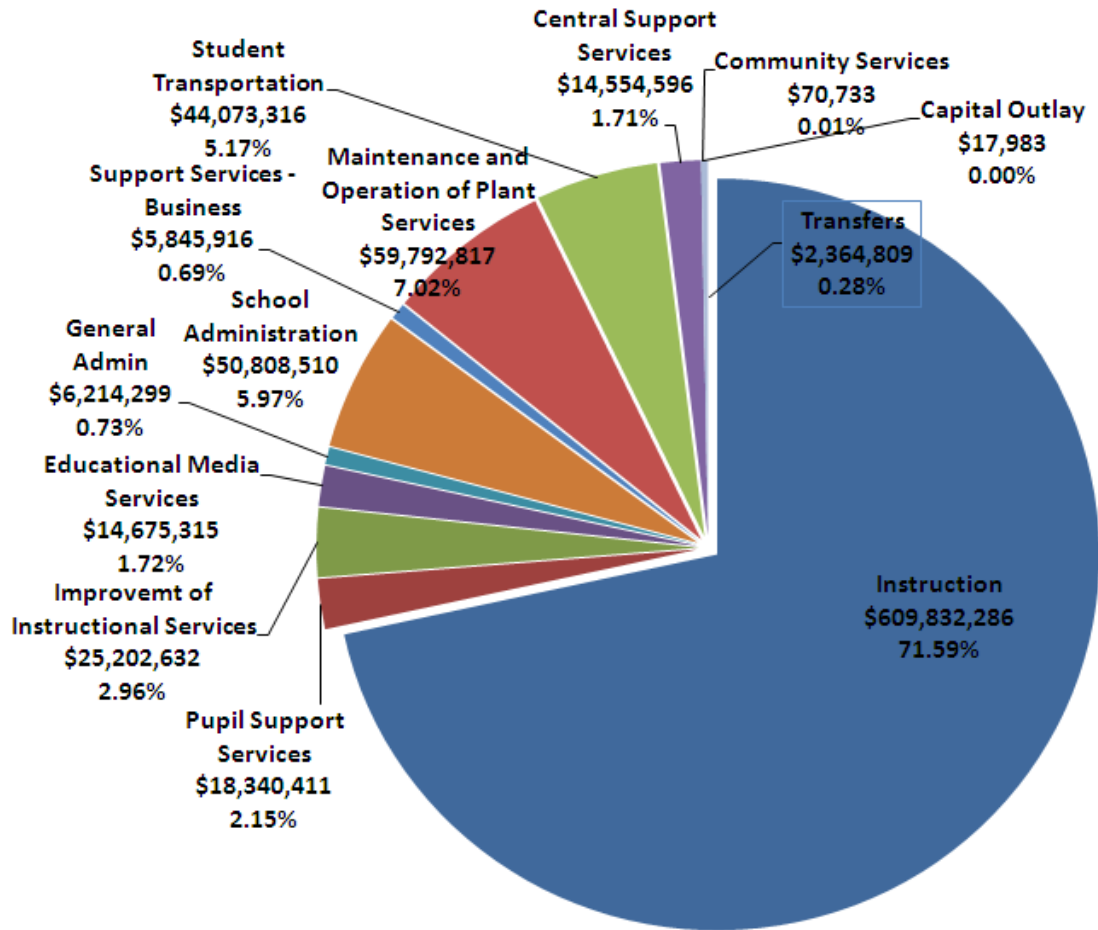


**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2012 GENERAL FUND REVENUE**



TOTAL REVENUE \$817,339,204

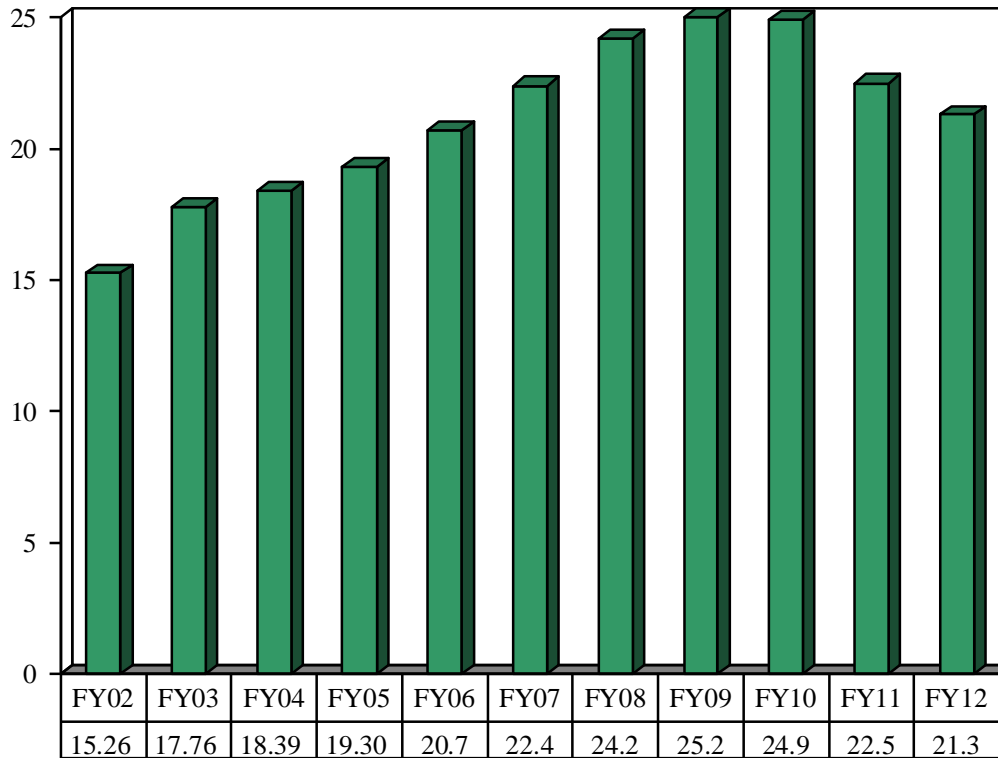
COBB COUNTY SCHOOL DISTRICT FISCAL YEAR 2012 GENERAL FUND EXPENDITURES



TOTAL EXPENDITURES \$851,793,623

**GENERAL FUND BUDGET
TEN YEAR SUMMARY OF GENERAL FUND PROPERTY TAX DIGEST GRAPH
PROPERTY NET OF EXEMPTIONS**

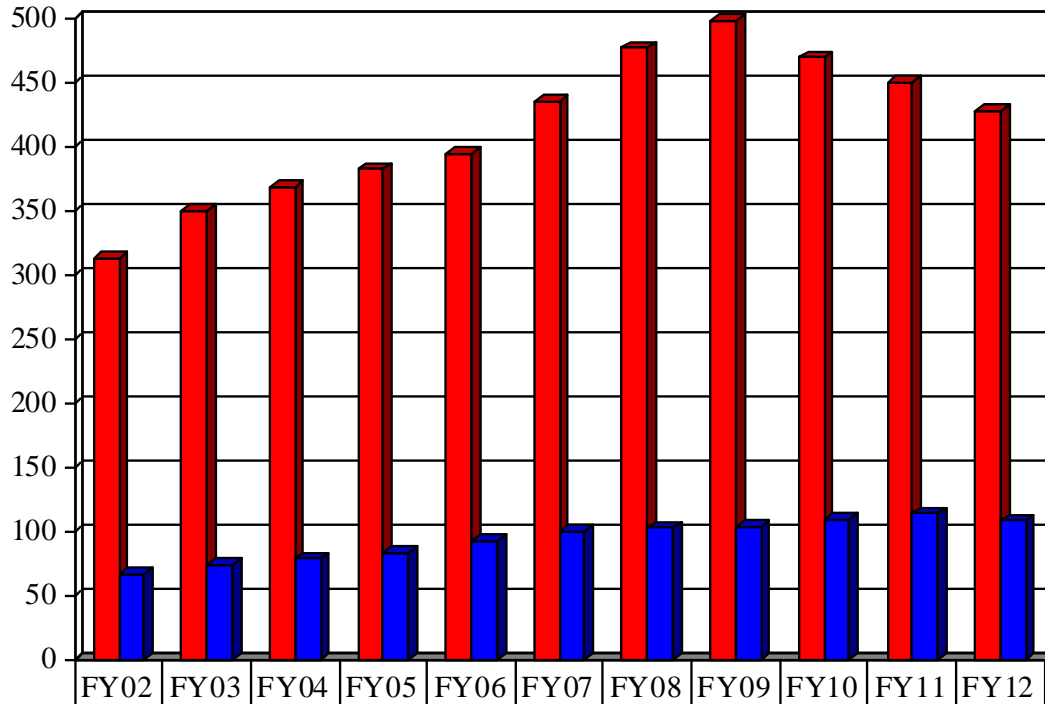
\$ Billions



The General Fund Property Tax Digest includes total Real, Personal, Motor Vehicle, Mobile Homes, Public Utilities, and Timber 100% Value property taxes less homestead, various personal, freeport, & agricultural exemptions. Cobb County Certified School Digest attached in Appendix section.

**GENERAL FUND BUDGET
LOCAL REVENUE LOSSES DUE TO EXEMPTIONS AND ANNEXED PROPERTY**

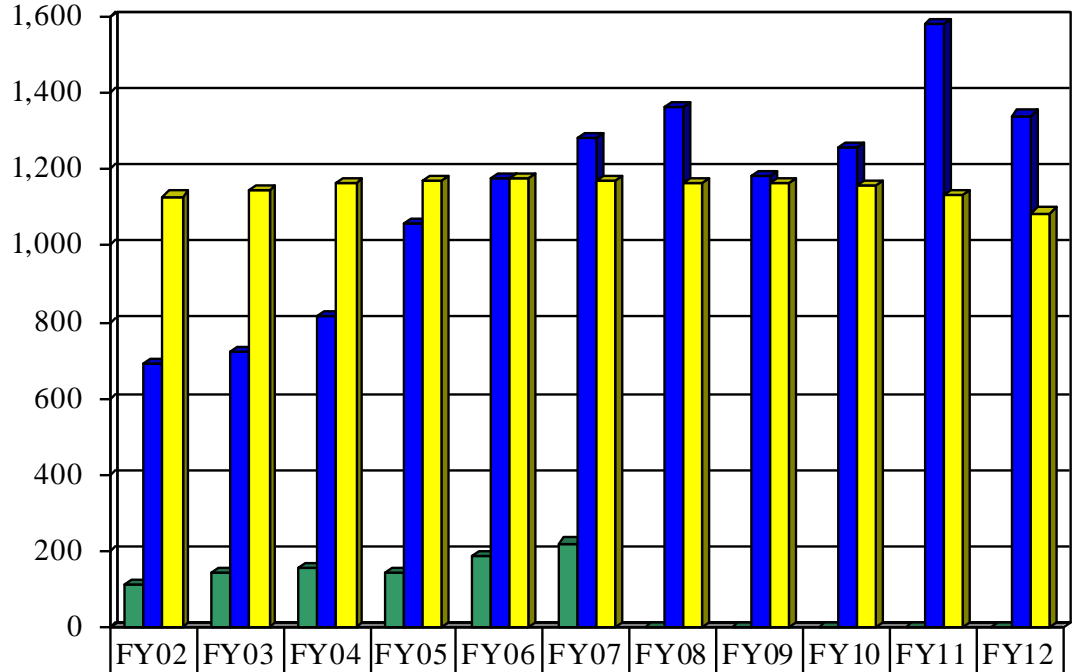
\$ Millions



Local Revenue	313.3	350.6	369.2	383.2	394.6	435.9	477.3	498.6	470.1	450.7	427.7
Revenue Lost	66.3	73.9	79.2	83.8	92.9	100.4	103	103.2	109.5	113.9	108.4

**GENERAL FUND BUDGET
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS & DEANNEXATION**

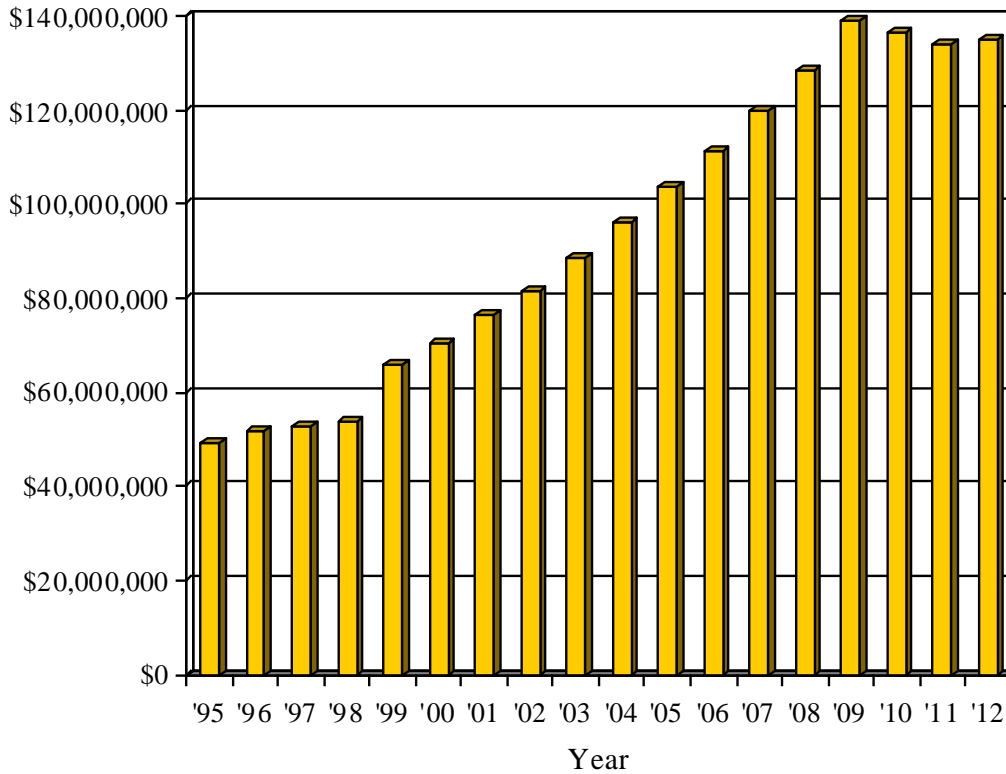
\$ Millions



	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12
■ Deannexed Property	112	143	155	140	185	221	0	0	0	0	0
■ Other Exemptions	691	723	817	1,058	1,177	1,282	1,362	1,181	1,257	1,583	1,342
■ Homestead Exemption	1,130	1,146	1,162	1,172	1,176	1,170	1,167	1,165	1,160	1,134	1,086

**GENERAL FUND BUDGET
QBE MANDATED LOCAL FIVE MILL FAIR SHARE**

Local Fair Share is the amount of money equal to the amount that can be raised by levying 5 mills on the 40% equalized property digest. The State of Georgia requires this millage assessment before state revenue can be received by the school district.



Year	Local Share Amount	Year	Local Share Amount
1995	\$49,482,023	2004	\$95,996,050
1996	\$51,617,354	2005	\$103,896,069
1997	\$52,849,500	2006	\$111,425,228
1998	\$53,872,796	2007	\$119,785,026
1999	\$66,161,449	2008	\$128,360,314
2000	\$70,412,473	2009	\$139,200,389
2001	\$76,766,302	2010	\$136,638,551
2002	\$81,438,033	2011	\$133,973,706
2003	\$88,827,699	2012	\$134,918,837

**GENERAL FUND BUDGET
BOND DEBT AND LONG-TERM OBLIGATION**

Long-Term Bond Debt

As of January 31, 2007, the Cobb County School District is free from all long-term debt. The Board voted to eliminate the debt service millage rate of 0.90 mills as part of the FY2008 budget. The additional millage tax rate has not been needed while there has been no long-term debt.

Long-Term Obligation

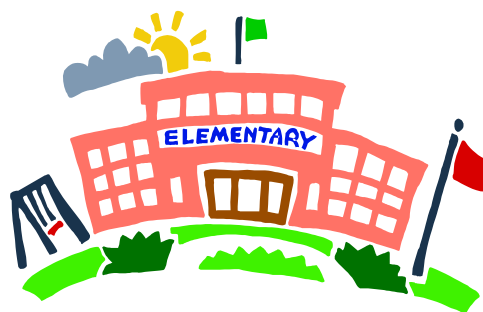
Accrued Vacation Pay

The Cobb County School District employees who work an annual employment year are eligible to earn vacation leave. An employee's vacation leave accrual rate is determined by a combination of his/her years of employment in both education and the District.

An employee may accumulate up to four (4) times the amount of vacation leave he/she earns annually. An employee who resigns, retires, or changes from annual employment to less-than-annual employment status will be reimbursed for accumulated vacation leave at the rate of the annual salary for each day of vacation accumulated up to the maximum described above (District [Policy GCD](#)). Accrued vacation pay is generally liquidated by the General Fund.

Fiscal year 2011 **long-term obligations** are as follows:

	Balance 6/30/2010	Added	Retired	Balance 6/30/2011	Amounts Due Within One Year	Amounts Due After One Year
Accrued Vacation Pay	7,917,000	2,757,000	(2,941,000)	7,733,000	2,873,000	4,860,000
Total LT Debt	\$ 7,917,000	\$ 2,757,000	\$ (2,941,000)	\$ 7,733,000	\$ 2,873,000	\$ 4,860,000



**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2008 ACTUAL</u>	<u>FY2009 ACTUAL</u>	<u>FY2010 ACTUAL</u>	<u>FY2011 BUDGET</u>	<u>FY2012 BUDGET</u>
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INSTRUCTION:

Expenses dealing directly with teacher/student interaction. It includes teacher salaries, paraprofessionals, instructional supplies, etc.

Salaries	\$ 486,454,455	\$ 506,192,096	\$ 467,674,377	\$ 429,492,408	\$ 453,221,519
Employee Benefits	154,065,556	137,006,167	151,406,205	138,041,029	141,088,700
Contract Services	1,700,237	3,222,185	2,068,269	3,138,798	3,201,484
Supplies	23,062,988	19,261,299	9,524,718	10,897,259	10,586,874
Utilities	901	963	1,539	-	-
Equipment	1,122,357	308,199	91,471	110,575	110,575
Other	2,409,424	3,538,878	2,007,179	1,109,959	1,623,134
TOTAL:	\$ 668,815,919	\$ 669,529,788	\$ 632,773,758	\$ 582,790,028	\$ 609,832,286

PUPIL SUPPORT SERVICES:

Expenses incurred to enhance and support pupil instruction (guidance counselors, social workers, media personnel, psychologists).

Salaries	\$ 13,182,639	\$ 14,148,507	\$ 13,216,328	\$ 12,736,706	\$ 12,792,445
Employee Benefits	3,507,185	3,371,129	3,623,183	3,875,342	3,764,138
Contract Services	52,345	55,156	70,503	206,565	218,273
Supplies	438,393	1,271,853	350,353	244,381	248,404
Utilities	595	622	639	700	700
Equipment	14,745	1,356	-	5,727	5,727
Other	1,157,892	560,937	1,212,463	1,314,384	1,310,724
TOTAL:	\$ 18,353,794	\$ 19,409,560	\$ 18,473,469	\$ 18,383,805	\$ 18,340,411

INSTRUCTIONAL STAFF SERVICES:

Expenses to assist instructional staff in planning, developing and evaluating student instruction. This would include curriculum development instruction techniques, staff development and media activities associated with teaching and learning resources.

Salaries	\$ 9,459,451	\$ 9,240,507	\$ 7,509,699	\$ 7,242,098	\$ 7,274,476
Employee Benefits	2,276,272	2,137,015	1,963,295	1,887,741	2,104,808
Contract Services	367,636	316,715	446,913	516,959	551,034
Supplies	1,346,393	807,656	958,700	1,814,875	1,857,692
Utilities	3,215	3,145	3,223	-	-
Equipment	39,028	22,851	85,991	29,113	29,113
Other	14,816,822	12,557,498	12,699,126	12,274,755	13,385,509
TOTAL:	\$ 28,308,817	\$ 25,085,386	\$ 23,666,947	\$ 23,765,541	\$ 25,202,632

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2008 ACTUAL</u>	<u>FY2009 ACTUAL</u>	<u>FY2010 ACTUAL</u>	<u>FY2011 BUDGET</u>	<u>FY2012 BUDGET</u>
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EDUCATIONAL MEDIA SERVICES:

Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.

Salaries	\$ 9,681,186	\$ 10,216,492	\$ 9,901,464	\$ 9,582,993	\$ 9,764,579
Employee Benefits	2,977,610	2,734,053	3,094,369	3,028,989	3,288,117
Contract Services	974	-	-	4,000	4,000
Supplies	1,513,324	1,389,930	1,614,735	1,614,082	1,616,619
Equipment	20,746	3,072	-	-	-
Other	9,518	7,299	5,711	2,000	2,000
TOTAL:	\$ 14,203,358	\$ 14,350,846	\$ 14,616,279	\$ 14,232,064	\$ 14,675,315

GENERAL ADMINISTRATION:

Expenses generated from the administration responsible for the establishment of policies and guidelines for the school district School Board and Superintendent.

Salaries	\$ 3,937,939	\$ 3,680,868	\$ 3,082,078	\$ 2,942,687	\$ 2,928,883
Employee Benefits	754,578	732,225	610,908	913,858	815,718
Contract Services	1,685,747	1,690,542	20,458	293,367	2,078,275
Supplies	170,507	88,222	58,141	113,053	102,823
Equipment	924	26,486	-	13,970	10,000
Other	281,365	553,946	248,014	208,169	278,600
TOTAL:	\$ 6,831,060	\$ 6,772,289	\$ 4,019,599	\$ 4,485,104	\$ 6,214,299

SCHOOL ADMINISTRATION:

Expenses relating to school level administration (principals, school bookkeepers and clerical assistants).

Salaries	\$ 42,495,937	\$ 42,690,887	\$ 41,052,174	\$ 39,349,718	\$ 37,951,717
Employee Benefits	11,970,304	10,772,910	11,826,858	12,264,082	12,739,078
Contract Services	50,731	61,149	50,582	54,454	49,804
Supplies	49,846	30,877	29,399	47,755	53,171
Equipment	15,760	-	-	-	-
Other	33,777	43,606	48,490	15,900	14,740
TOTAL:	\$ 54,616,355	\$ 53,599,429	\$ 53,007,503	\$ 51,731,909	\$ 50,808,510

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2008 ACTUAL</u>	<u>FY2009 ACTUAL</u>	<u>FY2010 ACTUAL</u>	<u>FY2011 BUDGET</u>	<u>FY2012 BUDGET</u>
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SUPPORT SERVICES - BUSINESS:

Expenses relating to the overall business functions for the school district. These functions include budgeting fiscal and internal services, payroll, internal auditing, accounting, inventory control and funds management.

Salaries	\$ 2,962,902	\$ 3,535,433	\$ 3,736,193	\$ 2,827,430	\$ 3,341,405
Employee Benefits	604,192	637,293	653,011	809,664	770,130
Contract Services	1,184,591	731,293	586,783	1,084,243	1,084,243
Supplies	405,487	290,077	169,959	178,878	180,016
Utilities	2,074	2,308	7,857	-	-
Equipment	286,452	24,374	-	114,187	114,187
Other	188,490	450,507	591,113	363,773	355,935
TOTAL:	\$ 5,634,188	\$ 5,671,285	\$ 5,744,916	\$ 5,378,175	\$ 5,845,916

OPERATIONS AND MAINTENANCE OF PLANT:

Expenses incurred in keeping the physical buildings open, comfortable and safe for use and keeping the grounds, buildings, and equipment in effective working condition.

Salaries	\$ 24,798,365	\$ 25,487,104	\$ 24,376,469	\$ 22,552,977	\$ 24,002,924
Employee Benefits	4,853,543	5,144,221	4,955,553	5,828,939	5,589,042
Contract Services	3,578,832	3,559,595	3,286,927	1,964,191	1,933,204
Supplies	1,553,495	1,535,279	1,715,146	1,932,828	1,638,096
Utilities	18,433,567	21,042,059	20,574,438	21,789,280	23,887,093
Equipment	111,851	121,963	12,586	13,023	13,023
Other	2,766,860	2,712,338	2,804,832	2,846,489	2,729,435
TOTAL:	\$ 56,096,513	\$ 59,602,559	\$ 57,725,951	\$ 56,927,727	\$ 59,792,817

STUDENT TRANSPORTATION:

Expenses incurred from student transportation, bus drivers, bus maintenance, bus routes and supervision of students in transit.

Salaries	\$ 28,591,903	\$ 29,043,319	\$ 27,221,316	\$ 27,769,662	\$ 28,060,501
Employee Benefits	5,397,714	5,553,186	5,108,788	7,289,712	6,442,401
Contract Services	335,139	340,378	364,367	345,956	365,956
Supplies	358,374	436,520	539,991	99,901	118,941
Utilities	6,460,401	4,555,692	4,397,221	4,362,737	7,151,689
Equipment	188,582	2,833,621	9,425	1,055,555	-
Other	1,296,805	1,141,155	1,532,204	1,676,036	1,933,828
TOTAL:	\$ 42,628,918	\$ 43,903,871	\$ 39,173,312	\$ 42,599,559	\$ 44,073,316

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2008 ACTUAL</u>	<u>FY2009 ACTUAL</u>	<u>FY2010 ACTUAL</u>	<u>FY2011 BUDGET</u>	<u>FY2012 BUDGET</u>
CENTRAL SUPPORT SERVICES:					
Expenses incurred from planning, research and development, public information, personnel and data processing.					
Salaries	\$ 7,266,889	\$ 9,315,935	\$ 6,724,452	\$ 6,478,050	\$ 6,709,278
Employee Benefits	1,435,036	2,015,651	1,409,745	2,044,727	1,802,634
Contract Services	453,914	319,283	91,268	216,422	-
Supplies	2,502,939	3,718,402	2,841,266	1,983,891	1,995,926
Utilities	2,723,541	2,770,659	236,805	2,850,877	2,850,877
Equipment	792,529	108,035	44,700	258,761	258,761
Other	852,343	607,323	610,943	604,294	937,120
TOTAL:	\$ 16,027,191	\$ 18,855,288	\$ 11,959,179	\$ 14,437,022	\$ 14,554,596
COMMUNITY SERVICES:					
Expensed incurred from the rental of Cobb County Schools facilities.					
Salaries	\$ 51,756	\$ 53,794	\$ 51,839	\$ 50,862	\$ 52,743
Employee Benefits	11,167	11,523	11,429	16,061	17,990
Supplies	-	-	-	-	-
TOTAL:	\$ 62,923	\$ 65,317	\$ 63,268	\$ 66,923	\$ 70,733
CAPITAL PROJECTS:					
Expenses relating to acquisition of land and buildings, remodeling projects, construction of buildings and additions, equipment and technology to new schools and buildings.					
Contract Services	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Supplies	7,147	8,067	5,627	8,149	8,449
Equipment	2,844	18,211	6,047	4,534	4,534
Other	9,319	1,230	-	300	-
TOTAL:	\$ 19,310	\$ 27,508	\$ 11,674	\$ 17,983	\$ 17,983
DEBT SERVICE:					
Payments and expenses of long term debt (principal, interest, and agent fees).					
Other	\$ 2,085,153	\$ 7,332,633	\$ -	\$ -	\$ -
TOTAL:	\$ 2,085,153	\$ 7,332,633	\$ -	\$ -	\$ -
TRANSFERS:					
Transactions that withdraw assets from one fund and record in another fund (transfers in and transfers out).					
Other	\$ 5,916,048	\$ 3,224,814	\$ 3,855,118	\$ 4,560,729	\$ 2,364,809
TOTAL:	\$ 5,916,048	\$ 3,224,814	\$ 3,855,118	\$ 4,560,729	\$ 2,364,809
GENERAL FUND					
BUDGET TOTAL:	\$ 919,599,547	\$ 927,430,572	\$ 865,090,973	\$ 819,376,569	\$ 851,793,623

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL**

The basic 2011-2012 per pupil instructional allocation for local schools, based on the October Full-Time Equivalent (FTE) count, is: elementary school (including kindergarten), \$32.00; middle school, \$40.00; and high school, \$48.00. The QBE accounting requirements apply to all the 2011-2012 Local School Allocation Funds. Each category of funding by school level is detailed in the following pages.

Instructional Expenditures

Funds must be used for instructional purposes as defined. Instruction includes the activities dealing directly with the intervention between students and teachers whereby a uniformly sequenced core curriculum is provided for those competencies defined by the State Board of Education in Georgia Code 20-2-140. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, etc.) that assist the instructional process.

New School Allocation

The new school allocation procedure for 2011-2012 provides for an additional 100% increase of instructional allocation (per pupil FTE count) for the first two years of operation. For the third year and beyond of the school's operation, regular funding applies.

Curriculum Materials and Instructional Supplies Policy

The Cobb County Board of Education shall annually provide to schools a teaching supplies allocation based upon a per pupil allotment. This allocation shall be consistent among schools of like grade levels. Additionally, in accordance with accreditation standards of the Southern Association of Colleges and Schools, the provision of materials and supplies for libraries and programs associated with them shall be provided on an equitable basis from school to school. Special funding may be provided to schools on a selected basis for curriculum materials and supplies above the basic allotment to address unique needs in the individual schools. Through the basic allotment provided on an equitable basis to all schools and additional funding according to identified need, the Cobb County Board of Education shall provide an equalized educational opportunity for all students within the resources available.

Please note for all programs:

- (1) Each principal is responsible for complying with all agency requirements (SACS, QBE and other accreditation and/or state standards) for expenditures of allocated funds.
- (2) Allotments are based on the October FTE count as reported to the State.
- (3) The annual allotment for state media funds includes funds necessary to renew periodical subscriptions for the next year.

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL (Continued)**

- (4) Each school has a Local School Billing account with a zero budget. The school submits a local school check to the Central Office for the amount of an order before a purchase order can be processed through the county purchasing system.

- (5) Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process.

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$32	Per pupil allocation \$18 must be spent on instructional materials. A maximum of \$14 may be used for equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Transient Allotment</i>	\$2	Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$150	Base + .03 per pupil based on total enrollment
Guidance	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Personnel Allotments:		
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Supplemental Clerical	\$719	Per elementary school, for assistance with teachers or office staff
Summer Flexible Clerical Days	\$1,327	Per elementary school, additional funds for summer tasks, e.g. grade reports, student data
Other Allotments:		
Early Intervention Program		EIP funds are distributed according to number of EIP students at the school.
Gifted	\$175	Per full-time Gifted teacher position for Gifted supplies

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS (Continued)

Other Allotments (continued):		
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Media Materials/AV Supplies	\$5,000	Base + \$12.35 X (Total FTE-266)
Operations Allotment		Custodial supplies allotted at \$.09 per square foot

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
EAST SIDE - 111	1,004		1,026		1,026	
Instructional		\$49,570		\$40,173		\$40,173
Personnel		\$87,243		\$87,475		\$87,475
Other		<u>\$23,153</u>		<u>\$26,504</u>		<u>\$26,504</u>
TOTAL		\$159,966		\$154,152		\$154,152
HARMONY LELAND - 113	513		576		576	
Instructional		\$30,264		\$27,183		\$27,183
Personnel		\$100,524		\$89,271		\$89,271
Other		<u>\$15,238</u>		<u>\$18,349</u>		<u>\$18,349</u>
TOTAL		\$146,026		\$134,803		\$134,803
BELMONT HILLS - 114	588		625		625	
Instructional		\$33,105		\$28,329		\$28,329
Personnel		\$95,376		\$84,441		\$84,441
Other		<u>\$31,233</u>		<u>\$37,827</u>		<u>\$37,827</u>
TOTAL		\$159,714		\$150,597		\$150,597
MABLETON - 116	431		442		442	
Instructional		\$23,237		\$18,758		\$18,758
Personnel		\$84,768		\$85,432		\$85,432
Other		<u>\$17,551</u>		<u>\$19,582</u>		<u>\$19,582</u>
TOTAL		\$125,556		\$123,772		\$123,772
POWERS FERRY - 117	455		495		495	
Instructional		\$25,417		\$22,107		\$22,107
Personnel		\$85,121		\$85,700		\$85,700
Other		<u>\$19,227</u>		<u>\$22,112</u>		<u>\$22,112</u>
TOTAL		\$129,765		\$129,919		\$129,919
BROWN - 121	260		275		275	
Instructional		\$16,144		\$14,018		\$14,018
Personnel		\$93,012		\$92,836		\$92,836
Other		<u>\$11,551</u>		<u>\$14,325</u>		<u>\$14,325</u>
TOTAL		\$120,707		\$121,179		\$121,179
MILFORD - 122	644		637		637	
Instructional		\$34,569		\$27,872		\$27,872
Personnel		\$109,603		\$94,720		\$94,720
Other		<u>\$25,878</u>		<u>\$29,067</u>		<u>\$29,067</u>
TOTAL		\$170,050		\$151,659		\$151,659
LABELLE - 123	455		450		450	
Instructional		\$27,446		\$22,465		\$22,465
Personnel		\$109,956		\$95,710		\$95,710
Other		<u>\$24,208</u>		<u>\$23,592</u>		<u>\$23,592</u>
TOTAL		\$161,610		\$141,767		\$141,767

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	2009-2010 <u>NUMBER OF STUDENTS</u>	2009-2010 <u>BUDGET</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>PROPOSED BUDGET</u>
KING SPRINGS - 124	638		677		677	
Instructional		\$33,984		\$28,721		\$28,721
Personnel		\$81,763		\$80,457		\$80,457
Other		<u>\$15,345</u>		<u>\$17,616</u>		<u>\$17,616</u>
TOTAL		\$131,092		\$126,794		\$126,794
SEDALIA PARK - 125	764		784		784	
Instructional		\$42,356		\$35,340		\$35,340
Personnel		\$112,972		\$103,120		\$103,120
Other		<u>\$33,941</u>		<u>\$30,502</u>		<u>\$30,502</u>
TOTAL		\$189,269		\$168,962		\$168,962
DUE WEST - 126	523		520		520	
Instructional		\$28,658		\$23,318		\$23,318
Personnel		\$87,760		\$84,472		\$84,472
Other		<u>\$17,045</u>		<u>\$18,715</u>		<u>\$18,715</u>
TOTAL		\$133,463		\$126,505		\$126,505
FAIR OAKS - 127	827		862		862	
Instructional		\$45,023		\$39,402		\$39,402
Personnel		\$112,764		\$103,161		\$103,161
Other		<u>\$25,443</u>		<u>\$27,383</u>		<u>\$27,383</u>
TOTAL		\$183,230		\$169,946		\$169,946
SKY VIEW - 128	400		399		399	
Instructional		\$22,275		\$18,144		\$18,144
Personnel		\$92,318		\$92,429		\$92,429
Other		<u>\$15,717</u>		<u>\$17,289</u>		<u>\$17,289</u>
TOTAL		\$130,310		\$127,862		\$127,862
EASTVALLEY - 130	619		615		615	
Instructional		\$31,593		\$25,264		\$25,264
Personnel		\$94,133		\$94,637		\$94,637
Other		<u>\$15,011</u>		<u>\$17,134</u>		<u>\$17,134</u>
TOTAL		\$140,737		\$137,035		\$137,035
RUSSELL - 131	678		681		681	
Instructional		\$39,437		\$32,023		\$32,023
Personnel		\$117,123		\$98,930		\$98,930
Other		<u>\$21,727</u>		<u>\$23,846</u>		<u>\$23,846</u>
TOTAL		\$178,287		\$154,799		\$154,799
ARGYLE - 132	634		643		643	
Instructional		\$33,385		\$25,027		\$25,027
Personnel		\$93,171		\$92,862		\$92,862
Other		<u>\$23,858</u>		<u>\$26,471</u>		<u>\$26,471</u>
TOTAL		\$150,414		\$144,360		\$144,360

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	2009-2010 <u>NUMBER OF STUDENTS</u>	2009-2010 <u>BUDGET</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>PROPOSED BUDGET</u>
CLAY - 133	518		539		539	
Instructional		\$29,781		\$22,937		\$22,937
Personnel		\$84,352		\$85,721		\$85,721
Other		<u>\$18,261</u>		<u>\$17,411</u>		<u>\$17,411</u>
TOTAL		\$132,394		\$126,069		\$126,069
NORTON PARK - 134	683		671		671	
Instructional		\$38,009		\$30,630		\$30,630
Personnel		\$98,787		\$87,981		\$87,981
Other		<u>\$28,080</u>		<u>\$34,903</u>		<u>\$34,903</u>
TOTAL		\$164,876		\$153,514		\$153,514
BELLS FERRY - 135	578		598		598	
Instructional		\$30,247		\$25,003		\$25,003
Personnel		\$86,224		\$85,927		\$85,927
Other		<u>\$17,663</u>		<u>\$19,448</u>		<u>\$19,448</u>
TOTAL		\$134,134		\$130,378		\$130,378
CLARKDALE - 136	431		383		383	
Instructional		\$45,064		\$17,082		\$17,082
Personnel		\$110,835		\$66,649		\$66,649
Other		<u>\$16,616</u>		<u>\$16,997</u>		<u>\$16,997</u>
TOTAL		\$172,515		\$100,728		\$100,728
TEASLEY - 138	601		671		671	
Instructional		\$31,395		\$27,642		\$27,642
Personnel		\$85,620		\$85,700		\$85,700
Other		<u>\$16,250</u>		<u>\$18,504</u>		<u>\$18,504</u>
TOTAL		\$133,265		\$131,846		\$131,846
BRUMBY - 139	945		989		989	
Instructional		\$50,286		\$42,204		\$42,204
Personnel		\$117,736		\$102,810		\$102,810
Other		<u>\$45,230</u>		<u>\$45,770</u>		<u>\$45,770</u>
TOTAL		\$213,252		\$190,784		\$190,784
BIG SHANTY - 140	866		828		828	
Instructional		\$44,249		\$34,615		\$34,615
Personnel		104,548		94,472		94,472
Other		<u>17,924</u>		<u>18,380</u>		<u>18,380</u>
TOTAL		\$166,721		\$147,467		\$147,467
COMPTON - 141	471		488		488	
Instructional		\$29,821		\$25,664		\$25,664
Personnel		\$121,833		\$81,778		\$81,778
Other		<u>\$22,176</u>		<u>\$21,233</u>		<u>\$21,233</u>
TOTAL		\$173,830		\$128,675		\$128,675

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
HOLLYDALE - 142	763		736		736	
Instructional		\$41,255		\$32,705		\$32,705
Personnel		\$91,392		\$78,435		\$78,435
Other		<u>\$31,906</u>		<u>\$28,365</u>		<u>\$28,365</u>
TOTAL		\$164,553		\$139,505		\$139,505
KINCAID - 143	686		682		682	
Instructional		\$36,640		\$29,518		\$29,518
Personnel		\$110,168		\$91,438		\$91,438
Other		<u>\$15,322</u>		<u>\$18,650</u>		<u>\$18,650</u>
TOTAL		\$162,130		\$139,606		\$139,606
BIRNEY - 144	712		671		671	
Instructional		\$40,785		\$32,210		\$32,210
Personnel		\$141,219		\$115,060		\$115,060
Other		<u>\$30,954</u>		<u>\$36,168</u>		<u>\$36,168</u>
TOTAL		\$212,958		\$183,438		\$183,438
MURDOCK - 145	836		803		803	
Instructional		\$46,552		\$37,110		\$37,110
Personnel		\$130,843		\$128,939		\$128,939
Other		<u>\$22,540</u>		<u>\$24,284</u>		<u>\$24,284</u>
TOTAL		\$199,935		\$190,333		\$190,333
STILL - 146	757		745		745	
Instructional		\$43,263		\$35,293		\$35,293
Personnel		\$139,971		\$116,326		\$116,326
Other		<u>\$17,760</u>		<u>\$22,473</u>		<u>\$22,473</u>
TOTAL		\$200,994		\$174,092		\$174,092
SOPE CREEK - 147	1,101		1,132		1,132	
Instructional		\$56,032		\$45,999		\$45,999
Personnel		\$155,217		\$113,058		\$113,058
Other		<u>\$25,367</u>		<u>\$30,031</u>		<u>\$30,031</u>
TOTAL		\$236,616		\$189,088		\$189,088
ROCKY MOUNT - 148	575		586		586	
Instructional		\$33,168		\$26,957		\$26,957
Personnel		\$111,849		\$101,180		\$101,180
Other		<u>\$16,131</u>		<u>\$17,066</u>		<u>\$17,066</u>
TOTAL		\$161,148		\$145,203		\$145,203

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
MOUNT BETHEL - 149	1,014		995		995	
Instructional		\$52,411		\$41,641		\$41,641
Personnel		\$129,623		\$101,603		\$101,603
Other		<u>\$21,119</u>		<u>\$23,486</u>		<u>\$23,486</u>
TOTAL		\$203,153		\$166,730		\$166,730
TRITT - 150	905		876		876	
Instructional		\$48,258		\$38,256		\$38,256
Personnel		\$132,764		\$98,342		\$98,342
Other		<u>\$19,467</u>		<u>\$21,093</u>		<u>\$21,093</u>
TOTAL		\$200,489		\$157,691		\$157,691
GARRISON MILL - 151	714		680		680	
Instructional		\$38,060		\$29,813		\$29,813
Personnel		\$100,409		\$89,477		\$89,477
Other		<u>\$17,550</u>		<u>\$18,951</u>		<u>\$18,951</u>
TOTAL		\$156,019		\$138,241		\$138,241
LEWIS - 152	862		851		851	
Instructional		\$47,007		\$38,014		\$38,014
Personnel		\$136,830		\$110,447		\$110,447
Other		<u>\$23,354</u>		<u>\$29,053</u>		<u>\$29,053</u>
TOTAL		\$207,191		\$177,514		\$177,514
MOUNTAIN VIEW - 153	817		823		823	
Instructional		\$43,910		\$38,284		\$38,284
Personnel		\$148,312		\$110,396		\$110,396
Other		<u>\$19,324</u>		<u>\$20,721</u>		<u>\$20,721</u>
TOTAL		\$211,546		\$169,401		\$169,401
KEHELEY - 154	470		471		471	
Instructional		\$26,203		\$23,019		\$23,019
Personnel		\$85,017		\$85,081		\$85,081
Other		<u>\$16,523</u>		<u>\$16,281</u>		<u>\$16,281</u>
TOTAL		\$127,743		\$124,381		\$124,381
DAVIS - 155	535		534		534	
Instructional		\$30,699		\$25,370		\$25,370
Personnel		\$92,838		\$84,585		\$84,585
Other		<u>\$15,702</u>		<u>\$15,588</u>		<u>\$15,588</u>
TOTAL		\$139,239		\$125,543		\$125,543

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
BAKER - 156	778		772		772	
Instructional		\$42,620		\$34,878		\$34,878
Personnel		\$125,234		\$109,622		\$109,622
Other		<u>\$21,756</u>		<u>\$23,727</u>		<u>\$23,727</u>
TOTAL		\$189,610		\$168,227		\$168,227
POWDER SPRINGS - 157	825		790		790	
Instructional		\$44,171		\$34,779		\$34,779
Personnel		\$127,314		\$108,848		\$108,848
Other		<u>\$22,229</u>		<u>\$24,746</u>		<u>\$24,746</u>
TOTAL		\$193,714		\$168,373		\$168,373
TIMBER RIDGE - 158	580		574		574	
Instructional		\$31,754		\$25,999		\$25,999
Personnel		\$108,022		\$91,066		\$91,066
Other		<u>\$13,591</u>		<u>\$14,101</u>		<u>\$14,101</u>
TOTAL		\$153,367		\$131,166		\$131,166
ADDISON - 159	550		583		583	
Instructional		\$30,757		\$26,302		\$26,302
Personnel		\$104,413		\$84,426		\$84,426
Other		<u>\$26,314</u>		<u>\$24,728</u>		<u>\$24,728</u>
TOTAL		\$161,484		\$135,456		\$135,456
SHALLOWFORD FALLS - 160	696		677		677	
Instructional		\$39,777		\$32,185		\$32,185
Personnel		\$133,344		\$123,505		\$123,505
Other		<u>\$17,188</u>		<u>\$19,846</u>		<u>\$19,846</u>
TOTAL		\$190,309		\$175,536		\$175,536
DOWELL - 161	991		969		969	
Instructional		\$52,478		\$40,895		\$40,895
Personnel		\$137,606		\$113,894		\$113,894
Other		<u>\$31,278</u>		<u>\$38,164</u>		<u>\$38,164</u>
TOTAL		\$221,362		\$192,953		\$192,953
NICHOLSON - 162	537		496		496	
Instructional		\$29,715		\$23,016		\$23,016
Personnel		\$122,416		\$96,598		\$96,598
Other		<u>\$16,941</u>		<u>\$20,979</u>		<u>\$20,979</u>
TOTAL		\$169,072		\$140,593		\$140,593
VARNER - 163	826		794		794	
Instructional		\$44,923		\$35,616		\$35,616
Personnel		\$131,214		\$109,440		\$109,440
Other		<u>\$22,704</u>		<u>\$22,925</u>		<u>\$22,925</u>
TOTAL		\$198,841		\$167,981		\$167,981

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

SCHOOL NAME/NUMBER	2009-2010 NUMBER OF STUDENTS	2009-2010 BUDGET	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 PROPOSED BUDGET
FORD - 164	834		814		814	
Instructional		\$43,591		\$34,593		\$34,593
Personnel		\$108,459		\$84,730		\$84,730
Other		<u>\$19,642</u>		<u>\$20,934</u>		<u>\$20,934</u>
TOTAL		\$171,692		\$140,257		\$140,257
KENNESAW - 165	883		822		822	
Instructional		\$47,681		\$37,164		\$37,164
Personnel		\$126,451		\$116,020		\$116,020
Other		<u>\$24,399</u>		<u>\$25,260</u>		<u>\$25,260</u>
TOTAL		\$198,531		\$178,444		\$178,444
BRYANT - 166	760		760		760	
Instructional		\$43,957		\$36,037		\$36,037
Personnel		\$154,637		\$117,359		\$117,359
Other		<u>\$29,802</u>		<u>\$27,821</u>		<u>\$27,821</u>
TOTAL		\$228,396		\$181,217		\$181,217
HAYES - 167	1,082		1,041		1,041	
Instructional		\$57,010		\$45,715		\$45,715
Personnel		\$137,592		\$115,337		\$115,337
Other		<u>\$28,275</u>		<u>\$30,358</u>		<u>\$30,358</u>
TOTAL		\$222,877		\$191,410		\$191,410
VAUGHAN - 168	795		724		724	
Instructional		\$44,727		\$34,476		\$34,476
Personnel		\$148,520		\$125,886		\$125,886
Other		<u>\$18,043</u>		<u>\$19,163</u>		<u>\$19,163</u>
TOTAL		\$211,290		\$179,525		\$179,525
FREY - 169	647		658		658	
Instructional		\$38,970		\$37,924		\$37,924
Personnel		\$148,104		\$124,916		\$124,916
Other		<u>\$15,773</u>		<u>\$17,202</u>		<u>\$17,202</u>
TOTAL		\$202,847		\$180,042		\$180,042
GREEN ACRES - 170	726		709		709	
Instructional		39,978		32,083		32,083
Personnel		125,556		99,694		99,694
Other		<u>30,430</u>		<u>39,508</u>		<u>39,508</u>
TOTAL		\$195,964		\$171,285		\$171,285
CHALKER - 171	828		801		801	
Instructional		\$46,286		\$37,554		\$37,554
Personnel		\$153,283		\$122,934		\$122,934
Other		<u>\$21,107</u>		<u>\$22,998</u>		<u>\$22,998</u>
TOTAL		\$220,676		\$183,486		\$183,486

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
CHEATHAM HILL - 172	1,072		1,093		1,093	
Instructional		\$56,392		\$44,547		\$44,547
Personnel		\$139,638		\$121,056		\$121,056
Other		<u>\$32,487</u>		<u>\$33,517</u>		<u>\$33,517</u>
TOTAL		\$228,517		\$199,120		\$199,120
SANDERS - 173	879		847		847	
Instructional		\$49,226		\$39,352		\$39,352
Personnel		\$140,420		\$116,286		\$116,286
Other		<u>\$36,436</u>		<u>\$37,579</u>		<u>\$37,579</u>
TOTAL		\$226,082		\$193,217		\$193,217
BLACKWELL - 174	709		690		690	
Instructional		\$40,128		\$37,917		\$37,917
Personnel		\$127,470		\$100,220		\$100,220
Other		<u>\$21,007</u>		<u>\$24,143</u>		<u>\$24,143</u>
TOTAL		\$188,605		\$162,280		\$162,280
NICKAJACK - 175	763		850		850	
Instructional		\$43,449		\$43,160		\$43,160
Personnel		\$142,800		\$116,742		\$116,742
Other		<u>\$17,209</u>		<u>\$18,607</u>		<u>\$18,607</u>
TOTAL		\$203,458		\$178,509		\$178,509
AUSTELL INTERMEDIATE - 1	581		543		543	
Instructional		\$36,716		\$28,867		\$28,867
Personnel		\$141,281		\$94,905		\$94,905
Other		<u>\$19,183</u>		<u>\$18,749</u>		<u>\$18,749</u>
TOTAL		\$197,180		\$142,521		\$142,521
RIVERSIDE INTERMEDIATE	849		859		859	
Instructional		\$48,757		\$39,971		\$39,971
Personnel		\$126,336		\$104,740		\$104,740
Other		<u>\$17,919</u>		<u>\$19,551</u>		<u>\$19,551</u>
TOTAL		\$193,012		\$164,262		\$164,262
ACWORTH INTERMEDIATE -	862		840		840	
Instructional		\$52,647		\$39,329		\$39,329
Personnel		\$161,889		\$133,892		\$133,892
Other		<u>\$24,380</u>		<u>\$25,491</u>		<u>\$25,491</u>
TOTAL		\$238,916		\$198,712		\$198,712
BULLARD - 179	1062		984		984	
Instructional		\$57,180		\$44,031		\$44,031
Personnel		\$144,214		\$124,792		\$124,792
Other		<u>\$22,679</u>		<u>\$22,967</u>		<u>\$22,967</u>
TOTAL		\$224,073		\$191,790		\$191,790

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	2009-2010 <u>NUMBER OF STUDENTS</u>	2009-2010 <u>BUDGET</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>PROPOSED BUDGET</u>
KEMP - 180	889		892		892	
Instructional		\$48,752		\$39,936		\$39,936
Personnel		\$146,876		\$119,013		\$119,013
Other		<u>\$21,068</u>		<u>\$24,431</u>		<u>\$24,431</u>
TOTAL		\$216,696		\$183,380		\$183,380
PITNER - 181	983		925		925	
Instructional		\$54,063		\$42,137		\$42,137
Personnel		\$151,702		\$130,416		\$130,416
Other		<u>\$24,870</u>		<u>\$25,861</u>		<u>\$25,861</u>
TOTAL		\$230,635		\$198,414		\$198,414
RIVERSIDE PRIMARY - 182	425		448		448	
Instructional		\$26,534		\$23,126		\$23,126
Personnel		\$110,415		\$97,567		\$97,567
Other		<u>\$22,411</u>		<u>\$22,829</u>		<u>\$22,829</u>
TOTAL		\$159,360		\$143,522		\$143,522
AUSTELL PRIMARY - 183	303		281		281	
Instructional		\$21,847		\$17,437		\$17,437
Personnel		\$99,931		\$86,422		\$86,422
Other		<u>\$14,253</u>		<u>\$16,717</u>		<u>\$16,717</u>
TOTAL		\$136,031		\$120,576		\$120,576
MCCALL PRIMARY - 184	441		484		484	
Instructional		\$28,213		\$23,517		\$23,517
Personnel		\$99,681		\$89,503		\$89,503
Other		<u>\$19,976</u>		<u>\$19,568</u>		<u>\$19,568</u>
TOTAL		\$147,870		\$132,588		\$132,588
PICKETTS MILL -186	724		704		704	
New School in 2008-2009						
Instructional		\$73,355		\$36,117		\$36,117
Personnel		\$157,838		\$131,645		\$131,645
Other		<u>\$19,579</u>		<u>\$19,996</u>		<u>\$19,996</u>
TOTAL		\$250,772		\$187,758		\$187,758

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$40	Per Pupil allocation \$22 must be spent on instructional materials. A maximum of \$18 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, computer lab supplies, lab workbooks, and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Computer Lab Supplies</i>	\$1,400	Per middle school for supplies, e.g. paper, printer cartridges (Garrett, Lindley, Campbell only)
<i>Lab Workbooks</i>	\$608	Per middle school for workbooks
<i>Transient Allotment</i>	\$2	Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$300	Base +. 03 per pupil-based on total enrollment
Band, Chorus, Orchestra Supplies/Equipment		For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program.
Guidance Supplies	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Personnel Allotments:		
Counselor – 4 Extra Days/Summer	\$1,314	Per school Middle schools are allotted four extra days to prepare records for high school, register new students, request records, prepare class lists, conferences and to advise students and parents. This work should take place after post-planning or prior to pre-planning at per diem rate.

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS (continued)

Personnel Allotments (continued):		
Supplemental Clerical	\$599	Per middle school, for assistance with teachers or office staff.
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Other Allotments:		
Gifted	\$80	Per full-time Gifted teacher position for Gifted supplies
Middle School Exploratory		Funded according to programs at each school: Business Education, \$500, Career Connections, \$500; Explorations in Technology, \$500; Family and Consumer Science, \$1,000 (schools with mini-programs receive fraction of allotment)
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Drama		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.
Media Materials/AV Supplies	\$5,000	Base + \$12.35 X (Total FTE-266)
Operations Allotment		Custodial supplies allotted at \$.07 per square foot

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
EAST COBB - 304	1,216		1,305		1,305	
Instructional		\$104,650		\$93,155		\$104,650
Personnel		\$205,802		\$172,214		\$205,802
Other		<u>\$22,459</u>		<u>\$24,757</u>		<u>\$22,459</u>
TOTAL		\$332,911		\$290,126		\$332,911
AWTREY - 307	914		863		863	
Instructional		\$87,431		\$73,311		\$87,431
Personnel		\$173,340		\$145,898		\$173,340
Other		<u>\$17,488</u>		<u>\$18,773</u>		<u>\$17,488</u>
TOTAL		\$278,259		\$237,982		\$278,259
DANIELL - 308	992		991		991	
Instructional		\$93,847		\$82,571		\$93,847
Personnel		\$213,823		\$171,282		\$213,823
Other		<u>\$18,029</u>		<u>\$21,391</u>		<u>\$18,029</u>
TOTAL		\$325,699		\$275,244		\$325,699
FLOYD - 309	822		803		803	
Instructional		\$83,872		\$73,245		\$83,872
Personnel		\$187,173		\$172,009		\$187,173
Other		<u>\$16,697</u>		<u>\$17,321</u>		<u>\$16,697</u>
TOTAL		\$287,742		\$262,575		\$287,742
GRIFFIN - 311	939		996		996	
Instructional		\$91,378		\$85,492		\$91,378
Personnel		\$212,014		\$166,600		\$212,014
Other		<u>\$16,801</u>		<u>\$19,857</u>		<u>\$16,801</u>
TOTAL		\$320,193		\$271,949		\$320,193
GARRETT - 312	855		872		872	
Instructional		\$82,035		\$70,037		\$82,035
Personnel		\$155,126		\$120,758		\$155,126
Other		<u>\$19,121</u>		<u>\$19,966</u>		<u>\$19,121</u>
TOTAL		\$256,282		\$210,761		\$256,282
TAPP - 313	739		642		642	
Instructional		\$81,323		\$68,139		\$81,323
Personnel		\$192,067		\$155,640		\$192,067
Other		<u>\$15,645</u>		<u>\$16,661</u>		<u>\$15,645</u>
TOTAL		\$289,035		\$240,440		\$289,035

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
DODGEN - 314	1,095		1,141		1,141	
Instructional		\$103,863		\$98,445		\$103,863
Personnel		\$205,254		\$172,420		\$205,254
Other		<u>\$22,203</u>		<u>\$22,880</u>		<u>\$22,203</u>
TOTAL		\$331,320		\$293,745		\$331,320
PINE MOUNTAIN - 315	776		732		732	
Instructional		\$79,411		\$66,665		\$79,411
Personnel		\$160,700		\$127,115		\$160,700
Other		<u>\$15,330</u>		<u>\$18,693</u>		<u>\$15,330</u>
TOTAL		\$255,441		\$212,473		\$255,441
MABRY - 316	891		853		853	
Instructional		\$89,816		\$75,638		\$89,816
Personnel		\$171,001		\$152,086		\$171,001
Other		<u>\$18,316</u>		<u>\$20,241</u>		<u>\$18,316</u>
TOTAL		\$279,133		\$247,965		\$279,133
DICKERSON - 317	1,131		1,137		1,137	
Instructional		\$104,487		\$90,007		\$104,487
Personnel		\$183,143		\$157,456		\$183,143
Other		<u>\$22,214</u>		<u>\$23,737</u>		<u>\$22,214</u>
TOTAL		\$309,844		\$271,200		\$309,844
McCLESKEY - 318	777		684		684	
Instructional		76,404		62,362		76,404
Personnel		137,994		128,596		137,994
Other		15,709		16,503		15,709
TOTAL		\$230,107		\$207,461		\$230,107
SIMPSON - 319	898		841		841	
Instructional		\$84,391		\$70,051		\$84,391
Personnel		\$141,087		\$128,333		\$141,087
Other		<u>\$18,559</u>		<u>\$19,370</u>		<u>\$18,559</u>
TOTAL		\$244,037		\$217,754		\$244,037
LOST MOUNTAIN - 320	1,135		1,119		1,119	
Instructional		\$108,038		\$89,718		\$108,038
Personnel		\$205,732		\$156,321		\$205,732
Other		<u>\$18,866</u>		<u>\$22,336</u>		<u>\$18,866</u>
TOTAL		\$332,636		\$268,375		\$332,636

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
HIGHTOWER TRAIL - 321	977		958		958	
Instructional		\$92,542		\$80,930		\$92,542
Personnel		\$176,425		\$152,987		\$176,425
Other		<u>\$20,863</u>		<u>\$21,785</u>		<u>\$20,863</u>
TOTAL		\$289,830		\$255,702		\$289,830
SMITHA - 322	820		911		911	
Instructional		\$83,098		\$75,233		\$83,098
Personnel		\$187,137		\$158,880		\$187,137
Other		<u>\$17,603</u>		<u>\$17,964</u>		<u>\$17,603</u>
TOTAL		\$287,838		\$252,077		\$287,838
DURHAM - 323	1,108		1,105		1,105	
Instructional		\$98,562		\$83,410		\$98,562
Personnel		\$202,550		\$179,850		\$202,550
Other		<u>\$22,206</u>		<u>\$24,815</u>		<u>\$22,206</u>
TOTAL		\$323,318		\$288,075		\$323,318
CAMPBELL - 324	1,096		1,181		1,181	
Instructional		\$99,664		\$92,909		\$99,664
Personnel		\$252,719		\$209,448		\$252,719
Other		<u>\$18,294</u>		<u>\$22,329</u>		<u>\$18,294</u>
TOTAL		\$370,677		\$324,686		\$370,677
LINDLEY - 325	850		923		923	
Instructional		\$87,421		\$77,948		\$87,421
Personnel		\$193,876		\$168,932		\$193,876
Other		<u>\$18,323</u>		<u>\$20,078</u>		<u>\$18,323</u>
TOTAL		\$299,620		\$266,958		\$299,620
COOPER - 326	837		817		817	
Instructional		\$83,685		\$71,531		\$83,685
Personnel		\$200,761		\$167,528		\$200,761
Other		<u>\$16,693</u>		<u>\$19,064</u>		<u>\$16,693</u>
TOTAL		\$301,139		\$258,123		\$301,139
PALMER - 327	1,076		1,044		1,044	
Instructional		\$99,491		\$84,736		\$99,491
Personnel		\$201,011		\$172,379		\$201,011
Other		<u>\$21,014</u>		<u>\$21,782</u>		<u>\$21,014</u>
TOTAL		\$321,516		\$278,897		\$321,516

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	2009-2010 <u>NUMBER OF STUDENTS</u>	2009-2010 <u>BUDGET</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>PROPOSED BUDGET</u>
BARBER - 330	917		952		952	
(New School - FY06)						
Instructional		\$90,091		\$79,720		\$90,091
Personnel		\$211,161		\$183,846		\$211,161
Other		<u>\$20,566</u>		<u>\$22,621</u>		<u>\$20,566</u>
TOTAL		\$321,818		\$286,187		\$321,818
MCCLURE - 328	1,166		1,169		1,169	
(New School - FY07)						
Instructional		\$107,934		\$95,868		\$107,934
Personnel		\$217,921		\$184,990		\$217,921
Other		<u>\$22,832</u>		<u>\$24,007</u>		<u>\$22,832</u>
TOTAL		\$348,687		\$304,865		\$348,687
LOVINGGOOD - 329	1,182		1,171		1,171	
(New School - FY07)						
Instructional		\$107,529		\$97,831		\$107,529
Personnel		\$212,887		\$173,927		\$212,887
Other		<u>\$23,371</u>		<u>\$26,287</u>		<u>\$23,371</u>
TOTAL		\$343,787		\$298,045		\$343,787
LINDLEY 6TH GRADE AC/	470		484		484	
(New School - FY09)						
Instructional		\$58,970		\$30,852		\$58,970
Personnel		\$128,501		\$121,171		\$128,501
Other		<u>\$12,482</u>		<u>\$13,381</u>		<u>\$12,482</u>
TOTAL		\$199,953		\$165,404		\$199,953

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$48	Per pupil allocation \$26 must be spent on Instructional materials. A maximum of \$22 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If the maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Transient Allotment</i>	\$2	Per transient pupil. Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$500	Base + .03 per pupil-based on total enrollment
Band, Chorus, Orchestra Supplies/Equipment		For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program.
Guidance Supplies	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Vocational Supplies/ Trade & Industry Supplies/ Business Teachers Supplies		Allocations vary according to relative cost of operation and number of sections taught. Each high school receives a lump sum allocation based on number of programs at school and number of pupils enrolled in programs. Funds are for purchase of computer software, small equipment and supplies for vocational programs.
Athletic Support	\$1,700	Per high school to cover the cost of miscellaneous purchased services, e. g. ambulance service, excluding Oakwood. Campbell, Osborne, Pebblebrook and Wheeler receive additional athletic support funding of \$900.
Athletic Field Maintenance	\$11,774	Per high school for maintenance of athletic fields, excluding Oakwood.

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

Personnel Allotments:		
Advisement Substitutes		Funds are allotted for substitute teachers during parent-teacher conferences. Funds are divided between high schools according to pupil enrollment.
Saturday School	\$3,533	Per high school for Saturday School personnel payroll
Counselors 20 Days for Drop-out 20 Days for Scheduling	\$12,797	Per high school for high school counselors to work during the summer to assist students with scheduling Pay will be at per diem rate.
Clerical Help for Grade Reporting		Funds divided between high schools according to pupil enrollment.
High School Scheduling Clerical Assistance	\$566	Per high school for clerical assistance in providing schedule changes for students
Bookkeeper Overtime	\$3,267	Per high school without additional half-day bookkeeper (North Cobb and Walton have additional half-day bookkeeper)
Extra Clerical Substitutes	\$323	Per high school for assistance with teachers or school office staff.
3 Additional Days/Assistant Principal		Each high school is allotted additional funding based on number of Assistant Principals. Pay will be at per diem rate.
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Security for Athletic Events	\$5,000	Per high school for additional security at athletic events (excluding Oakwood)
Other Allotments:		
Contemporary Affairs		Funds allocated based on the number of sections of classes offered at each school.
Gifted	\$80	Per full-time Gifted teacher position for Gifted supplies
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Writing Labs		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.
Drama		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

Other Allotments (continued):		
Magnet		Magnet funds are allotted based on needs of each type of program at participating schools, e.g. Campbell - International Baccalaureate; Kennesaw Mountain – Math, Science, Technology; North Cobb – International Studies; Pebblebrook – Performing Arts; South Cobb – Math, Medical Sciences; Wheeler – Math, Science, Technology.
Media Materials/AV Supplies	\$5,000	Base + \$12.35 X (Total FTE-266)
Operations Allotment		Custodial supplies allotted at \$.07 per square foot

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
OAKWOOD - S04	233		180		180	
Instructional		\$29,104		\$22,740		\$22,740
Personnel		\$103,050		\$62,193		\$62,193
Other		<u>\$8,100</u>		<u>\$5,000</u>		<u>\$5,000</u>
TOTAL		\$140,254		\$89,933		\$89,933
McEACHERN - 501	2,244		2,243		2,243	
Instructional		\$255,397		\$223,199		\$223,199
Personnel		\$474,144		\$460,672		\$460,672
Other		<u>\$35,576</u>		<u>\$40,196</u>		<u>\$40,196</u>
TOTAL		\$765,117		\$724,067		\$724,067
SOUTH COBB - 503	2,110		1,992		1,992	
Instructional		\$216,510		\$174,513		\$174,513
Personnel		\$332,580		\$283,951		\$283,951
Other		<u>\$302,348</u>		<u>\$281,117</u>		<u>\$281,117</u>
TOTAL		\$851,438		\$739,581		\$739,581
NORTH COBB - 505	2,601		2,570		2,570	
Instructional		\$265,158		\$223,927		\$223,927
Personnel		\$379,914		\$319,322		\$319,322
Other		<u>\$220,331</u>		<u>\$230,386</u>		<u>\$230,386</u>
TOTAL		\$865,403		\$773,635		\$773,635
PEBBLEBROOK - 506	2,113		2,095		2,095	
Instructional		\$224,374		\$188,029		\$188,029
Personnel		\$400,503		\$343,827		\$343,827
Other		<u>\$467,039</u>		<u>\$465,038</u>		<u>\$465,038</u>
TOTAL		\$1,091,916		\$996,894		\$996,894
OSBORNE - 507	1,768		1,743		1,743	
Instructional		\$199,196		\$171,400		\$171,400
Personnel		\$419,516		\$367,004		\$367,004
Other		<u>\$26,756</u>		<u>\$35,212</u>		<u>\$35,212</u>
TOTAL		\$645,468		\$573,616		\$573,616

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	2009-2010 <u>NUMBER OF STUDENTS</u>	2009-2010 <u>BUDGET</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>PROPOSED BUDGET</u>
WHEELER - 509	2,076		2,088		2,088	
Instructional		\$227,374		\$197,495		\$197,495
Personnel		\$378,355		\$324,401		\$324,401
Other*		<u>\$329,674</u>		<u>\$324,769</u>		<u>\$324,769</u>
TOTAL		\$935,403		\$846,665		\$846,665
SPRAYBERRY - 510	1,745		1,805		1,805	
Instructional		\$200,225		\$168,146		\$168,146
Personnel		\$338,993		\$305,600		\$305,600
Other		<u>\$29,999</u>		<u>\$33,744</u>		<u>\$33,744</u>
TOTAL		\$569,217		\$507,490		\$507,490
WALTON - 511	2,595		2,675		2,675	
Instructional		\$243,285		\$223,139		\$223,139
Personnel		\$410,131		\$347,745		\$347,745
Other		<u>\$73,573</u>		<u>\$80,246</u>		<u>\$80,246</u>
TOTAL		\$726,989		\$651,130		\$651,130
LASSITER - 512	1,972		2,026		2,026	
Instructional		\$209,087		\$173,879		\$173,879
Personnel		\$356,502		\$297,444		\$297,444
Other		<u>\$32,359</u>		<u>\$36,264</u>		<u>\$36,264</u>
TOTAL		\$597,948		\$507,587		\$507,587
POPE - 515	1,825		1,814		1,814	
Instructional		\$188,101		\$154,127		\$154,127
Personnel		\$313,282		\$255,817		\$255,817
Other		<u>\$32,340</u>		<u>\$35,031</u>		<u>\$35,031</u>
TOTAL		\$533,723		\$444,975		\$444,975
HARRISON - 516	2,214		2,125		2,125	
Instructional		\$215,512		\$178,219		\$178,219
Personnel		\$312,421		\$251,630		\$251,630
Other		<u>\$38,137</u>		<u>\$41,101</u>		<u>\$41,101</u>
TOTAL		\$566,070		\$470,950		\$470,950
CAMPBELL - 517	2,239		2,308		2,308	
Instructional		\$242,689		\$238,359		\$238,359
Personnel		\$446,516		\$396,940		\$396,940
Other*		<u>\$398,108</u>		<u>\$420,008</u>		<u>\$420,008</u>
TOTAL		\$1,087,313		\$1,055,307		\$1,055,307

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2010 to FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
KENNESAW MOUNTAIN - 518	2,240		2,020		2,020	
Instructional		\$232,176		\$178,725		\$178,725
Personnel		\$387,392		\$321,012		\$321,012
Other*		<u>\$344,428</u>		<u>\$339,641</u>		<u>\$339,641</u>
TOTAL		\$963,996		\$839,378		\$839,378
KELL - 519	1,805		1,709		1,709	
Instructional		\$218,523		\$184,219		\$184,219
Personnel		\$354,212		\$335,350		\$335,350
Other		<u>\$31,132</u>		<u>\$33,834</u>		<u>\$33,834</u>
TOTAL		\$603,867		\$553,403		\$553,403
HILLGROVE - 520	2,045		2,076		2,076	
New School in FY2007						
Instructional		\$214,240		\$195,287		\$195,287
Personnel		\$364,095		\$334,054		\$334,054
Other		<u>\$31,149</u>		<u>\$40,178</u>		<u>\$40,178</u>
TOTAL		\$609,484		\$569,519		\$569,519
ALLATOONA - 521	1,392		1,629		1,629	
New School in FY2008						
Instructional		\$255,053		\$169,400		\$169,400
Personnel		\$394,310		\$336,011		\$336,011
Other		<u>\$19,649</u>		<u>\$29,080</u>		<u>\$29,080</u>
Total		\$669,012		\$534,491		\$534,491

*Note: All Magnet Program budgets (including Performing Arts, Interbaccalaureate, Science/Math, & Health Professions) were placed at the school level in FY03.

**GENERAL FUND BUDGET
SPECIAL SCHOOL ALLOCATIONS
FY2010-FY2012**

<u>SCHOOL NAME/NUMBER</u>	<u>2009-2010 NUMBER OF STUDENTS</u>	<u>2009-2010 BUDGET</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>
CENTRAL ALTERNATIVE - S01 (Closed - FY09)	0		0		0	
Instructional		\$0		\$0		\$0
Personnel		\$0		\$0		\$0
Other		<u>\$0</u>		<u>\$0</u>		<u>\$0</u>
TOTAL		\$0		\$0		\$0
HAVEN @ HAWTHORNE & FITZHUGH LEE - S02 & S03	150		160		160	
Instructional		\$16,579		\$15,962		\$15,962
Personnel		\$102,066		\$105,718		\$105,718
Other		<u>\$10,000</u>		<u>\$6,770</u>		<u>\$6,770</u>
TOTAL		\$128,645		\$128,450		\$128,450
PERFORMANCE LEARNING CTR - S05	75		75		75	
Instructional		\$4,796		\$4,040		\$4,040
Personnel		\$103		\$174		\$174
Other		<u>\$8,000</u>		<u>\$10,800</u>		<u>\$10,800</u>
TOTAL		\$12,899		\$15,014		\$15,014

*** In FY2007, Barnes TLC was combined with Central Alternative.

Note: Special School allocations follow High School guidelines.



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SPECIAL REVENUE FUNDS BUDGET

Special Revenue Funds are used to account for proceeds of specific revenues from federal, state and local sources that are legally restricted to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the General Fund where revenues are inadequate to finance the specified activities.



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**SPECIAL REVENUE FUND BUDGET
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

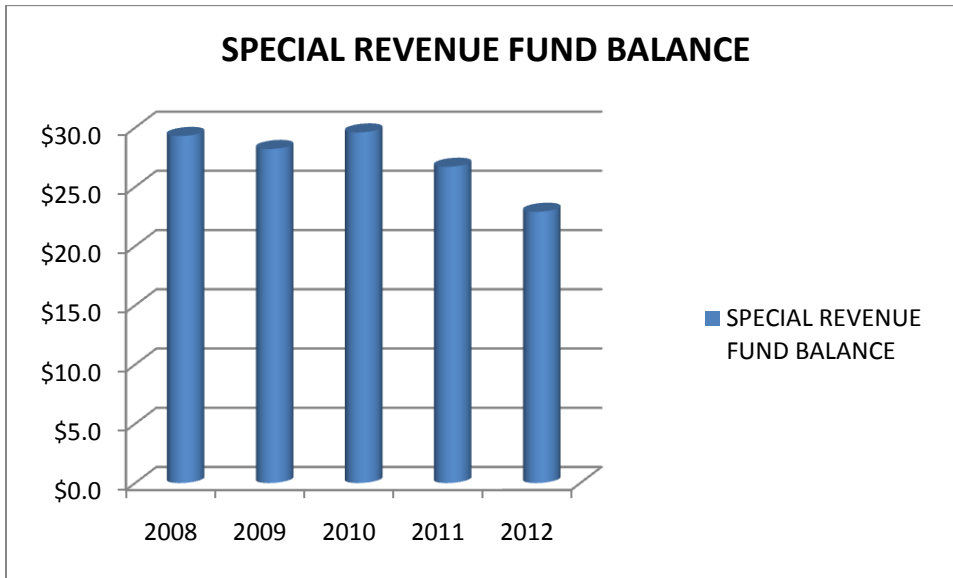
Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$27,779,181	\$29,342,942	\$28,207,688	\$29,659,053	\$24,333,367
Revenue:					
Local	\$35,942,330	\$33,689,993	\$31,878,824	\$32,197,746	\$29,614,430
State	\$7,782,506	\$7,600,672	\$7,158,479	\$6,858,715	\$6,635,766
Federal	\$61,972,572	\$63,586,864	\$81,132,608	\$100,998,099	\$71,476,486
Transfers/Other	\$869,520	\$1,105,480	\$1,044,564	\$978,349	\$928,349
Total Revenue	<u>\$106,566,928</u>	<u>\$105,983,009</u>	<u>\$121,214,475</u>	<u>\$141,032,909</u>	<u>\$108,655,031</u>
Appropriations					
Instruction	\$31,317,327	\$27,806,981	\$41,488,983	\$48,040,315	\$26,996,624
Pupil Support Services	\$6,308,969	\$6,205,199	\$8,123,930	\$11,138,489	\$10,158,947
Instructional Staff Services	\$4,712,196	\$6,516,032	\$6,589,651	\$13,146,429	\$8,249,861
Educational Media	\$26,827	\$14,285	\$27,770	\$21,881	\$21,881
General Administration	\$1,601,046	\$1,763,090	\$1,887,673	\$2,823,537	\$1,579,629
School Administration	\$296,565	\$312,596	\$1,441,164	\$79,148	\$74,289
Support Services-Business	\$43,255	\$12,361	\$8,248	\$10,275	\$10,255
Operations & Maint of Plan	\$1,247,635	\$1,391,355	\$1,315,902	\$1,470,352	\$1,346,654
Student Transportation	\$1,735,595	\$2,530,996	\$1,559,325	\$5,111,075	\$2,399,856
Central Support Services	\$14,614	(\$1,212)	\$0	\$13,525	\$0
Other Support Services	\$983,769	\$1,493,385	\$1,443,494	\$2,018,043	\$1,698,432
School Nutrition	\$47,080,904	\$49,991,967	\$47,769,577	\$51,321,269	\$51,510,080
Community Services	\$9,337,729	\$8,866,030	\$8,107,393	\$8,596,905	\$8,261,090
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$296,736	\$215,198	\$0	\$191,885	\$159,890
Total Appropriations	<u>\$105,003,167</u>	<u>\$107,118,263</u>	<u>\$119,763,110</u>	<u>\$143,983,128</u>	<u>\$112,467,488</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$29,342,942</u>	<u>\$28,207,688</u>	<u>\$29,659,053</u>	<u>\$26,708,834</u>	<u>\$20,520,910</u>

**SPECIAL REVENUE FUND BUDGET
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$27,779,181	\$29,342,943	\$28,207,688	\$29,659,053	\$24,333,367
Revenue:					
Local	\$35,942,330	\$33,689,993	\$31,878,824	\$32,197,746	\$29,614,430
State	\$7,782,506	\$7,600,672	\$7,158,479	\$6,858,715	\$6,635,766
Federal	\$61,972,572	\$63,586,864	\$81,132,608	\$100,998,099	\$71,476,486
Transfers/Other	\$869,520	\$1,105,480	\$1,044,564	\$978,349	\$928,349
Total Revenue	<u>\$106,566,928</u>	<u>\$105,983,009</u>	<u>\$121,214,475</u>	<u>\$141,032,909</u>	<u>\$108,655,031</u>
Appropriations					
Salaries	\$55,570,907	\$55,710,931	\$63,726,054	\$73,770,295	\$54,548,749
Employee Benefits	\$13,090,464	\$12,276,640	\$15,855,768	\$21,605,192	\$17,178,913
Contract Services	\$2,282,165	\$3,061,374	\$3,972,156	\$7,238,023	\$4,539,911
Supplies	\$6,016,737	\$7,246,590	\$7,747,822	\$10,755,105	\$8,138,583
Utilities	\$1,013,864	\$953,529	\$916,041	\$95,280	\$95,458
Equipment/Bldgs/Land	\$1,577,223	\$788,475	\$546,661	\$1,541,488	\$427,534
Other	\$25,451,807	\$27,080,724	\$26,998,608	\$28,977,745	\$27,538,340
Total Appropriations	<u>\$105,003,166</u>	<u>\$107,118,263</u>	<u>\$119,763,110</u>	<u>\$143,983,128</u>	<u>\$112,467,488</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$29,342,943</u>	<u>\$28,207,688</u>	<u>\$29,659,053</u>	<u>\$26,708,834</u>	<u>\$20,520,910</u>

**SPECIAL REVENUE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**SPECIAL REVENUE FUNDS
FUND DESCRIPTIONS**

SPECIAL PROGRAMS

FUND #	FUND NAME	FUND DESCRIPTION
549	Donations	Funds donated to the school system for specific purposes by individuals or corporation
550	Facility Use	Facility Use program organizes the rental of school facilities during non-instructional hours
551	After School Program	The After School Program utilizes designated school facilities to provide supervision to children in elementary schools from school release time until 6:00 p.m.
552	Performing Arts Program	This program offers an opportunity for student learning experience through live performances of music, drama & dance; it is funded by voluntary student contributions
553	Tuition School Program	This fund provides the opportunity for students to make up school classes and provide enrichment and remedial work at various instructional levels
554	Public Safety	This program is funded by parking decals, sold to students, to pay for campus police officers
556	Adult High School	Adult High School provides the opportunity for students 16 years of age and older, who are not enrolled in a regular high school, to improve their basic educational skills and work towards high school completion
557	Artist at School	This fund provides local artist compensation for workshops held in the schools
580	Miscellaneous Grants	This fund provides funding from a compilation of several State grants

**SPECIAL REVENUE FUNDS
FUND DESCRIPTIONS (Continued)**

STATE AID

FUND #	FUND NAME	FUND DESCRIPTION
510	Adult Education	This program is a part of the national effort to ensure that all adults are literate and able to compete in the global economy
532	Psycho-Education	This program provides students identified as severely emotionally behavior disordered, or autistic, with appropriate education

FEDERAL AID

FUND #	FUND NAME	FUND DESCRIPTION
402	Title I	The program provides specified remedial education for educationally disadvantaged children in identified economically deficient elementary and middle school attendance areas
404	IDEA	The grant provides direct and related support services for handicapped children
406	Vocational Education	The grant provides career training and opportunities to students
414	Title II	The grant provides funding for teacher training by upgrading skills in science and mathematics areas
432	Homeless Grant	The grant provides educational services for homeless children
434	Learn & Serve	The grant is provided to support school academic service-learning programs
436	HHS Aids Education	Professional development for health educators on effective school health education to help prevent HIV/AIDS
460	Title III	The program provides support to Limited English Proficiency (LEP) students, and their families, through language instructional programs
462	Title IV	Programs include 21 st Century Classroom, Success For All Students, Safe & Drug Free and Reduce Alcohol Abuse
478	USDA Fruit & Vegetables	This is a program during the school day to provide a nutritious snack that helps students stay focused on learning
495	National Clean Diesel ARRA	National clean diesel funding assistance program. Fund to be used in reducing diesel emissions from school bus fleet
600	School Nutrition	The fund provides breakfast and lunch to students during the school day

SPECIAL REVENUE FUNDS SPECIAL REVENUE SOURCES/ASSUMPTIONS

Special Revenue Funds (Special Fee Based Programs)

The Cobb County School District has multiple Special Revenue funds that depend on fees in order to fund and operate the program. Each year during the budget process, each of these programs is examined to anticipate program participation. Based on this examination, revenue is estimated. The scope of each program is then adjusted based on available resources.

Special Revenue Grants (Federal and State)

Special Revenue Grant revenue is projected based on previous year grant awards. Each grant is adjusted in the current year before funds are spent based on the actual grant award for that year.



**SPECIAL REVENUE FUNDS
SUMMARY OF SPECIAL REVENUE FUNDS
FY2012 BUDGET**

Description	Special Program	State Aid	Federal Aid	TOTAL
Beginning Fund Balance				
As of July 1, 2011 (Estimated)	\$2,493,310	\$364,047	\$21,476,010	\$24,333,367
Revenue:				
Local	\$9,711,360	\$36,500	\$19,866,570	\$29,614,430
State	\$126,953	\$5,283,853	\$1,224,960	\$6,635,766
Federal	\$131,804	\$1,129,962	\$70,214,720	\$71,476,486
Transfers/Other	\$928,349	\$0	\$0	\$928,349
Total Revenue	\$10,898,466	\$6,450,315	\$91,306,250	\$108,655,031
Appropriations				
Instruction	\$1,908,672	\$3,774,090	\$21,313,862	\$26,996,624
Pupil Support Services	\$54,000	\$1,159,828	\$8,945,119	\$10,158,947
Instructional Staff Services	\$198,078	\$314,559	\$7,737,224	\$8,249,861
Educational Media	\$21,881	\$0	\$0	\$21,881
General Administration	\$0	\$48,374	\$1,531,255	\$1,579,629
School Administration	\$69,289	\$5,000	\$0	\$74,289
Support Services-Business	\$0	\$10,255	\$0	\$10,255
Operations & Maint of Plan	\$1,303,546	\$40,229	\$2,879	\$1,346,654
Student Transportation	\$0	\$20,000	\$2,379,856	\$2,399,856
Central Support Services	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$1,698,432	\$1,698,432
School Nutrition	\$0	\$0	\$51,510,080	\$51,510,080
Community Services	\$7,343,000	\$1,077,980	\$0	\$8,420,980
Transfers	\$0	\$0	\$0	\$0
Total Appropriations	\$10,898,466	\$6,450,315	\$95,118,707	\$112,467,488
Ending Fund Balance				
as of June 30, 2012 (Estimate)	\$2,493,310	\$364,047	\$17,663,553	\$20,520,910

**SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS
FY2012 BUDGET**

Description	Fund 549 Donations	Fund 550 Facility Use	Fund 551 After School Program	Fund 552 Performing Arts Program	Fund 553 Tuition School Program
Beginning Fund Balance					
As of July 1, 2011 (Estimated)	\$0	\$269,792	\$1,146,688	\$62,726	\$640,092
Revenue:					
Local	\$0	\$785,531	\$7,076,734	\$368,128	\$860,867
State	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$0	\$0	\$0	\$0	\$50,000
Total Revenue	\$0	\$785,531	\$7,076,734	\$368,128	\$910,867
Appropriations					
Instruction	\$0	\$0	\$727,268	\$368,128	\$676,423
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$120,274
Educational Media	\$0	\$0	\$0	\$0	\$21,881
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$69,289
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$0	\$109,928	\$0	\$0	\$23,000
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$515,713	\$6,349,466	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$159,890	\$0	\$0	\$0
Total Appropriations	\$0	\$785,531	\$7,076,734	\$368,128	\$910,867
Ending Fund Balance					
as of June 30, 2012 (Estimate)	\$0	\$269,792	\$1,146,688	\$62,726	\$640,092

**SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS (Continued)
FY2012 BUDGET**

Description	Fund 554 Public Safety	Fund 556 Adult High School	Fund 557 Artists at School	Fund 580 Miscellaneous Grants	TOTAL
Beginning Fund Balance					
As of July 1, 2011 (Estimated)	\$245,885	\$106,112	\$22,015	\$0	\$2,493,310
Revenue:					
Local	\$450,000	\$167,500	\$2,600	\$0	\$9,711,360
State	\$0	\$0	\$0	\$126,953	\$126,953
Federal	\$0	\$0	\$0	\$131,804	\$131,804
Transfers/Other	\$720,618	\$150,431	\$7,300	\$0	\$928,349
Total Revenue	\$1,170,618	\$317,931	\$9,900	\$258,757	\$10,898,466
Appropriations					
Instruction	\$0	\$0	\$9,900	\$126,953	\$1,908,672
Pupil Support Services	\$0	\$0	\$0	\$54,000	\$54,000
Instructional Staff Services	\$0	\$0	\$0	\$77,804	\$198,078
Educational Media	\$0	\$0	\$0	\$0	\$21,881
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$69,289
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$1,170,618	\$0	\$0	\$0	\$1,303,546
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$317,931	\$0	\$0	\$7,343,000
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$1,170,618	\$317,931	\$9,900	\$258,757	\$10,898,466
Ending Fund Balance					
as of June 30, 2012 (Estimate)	\$245,885	\$106,112	\$22,015	\$0	\$2,493,310

**SPECIAL REVENUE FUNDS
STATE AID
FY2012 BUDGET**

Description	Fund 510 Adult Education	Fund 532 Psycho-Ed Center	TOTAL
Beginning Fund Balance As of July 1, 2011 (Estimated)	\$0	\$364,047	\$364,047
Revenue:			
Local	\$0	\$36,500	\$36,500
State	\$398,018	\$4,885,835	\$5,283,853
Federal	\$679,962	\$450,000	\$1,129,962
Transfers/Other	\$0	\$0	\$0
Total Revenue	<u>\$1,077,980</u>	<u>\$5,372,335</u>	<u>\$6,450,315</u>
Appropriations			
Instruction	\$0	\$3,774,090	\$3,774,090
Pupil Support Services	\$0	\$1,159,828	\$1,159,828
Instructional Staff Services	\$0	\$314,559	\$314,559
Educational Media	\$0	\$0	\$0
General Administration	\$0	\$48,374	\$48,374
School Administration	\$0	\$5,000	\$5,000
Support Services-Business	\$0	\$10,255	\$10,255
Operations & Maint of Plant	\$0	\$40,229	\$40,229
Student Transportation	\$0	\$20,000	\$20,000
Central Support Services	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0
Community Services	\$1,077,980	\$0	\$1,077,980
Capital Outlay	\$0	\$0	\$0
Transfers	\$0	\$0	\$0
Total Appropriations	<u>\$1,077,980</u>	<u>\$5,372,335</u>	<u>\$6,450,315</u>
Ending Fund Balance as of June 30, 2012 (Estimate)	<u>\$0</u>	<u>\$364,047</u>	<u>\$364,047</u>

**SPECIAL REVENUE FUNDS
FEDERAL AID
FY2012 BUDGET**

Description	Fund 402 Title I	Fund 404 IDEA	Fund 406 Vocational Grant	Fund 414 Title II-A	Fund 432 Homeless Grant
Beginning Fund Balance As of July 1, 2011 (Estimated)	\$0	\$0	\$0	\$0	\$0
Revenue:					
Local	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$0	\$0	\$0
Federal	\$16,334,305	\$19,201,958	\$751,953	\$2,795,598	\$66,207
Transfers/Other	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$16,334,305</u>	<u>\$19,201,958</u>	<u>\$751,953</u>	<u>\$2,795,598</u>	<u>\$66,207</u>
Appropriations					
Instruction	\$10,227,651	\$10,418,579	\$382,213	\$0	\$15,696
Pupil Support Services	\$171,663	\$5,177,169	\$0	\$0	\$600
Instructional Staff Services	\$2,493,473	\$1,682,358	\$341,335	\$2,730,235	\$31,625
Educational Media	\$0	\$0	\$0	\$0	\$0
General Administration	\$620,591	\$694,662	\$28,405	\$65,363	\$18,286
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$1,132,380	\$1,229,190	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$1,688,547	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$16,334,305</u>	<u>\$19,201,958</u>	<u>\$751,953</u>	<u>\$2,795,598</u>	<u>\$66,207</u>
Ending Fund Balance as of June 30, 2012 (Estimate)	\$0	\$0	\$0	\$0	\$0

**SPECIAL REVENUE FUNDS
FEDERAL AID (Continued)
FY2012 BUDGET**

Description	Fund 434 Learn & Serve	Fund 436 HHS Aids Education	Fund 460 Title III-A	Fund 462 Title IV	Fund 478 USDA Fruit & Vegetables
Beginning Fund Balance As of July 1, 2011 (Estimated)	\$0	\$0	\$0	\$0	\$0
Revenue:					
Local	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$1,422,364	\$3,036,242	\$0
Transfers/Other	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$1,422,364	\$3,036,242	\$0
Appropriations					
Instruction	\$0	\$0	\$54,382	\$215,341	\$0
Pupil Support Services	\$0	\$0	\$872,751	\$2,722,936	\$0
Instructional Staff Services	\$0	\$0	\$464,123	\$25,700	\$0
Educational Media	\$0	\$0	\$0	\$59,501	\$0
General Administration	\$0	\$0	\$31,108	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$0	\$0	\$0	\$2,879	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$9,885	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$0	\$0	\$1,422,364	\$3,036,242	\$0
Ending Fund Balance as of June 30, 2012 (Estimate)	\$0	\$0	\$0	\$0	\$0

**SPECIAL REVENUE FUNDS
FEDERAL AID (Continued)
FY2012 BUDGET**

Description	Fund 495 Miscellaneous Grants	Fund 600 School Nutrition	TOTAL
Beginning Fund Balance As of July 1, 2011 (Estimated)	\$0	\$21,476,010	\$21,476,010
Revenue:			
Local	\$0	\$19,866,570	\$19,866,570
State	\$0	\$1,224,960	\$1,224,960
Federal	\$0	\$26,606,093	\$26,606,093
Transfers/Other	\$0	\$0	\$0
Total Revenue	\$0	\$47,697,623	\$47,697,623
Appropriations			
Instruction	\$0	\$0	\$21,313,862
Pupil Support Services	\$0	\$0	\$8,945,119
Instructional Staff Services	\$0	\$0	\$7,737,224
Educational Media	\$0	\$0	\$0
General Administration	\$0	\$0	\$1,531,255
School Administration	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0
Operations & Maint of Plant	\$0	\$0	\$2,879
Student Transportation	\$0	\$0	\$2,379,856
Central Support Services	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$1,698,432
School Nutrition	\$0	\$51,510,080	\$51,510,080
Community Services	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Transfers	\$0	\$0	\$0
Total Appropriations	\$0	\$51,510,080	\$51,510,080
Ending Fund Balance as of June 30, 2012 (Estimate)	\$0	\$17,663,553	\$17,663,553



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DEBT SERVICE FUND BUDGET

The Debt Service fund is established to account for the accumulation of resources for and the payment of general long-term debt principal and interest. The District is now debt free.



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**DEBT SERVICE FUND
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

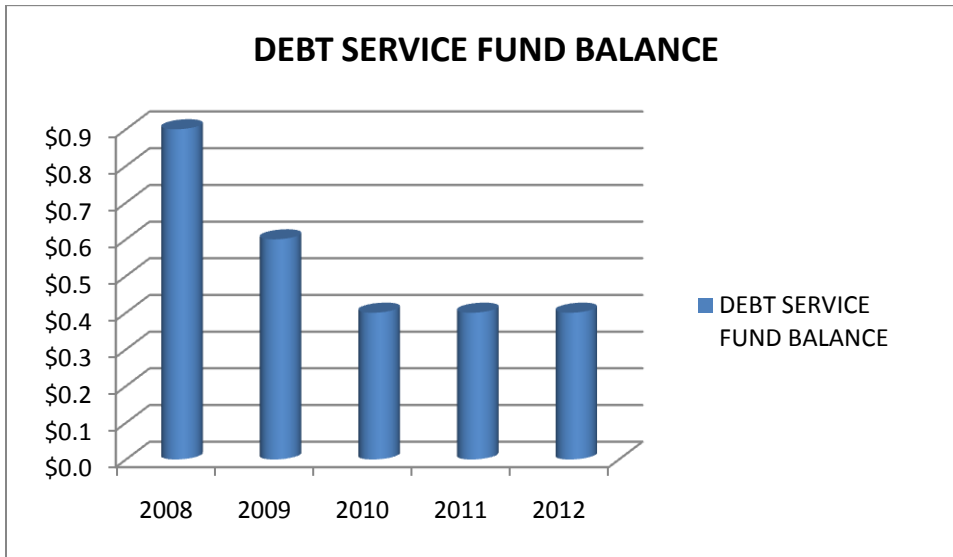
Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Budget	FY2012 Budget
Beginning Fund Balance as of July 1 (Estimate)	\$ 1,638,559	\$ 865,818	\$ 562,835	\$ 395,859	\$ 395,859
Revenue:					
Local	\$ 1,490,672	\$ 148,876	\$ 39,186	\$ -	\$ -
Transfers	-	-	-	-	-
Total Revenue:	<u>\$ 1,490,672</u>	<u>\$ 148,876</u>	<u>\$ 39,186</u>	<u>\$ -</u>	<u>\$ -</u>
Appropriations:					
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -
Pupil Support Services	-	-	-	-	-
Instructional Staff Services	-	-	-	-	-
General Administration	-	-	-	-	-
School Administration	-	-	-	-	-
Support Services-Business	-	-	-	-	-
Operations & Maint of Plant	-	-	-	-	-
Student Transportation	-	-	-	-	-
Central Support Services	-	-	-	-	-
Food Services	-	-	-	-	-
Transfers	2,263,406	451,859	206,162	-	-
Debt Service	7	-	-	-	-
Total Appropriations:	<u>\$ 2,263,412</u>	<u>\$ 451,859</u>	<u>\$ 206,162</u>	<u>\$ -</u>	<u>\$ -</u>
Ending Fund Balance as of June 30 (Estimate)	<u>\$ 865,818</u>	<u>\$ 562,835</u>	<u>\$ 395,859</u>	<u>\$ 395,859</u>	<u>\$ 395,859</u>

**DEBT SERVICE FUND
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Budget	FY2012 Budget
Beginning Fund Balance as of July 1 (Estimate)	\$ 1,638,559	\$ 865,819	\$ 562,835	\$ 395,859	\$ 395,859
<u>Revenue:</u>					
Local	\$ 1,490,672	\$ 148,876	\$ 39,186	\$ -	\$ -
Transfers	-	-	-	-	-
Total Revenue:	<u>\$ 1,490,672</u>	<u>\$ 148,876</u>	<u>\$ 39,186</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Appropriations:</u>					
Interest	\$ -	\$ -	\$ -	\$ -	\$ -
Principal	-	-	-	-	-
Other	2,263,412	451,859	206,162	-	-
Transfers	-	-	-	-	-
Total Appropriations:	<u>\$ 2,263,412</u>	<u>\$ 451,859</u>	<u>\$ 206,162</u>	<u>\$ -</u>	<u>\$ -</u>
Ending Fund Balance as of June 30 (Estimate)	<u>\$ 865,819</u>	<u>\$ 562,835</u>	<u>\$ 395,859</u>	<u>\$ 395,859</u>	<u>\$ 395,859</u>

**DEBT SERVICE FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



DEBT SERVICE FUND BOND DEBT ISSUES

DEBT REVENUE AND POLICY

Debt Service Fund Revenue Sources/Assumptions

Whenever the District and the citizens of Cobb County make a decision to incur long term debt, debt retirement is funded in the Debt Service fund with local property taxes. This debt would be serviced via a special millage tax rate assessed as property tax to pay remaining principal and interest payments.

Debt Administration

In fiscal year 2007, the District paid off all its outstanding general obligation bonds. The District has maintained its AA+ rating from Standard & Poor's Corporation and its AA-1 rating from Moody's Investors Service on general obligation bond issues. The District's general obligation bonded debt issuances are subject to a legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2011, the District's net general obligation bonded debt of \$0 was well below the legal limit of \$2,264,958,754. Net bonded debt per capita equaled \$0. With capital leases, debt per capital is \$0.

The Cobb County School District is currently free of all long term debt.

Prior to 1995, all school construction was funded by issuing bonded debt. School construction has been funded since 1995 using a one percent sales tax. This alternative funding method is a "pay as of go method" which has saved the citizens of Cobb County millions of dollars in interest.



BOND ISSUES

Previous Bond Referendums

Year	Amount	Maturity	Action	Pro	Con	Void	Total
1950	\$1,500,000	1970	Passed	2907	841	17	3765
1957	1,750,000	1977	Passed	2023	562	31	2616
1961	2,500,000	1980	Passed	3187	868	38	4093
1962	3,000,000	1983	Passed	2816	986	36	3838
1964	4,000,000	1994	Passed	2942	1629	63	4634
1969	15,000,000	1990	Passed	7769	2922	5	10696
1973	16,500,000	1994	Passed	7405	5165	10	12580
1977	22,000,000	1996	Passed	10694	4241	22	14957
1979	20,000,000	1997	Passed	9725	7611	219	17555
1981	8,000,000	1997	Passed	9858	7511	103	17472
1985	27,000,000	1997	Passed	24476	11481	0	35957
1987	58,500,000	2001	Passed	10716	2573	65	13354
1989	59,500,000	2002	Passed	15510	2311	126	17947
1991	39,600,000	2004	Passed	20197	6409	268	26874
1995	220,865,000	2007	Passed	18140	13124	142	31406

CAPITAL PROJECTS FUND BUDGET

These funds are established to provide accounting for financial resources to be used for the acquisition and construction of major capital facilities. The district has four funds used for that purpose: SPLOST 1, SPLOST 2, SPLOST 3, and Countywide Building Fund.



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**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance (Estimate) July 1	\$49,450,518	\$76,222,347	\$139,958,441	\$176,235,313	\$124,368,295
Revenue:					
Local	\$132,253,741	\$116,452,710	\$108,039,948	\$87,434,719	\$116,897,743
State	\$822,052	\$2,373,216	\$199,026	\$20,000,000	\$22,000,000
Bond Proceeds	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$2,915,400	\$10,883	\$5,983,448	\$2,145,920	\$1,238,457
Total Revenue	\$135,991,193	\$118,836,809	\$114,222,422	\$109,580,639	\$140,136,200
Appropriations					
Instruction	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plant	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Facilities Acquisitions					
+ & Construction Svcs	\$107,081,544	\$55,100,715	\$77,945,550	\$137,813,527	\$243,839,401
Transfers/Other	\$2,137,819	\$0	\$0	\$23,634,130	\$24,833,815
Total Appropriations	\$109,219,363	\$55,100,715	\$77,945,550	\$161,447,657	\$268,673,216
Ending Fund Balance (Estimate) June 30	\$76,222,347	\$139,958,441	\$176,235,313	\$124,368,295	(\$4,168,721)

Notes:

1. The FY2012 Capital Projects fund balance is expected to decrease due to budgeted expenditures higher than revenues per approved project acceleration plan. Also, the Board of Education declared on May 19, 2011 excess proceeds of \$22.2 million from SPLOST II to reduce the General Fund millage rate for FY2012 from 20.0 to 18.9 mills.
2. The FY2010 through FY2012 budgets do not include SPLOST I program which ended in FY2009.
3. SPLOST programs are multi-year, capital project programs. Consequently, budgeted expenditures may exceed budgeted revenues during a given time period within the multi-year SPLOST program.

**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

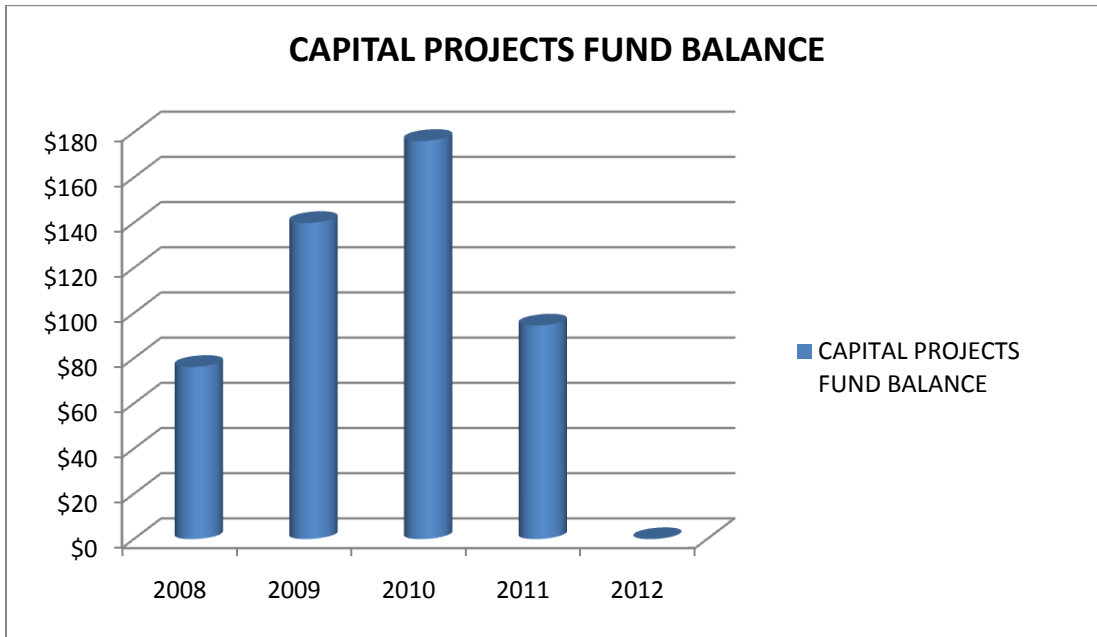
Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance (Estimate) July 1	\$49,450,518	\$76,222,347	\$139,958,441	\$176,235,313	\$124,368,295
Revenue:					
Local	\$132,253,741	\$116,452,710	\$108,039,948	\$87,434,719	\$116,897,743
State	\$822,052	\$2,373,216	\$199,026	\$20,000,000	\$22,000,000
Bond Proceeds	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$2,915,400	\$10,883	\$5,983,448	\$2,145,920	\$1,238,457
Total Revenue	<u>\$135,991,193</u>	<u>\$118,836,809</u>	<u>\$114,222,422</u>	<u>\$109,580,639</u>	<u>\$140,136,200</u>
Appropriations					
Salaries	\$902,803	\$1,164,065	\$1,701,016	\$2,268,180	\$2,372,102
Employee Benefits	\$176,823	\$225,108	\$335,676	\$453,636	\$983,381
Contract Services	\$1,967,341	\$6,829,443	\$1,536,354	\$0	\$4,809,678
Supplies	\$16,880,996	\$9,468,890	\$30,601,903	\$0	\$36,072,587
Utilities	\$0	\$0	\$0	\$0	\$0
Equipment/Bldgs/Land	\$85,996,093	\$36,159,590	\$42,879,448	\$135,091,711	\$199,601,653
Transfers/Other	\$3,295,308	\$1,253,619	\$891,153	\$23,634,130	\$24,833,815
Total Appropriations	<u>\$109,219,364</u>	<u>\$55,100,715</u>	<u>\$77,945,550</u>	<u>\$161,447,657</u>	<u>\$268,673,216</u>
Ending Fund Balance (Estimate) June 30	<u>\$76,222,347</u>	<u>\$139,958,441</u>	<u>\$176,235,313</u>	<u>\$124,368,295</u>	<u>(\$4,168,721)</u>

Notes:

- The FY2012 Capital Projects fund balance is expected to decrease due to budgeted expenditures higher than revenues per approved project acceleration plan. Also, the Board of Education declared on May 19, 2011 excess proceeds of \$22.2 million from SPLOST II to reduce the General Fund millage rate for FY2012 from 20.0 to 18.9 mills.
- The FY2010 through FY2012 budgets do not include SPLOST I program which ended in FY2009.
- SPLOST programs are multi-year, capital project programs. Consequently, budgeted expenditures may exceed budgeted revenues during a given time period within the multi-year SPLOST program.

**CAPITAL PROJECTS FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION**

Capital Projects Revenue Sources

The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. On September 15, 1998, Cobb County citizens voted and approved SPLOST 1 (Special Purpose Local Option Sales Tax), the five year funding source that assisted the school district in building new schools, supplying additional classrooms and equipment and providing for the technology needs of a growing school district. On September 16, 2003, the voters approved SPLOST 2, the renewal of this one-cent tax for an additional five years. Again, on September 16, 2008, the District held a referendum for an extension of current SPLOST, which also was passed. This SPLOST 3 will expire on December 31, 2013.

How Capital Projects (New Schools) are projected to affect the General Fund

With the opening of any new school, the General Fund is forced to absorb the additional costs of school operations. Examples of these include new school salaries, utilities costs and school supplies/equipment. Note that these additional operating costs are funded primarily through local funding sources, such as property taxes, and state funding.

FY2008

In FY2008, the District did not open any new schools.

FY2009

In FY2009, the District opened two new schools: Allatoona High School and Pickett's Mill Elementary. The following is the estimated financial impact beginning in FY2009 and continuing into FY2010.

- (1) In order to staff the new schools, teachers are allocated based on student FTE counts. Student/teacher ratios are: High School - 25:1; Kindergarten - 18:1; Grades 1-3 - 19:1; and Grades 4-5 - 26:1.

To fund personnel operations for these new schools, the budget was increased as follows:

Position Type	Allatoona High School	Pickett's Mill Elementary
Teachers	\$2,477,055	\$2,823,310
Vocational Lab Teachers	\$266,350	\$0
Special Ed Teachers	\$692,510	\$266,350
Paraprofessionals	\$77,748	\$301,274
Media Specialists	\$120,550	\$60,275
Principal	\$98,483	\$98,483
Assistant Principal	\$226,416	\$75,472
Counselors	\$183,024	\$122,016
HS Graduation Coaches	\$60,510	\$0
Secretary	\$0	\$36,325
School Clerical	\$132,815	\$66,408
Audiologists	\$36,303	\$36,303
Occupational Therapist	\$59,112	\$59,112
Speech Language Pathologist	\$58,292	\$58,292
School Nurses	\$43,992	\$43,992
Tech Specialists	\$53,903	\$53,903
Psychologists	\$35,199	\$35,199
Custodians	\$725,828	\$295,708

**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)**

(2) To fund **operational expenditures** for these new schools, the budget was increased as follows:

Operation Type	Allatoona High School	Pickett's Mill Elementary
Supplies/Instructional Materials	\$590,826	\$249,806
Electricity	\$303,648	\$111,900
Natural Gas	\$26,604	\$6,768
Water/Sewer	\$41,364	\$16,524
Sanitation	\$13,153	\$4,932

FY2010

With the approval of SPLOST 3, the District will focus on revitalizing schools. More than one third (36 percent) of all Cobb County schools are older than 40 years. The proposed school improvement expenditures funded by SPLOST 3 five-year plans are as follows:

School Improvements	Proposed Expenditures
Facility Improvements	
Maintenance / Renovation	\$225,758,136
Additions / Modification	\$213,164,186
New / Replacement Facilities	\$101,654,872
Safety and Support	\$132,309,481
Curriculum / Instruction / Technology	\$109,770,000
Land	\$ 15,000,000
Total Proposed Expenditures	\$797,656,675

FY2011

The primary revenue source for the Special Purpose Local Option Sales Tax (SPLOST 2) program is a one percent (1%) sales and use tax approved by referendum on September 16, 2008. The sales tax revenue ("Notebook") anticipated at the time of referendum was \$797,656.675.00. Due to an observed shortfall in monthly sales tax revenue disbursements received from the State in 2009, the District felt it was appropriate to obtain a new revenue projection from a well qualified external source. Kennesaw State University's Econometric Center was selected to prepare a revised sales tax revenue forecast. Actual collections received in 2009, combined with forecasted collections from KSU in January 2010, have caused us to revise our sales tax revenue projection to \$586,538,441.00. This results in an anticipated shortfall of \$211,118,234, which is nearly 26.5% below the initial projection.

SPLOST 3 Total	Notebook Projected \$797,656,675	KSU 2010 Forecast \$586,538,441
Shortfall	(\$211,118,234)	-26.50%

CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)

Largest Projects during the Year

The District makes various contractual commitments on an ongoing basis for construction and remodeling of its fixed assets. The major outstanding commitments as of June 30, 2011, included the construction of three replacement elementary schools, 9th grade additions to two high schools, and additions and renovations to seven existing schools. As of June 30, 2011, the contract price and expenditures to date for the largest projects were as following:

<u>Project</u>	<u>Contract Price</u>	<u>Expenditures To Date</u>
9th Grade Addition - South Cobb HS	20,264,672	17,254,217
Replacement - Mableton ES	18,978,732	1,734,331
Replacement - East Side ES	17,431,930	14,903,770
Addition/Renovations - Lassiter HS	15,905,909	908,901
9th Grade Addition - North Cobb HS	15,517,147	12,004,517
Replacement - Clarkdale ES	15,475,518	1,117,257
Addition/Renovations - Sprayberry HS	10,850,145	7,315,539
Addition/Renovations - Pope HS	9,127,475	4,696,446
Addition/Renovations - Simpson MS	9,126,801	829,849
Addition/Renovations - McCleskey MS	8,815,887	2,135,414
Addition/Renovations - Garrett MS	8,284,415	492,080
Addition/Renovations - Pine Mountain MS	6,932,291	2,613,052
	<u>\$156,710,922</u>	<u>\$66,005,373</u>

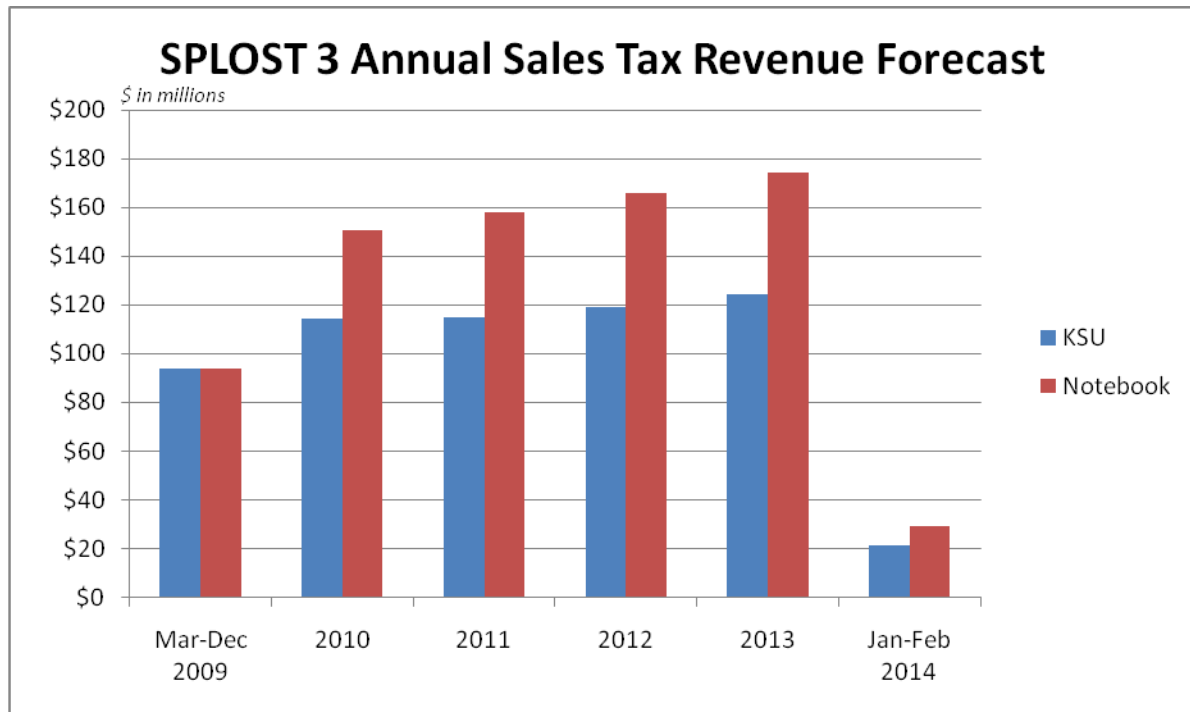
FY2012

The SPLOST 3 Sales Tax Forecast has been conducted by Kennesaw State University's Coles College of Business Econometric Center since 2010. Below is an updated projection presented by KSU on January 21, 2011.

(\$ in Millions)

Month Received	Actual 2009	Notebook Projected 2010 (5%) Growth	Actual 2010	Notebook Projected 2011 (5%) Growth	KSU Forecast 2011	Notebook Projected 2012 (5%) Growth	KSU Forecast 2012	Notebook Projected 2013 (5%) Growth	KSU Forecast 2013	Notebook Projected 2014 (5%) Growth	KSU Forecast 2014
January		\$12.03	\$9.99	\$12.63	\$8.93	\$13.26	\$8.91	\$13.93	\$9.32	\$14.62	\$9.74
February		\$12.03	\$9.76	\$12.63	\$10.54	\$13.26	\$10.52	\$13.93	\$10.93	\$14.62	\$11.35
March	\$9.21	\$12.63	\$8.90	\$13.26	\$9.23	\$13.93	\$9.64	\$14.62	\$10.07		
April	\$7.19	\$12.63	\$9.97	\$13.26	\$9.12	\$13.93	\$9.53	\$14.62	\$9.96		
May	\$12.32	\$12.63	\$9.29	\$13.26	\$9.43	\$13.93	\$9.84	\$14.62	\$10.26		
June	\$8.61	\$12.63	\$9.91	\$13.26	\$9.74	\$13.93	\$10.15	\$14.62	\$10.57		
July	\$9.23	\$12.63	\$9.25	\$13.26	\$9.60	\$13.93	\$10.01	\$14.62	\$10.43		
August	\$9.28	\$12.63	\$9.39	\$13.26	\$9.42	\$13.93	\$9.83	\$14.62	\$10.25		
September	\$10.30	\$12.63	\$9.85	\$13.26	\$10.01	\$13.93	\$10.42	\$14.62	\$10.84		
October	\$8.75	\$12.63	\$9.42	\$13.26	\$9.80	\$13.93	\$10.21	\$14.62	\$10.64		
November	\$9.15	\$12.63	\$9.34	\$13.26	\$10.03	\$13.93	\$10.44	\$14.62	\$10.86		
December	\$10.09	\$12.63	\$8.98	\$13.26	\$9.30	\$13.93	\$9.71	\$14.62	\$10.14		
Annual Totals	\$94.1	\$150.4	\$114.1	\$157.9	\$115.1	\$165.8	\$119.2	\$174.1	\$124.3	\$29.2	\$21.1

**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)**



Major Non-Construction Projects for FY2012

With the continuing of unfinished contractual commitments from the previous year, the following non-construction projects are anticipated in FY2012:

- Human Resources/ Payroll Software Upgrade
- Replacement of Obsolete Computer Workstations
- Replacement of Teacher Laptops
- Bus and Student Consumable Workbook Purchases
- Gym Flooring Upgrade for Elementary Schools
- CCTV / Surveillance Cameras for Elementary Schools
- VOIP (Voice Over Internet Protocol) for High Schools

**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS
FY2012 BUDGET**

Description	County- Wide Building	SPLOST 2	SPLOST 3	FY2012 Budget Total
Beginning Fund Balance (Estimate) July 1, 2011	\$11,216,727	\$49,686,522	\$63,465,046	\$124,368,295
Revenue:				
Local	\$12,000	\$100,000	\$116,785,743	\$116,897,743
State	\$0	\$0	\$22,000,000	\$22,000,000
Federal	\$0	\$0	\$0	\$0
Transfers/Other	\$1,238,457	\$0	\$0	\$1,238,457
Total Revenue	<u>\$1,250,457</u>	<u>\$100,000</u>	<u>\$138,785,743</u>	<u>\$140,136,200</u>
Appropriations				
Instruction	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0
Operations & Maint of Plan	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0
Facilities Acquisitions & Construction Svcs	\$3,700,000	\$2,643,666	\$237,495,735	\$243,839,401
Transfers/Other	\$2,600,000	\$22,233,815	\$0	\$24,833,815
Total Appropriations	<u>\$6,300,000</u>	<u>\$24,877,481</u>	<u>\$237,495,735</u>	<u>\$268,673,216</u>
Ending Fund Balance (Estimate) June 30, 2012	<u>\$6,167,184</u>	<u>\$24,909,041</u>	<u>(\$35,244,946)</u>	<u>(\$4,168,721)</u>

SPLOST 2 PROJECTS

On September 16, 2003, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. Tax receipts were projected to be \$636,504,317 with additional construction funding from the State of Georgia for a total budget of \$722,923,991. The tax became effective January 1, 2004 and expired December 31, 2008. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues by -\$22,784,642 for a variance of -3.6%. Projects included 9 new schools, 347 classroom additions, building maintenance (including electrical, HVAC, roofing, painting, etc.), curriculum technology (workstations, servers, network, etc.), safety and security (security fencing, surveillance cameras, etc.) and land.



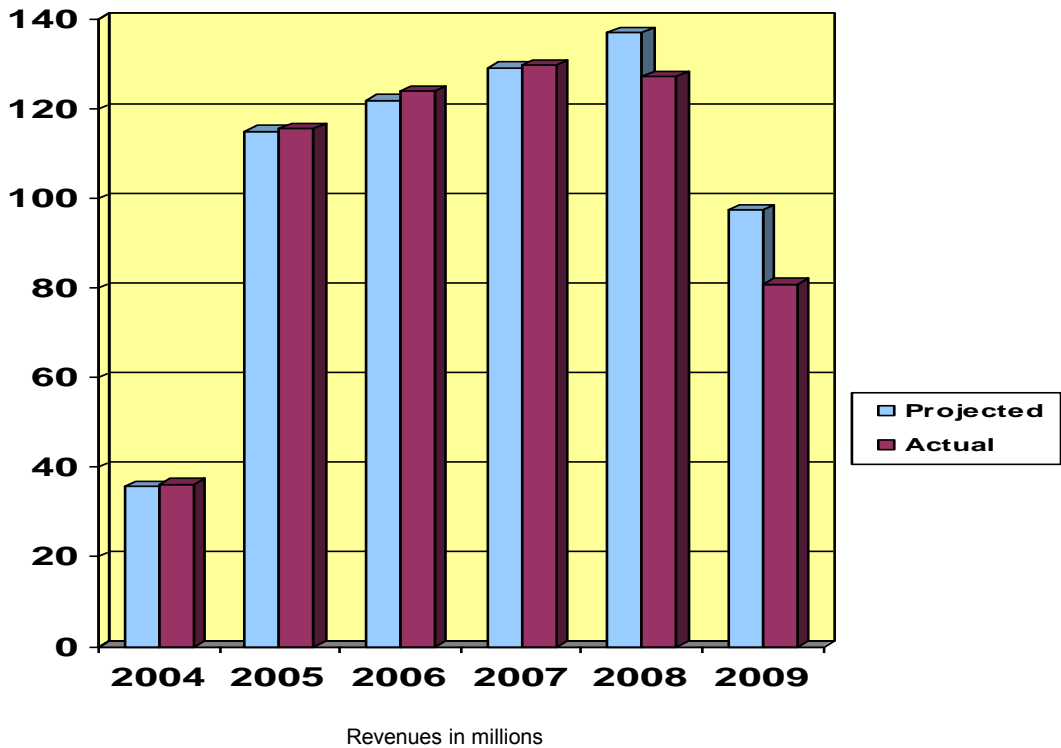
Architectural Drawing of Clarkdale Elementary Replacement School



Driveway Modification at Teasley Elementary School

- **NEW SCHOOLS AND LAND:** Nine new schools have been constructed: Austell Primary School, McCall Primary School, Pickett's Mill Elementary School, Riverside Primary School, Barber Middle School, Lovinggood Middle School, McClure Middle School, Allatoona High School and Hillgrove High School. A total of \$213,655,386 has been expended on land, new school construction, and furniture and equipment for these schools since inception.
- **ADDITIONS AND RENOVATIONS:** Thirty-one addition and renovation projects were planned and completed. A total of \$176,264,771 has been spent as of June 30, 2011, on additions and renovation projects.
- **CURRICULUM, INSTRUCTION AND TECHNOLOGY INITIATIVES:** Classroom teachers received laptops and training. Computers, printers, servers and copiers have been refreshed. Classroom printers have been installed. District network equipment upgrades and Data Center equipment refresh are now 100% complete. As of June 30, 2011, a total of \$82,101,781 has been expended on technology upgrades.
- **MAINTENANCE:** Generators, switchgear/panel upgrades, flooring, lighting, HVAC, painting, paving, plumbing, resurfacing tennis courts & track, roofing, and toilet partitions and accessories projects are 100% complete. Since inception, maintenance project expenditures total \$38,134,391.
- **SUPPORT AND SAFETY IMPROVEMENTS:** ADA renovations, access controls, new buses, vehicles and equipment, food service upgrades, replacement classroom and administrative furniture and equipment, security fencing and signage, Financial Services software upgrade, personnel needs, local school requests and surveillance camera projects are close to completion. Clarkdale Replacement Elementary School is currently under construction and a portion of the project is funded here. Since inception, a total of \$56,198,263 has been spent on Support and Safety Improvements.

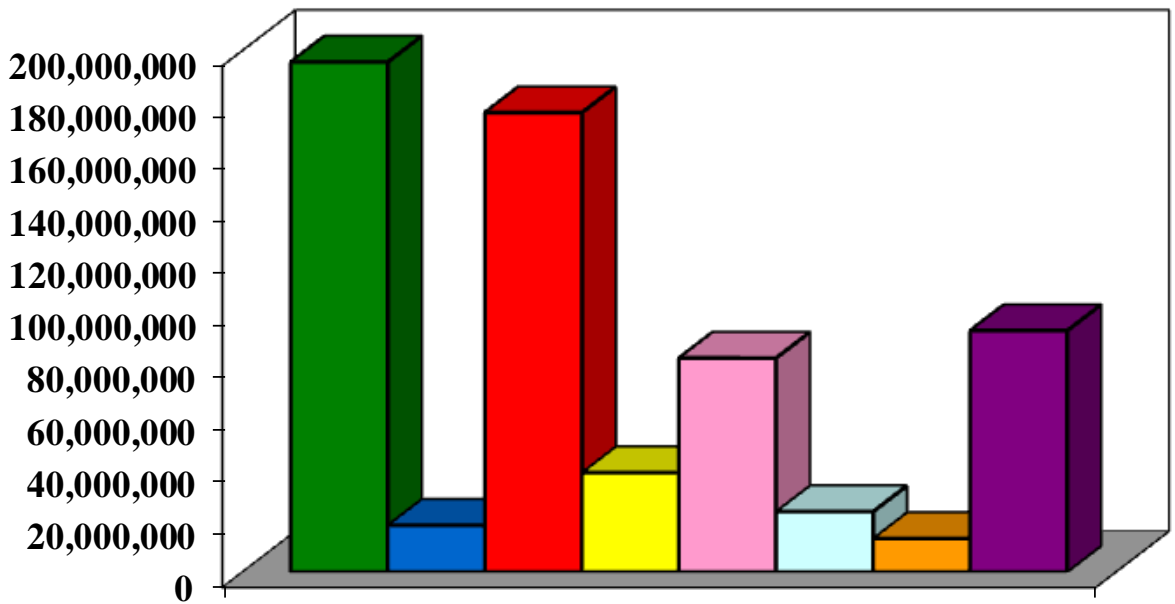
SPLOST 2 REVENUES



SPLOST 2 REVENUES BY FISCAL YEAR				
MONTH	PROJECTED	ACTUAL	OVER / UNDER BUDGET	% CHANGE
FISCAL YEAR 2004	\$35,760,941	\$36,323,655	\$562,714	1.6%
FISCAL YEAR 2005	115,059,231	115,672,658	613,427	0.5%
FISCAL YEAR 2006	121,962,785	123,878,233	1,915,448	1.6%
FISCAL YEAR 2007	129,280,553	129,712,300	431,747	0.3%
FISCAL YEAR 2008	137,037,386	127,236,964	-9,800,422	-7.2%
FISCAL YEAR 2009	97,403,421	80,895,865	-16,507,556	-16.9%
TOTALS	\$636,504,317	\$613,719,675	-\$22,784,642	-3.6%

Collections for SPLOST 2 began in January 2004 with the first revenues received in March 2004. Revenue collections were projected to be \$636,504,317 for the period of 2004 through 2009. The tax expired on December 31, 2008, with the last revenues received in February 2009. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues of \$636,504,317 by -\$22,784,642 for a variance of -3.6%. NOTE: The actual revenue figures do not include accruals.

SPLOST 2 EXPENDITURES BY CATEGORY (IN DOLLARS)



THROUGH JUNE 2011



SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ACWORTH INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$180,093	\$180,092.80	100%
REFRESH OBSOLETE PRINTERS	\$0	\$38,764	\$38,763.73	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$140,603	\$140,603.55	100%
COPIER/DUPLICATOR REFRESH	\$0	\$55,731	\$55,730.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,818	\$37,817.68	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,275	\$5,275.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL	\$0	\$7,160	\$7,159.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
FOOD SERVICE PHONE RINGER	\$0	\$171	\$170.69	100%
ADA RAMP	\$0	\$30,220	\$30,219.79	100%
COMPUTING DEVICE/TEACHER	\$0	\$85,078	\$85,078.00	100%
HVAC - PE GYM	\$98,000	\$65,122	\$65,122.14	100%
ACCESS CONTROLS	\$0	\$111,656	\$111,656.27	100%
SCHOOL LETTERING	\$11,025	\$7,861	\$7,860.69	100%
REPLACE CARPET/TILE	\$444,308	\$41,176	\$41,175.03	100%
TOTAL ACWORTH INTERMEDIATE	\$553,333	\$823,772	\$823,769.64	100%
ADDISON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$172,550	\$172,549.86	100%
REFRESH OBSOLETE PRINTERS	\$0	\$29,212	\$29,211.64	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$101,713	\$101,713.93	100%
COPIER/DUPLICATOR REFRESH	\$0	\$12,914	\$12,913.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,069	\$57,068.63	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.81	100%
COMPUTING DEVICE/TEACHER	\$0	\$72,100	\$72,100.00	100%
PE ADDITION AND MODIFICATIONS INCLUDING:	\$2,295,182	\$541,501	\$541,499.57	100%
HVAC - PE GYM				
CANOPY FOR BUS LANE				
LOCKS ON EXIT DOORS				
WHITEBOARDS				
ACCESS CONTROLS	\$0	\$84,571	\$84,571.34	100%
TOTAL ADDISON ELEMENTARY	\$2,295,182	\$1,080,975	\$1,080,973.43	100%
ADULT EDUCATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$104,911	\$104,910.55	100%
REFRESH OBSOLETE PRINTERS	\$0	\$4,939	\$4,938.82	100%
REFRESH DISTRICT SERVERS	\$0	\$4,822	\$4,822.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,678	\$30,678.15	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,680	\$24,680.16	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$43,266	\$43,266.28	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$14,464	\$14,464.00	100%
COMPUTING DEVICE FOR EVERY TEACHER	\$0	\$1,442	\$1,442.00	100%
SURVEILLANCE CAMERAS	\$0	\$11,244	\$11,244.13	100%
ACCESS CONTROLS	\$0	\$2,869	\$2,868.52	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$220,500	\$158,188	\$158,187.04	100%
TOTAL ADULT EDUCATION CENTER	\$220,500	\$401,503	\$401,501.70	100%
ALLATOONA HIGH SCHOOL				
REFRESH DISTRICT NETWORK	\$0	\$728	\$727.04	100%
LAND ACQUISITIONS	\$0	\$9,951,707	\$9,951,707.55	100%
NEW HIGH SCHOOL	\$48,799,343	\$52,059,566	\$51,821,344.28	100%
TOTAL ALLATOONA HIGH SCHOOL	\$48,799,343	\$62,012,001	\$61,773,778.87	100%
ARGYLE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$123,983	\$123,982.88	100%
REFRESH OBSOLETE PRINTERS	\$0	\$30,331	\$30,330.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$136,174	\$136,172.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,577	\$25,576.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$40,976	\$40,975.83	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$6,919	\$6,918.80	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,866	\$2,866.00	100%
FOOD SERVICE UPGRADE	\$0	\$34,689	\$34,689.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.81	100%
SAFETY FENCING	\$0	\$37,749	\$37,748.51	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$399	\$399.00	100%
FOOD SERVICE UPGRADE	\$0	\$24,336	\$24,335.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,456	\$99,456.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$16,433	\$16,432.50	100%
HVAC - MAIN GYM	\$51,450	\$45,643	\$45,643.50	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ARGYLE ELEMENTARY				
PAINTING/REMOVE FILM ON CAFETERIA WINDOWS	\$139,582	\$76,637	\$76,636.11	100%
ACCESS CONTROLS	\$0	\$92,854	\$92,853.78	100%
REPLACE CARPET	\$210,192	\$183,760	\$183,758.81	100%
ADD A STAFF RESTROOM	\$55,125	\$29,926	\$29,925.80	100%
TOTAL ARGYLE ELEMENTARY	\$762,599	\$1,016,817	\$1,016,811.38	100%
AUSTELL INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$192,881	\$192,881.26	100%
REFRESH OBSOLETE PRINTERS	\$0	\$39,094	\$39,094.19	100%
REFRESH DISTRICT SERVERS	\$0	\$4,815	\$4,814.84	100%
REFRESH DISTRICT NETWORK	\$0	\$129,299	\$129,298.84	100%
COPIER/DUPLICATOR REFRESH	\$0	\$64,052	\$64,052.02	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$27,299	\$27,298.73	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.20	100%
INTERMEDIATE SCHOOL SIGN	\$0	\$1,750	\$1,750.00	100%
REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL	\$0	\$11,659	\$11,659.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$82,194	\$82,194.00	100%
HVAC - PE GYM	\$98,000	\$48,113	\$48,113.50	100%
ACCESS CONTROLS	\$0	\$124,436	\$124,436.31	100%
CCTV SURVEILLANCE SYSTEMS	\$33,075	\$22,625	\$22,625.00	100%
OUTDOOR STORAGE AREA	\$27,563	\$51,062	\$51,061.36	100%
TOTAL AUSTELL INTERMEDIATE	\$158,638	\$799,639	\$799,639.05	100%
AUSTELL PRIMARY				
REFRESH DISTRICT PRINTERS	\$0	\$23,615	\$23,615.33	100%
REFRESH DISTRICT NETWORK	\$0	\$104,983	\$104,983.23	100%
LAND ACQUISITIONS	\$0	\$73,748	\$73,748.07	100%
NEW PRIMARY SCHOOL	\$9,226,393	\$9,506,981	\$9,506,981.81	100%
COMPUTING DEVICE/TEACHER	\$0	\$43,260	\$43,260.00	100%
ACCESS CONTROLS	\$0	\$80,568	\$80,568.00	100%
TOTAL AUSTELL PRIMARY	\$9,226,393	\$9,833,155	\$9,833,156.44	100%
AWTREY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$282,123	\$282,122.58	100%
REFRESH OBSOLETE PRINTERS	\$0	\$46,613	\$46,612.92	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$207,611	\$207,611.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,452	\$57,452.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$41,406	\$41,405.81	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$39,161	\$39,160.62	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,098	\$10,098.00	100%
FOOD SERVICE UPGRADE	\$0	\$25,748	\$25,747.69	100%
FENCING	\$0	\$18,220	\$18,220.20	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,131	\$3,130.80	100%
ADA CURB CUT/PAINTING	\$0	\$1,860	\$1,860.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,394	\$86,394.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$419,570	\$419,569.49	100%
HVAC/IMPROVE CLIMATE CONTROL	\$719,452	\$779,350	\$779,349.27	100%
HVAC - PE GYM	\$159,250	\$448,979	\$448,978.97	100%
ROOFING	\$224,266	\$244,872	\$244,872.93	100%
METAL REFINISH	\$52,139	\$51,410	\$51,410.71	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$25,324	\$25,324.00	100%
WHITEBOARDS	\$72,765	\$42,853	\$42,852.80	100%
WINDOW - FRONT OFFICE	\$11,025	\$7,919	\$7,918.96	100%
TOTAL AWTREY MIDDLE	\$1,606,397	\$2,846,000	\$2,845,999.69	100%
BAKER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$271,023	\$271,023.26	100%
REFRESH OBSOLETE PRINTERS	\$0	\$41,052	\$41,052.30	100%
REFRESH DISTRICT SERVERS	\$0	\$7,888	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$117,557	\$117,556.93	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,917	\$49,917.48	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,323	\$46,323.47	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALKS	\$0	\$4,330	\$4,330.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$83,636	\$83,636.00	100%
HVAC - PE GYM	\$73,500	\$58,952	\$58,952.50	100%
PARKING LOT AND BUS LANE REPAVING	\$161,700	\$202,314	\$202,313.48	100%
ACCESS CONTROLS	\$0	\$100,730	\$100,730.30	100%
PROVIDE CANOPY	\$143,325	\$86,645	\$86,644.55	100%
FENCE/GATED ENTRANCE	\$44,100	\$0	\$0.00	N/A
TOTAL BAKER ELEMENTARY	\$422,625	\$1,076,771	\$1,076,772.71	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
BAKER ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1,175	\$1,175.10	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL BAKER ROAD BUS SHOP	\$0	\$5,054	\$5,054.10	100%
BARBER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$4,258	\$4,257.78	100%
REFRESH DISTRICT PRINTERS	\$0	\$50,563	\$50,562.55	100%
REFRESH DISTRICT NETWORK	\$0	\$203,341	\$203,340.59	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,150	\$3,150.00	100%
NEW MIDDLE SCHOOL	\$19,815,465	\$16,433,433	\$16,433,426.75	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$28,994	\$28,994.47	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,136	\$1,135.70	100%
COMPUTING DEVICE/TEACHER	\$0	\$92,400	\$92,400.00	100%
TOTAL BARBER MIDDLE	\$19,815,465	\$16,817,275	\$16,817,267.84	100%
BARNES ED CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$188,855	\$188,854.85	100%
REFRESH OBSOLETE PRINTERS	\$0	\$24,351	\$24,350.93	100%
REFRESH DISTRICT SERVERS	\$0	\$12,065	\$12,064.97	100%
COPIER DUPLICATOR REFRESH	\$0	\$39,188	\$39,187.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$74,691	\$74,691.15	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$11,191	\$11,191.32	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$20,047	\$20,046.67	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ACCESS CONTROLS	\$22,050	\$202,142	\$202,141.50	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$286,699	\$286,698.26	100%
REPLACE HVAC SYSTEM	\$1,216,603	\$0	\$0.00	N/A
CCTV SURVEILLANCE SYSTEMS	\$33,075	\$21,836	\$21,836.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$40,376	\$40,376.00	100%
TOTAL BARNES ED CENTER	\$1,639,228	\$923,415	\$923,413.15	100%
BELLS FERRY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$101,241	\$101,241.48	100%
REFRESH OBSOLETE PRINTERS	\$0	\$28,141	\$28,141.33	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$103,190	\$103,190.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$51,847	\$51,845.57	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,913	\$30,913.00	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,457	\$2,457.20	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,658	\$70,658.00	100%
HVAC - PE GYM/SWITCHGEAR & PANEL UPGRADES	\$357,700	\$53,045	\$53,045.50	100%
FINISH-PAINTING	\$103,379	\$77,021	\$77,019.15	100%
BUS LANE AND PARKING LOT REPAVING	\$117,658	\$169,295	\$169,294.10	100%
METAL REFINISH	\$38,587	\$40,737	\$40,736.69	100%
ACCESS CONTROLS	\$0	\$92,618	\$92,618.00	100%
RESTROOM- PRE-K	\$68,355	\$37,166	\$37,165.86	100%
CANOPY	\$143,325	\$97,983	\$97,982.14	100%
IMPROVE PLAYGROUND	\$99,225	\$33,962	\$33,961.20	100%
TOTAL BELLS FERRY ELEMENTARY	\$928,229	\$1,003,263	\$1,003,258.36	100%
BELMONT HILLS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$122,285	\$122,284.52	100%
REFRESH OBSOLETE PRINTERS	\$0	\$28,859	\$28,858.93	100%
REFRESH DISTRICT SERVERS	\$0	\$7,889	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$116,578	\$116,578.39	100%
COPIER/DUPLICATOR REFRESH	\$0	\$32,170	\$32,169.75	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$73,903	\$73,902.78	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,298	\$5,297.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,268	\$2,268.39	100%
FOOD SERVICE PHONE RINGER	\$0	\$61	\$60.78	100%
ADA RESTROOM/CLASSROOM	\$0	\$7,566	\$7,566.00	100%
ADA CURB CUT	\$0	\$2,780	\$2,780.00	100%
ADA CARPET ROOM	\$0	\$670	\$670.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA HANDRAILS	\$0	\$500	\$500.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$928	\$928.41	100%
ADA ACCESS	\$0	\$5,750	\$5,750.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$96,614	\$96,614.00	100%
HVAC/SWITCHGEAR AND PANEL UPGRADES	\$1,178,587	\$520,274	\$520,273.58	100%
REPLACE WATER PIPING, PLUMBING FIXTURES	\$255,819	\$68,332	\$68,331.85	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
METAL REFINISH	\$43,181	\$42,189	\$42,188.99	100%
ACCESS CONTROLS	\$0	\$113,517	\$113,516.75	100%
REPLACE CARPET	\$228,989	\$140,176	\$140,174.92	100%
PLANT SOD	\$99,225	\$0	\$0.00	N/A
LANDSCAPE	\$22,050	\$18,315	\$18,314.67	100%
REPLACE CAFETERIA TABLES	\$12,500	\$12,160	\$12,160.00	100%
TOTAL BELMONT HILLS ELEMENTARY	\$1,840,351	\$1,421,084	\$1,421,080.72	100%
BIG SHANTY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$226,400	\$226,399.62	100%
REFRESH OBSOLETE PRINTERS	\$0	\$32,207	\$32,207.01	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$151,132	\$151,132.77	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,845	\$57,845.56	100%
SCHOOL LEVEL F&E/OFFICE EQUIPMENT	\$12,500	\$42,991	\$42,990.31	100%
FOOD SERVICE UPGRADE	\$0	\$23,734	\$23,734.53	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE ELECTRICAL/RE-ROOF WALK-IN COOLER	\$0	\$139,586	\$139,585.84	100%
COMPUTING DEVICE/TEACHER	\$0	\$90,804	\$90,804.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$39,746	\$39,745.50	100%
UPGRADE HVAC INCLUDING PE GYM	\$485,276	\$332,663	\$332,662.88	100%
FINISH -PAINTING	\$159,409	\$85,629	\$85,627.98	100%
REPLACE WATER PIPING/FIXTURES/FOUNTAIN	\$425,281	\$105,917	\$105,916.47	100%
METAL REFINISH	\$38,587	\$35,858	\$35,857.73	100%
ACCESS CONTROLS	\$0	\$145,911	\$145,911.10	100%
OUTDOOR STORAGE UNIT	\$27,563	\$51,277	\$51,276.13	100%
WHITEBOARDS	\$57,330	\$44,782	\$44,781.81	100%
TOTAL BIG SHANTY ELEMENTARY	\$1,512,196	\$1,615,827	\$1,615,823.71	100%
BIRNEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$221,318	\$221,318.20	100%
REFRESH OBSOLETE PRINTERS	\$0	\$40,776	\$40,776.03	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$178,456	\$178,455.59	100%
COPIER/DUPLICATOR REFRESH	\$0	\$26,447	\$26,447.32	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$48,624	\$48,624.11	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,599	\$5,598.66	100%
FOOD SERVICE UPGRADE	\$0	\$8,495	\$8,494.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$720	\$719.91	100%
ADA CLINIC RENOVATIONS	\$0	\$4,320	\$4,320.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$125,454	\$125,454.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$200,311	\$200,310.65	100%
HVAC - PE GYM	\$51,450	\$44,571	\$44,571.50	100%
UPGRADE PLUMBING FIXTURES	\$177,625	\$108,957	\$108,956.85	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.05	100%
ACCESS CONTROLS	\$0	\$140,937	\$140,937.48	100%
CARPET REPLACEMENT	\$362,282	\$136,002	\$136,001.00	100%
LIGHTING AT CANOPY	\$38,588	\$27,041	\$27,040.50	100%
TOTAL BIRNEY ELEMENTARY	\$974,782	\$1,361,458	\$1,361,455.14	100%
BLACKWELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$215,721	\$215,721.00	100%
REFRESH OBSOLETE PRINTERS	\$0	\$35,936	\$35,935.81	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$115,402	\$115,401.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$51,552	\$51,551.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,519	\$34,518.67	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$399	\$399.00	100%
FENCE & ADD GATES	\$0	\$2,606	\$2,606.20	100%
ADD FENCE	\$0	\$3,652	\$3,651.20	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,436	\$86,436.00	100%
HVAC - PE GYM	\$73,500	\$58,953	\$58,952.50	100%
ACCESS CONTROLS	\$0	\$96,364	\$96,364.01	100%
PLANT SOD FOR PLAYGROUND	\$99,225	\$14,018	\$14,017.58	100%
SIDEWALK HANDRAIL	\$11,025	\$6,583	\$6,583.00	100%
TOTAL BLACKWELL ELEMENTARY	\$183,750	\$728,686	\$728,683.78	100%
BROWN ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$165,335	\$165,335.36	100%
REFRESH OBSOLETE PRINTERS	\$0	\$18,023	\$18,022.72	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH DISTRICT NETWORK	\$0	\$100,767	\$100,767.04	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,763	\$54,763.04	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,233	\$30,232.97	100%
FOOD SERVICE UPGRADE	\$0	\$16,884	\$16,884.03	100%
ADA RESTROOM/SIDEWALK/CURB CUTS	\$0	\$6,894	\$6,894.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA ADD SIDEWALK AT RAMP	\$0	\$900	\$900.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$43,442	\$43,442.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$76,935	\$76,934.50	100%
HVAC - PE GYM	\$51,450	\$44,572	\$44,571.50	100%
METAL REFINISH	\$38,587	\$35,345	\$35,344.48	100%
ACCESS CONTROLS	\$0	\$70,721	\$70,720.54	100%
RENOVATE ADMINISTRATIVE OFFICES	\$175,298	\$26,419	\$26,418.95	100%
GRADE AND BLACKTOP PLAYGROUND AREA	\$107,494	\$38,325	\$38,324.83	100%
SIDEWALK - PARKING LOT	\$5,513	\$3,200	\$3,200.00	100%
TOTAL BROWN ELEMENTARY	\$684,592	\$738,954	\$738,951.73	100%
BRUMBY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$171,759	\$171,759.08	100%
REFRESH OBSOLETE PRINTERS	\$0	\$31,746	\$31,745.56	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$130,134	\$130,134.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,279	\$49,278.73	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$71,034	\$71,034.57	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,133	\$1,133.00	100%
FOOD SERVICE UPGRADE	\$0	\$10,340	\$10,339.75	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
WALK-IN COOLER/FREEZER	\$0	\$70,373	\$70,372.73	100%
HAND DRYERS	\$0	\$4,776	\$4,775.56	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,760	\$116,760.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$9,053	\$9,052.98	100%
FLOORING - CARPET	\$194,914	\$232,446	\$232,445.53	100%
UPGRADE HVAC INCLUDING PE GYM	\$859,678	\$1,285,065	\$1,285,064.84	100%
REPLACE EXTERIOR SANITARY SEWER	\$9,187	\$30,197	\$30,196.78	100%
ACCESS CONTROLS	\$0	\$127,275	\$127,275.10	100%
ENCLOSE OPEN INSTRUCTIONAL UNITS	\$834,207	\$255,339	\$255,337.77	100%
PAINT INTERIOR OF BUILDING	\$131,217	\$78,128	\$78,127.48	100%
TOTAL BRUMBY ELEMENTARY	\$2,335,453	\$2,689,860	\$2,689,856.22	100%
BRYANT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$257,268	\$257,268.01	100%
REFRESH OBSOLETE PRINTERS	\$0	\$40,139	\$40,138.76	100%
REFRESH DISTRICT SERVERS	\$0	\$4,181	\$4,181.48	100%
REFRESH DISTRICT NETWORK	\$0	\$167,518	\$167,516.94	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,796	\$54,796.50	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$51,515	\$51,514.64	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$11,185	\$11,185.32	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,678	\$8,678.51	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$123,113	\$123,112.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$108,066	\$108,066.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$44,639	\$44,638.50	100%
HVAC - PE GYM	\$73,500	\$45,033	\$45,033.01	100%
BUS LANE AND PARKING LOT REPAVING	\$232,759	\$312,983	\$312,982.17	100%
ACCESS CONTROLS	\$0	\$97,227	\$97,227.00	100%
LANDSCAPE ENTRANCE & FRONT OF BUILDING	\$27,563	\$19,976	\$19,975.53	100%
CORRECT DRAINAGE - LOWER FIELD	\$49,613	\$6,806	\$6,805.77	100%
TOTAL BRYANT ELEMENTARY	\$689,685	\$1,356,905	\$1,356,902.55	100%
BULLARD ES				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$140,787	\$140,787.07	100%
REFRESH OBSOLETE PRINTERS	\$0	\$46,272	\$46,271.50	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$149,334	\$149,334.76	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,746	\$36,746.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$67,411	\$67,411.16	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FENCING	\$0	\$2,931	\$2,931.40	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,824	\$103,824.00	100%
HVAC - PE GYM	\$98,000	\$42,547	\$42,546.65	100%
ACCESS CONTROLS	\$0	\$111,591	\$111,591.08	100%
TOTAL BULLARD ELEMENTARY	\$98,000	\$709,801	\$709,802.21	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
CAMPBELL HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$452,877	\$452,877.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,496	\$95,496.28	100%
REFRESH DISTRICT SERVERS	\$0	\$7,165	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$489,198	\$489,197.65	100%
COPIER/DUPLICATOR REFRESH	\$0	\$98,479	\$98,479.35	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$60,959	\$60,959.04	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA ROTC ACCESSIBILITY	\$0	\$4,000	\$4,000.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,691	\$1,691.00	100%
ADA RAMP/SIDEWALK	\$0	\$28,268	\$28,268.00	100%
ADA CLASSROOM MODIFICATION	\$0	\$37,334	\$37,333.52	100%
COMPUTING DEVICE/TEACHER	\$0	\$253,260	\$253,260.00	100%
18 CLASSROOM ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM RENOVATE AUDITORIUM PAINT LOCKERS WHITEBOARDS	\$9,714,295	\$8,927,413	\$8,800,276.33	99%
LIGHTING-FOOTBALL	\$367,500	\$211,903	\$211,902.16	100%
TRACK RESURFACING	\$245,000	\$133,055	\$133,054.49	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$74,813	\$74,813.19	100%
TOTAL CAMPBELL HIGH	\$10,326,795	\$10,883,853	\$10,756,714.90	99%
CAMPBELL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$314,830	\$314,830.43	100%
REFRESH OBSOLETE PRINTERS	\$0	\$48,745	\$48,745.04	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$248,786	\$248,786.16	100%
COPIER/DUPLICATOR REFRESH	\$0	\$56,292	\$56,292.47	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,025	\$37,025.22	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$16,790	\$16,789.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,866	\$2,866.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$990	\$990.00	100%
ADA RESTROOM RENOVATION	\$0	\$11,850	\$11,849.59	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,802	\$116,802.00	100%
CLASSROOM ADDITION/MODIFICATIONS INCLUDING: HVAC - PE GYM BUS LANE REPAVING PARKING LOT REPAVING REPLACE GYM BLEACHERS LIGHTING/SOUND SYSTEM CCTV SURVEILLANCE SYSTEMS	\$7,615,640	\$7,710,429	\$7,710,428.65	100%
	\$0	\$22,939	\$22,939.00	100%
TOTAL CAMPBELL MIDDLE	\$7,615,640	\$8,594,250	\$8,594,251.09	100%
CHALKER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$303,240	\$303,240.38	100%
REFRESH OBSOLETE PRINTERS	\$0	\$38,576	\$38,576.19	100%
REFRESH DISTRICT SERVERS	\$0	\$7,999	\$7,999.07	100%
REFRESH DISTRICT NETWORK	\$0	\$171,272	\$171,271.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$33,954	\$33,953.66	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$54,711	\$54,710.69	100%
FOOD SERVICE UPGRADE	\$0	\$43	\$42.66	99%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,856	\$100,856.00	100%
HVAC - PE GYM	\$98,000	\$64,062	\$64,061.74	100%
ACCESS CONTROLS	\$0	\$94,259	\$94,259.44	100%
WHITEBOARDS	\$67,253	\$49,370	\$49,369.54	100%
HOT WATER LINE	\$11,025	\$2,883	\$2,882.28	100%
TOTAL CHALKER ELEMENTARY	\$176,278	\$921,585	\$921,583.35	100%
CHEATHAM HILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$244,569	\$244,568.69	100%
REFRESH OBSOLETE PRINTERS	\$0	\$45,892	\$45,892.13	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$192,259	\$192,258.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$48,750	\$48,749.81	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$45,159	\$45,159.11	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RAMP	\$0	\$2,525	\$2,525.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$8,986	\$8,986.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$122,528	\$122,528.00	100%
HVAC - PE GYM	\$98,000	\$66,618	\$66,618.27	100%
ACCESS CONTROLS	\$0	\$98,341	\$98,341.35	100%
FENCING AROUND PLAYGROUND	\$22,050	\$5,142	\$5,142.00	100%
TOTAL CHEATHAM HILL ELEMENTARY	\$120,050	\$892,993	\$892,993.76	100%
CLARKDALE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$105,682	\$105,682.14	100%
REFRESH OBSOLETE PRINTERS	\$0	\$21,811	\$21,811.46	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$114,776	\$114,776.00	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,545	\$17,545.01	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$56,623	\$56,622.68	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$39,224	\$39,223.62	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,339	\$10,339.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,512	\$8,512.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$739	\$739.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$63,406	\$63,406.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$76,453	\$76,452.48	100%
UPGRADE HVAC INCLUDING PE GYM	\$741,085	\$1,010,641	\$1,010,640.06	100%
UPGRADE PLUMBING FIXTURES/STALLS/DOORS	\$140,875	\$90,707	\$90,707.00	100%
REPLACE SANITARY SEWER	\$27,562	\$39,765	\$39,764.20	100%
ROOFING	\$369,447	\$351,899	\$351,898.29	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.04	100%
ACCESS CONTROLS	\$0	\$87,682	\$87,681.57	100%
REPLACE FRONT SIGN	\$11,025	\$21,561	\$21,560.68	100%
ADMINISTRATIVE AREA RENOVATION	\$165,375	\$7,725	\$7,725.00	100%
TOTAL CLARKDALE ELEMENTARY	\$1,800,206	\$2,168,435	\$2,168,429.67	100%
CLARKDALE REPLACEMENT ES				
LAND ACQUISITION	\$0	\$277,609	\$277,609.00	100%
UNDESIGNATED CLASSROOMS	\$0	\$3,443,666	\$34,085.00	1%
TOTAL CLARKDALE REPLACEMENT ES	\$0	\$3,721,275	\$311,694.00	8%
CLAY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$174,426	\$174,426.14	100%
REFRESH OBSOLETE PRINTERS	\$0	\$24,451	\$24,451.15	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$107,350	\$107,350.86	100%
COPIER/DUPLICATOR REFRESH	\$0	\$13,208	\$13,208.25	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,582	\$37,582.28	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,599	\$5,598.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,465	\$8,464.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$85	\$85.00	100%
FENCING	\$0	\$9,592	\$9,592.13	100%
COMPUTING DEVICE/TEACHER	\$0	\$72,058	\$72,058.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$71,510	\$71,509.91	100%
UPGRADE HVAC INCLUDING PE GYM	\$847,724	\$670,625	\$670,624.80	100%
FINISHES - PAINTING	\$99,238	\$78,886	\$78,884.49	100%
UPGRADE PLUMBING FIXTURES	\$104,125	\$67,652	\$67,651.22	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.05	100%
ACCESS CONTROLS	\$0	\$121,088	\$121,088.45	100%
INTERCOM SPEAKERS	\$11,025	\$25,805	\$25,804.85	100%
SIDEWALK	\$16,538	\$3,065	\$3,065.00	100%
CAFETERIA BLINDS	\$11,025	\$6,695	\$6,694.68	100%
WHITEBOARDS	\$38,588	\$25,422	\$25,421.07	100%
TOTAL CLAY ELEMENTARY	\$1,473,100	\$1,571,728	\$1,571,724.65	100%
COMPTON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,334	\$177,333.54	100%
REFRESH OBSOLETE PRINTERS	\$0	\$36,442	\$36,442.06	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$163,204	\$163,203.74	100%
COPIER/DUPLICATOR REFRESH	\$0	\$69,225	\$69,225.34	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$29,700	\$29,699.73	100%
FOOD SERVICE UPGRADE	\$0	\$24,364	\$24,363.94	100%
FENCING	\$0	\$27,594	\$27,593.67	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,520	\$86,520.00	100%
HVAC/PE GYM/SWITCHGEAR & PANEL UPGRADES	\$1,505,909	\$1,358,739	\$1,358,739.15	100%
PARKING LOT AND BUS LANE REPAVING	\$164,168	\$169,589	\$169,588.06	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
UPGRADE PLUMBING FIXTURES	\$159,250	\$68,181	\$68,180.30	100%
METAL REFINISH	\$38,587	\$37,178	\$37,177.05	100%
ACCESS CONTROLS	\$0	\$131,378	\$131,378.35	100%
CARPET	\$341,775	\$151,380	\$151,379.94	100%
INTERIOR PAINTING	\$132,300	\$85,429	\$85,428.10	100%
FENCING/MACLAND RD	\$38,588	\$4,720	\$4,720.00	100%
LOCKS IN NEW BUILDING	\$16,538	\$4,438	\$4,437.44	100%
BUILD CANOPY	\$143,325	\$117,409	\$117,408.20	100%
ADD RESTROOM TO STAFF LOUNGE	\$55,125	\$44,214	\$44,213.87	100%
INSTALL COUNTER IN FRONT OFFICE	\$165,375	\$9,979	\$9,978.95	100%
LANDSCAPING	\$22,050	\$33,802	\$33,801.46	100%
TOTAL COMPTON ELEMENTARY	\$2,782,990	\$2,836,821	\$2,836,814.39	100%
COOPER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$325,019	\$325,018.52	100%
REFRESH OBSOLETE PRINTERS	\$0	\$54,056	\$54,055.89	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$221,485	\$221,485.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$68,696	\$68,696.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,170	\$30,170.24	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$606	\$606.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$102,214	\$102,214.00	100%
HVAC - PE GYM	\$110,250	\$120,312	\$120,312.08	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$6,852	\$6,852.00	100%
AIR-CONDITION KITCHEN	\$82,688	\$106,289	\$106,288.93	100%
TOTAL COOPER MIDDLE	\$192,938	\$1,049,920	\$1,049,921.04	100%
DANIELL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$231,449	\$231,448.57	100%
REFRESH OBSOLETE PRINTERS	\$0	\$48,522	\$48,522.09	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$244,109	\$244,108.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,432	\$36,431.59	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,774	\$35,773.62	100%
FOOD SERVICE UPGRADE	\$0	\$6,239	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$752	\$751.75	100%
ADA MOID CLASSROOM RENOVATION	\$0	\$57,445	\$57,445.72	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,817	\$1,816.62	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,572	\$103,572.00	100%
ADDITION/MODIFICATIONS INCLUDING:	\$3,888,614	\$5,245,463	\$5,245,464.20	100%
FLOORING - VCT				
FLOORING - GYM				
HVAC - PE GYM				
METAL REFINISH				
CANOPY AT THEATER				
WHITEBOARDS				
LOCKERS				
SAFETY MATS				
STRIPE PARKING LOT				
SURVEILLANCE CAMERA	\$0	\$22,560	\$22,560.50	100%
ART TABLES & CHAIRS	\$14,000	\$9,857	\$9,857.24	100%
TOTAL DANIELL MIDDLE	\$3,902,614	\$6,051,974	\$6,051,974.07	100%
DAVIS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$173,729	\$173,728.78	100%
REFRESH OBSOLETE PRINTERS	\$0	\$34,731	\$34,731.29	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$142,744	\$142,743.30	100%
COPIER/DUPLICATOR REFRESH	\$0	\$41,785	\$41,784.96	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,112	\$34,112.55	100%
FOOD SERVICE UPGRADE	\$0	\$12,904	\$12,903.66	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
ADA RESTROOM RENOVATION	\$0	\$11,292	\$11,291.85	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
HVAC - PE GYM	\$73,500	\$81,532	\$81,532.39	100%
PARKING LOT AND BUS LANE REPAVING	\$160,215	\$161,416	\$161,415.09	100%
ACCESS CONTROLS	\$0	\$4,515	\$4,514.54	100%
COMPUTERS & CARTS	\$46,000	\$45,958	\$45,957.80	100%
FENCING	\$11,700	\$11,637	\$11,637.25	100%
TOTAL DAVIS ELEMENTARY	\$291,415	\$832,254	\$832,252.94	100%
DICKERSON MIDDLE				

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH OBSOLETE WORKSTATIONS	\$0	\$400,330	\$400,329.82	100%
REFRESH OBSOLETE PRINTERS	\$0	\$52,497	\$52,497.45	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$231,988	\$231,988.12	100%
COPIER/DUPLICATOR REFRESH	\$0	\$66,290	\$66,289.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$81,615	\$81,614.25	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$56,032	\$56,031.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$11,685	\$11,685.00	100%
4 CLASSROOM ADDITION INCLUDING: HVAC HVAC - PE GYM REPLACE LOCKERS CORRECT DRAINAGE DOORS RESTROOM FLOORS THEATER LIGHTING/SOUND EQUIPMENT	\$3,878,680	\$2,218,213	\$2,218,213.55	100%
FOOD SERVICE UPGRADES	\$0	\$144	\$144.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,044	\$2,044.12	100%
ADA FAUCETS	\$0	\$661	\$661.00	100%
ADA RESTROOM RENOVATION	\$0	\$41,415	\$41,414.75	100%
COMPUTING DEVICE/TEACHER	\$0	\$126,728	\$126,728.00	100%
SURVEILLANCE CAMERAS	\$0	\$17,012	\$17,012.00	100%
TOTAL DICKERSON MIDDLE	\$3,878,680	\$3,312,920	\$3,312,920.59	100%
DODGEN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$207,000	\$207,000.38	100%
REFRESH OBSOLETE PRINTERS	\$0	\$43,889	\$43,888.55	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$168,040	\$168,040.23	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,836	\$54,836.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$33,511	\$33,511.00	100%
ADDITION/MODIFICATIONS INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM REPLACE GYM FLOOR REPLACE HVAC SYSTEM THEATER WINDOW SECURITY GATE	\$13,694,820	\$12,575,705	\$12,575,705.46	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$529	\$529.20	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,498	\$99,498.00	100%
SURVEILLANCE CAMERAS	\$0	\$20,867	\$20,867.00	100%
TOTAL DODGEN MIDDLE	\$13,694,820	\$13,211,858	\$13,211,859.39	100%
DOWELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$188,619	\$188,619.20	100%
REFRESH DISTRICT PRINTERS	\$0	\$47,177	\$47,177.35	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$166,233	\$166,233.34	100%
COPIER/DUPLICATOR REFRESH	\$0	\$31,800	\$31,799.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$55,390	\$55,390.49	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
ADA HEARING IMPAIRED	\$0	\$35,165	\$35,165.04	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,651	\$1,650.82	100%
COMPUTING DEVICE/TEACHER	\$0	\$119,602	\$119,602.00	100%
HVAC - PE GYM	\$61,250	\$62,302	\$62,303.35	100%
PARKING LOT AND BUS LANE REPAVING	\$164,022	\$175,951	\$175,950.53	100%
ACCESS CONTROLS	\$0	\$112,996	\$112,996.47	100%
CANOPY OVER BUS LANES	\$71,663	\$76,297	\$76,296.06	100%
SECURITY GATES	\$22,050	\$0	\$0.00	N/A
CAFETERIA SOUND SYSTEM	\$27,500	\$32,430	\$32,428.62	100%
HAND DRYERS-RESTROOM	\$41,234	\$12,321	\$12,320.99	100%
TOTAL DOWELL ELEMENTARY	\$387,719	\$1,129,992	\$1,129,992.73	100%
DUE WEST ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$117,144	\$117,144.17	100%
REFRESH OBSOLETE PRINTERS	\$0	\$30,280	\$30,279.99	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$3,272	\$3,272.42	100%
COPIER/DUPLICATOR REFRESH	\$0	\$21,194	\$21,194.32	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,513	\$28,513.14	100%
FOOD SERVICE UPGRADE	\$0	\$9,153	\$9,152.76	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$83,407	\$83,406.98	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
GATE	\$0	\$15,600	\$15,600.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,196	\$56,196.00	100%
ADDITION/MODIFICATIONS INCLUDING:	\$5,287,518	\$5,365,041	\$5,365,038.27	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
SPRINKLER				
ROOFING				
METAL REFINISH				
LEVEL PLAYGROUND				
SCHOOL SIGN				
ACCESS CONTROLS	\$0	\$179,290	\$179,289.60	100%
TOTAL DUE WEST ELEMENTARY	\$5,287,518	\$5,915,258	\$5,915,254.95	100%
DURHAM MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$520,658	\$520,657.57	100%
REFRESH OBSOLETE PRINTERS	\$0	\$56,744	\$56,743.56	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$177,434	\$177,433.44	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,611	\$45,610.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$53,726	\$53,726.13	100%
BREAKDOWN/REMOVAL OF PORTABLES	\$0	\$15,797	\$15,796.50	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$1,345	\$1,345.00	100%
FOOD SERVICE AIR-CONDITIONING	\$0	\$106,278	\$106,278.28	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$138,432	\$138,432.00	100%
HVAC - PE GYM	\$110,250	\$122,198	\$122,198.13	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$20,847	\$20,847.00	100%
NEW SOUND SYSTEM IN CAFETERIA	\$27,500	\$26,305	\$26,304.43	100%
TOTAL DURHAM MIDDLE	\$137,750	\$1,291,822	\$1,291,820.93	100%
EAST COBB MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$301,455	\$301,455.20	100%
REFRESH OBSOLETE PRINTERS	\$0	\$54,607	\$54,607.39	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$224,481	\$224,478.26	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,015	\$40,015.43	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$45,796	\$45,795.77	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$44,789	\$44,789.28	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,703	\$3,703.00	100%
FOOD SERVICE UPGRADE	\$0	\$46,683	\$46,683.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,943	\$3,943.40	100%
ADA LIFT SYSTEM	\$0	\$2,900	\$2,900.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$149,800	\$149,800.00	100%
ADDITION/MODIFICATIONS INCLUDING:	\$4,562,219	\$4,796,970	\$4,796,970.28	100%
SERVING LINE				
ADA RAMP AND LOBBY RENOVATIONS				
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
WHITEBOARDS				
UPGRADE CLOCKS				
GYM FLOOR				
REFINISH CANOPY				
SURVEILLANCE CAMERAS	\$0	\$21,832	\$21,832.00	100%
TOTAL EAST COBB MIDDLE	\$4,562,219	\$5,743,046	\$5,743,045.69	100%
EAST SIDE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$317,942	\$317,942.02	100%
REFRESH OBSOLETE PRINTERS	\$0	\$39,192	\$39,192.20	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,036	\$40,035.69	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,214	\$46,214.05	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,628	\$16,628.46	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,058	\$1,058.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,712	\$8,712.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REPAIR AND ADD FENCING	\$11,025	\$17,325	\$17,324.65	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,884	\$93,884.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$128,172	\$128,171.78	100%
FLOORING - CARPET	\$249,252	\$147,600	\$147,599.34	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
HVAC - ANNEX	\$122,931	\$104,144	\$104,143.25	100%
HVAC - PE GYM	\$51,450	\$0	\$0.00	N/A
METAL REFINISH	\$38,587	\$37,885	\$37,884.28	100%
ACCESS CONTROLS	\$0	\$206,184	\$206,183.54	100%
PAINT SCHOOL	\$115,971	\$43,264	\$43,263.65	100%
REPLACE CANOPY	\$60,638	\$57,910	\$57,909.65	100%
SCHOOL SIGN	\$11,025	\$19,723	\$19,722.60	100%
TOTAL EAST SIDE ELEMENTARY	\$967,129	\$1,334,022	\$1,334,018.13	100%
EAST SIDE REPLACEMENT ELEMENTARY				
LAND ACQUISITION	\$0	\$343,028	\$343,027.97	100%
TOTAL EAST SIDE REPLACEMENT ELEMENTARY	\$0	\$343,028	\$343,027.97	100%
EASTVALLEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$127,107	\$127,107.44	100%
REFRESH OBSOLETE PRINTERS	\$0	\$31,192	\$31,191.53	100%
REFRESH DISTRICT SERVERS	\$0	\$4,182	\$4,181.48	100%
REFRESH DISTRICT NETWORK	\$0	\$128,424	\$128,423.84	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,452	\$45,451.88	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$42,366	\$42,366.05	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,784	\$16,783.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$53,943	\$53,942.93	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$63,448	\$63,448.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$180,745	\$180,744.62	100%
HVAC	\$627,690	\$932,625	\$932,624.01	100%
HVAC - PE GYM	\$51,450	\$71,205	\$71,205.00	100%
BUS LANE AND PARKING LOT REPAVING	\$147,984	\$130,878	\$130,877.25	100%
ROOFING	\$201,206	\$182,296	\$182,296.00	100%
ACCESS CONTROLS	\$0	\$111,070	\$111,069.68	100%
OVERHEAD PROJECTORS	\$3,000	\$11,235	\$11,235.00	100%
PAINT EXTERIOR OF BUILDING	\$22,050	\$3,500	\$3,500.00	100%
LANDSCAPE	\$22,050	\$14,738	\$14,737.48	100%
TOTAL EASTVALLEY ELEMENTARY	\$1,381,680	\$2,154,972	\$2,154,967.97	100%
FAIR OAKS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$146,280	\$146,279.66	100%
REFRESH DISTRICT PRINTERS	\$0	\$34,861	\$34,861.18	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$174,559	\$174,557.70	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,722	\$45,721.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$26,670	\$26,670.09	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$27,969	\$27,969.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,015	\$7,015.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$85	\$85.00	100%
ADA AUDIOLOGY ELECTRICAL/SHELVING	\$0	\$3,379	\$3,378.66	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
REROOFING	\$0	\$366,696	\$366,695.18	100%
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
ADDITION AND MODIFICATIONS INCLUDING: EXPAND AUDIOLOGY CLINIC MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM PLAY AREA METAL ROOF REPLACEMENT PAINTING NEW MARQUEE HAND DRYERS SCHOOL NAME ON BUILDING WATER FOUNTAIN PLANT GRASS ON PLAYGROUND AREAS	\$3,196,172	\$3,865,348	\$3,865,346.26	100%
ACCESS CONTROLS	\$0	\$143,009	\$143,008.76	100%
TOTAL FAIR OAKS ELEMENTARY	\$3,196,172	\$4,953,072	\$4,953,067.50	100%
FLOYD MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$205,141	\$205,140.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,923	\$53,922.26	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$209,057	\$209,057.46	100%
COPIER/DUPLICATOR REFRESH	\$0	\$33,952	\$33,952.57	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$38,715	\$38,714.80	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$27,987	\$27,987.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,924	\$3,924.00	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA RESTROOM	\$0	\$22,982	\$22,982.21	100%
CLASSROOM ADDITION PROJECT	\$11,899,814	\$7,328,772	\$7,328,771.78	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
PLUMBING FIXTURES				
ROOFING				
PARKING LOT				
NEW LOCKERS				
FENCING				
CANOPY BETWEEN SCIENCE & MAIN BUILDING				
COMPUTING DEVICE/TEACHER	\$0	\$118,160	\$118,160.00	100%
SURVEILLANCE CAMERAS	\$0	\$22,076	\$22,075.26	100%
CAFETERIA TABLES	\$25,000	\$6,998	\$6,998.09	100%
TOTAL FLOYD MIDDLE	\$11,924,814	\$8,077,787	\$8,077,787.13	100%
FORD ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$160,555	\$160,555.45	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,970	\$37,969.72	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$156,544	\$156,543.87	100%
COPIER/DUPLICATOR REFRESH	\$0	\$27,474	\$27,474.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,765	\$58,764.80	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$17,098	\$17,097.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,587	\$1,587.00	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$966	\$965.73	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,718	\$116,718.00	100%
HVAC - PE GYM	\$73,500	\$14,542	\$14,542.01	100%
BUS LANE AND PARKING LOT REPAVING	\$246,768	\$296,064	\$296,063.05	100%
ACCESS CONTROLS	\$0	\$107,236	\$107,235.91	100%
LIGHTING-PARKING AREAS	\$27,563	\$0	\$0.00	N/A
TOTAL FORD ELEMENTARY	\$347,831	\$1,002,064	\$1,002,062.91	100%
FREY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$246,353	\$246,353.02	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,197	\$43,197.61	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$195,104	\$195,104.78	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,962	\$45,961.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$67,333	\$67,333.01	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$80,752	\$80,752.00	100%
HVAC - PE GYM	\$98,000	\$87,943	\$87,943.20	100%
ACCESS CONTROLS	\$0	\$102,497	\$102,496.95	100%
LANDSCAPING	\$16,538	\$19,304	\$19,303.08	100%
WHITEBOARDS	\$67,253	\$42,359	\$42,358.79	100%
ACOUSTICAL PANELS -GYM	\$13,230	\$17,995	\$17,994.98	100%
TOTAL FREY ELEMENTARY	\$195,021	\$957,286	\$957,286.30	100%
GARRETT MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$228,744	\$228,743.84	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,114	\$43,114.32	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$168,998	\$168,997.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,618	\$40,618.35	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$44,153	\$44,152.90	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$55,957	\$55,956.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$11,685	\$11,685.00	100%
FOOD SERVICE UPGRADE	\$0	\$35,018	\$35,018.35	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM MODIFICATION	\$0	\$44,766	\$44,766.03	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$6,608	\$6,607.81	100%
ADA CURB CUT AND RAMP	\$0	\$2,250	\$2,250.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,730	\$100,730.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$542,780	\$542,779.06	100%
HVAC - PE GYM	\$183,750	\$125,142	\$125,141.98	100%
SURVEILLANCE CAMERAS	\$0	\$23,754	\$23,754.00	100%
ENCLOSE MEDIA CENTER	\$49,613	\$85,942	\$85,941.49	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COVERED WALKWAY	\$71,663	\$30,311	\$30,310.75	100%
RENOVATE THEATER AND REPLACE SEATING	\$248,063	\$130,855	\$130,855.00	100%
TOTAL GARRETT MIDDLE	\$920,589	\$1,729,768	\$1,729,765.63	100%
GARRISON MILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$130,876	\$130,876.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$31,746	\$31,746.33	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$147,849	\$147,848.82	100%
COPIER/DUPLICATOR REFRESH	\$0	\$56,611	\$56,611.07	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,448	\$59,448.31	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,658	\$70,658.00	100%
EMERGENCY GENERATOR	\$42,875	\$62,478	\$62,477.35	100%
HVAC - PE GYM	\$51,450	\$48,405	\$48,404.56	100%
REPAVE PARKING & BUS LANE/ADD PARKING	\$291,677	\$189,545	\$189,544.36	100%
METAL REFINISH	\$38,587	\$42,617	\$42,616.72	100%
ACCESS CONTROLS	\$0	\$93,929	\$93,929.46	100%
CALLBACK BUTTONS	\$38,588	\$28,771	\$28,770.52	100%
TOTAL GARRISON MILL ELEMENTARY	\$463,177	\$977,365	\$977,363.93	100%
GREEN ACRES ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,457	\$177,456.93	100%
REFRESH DISTRICT PRINTERS	\$0	\$29,855	\$29,855.45	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$133,858	\$133,858.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$55,712	\$55,712.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$36,626	\$36,625.75	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,778	\$16,777.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,424	\$5,424.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,856	\$100,856.00	100%
HVAC - PE GYM	\$73,500	\$64,605	\$64,604.50	100%
ACCESS CONTROLS	\$0	\$78,955	\$78,955.00	100%
FIX DRAINAGE	\$16,538	\$17,193	\$17,192.80	100%
FENCING	\$44,100	\$33,203	\$33,202.72	100%
LIGHTING	\$27,563	\$42,584	\$42,583.69	100%
ADD CANOPY AT ENTRANCE	\$143,325	\$43,934	\$43,933.78	100%
PLANT TREES	\$22,050	\$12,431	\$12,430.39	100%
TOTAL GREEN ACRES ELEMENTARY	\$327,076	\$859,513	\$859,512.06	100%
GRIFFIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$238,236	\$238,235.76	100%
REFRESH DISTRICT PRINTERS	\$0	\$56,992	\$56,991.78	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$58,136	\$58,133.83	100%
REFRESH DISTRICT NETWORK	\$0	\$218,294	\$218,293.24	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$42,856	\$42,855.70	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$33,556	\$33,555.96	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,848	\$10,848.00	100%
ADDITION AND MODIFICATIONS INCLUDING:	\$16,788,670	\$11,915,276	\$11,915,275.87	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
REPLACE JVAC				
HVAC MAIN GYM				
REFINISH METAL ROOF				
RENOVATE THEATER				
FLOORING/NETWORK IN COVERED PLAY AREA				
ADD RESTROOM WALL				
ADD CANOPY TO BUS LOT				
COMPUTING DEVICE/TEACHER	\$0	\$119,560	\$119,560.00	100%
SURVEILLANCE CAMERAS	\$0	\$23,767	\$23,767.00	100%
TOTAL GRIFFIN MIDDLE	\$16,788,670	\$12,725,504	\$12,725,500.17	100%
HARMONY LELAND ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$150,271	\$150,270.56	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,495	\$27,495.57	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$132,567	\$132,567.02	100%
COPIER/DUPLICATOR REFRESH	\$0	\$48,367	\$48,367.19	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,964	\$28,963.81	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,593	\$5,592.66	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$17,502	\$17,502.54	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA RESTROOM DOORS	\$0	\$2,177	\$2,177.00	100%
ADA CLASSROOM MODIFICATIONS	\$0	\$61,166	\$61,165.93	100%
FENCING	\$0	\$5,208	\$5,207.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$59,122	\$59,122.00	100%
ADDITION AND MODIFICATIONS INCLUDING:	\$4,958,225	\$3,517,438	\$3,517,436.44	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC -PE GYM				
ROOFING				
METAL ROOF RECONDITIONING				
REPLACE SCHOOL SIGN				
LANDSCAPING				
DRAINAGE IMPROVEMENTS				
WHITEBOARDS				
ACCESS CONTROLS	\$0	\$109,335	\$109,335.29	100%
TOTAL HARMONY LELAND ELEMENTARY	\$4,958,225	\$4,173,375	\$4,173,373.38	100%
HARRISON HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$562,569	\$562,568.73	100%
REFRESH DISTRICT PRINTERS	\$0	\$96,056	\$96,055.52	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$379,882	\$379,882.12	100%
COPIER/DUPLICATOR REFRESH	\$0	\$115,637	\$115,637.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$149,154	\$149,154.64	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$50,388	\$50,387.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,761	\$4,761.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,716	\$6,716.50	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,615	\$1,614.40	100%
ROOFING	\$0	\$734,470	\$734,467.51	100%
COMPUTING DEVICE/TEACHER	\$0	\$210,882	\$210,882.00	100%
HVAC - COOLING TOWERS	\$196,000	\$194,473	\$194,472.12	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$55,244	\$55,243.70	100%
PAVE BUS PORT & UPPER PARKING LOT	\$275,625	\$172,421	\$172,420.37	100%
RENOVATE CLASSROOMS IN 814 BUILDING	\$25,000	\$28,053	\$28,052.09	100%
RESURFACE TENNIS COURTS	\$132,300	\$199,904	\$199,903.06	100%
ADD STORAGE AREA	\$33,075	\$97,717	\$97,716.64	100%
PROVIDE ADDITIONAL OUTDOOR LIGHTING	\$38,588	\$8,093	\$8,092.33	100%
RENOVATE THEATER	\$192,938	\$383,194	\$383,194.00	100%
ADD MOTION DETECTORS	\$38,588	\$28,989	\$28,988.11	100%
TOTAL HARRISON HIGH	\$932,114	\$3,486,291	\$3,486,282.35	100%
HAVEN AT FITZHUGH LEE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$19,455	\$19,455.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$11,700	\$11,699.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$9,809	\$9,808.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$23,963	\$23,962.24	100%
ADA RESTROOM RENOVATION	\$0	\$6,700	\$6,700.00	100%
ADA RESTROOM & ENTRY MODIFICATION	\$0	\$65,351	\$65,351.23	100%
FENCING	\$0	\$13,381	\$13,381.00	100%
SURVEILLANCE CAMERAS	\$0	\$39,117	\$39,116.70	100%
ADA TASB OFFICE MODIFICATION	\$0	\$88,725	\$88,724.96	100%
ADA STAGE	\$0	\$3,744	\$3,744.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$5,768	\$5,768.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$82,115	\$82,114.98	100%
PARKING LOT AND BUS LANE REPAVING	\$117,600	\$91,914	\$91,913.75	100%
REROOFING SECTIONS OF THE BUILDING	\$217,247	\$115,561	\$115,561.00	100%
TOTAL HAVEN AT FITZHUGH LEE	\$641,097	\$585,286	\$585,284.76	100%
HAVEN AT HAWTHORNE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$49,132	\$49,132.02	100%
REFRESH DISTRICT PRINTERS	\$0	\$12,411	\$12,410.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$28,340	\$28,339.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$25,076	\$25,076.19	100%
FOOD SERVICE UPGRADE	\$0	\$8,512	\$8,512.14	100%
SURVEILLANCE CAMERAS	\$0	\$5,942	\$5,942.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$10,052	\$10,052.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$34,945	\$34,944.50	100%
HVAC	\$502,495	\$188,863	\$188,862.28	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
PAINTING	\$62,107	\$58,796	\$58,794.52	100%
METAL REFINISH	\$38,587	\$38,770	\$38,769.48	100%
TOTAL HAVEN AT HAWTHORNE	\$909,439	\$468,822	\$468,818.56	100%
HAYES ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$292,763	\$292,763.26	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,682	\$38,681.91	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$179,591	\$179,591.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$53,459	\$53,458.68	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$63,712	\$63,711.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$13,273	\$13,272.24	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,718	\$116,718.00	100%
HVAC - PE GYM	\$73,500	\$62,592	\$62,592.48	100%
ACCESS CONTROLS	\$0	\$120,542	\$120,541.56	100%
ENCLOSE WALKWAY	\$220,500	\$312,750	\$312,749.33	100%
PAINT INTERIOR & EXTERIOR	\$155,557	\$102,555	\$102,554.07	100%
REPLACE RESTROOM TILES	\$110,250	\$0	\$0.00	N/A
TOTAL HAYES ELEMENTARY	\$559,807	\$1,372,305	\$1,372,302.90	100%
HIGHTOWER TRAIL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$184,131	\$184,130.59	100%
REFRESH DISTRICT PRINTERS	\$0	\$51,618	\$51,617.59	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$199,588	\$199,588.29	100%
COPIER/DUPLICATOR REFRESH	\$0	\$35,159	\$35,158.63	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,835	\$64,834.97	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,139	\$1,139.10	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,730	\$93,730.00	100%
ADDITION AND MODIFICATIONS INCLUDING:	\$2,070,517	\$2,604,489	\$2,604,488.98	100%
HVAC-PE GYM				
THEATER LIGHTING				
REPLACE WALLS				
LANDSCAPING				
WHITEBOARDS				
SURVEILLANCE CAMERAS	\$0	\$33,652	\$33,652.00	100%
TOTAL HIGHTOWER TRAIL MIDDLE	\$2,070,517	\$3,276,769	\$3,276,768.25	100%
HILLGROVE HIGH				
REFRESH DISTRICT PRINTERS	\$0	\$68,386	\$68,385.67	100%
REFRESH DISTRICT NETWORK	\$0	\$363,784	\$363,783.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$13,428	\$13,427.27	100%
NEW HIGH SCHOOL/WEST COBB #1	\$45,739,657	\$39,295,093	\$39,036,394.33	99%
ADA RESTROOM RENOVATION	\$0	\$17,568	\$17,568.00	100%
ADA RESTROOM	\$0	\$10,310	\$10,310.16	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,225	\$4,225.40	100%
ADA SINK	\$0	\$7,250	\$7,250.00	100%
ADA SIDEWALK TO FIELDS	\$0	\$14,620	\$14,620.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$57,554	\$57,554.00	100%
SURVEILLANCE CAMERAS	\$0	\$98,860	\$98,860.47	100%
TOTAL HILLGROVE HIGH	\$45,739,657	\$39,954,957	\$39,696,257.88	99%
HOLLYDALE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$197,822	\$197,821.84	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,747	\$37,746.74	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$180,792	\$180,791.99	100%
COPIER/DUPLICATOR REFRESH	\$0	\$63,859	\$63,858.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,892	\$69,892.33	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$137,295	\$137,294.70	100%
ADA CARPET ROOM	\$0	\$710	\$710.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,383	\$1,382.82	100%
COMPUTING DEVICE/TEACHER	\$0	\$119,644	\$119,644.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$82,343	\$82,342.73	100%
HVAC MAIN BUILDING AND PE GYM	\$1,004,990	\$1,215,663	\$1,215,663.10	100%
FINISHES - PAINTING	\$171,980	\$104,078	\$104,077.16	100%
PLUMBING FIXTURES	\$123,725	\$108,959	\$108,958.99	100%
ROOFING	\$27,562	\$19,132	\$19,132.00	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
METAL REFINISH	\$38,587	\$37,178	\$37,177.05	100%
ACCESS CONTROLS	\$0	\$122,688	\$122,687.53	100%
DOOR LOCKS	\$13,230	\$8,384	\$8,383.96	100%
SPEED BUMPS	\$1,103	\$4,106	\$4,105.50	100%
ELECTRICAL OUTLET	\$110,250	\$77,789	\$77,788.52	100%
UPGRADE INTERCOM	\$55,125	\$37,954	\$37,953.60	100%
CAFETERIA TABLES	\$12,500	\$23,148	\$23,147.60	100%
TOTAL HOLLYDALE ELEMENTARY	\$1,865,302	\$2,664,732	\$2,664,727.07	100%
KEHELEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$278,738	\$278,738.36	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,245	\$27,244.95	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$128,174	\$128,173.86	100%
COPIER/DUPLICATOR REFRESH	\$0	\$23,321	\$23,321.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,812	\$37,811.90	100%
CARPETING / HVAC IN PORTABLE CLASSROOMS	\$0	\$10,955	\$10,954.80	100%
FOOD SERVICE UPGRADE	\$0	\$45,974	\$45,974.43	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
REPLACE WINDOW BLINDS	\$0	\$2,367	\$2,366.17	100%
COMPUTING DEVICE/TEACHER	\$0	\$68,726	\$68,726.00	100%
HVAC - PE GYM	\$55,125	\$81,535	\$81,534.53	100%
ACCESS CONTROLS	\$0	\$100,327	\$100,326.91	100%
REPAIR/RESTRIPE PARKING LOT	\$165,375	\$185,861	\$185,860.30	100%
INSTALL HAND DRYERS	\$220,500	\$8,998	\$8,997.82	100%
INSTALL TACK STRIPS	\$11,025	\$2,545	\$2,544.46	100%
TOTAL KEHELEY ELEMENTARY	\$452,025	\$1,008,830	\$1,008,828.31	100%
KELL HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$566,528	\$566,528.29	100%
REFRESH DISTRICT PRINTERS	\$0	\$83,883	\$83,882.75	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$364,306	\$364,306.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$102,086	\$102,086.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$85,912	\$85,911.92	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,333	\$1,333.20	100%
ADA CLASSROOM MODIFICATIONS	\$0	\$14,844	\$14,844.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$170,114	\$170,114.00	100%
SURVEILLANCE SYSTEMS	\$0	\$52,463	\$52,463.50	100%
ADD FENCING	\$49,613	\$53,180	\$53,179.75	100%
TOTAL KELL HIGH	\$49,613	\$1,503,007	\$1,503,008.71	100%
KEMP ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$213,568	\$213,567.78	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,102	\$43,101.81	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$181,671	\$181,671.48	100%
COPIER/DUPLICATOR REFRESH	\$0	\$37,836	\$37,836.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$25,160	\$25,160.20	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$102,382	\$102,382.00	100%
HVAC - PE GYM	\$98,000	\$61,227	\$61,227.36	100%
ACCESS CONTROLS	\$0	\$120,064	\$120,064.03	100%
FENCE PERIMETER	\$71,663	\$20,242	\$20,241.77	100%
TOTAL KEMP ELEMENTARY	\$169,663	\$814,806	\$814,807.26	100%
KENNESAW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$198,030	\$198,030.06	100%
REFRESH DISTRICT PRINTERS	\$0	\$40,115	\$40,114.61	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$179,556	\$179,555.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$63,834	\$63,834.50	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$50,302	\$50,301.83	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA HOT WATER	\$0	\$1,400	\$1,400.00	100%
SAFETY FENCING	\$0	\$5,376	\$5,375.70	100%
ADA RESTROOM MODIFICATIONS	\$0	\$1,528	\$1,527.90	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,824	\$103,824.00	100%
HVAC - PE GYM	\$73,500	\$62,688	\$62,688.46	100%
ACCESS CONTROLS	\$0	\$105,247	\$105,247.40	100%
ENCLOSE WALKWAY	\$220,500	\$278,049	\$278,048.44	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
HAND DRYERS IN STUDENT RESTROOMS	\$43,659	\$20,100	\$20,099.99	100%
VENETIAN BLINDS	\$22,050	\$15,290	\$15,289.33	100%
LOCKS ON DOORS	\$14,884	\$3,089	\$3,088.66	100%
TOTAL KENNESAW ELEMENTARY	\$374,593	\$1,140,833	\$1,140,832.66	100%
KENNESAW MOUNTAIN HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$709,679	\$709,679.35	100%
REFRESH DISTRICT PRINTERS	\$0	\$93,680	\$93,679.96	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$440,121	\$440,120.99	100%
COPIER/DUPLICATOR REFRESH	\$0	\$148,073	\$148,073.30	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$55,800	\$55,799.98	100%
CARPETING/HVAC IN PORTABLE CLASSROOMS	\$0	\$16,781	\$16,781.14	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,645	\$2,645.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$174	\$174.26	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
SECURITY GATE	\$0	\$3,780	\$3,780.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$5,853	\$5,852.76	100%
ADA SIDEWALK	\$0	\$1,200	\$1,200.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$259,392	\$259,392.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$61,192	\$61,191.50	100%
REPAVE ROAD TO PRACTICE FIELD	\$110,250	\$42,110	\$42,109.16	100%
EXTERIOR LIGHTING	\$44,100	\$20,829	\$20,828.50	100%
LANDSCAPING	\$110,250	\$79,652	\$79,651.33	100%
RESURFACE TRACK	\$248,063	\$179,415	\$179,414.52	100%
TOTAL KENNESAW MOUNTAIN HIGH	\$512,663	\$2,126,658	\$2,126,655.86	100%
KENNESAW WAREHOUSE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$5,991,226	\$5,991,226.03	100%
REFRESH DISTRICT PRINTERS	\$0	\$823	\$822.86	100%
REFRESH DISTRICT SERVERS	\$0	\$403,743	\$403,744.06	100%
REFRESH DISTRICT NETWORK	\$0	\$115,303	\$107,867.61	94%
DATA CENTER EQUIPMENT REFRESH	\$0	\$2,717,241	\$2,714,427.32	100%
COPIER/DUPLICATOR REFRESH (INCLUDES RECORD CTR)	\$0	\$33,957	\$33,956.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$11,023	\$11,023.00	100%
HUMAN RESOURCES/PAYROLL SOFTWARE UPGRADE	\$0	\$4,000,000	\$573,912.06	14%
FINANCIAL SERVICES SOFTWARE UPGRADE	\$0	\$3,000,000	\$2,771,212.53	92%
TEMPERATURE MONITORS -WALK-IN COOLERS/FREEZERS	\$0	\$6,695	\$6,695.04	100%
ADA AUDIOLOGY LAB	\$0	\$567,129	\$567,129.97	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$1,435	\$1,435.00	100%
FOOD SERVICE EQUIPMENT	\$0	\$3,102	\$3,101.75	100%
CALL MANAGEMENT SYSTEM UPGRADE	\$0	\$76,576	\$76,575.49	100%
ACCESS CONTROLS	\$0	\$68,260	\$68,259.93	100%
TOTAL KENNESAW WAREHOUSE	\$0	\$16,996,513	\$13,331,389.35	78%
KINCAID ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$152,829	\$152,829.37	100%
REFRESH DISTRICT PRINTERS	\$0	\$31,301	\$31,301.41	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$143,315	\$143,314.81	100%
COPIER/DUPLICATOR REFRESH	\$0	\$79,418	\$79,418.21	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,400	\$57,399.81	100%
FOOD SERVICE UPGRADE	\$0	\$18,324	\$18,323.86	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
ADA RESTROOM	\$0	\$9,708	\$9,708.00	100%
ADA PLAYScape	\$0	\$108,277	\$108,277.02	100%
COMPUTING DEVICE/TEACHER	\$0	\$82,110	\$82,110.00	100%
EMERGENCY GENERATOR	\$42,875	\$46,773	\$46,772.41	100%
HVAC - PE GYM	\$73,500	\$0	\$0.00	N/A
PARKING LOT AND BUS LANE REPAVING	\$215,016	\$232,259	\$232,258.57	100%
ROOFING	\$101,613	\$87,488	\$87,487.43	100%
RE-CONDITIONING / METAL ROOF	\$47,775	\$42,847	\$42,846.68	100%
ACCESS CONTROLS	\$0	\$144,287	\$144,286.64	100%
GATE AT MAIN ENTRANCE	\$3,308	\$4,900	\$4,900.00	100%
IMPROVE DRAINAGE ON PLAYGROUNDS	\$99,225	\$192,066	\$192,065.77	100%
SINK IN ART ROOM	\$11,025	\$19,725	\$19,724.28	100%
NEW MARQUEE	\$16,538	\$26,424	\$26,423.31	100%
TOTAL KINCAID ELEMENTARY	\$610,875	\$1,485,704	\$1,485,699.88	100%
KING SPRINGS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$120,845	\$120,844.94	100%
REFRESH DISTRICT PRINTERS	\$0	\$30,920	\$30,920.47	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$132,820	\$132,819.63	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COPIER/DUPLICATOR REFRESH	\$0	\$60,208	\$60,208.05	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$80,080	\$80,079.82	100%
CARPETING/HVAC IN PORTABLE CLASSROOMS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,668	\$8,668.14	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$340	\$340.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,722	\$64,722.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$53,938	\$53,937.48	100%
HVAC UPGRADES - INCLUDES PE GYM	\$987,582	\$1,032,919	\$1,032,918.10	100%
METAL REFINISH	\$38,587	\$41,900	\$41,899.48	100%
ACCESS CONTROLS	\$0	\$106,942	\$106,941.86	100%
CALLBACK BUTTONS	\$38,588	\$26,991	\$26,990.28	100%
SHELVING FOR FRONT OFFICE	\$1,200	\$0	\$0.00	N/A
TOTAL KING SPRINGS ELEMENTARY	\$1,372,207	\$1,774,532	\$1,774,528.46	100%
LABELLE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$134,740	\$134,739.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$29,695	\$29,695.50	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$132,941	\$132,940.40	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,066	\$17,066.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,536	\$24,536.00	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$10,955	\$10,954.80	100%
FOOD SERVICE UPGRADE	\$0	\$8,463	\$8,463.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM IMPROVEMENT	\$0	\$7,750	\$7,750.00	100%
ADA CLASSROOM DOOR	\$0	\$5,776	\$5,776.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,616	\$70,616.00	100%
BUILDING ADDITION INCLUDING:	\$4,477,698	\$5,078,461	\$5,078,457.50	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
METAL ROOF REFINISH				
SECURITY LIGHTING				
ENCLOSE WALKWAYS				
WHITEBOARDS				
CORRECT MOISTURE				
ACCESS CONTROLS	\$0	\$120,472	\$120,472.46	100%
CCTV SURVEILLANCE SYSTEMS	\$30,000	\$30,000	\$0.00	0%
TOTAL LABELLE ELEMENTARY	\$4,507,698	\$5,677,475	\$5,647,471.17	99%
LASSITER HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$431,800	\$431,800.24	100%
REFRESH DISTRICT PRINTERS	\$0	\$99,336	\$99,335.87	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$397,316	\$397,316.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$111,997	\$111,997.42	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$126,620	\$126,619.96	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$56,389	\$56,389.10	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,232	\$4,232.00	100%
FOOD SERVICE UPGRADE	\$0	\$18,527	\$18,527.59	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA STADIUM IMPROVEMENTS	\$0	\$30,625	\$30,625.23	100%
COOLER/FREEZER REPAIR	\$0	\$3,389	\$3,389.20	100%
ADA MAT TABLE REPAIR	\$0	\$11,327	\$11,327.14	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,304	\$3,304.21	100%
COMPUTING DEVICE/TEACHER	\$0	\$228,522	\$228,522.00	100%
EMERGENCY GENERATOR	\$55,125	\$90,365	\$90,364.98	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$695,556	\$695,555.27	100%
FLOORING - CARPET	\$1,005,281	\$398,740	\$398,739.57	100%
HVAC - COOLING TOWER	\$98,000	\$109,239	\$109,238.76	100%
REPLACE GYM BLEACHERS	\$343,000	\$275,687	\$275,686.28	100%
TRACK RESURFACING	\$245,000	\$229,415	\$229,414.57	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$68,123	\$68,122.50	100%
IMPROVE DRAINAGE & ADD SIDEWALK	\$330,750	\$168,713	\$168,712.66	100%
THEATER SEATING	\$110,250	\$64,779	\$64,778.97	100%
TOTAL LASSITER HIGH	\$2,677,406	\$3,630,268	\$3,630,266.57	100%
LEWIS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$230,761	\$230,760.90	100%
REFRESH DISTRICT PRINTERS	\$0	\$40,979	\$40,979.22	100%
REFRESH DISTRICT SERVERS	\$0	\$9,099	\$9,098.94	100%
REFRESH DISTRICT NETWORK	\$0	\$163,998	\$163,997.76	100%
COPIER/DUPLICATOR REFRESH	\$0	\$38,884	\$38,884.14	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,284	\$69,284.18	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$112,434	\$112,434.00	100%
PE ADDITION INCLUDING: TEMPERATURE MONITORS HVAC - PE GYM PARKING LOT REPAVING BUS LANE REPAVING CANOPY AT FRONT OF SCHOOL DOOR LOCKS FOR THE ADDITION ENCLOSE BREEZEWAY ACCESS CONTROLS	\$2,633,796	\$873,436	\$873,435.86	100%
TOTAL LEWIS ELEMENTARY	\$2,633,796	\$1,648,826	\$1,648,825.61	100%
LINDLEY 6TH GRADE ACADEMY				
REFRESH DISTRICT NETWORK	\$0	\$175,532	\$175,530.86	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$379	\$379.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$164,192	\$164,192.07	100%
FURNITURE & EQUIPMENT	\$0	\$377,261	\$377,260.72	100%
ADA RAMP & CURB	\$0	\$26,621	\$26,620.87	100%
ACCESS CONTROLS	\$0	\$520	\$520.00	100%
FACILITY UPGRADE	\$0	\$64,020	\$64,019.60	100%
HVAC	\$0	\$1,670,277	\$1,670,276.31	100%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$0	\$2,478,802	\$2,478,799.43	100%
LINDLEY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$381,862	\$381,862.48	100%
REFRESH DISTRICT PRINTERS	\$0	\$68,592	\$68,592.44	100%
REFRESH DISTRICT SERVERS	\$0	\$5,837	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$223,160	\$223,159.87	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,110	\$60,109.68	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$156,221	\$156,221.25	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE AIR-CONDITIONING	\$0	\$106,278	\$106,278.28	100%
FENCING/ATHLETIC FIELD FENCING	\$38,588	\$2,524	\$2,524.41	100%
6TH GRADE ACADEMY SIGN	\$0	\$282	\$281.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,330	\$1,330.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$167,062	\$167,062.00	100%
HVAC - PE GYM	\$110,250	\$108,802	\$108,802.43	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$19,724	\$19,724.00	100%
ADD DESKTOP COMPUTERS	\$15,000	\$6,719	\$6,718.60	100%
ACOUSTICAL PANELS IN CAFETERIA	\$33,075	\$9,289	\$9,288.98	100%
INSTALL EXHAUST FANS	\$33,075	\$0	\$0.00	N/A
TOTAL LINDLEY MIDDLE	\$229,988	\$1,324,030	\$1,324,032.03	100%
LOST MOUNTAIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$275,334	\$275,333.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$47,866	\$47,866.32	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$166,082	\$166,081.32	100%
COPIER/DUPLICATOR REFRESH	\$0	\$80,758	\$80,757.90	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$44,362	\$44,361.65	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,790	\$16,789.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,511	\$5,511.00	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,163	\$2,163.02	100%
COMPUTING DEVICE/TEACHER	\$0	\$147,042	\$147,042.00	100%
CLASSROOM ADDITION INCLUDING: TEMPERATURE MONITORS COOLERS/FREEZERS HVAC - PE GYM ADD VEHICLE ENTRANCE TO PARKING LOT REPLACE SOD ON FIELD IMPROVE LIGHTING ON STAGE	\$4,316,636	\$4,676,190	\$4,676,190.10	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$21,589	\$21,589.00	100%
TOTAL LOST MOUNTAIN MIDDLE	\$4,316,636	\$5,489,759	\$5,489,758.22	100%
LOVINGGOOD MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$16	\$16.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,272	\$53,271.87	100%
REFRESH DISTRICT NETWORK	\$0	\$151,016	\$151,016.00	100%
LAND ACQUISITIONS	\$0	\$155,118	\$155,118.01	100%
NEW WEST COBB MIDDLE SCHOOL	\$21,370,265	\$18,400,134	\$18,400,129.56	100%
ADA RESTROOM	\$0	\$12,658	\$12,658.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,090	\$69,090.00	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
CCTV SURVEILLANCE SYSTEMS	\$0	\$24,439	\$24,439.47	100%
TOTAL LOVINGGOOD MIDDLE	\$21,370,265	\$18,867,750	\$18,867,746.21	100%
MABLETON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$108,075	\$108,075.46	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,023	\$23,023.33	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$8,000	\$8,001.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,119	\$25,118.79	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$38,062	\$38,062.00	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$27,981	\$27,981.30	100%
LAND ACQUISITIONS	\$0	\$998,120	\$998,119.88	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,203	\$5,203.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,463	\$8,463.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REMOVE 2 WALLS IN CAFETERIA	\$0	\$3,200	\$3,200.00	100%
ADA CURB CUT	\$0	\$1,750	\$1,750.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,848	\$64,848.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$126,108	\$126,107.55	100%
HVAC - PE GYM	\$110,250	\$60,866	\$60,865.50	100%
PARKING LOT REPAVING	\$35,133	\$0	\$0.00	N/A
SANITARY SEWER	\$27,562	\$0	\$0.00	N/A
ACCESS CONTROLS	\$0	\$140,003	\$140,003.02	100%
ADD CANOPY AT BUS LOADING AREA	\$71,663	\$0	\$0.00	N/A
TOTAL MABLETON ELEMENTARY	\$550,858	\$1,648,166	\$1,648,166.45	100%
MABRY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$344,959	\$344,959.42	100%
REFRESH DISTRICT PRINTERS	\$0	\$55,589	\$55,588.91	100%
REFRESH DISTRICT SERVERS	\$0	\$7,164	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$149,325	\$149,325.31	100%
COPIER/DUPLICATOR REFRESH	\$0	\$83,512	\$83,511.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$63,374	\$63,373.96	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$28,044	\$28,044.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,232	\$7,232.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
BUILDING ADDITION INCLUDING:	\$10,762,779	\$5,889,716	\$5,889,715.64	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
ROOFING - SKYLIGHT				
ROOFING				
CANOPY				
REPLACE SHELVING				
SECURITY AT EXIT DOORS				
REFURBISH GYM FLOOR				
COMPUTING DEVICE/TEACHER	\$0	\$104,467	\$104,466.70	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$23,372	\$23,371.75	100%
TOTAL MABRY MIDDLE	\$10,762,779	\$6,756,948	\$6,756,948.51	100%
MAINTENANCE FACILITY ARGO ROAD				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$8,185	\$8,185.46	100%
COPIER/DUPLICATOR REFRESH	\$0	\$4,128	\$4,127.84	100%
FENCING	\$0	\$11,695	\$11,695.05	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$0	\$24,008	\$24,008.35	100%
MARS HILL ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1,175	\$1,175.10	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL MARS HILL ROAD BUS SHOP	\$0	\$5,054	\$5,054.10	100%
MARTHA MOORE EDUCATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$368,166	\$368,165.90	100%
REFRESH DISTRICT SERVERS	\$0	\$5,001	\$5,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$76,035	\$76,035.09	100%
MARTHA MOORE ADA REFLLOORING	\$0	\$5,003	\$5,003.06	100%
COMPUTING DEVICE/TEACHER	\$0	\$30,282	\$30,282.00	100%
TOTAL MARTHA MOORE EDUCATION CENTER	\$0	\$486,468	\$486,469.08	100%
MCCALL PRIMARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,465	\$2,464.82	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,788	\$23,788.19	100%
REFRESH DISTRICT SERVERS	\$0	\$1,258	\$1,258.00	100%
REFRESH DISTRICT NETWORK	\$0	\$140,975	\$140,974.94	100%
NEW PRIMARY SCHOOL	\$9,887,493	\$10,317,859	\$10,317,858.77	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE SMALL EQUIPMENT	\$0	\$607	\$606.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,000	\$56,000.00	100%
ACCESS CONTROLS	\$0	\$78,684	\$78,684.30	100%
TOTAL MCCALL PRIMARY	\$9,887,493	\$10,621,636	\$10,621,635.52	100%
MCCLESKEY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$209,201	\$209,200.49	100%
REFRESH DISTRICT PRINTERS	\$0	\$41,278	\$41,277.86	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$118,650	\$118,649.54	100%
COPIER/DUPLICATOR REFRESH	\$0	\$28,083	\$28,083.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,491	\$34,490.95	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$36,818	\$36,818.10	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,953	\$5,953.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,713.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT/RAMP	\$0	\$5,000	\$5,000.00	100%
MCCLESKEY MS ADA RESTROOM MODIFY	\$0	\$5,782	\$5,782.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,240	\$2,240.10	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,394	\$86,394.00	100%
HVAC - PE GYM	\$110,250	\$119,656	\$119,655.90	100%
BUS LANE & PARKING LOT REPAVING	\$439,544	\$89,332	\$89,331.76	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$21,974	\$21,974.00	100%
LIGHTING / SOUND IN THEATER	\$165,375	\$229,902	\$229,902.00	100%
TOTAL MCCLESKEY MIDDLE	\$715,169	\$1,051,616	\$1,051,615.19	100%
MCCLURE MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$18	\$18.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$51,591	\$51,590.97	100%
REFRESH DISTRICT NETWORK	\$0	\$158,765	\$158,764.48	100%
LAND ACQUISITIONS	\$0	\$14,300	\$14,300.00	100%
NEW MIDDLE SCHOOL	\$25,171,440	\$22,714,767	\$22,714,760.35	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$28,672	\$28,672.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$27,789	\$27,789.47	100%
TOTAL MCCLURE MIDDLE	\$25,171,440	\$22,997,909	\$22,997,902.07	100%
MCEACHERN HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$673,712	\$673,712.15	100%
REFRESH DISTRICT PRINTERS	\$0	\$102,109	\$102,109.16	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$684,085	\$684,085.69	100%
COPIER/DUPLICATOR REFRESH	\$0	\$171,742	\$171,742.34	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,200	\$59,200.34	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$50,484	\$50,483.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$12,656	\$12,656.00	100%
BREAKDOWN/REMOVAL OF PORTABLES	\$0	\$17,005	\$17,004.50	100%
FOOD SERVICE UPGRADE	\$0	\$9,857	\$9,856.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK/CURB CUTS	\$0	\$5,350	\$5,350.00	100%
ADA CLASSROOM MODIFY	\$0	\$4,710	\$4,710.05	100%
SPECIAL NEEDS CLASSROOM MODIFY	\$0	\$45,930	\$45,929.88	100%
COMPUTING DEVICE/TEACHER	\$0	\$286,790	\$286,790.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$444,747	\$444,746.60	100%
REPLACE EXTERIOR SANITARY SEWER	\$47,775	\$91,479	\$91,478.50	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$173,265	\$173,264.97	100%
REPLACE DINING/KITCHEN	\$1,653,750	\$4,995,318	\$4,995,317.37	100%
VENETIAN BLINDS	\$33,075	\$25,611	\$25,610.92	100%
TOTAL MCEACHERN HIGH	\$2,224,600	\$7,862,199	\$7,862,198.23	100%
MILFORD ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$115,182	\$115,181.83	100%
REFRESH DISTRICT PRINTERS	\$0	\$30,715	\$30,714.82	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$137,338	\$137,337.56	100%
COPIER/DUPLICATOR REFRESH	\$0	\$37,548	\$37,547.66	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$43,551	\$43,551.56	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$22,371	\$22,370.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,232	\$7,232.00	100%
FOOD SERVICE UPGRADE	\$0	\$23,839	\$23,839.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$87,710	\$87,710.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES	\$1,967,841	\$2,290,599	\$2,290,596.70	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

<u>LOCATION/DESCRIPTION</u>	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Expended To Date</u>	<u>% Complete</u>
HVAC - PE GYM				
PLUMBING FIXTURES				
SANITARY SEWER				
METAL REFINISH				
UPGRADE FRONT ENTRANCE				
CAFETERIA WINDOWS				
ACCESS CONTROLS	\$0	\$119,681	\$119,680.27	100%
TOTAL MILFORD ELEMENTARY	\$1,967,841	\$2,922,177	\$2,922,172.44	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
MOUNTAIN VIEW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$206,950	\$206,949.92	100%
REFRESH DISTRICT PRINTERS	\$0	\$35,372	\$35,372.32	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$167,284	\$167,284.07	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$71,177	\$71,177.38	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$86,902	\$86,902.43	100%
FOOD SERVICE UPGRADE	\$0	\$21,862	\$21,862.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FENCING BETWEEN PLAYGROUND & PARKING LOT	\$22,050	\$8,553	\$8,552.58	100%
COMPUTING DEVICE/TEACHER	\$0	\$83,594	\$83,594.00	100%
HVAC - PE GYM	\$61,250	\$63,896	\$63,895.50	100%
ACCESS CONTROLS	\$0	\$127,681	\$127,680.81	100%
RESURFACE/RESTRIPE PARKING LOT	\$110,250	\$204,025	\$204,024.26	100%
PAINT INTERIOR AND EXTERIOR	\$134,946	\$103,317	\$103,316.78	100%
ACCESS POINTS IN KINDERGARTEN BUILDING	\$1,800	\$3,249	\$3,248.88	100%
LANDSCAPE PLAY AREAS	\$93,713	\$86,043	\$86,042.19	100%
INSTALL INTERIOR WINDOW IN FRONT OFFICE	\$5,513	\$8,779	\$8,778.95	100%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$429,522	\$1,284,851	\$1,284,849.51	100%
MT BETHEL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$340,231	\$340,230.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,322	\$38,322.60	100%
REFRESH DISTRICT SERVERS	\$0	\$7,888	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$139,646	\$139,646.31	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$60,152	\$60,152.08	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,463	\$64,463.09	100%
FOOD SERVICE UPGRADE	\$0	\$3,218	\$3,217.72	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
WALK-IN COOLER/FREEZER	\$0	\$109,458	\$109,457.65	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA SIDEWALK/RAMP/CC	\$0	\$6,725	\$6,725.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,688	\$93,688.00	100%
EMERGENCY GENERATOR	\$42,875	\$46,069	\$46,068.15	100%
HVAC- PE GYM	\$52,062	\$51,443	\$51,442.50	100%
ROOFING	\$128,625	\$89,796	\$89,795.20	100%
ACCESS CONTROLS	\$0	\$133,776	\$133,776.10	100%
FENCING & GATE	\$38,588	\$0	\$0.00	N/A
LIGHTING IN FRONT PARKING LOT	\$27,563	\$55,584	\$55,583.69	100%
MODIFY FRONT OFFICE FOR SAFETY & SECURITY	\$137,813	\$101,764	\$101,763.34	100%
CANOPIES FOR BUS PARKING & FRONT WALKWAY	\$143,325	\$99,085	\$99,084.46	100%
TOTAL MT BETHEL ELEMENTARY	\$570,851	\$1,441,753	\$1,441,749.54	100%
MURDOCK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$214,349	\$214,349.12	100%
REFRESH DISTRICT PRINTERS	\$0	\$35,706	\$35,706.38	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$131,795	\$131,795.05	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$38,789	\$38,788.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$60,750	\$60,750.38	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$14,141	\$14,141.46	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,713.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REPLACE FENCING	\$0	\$14,406	\$14,406.25	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,545	\$1,545.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,688	\$93,688.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM ROOFING INSTALL CANOPY OVER SIDEWALK	\$5,620,305	\$6,651,460	\$6,618,555.69	100%
ACCESS CONTROLS	\$0	\$177,297	\$177,297.14	100%
TOTAL MURDOCK ELEMENTARY	\$5,620,305	\$7,450,615	\$7,417,712.24	100%
NICHOLSON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$122,799	\$122,798.54	100%
REFRESH DISTRICT PRINTERS	\$0	\$25,587	\$25,586.69	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$97,683	\$97,682.76	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$17,087	\$17,087.25	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$72,879	\$72,878.88	100%
FOOD SERVICE UPGRADE	\$0	\$13,753	\$13,753.15	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$662	\$661.91	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COMPUTING DEVICE/TEACHER	\$0	\$76,342	\$76,342.00	100%
HVAC - PE GYM	\$73,500	\$49,746	\$49,745.50	100%
ACCESS CONTROLS	\$0	\$96,655	\$96,655.13	100%
SIDEWALKS	\$22,050	\$12,008	\$12,007.50	100%
IMPROVE DRAINAGE/CONNECT DOWNSPOUTS/PIPE	\$55,125	\$76,064	\$76,063.17	100%
HAND DRYERS IN STUDENT RESTROOMS	\$26,681	\$7,215	\$7,214.11	100%
WHITEBOARDS	\$44,100	\$28,547	\$28,546.28	100%
REPLACE VENETIAN BLINDS	\$11,025	\$9,490	\$9,489.68	100%
TOTAL NICHOLSON ELEMENTARY	\$232,481	\$714,666	\$714,661.38	100%
NICKAJACK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$230,263	\$230,263.40	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,445	\$37,445.22	100%
REFRESH DISTRICT SERVERS	\$0	\$7,870	\$7,870.00	100%
REFRESH DISTRICT NETWORK	\$0	\$154,893	\$154,892.81	100%
COPIER/DUPLICATOR REFRESH	\$0	\$59,955	\$59,954.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,018	\$28,017.71	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FENCE PLAY AREA	\$0	\$4,692	\$4,691.60	100%
ADA RESTROOM RENOVATION	\$0	\$19,501	\$19,500.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,436	\$86,436.00	100%
HVAC - PE GYM	\$98,000	\$76,880	\$76,879.50	100%
ACCESS CONTROLS	\$0	\$119,209	\$119,208.60	100%
LANDSCAPING	\$22,050	\$23,449	\$23,448.69	100%
TOTAL NICKAJACK ELEMENTARY	\$120,050	\$848,971	\$848,968.87	100%
NORTH COBB HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$483,341	\$483,341.48	100%
REFRESH DISTRICT PRINTERS	\$0	\$86,238	\$86,238.17	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$399,620	\$399,620.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$105,660	\$105,659.64	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$111,132	\$111,131.28	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$52,833	\$52,832.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$19,079	\$19,079.00	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA CLASSROOM RENOVATION	\$0	\$66,030	\$66,030.01	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$6,467	\$6,466.62	100%
FENCE REPLACEMENT	\$0	\$3,843	\$3,843.40	100%
BUILDING ADDITION INCLUDING: FOOD SERVICE UPGRADES MAIN SWITCHGEAR & PANEL UPGRADES FLOORING - GYM ROOFING LIGHTING REPAIR PE FIELD	\$12,205,422	\$9,622,829	\$9,622,825.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$215,838	\$215,838.00	100%
LIGHTING-FOOTBALL	\$367,500	\$201,565	\$201,565.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$101,585	\$101,584.65	100%
LIGHTING-BASEBALL	\$275,625	\$184,048	\$184,047.52	100%
TOTAL NORTH COBB HIGH	\$12,848,547	\$11,666,375	\$11,666,369.64	100%
NORTON PARK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$169,104	\$169,104.26	100%
REFRESH DISTRICT PRINTERS	\$0	\$26,776	\$26,775.60	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$160,474	\$160,473.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,990	\$49,989.99	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,342	\$34,341.93	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$11,206	\$11,206.16	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,337	\$2,337.00	100%
FOOD SERVICE UPGRADE	\$0	\$32,579	\$32,579.24	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA HANDRAILS	\$0	\$600	\$600.00	100%
ADA RESTROOM RENOVATION	\$0	\$11,297	\$11,296.10	100%
COMPUTING DEVICE/TEACHER	\$0	\$109,592	\$109,592.00	100%
BUILDING ADDITION INCLUDING: WALK-IN COOLER/FREEZER ADA RAMPS MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM PLUMBING FIXTURES REPLACE WATER PIPING	\$4,363,365	\$4,177,920	\$4,177,916.39	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
INCREASE SECURITY LIGHTING				
REPLACE CARPET				
ACCESS CONTROLS	\$0	\$148,247	\$148,246.77	100%
REPLACE RISERS	\$8,820	\$8,320	\$8,320.00	100%
TOTAL NORTON PARK ELEMENTARY	\$4,372,185	\$4,948,952	\$4,948,946.37	100%
OAKWOOD SCHOOL				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$185,437	\$185,436.61	100%
REFRESH DISTRICT PRINTERS	\$0	\$24,539	\$24,538.93	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$269,662	\$269,661.77	100%
COPIER/DUPLICATOR REFRESH	\$0	\$44,908	\$44,908.31	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,504	\$37,503.98	100%
COMPUTING DEVICE/TEACHER	\$0	\$40,208	\$40,208.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$351,420	\$351,419.86	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$42,897	\$42,897.48	100%
REPLACE GYM FLOOR	\$158,760	\$84,927	\$84,926.96	100%
IMPROVE LIGHTING IN 100 & 300 BUILDINGS	\$110,250	\$109,947	\$109,946.77	100%
MODIFY ADMINISTRATIVE AREA	\$165,375	\$137,184	\$137,183.63	100%
TOTAL OAKWOOD HIGH	\$801,885	\$1,334,540	\$1,334,538.85	100%
OSBORNE HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$518,691	\$518,691.22	100%
REFRESH DISTRICT PRINTERS	\$0	\$84,514	\$84,513.62	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$483,873	\$483,872.73	100%
COPIER/DUPLICATOR REFRESH	\$0	\$153,630	\$153,630.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$87,996	\$87,996.24	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$78,363	\$78,363.24	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$6,569	\$6,569.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES LIGHTING-FOOTBALL LIGHTING-BASEBALL HVAC PLUMBING FIXTURES NEW TENNIS COURTS VENETIAN BLINDS UPGRADE GREENHOUSE GYM FLOOR STAGE CURTAINS INSTALL SINK	\$12,062,824	\$5,962,561	\$5,962,556.32	100%
ADA RESTROOM RENOVATION	\$0	\$3,600	\$3,600.00	100%
ADA RAMPS/CANOPIES	\$0	\$203,946	\$203,946.17	100%
ADA CLASSROOM RESTROOM RENOVATION	\$0	\$11,555	\$11,555.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,179	\$2,178.73	100%
ADA DOOR OPENERS	\$0	\$27,784	\$27,784.34	100%
ADA TRANSITION ACADEMY	\$0	\$50,367	\$50,367.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$192,766	\$192,766.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$63,404	\$63,403.82	100%
TOTAL OSBORNE HIGH	\$12,062,824	\$7,937,899	\$7,937,894.47	100%
PALMER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$301,124	\$301,123.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$71,119	\$71,119.17	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$170,504	\$170,504.49	100%
COPIER/DUPLICATOR REFRESH	\$0	\$66,875	\$66,874.72	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,543	\$37,542.81	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$111,034	\$111,034.00	100%
HVAC - PE GYM	\$110,250	\$108,724	\$108,723.89	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$17,242	\$17,242.00	100%
STAIRWAY TO FIELD	\$44,100	\$23,212	\$23,211.88	100%
HVAC KITCHEN	\$82,688	\$106,279	\$106,278.28	100%
IMPROVE ACOUSTICS IN CAFETERIA	\$36,750	\$9,289	\$9,288.98	100%
TOTAL PALMER MIDDLE	\$273,788	\$1,031,233	\$1,031,232.63	100%
PEBBLEBROOK HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$497,224	\$497,223.68	100%
REFRESH DISTRICT PRINTERS	\$0	\$89,603	\$89,602.67	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH DISTRICT NETWORK	\$0	\$425,799	\$425,798.31	100%
COPIER/DUPLICATOR REFRESH	\$0	\$116,949	\$116,948.93	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$157,907	\$157,907.10	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$78,363	\$78,363.24	100%
FENCING	\$0	\$43,008	\$43,008.18	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,521	\$2,521.37	100%
ADA RESTROOM MODIFICATION	\$0	\$3,720	\$3,720.00	100%
ADA PLATFORM LIFT	\$0	\$34,460	\$34,459.73	100%
26 ADDITIONAL CLASSROOMS INCLUDING:	\$8,888,290	\$4,448,928	\$4,448,922.88	100%
LIGHTING-FOOTBALL				
LIGHTING-BASEBALL				
PLUMBING FIXTURES				
REPLACE EXTERIOR SANITARY SEWER				
RESURFACE PARKING LOT				
RENOVATE CLASSROOM				
COMPUTING DEVICE/TEACHER	\$0	\$195,230	\$195,230.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$84,236	\$84,236.22	100%
TOTAL PEBBLEBROOK HIGH	\$8,888,290	\$6,184,050	\$6,184,043.13	100%
PICKETT'S MILL ELEMENTARY				
REFRESH DISTRICT NETWORK	\$0	\$728	\$727.04	100%
LAND ACQUISITIONS	\$0	\$4,548,390	\$4,548,389.81	100%
NEW ELEMENTARY SCHOOL	\$15,218,083	\$18,551,107	\$18,551,107.30	100%
ACCESS CONTROLS	\$0	\$104,802	\$104,801.93	100%
TOTAL PICKETT'S MILL ELEMENTARY	\$15,218,083	\$23,205,027	\$23,205,026.08	100%
PINE MOUNTAIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$229,831	\$229,831.30	100%
REFRESH DISTRICT PRINTERS	\$0	\$47,839	\$47,838.64	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$131,086	\$131,085.50	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,429	\$54,428.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,911	\$58,910.85	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$28,044	\$28,044.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,761	\$7,761.00	100%
FOOD SERVICE UPGRADE	\$0	\$17,269	\$17,268.83	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB STRIPING	\$0	\$450	\$450.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$379	\$379.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
BUILDING ADDITION INCLUDING:	\$2,523,317	\$2,475,284	\$2,475,283.62	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
LANDSCAPING				
CCTV SURVEILLANCE SYSTEMS	\$0	\$14,188	\$14,188.00	100%
TOTAL PINE MOUNTAIN MIDDLE	\$2,523,317	\$3,177,004	\$3,177,002.49	100%
PITNER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,114	\$177,114.13	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,002	\$43,002.56	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$175,481	\$175,480.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$32,854	\$32,853.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$62,387	\$62,387.49	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,782	\$103,782.00	100%
HVAC - PE GYM	\$98,000	\$51,845	\$51,845.27	100%
ACCESS CONTROLS	\$0	\$123,432	\$123,432.37	100%
TOTAL PITNER ELEMENTARY	\$98,000	\$777,487	\$777,488.05	100%
PITTS TRANSPORTATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$36,073	\$36,072.96	100%
REFRESH DISTRICT PRINTERS	\$0	\$5,431	\$5,430.98	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,578	\$30,578.16	100%
BUSES, VEHICLES & EQUIPMENT	\$0	\$6,723,323	\$6,723,322.21	100%
FENCE REPLACEMENT	\$0	\$12,613	\$12,612.70	100%
REPLACE HVAC SYSTEM	\$432,745	\$490,225	\$490,223.16	100%
ROOFING	\$231,828	\$70,558	\$70,557.50	100%
TOTAL PITTS TRANSPORTATION CENTER	\$664,573	\$7,368,801	\$7,368,797.67	100%
POPE HIGH				

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH OBSOLETE WORKSTATIONS	\$0	\$664,187	\$664,187.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,501	\$95,500.92	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$352,629	\$352,628.95	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$149,288	\$149,288.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,171	\$57,171.16	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,599	\$5,598.66	100%
FOOD SERVICE UPGRADE	\$0	\$28,736	\$28,735.80	100%
FOOD SERVICE PHONE RINGERS	\$0	\$166	\$165.80	100%
FENCING	\$0	\$23,057	\$23,057.24	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
ADA MAT TABLE	\$0	\$2,621	\$2,621.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$178,556	\$178,556.00	100%
HVAC - COOLING TOWERS	\$196,000	\$200,009	\$200,008.07	100%
REPLACE GYM BLEACHERS	\$343,000	\$332,832	\$332,831.99	100%
TRACK RESURFACING	\$245,000	\$197,288	\$197,287.36	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$53,852	\$53,852.00	100%
WINDOW FOR OFFICE	\$5,513	\$13,013	\$13,013.00	100%
THEATER RENOVATION	\$165,375	\$355,708	\$355,708.00	100%
TOTAL POPE HIGH	\$954,888	\$2,717,333	\$2,717,331.41	100%
POWDER SPRINGS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$213,994	\$213,994.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,854	\$37,854.18	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$166,877	\$166,877.24	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$57,804	\$57,803.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$95,321	\$95,320.87	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$108,108	\$108,108.00	100%
HVAC-PE GYM	\$73,500	\$57,177	\$57,176.50	100%
ACCESS CONTROLS	\$0	\$111,554	\$111,554.44	100%
CANOPY AT BUS AREA	\$71,663	\$106,451	\$106,450.56	100%
DOOR LOCKS	\$15,711	\$1,843	\$1,842.11	100%
ADDITIONAL LIGHTING AT BUS AREA	\$27,563	\$17,834	\$17,833.67	100%
FENCE PLAY AREA	\$44,100	\$30,870	\$30,869.09	100%
REPLACE MEDIA CENTER CASE WORK	\$93,713	\$133,216	\$133,216.42	100%
TOTAL POWDER SPRINGS ELEMENTARY	\$326,250	\$1,145,449	\$1,145,446.41	100%
POWERS FERRY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$152,848	\$152,848.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$25,721	\$25,720.79	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$118,875	\$118,874.51	100%
COPIER/DUPPLICATOR REFRESH	\$0	\$25,098	\$25,098.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,955	\$46,955.60	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$33,592	\$33,591.96	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,174	\$3,174.00	100%
FOOD SERVICE UPGRADE	\$0	\$25,103	\$25,102.74	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$5,390	\$5,389.62	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$57,953	\$57,952.28	100%
HVAC INCLUDING PE GYM	\$629,919	\$746,240	\$746,239.63	100%
SANITARY SEWER	\$7,350	\$32,383	\$32,382.16	100%
ROOFING	\$261,889	\$365,428	\$365,427.83	100%
METAL REFINISH	\$38,587	\$36,616	\$36,615.86	100%
ACCESS CONTROLS	\$0	\$125,584	\$125,583.81	100%
CANOPY FOR BUS AREA	\$71,663	\$82,606	\$82,605.45	100%
BOOK CASES FOR CLASSROOMS	\$75,000	\$9,520	\$9,520.00	100%
SCHOOL SIGN	\$11,025	\$19,623	\$19,622.60	100%
ADD SCHOOL NAME TO THE BUILDING	\$11,025	\$1,929	\$1,928.79	100%
TOTAL POWERS FERRY ELEMENTARY	\$1,412,708	\$1,991,963	\$1,991,958.88	100%
RECORDS CENTER				
COPIER/DUPPLICATOR REFRESH	\$0	\$7,758	\$7,758.00	100%
TOTAL RECORDS CENTER	\$0	\$7,758	\$7,758.00	100%
RIVERSIDE INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$256,927	\$256,926.52	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,586	\$43,585.62	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$177,106	\$177,106.10	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COPIER/DUPLICATOR REFRESH	\$0	\$57,615	\$57,615.18	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,498	\$24,498.15	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
INTERMEDIATE SCHOOL SIGN	\$0	\$1,750	\$1,750.00	100%
FURNITURE REPLACEMENT/PRIMARY SCHOOL	\$0	\$12,662	\$12,661.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$85,036	\$85,036.00	100%
HVAC - PE GYM	\$98,000	\$54,158	\$54,157.50	100%
ACCESS CONTROLS	\$0	\$119,696	\$119,696.41	100%
CCTV SURVEILLANCE SYSTEMS	\$30,000	\$22,713	\$22,713.00	100%
TOTAL RIVERSIDE INTERMEDIATE	\$128,000	\$867,986	\$867,986.04	100%
RIVERSIDE PRIMARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,466	\$2,465.82	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,065	\$23,064.61	100%
REFRESH DISTRICT NETWORK	\$0	\$123,828	\$123,826.30	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$456	\$456.04	100%
NEW PRIMARY SCHOOL	\$9,537,353	\$8,732,526	\$8,732,525.67	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,238	\$56,238.00	100%
ACCESS CONTROLS	\$0	\$79,421	\$79,421.20	100%
TOTAL RIVERSIDE PRIMARY	\$9,537,353	\$9,018,000	\$9,017,997.64	100%
ROCKY MOUNT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$123,768	\$123,767.59	100%
REFRESH DISTRICT PRINTERS	\$0	\$32,764	\$32,763.91	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$133,249	\$133,248.79	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,231	\$25,230.82	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$74,751	\$74,750.78	100%
FOOD SERVICE UPGRADE	\$0	\$2,509	\$2,508.72	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA WALL	\$0	\$5,125	\$5,125.00	100%
FENCE PLAYGROUND	\$0	\$7,197	\$7,197.10	100%
ADA CLASSROOMS /SOUND INSULATION	\$0	\$5,937	\$5,937.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$250,993	\$250,992.99	100%
HVAC - PE GYM	\$67,375	\$65,560	\$65,559.60	100%
BUS LANE/PARKING LOT REPAVING & ADD PARKING	\$305,730	\$241,596	\$241,595.79	100%
METAL REFINISH	\$47,958	\$41,287	\$41,286.42	100%
ACCESS CONTROLS	\$0	\$90,721	\$90,721.39	100%
INSTALL VISION WINDOWS TO INTERIOR DOORS	\$11,025	\$9,470	\$9,470.00	100%
ROOM NUMBERS ON DOORS	\$5,513	\$9,861	\$9,860.68	100%
VENETIAN BLINDS	\$11,025	\$10,525	\$10,524.69	100%
INSTALL HAND DRYER IN RESTROOM	\$33,957	\$13,466	\$13,465.36	100%
BACKSTOP FOR FIELD /LANDSCAPE GROUNDS	\$38,588	\$55,866	\$55,865.89	100%
WHITEBOARDS AND TACK BOARDS	\$41,895	\$29,930	\$29,929.66	100%
ADD SINK	\$11,025	\$9,261	\$9,260.28	100%
TOTAL ROCKY MOUNT ELEMENTARY	\$880,341	\$1,315,858	\$1,315,853.53	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ROSE GARDEN SCHOOL				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1	\$1.00	100%
REFRESH DISTRICT SERVERS	\$0	\$5,001	\$5,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$8,070	\$8,070.00	100%
TOTAL ROSE GARDEN	\$0	\$15,053	\$15,054.03	100%
RUSSELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$222,320	\$222,320.08	100%
REFRESH DISTRICT PRINTERS	\$0	\$42,392	\$42,391.78	100%
REFRESH DISTRICT SERVERS	\$0	\$7,984	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$213,180	\$213,179.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,683	\$36,682.72	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,082	\$35,082.11	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$22,371	\$22,370.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,508	\$4,508.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,406	\$2,405.87	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
ADA MODIFICATIONS FOR VISUALLY IMPAIRED	\$0	\$111,599	\$111,598.56	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,478	\$86,478.00	100%
BUILDING ADDITION INCLUDING:	\$7,738,558	\$7,177,969	\$7,177,961.73	100%
WALK-IN COOLER/FREEZER				
ADA MODIFICATIONS FRONT ENTRANCE				
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
BUS LANE REPAVING				
PARKING LOT REPAVING				
PLUMBING FIXTURES				
METAL ROOF REFINISHING				
VENETIAN BLINDS				
CASEWORK IN MEDIA CENTER				
SCHOOL SIGN				
RESTROOM STALLS				
ACCESS CONTROLS	\$0	\$157,581	\$157,580.85	100%
CANOPY AT BUS AREA	\$71,663	\$58,322	\$58,321.60	100%
FENCING & GATE	\$44,100	\$0	\$0.00	N/A
TOTAL RUSSELL ELEMENTARY	\$7,854,321	\$8,179,558	\$8,179,546.00	100%
SANDERS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$169,802	\$169,802.12	100%
REFRESH DISTRICT PRINTERS	\$0	\$36,215	\$36,215.48	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$183,828	\$183,828.38	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,465	\$60,464.56	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$75,382	\$75,381.95	100%
FOOD SERVICE UPGRADE	\$0	\$6,241	\$6,241.41	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$30,620	\$30,619.31	100%
COMPUTING DEVICE/TEACHER	\$0	\$129,780	\$129,780.00	100%
HVAC - PE GYM	\$98,000	\$73,480	\$73,480.42	100%
ACCESS CONTROLS	\$0	\$100,498	\$100,497.92	100%
ACOUSTIC TREATMENT FOR GYM	\$27,563	\$20,885	\$20,884.99	100%
RE-STRIPE PARKING AREA	\$5,513	\$2,630	\$2,629.40	100%
TOTAL SANDERS ELEMENTARY	\$131,076	\$899,171	\$899,170.41	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SANDERS ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,350	\$2,350.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL SANDERS ROAD BUS SHOP	\$0	\$6,229	\$6,229.20	100%
SEDALIA PARK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$153,220	\$153,220.06	100%
REFRESH DISTRICT PRINTERS	\$0	\$34,745	\$34,745.32	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$156,620	\$156,620.50	100%
COPIER/DUPLICATOR REFRESH	\$0	\$39,129	\$39,128.93	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$29,063	\$29,063.32	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK	\$0	\$8,176	\$8,176.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$115,360	\$115,360.00	100%
BUILDING ADDITION INCLUDING: HVAC- PE GYM ROOFING METAL ROOF REFINISHING LIGHTING ADD PARKING ACCESS CONTROLS	\$3,979,977	\$3,406,346	\$3,406,342.76	100%
TOTAL SEDALIA PARK ELEMENTARY	\$3,979,977	\$4,047,090	\$4,047,086.52	100%
SHALLOWFORD FALLS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$151,811	\$151,810.94	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,488	\$27,487.75	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$206,099	\$206,099.22	100%
COPIER/DUPLICATOR REFRESH	\$0	\$65,886	\$65,886.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$40,258	\$40,258.60	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$22,537	\$22,537.22	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,400	\$1,400.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$79,310	\$79,310.00	100%
BUILDING ADDITION INCLUDING: WALK-IN COOLER/FREEZER HVAC-PE GYM REROOF ENTIRE BUILDING VENETIAN BLINDS WHITEBOARDS ADDITIONAL SECURITY WINDOW AT ENTRANCE PLAYSCAPES CANOPY AT BUS AREA ACCESS CONTROLS	\$6,884,096	\$7,645,421	\$7,645,416.25	100%
TOTAL SHALLOWFORD FALLS ELEMENTARY	\$6,884,096	\$8,381,459	\$8,381,456.22	100%
SIMPSON MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$224,669	\$224,668.74	100%
REFRESH DISTRICT PRINTERS	\$0	\$46,050	\$46,050.04	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$123,086	\$123,086.24	100%
COPIER/DUPLICATOR REFRESH	\$0	\$53,596	\$53,595.51	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,334	\$69,333.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$8,466	\$8,466.02	100%
ADA RESTROOM RENOVATION	\$0	\$7,464	\$7,463.76	100%
COMPUTING DEVICE/TEACHER	\$0	\$96,488	\$96,488.00	100%
HVAC - PE GYM	\$110,250	\$119,134	\$119,134.29	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$23,527	\$23,526.77	100%
PAVE ACCESS LANE	\$110,250	\$48,490	\$48,489.21	100%
MEDIA CASEWORK	\$110,250	\$17,846	\$17,845.92	100%
TOTAL SIMPSON ELEMENTARY	\$330,750	\$852,537	\$852,535.60	100%
SKY VIEW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$114,254	\$114,253.66	100%
REFRESH DISTRICT PRINTERS	\$0	\$26,598	\$26,597.70	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$116,338	\$116,338.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,165	\$49,165.03	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$41,220	\$41,220.13	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
PORTABLE CLASSROOM REPAIRS	\$0	\$22,383	\$22,382.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$6,482	\$6,482.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,253	\$6,253.15	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
RENOVATE/EXPAND DRY STORAGE AREA	\$0	\$3,906	\$3,905.79	100%
COMPUTING DEVICE/TEACHER	\$0	\$60,564	\$60,564.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$103,236	\$103,235.01	100%
HVAC INCLUDING PE GYM	\$841,550	\$1,022,992	\$1,022,990.38	100%
UPGRADE PLUMBING FIXTURES	\$99,225	\$62,548	\$62,547.15	100%
REPLACE EXTERIOR SANITARY SEWER	\$18,375	\$25,825	\$25,824.88	100%
METAL REFINISH	\$38,587	\$37,176	\$37,175.05	100%
ACCESS CONTROLS	\$0	\$109,010	\$109,009.73	100%
ADD BATHROOMS	\$220,500	\$89,970	\$89,969.83	100%
CANOPY AT FRONT DOOR TO BUS AREA	\$55,125	\$118,406	\$118,405.04	100%
RESURFACE PE AREAS	\$71,663	\$14,025	\$14,024.24	100%
TOTAL SKY VIEW ELEMENTARY	\$1,651,275	\$2,038,460	\$2,038,452.48	100%
SMITHA MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$348,666	\$348,666.23	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,169	\$53,169.11	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$233,360	\$233,360.75	100%
COPIER/DUPLICATOR REFRESH	\$0	\$72,069	\$72,069.17	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$62,433	\$62,433.47	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$61,756	\$61,756.26	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$17,330	\$17,330.00	100%
FOOD SERVICE UPGRADE	\$0	\$144	\$144.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
NEW FIRE ALARM SYSTEM	\$0	\$86,882	\$86,881.60	100%
ADA FURNITURE & EQUIPMENT	\$0	\$392	\$392.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$125,328	\$125,328.00	100%
BUILDING ADDITION INCLUDING: FOOD SERVICE UPGRADES FLOORING - CARPET HVAC - PE GYM SECURITY LIGHTING RENOVATE RESTROOMS CANOPY	\$4,656,788	\$3,705,193	\$3,705,193.26	100%
ROOFING	\$1,300,913	\$808,154	\$808,153.68	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$30,736	\$30,735.51	100%
TOTAL SMITHA MIDDLE	\$5,957,701	\$5,613,761	\$5,613,762.20	100%
SOPE CREEK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$292,923	\$292,923.33	100%
REFRESH DISTRICT PRINTERS	\$0	\$44,421	\$44,420.95	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$190,400	\$190,399.82	100%
COPIER/DUPLICATOR REFRESH	\$0	\$50,222	\$50,222.45	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,935	\$64,935.36	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK	\$0	\$3,500	\$3,500.00	100%
ADA ADDITIONAL SIDEWALK	\$0	\$4,750	\$4,750.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA RAMP AT PORTABLES	\$0	\$6,025	\$6,025.00	100%
ADA REPLACE SIDEWALK IN BACK OF SCHOOL	\$0	\$33,076	\$33,076.07	100%
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$105,766	\$105,765.57	100%
MAKE REPAIRS/ MODIFY ANNEX BUILDING INCLUDING: EXTEND CANOPY/FRONT OF SCHOOL ADD CANOPY AT BUS LANES	\$194,775	\$241,349	\$241,348.19	100%
ACCESS CONTROLS	\$0	\$143,934	\$143,933.97	100%
LIBRARY SHELVING	\$93,713	\$62,118	\$62,117.79	100%
WHITEBOARDS	\$67,553	\$9,981	\$9,980.45	100%
SAFETY FENCING	\$37,323	\$6,872	\$6,872.35	100%
TOTAL SOPE CREEK ELEMENTARY	\$699,614	\$1,381,341	\$1,381,339.73	100%
SOUTH COBB HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$535,854	\$535,853.88	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,771	\$95,770.88	100%
REFRESH DISTRICT SERVERS	\$0	\$7,165	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$416,059	\$416,059.29	100%
COPIER/DUPLICATOR REFRESH	\$0	\$127,150	\$127,150.48	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$105,894	\$105,893.87	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$29,567	\$29,567.30	100%
LAND ACQUISITIONS	\$0	\$1,637,980	\$1,637,979.70	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,924	\$3,924.00	100%
FOOD SERVICE UPGRADE	\$0	\$20,087	\$20,086.67	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$130,155	\$130,155.09	100%
ADA RENOVATIONS-SIDEWALKS/CURB CUTS	\$0	\$27,728	\$27,728.13	100%
ADA RESTROOM RENOVATIONS	\$0	\$10,550	\$10,550.20	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,499	\$4,499.40	100%
COMPUTING DEVICE/TEACHER	\$0	\$211,722	\$211,722.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$173,303	\$173,303.00	100%
LIGHTING-BASEBALL	\$367,500	\$131,903	\$131,902.67	100%
LIGHTING-FOOTBALL	\$367,500	\$196,883	\$196,882.88	100%
HVAC	\$646,520	\$340,641	\$340,640.10	100%
UPGRADE PLUMBING FIXTURES	\$281,750	\$257,618	\$257,617.85	100%
TRACK RESURFACE	\$245,000	\$178,275	\$178,274.32	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$84,752	\$84,751.56	100%
IMPROVE LIGHTING & SOUND SYSTEMS IN THEATER	\$192,938	\$330,221	\$330,220.61	100%
REPAIR ELEVATORS	\$264,600	\$297,445	\$297,444.02	100%
TOTAL SOUTH COBB HIGH	\$2,855,808	\$5,355,312	\$5,355,308.25	100%
SPRAYBERRY HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$477,845	\$477,844.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$99,366	\$99,366.04	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$301,072	\$301,072.55	100%
COPIER/DUPLICATOR REFRESH	\$0	\$149,054	\$149,054.56	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,914	\$59,914.50	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,623	\$8,623.34	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$3,125	\$3,125.00	100%
ADA RESTROOM RENOVATION	\$0	\$1,950	\$1,950.00	100%
ADA CLASSROOM MODIFICATION	\$0	\$51,028	\$51,027.80	100%
WALK-IN COOLER/FREEZER	\$0	\$139,004	\$139,004.53	100%
FENCING	\$0	\$24,051	\$24,051.39	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,422	\$4,421.40	100%
ROTC CLASSROOM MODIFICATIONS	\$0	\$115,645	\$115,643.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$184,450	\$184,450.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$32,949	\$32,948.51	100%
LIGHTING-FOOTBALL	\$367,500	\$175,555	\$175,555.00	100%
REPLACE GYM BLEACHERS	\$343,000	\$187,052	\$187,051.11	100%
TENNIS COURTS	\$98,000	\$0	\$0.00	N/A
TRACK RESURFACE	\$245,000	\$0	\$0.00	N/A
SURVEILLANCE CAMERAS	\$0	\$50,727	\$50,727.00	100%
RENOVATE LABS	\$385,875	\$1,252,016	\$1,252,016.78	100%
FIRE ALARM SYSTEM	\$55,125	\$135,309	\$135,308.23	100%
OUTDOOR LIGHTING	\$27,563	\$22,650	\$22,650.00	100%
REPLACE STALLS & DOORS IN STUDENT RESTROOMS	\$99,225	\$135,456	\$135,455.98	100%
TOTAL SPRAYBERRY HIGH	\$2,111,288	\$3,622,139	\$3,622,137.96	100%
STILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$145,712	\$145,711.77	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,376	\$27,376.29	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$187,459	\$187,459.41	100%
COPIER/DUPLICATOR REFRESH	\$0	\$50,711	\$50,710.74	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$26,440	\$26,439.76	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,717	\$6,716.50	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$1,750	\$1,750.00	100%
ADA MODIFICATIONS FOR HEARING IMPAIRED	\$0	\$98,172	\$98,171.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$74,942	\$74,942.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM RE-CONDITIONING METAL ROOF WHITEBOARDS PARKING LOT -REPAVE/RECONFIGURE PLAYGROUND FENCING	\$6,977,757	\$8,174,485	\$8,174,481.15	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPLACE RESTROOM PARTITIONS AND DOORS				
EMERGENCY GENERATOR	\$42,875	\$23,228	\$23,227.68	100%
ACCESS CONTROLS	\$0	\$109,345	\$109,344.66	100%
TOTAL STILL ELEMENTARY	\$7,020,632	\$8,939,905	\$8,939,899.53	100%
SYSTEMWIDE/UNDISTRIBUTED				
REFRESH OBSOLETE WORKSTATIONS	\$32,263,200	\$0	\$0.00	N/A
REFRESH DISTRICT PRINTERS	\$6,976,000	\$0	\$0.00	N/A
REFRESH DISTRICT SERVERS	\$1,750,000	\$0	\$0.00	N/A
REFRESH DISTRICT NETWORK	\$5,000,000	\$0	\$0.00	N/A
COMPUTING DEVICE / TEACHER	\$11,250,000	\$0	\$0.00	N/A
DATA CENTER EQUIP REFRESH	\$3,000,000	\$0	\$0.00	N/A
MOBILE COMPUTING ACCESS	\$1,960,000	\$0	\$0.00	N/A
COPIER/DUPLICATOR REFRESH	\$13,559,327	\$0	\$0.00	N/A
RENOVATIONS FOR ACCESSIBILITY	\$3,000,000	\$0	\$0.00	N/A
ACCESS CONTROLS	\$8,000,000	\$0	\$0.00	N/A
BUSES, VEHICLES & EQUIPMENT	\$6,000,000	\$0	\$0.00	N/A
FOOD SERVICE UPGRADES	\$3,000,000	\$0	\$0.00	N/A
PERSONNEL NEEDS	\$4,000,000	\$4,498,528	\$4,498,527.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$5,845,500	\$0	\$0.00	N/A
SECURITY FENCING & SIGNAGE	\$205,839	\$0	\$0.00	N/A
CCTV SURVEILLANCE SYSTEMS	\$2,000,000	\$0	\$0.00	N/A
HUMAN RESOURCES	\$4,000,000	\$0	\$0.00	N/A
FINANCIAL SERVICES	\$3,000,000	\$0	\$0.00	N/A
PORTABLE CLASSROOM REPAIRS	\$1,800,000	\$0	\$0.00	N/A
UNDESIGNATED CLASSROOMS	\$4,000,000	\$14,145	\$0.00	N/A
LOCAL SCHOOL REQUESTS	\$181,267	\$0	\$0.00	N/A
LAND ACQUISITIONS	\$18,000,000	\$0	\$0.00	N/A
BID ADVERTISEMENT	\$0	\$61,539	\$61,538.58	100%
PROGRAM MANAGEMENT FEES	\$0	\$12,816,247	\$12,816,247.00	100%
SPLOST 2 GENERAL CONTINGENCY	\$0	\$43,279,830	\$0.00	N/A
BANK SERVICE CHARGES	\$0	\$1,600	\$713.06	45%
TOTAL SYSTEMWIDE/UNDISTRIBUTED	\$138,791,133	\$60,671,889	\$17,377,026.18	29%
TAPP MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$300,267	\$300,266.62	100%
REFRESH DISTRICT PRINTERS	\$0	\$49,107	\$49,107.18	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$170,947	\$170,946.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$89,967	\$89,966.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$39,877	\$39,877.20	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,599	\$5,598.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,876	\$6,876.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA WATER HEATER	\$0	\$1,250	\$1,250.00	100%
ADA CLASSROOM RENOVATION	\$0	\$7,700	\$7,700.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$990	\$990.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$106,498	\$106,498.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$34,370	\$34,369.46	100%
HVAC KITCHEN AND PE GYM	\$166,845	\$189,913	\$189,912.63	100%
FINISHES - PAINTING	\$300,858	\$103,324	\$103,322.80	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$22,082	\$22,082.00	100%
REPLACE LOCKERS & REPAINT LOCKER ROOMS	\$44,100	\$95,891	\$95,890.98	100%
REMOVE MEDIA CENTER INTERIOR WALLS	\$22,050	\$163,481	\$163,479.86	100%
IMPROVE DRAINAGE/REPAVE PARKING LOT	\$226,013	\$347,471	\$347,470.80	100%
HAND DRYERS IN STUDENT RESTROOMS	\$36,383	\$12,862	\$12,861.36	100%
SECURITY GATE	\$93,600	\$0	\$0.00	N/A
TOTAL TAPP MIDDLE	\$1,257,349	\$1,755,073	\$1,755,068.75	100%
TEASLEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$117,893	\$117,892.97	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,063	\$23,063.46	100%
REFRESH DISTRICT SERVERS	\$0	\$4,182	\$4,181.58	100%
REFRESH DISTRICT NETWORK	\$0	\$117,660	\$117,660.73	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,430	\$17,430.21	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,656	\$35,656.37	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$16,796	\$16,795.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,587	\$1,587.00	100%
FOOD SERVICE UPGRADE	\$0	\$24,601	\$24,601.03	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,465	\$1,465.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,238	\$56,238.00	100%
HVAC - PE GYM	\$51,450	\$56,167	\$56,167.23	100%
METAL REFINISH	\$38,587	\$35,345	\$35,344.48	100%
ACCESS CONTROLS	\$0	\$118,985	\$118,984.92	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS
From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

<u>LOCATION/DESCRIPTION</u>	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Expended To Date</u>	<u>% Complete</u>
FIRE ALARM PANEL	\$49,613	\$53,626	\$53,625.11	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPLACE CANOPY AND UPGRADE ENTRANCE	\$181,913	\$200,759	\$200,758.70	100%
REPLACE DRINKING FOUNTAINS	\$16,538	\$13,416	\$13,415.28	100%
PAVE SIDEWALK	\$16,538	\$6,388	\$6,387.50	100%
RENOVATE STUDENT RESTROOMS	\$82,688	\$7,762	\$7,761.38	100%
TOTAL TEASLEY ELEMENTARY	\$437,327	\$909,019	\$909,017.43	100%
TIMBER RIDGE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$125,310	\$125,310.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,782	\$27,782.27	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$128,642	\$128,641.61	100%
COPIER/DUPLICATOR REFRESH	\$0	\$52,714	\$52,713.65	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,837	\$58,837.33	100%
FOOD SERVICE UPGRADE	\$0	\$6,241	\$6,241.41	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,848	\$64,848.00	100%
HVAC - PE GYM	\$73,500	\$70,131	\$70,130.56	100%
ACCESS CONTROLS	\$0	\$83,986	\$83,985.84	100%
EXTEND CANOPY TO END OF BUS LANES	\$71,663	\$48,746	\$48,745.32	100%
GATES AT BOTH ENTRANCES	\$16,538	\$15,600	\$15,600.00	100%
CONVERT OPEN AREA INTO ADDITIONAL STORAGE	\$27,563	\$45,531	\$45,530.46	100%
TOTAL TIMBER RIDGE ELEMENTARY	\$189,264	\$734,535	\$734,534.07	100%
TRITT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$235,429	\$235,428.70	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,376	\$38,375.69	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$177,214	\$177,214.35	100%
COPIER/DUPLICATOR REFRESH	\$0	\$46,527	\$46,526.88	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$33,540	\$33,539.49	100%
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,712.74	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER-FREEZER	\$0	\$95,560	\$95,560.28	100%
FENCE PLAY AREA	\$0	\$27,280	\$27,280.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,498	\$99,498.00	100%
HVAC IMPROVEMENTS INCLUDING PE GYM	\$1,615,530	\$1,623,289	\$1,623,288.17	100%
METAL REFINISH	\$38,587	\$36,768	\$36,767.51	100%
ACCESS CONTROLS	\$0	\$118,882	\$118,882.15	100%
ENCLOSE WALKWAYS	\$220,500	\$366,472	\$366,471.02	100%
IMPROVE ACOUSTICS IN CAFETERIA	\$27,563	\$6,565	\$6,564.98	100%
TOTAL TRITT ELEMENTARY	\$1,902,180	\$2,920,280	\$2,920,277.56	100%
VARNER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$209,544	\$209,543.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,790	\$38,790.41	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$172,764	\$172,764.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$79,740	\$79,739.87	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$56,271	\$56,270.71	100%
ADA SIDEWALK	\$0	\$1,240	\$1,240.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA CLASSROOM-CONNECTING DOOR & CANOPY	\$0	\$25,168	\$25,167.54	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$644	\$643.82	100%
ADA HOT WATER IN CLASSROOM	\$0	\$2,940	\$2,940.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$95,172	\$95,172.00	100%
HVAC - PE GYM	\$73,500	\$70,138	\$70,138.38	100%
ACCESS CONTROLS	\$0	\$100,265	\$100,264.53	100%
LANDSCAPE GROUNDS	\$27,563	\$24,195	\$24,194.62	100%
CREATE ENTRANCE/EXIT FOR BUSES	\$551,250	\$128,148	\$128,147.80	100%
TOTAL VARNER ELEMENTARY	\$652,313	\$1,011,215	\$1,011,213.15	100%
VAUGHAN ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$253,920	\$253,920.28	100%
REFRESH DISTRICT PRINTERS	\$0	\$42,856	\$42,855.80	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$168,994	\$168,993.98	100%
COPIER/DUPLICATOR REFRESH	\$0	\$69,158	\$69,158.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,205	\$59,204.82	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$985	\$985.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$106,666	\$106,666.00	100%
HVAC - PE GYM	\$98,000	\$68,306	\$68,306.34	100%
ACCESS CONTROLS	\$0	\$141,420	\$141,420.00	100%

SPL0ST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
GATE AT ENTRANCE	\$11,025	\$9,400	\$9,400.00	100%
RECARPET WORN AREAS	\$416,966	\$163,923	\$163,922.14	100%
PAINT INTERIOR OF THE SCHOOL	\$161,406	\$76,162	\$76,161.24	100%
HAND DRYERS IN STUDENT RESTROOMS	\$29,106	\$0	\$0.00	N/A
TOTAL VAUGHAN ELEMENTARY	\$716,503	\$1,167,538	\$1,167,537.24	100%
WALTON HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$503,022	\$503,021.61	100%
REFRESH DISTRICT PRINTERS	\$0	\$100,748	\$100,748.21	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$411,530	\$411,529.91	100%
COPIER/DUPLICATOR REFRESH	\$0	\$160,766	\$160,766.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$78,168	\$78,168.05	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$33,080	\$33,079.56	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,174	\$3,174.00	100%
FOOD SERVICE UPGRADE - DOOR BELLS	\$0	\$132	\$132.24	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,651	\$2,650.62	100%
20 CLASSROOM ADDITION INCLUDING: EMERGENCY GENERATOR MAIN SWITCHGEAR & PANEL UPGRADES HVAC BUS LANE AND PARKING LOT REPAVING ROOFING INCLUDING METAL ROOF REFINISH RENOVATE RESTROOMS REPLACE WATER FOUNTAINS RENOVATE LOCKER ROOMS REPLACE EXTERIOR DOORS SIDEWALK TO BUS LANE REPLACE HALL LOCKERS INSTALL SPEED BUMPS REPLACE THEATER DOORS	\$21,196,265	\$10,661,339	\$10,661,337.52	100%
COMPUTING DEVICE/TEACHER	\$0	\$214,522	\$214,522.00	100%
SURVEILLANCE CAMERAS	\$0	\$51,648	\$51,647.79	100%
TOTAL WALTON HIGH	\$21,196,265	\$12,226,687	\$12,226,684.60	100%
WHEELER HS				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$739,251	\$739,251.24	100%
REFRESH DISTRICT PRINTERS	\$0	\$93,504	\$93,503.70	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$498,464	\$498,463.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$137,140	\$137,139.80	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$95,684	\$95,683.94	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$34,910	\$34,910.22	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,982	\$4,982.00	100%
ADA SIDEWALK	\$0	\$1,700	\$1,700.00	100%
FOOD SERVICE UPGRADE	\$0	\$140,216	\$140,216.13	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM	\$0	\$9,716	\$9,716.50	100%
FENCING	\$0	\$82,290	\$82,289.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,732	\$1,732.41	100%
ADA TENNIS COURT ACCESS	\$0	\$2,500	\$2,500.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$192,976	\$192,976.00	100%
BUILDING ADDITION INCLUDING: RENOVATE AUDITORIUM REPLACE LIGHTS IN GYM INSTALL SIDEWALK MAIN SWITCHGEAR & PANEL UPGRADES	\$6,201,419	\$6,807,788	\$6,807,784.83	100%
LIGHTING-BASEBALL	\$490,000	\$144,537	\$144,537.00	100%
LIGHTING-FOOTBALL	\$367,500	\$167,700	\$167,699.85	100%
HVAC	\$1,114,750	\$179,778	\$179,778.00	100%
SURVEILLANCE CAMERA	\$0	\$1,093,809	\$1,093,808.03	100%
	\$0	\$74,937	\$74,937.23	100%
TOTAL WHEELER HIGH	\$8,541,169	\$10,509,687	\$10,509,682.16	100%
440 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$84,086	\$84,086.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$10,125	\$10,125.00	100%
COPIER/DUPLICATOR REFRESH	\$0	\$76,059	\$76,059.43	100%
SCHOOL LEVEL FURNITURE & EQUIPMENT	\$0	\$2,440	\$2,440.00	100%
ACCESS CONTROLS	\$0	\$64,813	\$64,814.10	100%
TOTAL 440 GLOVER STREET	\$0	\$237,523	\$237,524.60	100%
514 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$339,516	\$339,516.93	100%
REFRESH DISTRICT PRINTERS	\$0	\$4,141	\$4,141.44	100%
REFRESH DISTRICT NETWORK	\$0	\$18,197	\$18,196.62	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COPIER/DUPLICATOR REFRESH	\$0	\$83,174	\$83,173.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$6,240	\$6,240.00	100%
ACCESS CONTROLS	\$0	\$72,206	\$72,206.48	100%
COMPUTING DEVICE/TEACHER	\$0	\$823,825	\$823,825.34	100%
TOTAL 514 GLOVER STREET	\$0	\$1,347,299	\$1,347,300.36	100%
538 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$65,334	\$65,334.44	100%
COPIER/DUPLICATOR REFRESH	\$0	\$11,911	\$11,910.54	100%
ACCESS CONTROLS	\$0	\$31,963	\$31,962.49	100%
TOTAL 538 GLOVER STREET	\$0	\$109,208	\$109,207.47	100%
590 COMMERCE PARK DRIVE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$30,704	\$30,704.21	100%
REFRESH DISTRICT PRINTERS	\$0	\$2,361	\$2,360.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,574	\$30,574.15	100%
ACCESS CONTROLS	\$0	\$24,592	\$24,591.52	100%
TOTAL 590 COMMERCE PARK DRIVE	\$0	\$88,231	\$88,230.46	100%
TRANSFER/PROPERTY DEBT ROLLBACK				
PROPERTY TAX ROLLBACK	\$69,000,000	\$69,000,000	\$69,000,000.00	100%
TRANSFER OUT TO GENERAL FUND	\$0	\$23,634,130	\$23,634,130.00	100%
TOTAL TRANSFER/ PROPERTY DEBT ROLLBACK	\$69,000,000	\$92,634,130	\$92,634,130.00	100%
FUND TOTALS	\$696,247,680	\$722,923,991	\$671,867,220.07	93%

SPLOST 3 PROJECTS

On September 16, 2008, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. Tax receipts are projected to be \$587,990,532 with additional construction funding from the State of Georgia for a total budget of \$628,525,383. Projects include replacing three elementary schools, building a new ninth grade center, school additions, maintenance (including parking lot repaving, reflooring, painting, HVAC, roofing, fire suppression, etc.), and various electrical upgrades (fire alarm systems, emergency generators, etc.), curriculum technology (servers, network, etc.), safety and support (security fencing, surveillance cameras, access controls, etc.) and land. All projects are identified in priority order, with the highest priority being classroom space.



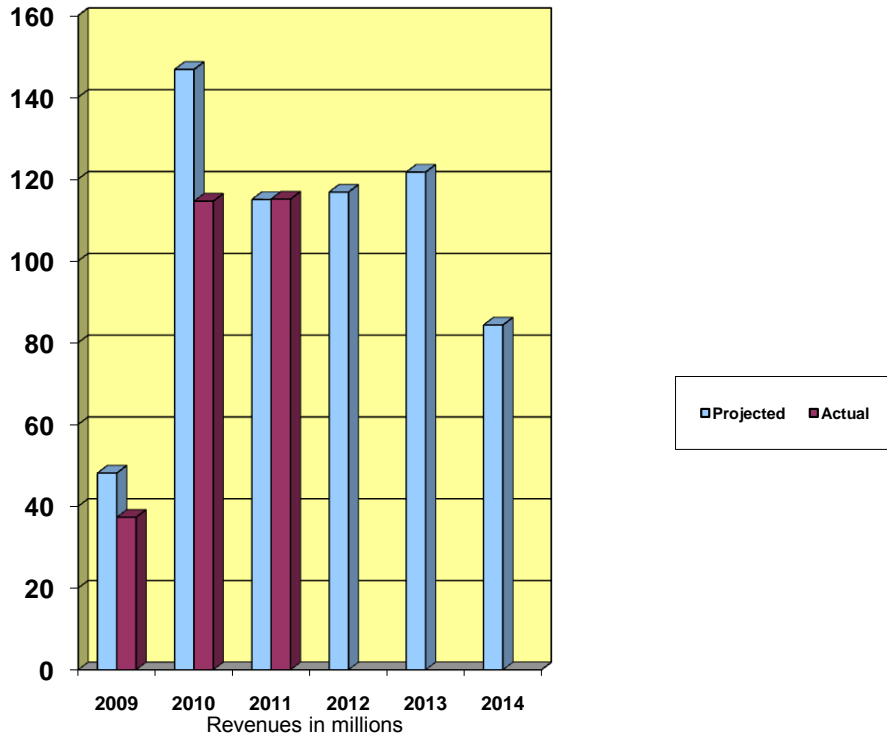
East Side Elementary Replacement School



Sanders Elementary School Playground and Landscape

- **NEW/REPLACEMENT FACILITIES:** SPLOST 3 funds will be used to replace three of the county's oldest elementary schools: East Side, Mableton, and an undetermined school in Smyrna, and a ninth grade center will be added in the West Cobb area. A total of \$17,256,707 has been expended on new school construction and furniture and equipment since inception through June 30, 2011.
- **ADDITIONS/MODIFICATIONS:** Major additions/modifications/renovations continue in elementary, middle and high schools as well as the inclusion of special schools, support facilities and additional undesignated areas. A total of \$57,746,632 has been spent as of June 30, 2011.
- **MAINTENANCE/RENOVATION:** Projects include parking lot repaving, additional parking spaces, drainage enhancements, fencing repairs, landscaping, playground equipment, reflooring, painting, HVAC, plumbing, fire suppression and various electrical upgrades. Maintenance project expenditures total \$27,782,293 as of June 30, 2011.
- **CURRICULUM, INSTRUCTION, AND TECHNOLOGY INITIATIVES:** Maintaining the existing technology infrastructure, upgrading servers, switches, data center, and phone systems continue in 2011 as well as providing computing devices, printers, copiers, and sound systems in the fine arts programs. As of June 30, 2011 a total of \$52,421,704 has been expended.
- **SAFETY AND SUPPORT IMPROVEMENTS:** Funds are being used to improve school safety by adding access controls, surveillance cameras, security fencing, signage, and traffic controls. Providing support functions, including buses, vehicles and equipment, renovations for Accessibility for Disabled, school level furniture and equipment for growth and replacement, food service upgrades, software, artificial turf for high schools, and textbooks for students are projects in progress. A total of \$37,567,176 has been spent on Support and Safety Improvements through June 30, 2011.

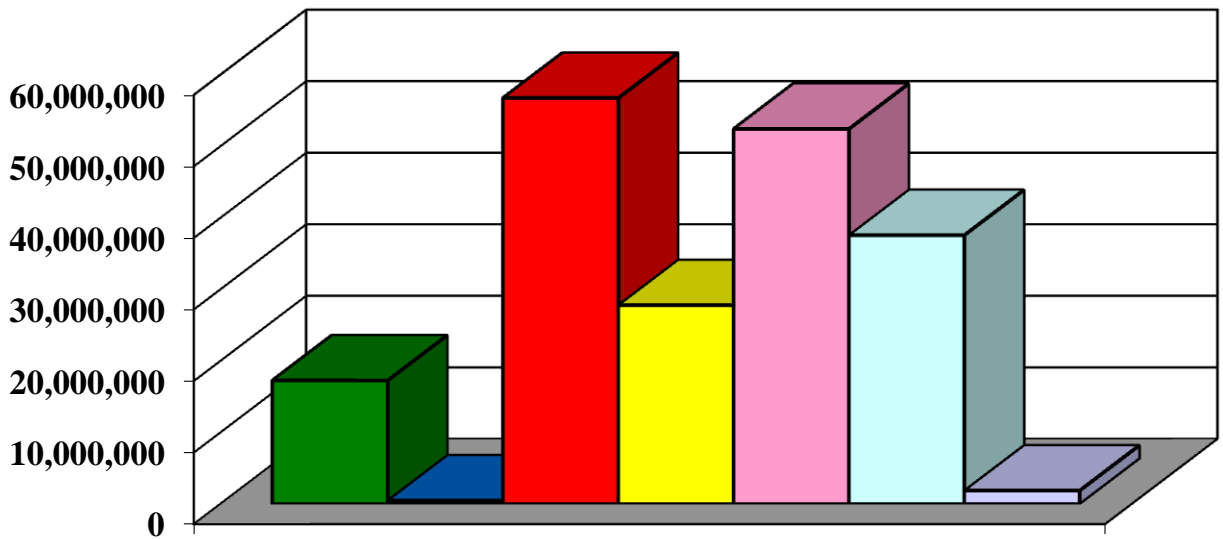
SPLOST 3 REVENUES



SPLOST 3 REVENUES BY FISCAL YEAR				
MONTH	PROJECTED	ACTUAL	OVER / UNDER	% CHANGE
			BUDGET	
FISCAL YEAR 2009	\$48,118,584	\$37,331,872	-\$10,786,712	-22.4%
FISCAL YEAR 2010	\$146,761,684	\$114,635,704	-\$32,125,980	-21.9%
FISCAL YEAR 2011	\$114,995,087	\$115,065,981	\$70,894	0.1%
FISCAL YEAR 2012				
FISCAL YEAR 2013				
FISCAL YEAR 2014				
TOTALS	\$309,875,355	\$37,331,872	-\$272,543,483	-88.0%

SPLOST 3 sales tax collections began January 1, 2009, with the first revenues received in March 2009. Due to economic decline, the original revenue projections were revised beginning calendar year 2010. Revised revenue collections are expected to be \$587,990,532 for the period 2009 through 2014. NOTE: The actual revenue figures do not include accruals.

SPLOST 3 EXPENDITURES BY CATEGORY (IN DOLLARS)



Through June 2011

■ New Schools	■ Land	■ Additions/Modifications
■ Maintenance/Renovations	■ Curr/Instr/Technology	■ Safety and Support
■ Program Management		

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ACWORTH INTERMEDIATE				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
LANDSCAPING/EROSION REPAIR INCLUDING: NEW WALKING TRACK ASPHALT PAVING/PLAYCOURT	\$471,961	\$385,124	\$5,552.00	1%
REPLACE KITCHEN CEILINGS	\$24,232	\$0	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$682	\$682.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$71,196	\$0.00	0%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$200,795	\$200,794.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$194,519	\$163,756.00	84%
GROWTH AND REPLACEMENT F&E	\$0	\$248	\$247.86	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$175,019	\$123,083.84	70%
TOTAL ACWORTH INTERMEDIATE	\$496,193	\$1,109,935	\$494,867.31	45%
ADDISON ELEMENTARY				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
DRIVEWAY MODIFICATIONS	\$441,000	\$342,065	\$0.00	0%
MODIFICATIONS/RENOVATIONS INCLUDING: PLAYGROUND EQUIPMENT REPLACE/CONVERT GENERATOR LIGHTING RETROFIT ADDL LIGHTING HALLS AND MEDIA CENTER ADDITIONAL SITE LIGHTING	\$602,331	\$462,391	\$12,520.07	3%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$63,326	\$63,238.85	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,122	\$29,817.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$52,501.24	99%
AUDIO VISUAL EQUIPMENT	\$0	\$140,196	\$140,195.90	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$100,708	\$95,707.60	95%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$126,494	\$94,026.51	74%
TOTAL ADDISON ELEMENTARY	\$1,043,331	\$1,324,850	\$494,753.90	37%
ADULT EDUCATION CENTER				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
REKEY ALL LOCKSETS	\$19,906	\$15,440	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$174,011	\$134,973	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$24,650	\$19,120	\$0.00	0%
REPLACE INTERCOM SYSTEM	\$44,100	\$34,206	\$0.00	0%
LIGHTING RETROFIT	\$94,937	\$73,638	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$19,074	\$19,072.83	100%
DPS-RECORD MANAGEMENT SYSTEM	\$39,500	\$39,500	\$39,488.00	100%
TOTAL ADULT EDUCATION CENTER	\$397,104	\$368,138	\$90,747.19	25%
ALLATOONA HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
CALCULATORS	\$0	\$2,438	\$2,437.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$135,463	\$65,723.08	49%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$118,800	\$118,127.79	99%
AUDIO VISUAL EQUIPMENT	\$0	\$178,538	\$178,537.50	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,787	\$109,787.00	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$238,602	\$151,678.98	64%
TOTAL ALLATOONA HIGH	\$0	\$1,558,892	\$627,043.35	40%
ARGYLE ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING: COOLER/FREEZER REPLACEMENT CONCRETE PAVING PLAYGROUND EQUIPMENT MARKER BOARDS CANOPIES AT AUTO PICKUP TOILET PARTITIONS/DOORS/ACCESSORIES SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT	\$1,318,244	\$1,011,123	\$0.00	0%
UNDESIGNATED CLASSROOMS	\$0	\$41,600	\$41,600.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$68,012.97	99%
AUDIO VISUAL EQUIPMENT	\$0	\$138,321	\$138,320.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$133,385	\$111,815.00	84%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$141,628	\$106,884.89	75%
TOTAL ARGYLE ELEMENTARY	\$1,318,244	\$1,575,367	\$507,542.23	32%
AUSTELL INTERMEDIATE				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$282,202	\$216,190	\$0.00	0%
DRAINAGE IMPROVEMENTS				
REPLACE GYM FLOORING				
PAINTING				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$846.86	2%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$56,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$191,867	\$191,866.09	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$154,056	\$152,346.00	99%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,077	\$86,029.93	69%
TOTAL AUSTELL INTERMEDIATE	\$282,202	\$822,546	\$462,732.61	56%
AUSTELL PRIMARY				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
LANDSCAPING/EROSION REPAIR	\$49,000	\$38,007	\$0.00	0%
REPLACE CEILING GYM AND MEDIA CENTER	\$63,945	\$49,599	\$0.00	0%
STAGE FLOORING	\$392	\$304	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$137,730	\$122,174.08	89%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$44,950	\$44,340.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,495	\$1,432.10	3%
AUDIO VISUAL EQUIPMENT	\$0	\$113,823	\$113,822.21	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$83,175	\$63,399.00	76%
ACCESS CONTROL	\$0	\$5,000	\$4,806.70	96%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$76,175	\$61,893.94	81%
TOTAL AUSTELL PRIMARY	\$113,337	\$603,086	\$413,694.76	69%
AWTREY MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$4,154,806	\$3,223,944	\$1,369.82	0%
ENCLOSE WALKWAYS				
ASPHALT PAVING				
SANITARY SEWER				
FLOORING				
PAINTING				
TOILET PARTITIONS/DOORS/ACCESSORIES				
BASKETBALL GOAL RETRACTORS				
MUSIC CASEWORK				
WATER HEATERS				
PIPING				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEM				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$1,875	\$1,875.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,703	\$115,862.25	61%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,514.13	75%
AUDIO VISUAL EQUIPMENT	\$0	\$203,308	\$203,307.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,787	\$109,787.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$10,822	\$10,820.69	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$202,930	\$122,888.64	61%
TOTAL AWTREY MIDDLE	\$4,154,806	\$4,087,070	\$706,682.56	17%
BAKER ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$3,436,575	\$2,632,698	\$19,450.00	1%
RESURFACE ASPHALT PLAYCOURT				
PLAYGROUND EQUIPMENT				
MARKER BOARDS				
TOILET PARTITIONS/DOORS/ACCESSORIES				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
WINDOW BLIND REPLACEMENT				
REPLACE HVAC				
REPLACE/CONVERT GENERATOR				
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,703	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$209,570	\$209,569.73	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$147,743	\$142,832.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$8,076	\$3,710.44	46%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$155,501	\$115,475.28	74%
TOTAL BAKER ELEMENTARY	\$3,436,575	\$3,460,734	\$536,326.82	15%
BAKER ROAD BUS SHOP				
ASPHALT PAVING	\$683,550	\$530,201	\$0.00	0%
LIGHTING RETROFIT	\$37,975	\$29,455	\$0.00	0%
TOTAL BAKER ROAD BUS SHOP	\$721,525	\$559,656	\$0.00	0%
BARBER MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
SAFETY FENCING AT SATELLITE DISH	\$1,293	\$1,003	\$0.00	0%
LANDSCAPE FRONT OF BUILDING	\$49,000	\$38,007	\$0.00	0%
PAINTING	\$601,203	\$466,327	\$0.00	0%
CALCULATORS	\$0	\$1,688	\$1,687.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$401,239	\$354,031.70	88%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$67,425	\$66,510.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$178,998	\$80,197.60	45%
AUDIO VISUAL EQUIPMENT	\$0	\$215,386	\$215,385.02	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$105,409	\$105,409.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,565	\$1,565.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$3,778	\$3,776.02	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$208,016	\$126,656.55	61%
TOTAL BARBER MIDDLE	\$651,496	\$1,689,593	\$955,969.90	57%
BELLS FERRY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$7,076,214	\$5,517,205	\$1,255,383.40	23%
14 CLASSROOM ADDITION				
ADMIN/MEDIA CENTER/KITCHEN MODIF				
ADDITIONAL PARKING				
PLAYGROUND EQUIPMENT				
MARKER BOARDS				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
KITCHEN POWER FOR SERVING LINES				
ADDITIONAL COMPUTER OUTLETS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,464	\$37,464.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$102,318	\$102,317.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$85,206	\$63,613.00	75%
GROWTH AND REPLACEMENT F&E	\$0	\$1,561	\$1,559.72	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$129,949	\$97,821.81	75%
TOTAL BELLS FERRY ELEMENTARY	\$7,076,214	\$6,023,030	\$1,559,758.22	26%
BELMONT HILLS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
HAZARDOUS MATERIALS ABATEMENT	\$30,870	\$23,909	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$7,791	\$414	\$413.60	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,288,902	\$847,862	\$84,405.05	10%
FENCING				
PAINTING				
MARKER BOARDS				
REPLACE CANOPIES				
REPLACE STAGE CURTAIN				
REPLACE WATER COOLERS				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$846.86	2%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,888.48	79%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
AUDIO VISUAL EQUIPMENT	\$0	\$113,425	\$113,424.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$77,350	\$71,961.00	93%
GROWTH AND REPLACEMENT F&E	\$0	\$37,485	\$35,983.93	96%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$155,000	\$120,034.25	77%
TOTAL BELMONT HILLS ELEMENTARY	\$1,327,563	\$1,409,658	\$456,459.46	32%
BIG SHANTY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,972,230	\$1,261,609	\$38,309.95	3%
KITCHEN MODIFICATIONS				
ADDITIONAL PARKING				
EROSION CONTROL				
SPRINKLER (FIRE SUPPRESSION)				
TOILET PARTITIONS/DOORS/ACCESSORIES				
LIGHTING RETROFIT				
POWER UPGRADE				
HAZARDOUS MATERIALS ABATEMENT	\$41,202	\$31,910	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$187,235	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$167,538	\$167,537.30	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$139,399	\$134,579.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$828	\$827.36	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$146,930	\$92,831.68	63%
TOTAL BIG SHANTY ELEMENTARY	\$2,013,432	\$2,057,863	\$488,945.66	24%
BIRNEY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$3,942,821	\$3,020,522	\$0.00	0%
PLAYGROUND EQUIPMENT				
SANITARY SEWER				
REPLACE CEILING IN KITCHEN				
MARKER BOARDS				
REPLACE LEAKING CANOPIES				
REPLACE HVAC				
REPLACE WATER COOLERS				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
PROVIDE HAND DRYERS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$179,650	\$179,649.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$86,534	\$77,874.00	90%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$177,991	\$139,511.83	78%
TOTAL BIRNEY ELEMENTARY	\$3,942,821	\$3,663,203	\$437,943.58	12%
BLACKWELL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
CONSTRUCT RAMP TO LOADING DOCK	\$3,399	\$2,637	\$0.00	0%
PRIMARY PLAYGROUND FENCING	\$2,075	\$1,610	\$0.00	0%
MARKER BOARDS	\$139,650	\$108,321	\$0.00	0%
KITCHEN HVAC	\$183,750	\$142,527	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$48,510	\$24,816	\$24,816.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,124	\$101,859.54	61%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%
AUDIO VISUAL EQUIPMENT	\$0	\$187,019	\$187,019.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$124,433	\$123,457.00	99%
GROWTH AND REPLACEMENT F&E	\$0	\$2,220	\$2,219.24	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$146,641	\$107,581.88	73%
TOTAL BLACKWELL ELEMENTARY	\$377,384	\$1,002,041	\$642,238.00	64%
BROWN ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MOVE DOOR AND ADD RESTROOMS	\$82,538	\$64,187	\$0.00	0%
REPLACE PLAYGROUND SURFACING	\$73,500	\$57,010	\$0.00	0%
EXTERIOR PAINTING	\$82,740	\$64,178	\$0.00	0%
MARKER BOARDS	\$58,800	\$45,609	\$0.00	0%
TOILET PARTITIONS/DOORS/ACCESSORIES	\$37,975	\$29,455	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$228,585	\$177,303	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPLACE FIRE ALARM SYSTEM	\$147,000	\$114,021	\$0.00	0%
LIGHTING RETROFIT	\$189,875	\$147,277	\$0.00	0%
ADDITIONAL POWER OUTLETS	\$176,400	\$136,826	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$147,576	\$111,472.38	76%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$85,732	\$35,802.50	42%
AUDIO VISUAL EQUIPMENT	\$0	\$76,650	\$76,649.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$50,959	\$45,958.24	90%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$73,540	\$52,402.06	71%
TOTAL BROWN ELEMENTARY	\$1,077,413	\$1,286,369	\$338,329.85	26%
BRUMBY ES				
ADA CLASSROOM MODIFICATIONS	\$0	\$56,862	\$56,861.06	100%
TRAFFIC GATES	\$0	\$6,473	\$6,473.00	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$19,110	\$11,348	\$11,348.00	100%
MODIFICATIONS/RENOVATIONS INCLUDING: ENCLOSE WALKWAY ADD PARKING REPLACE PLAYGROUND SURFACING MARKER BOARDS REPLACE AND EXTEND CANOPY/SIDEWALK TOILET PARTITIONS/DOORS/ACCESSORIES SPRINKLER (FIRE SUPPRESSION) LIGHTING RETROFIT	\$1,061,815	\$823,799	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$58,443	\$41,895.70	72%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,823	\$68,823.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$123,600	\$122,900.63	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$3,747.00	37%
AUDIO VISUAL EQUIPMENT	\$0	\$188,916	\$188,915.40	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$168,724	\$163,723.32	97%
GROWTH AND REPLACEMENT F&E	\$0	\$59,725	\$59,724.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$190,998	\$143,161.62	75%
TOTAL BRUMBY ELEMENTARY	\$1,080,925	\$1,768,463	\$868,324.40	49%
BRYANT ES				
ADA PLAYGROUND FENCING	\$0	\$9,000	\$3,637.75	40%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ASPHALT PAVING/PLAYGROUND SURFACING	\$257,250	\$198,127	\$0.00	0%
REPLACE KITCHEN CEILING AND LIGHTING	\$29,400	\$22,804	\$0.00	0%
MARKER BOARDS	\$149,450	\$115,922	\$0.00	0%
ADD BUS CANOPY	\$196,000	\$152,029	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$66,150	\$6,091	\$6,091.00	100%
LIGHTING RETROFIT	\$341,775	\$265,100	\$0.00	0%
LAND ACQUISITION	\$0	\$200,000	\$5,147.52	3%
MUSIC RISERS AND SHELLS	\$0	\$5,054	\$5,054.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$143,239	\$115,749.91	81%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$61,176	\$61,176.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
AUDIO VISUAL EQUIPMENT	\$0	\$182,696	\$182,695.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$130,650	\$123,033.00	94%
GROWTH AND REPLACEMENT F&E	\$0	\$4,770	\$4,768.71	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,220	\$109,732.03	75%
TOTAL BRYANT ELEMENTARY	\$1,040,025	\$1,721,430	\$694,202.11	40%
BULLARD ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD PARKING	\$30,625	\$23,754	\$0.00	0%
ADDITIONAL PLAYGROUND EQUIPMENT	\$61,250	\$47,509	\$0.00	0%
CAFETERIA AND MEDIA CENTER BLINDS	\$14,491	\$11,240	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$94,928	\$68,941.83	73%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,475	\$22,170.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$84,000	\$83,524.70	99%
AUDIO VISUAL EQUIPMENT	\$0	\$214,455	\$214,455.21	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$177,406	\$172,405.04	97%
GROWTH AND REPLACEMENT F&E	\$0	\$828	\$827.36	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$188,080	\$140,848.87	75%
TOTAL BULLARD ELEMENTARY	\$106,366	\$867,887	\$706,384.52	81%
CAMPBELL HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
MODIFICATIONS/RENOVATIONS INCLUDING: SOFTBALL FIELD IRRIGATION	\$2,163,857	\$1,222,777	\$132,914.45	11%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
MARKER BOARDS				
COVERED WALKWAY BETWEEN BUILDINGS				
TOILET PARTITIONS/DOORS/ACCESSORIES				
BASKETBALL GOAL RETRACTORS				
REPLACE HVAC	\$2,695,000	\$1,152,432	\$1,152,430.68	100%
REPLACE STADIUM SOUND SYSTEM	\$24,500	\$27,967	\$27,966.93	100%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$201,906	\$37,176.55	18%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$90,832	\$90,222.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$208,800	\$207,618.54	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$398,290	\$398,289.65	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$232,371	\$232,371.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$55,650	\$52,881.67	95%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$672,708.38	87%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$266,113	\$158,651.68	60%
TOTAL CAMPBELL HIGH	\$4,883,357	\$4,647,277	\$3,168,858.03	68%
CAMPBELL MS				
ADA LIFT SYSTEM	\$0	\$2,200	\$2,200.00	100%
FENCING	\$0	\$24,467	\$24,405.75	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
3 CLASSROOM ADDITION & MODIFICATIONS	\$4,474,330	\$3,494,850	\$0.00	0%
HAZARDOUS MATERIALS ABATEMENT	\$42,875	\$33,207	\$0.00	0%
PAINTING	\$693,662	\$538,044	\$0.00	0%
NEW PE LOCKERS	\$66,150	\$51,310	\$0.00	0%
REPLACE HVAC	\$322,067	\$249,814	\$0.00	0%
ADD HVAC IN AUXILIARY GYM	\$165,375	\$128,274	\$0.00	0%
REPLACE WATER COOLERS	\$10,535	\$8,171	\$0.00	0%
REPLACE FLUSH VALVES	\$24,500	\$19,003	\$0.00	0%
CALCULATORS	\$0	\$2,438	\$2,437.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$149,903	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$83,346	\$83,346.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$106,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$263,470	\$263,469.89	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,787	\$109,787.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,685	\$2,685.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$33,864	\$33,645.43	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$219,927	\$130,852.43	59%
TOTAL CAMPBELL MIDDLE	\$5,799,494	\$5,529,692	\$661,807.37	12%
CHALKER ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
RESURFACE PARKING AND BUS PORT	\$537,677	\$417,053	\$0.00	0%
FLOORING AND PAINTING	\$867,205	\$529,529	\$529,528.04	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$44,394	\$23,124	\$23,124.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$139,771	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,122	\$29,817.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%
AUDIO VISUAL EQUIPMENT	\$0	\$202,926	\$202,925.56	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$129,289	\$129,224.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$6,257	\$6,255.58	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,863	\$106,540.59	72%
TOTAL CHALKER ELEMENTARY	\$1,449,276	\$1,698,686	\$1,100,605.74	65%
CHEATHAM HILL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: 8 CLASSROOM ADDITION	\$3,064,354	\$2,598,913	\$1,686,684.27	65%
ADD PARKING				
SANITARY SEWER UPGRADES				
PAINTING				
REPLACE CAFETERIA SOUND SYSTEM				
REPLACE GYMNASIUM SOUND SYSTEM				
UNDESIGNATED CLASSROOMS	\$0	\$40,500	\$40,500.00	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$49,098	\$26,237	\$26,237.00	100%
MUSIC RISERS AND SHELLS	\$0	\$2,046	\$2,046.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$66,815	\$66,510.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$102,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$209,933	\$209,932.75	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$214,540	\$184,330.00	86%
GROWTH AND REPLACEMENT F&E	\$0	\$548	\$337.85	62%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$211,870	\$159,962.19	76%
TOTAL CHEATHAM HILL ELEMENTARY	\$3,113,452	\$3,593,661	\$2,378,138.43	66%
CLARKDALE ES				
ADD STORAGE/MODIFY RESTROOM	\$67,255	\$0	\$0.00	0%
REPLACE DOORS AND HARDWARE	\$84,672	\$0	\$0.00	0%
ADD CANOPIES	\$251,303	\$0	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$326,428	\$0	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$46,243	\$0	\$0.00	0%
LIGHTING RETROFIT	\$170,887	\$0	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$81,003	\$81,003.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$438	\$437.84	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$108,444	\$80,363.27	74%
TOTAL CLARKDALE ELEMENTARY	\$946,788	\$189,885	\$161,804.11	85%
CLARKDALE REPLACEMENT ES				
ADDITIONS/MODIF/RENOV INCLUDING:	\$0	\$5,240,530	\$1,083,172.25	21%
LAND ACQUISITION	\$0	\$111,237	\$111,236.74	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$44,400	\$15,511.73	35%
TOTAL CLARKDALE REPLACEMENT ELEMENTARY	\$0	\$5,396,167	\$1,209,920.72	22%
CLAY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$514,377	\$413,058	\$90,503.73	22%
DRAINAGE IMPROVEMENTS AT GYM				
FENCING				
PLAYGROUND EQUIPMENT				
REPLACE PLAYGROUND SURFACING				
REPLACE GYM CARPET				
TOILET PARTITIONS/DOORS/ACCESSORIES				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$57,600	\$57,274.08	99%
AUDIO VISUAL EQUIPMENT	\$0	\$79,232	\$79,231.01	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$49,695	\$17,220.00	35%
GROWTH AND REPLACEMENT F&E	\$0	\$4,276	\$4,183.65	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$123,276	\$92,792.84	75%
TOTAL CLAY ELEMENTARY	\$514,377	\$864,379	\$359,786.68	42%
COMPTON ES				
CLARKDALE @ COMPTON RESTROOM RENOV	\$0	\$62,350	\$6,393.65	10%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REROOF ANNEX BUILDING	\$206,351	\$160,058	\$0.00	0%
REPLACE CEILING IN ANNEX BUILDING	\$61,905	\$48,017	\$0.00	0%
REPLACE PLUMBING FIXTURES AND VALVES	\$43,181	\$33,493	\$0.00	0%
REPLACE PIPING	\$12,250	\$9,502	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$522,959	\$405,637	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$24,643	\$19,114	\$0.00	0%
ELECTRICAL SYSTEM UPGRADE	\$433,650	\$336,364	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$46,808.08	49%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$53,529	\$53,529.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$67,200	\$66,819.76	99%
AUDIO VISUAL EQUIPMENT	\$0	\$184,179	\$184,178.72	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$122,126	\$117,125.60	96%
GROWTH AND REPLACEMENT F&E	\$0	\$24,626	\$11,104.21	45%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$116,648	\$84,696.32	73%
TOTAL COMPTON ELEMENTARY	\$1,427,439	\$1,839,308	\$576,326.85	31%
COOPER MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,101,700	\$713,731	\$713,587.49	100%
RESTRIPE PARKING LOTS				
REPLACE EXTERIOR WINDOWS				
FLOORING				
PAINTING				
TOILET PARTITIONS/DOORS/ACCESSORIES				
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$46,808.08	97%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$91,200	\$90,683.96	99%
AUDIO VISUAL EQUIPMENT	\$0	\$223,959	\$223,958.19	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,787	\$109,787.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,893	\$2,893.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$36,408	\$36,405.34	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$191,298	\$111,510.91	58%
TOTAL COOPER MIDDLE	\$1,101,700	\$1,420,402	\$1,338,447.98	94%
DANIELL MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$6,180,190	\$4,806,184	\$5,041.89	0%
ADDITION TO CAFETERIA AND KITCHEN				
ADD PARKING				
ADD IRRIGATION SYSTEM				
CANOPY FOR BUS AREA				
MUSICAL INSTRUMENT LOCKERS				
REPLACE HVAC				
REPLACE WATER COOLERS				
REPLACE FLUSH VALVES				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEMS				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$2,438	\$2,437.50	100%
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$82,175	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$245,942	\$245,941.33	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$105,409	\$105,409.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$216,885	\$137,097.77	63%
TOTAL DANIELL MIDDLE	\$6,180,190	\$5,581,657	\$537,795.83	10%
DAVIS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPLACE AND REKEY DOOR HARDWARE	\$55,737	\$43,233	\$0.00	0%
PAINTING	\$295,651	\$229,324	\$0.00	0%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,314,625	\$2,421,013	\$170,704.28	7%
REPLACE HVAC				
REPLACE CLOCKS				
EMERGENCY GENERATOR				
FIRE ALARM				
SITE LIGHTING				
LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
REPLACE INTERCOM SYSTEM	\$161,227	\$125,057	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$8,610	\$8,610.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,971	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$51,600	\$51,308.03	99%
AUDIO VISUAL EQUIPMENT	\$0	\$148,243	\$148,242.34	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$106,362	\$100,818.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$13,184	\$13,182.92	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$115,243	\$84,784.17	74%
TOTAL DAVIS ELEMENTARY	\$3,827,240	\$3,444,886	\$594,542.11	17%
DICKERSON MS				
ADA SIDEWALKS, RAMPS AND CURB CUTS	\$0	\$31,034	\$31,033.67	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,865,933	\$1,100,080	\$239,802.71	22%
KITCHEN AND THEATER MODIFICATIONS				
FLOORING				
PAINTING				
REPLACE WATER STORAGE TANK	\$19,600	\$8,433	\$8,433.00	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$214,435	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$105,355	\$104,745.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$99,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$235,455	\$235,454.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$131,677	\$131,677.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,786	\$1,785.93	100%
GROWTH AND REPLACEMENT F&E	\$0	\$11,748	\$6,845.36	58%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$256,906	\$171,664.13	67%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
TOTAL DICKERSON MIDDLE	\$1,885,533	\$2,211,894	\$947,671.77	43%
DODGEN MS				
TRAFFIC ARROWS AND SIGNAGE	\$0	\$1,000	\$1,000.00	100%
ADA CLASSROOM PROJECTOR	\$0	\$1,874	\$1,873.24	100%
ADA RESTROOM RENOVATIONS	\$0	\$69,215	\$2,986.56	4%
ADA OUTDOOR CLASSROOM	\$0	\$95,000	\$6,935.00	7%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$620,554	\$536,996	\$35,362.69	7%
MODIFY/RENOVATE THEATER				
TOILET PARTITIONS/DOORS/ACCESSORIES				
BASKETBALL GOAL RETRACTORS				
REPLACE AUDITORIUM SEATING				
FLOORING	\$425,320	\$271,821	\$271,819.97	100%
PAINTING	\$616,429	\$112,132	\$112,130.20	100%
CALCULATORS	\$0	\$2,813	\$2,812.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$104,728	\$95,556.00	91%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$111,600	\$110,968.53	99%
AUDIO VISUAL EQUIPMENT	\$0	\$254,260	\$254,259.72	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$144,811	\$144,811.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$36,928	\$35,761.91	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$250,235	\$161,160.36	64%
TOTAL DODGEN MIDDLE	\$1,662,303	\$1,995,012	\$1,239,036.05	62%
DOWELL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
EXTEND FENCE AT PLAYGROUND	\$4,716	\$3,658	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REROOF BUILDING 2610	\$1,262,497	\$722,988	\$722,987.12	100%
REPLACE COAT RACKS	\$18,835	\$14,610	\$0.00	0%
MARKER BOARDS	\$151,900	\$117,822	\$0.00	0%
REPLACE/UPGRADE GENERATOR	\$110,250	\$85,516	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$110,374	\$85,612	\$0.00	0%
LIGHTING RETROFIT	\$417,725	\$324,011	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,046	\$14,523.00	50%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$112,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$222,821	\$222,820.84	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$190,254	\$185,254.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$23,090	\$23,088.85	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$200,193	\$154,735.03	77%
TOTAL DOWELL ELEMENTARY	\$2,198,797	\$2,305,154	\$1,329,927.21	58%
DUE WEST ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$818,581	\$645,355	\$21,285.20	3%
REPAVE PARKING AND BUS AREAS				
PLAYGROUND EQUIPMENT				
REPLACE KITCHEN FLOORING				
FLOORING				
PAINTING				
TOILET PARTITIONS/DOORS/ACCESSORIES				
ADDITIONS/MODIF/RENOV INCLUDING:	\$391,455	\$323,635	\$271,126.55	84%
REPLACE PIPING AND VALVES				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$69,788.69	73%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$52,501.24	99%
AUDIO VISUAL EQUIPMENT	\$0	\$136,229	\$136,229.05	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$58,031	\$54,844.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$9,537	\$9,535.76	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$108,273	\$75,160.63	69%
TOTAL DUE WEST ELEMENTARY	\$1,210,036	\$1,460,708	\$721,543.63	49%
DURHAM MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,191,345	\$770,436	\$770,434.67	100%
WINDOW REPLACEMENT				
HEAT REDUCING FILM ON SKYLIGHTS				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FLOORING				
PAINTING				
WATER HEATING PIPING UPGRADE				
BALANCE HVAC SYSTEM	\$212,521	\$116,964	\$116,963.29	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$56,448	\$26,871	\$26,871.00	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$5,651	\$5,650.55	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$397,083	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,052	\$68,052.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$92,400	\$91,877.17	99%
AUDIO VISUAL EQUIPMENT	\$0	\$210,913	\$210,912.62	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$131,677	\$131,677.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,175	\$2,174.60	100%
GROWTH AND REPLACEMENT F&E	\$0	\$24,214	\$14,412.24	60%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$243,319	\$147,243.17	61%
TOTAL DURHAM MIDDLE	\$1,460,314	\$2,118,696	\$1,616,054.38	76%
EAST COBB MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PARKING LOT RESTRIPIING FOR WHEELER STAFF	\$0	\$3,000	\$0.00	0%
SECURITY FENCING	\$46,550	\$36,107	\$0.00	0%
REPLACE EXTERIOR DOORS	\$107,800	\$83,616	\$0.00	0%
REPLACE EXTERIOR WINDOWS	\$251,125	\$194,787	\$0.00	0%
PAINTING	\$556,641	\$431,762	\$0.00	0%
TOILET PARTITIONS/DOORS/ACCESSORIES	\$132,300	\$102,619	\$0.00	0%
BASKETBALL GOAL RETRACTORS	\$30,870	\$23,945	\$0.00	0%
MUSICAL INSTRUMENT LOCKERS	\$73,500	\$57,010	\$0.00	0%
REPLACE HVAC AND UPGRADE KITCHEN HVAC	\$667,253	\$690,276	\$690,274.21	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$17,272	\$10,133	\$10,132.50	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,729,798	\$1,325,167	\$0.00	0%
SANITARY SEWER UPGRADE				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE INTERCOM SYSTEM				
REPLACE THEATER LIGHTING SYSTEMS				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$12,666	\$12,665.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$214,435	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$74,928	\$74,928.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$111,600	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,317.48	83%
AUDIO VISUAL EQUIPMENT	\$0	\$274,024	\$274,023.32	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$142,622	\$142,622.00	100%
SURVEILLANCE CAMERAS	\$0	\$3,895	\$3,895.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$6,028	\$5,850.83	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$226,373	\$144,042.57	64%
TOTAL EAST COBB MIDDLE	\$3,613,109	\$4,049,946	\$1,382,550.03	34%
EAST SIDE ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$7,647.00	50%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$84,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$167,717	\$167,716.74	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$180,485	\$155,407.80	86%
GROWTH AND REPLACEMENT F&E	\$0	\$1,591	\$1,590.50	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,155	\$124,154.42	100%
TOTAL EAST SIDE ELEMENTARY	\$0	\$574,841	\$458,114.83	80%
EAST SIDE REPLACEMENT ES				
NEW REPLACEMENT ELEMENTARY SCHOOL	\$27,030,976	\$20,249,088	\$15,433,051.88	76%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$55,071	\$7,192.24	13%
TOTAL EAST SIDE REPLACEMENT ELEMENTARY	\$27,030,976	\$20,304,159	\$15,440,244.12	76%
EASTVALLEY ES				
ADA ACCESS CONTROL	\$0	\$5,900	\$5,899.51	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPLACE FENCING	\$3,675	\$8,644	\$8,643.50	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$988,119	\$756,979	\$418,561.80	55%
ADD BUS CANOPY				
ADD COVERED WALKWAY TO PORTABLES				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ADD COVERED WALKWAY AT GYM				
REPLACE FLUSH VALVES				
REPLACE WATER STORAGE TANK				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$32,070.94	45%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$70,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$115,952	\$115,951.13	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$101,875	\$94,115.00	92%
GROWTH AND REPLACEMENT F&E	\$0	\$4,567	\$4,565.77	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$123,758	\$91,384.64	74%
TOTAL EASTVALLEY ELEMENTARY	\$991,794	\$1,268,917	\$779,590.80	61%
FAIR OAKS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING: NEW AND REPLACEMENT FENCING	\$723,875	\$395,592	\$46,865.32	12%
SANITARY SEWER UPGRADE				
LIGHTING RETROFIT				
RENOVATE STUDENT RESTROOMS				
FLOORING	\$375,150	\$215,718	\$215,719.16	100%
PAINTING	\$332,794	\$77,819	\$77,819.48	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$23,887	\$639	\$639.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,303	\$36,693.00	98%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$98,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$182,030	\$182,029.28	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$106,933	\$101,933.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$2,545	\$2,544.08	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$169,389	\$127,632.44	75%
TOTAL FAIR OAKS ELEMENTARY	\$1,455,706	\$1,382,895	\$793,473.13	57%
FLOYD MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD PARKING	\$300,125	\$232,794	\$0.00	0%
DRAINAGE UPGRADE AT THEATER	\$12,250	\$9,502	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING: FLOORING	\$1,215,595	\$689,368	\$689,367.30	100%
PAINTING				
MAIN ENTRY DOOR REPLACEMENT				
REPLACE FRONT DOOR CANOPY	\$12,250	\$9,501	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$719,344	\$557,964	\$0.00	0%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$56,689.01	59%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$75,072	\$74,157.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
AUDIO VISUAL EQUIPMENT	\$0	\$210,558	\$210,557.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$92,275	\$92,275.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$14,530	\$14,323.16	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$223,249	\$129,590.73	58%
TOTAL FLOYD MIDDLE	\$2,259,564	\$2,292,663	\$1,348,598.88	59%
FORD ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REPLACE GYM FLOOR	\$39,822	\$30,888	\$0.00	0%
PAINTING	\$306,989	\$238,118	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING: REPLACE HVAC	\$3,066,249	\$2,348,997	\$0.00	0%
REPLACE GENERATOR				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$46,808.08	65%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$51,987	\$51,987.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$70,800	\$70,399.39	99%
AUDIO VISUAL EQUIPMENT	\$0	\$179,331	\$179,331.18	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$137,602	\$132,485.00	96%
GROWTH AND REPLACEMENT F&E	\$0	\$4,744	\$4,743.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$148,497	\$106,913.45	72%
TOTAL FORD ELEMENTARY	\$3,535,560	\$3,383,697	\$598,338.83	18%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FREY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,216,014	\$943,209	\$674,471.25	72%
PLAYGROUND EQUIPMENT				
FLOORING				
PAINTING				
ADD BUILT-IN CLASSROOM BOOKCASES				
REPLACE WATER FOUNTAINS				
FIRE SPRINKLER HEAD REPLACEMENT	\$44,467	\$24,764	\$24,763.83	100%
CLASSROOM INTERCOM/TELEPHONES	\$74,725	\$57,961	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$54,176.65	57%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES		\$56,400	\$56,080.87	
AUDIO VISUAL EQUIPMENT	\$0	\$184,104	\$184,103.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$115,835	\$112,076.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$2,376	\$1,075.22	45%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,939	\$90,818.60	73%
TOTAL FREY ELEMENTARY	\$1,335,206	\$1,643,884	\$1,235,781.85	75%
GARRETT MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$14,734,437	\$10,475,965	\$492,080.30	5%
12 CLASSROOM ADDITION				
HAZARDOUS MATERIALS ABATEMENT				
ASPHALT PAVING				
ADD PARKING				
FLOORING				
PAINTING				
MUSICAL INSTRUMENT LOCKERS				
REPLACE WATER STORAGE TANK				
REPLACE FIRE ALARM SYSTEM				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$3,000	\$3,000.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$86,219.46	72%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$81,138.28	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,889.48	79%
AUDIO VISUAL EQUIPMENT	\$0	\$154,871	\$154,870.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$92,275	\$92,275.00	100%
SURVEILLANCE CAMERAS	\$0	\$3,132	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$2,995	\$2,805.08	94%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$207,305	\$124,094.67	60%
TOTAL GARRETT MIDDLE	\$14,734,437	\$11,201,431	\$1,095,152.02	10%
GARRISON MILL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
FLOORING	\$41,529	\$32,212	\$0.00	0%
PAINTING	\$288,954	\$224,130	\$0.00	0%
REPLACE FLOORING IN COOLER	\$3,215	\$2,493	\$0.00	0%
REPLACE WINDOW BLINDS	\$5,953	\$4,618	\$0.00	0%
REPLACE HVAC	\$2,364,172	\$1,833,787	\$0.00	0%
REPLACE SHUT-OFF/FLUSH VALVES	\$49,000	\$38,007	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$89,312	\$69,275	\$0.00	0%
LIGHTING RETROFIT	\$341,775	\$265,100	\$0.00	0%
ELECTRICAL SYSTEM UPGRADE	\$490,000	\$380,072	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$61,200	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$145,813	\$145,812.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$75,067	\$67,494.00	90%
GROWTH AND REPLACEMENT F&E	\$0	\$5,770	\$5,658.35	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$140,434	\$102,778.34	73%
TOTAL GARRISON MILL ELEMENTARY	\$3,796,410	\$3,476,112	\$353,662.30	10%
GREEN ACRES ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,237,190	\$964,691	\$964,690.22	100%
PROVIDE ADA SIDEWALK				
PROVIDE BARRIER LANDSCAPING				
PLAYGROUND EQUIPMENT				

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FLOORING				
PAINTING				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,092	\$4,092.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$40,258.24	56%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$81,138.28	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,527.48	75%
AUDIO VISUAL EQUIPMENT	\$0	\$156,986	\$156,985.22	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$72,184	\$67,943.00	94%
GROWTH AND REPLACEMENT F&E	\$0	\$26,734	\$2,732.96	10%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$151,021	\$116,365.13	77%
TOTAL GREEN ACRES ELEMENTARY	\$1,237,190	\$1,555,397	\$1,457,778.04	94%
GRIFFIN MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFY/RENOVATE RESTROOMS	\$339,473	\$263,997	\$0.00	0%
CONSTRUCT LOADING DOCK STAIRS	\$18,221	\$14,134	\$0.00	0%
REPLACE AUDITORIUM SEATING	\$107,187	\$83,140	\$0.00	0%
REPLACE MEDIA CENTER CASEWORK	\$183,750	\$142,527	\$0.00	0%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,416,100	\$666,999	\$94,233.14	14%
REPLACE ELEVATOR				
REPLACE WATER COOLERS				
REPLACE ALL WATER PIPING AND VALVES				
REPLACE PARKING LOT LIGHTING				
REPLACE THEATER LIGHTING				
REPLACE MAIN SWITCHGEAR				
CALCULATORS	\$0	\$3,563	\$3,562.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$135,477	\$97,098.00	72%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$88,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$221,163	\$221,162.93	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$105,409	\$105,409.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,923	\$2,923.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$10,848	\$10,681.31	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$202,914	\$123,127.32	61%
TOTAL GRIFFIN MIDDLE	\$2,064,731	\$2,062,153	\$659,795.57	32%
HARMONY LELAND ES				
ADA CURB CUT	\$0	\$62,000	\$9,985.00	16%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD PARKING	\$45,937	\$35,631	\$0.00	0%
RETENTION POND DRAINAGE	\$31,850	\$24,705	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REPLACE WINDOWS IN BREEZEWAY	\$196,000	\$152,029	\$0.00	0%
CURTAINS FOR CAFETERIA STAGE	\$14,700	\$11,402	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$21,011	\$16,298	\$0.00	0%
ADD LIGHTING TO WALK IN FREEZER	\$2,450	\$1,900	\$0.00	0%
LIGHTING RETROFIT	\$132,912	\$103,094	\$0.00	0%
ADD LIGHTING FOR STAGE AREA	\$24,500	\$19,003	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$56,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$118,431	\$118,430.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$95,275	\$90,274.20	95%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$121,168	\$87,026.72	72%
TOTAL HARMONY LELAND ELEMENTARY	\$591,860	\$932,783	\$326,144.43	35%
HARRISON HS				
ADA CLASSROOM MODIFICATIONS	\$0	\$22,957	\$22,956.10	100%
BROADCAST MEDIA LAB	\$0	\$330,000	\$285,851.94	87%
ADA AUTOMATIC DOOR OPENERS	\$0	\$25,500	\$17,441.40	68%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$22,518,818	\$17,416,848	\$44,662.55	0%
WEST COBB 9TH GRADE CENTER ADDITION				
CAFETERIA ADDITION				
THEATER AND MUSIC ROOM MODIFICATIONS				
RENOVATE PE FIELD				
MOVE FIELD IRRIGATION TO DOMESTIC				
FLOORING				
REPLACE/CONVERT GENERATOR				
ELECTRICAL SYSTEM UPGRADE				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPLACE FOOTBALL FIELD LIGHTING				
TRACK RESURFACING				
REPLACE STADIUM PA SYSTEM	\$24,500	\$38,197	\$38,196.02	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,128	\$17,127.10	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$25,778	\$25,778.00	100%
OBsolete WORKSTATION REPLACEMENT	\$0	\$126,202	\$98,150.46	78%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$172,331	\$172,026.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$160,800	\$159,890.14	99%
AUDIO VISUAL EQUIPMENT	\$0	\$331,898	\$331,898.00	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$192,969	\$192,969.00	100%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$46,991	\$30,489.54	65%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$401,214.66	52%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$231,177	\$125,379.80	54%
TOTAL HARRISON HIGH	\$22,543,318	\$19,918,578	\$1,969,319.71	10%
HAVEN AT FITZHUGH LEE				
FENCING	\$0	\$8,394	\$8,393.20	100%
UPGRADE RESTROOMS	\$322,899	\$251,108	\$0.00	0%
PAVE EMERGENCY ACCESS DRIVE	\$4,410	\$3,421	\$0.00	0%
LANDSCAPING	\$36,750	\$28,506	\$0.00	0%
PLAYGROUND EQUIPMENT	\$73,500	\$57,010	\$0.00	0%
REPLACE CAST IRON SEWER PIPING	\$30,625	\$23,754	\$0.00	0%
HVAC UPGRADE	\$983,540	\$762,890	\$0.00	0%
REPLACE WATER SUPPLY PIPING	\$85,750	\$66,513	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$37,155	\$28,819	\$0.00	0%
LIGHTING RETROFIT	\$136,710	\$106,040	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$142,800	\$141,991.99	99%
AUDIO VISUAL EQUIPMENT	\$0	\$48,577	\$48,576.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$2,000	\$1,533.00	77%
SURVEILLANCE CAMERAS	\$0	\$710	\$710.00	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$26,555	\$24,154.53	91%
TOTAL HAVEN AT FITZHUGH LEE	\$1,711,339	\$1,580,038	\$248,299.84	16%
HAVEN AT HAWTHORNE				
REMOVE TIME OUT ROOMS/MODIFY OFFICE	\$368,290	\$287,066	\$0.00	0%
UPDATE DOOR AND WINDOW FRAMES	\$257,250	\$199,537	\$0.00	0%
INSTALL HVAC CONTROLS	\$99,531	\$77,202	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$238,875	\$185,285	\$0.00	0%
LIGHTING RETROFIT	\$136,710	\$106,040	\$0.00	0%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$93,600	\$93,070.38	99%
AUDIO VISUAL EQUIPMENT	\$0	\$50,055	\$50,054.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$2,000	\$1,533.00	77%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$13,249	\$9,527.62	72%
TOTAL HAVEN AT HAWTHORNE	\$1,100,656	\$1,014,034	\$154,185.10	15%
HAYES ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING: ENTRY DRIVE MODIFICATIONS ADD PARKING PLAYGROUND EQUIPMENT SHADING FILM FOR WINDOWS FLOORING REPLACE DISH MACHINE EXHAUST	\$1,016,015	\$563,212	\$41,563.17	7%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBsolete WORKSTATION REPLACEMENT	\$0	\$143,239	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$94,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$195,782	\$195,781.22	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$179,302	\$175,250.00	98%
GROWTH AND REPLACEMENT F&E	\$0	\$25,960	\$17,746.86	68%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$197,553	\$149,268.08	76%
TOTAL HAYES ELEMENTARY	\$1,016,015	\$1,435,337	\$615,944.70	43%
HIGHTOWER TRAIL MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING: DOOR/WINDOW/OFFICE MODIFICATIONS REPLACE AUDITORIUM SEATING REPLACE HVAC CONTROLS REPLACE HVAC	\$5,280,637	\$4,100,545	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
CALCULATORS	\$0	\$2,250	\$2,250.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$59,168	\$58,863.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$208,973	\$208,972.79	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$127,299	\$127,299.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$19,304	\$18,744.35	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$240,165	\$149,249.85	62%
TOTAL HIGHTOWER TRAIL MIDDLE	\$5,280,637	\$4,913,299	\$566,977.36	12%
HILLGROVE HS				
ADA TRANSITION ACADEMY KITCHEN	\$0	\$34,852	\$34,851.50	100%
ADA AUTOMATIC DOOR OPENERS	\$0	\$23,500	\$16,276.26	69%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
PAVE SIDEWALK	\$35,280	\$27,365	\$0.00	0%
PERIMETER FENCING	\$75,460	\$58,531	\$0.00	0%
ADD STADIUM SECURITY LIGHTING	\$66,150	\$51,310	\$0.00	0%
CALCULATORS	\$0	\$3,563	\$3,562.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$226,547	\$38,023.41	17%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$141,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$286,362	\$286,361.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$164,512	\$164,512.00	100%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$6,034	\$5,798.95	96%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$468,182.30	60%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$285,144	\$191,399.72	67%
TOTAL HILLGROVE HIGH	\$176,890	\$2,108,125	\$1,233,260.30	59%
HOLLYDALE ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING: PLAYGROUND EQUIPMENT SPRINKLER (FIRE SUPPRESSION) LIGHTING RETROFIT SECURITY LIGHTING FOR BUILDING CAFETERIA STAGE LIGHTING SYSTEM REPLACE ELECTRICAL PANELS	\$1,061,830	\$576,853	\$33,928.34	6%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$79,200	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$177,601	\$177,600.18	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$117,453	\$100,641.00	86%
GROWTH AND REPLACEMENT F&E	\$0	\$20,549	\$20,547.56	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$165,650	\$130,280.74	79%
TOTAL HOLLYDALE ELEMENTARY	\$1,061,830	\$1,303,447	\$510,478.19	39%
KEHELEY ES				
FENCING	\$0	\$14,251	\$14,250.20	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
RESTROOM AND OFFICE MODIFICATIONS	\$932,666	\$728,571	\$0.00	0%
REPLACE PLAYGROUND SURFACING	\$73,500	\$57,010	\$0.00	0%
REPLACE GLASS IN ATRIUM WINDOWS	\$70,560	\$54,730	\$0.00	0%
REPLACE HVAC AND FIRE ALARM SYSTEM	\$1,825,463	\$1,037,197	\$1,037,196.61	100%
MAINTENANCE RENOVATIONS INCLUDING: SPRINKLER (FIRE SUPPRESSION) REPLACE PARKING LOT LIGHTING ADD WALK-IN FREEZER LIGHTING	\$606,595	\$464,702	\$23,905.44	5%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$276,269	\$225,135.24	81%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$92,375	\$44,547.20	48%
AUDIO VISUAL EQUIPMENT	\$0	\$126,763	\$126,762.38	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$117,720	\$93,410.00	79%
GROWTH AND REPLACEMENT F&E	\$0	\$12,908	\$12,907.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$110,369	\$79,521.22	72%
TOTAL KEHELEY ELEMENTARY	\$3,508,784	\$3,108,140	\$1,672,909.96	54%
KELL HS				
ADA AUTOMATIC DOOR OPENERS	\$0	\$30,500	\$21,457.70	70%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
RELOCATE LOCKERS	\$48,724	\$37,891	\$0.00	0%
ADD DOOR AND GRILLES	\$18,375	\$14,253	\$0.00	0%
ADD BUS CANOPY	\$287,875	\$223,292	\$0.00	0%
PROVIDE STAGE LIGHTING LIFT SYSTEM	\$91,875	\$71,263	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
CALCULATORS	\$0	\$3,375	\$3,375.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$185,685	\$38,023.41	20%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$36,693	\$36,693.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$163,200	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$296,243	\$296,243.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$160,134	\$160,134.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$11,369	\$11,366.90	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$598,136.98	77%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$276,487	\$183,132.95	66%
TOTAL KELL HIGH	\$446,849	\$2,285,649	\$1,349,314.93	59%
KEMP ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD GATE TO PLAY AREA	\$1,225	\$950	\$0.00	0%
FLOORING	\$467,092	\$362,303	\$0.00	0%
PAINTING	\$414,356	\$321,398	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,024	\$39,299.04	85%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$203,641	\$203,640.86	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$155,796	\$153,665.00	99%
GROWTH AND REPLACEMENT F&E	\$0	\$4,248	\$247.86	6%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$164,424	\$120,135.83	73%
TOTAL KEMP ELEMENTARY	\$882,673	\$1,356,859	\$532,263.10	39%
KENNESAW ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PAVE GRAVEL PARKING LOT	\$26,950	\$71,606	\$1,449.65	2%
ROOFING	\$1,538,355	\$618,511	\$618,509.71	100%
REPLACE WINDOWS	\$122,500	\$95,018	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$118,522	\$91,933	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING: LIGHTING RETROFIT PROVIDE PARKING LOT LIGHTING	\$454,352	\$338,738		
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$192,262	\$192,261.27	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$140,679	\$135,678.92	96%
GROWTH AND REPLACEMENT F&E	\$0	\$34,276	\$31,037.14	91%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$164,735	\$141,602.90	86%
TOTAL KENNESAW ELEMENTARY	\$2,260,679	\$1,928,784	\$1,148,768.96	60%
KENNESAW MOUNTAIN HS				
ADA TRANSITION ACADEMY KITCHEN	\$0	\$31,090	\$31,089.65	100%
ADA AUTOMATIC DOOR OPENERS	\$0	\$71,000	\$52,935.10	75%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
MAINTENANCE RENOVATIONS INCLUDING: ADD FENCE AND GATES TO COURTYARD REPLACE ROOF INSULATION FLOORING PAINTING PROVIDE STAGE LIGHTING LIFT SYSTEM	\$3,347,006	\$2,564,081	\$619,362.70	24%
CALCULATORS	\$0	\$3,750	\$3,750.00	100%
MUSIC RISERS AND SHELLS	\$0	\$6,650	\$6,650.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$316,151	\$38,023.41	12%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$125,212	\$124,602.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$160,800	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,569.48	76%
AUDIO VISUAL EQUIPMENT	\$0	\$306,816	\$306,815.09	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$171,079	\$171,079.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$9,940	\$9,938.11	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$610,293.54	79%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$222,228	\$131,126.53	59%
TOTAL KENNESAW MOUNTAIN HIGH	\$3,347,006	\$4,774,061	\$2,113,986.11	44%
KENNESAW WAREHOUSE				
FOOD SERVICE MODIFICATIONS	\$0	\$43,000	\$0.00	0%
CONSTRUCT COOLER IN WAREHOUSE	\$2,244,784	\$1,789,327	\$1,402,916.89	78%
AUDIOLOGY EQUIPMENT	\$0	\$88,000	\$80,011.98	91%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,357	\$68,052.00	100%
DATA CENTER EQUIPMENT REFRESH	\$3,000,000	\$2,400,000	\$0.00	0%
DATA CENTER DISASTER RECOVERY	\$4,000,000	\$3,200,000	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
GROWTH AND REPLACEMENT F&E	\$0	\$5,479	\$5,479.00	100%
HUMAN RESOURCES/PAYROLL SYSTEM	\$9,000,000	\$7,200,000	\$0.00	0%
STUDENT INFORMATION SYSTEM	\$3,000,000	\$2,400,000	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$11,174,550	\$2,802,130.05	25%
TOTAL KENNESAW WAREHOUSE	\$21,244,784	\$28,368,713	\$4,358,589.92	15%
KINCAID ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,036,649	\$806,565	\$43,997.29	5%
ADD STORAGE AND TOILETS/MODIFY KITCHEN				
REPAIR FRONT PLAYGROUND				
PLAYGROUND EQUIPMENT				
SPRINKLER (FIRE SUPPRESSION)				
HVAC REPLACEMENT AND LIGHTING RETROFIT	\$2,421,359	\$1,897,341	\$1,897,339.45	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$23,827.47	49%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$38,235.00	83%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
AUDIO VISUAL EQUIPMENT	\$0	\$141,543	\$141,542.07	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$139,055	\$118,422.00	85%
GROWTH AND REPLACEMENT F&E	\$0	\$27,728	\$26,326.23	95%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$139,439	\$102,906.95	74%
TOTAL KINCAID ELEMENTARY	\$3,458,008	\$3,331,996	\$2,478,286.62	74%
KING SPRINGS ES				
ADA CURB CUT	\$0	\$42,000	\$4,003.50	10%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$2,570,192	\$1,998,320	\$65,639.39	3%
ADMIN ADDITION/RESTROOM MODIFY				
SPORTS COURT GYM FLOORING				
FLOORING				
HVAC UPGRADE				
REPLACE WATER COOLER				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,092	\$4,092.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$98,235	\$38,235.00	39%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$118,554	\$118,553.83	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$87,304	\$82,304.00	94%
GROWTH AND REPLACEMENT F&E	\$0	\$20,767	\$14,650.14	71%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$122,575	\$85,121.72	69%
TOTAL KING SPRINGS ELEMENTARY	\$2,570,192	\$2,617,442	\$414,197.95	16%
LABELLE ES				
WHEELCHAIR LIFT	\$0	\$11,451	\$11,451.00	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$537,008	\$630,862	\$45,213.39	7%
KITCHEN RENOVATION				
HAZARDOUS MATERIAL ABATEMENT				
ADD PARKING				
PLAYGROUND EQUIPMENT				
SCHOOL SITE SIGN				
CAFETERIA STAGE CURTAINS				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$1,364	\$1,364.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$79,669.62	67%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$66,000	\$65,626.55	99%
AUDIO VISUAL EQUIPMENT	\$0	\$143,343	\$143,342.30	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$95,953	\$82,781.00	86%
GROWTH AND REPLACEMENT F&E	\$0	\$3,326	\$2,937.62	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$114,144	\$86,732.60	76%
TOTAL LABELLE ELEMENTARY	\$537,008	\$1,201,996	\$535,163.59	45%
LASSITER HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$19,710,822	\$17,336,426	\$908,900.77	5%
THEATRE ADDITION				
REPAVE PARKING LOTS				
TENNIS COURT RESURFACING				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
MOVE FIELD IRRIGATION TO DOMESTIC				
HVAC UPGRADE				
LIGHTING RETROFIT				
SECURITY LIGHTING FOR PARKING LOTS				
REPLACE FOOTBALL FIELD LIGHTING				
REPLACE SOFTBALL FIELD LIGHTING				
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,600	\$12,600.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$214,435	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$159,816	\$159,816.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$164,400	\$163,469.77	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,000.48	80%
AUDIO VISUAL EQUIPMENT	\$0	\$335,707	\$335,706.94	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$190,780	\$190,780.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$59,208	\$12,206.22	21%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$283,468	\$201,997.78	71%
TOTAL LASSITER HIGH	\$19,710,822	\$19,546,042	\$1,999,013.82	10%
LEWIS ES				
TRAFFIC GATES	\$0	\$1,980	\$1,980.00	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PLAYGROUND EQUIPMENT	\$98,000	\$76,014	\$0.00	0%
SANITARY SEWER LIFT STATION UPGRADES	\$49,000	\$38,007	\$0.00	0%
REPLACE COOLER/FREEZER	\$220,500	\$171,032	\$0.00	0%
ADD HVAC TO KITCHEN	\$153,125	\$118,773	\$0.00	0%
REPLACE WATER STORAGE TANK	\$19,600	\$15,203	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$18,228	\$10,335	\$10,335.00	100%
REPLACE EMERGENCY GENERATOR	\$110,250	\$85,516	\$0.00	0%
LIGHTING RETROFIT	\$410,130	\$318,120	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$143,239	\$115,749.91	81%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$73,979.02	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,881.48	79%
AUDIO VISUAL EQUIPMENT	\$0	\$194,069	\$194,068.46	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$146,763	\$141,763.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$14,042	\$14,041.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$165,174	\$123,673.92	75%
TOTAL LEWIS ELEMENTARY	\$1,078,833	\$1,617,697	\$718,501.52	44%
LINDLEY 6TH GRADE ACADEMY				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING: KITCHEN/RESTROOM MODIFICATIONS SPRINKLER (FIRE SUPPRESSION) REPLACE FIRE ALARM SYSTEM	\$2,194,040	\$1,707,615	\$0.00	0%
CALCULATORS	\$0	\$938	\$937.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$33,708.40	47%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,494.48	75%
AUDIO VISUAL EQUIPMENT	\$0	\$143,547	\$143,546.65	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$55,062	\$55,062.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,155	\$1,155.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$3,428	\$3,426.02	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$107,905	\$57,073.32	53%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$2,194,040	\$2,187,033	\$387,437.33	18%
LINDLEY MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
CARPET REPLACEMENT	\$645,575	\$408,248	\$408,247.06	100%
LANDSCAPING/EROSION/SITE LIGHTING	\$101,920	\$82,055	\$0.00	0%
CALCULATORS	\$0	\$1,500	\$1,500.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$23,827.47	49%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$94,800	\$94,263.59	99%
AUDIO VISUAL EQUIPMENT	\$0	\$232,559	\$232,558.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$108,385	\$104,565.00	96%
SURVEILLANCE CAMERAS	\$0	\$2,944	\$2,944.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$50,405	\$50,402.17	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$183,709	\$115,832.02	63%
TOTAL LINDLEY MIDDLE	\$747,495	\$1,221,315	\$1,042,537.94	85%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
LOST MOUNTAIN MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADA AND NETWORK LAB MODIFICATIONS	\$286,834	\$224,413	\$0.00	0%
ASPHALT PAVING INCLUDING FIRE LANE	\$496,982	\$425,504	\$425,502.81	100%
PAINTING	\$552,835	\$95,814	\$95,815.59	100%
REPLACE HVAC	\$654,150	\$394,217	\$394,216.70	100%
LIGHTING RETROFIT	\$550,637	\$427,106	\$0.00	0%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$47,464	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$85,911.12	99%
AUDIO VISUAL EQUIPMENT	\$0	\$225,043	\$225,043.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$120,732	\$120,732.00	100%
SURVEILLANCE CAMERAS	\$0	\$3,721	\$3,721.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$33,619	\$7,116.86	21%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$198,988	\$125,224.86	63%
TOTAL LOST MOUNTAIN MIDDLE	\$2,541,438	\$2,316,986	\$1,517,249.08	65%
LOVINGGOOD MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING: ELECTRONIC MESSAGE BOARD	\$73,500	\$57,306	\$0.00	0%
PROVIDE WALKWAY LIGHTING	\$0			
CALCULATORS	\$0	\$1,688	\$1,687.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,703	\$83,000.71	44%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$127,200	\$126,480.26	99%
AUDIO VISUAL EQUIPMENT	\$0	\$203,291	\$203,290.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$125,110	\$125,110.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,155	\$1,155.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$8,371	\$7,718.78	92%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$248,316	\$159,241.18	64%
TRANSLATOR EQUIPMENT AND HEADSETS	\$5,000	\$5,000	\$0.00	0%
TOTAL LOVINGGOOD MIDDLE	\$78,500	\$976,539	\$716,082.86	73%
MABLETON ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
AUDIO VISUAL EQUIPMENT	\$0	\$86,665	\$86,664.80	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$99,960	\$83,378.00	83%
GROWTH AND REPLACEMENT F&E	\$0	\$3,048	\$3,046.60	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$104,014	\$77,345.28	74%
TOTAL MABLETON ELEMENTARY	\$0	\$379,874	\$336,315.50	89%
MABLETON REPLACEMENT ES				
NEW REPLACEMENT ELEMENTARY SCHOOL	\$28,150,542	\$22,182,904	\$1,734,330.87	8%
TOTAL MABLETON REPLACEMENT ELEMENTARY	\$28,150,542	\$22,182,904	\$1,734,330.87	8%
MABRY MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MUSIC CLASSROOM MODIFICATIONS	\$674,634	\$529,347	\$0.00	0%
FLOORING	\$569,625	\$289,233	\$289,231.74	100%
PAINTING	\$533,723	\$89,967	\$89,966.77	100%
MARKER BOARDS	\$173,950	\$134,926	\$0.00	0%
INSTRUMENT LOCKERS FOR ORCHESTRA	\$73,500	\$57,010	\$0.00	0%
REPLACE HVAC	\$2,899,905	\$2,149,934	\$2,149,932.81	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$7,562	\$7,561.20	100%
CALCULATORS	\$0	\$2,250	\$2,250.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$528,267	\$381,584.57	72%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$82,719	\$81,804.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$167,950	\$86,310.20	51%
AUDIO VISUAL EQUIPMENT	\$0	\$226,435	\$226,434.45	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$103,220	\$103,220.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,945	\$1,945.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$226,090	\$138,822.12	61%
TOTAL MABRY MIDDLE	\$4,925,337	\$4,598,683	\$3,560,889.59	77%
MAINTENANCE FACILITY ARGO ROAD				
ADDITIONS/MODIF/RENOV INCLUDING: ADDL FACILITY/GROUNDS AND WELDING REPLACE HVAC	\$1,327,752	\$1,019,019	\$4,293.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
LIGHTING RETROFIT				
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$1,327,752	\$1,026,666	\$11,940.00	1%
MARS HILL ROAD BUS SHOP				
PAVE BUS AND AUTO PARKING	\$793,800	\$769,646	\$612,443.31	80%
LIGHTING RETROFIT	\$26,582	\$20,363	\$0.00	0%
TOTAL MARS HILL ROAD BUS SHOP	\$820,382	\$790,009	\$612,443.31	78%
MARTHA MOORE EDUCATION CENTER				
SPRINKLER (FIRE SUPPRESSION)	\$268,752	\$208,459	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$98,000	\$76,015	\$0.00	0%
LIGHTING RETROFIT	\$151,900	\$117,822	\$0.00	0%
SPECIAL EDUCATION EQUIPMENT	\$0	\$174,000	\$114,606.20	66%
VISION EQUIPMENT	\$0	\$41,000	\$38,427.76	94%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$98,013	\$51,216.00	52%
GROWTH AND REPLACEMENT F&E	\$0	\$28,477	\$28,475.66	100%
TOTAL MARTH MOORE EDUCATION CENTER	\$518,652	\$743,786	\$232,725.62	31%
MCCALL PRIMARY				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
LANDSCAPE REPAIR	\$27,930	\$21,664	\$0.00	0%
REGRADE AND REGRASS PLAYFIELD	\$69,825	\$54,160	\$0.00	0%
ADD GYM ACOUSTICAL SYSTEM	\$12,936	\$10,034	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$168,810	\$147,144.88	87%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$127,174	\$63,012.40	50%
AUDIO VISUAL EQUIPMENT	\$0	\$121,425	\$121,424.40	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$76,253	\$57,289.00	75%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$105,907	\$91,196.26	86%
TOTAL MCCALL PRIMARY	\$110,691	\$725,024	\$519,357.67	72%
MCCLESKEY MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: 12 CLASSROOMS/KITCHEN ADDITION ADD PARKING FLOORING TOILET PARTITIONS/DOORS/ACCESSORIES MUSICAL INSTRUMENT LOCKERS REPLACE HVAC REPLACE RESTROOM PLUMBING FIXTURES REPLACE EMERGENCY GENERATOR	\$18,904,274	\$11,614,978	\$2,135,414.45	18%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$22,170.00	74%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$170,411	\$170,410.81	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$96,653	\$96,653.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,675	\$2,675.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$20,800	\$5,672.64	27%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$195,446	\$118,020.44	60%
TOTAL MCCLESKEY MIDDLE	\$18,904,274	\$12,303,252	\$2,560,159.71	21%
MCCLURE MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
LANDSCAPING	\$24,500	\$19,003	\$0.00	0%
ADD METAL MEZZANINE	\$22,050	\$17,104	\$0.00	0%
PAINTING	\$644,134	\$499,627	\$0.00	0%
CALCULATORS	\$0	\$3,000	\$3,000.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,703	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,170	\$22,170.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$128,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$222,356	\$222,355.91	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$129,488	\$129,488.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$6,405	\$6,402.46	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$244,584	\$152,766.01	62%
TOTAL MCCLURE MIDDLE	\$690,684	\$1,483,592	\$537,780.75	36%
MCEACHERN HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,482,250	\$1,149,718	\$39,378.48	3%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPAVE PARKING LOTS AND BUS AREA				
SANITARY SEWER STATION LIFT UPGRADE				
REPLACE EXTERIOR DOORS	\$159,250	\$123,523	\$0.00	0%
FLOORING	\$208,103	\$161,417	\$0.00	0%
REPLACE HVAC	\$1,496,602	\$1,160,850	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$77,910	\$13,009	\$13,009.00	100%
REPLACE CLOCK SYSTEM WITH GPS	\$101,687	\$78,874	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$432,172	\$335,218	\$0.00	0%
LIGHTING RETROFIT	\$987,350	\$765,845	\$0.00	0%
CHORAL SOUND EQUIPMENT	\$0	\$784	\$783.60	100%
CALCULATORS	\$0	\$4,125	\$4,125.00	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$273,949	\$38,023.41	14%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$259,532	\$259,227.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$190,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$398,818	\$398,817.64	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$184,213	\$184,213.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$102,140	\$98,838.97	97%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$670,567.24	87%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$306,885	\$208,222.08	68%
TOTAL MCEACHERN HIGH	\$4,945,324	\$6,292,344	\$1,923,336.93	31%
MILFORD ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
RENOVATE PLAYFIELD	\$465,500	\$361,068	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,614	\$0.00	0%
REPLACE GYM FLOOR	\$27,440	\$21,284	\$0.00	0%
REPLACE INTERCOM SYSTEM	\$128,213	\$99,450	\$0.00	0%
LIGHTING RETROFIT	\$170,887	\$132,550	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$71,196	\$68,941.83	97%
AUDIO VISUAL EQUIPMENT	\$0	\$15,294	\$15,294.00	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,800	\$76,365.44	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$148,718	\$148,717.50	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$79,516	\$74,610.00	94%
GROWTH AND REPLACEMENT F&E	\$0	\$10,448	\$1,172.72	11%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,958	\$113,547.78	77%
TOTAL MILFORD ELEMENTARY	\$914,540	\$1,268,028	\$506,780.78	40%
MOUNTAIN VIEW ES				
ADA ACCESS FENCING	\$0	\$14,147	\$14,146.20	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PARKING MODIFICATIONS	\$897,159	\$621,172	\$17,672.08	3%
ADD HVAC TO KITCHEN/REPLACE FIRE ALARM	\$306,250	\$171,016	\$171,015.28	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$2,572	\$1,203	\$1,203.00	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$877,651	\$757,453	\$300,397.48	40%
UPGRADE DRAINAGE AROUND GYM				
UPGRADE PLAYGROUND				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE EMERGENCY GENERATOR				
LIGHTING RETROFIT				
KITCHEN MODIFICATIONS				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$210,967	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,170	\$22,170.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$163,347	\$163,346.08	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$141,109	\$136,109.00	96%
GROWTH AND REPLACEMENT F&E	\$0	\$12,485	\$12,483.86	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$153,119	\$109,504.58	72%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$2,083,632	\$2,348,260	\$954,565.93	41%
MT BETHEL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
RESURFACE PARKING AREAS AND DRIVES	\$876,242	\$389,945	\$389,944.95	100%
PLAYGROUND EQUIPMENT	\$183,750	\$142,527	\$0.00	0%
FLOORING	\$398,797	\$309,330	\$0.00	0%
PAINTING	\$353,772	\$274,406	\$0.00	0%
INSTALL NEW SHUT OFF VALVES	\$30,625	\$23,754	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$216,942	\$168,273	\$0.00	0%
REPLACE TRANSFER SWITCH	\$12,250	\$9,502	\$0.00	0%
LIGHTING RETROFIT	\$360,762	\$279,828	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$90,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$189,942	\$189,941.67	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$85,211	\$83,026.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$4,551	\$4,415.22	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$175,742	\$127,996.88	73%
TOTAL MT BETHEL ELEMENTARY	\$2,433,140	\$2,308,885	\$842,538.09	36%
MURDOCK ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
RESTROOM MODIFICATIONS	\$349,989	\$272,801	\$0.00	0%
HAZARDOUS MATERIALS ABATEMENT	\$612,500	\$474,389	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
FLOORING	\$324,465	\$251,830	\$251,828.23	100%
REPLACE WALK-IN COOLER	\$122,500	\$95,018	\$0.00	0%
REPLACE HVAC	\$2,230,715	\$1,466,992	\$1,466,990.58	100%
SPRINKLER (FIRE SUPPRESSION)	\$65,856	\$200,451	\$68,850.29	34%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,124	\$137,883.66	83%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$80,400	\$79,945.07	99%
AUDIO VISUAL EQUIPMENT	\$0	\$228,448	\$228,447.20	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$96,686	\$93,381.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$173,544	\$132,542.53	76%
TOTAL MURDOCK ELEMENTARY	\$3,828,525	\$3,618,823	\$2,476,989.29	68%
NICHOLSON ES				
ADA PLAYScape	\$0	\$52,500	\$6,107.36	12%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPLACE FLOORING IN WALK-IN COOLER	\$3,307	\$2,565	\$0.00	0%
REPLACE MEDIA CENTER SHELVING	\$102,900	\$79,815	\$0.00	0%
HVAC FOR KITCHEN	\$183,750	\$142,527	\$0.00	0%
REPLACE EMERGENCY GENERATOR	\$110,250	\$85,516	\$0.00	0%
LIGHTING RETROFIT	\$292,407	\$226,807	\$0.00	0%
ADD ELECTRICAL FEEDER PANELS	\$245,000	\$190,036	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
AUDIO VISUAL EQUIPMENT	\$0	\$120,060	\$120,059.52	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$103,880	\$87,180.00	84%
GROWTH AND REPLACEMENT F&E	\$0	\$3,068	\$3,066.27	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$112,997	\$84,328.08	75%
TOTAL NICHOLSON ELEMENTARY	\$937,614	\$1,196,120	\$376,784.05	32%
NICKAJACK ES				
ADA KINDERGARTEN CLASSROOM	\$0	\$15,000	\$2,251.00	15%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: 8 CLASSROOM ADDITION	\$2,961,804	\$2,308,922	\$17,583.10	1%
ADD PARKING				
REPLACE CEILINGS				
REPLACE CARPET				
CURTAINS FOR CAFETERIA STAGE				
UPGRADE HVAC IN TEACHER WORK AREA				
REPLACE EMERGENCY GENERATOR				
FIRE SPRINKLER HEAD REPLACEMENT	\$45,129	\$21,161	\$21,161.00	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,124	\$137,883.66	83%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$162,924	\$162,923.20	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$123,115	\$118,114.72	96%
GROWTH AND REPLACEMENT F&E	\$0	\$5,668	\$5,667.44	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$143,505	\$101,760.43	71%
TOTAL NICKAJACK ELEMENTARY	\$3,006,933	\$3,055,492	\$598,417.06	20%
NORTH COBB HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: 9TH GRADE CENTER ADDITION	\$29,122,749	\$19,025,819	\$12,478,298.75	66%
ADD PARKING				
ADD PRESCHOOL PLAYScape AND SURFACING				
REPLACE EXTERIOR WATER PIPING				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
MOVE FIELD IRRIGATION TO DOMESTIC				
REKEY ENTIRE BUILDING				
REPLACE HVAC				
UPGRADE WATER PIPING SYSTEM				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEM				
UPGRADE ELECTRICAL SYSTEM				
REPLACE STADIUM PA SYSTEM				
HAZARDOUS MATERIALS ABATEMENT	\$56,962	\$55,147	\$51,806.11	94%
FIRE SPRINKLER HEAD REPLACEMENT	\$42,115	\$21,056	\$21,056.00	100%
REPLACE INTERCOM SYSTEM	\$589,352	\$471,482	\$245,609.51	52%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$283,537	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$204,605	\$157,503.00	77%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$195,600	\$194,493.23	99%
AUDIO VISUAL EQUIPMENT	\$0	\$338,834	\$338,833.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$241,127	\$241,127.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,130	\$2,130.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$47,580	\$46,042.69	97%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$2,577.50	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$278,606	\$189,650.06	68%
TOTAL NORTH COBB HIGH	\$29,811,178	\$21,945,662	\$13,975,600.45	64%
NORTON PARK ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
KITCHEN AND ENTRY MODIFICATIONS	\$863,647	\$679,281	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
HVAC AND SPRINKLER (FIRE SUPPRESSION)	\$913,362	\$931,216	\$931,214.80	100%
SOUND SYSTEM FOR MUSIC ROOM	\$24,500	\$19,003	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$30,588.00	80%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$80,400	\$79,945.07	99%
AUDIO VISUAL EQUIPMENT	\$0	\$159,107	\$159,106.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$158,695	\$133,399.00	84%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$155,706	\$118,585.24	76%
TOTAL NORTON PARK ELEMENTARY	\$1,924,009	\$2,421,644	\$1,462,892.48	60%
OAKWOOD SCHOOL				
ADD FENCE AND GATE	\$0	\$5,920	\$5,920.00	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
OFFICE AND CLASSROOM MODIFICATIONS	\$490,760	\$382,526	\$0.00	0%
REPLACE WINDOWS	\$183,750	\$142,527	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$98,000	\$76,014	\$0.00	0%
CALCULATORS	\$0	\$750	\$750.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$13,200	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$73,714	\$73,713.28	100%
GROWTH AND REPLACEMENT F&E	\$0	\$26,461	\$22,372.16	85%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$4,525	\$0.00	0%
TOTAL OAKWOOD HIGH	\$772,510	\$765,471	\$142,588.80	19%
OSBORNE HS				
ADA TRANSITION ACADEMY KITCHEN	\$0	\$3,151	\$3,149.40	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$7,250,559	\$5,565,776	\$4,361.25	0%
CLASSROOM AND THEATER MODIFICATIONS				
HAZARDOUS MATERIALS ABATEMENT				
REPAVE PARKING LOTS				
IRRIGATE BASEBALL FIELD				
RESURFACE TENNIS COURTS				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE WINDOWS IN MAIN BUILDING				
FLOORING				
REPLACE ELEVATOR				
REPLACE HVAC				
REPLACE STUB-OUTS				
LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
UPGRADE POWER				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FIRE SPRINKLER HEAD REPLACEMENT	\$24,549	\$20,191	\$20,191.00	100%
REPLACE STADIUM PA SYSTEM	\$24,500	\$29,253	\$29,252.67	100%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
MUSIC RISERS AND SHELLS	\$0	\$16,760	\$16,760.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$225,638	\$37,176.55	16%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$258,600	\$250,038.00	97%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$174,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$328,829	\$328,828.95	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$166,701	\$166,701.00	100%
SURVEILLANCE CAMERAS	\$0	\$1,905	\$1,905.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$94,038	\$91,770.98	98%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$702,732.75	91%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$246,819	\$139,556.26	57%
TOTAL OSBORNE HIGH	\$7,299,608	\$7,911,800	\$1,798,050.32	23%
PALMER MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
WATER FOUNTAIN AT PLAYFIELD	\$19,293	\$14,965	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$42,959	\$33,322	\$0.00	0%
FRONT DOOR SECURITY BUZZER	\$1,225	\$950	\$0.00	0%
CALCULATORS	\$0	\$1,875	\$1,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$94,928	\$32,861.54	35%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$82,331.49	99%
AUDIO VISUAL EQUIPMENT	\$0	\$231,883	\$231,882.37	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$116,354	\$116,354.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$3,428	\$3,426.02	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$211,425	\$131,638.29	62%
TOTAL PALMER MIDDLE	\$63,477	\$807,976	\$616,414.22	76%
PEBBLEBROOK HS				
TRACK FENCING	\$0	\$20,642	\$20,641.75	100%
THEATER SEAT REPLACEMENT	\$0	\$74,230	\$74,230.00	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING: MODIFY ADMIN AND HOME EC AREAS FENCE AROUND THEATER IRRIGATE FOOTBALL FIELD INSTALL IRRIGATION METER REMOVE MEDIA CENTER SKYLIGHTS REPLACE HVAC REPLACE WATER COOLERS REPLACE CLOCK SYSTEM WITH GPS ELECTRICAL SYSTEM UPGRADE RESURFACE TRACK	\$2,969,493	\$2,305,527	\$14,471.53	1%
REPLACE STADIUM PA SYSTEM	\$24,500	\$34,633	\$34,633.00	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,248	\$17,247.20	100%
CALCULATORS	\$0	\$3,000	\$3,000.00	100%
MUSIC RISERS AND SHELLS	\$0	\$29,855	\$29,855.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$580,392	\$38,023.41	7%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$211,642	\$211,032.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$152,400	\$151,537.67	99%
AUDIO VISUAL EQUIPMENT	\$0	\$252,894	\$252,894.52	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$171,079	\$171,079.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,395	\$2,395.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$49,102	\$46,736.50	95%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$682,613.05	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$300,444	\$199,064.48	66%
TOTAL PEBBLEBROOK HIGH	\$3,300,243	\$5,313,292	\$2,065,043.76	39%
PICKETT'S MILL ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$61,200	\$60,853.71	99%
AUDIO VISUAL EQUIPMENT	\$0	\$192,183	\$192,183.00	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$76,720	\$75,345.00	98%
GROWTH AND REPLACEMENT F&E	\$0	\$249	\$248.12	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$149,346	\$112,877.03	76%
TOTAL PICKETT'S MILL ELEMENTARY	\$0	\$480,450	\$442,258.37	92%
PINE MOUNTAIN MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: 9 SCIENCE CLASSROOM ADDITION KITCHEN/CAFETERIA/ADMIN ADDITION	\$17,072,723	\$9,104,730	\$2,613,782.34	29%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPAVE PARKING LOTS				
ADD PARKING				
FLOORING				
ADD BUS CANOPY				
REPLACE AUDITORIUM SEATING				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE WATER COOLERS				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE PARKING LOT LIGHTING				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEMS				
CALCULATORS	\$0	\$1,125	\$1,125.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$181,223	\$181,222.42	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$244,962	\$191,603.00	78%
GROWTH AND REPLACEMENT F&E	\$0	\$11,264	\$11,214.89	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$185,233	\$114,181.88	62%
TOTAL PINE MOUNTAIN MIDDLE	\$17,072,723	\$9,963,078	\$3,160,609.90	32%
PITNER ES				
PLAYGROUND EQUIPMENT	\$61,250	\$47,509	\$11,984.00	25%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
FLOORING	\$408,041	\$316,500	\$0.00	0%
PAINTING	\$457,476	\$354,845	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$1,364	\$1,364.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,475	\$22,170.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$209,036	\$209,035.76	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$200,470	\$170,980.00	85%
GROWTH AND REPLACEMENT F&E	\$0	\$5,019	\$5,017.98	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$183,171	\$137,794.96	75%
TOTAL PITNER ELEMENTARY	\$926,767	\$1,523,316	\$559,945.07	37%
PITTS TRANSPORTATION CENTER				
RELOCATE FENCE	\$0	\$7,658	\$7,343.00	96%
ADDITIONS/MODIF/RENOV INCLUDING: BUS DRIVER TRAINING BUILDING ADDITION	\$1,864,099	\$1,435,900	\$9,639.49	1%
REPLACE OVERHEAD DOORS				
LIGHTING RETROFIT				
REPAVE BUS AND AUTO PARKING	\$1,085,350	\$1,388,881	\$1,169,873.63	84%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$30,588.00	80%
BUSES, VEHICLES AND EQUIPMENT	\$24,000,000	\$19,200,000	\$5,892,692.38	31%
TOTAL PITTS TRANSPORTATION	\$26,949,449	\$22,070,674	\$7,110,136.50	32%
POPE HS				
ADA RESTROOM RENOVATIONS	\$0	\$44,202	\$31,611.83	72%
ADA AUTOMATIC DOOR OPENERS	\$0	\$25,500	\$17,883.40	70%
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
FENCE AND GATES	\$0	\$44,150	\$44,149.90	100%
ADDITIONS/MODIF/RENOV INCLUDING: CULINARY ARTS ADDITION	\$16,438,539	\$11,375,780	\$4,696,446.49	41%
CLASSROOM/KITCHEN/LOCKER ROOM MODIF				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE RETAINING WALL				
INTERIOR PAINTING				
REPLACE HVAC				
REPLACE EMERGENCY GENERATOR				
REPLACE FIRE ALARM SYSTEM				
ELECTRICAL SYSTEM UPGRADE				
DRIVEWAY MODIFICATIONS	\$1,311,975	\$1,017,642	#####	0%
UPDATE LANGUAGE LAB EQUIPMENT	\$50,225	\$48,300	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$3,822	\$2,482	\$2,481.60	100%
LAND ACQUISITION	\$0	\$1,000,000	\$625.00	0%
CHORAL SOUND EQUIPMENT	\$0	\$8,075	\$8,074.55	100%
CALCULATORS	\$0	\$3,750	\$3,750.00	100%
MUSIC RISERS AND SHELLS	\$0	\$22,088	\$22,088.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$447,860	\$38,023.41	8%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$60,405	\$60,405.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$144,000	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$3,747.00	37%
AUDIO VISUAL EQUIPMENT	\$0	\$280,437	\$280,436.51	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
INTERACTIVE CLASSROOM DEVICES	\$0	\$184,213	\$184,213.00	100%
SURVEILLANCE CAMERAS	\$0	\$2,045	\$2,045.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$79,770	\$42,768.11	54%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$667,792.37	86%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$297,348	\$209,161.16	70%
TOTAL POPE HIGH	\$17,804,561	\$15,873,311	\$6,316,453.83	40%
POWDER SPRINGS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPAVE AND ADD PARKING	\$514,500	\$364,518	\$364,517.58	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,169,180	\$2,427,857	\$1,015,000	0%
ADD CLINIC DOOR				
RENOVATE RETENTION POND				
PLAYGROUND EQUIPMENT				
PROVIDE NEW SITE SIGN WITH MESSAGEBOARD				
REPLACE HVAC				
REPLACE FIRE ALARM SYSTEM				
REPLACE PARKING LOT LIGHTING				
FIRE SPRINKLER HEAD REPLACEMENT	\$58,653	\$8,723	\$8,723.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$164,937	\$164,936.37	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$146,415	\$141,563.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$16,613	\$6,611.55	40%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$156,829	\$116,508.73	74%
TOTAL POWDER SPRINGS ELEMENTARY	\$3,742,333	\$3,454,054	\$827,184.60	24%
POWERS FERRY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$657,886	\$510,293	\$24,123.91	5%
ADD FRONT SIDEWALK				
RENOVATE RETENTION POND				
INSTALL PERIMETER FENCE				
PLAYGROUND EQUIPMENT				
ADD RAILING ALONG BUS LOOP				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$95,775	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,464	\$37,464.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$110,813	\$110,812.14	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$72,747	\$66,245.00	91%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$109,845	\$80,653.62	73%
TOTAL POWERS FERRY ELEMENTARY	\$657,886	\$1,015,685	\$326,892.26	32%
RIVERSIDE INTERMEDIATE				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
FLOORING	\$467,092	\$362,303	\$0.00	0%
PAINTING	\$414,356	\$321,398	\$0.00	0%
REPAIR EXTERIOR LIGHTING	\$14,700	\$11,402	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$82,175	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$69,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$199,535	\$199,534.85	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$165,090	\$156,924.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$8,390	\$8,322.55	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$167,044	\$111,329.43	67%
TOTAL RIVERSIDE INTERMEDIATE	\$896,148	\$1,395,336	\$485,356.20	35%
RIVERSIDE PRIMARY SCHOOL				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$323,888	\$250,125	\$572.28	0%
ADD SPEED BUMPS				
PAINTING				
ADD SAFETY SIGNS AND MARKERS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$137,842	\$122,029.08	89%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$85,900	\$4,296.30	5%
AUDIO VISUAL EQUIPMENT	\$0	\$113,274	\$113,273.10	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
INTERACTIVE CLASSROOM DEVICES	\$0	\$39,551	\$36,335.00	92%
GROWTH AND REPLACEMENT F&E	\$0	\$9,821	\$9,820.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$89,987	\$75,249.74	84%
TOTAL RIVERSIDE PRIMARY	\$323,888	\$765,021	\$399,791.23	52%
ROCKY MOUNT ES				
ADA KINDERGARTEN RESTROOM	\$0	\$22,000	\$5,299.26	24%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ENCLOSE WALKWAY TO PE	\$167,739	\$130,445	\$0.00	0%
REPAIR EROSION AT RAMP TO PLAYGROUND	\$69,825	\$54,160	\$0.00	0%
REPLACE PLAYSCAPE SURFACING	\$73,500	\$57,010	\$0.00	0%
REPLACE COOLER AND FREEZER FLOORING	\$6,431	\$4,988	\$0.00	0%
REPLACE PIPING VALVES	\$30,625	\$23,754	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$578,592	\$448,789	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$19,286	\$14,959	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$81,967	\$63,578	\$0.00	0%
LIGHTING RETROFIT	\$303,800	\$200,121	\$200,120.10	100%
ADDITIONAL ELECTRICAL OUTLETS	\$279,300	\$216,641	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$82,175	\$48,501.71	59%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$58,800	\$58,467.29	99%
AUDIO VISUAL EQUIPMENT	\$0	\$143,398	\$143,397.70	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$105,805	\$90,703.00	86%
GROWTH AND REPLACEMENT F&E	\$0	\$14,198	\$11,465.57	81%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$120,594	\$89,066.49	74%
TOTAL ROCKY MOUNT ELEMENTARY	\$1,611,065	\$1,785,108	\$670,713.63	38%
ROSE GARDEN SCHOOL				
REPAVE BACK PARKING LOT	\$49,000	\$38,007	\$1,580.00	4%
MAINTENANCE RENOVATIONS INCLUDING: SPRINKLER (FIRE SUPPRESSION) REPLACE FIRE ALARM SYSTEM LIGHTING RETROFIT	\$323,663	\$252,530	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
TOTAL ROSE GARDEN SCHOOL	\$372,663	\$298,184	\$9,227.00	3%
RUSSELL ES				
ADA DOOR MODIFICATIONS	\$0	\$23,142	\$23,141.73	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ENCLOSE WALKWAY	\$167,739	\$130,446	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$464,608	\$360,377	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$24,955	\$19,357	\$0.00	0%
PROVIDE BUS CANOPY LIGHTING	\$2,940	\$8,280	\$8,279.11	100%
PROVIDE ENCLOSED WALKWAY LIGHTING	\$3,797	\$3,690	\$3,689.35	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$67,332.50	56%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$75,600	\$75,172.23	99%
AUDIO VISUAL EQUIPMENT	\$0	\$203,147	\$203,146.44	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$162,417	\$139,336.00	86%
GROWTH AND REPLACEMENT F&E	\$0	\$6,579	\$6,578.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$144,706	\$108,671.53	75%
TOTAL RUSSELL ELEMENTARY	\$786,539	\$1,391,253	\$674,333.56	48%
SANDERS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
UNDESIGNATED CLASSROOMS	\$0	\$45,352	\$45,352.00	100%
MAINTENANCE RENOVATIONS INCLUDING: ADD IRRIGATION AND LANDSCAPING PLAYGROUND EQUIPMENT FLOORING PAINTING	\$1,421,447	\$782,329	\$243,679.72	31%
FIRE SPRINKLER HEAD REPLACEMENT	\$25,137	\$22,221	\$22,221.00	100%
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$94,928	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$92,400	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$177,035	\$177,034.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$176,822	\$143,585.00	81%
GROWTH AND REPLACEMENT F&E	\$0	\$21,240	\$20,971.83	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$184,877	\$144,472.40	78%
TOTAL SANDERS ELEMENTARY	\$1,446,584	\$1,633,229	\$833,340.70	51%
SANDERS ROAD FLEET MAINTENANCE				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
MAINTENANCE RENOVATIONS INCLUDING:	\$1,016,750	\$778,913	\$9,834.72	1%
PAVE BUS AND AUTO PARKING				
ADD BUS PARKING				
CONNECT TO SEWER LINE/REMOVE SEPTIC				
REPLACE HVAC/EXPAND RESTROOMS/LIGHTING	\$399,231	\$307,197	\$8,941.11	3%
TOTAL SANDERS ROAD FLEET MAINTENANCE	\$1,415,981	\$1,086,110	\$18,775.83	2%
SEDALIA PARK ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,037,394	\$573,861	\$41,803.51	7%
PAINTING				
ADD EXTERIOR SPEAKERS				
LIGHTING RETROFIT				
PROVIDE FRONT ENTRY LIGHTING				
PROVIDE LIGHTED CANOPIES				
FIRE SPRINKLER HEAD REPLACEMENT	\$20,359	\$11,429	\$11,429.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$87,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$176,580	\$176,579.47	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$136,805	\$119,512.00	87%
GROWTH AND REPLACEMENT F&E	\$0	\$10,111	\$8,480.69	84%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$152,261	\$109,759.76	72%
TOTAL SEDALIA PARK ELEMENTARY	\$1,057,753	\$1,296,767	\$497,023.80	38%
SHALLOWFORD FALLS ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD PARKING	\$147,000	\$114,021	\$0.00	0%
FLOORING	\$430,985	\$334,297	\$0.00	0%
INCREASE MEDIA CENTER SHELVING	\$36,750	\$28,506	\$0.00	0%
LIGHTING RETROFIT	\$284,812	\$220,917	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$71,196	\$45,961.22	65%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,004	\$75,699.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$63,600	\$63,240.13	99%
AUDIO VISUAL EQUIPMENT	\$0	\$199,173	\$199,172.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$94,615	\$82,988.00	88%
GROWTH AND REPLACEMENT F&E	\$0	\$5,719	\$5,481.82	96%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$132,084	\$92,935.44	70%
TOTAL SHALLOWFORD FALLS ELEMENTARY	\$899,547	\$1,340,884	\$566,229.61	42%
SIMPSON MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$19,920,740	\$12,223,072	\$829,849.29	7%
3 FINE ARTS CLASSROOM ADDITION				
9 SCIENCE CLASSROOM ADDITION				
KITCHEN/CAFETERIA MODIFICATIONS				
ADD PARKING				
REPAIR EROSION BEHIND BUILDING				
MARKER BOARDS				
ADD MUSICAL INSTRUMENT LOCKERS				
REPLACE HVAC				
REPLACE EMERGENCY GENERATOR				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEMS				
ADD HAND DRYERS IN STUDENT RESTROOMS				
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$59,887	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$36,693	\$29,817.00	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,478.48	85%
AUDIO VISUAL EQUIPMENT	\$0	\$181,752	\$181,751.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$103,220	\$103,220.00	100%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$248	\$247.86	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$213,926	\$120,266.78	56%
TOTAL SIMPSON MIDDLE	\$19,920,740	\$12,916,393	\$1,285,271.91	10%
SKY VIEW ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD AND MODIFY EXTERIOR LIGHTING	\$6,989	\$5,435	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ADD PARKING	\$107,187	\$83,140	\$0.00	0%
REPLACE EXISTING FENCE	\$49,000	\$38,007	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REPLACE WINDOWS	\$137,200	\$106,420	\$0.00	0%
REPLACE COOLER/FREEZER	\$220,500	\$171,032	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$369,484	\$286,593	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$52,343	\$40,600	\$0.00	0%
LIGHTING RETROFIT	\$197,470	\$153,169	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$23,827.47	49%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$46,800	\$46,535.19	99%
AUDIO VISUAL EQUIPMENT	\$0	\$106,952	\$106,951.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$102,475	\$82,257.00	80%
GROWTH AND REPLACEMENT F&E	\$0	\$15,371	\$15,369.84	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$99,560	\$73,486.61	74%
TOTAL SKY VIEW ELEMENTARY	\$1,262,673	\$1,410,972	\$360,516.25	26%
SMITHA MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPLACE PARTITIONS	\$22,644	\$17,610	\$0.00	0%
REPLACE AUDITORIUM SEATING	\$91,875	\$71,263	\$0.00	0%
PROVIDE WINDOW BLINDS	\$14,700	\$11,402	\$0.00	0%
REPLACE HVAC	\$4,400,765	\$3,413,485	\$0.00	0%
REPLACE EMERGENCY GENERATOR	\$85,750	\$66,513	\$0.00	0%
LIGHTING RETROFIT	\$550,637	\$427,106	\$0.00	0%
REPLACE STAGE LIGHTING SYSTEM	\$122,500	\$95,018	\$0.00	0%
REPLACE THEATER SOUND SYSTEM	\$183,750	\$142,527	\$0.00	0%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$92,307	\$66,569.94	72%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$100,800	\$100,229.64	99%
AUDIO VISUAL EQUIPMENT	\$0	\$222,790	\$222,789.69	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$114,165	\$114,165.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$8,932	\$8,630.27	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$202,696	\$116,164.64	57%
TOTAL SMITHA MIDDLE	\$5,472,621	\$5,027,664	\$669,598.19	13%
SMYRNA AREA REPLACEMENT ES				
NEW REPLACEMENT ELEMENTARY SCHOOL	\$28,170,146	\$22,008,188	\$89,324.15	0%
LAND ACQUISITION	\$0	\$8,000,000	\$366,875.00	5%
TOTAL SMYRNA AREA REPLACEMENT ELEMENTARY	\$28,170,146	\$30,008,188	\$456,199.15	2%
SOPE CREEK ES				
ADA AUTOMATIC DOOR OPENERS	\$0	\$36,000	\$27,176.40	75%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: DEMOLISH ANNEX/BUILD 12 CLASSROOMS REROOF BUILDING 2A7B GYM FLOORING PAINTING REPLACE HVAC IN COVERED PLAY AREA SPRINKLER (FIRE SUPPRESSION) REPLACE EMERGENCY GENERATOR REPLACE PARKING LOT LIGHTING LIGHTING RETROFIT	\$6,227,104	\$4,840,404	\$116,215.39	2%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$129,790	\$101,831.50	78%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,357	\$68,052.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$115,200	\$114,548.16	99%
AUDIO VISUAL EQUIPMENT	\$0	\$228,042	\$228,041.94	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$110,772	\$107,190.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$2,260	\$2,258.98	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$193,758	\$138,490.90	71%
TOTAL SOPE CREEK ELEMENTARY	\$6,227,104	\$5,725,335	\$904,556.78	16%
SOUTH COBB HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING: NEW 9TH GRADE CENTER BUILDING ADD CHORAL AND ORCHESTRA CLASSROOMS REPAVE BACK PARKING LOT ADD BUS PARKING ADD PARKING IRRIGATE BASEBALL FIELD	\$28,063,345	\$23,224,278	\$17,816,273.17	77%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REPLACE SEWER LINE PIPING				
MOVE FIELD IRRIGATION TO DOMESTIC				
INSTALL ENERGY MANAGEMENT SYSTEM				
REPLACE WATER HEATERS				
REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT				
INCREASE ELECTRICAL CAPACITY				
REPLACE STADIUM PA SYSTEM				
HAZARDOUS MATERIALS ABATEMENT	\$455,700	\$352,946	\$189,326.45	54%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$1,134	\$1,133.60	100%
CALCULATORS	\$0	\$3,375	\$3,375.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$285,476	\$38,023.41	13%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$144,056	\$143,751.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$171,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$286,932	\$286,931.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$175,457	\$175,457.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$31,031	\$31,029.81	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$679,347.43	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$239,415	\$151,143.31	63%
TOTAL SOUTH COBB HIGH	\$28,519,045	\$25,690,964	\$19,516,542.81	76%
SPRAYBERRY HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$25,179,931	\$13,350,233	\$7,605,218.23	57%
PERFORMING ARTS ADDITION				
MODIFY CLASSROOMS/THEATER/KITCHEN				
HAZARDOUS MATERIALS ABATEMENT				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE BASKETBALL GOAL RETRACTORS				
REPLACE ELEVATOR				
REPLACE HVAC				
REPLACE HVAC IN AUXILIARY GYM				
REPLACE SHUT-OFF/FLUSH VALVES				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
REPLACE STADIUM PA SYSTEM				
REPLACE BASEBALL FIELD LIGHTING				
DRIVEWAY MODIFICATIONS	\$153,125	\$153,125	\$153,125.00	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$331,545	\$32,162.22	10%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$183,528	\$183,528.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$158,400	\$157,503.72	99%
AUDIO VISUAL EQUIPMENT	\$0	\$249,170	\$249,169.88	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$203,657	\$55,678.00	27%
SURVEILLANCE CAMERAS	\$0	\$2,675	\$2,675.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$162,567	\$162,565.89	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$690,870.19	89%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$208,385	\$115,003.24	55%
TOTAL SPRAYBERRY HIGH	\$25,333,056	\$15,782,487	\$9,412,188.38	60%
STILL ES				
HEARING IMPAIRED FURNITURE AND EQUIPMENT	\$0	\$46,647	\$46,606.98	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFY KITCHEN AND SERVING LINES	\$781,570	\$609,024	\$0.00	0%
REPLACE CEILING IN CAFETERIA	\$27,694	\$21,481	\$0.00	0%
PROJECTION SCREEN FOR MEDIA CENTER	\$3,062	\$2,375	\$0.00	0%
MEDIA CENTER RENOVATIONS	\$5,390	\$4,181	\$0.00	0%
REPLACE PARKING LOT LIGHTING	\$153,125	\$118,773	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$119,507	\$63,238.85	53%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$93,600	\$93,070.38	99%
AUDIO VISUAL EQUIPMENT	\$0	\$183,015	\$183,014.32	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$106,177	\$89,382.00	84%
GROWTH AND REPLACEMENT F&E	\$0	\$828	\$827.36	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,759	\$107,484.38	73%
TOTAL STILL ELEMENTARY	\$970,841	\$1,469,413	\$599,669.78	41%
SYSTEMWIDE				
SPLOST 3 GENERAL CONTINGENCY	\$0	\$15,404,571	\$0.00	0%
UNDESIGNATED CLASSROOMS	\$14,588,963	\$0	\$0.00	100%
FIRE MARSHAL REQUIREMENTS	\$2,450,000	\$1,897,557	\$0.00	0%
IRRIGATION	\$122,500	\$94,877	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE EQUIPMENT	\$98,000	\$75,902	\$0.00	0%
LAND ACQUISITION	\$15,000,000	\$2,688,763	\$0.00	0%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$307,000	\$0	\$0.00	100%
CHORAL SOUND EQUIPMENT	\$144,825	\$0	\$0.00	100%
SPECIAL EDUCATION EQUIPMENT	\$310,000	\$74,000	\$0.00	0%
AUDIOLOGY EQUIPMENT	\$300,000	\$152,000	\$0.00	0%
VISION EQUIPMENT	\$126,000	\$59,800	\$0.00	0%
CALCULATORS	\$123,175	\$0	\$0.00	100%
MUSIC RISERS AND SHELLS	\$225,000	\$0	\$0.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$36,234,000	\$1,249,477	\$0.00	0%
PRINTER/COPIER/DUPPLICATOR REPLACEMENT	\$10,000,000	\$1,793,510	\$0.00	0%
DISTRICT SERVER REPLACEMENT	\$2,000,000	\$1,600,000	\$0.00	0%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$13,000,000	\$302,186	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$4,000,000	\$3,070,000	\$0.00	0%
REPLACE/ENHANCE PHONE SYSTEM	\$2,000,000	\$1,600,000	\$0.00	0%
CENTRALIZED VIDEO DISTRIBUTION SYSTEM	\$2,000,000	\$1,600,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$18,000,000	\$122	\$0.00	0%
INTERACTIVE CLASSROOM DEVICES	\$14,000,000	\$19,869	\$0.00	0%
ACCESS CONTROL	\$3,000,000	\$2,306,741	\$0.00	0%
SECURITY FENCING/SIGNAGE/TRAFFIC CNTR	\$1,000,000	\$631,425	\$0.00	0%
SURVEILLANCE CAMERAS	\$5,000,000	\$3,948,336	\$0.00	0%
FOOD SERVICE UPGRADES	\$1,000,000	\$688,707	\$0.00	0%
EXPENSES INCIDENTAL TO CAPITAL PROJECTS	\$11,000,000	\$8,800,000	\$4,129,684.37	47%
GROWTH AND REPLACEMENT F&E	\$5,970,000	\$2,659,638	\$0.00	0%
RENOVATIONS FOR ADA	\$2,000,000	\$537,616	\$0.00	0%
MODIF/RENOV/FACILITY UPGRADES	\$1,000,000	\$431,513	\$0.00	0%
PROGRAM ADMINISTRATIVE COSTS	\$400,000	\$605,000	\$103,791.62	17%
ACCOUNTING AND DOCUMENT MGMT SYSTEMS	\$4,500,000	\$3,600,000	\$0.00	0%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$16,000,000	\$13	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$45,369,981	\$5,621,007	\$0.00	0%
TOTAL SYSTEMWIDE	\$231,269,444	\$61,512,630	\$4,233,475.99	7%
TAPP MS				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REKEY ALL DOORS	\$63,700	\$49,410	\$0.00	0%
FLOORING	\$597,858	\$463,733	\$0.00	0%
CANOPY BETWEEN PODS	\$55,125	\$42,758	\$0.00	0%
REPLACE WALK IN COOLER AND SHELVING	\$220,500	\$171,032	\$0.00	0%
MUSICAL INSTRUMENT LOCKERS	\$73,500	\$57,010	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$5,629,450	\$4,312,620	\$0.00	0%
REPLACE HVAC				
REPLACE WATER STORAGE TANK				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE THEATER LIGHTING				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$5,651	\$5,650.55	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,703	\$115,749.91	61%
PRINTER/COPIER/DUPPLICATOR REPLACEMENT	\$0	\$76,470	\$76,470.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$60,000	\$59,660.50	99%
AUDIO VISUAL EQUIPMENT	\$0	\$219,792	\$219,791.38	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$76,952	\$76,952.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$10,448	\$10,377.29	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$205,215	\$128,140.71	62%
TOTAL TAPP MIDDLE	\$6,640,133	\$5,965,545	\$716,541.55	12%
TEASLEY ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$716,625	\$694,818	\$694,817.02	100%
ADD PARKING				
IMPROVE DRAINAGE AT PLAYSAPES				
LANDSCAPE TO IMPROVE EROSION				
BUS DRIVE MODIFICATION				
PLAYGROUND EQUIPMENT	\$122,500	\$95,017	\$0.00	0%
REPLACE SHUT-OFF/FLUSH VALVES	\$18,375	\$14,253	\$0.00	0%
REPLACE WATER COOLERS	\$4,655	\$3,610	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$294,330	\$228,299	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$13,918	\$10,795	\$0.00	0%
ELECTRICAL SYSTEM UPGRADE	\$612,500	\$475,090	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$49,779.28	69%
PRINTER/COPIER/DUPPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$58,800	\$58,467.29	99%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
AUDIO VISUAL EQUIPMENT	\$0	\$129,306	\$129,305.04	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$95,457	\$90,456.08	95%
GROWTH AND REPLACEMENT F&E	\$0	\$39,308	\$21,306.43	54%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,754	\$89,775.66	72%
TOTAL TEASLEY ELEMENTARY	\$1,782,903	\$2,054,869	\$1,147,225.31	56%
TIMBER RIDGE ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
PAINTING	\$247,434	\$191,924	\$0.00	0%
INSTALL TACK STRIPS IN CORRIDORS	\$4,900	\$3,801	\$0.00	0%
REPLACE EMERGENCY GENERATOR	\$110,250	\$85,516	\$0.00	0%
LIGHTING RETROFIT	\$284,812	\$220,917	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$2,728	\$2,728.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$72,043	\$40,258.24	56%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$55,200	\$54,887.66	99%
AUDIO VISUAL EQUIPMENT	\$0	\$107,071	\$107,070.42	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$60,119	\$45,061.00	75%
GROWTH AND REPLACEMENT F&E	\$0	\$5,520	\$3,718.42	67%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$113,977	\$76,767.44	67%
TOTAL TIMBER RIDGE ELEMENTARY	\$769,896	\$1,022,233	\$338,889.69	33%
TRITT ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,102,911	\$845,503	\$269,257.75	32%
ADD ENCLOSED WALKWAY				
PLAYGROUND EQUIPMENT				
FLOORING				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
PAINTING	\$370,266	\$83,867	\$83,867.37	100%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,971	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$53,529	\$53,529.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$182,286	\$182,285.76	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$131,115	\$106,982.00	82%
GROWTH AND REPLACEMENT F&E	\$0	\$16,211	\$8,409.86	52%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$158,579	\$114,210.81	72%
TOTAL TRITT ELEMENTARY	\$1,473,177	\$1,718,073	\$822,600.92	48%
VARNER ES				
ADA DOOR AT CLINIC	\$0	\$2,835	\$0.00	0%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
ADD PERMANENT STAGE IN CAFETERIA	\$99,541	\$77,587	\$0.00	0%
FLOORING	\$417,067	\$323,501	\$0.00	0%
TOILET PARTITIONS/DOORS/ACCESSORIES	\$49,000	\$38,007	\$0.00	0%
HVAC/FIRE ALARM/SPRINKLER/LIGHTING	\$3,495,021	\$1,864,395	\$1,864,393.74	100%
ADD HAND DRYERS IN STUDENT RESTROOMS	\$9,800	\$7,602	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$6,150	\$6,150.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,311	\$846.86	2%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$203,044	\$203,043.08	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$151,908	\$147,508.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$24,537	\$24,536.18	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$156,504	\$115,864.03	74%
TOTAL VARNER ELEMENTARY	\$4,070,429	\$3,029,015	\$2,408,975.40	80%
VAUGHAN ES				
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$512,050	\$419,871	\$16,210.85	4%
REPAVE PARKING LOTS				
PLAYGROUND EQUIPMENT				
SEWER LIFT STATION UPGRADES				
FIRE SPRINKLER HEAD REPLACEMENT	\$76,440	\$39,668	\$39,668.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$143,239	\$846.86	1%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,470	\$61,176.00	80%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$63,600	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$191,536	\$191,535.91	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$151,352	\$151,325.60	100%
GROWTH AND REPLACEMENT F&E	\$0	\$3,048	\$3,046.60	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$148,679	\$110,637.65	74%
PROVIDE OUTDOOR FURNITURE	\$25,000	\$25,000	\$0.00	0%
TOTAL VAUGHAN ELEMENTARY	\$613,490	\$1,263,215	\$575,198.98	46%
WALTON HS				
ADA AUTOMATIC DOOR OPENERS	\$0	\$38,000	\$23,864.93	63%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,456,045	\$2,690,654	\$15,248.27	1%
MODIFY SCIENCE LABS				
ADD PAVED ENTRANCE TO STADIUM/FENCING				
INSTALL IRRIGATION				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE BASKETBALL GOAL RETRACTORS				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
PARKING LOT LIGHTING				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,128	\$17,127.10	100%
CALCULATORS	\$0	\$5,250	\$5,250.00	100%
MUSIC RISERS AND SHELLS	\$0	\$3,150	\$3,150.00	100%
OBsolete WORKSTATION REPLACEMENT	\$0	\$225,639	\$37,176.55	16%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$329,983	\$329,529.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$192,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$364,705	\$364,704.58	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$282,718	\$282,718.00	100%
SURVEILLANCE CAMERAS	\$0	\$3,355	\$3,355.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$17,358	\$17,309.27	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$684,563.61	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$397,423	\$301,049.23	76%
TOTAL WALTON HIGH	\$3,456,045	\$5,342,627	\$2,085,797.05	39%
WHEELER HS				
STADIUM FENCING	\$0	\$8,153	\$8,152.50	100%
SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
BROADCAST MEDIA LAB	\$0	\$13,000	\$11,529.12	89%
BUILDING MODIFICATIONS INCLUDING:	\$9,322,995	\$20,313,543	\$771,460.15	4%
OFFICE/CLASSROOM RENOVATIONS				
CAFETERIA/KITCHEN RENOVATIONS				
ADD ENCLOSED CORRIDOR				
REPAVE PARKING LOTS				
INSTALL IRRIGATION AND METER				
REPLACE RETAINING WALL				
REPLACE EXTERIOR DOORS				
REPLACE CEILINGS				
FLOORING				
REPLACE HVAC				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE WATER STORAGE TANK				
REPLACE CLOCK SYSTEM WITH GPS				
FIRE SPRINKLER HEAD REPLACEMENT	\$61,593	\$15,716	\$15,716.00	100%
REPLACE STADIUM PA SYSTEM	\$24,500	\$35,918	\$35,917.61	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,248	\$17,247.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$8,135	\$8,134.60	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBsolete WORKSTATION REPLACEMENT	\$0	\$239,541	\$846.86	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$120,039	\$97,098.00	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$175,200	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$295,059	\$295,058.60	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$201,725	\$201,725.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$22,853	\$22,851.90	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$675,880.62	87%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$268,146	\$175,342.88	65%
TOTAL WHEELER HIGH	\$9,409,088	\$22,526,048	\$2,354,220.05	10%
440 GLOVER STREET				
PROGRAM MANAGEMENT FEES/DEBT SERVICE	\$0	\$8,102,130	\$1,785,594.10	22%
WEB-BASED PROGRAM MANAGEMENT SOFTWARE	\$0	\$500,000	\$176,350.00	35%
FLOORING	\$97,975	\$150,970	\$150,969.58	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$8,070	\$489	\$488.80	100%
LIGHTING RETROFIT	\$212,660	\$163,857	\$0.00	0%
OBsolete WORKSTATION REPLACEMENT	\$0	\$1,433	\$1,432.10	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$38,235.00	83%
ACCESS CONTROL	\$0	\$10,350	\$6,975.00	67%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2011

* Projects in blue were active projects during Fiscal Year 2011

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
GROWTH AND REPLACEMENT F&E	\$0	\$39,973	\$39,446.71	99%
TOTAL 440 GLOVER STREET	\$318,705	\$9,015,084	\$2,199,491.29	24%
514 GLOVER STREET				
REPAVE GLOVER ST PARKING LOTS	\$183,750	\$141,594	\$14,902.50	11%
FLOORING	\$169,368	\$131,371	\$3,749.00	3%
LIGHTING RETROFIT & REPLACE HVAC UNITS	\$261,243	\$201,170	\$0.00	0%
CALCULATORS	\$0	\$4,500	\$4,500.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$2,020,000	\$727,267.13	36%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$82,253	\$81,033.00	99%
AUDIO VISUAL EQUIPMENT	\$0	\$737,100	\$737,100.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,972	\$1,971.38	100%
TOTAL 514 GLOVER STREET	\$614,361	\$3,319,960	\$1,570,523.01	47%
538 GLOVER STREET				
REPLACE FUEL STORAGE TANKS	\$98,000	\$206,542	\$939.30	0%
LIGHTING RETROFIT	\$70,253	\$53,819	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
ACCESS CONTROL	\$0	\$60,000	\$42,453.93	71%
TOTAL 538 GLOVER STREET	\$168,253	\$328,008	\$51,040.23	16%
590 COMMERCE PARK DRIVE				
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
ACCESS CONTROL	\$0	\$17,909	\$14,887.00	83%
GROWTH AND REPLACEMENT F&E	\$0	\$500	\$0.00	0%
TOTAL 538 GLOVER STREET	\$0	\$41,350	\$37,828.00	91%
FUND TOTALS	\$797,656,675	\$628,528,383	\$194,127,775.03	31%



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COUNTYWIDE BUILDING FUND

The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building Fund include leased portable classrooms and small construction projects of an emergency nature.



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COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building fund include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.			
ACWORTH ELEMENTARY			
PROPERTY APPRAISAL	\$3,000	\$3,000.00	100%
TOTAL ACWORTH ELEMENTARY	\$3,000	\$3,000.00	100%
ACWORTH INTERMEDIATE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
SIDEWALK	\$9,912	\$9,912.00	100%
ADD WARNING TO SECURITY SYSTEM	\$130	\$129.83	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL ACWORTH INTERMEDIATE	\$10,491	\$10,490.25	100%
ADDISON ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
BUILD POND AND BOG (GRANT)	\$5,000	\$5,000.00	100%
TOTAL ADDISON ELEMENTARY	\$5,578	\$5,577.89	100%
ADULT EDUCATION CENTER			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
SAFETY & SECURITY OFFICER VEST	\$19,018	\$19,018.00	100%
SAFETY & SECURITY FCC RADIO REPAIR	\$20,000	\$0.00	0%
TOTAL ADULT EDUCATION CENTER	\$39,378	\$19,376.92	100%
ALLATOONA HS			
ADD WARNING TO SECURITY SYSTEM	\$155	\$155.52	100%
STADIUM SEATING	\$394,605	\$0.00	0%
NEW HIGH SCHOOL/ALLATOONA STADIUM	\$349,855	\$349,854.18	100%
TOTAL ALLATOONA HS	\$744,615	\$350,009.70	47%
ARGYLE ELEMENTARY			
LANDSCAPING PROJECT (GRANT)	\$25,000	\$25,000.00	100%
REPLACE 8 LOCKSETS	\$603	\$602.95	100%
REPLACE CARPET IN COVERED PLAY AREA	\$6,279	\$6,279.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
EXTEND CURB IN PARKING LOT	\$1,468	\$1,468.00	100%
CARPET SIA & COPY ROOMS	\$1,490	\$1,490.00	100%
TOTAL ARGYLE ELEMENTARY	\$35,187	\$35,187.42	100%
AUSTELL ELEMENTARY			
FENCE FRONT OF OLD "CAMP" FACILITY	\$2,678	\$2,677.05	100%
PROPERTY APPRAISAL	\$3,000	\$3,000.00	100%
TOTAL AUSTELL ELEMENTARY	\$5,678	\$5,677.05	100%
AUSTELL INTERMEDIATE			
INTERIM HOUSING	\$5,596	\$5,595.27	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
CLARKDALE ES FLOOD LOSS	\$699	\$698.07	100%
TOTAL AUSTELL INTERMEDIATE	\$6,737	\$6,735.81	100%
AUSTELL PRIMARY			
INTERIM HOUSING	\$6,389	\$6,389.39	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL AUSTELL PRIMARY	\$6,735	\$6,735.86	100%
AWTREY MIDDLE			
POWER HOOKUPS	\$5,374	\$5,373.62	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,226	\$1,225.67	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
ADD ELECTRICAL PANEL IN CAFETERIA	\$11,613	\$11,612.32	100%
TOTAL AWTREY MIDDLE	\$27,293	\$27,291.51	100%
BAKER ELEMENTARY			
ADD SIDEWALK TO PORTABLE FOR WHEELCHAIR	\$900	\$900.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REWORK DRIVEWAY	\$65,465	\$65,464.23	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADD SIDEWALK TO CONNECT WITH FRONT OF BUILDING	\$12,425	\$12,425.40	100%
INSTALL 12 DOOR LOCKS	\$3,444	\$3,443.22	100%
LANDSCAPING ON BAKER ROAD	\$5,000	\$5,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,251	\$1,251.33	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD FENCE SEPARATING SCHOOL FROM SUBDIVISION	\$10,900	\$10,900.00	100%
TOTAL BAKER ELEMENTARY	\$106,462	\$106,461.07	100%
BAKER RD BUS SHOP			
BUS SHOP AWNINGS	\$5,045	\$5,045.00	100%
TOTAL BAKER RD BUS SHOP	\$5,045	\$5,045.00	100%
BARBER MS			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL BARBER MS	\$347	\$346.48	100%
BARNES ED CENTER			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
TOTAL BARNES ED CENTER	\$360	\$358.92	100%
BELLS FERRY ELEMENTARY			
ELECTRICAL FACILITY ASSESSMENT TECHNOLOGY UPGRADES	\$3,095	\$3,095.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
FENCE AROUND PLAYGROUND (GRANT)	\$9,677	\$9,677.00	100%
ADD ELECTRICAL CIRCUIT FOR INCLINE WHEELCHAIR LIFT	\$1,950	\$1,950.00	100%
TOTAL BELLS FERRY ELEMENTARY	\$15,300	\$15,299.89	100%
BELMONT HILLS ELEMENTARY			
ADD ELECTRICAL OUTLET FOR WASHER & DRYER	\$806	\$805.03	100%
DRAINAGE WORK AT SATELLITE/PLAYGROUND AREA	\$13,235	\$13,235.00	100%
REPLACE CARPET IN ADMIN AREA	\$1,780	\$1,780.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$400	\$400.20	100%
NEW CARPET IN GYM	\$6,530	\$6,530.00	100%
TOTAL BELMONT HILLS ELEMENTARY	\$23,098	\$23,097.70	100%
BIG SHANTY ELEMENTARY			
INSTALL WATER HEATER IN MID/SID	\$785	\$785.00	100%
PLAYGROUND EQUIPMENT GRADES 3-5	\$42,850	\$42,850.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
MOVE RECEPTION COUNTER 4' FORWARD	\$930	\$929.29	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,006	\$1,005.67	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BIG SHANTY ELEMENTARY	\$52,648	\$52,646.85	100%
BIRNEY ELEMENTARY			
REPLACE CARPET IN I.H. CLASSROOM	\$1,770	\$1,770.00	100%
REPLACE VCT & BASE IN KITCHEN MANAGER'S OFFICE	\$262	\$262.00	100%
REPLACE CARPET IN GYM	\$6,140	\$6,140.00	100%
LOCKBOX AND KEYS	\$230	\$230.24	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
SCHOOL MARQUEE	\$8,160	\$8,159.62	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL VISUAL FIRE ALARMS IN BATHROOMS	\$3,794	\$3,793.13	100%
NETWORK COOLING CLOSET WIRING	\$1,046	\$1,046.14	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
CLASSROOM ADDITION/RENOVATION	\$16,182	\$16,182.00	100%
TOTAL BIRNEY ELEMENTARY	\$44,430	\$44,429.60	100%
BLACKWELL ELEMENTARY			
REPAIR CANOPY COLUMN	\$600	\$600.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REFLOOR GYM	\$20,847	\$20,846.58	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REPLACEMENT ELEM SCHOOL CONSTRUCTION/MEDIA EQUIP	\$29,110	\$29,109.12	100%
OUTDOOR CLASSROOM (GRANT)	\$349	\$348.86	100%
NETWORK COOLING ENCLOSURE WIRING	\$537	\$536.70	100%
TOTAL BLACKWELL ELEMENTARY	\$52,095	\$52,093.15	100%
BROWN ELEMENTARY			
PURCHASE 2 COPIERS/COMPLETE PLAYGROUND (GRANT)	\$5,000	\$5,000.00	100%
RESURFACE PLAYSCAPE	\$19,238	\$19,238.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,036	\$1,035.98	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BROWN ELEMENTARY	\$31,976	\$31,976.45	100%
BRUMBY ELEMENTARY			
RESURFACE PLAYSCAPE	\$20,058	\$20,058.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
LOCKS	\$4,202	\$4,201.84	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
CARPET COVERED PLAY AREA	\$6,930	\$6,930.00	100%
COVERED WALKWAYS & LANDSCAPE (GRANT)	\$10,000	\$10,000.00	100%
ADD NAME TO FRONT OF SCHOOL	\$1,377	\$1,377.00	100%
TOTAL BRUMBY ELEMENTARY	\$43,217	\$43,217.73	100%
BRYANT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$236	\$236.25	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BRYANT ELEMENTARY	\$7,311	\$7,312.14	100%
BULLARD ELEMENTARY			
ADD FILM TO WINDOWS	\$9,355	\$9,354.21	100%
HARDWOOD MULCH	\$5,280	\$5,280.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL BULLARD ELEMENTARY	\$14,981	\$14,980.68	100%
CAMPBELL HIGH			
SCRAPE & PAINT AREAS IN GYM	\$16,778	\$16,778.00	100%
REPLACE WATER DAMAGED GYM FLOOR	\$65,020	\$65,020.00	100%
INSTALL GUARDS OVER SPRINKLER HEADS IN GYM	\$4,100	\$4,100.00	100%
PAINT INSIDE AREAS	\$678	\$677.35	100%
SECURITY SYSTEM (GRANT)	\$20,000	\$20,000.00	100%
POWER HOOKUP	\$942	\$941.85	100%
REPAIR TENNIS COURTS	\$58,746	\$58,746.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
INSTALL VCT IN THE ART ROOM	\$2,301	\$2,301.00	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE THEATER ROOF	\$115,039	\$115,039.56	100%
REPAIR PEELING PAINT IN CORRIDORS	\$29,900	\$29,900.00	100%
PROVIDE SIGN IN FRONT OF SCHOOL	\$540	\$540.00	100%
INSTALL 6' SECURITY FENCE	\$6,975	\$6,975.00	100%
INSTALL FENCE WITH GATES AT SOFTBALL FIELD	\$995	\$995.00	100%
INSTALL 8' FENCE WITH DOUBLE GATE TO BAND TRAILER	\$2,845	\$2,845.00	100%
BUILD ATHLETIC FACILITY & STORAGE RESTROOMS (GRANT)	\$45,000	\$45,000.00	100%
CLASSROOM FLOORING	\$17,334	\$17,334.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$656	\$655.82	100%
INSTALL 2 CIRCUITS, CONDUITS & WIRE	\$984	\$984.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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SPRINKLER SYSTEM (GRANT)	\$3,000	\$3,000.00	100%
TOTAL CAMPBELL HIGH	\$392,411	\$392,409.50	100%
CAMPBELL MIDDLE			
REPLACE CARPET IN PE CLASSROOM	\$5,418	\$5,418.00	100%
PROVIDE NEW POWER TO EXISTING FIELD LIGHTS	\$13,532	\$13,531.60	100%
POWER HOOKUP	\$915	\$914.73	100%
REPAIR CONCESSION	\$5,387	\$5,387.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$338	\$338.00	100%
ADDITION OF HANDICAP RESTROOM	\$8,638	\$8,637.65	100%
CONSTRUCTION OF ROPE COURSE	\$7,209	\$7,209.00	100%
REPLACE OLD LOCKERS W/ NEW DOUBLE STACKED LOCKERS	\$20,438	\$20,437.75	100%
RESTROOM PIPE COVER	\$700	\$700.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$242	\$242.15	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
INSTALL LOCKERS IN ORCHESTRA ROOM	\$17,094	\$17,094.00	100%
INSTALL SINK IN SCIENCE ROOM	\$950	\$950.00	100%
ADD ELECTRICAL PANEL IN MEDIA CENTER	\$5,564	\$5,563.34	100%
PURCHASE LARGE FREEZER FOR KITCHEN	\$1,205	\$1,205.00	100%
REPLACE FLOORING - OLD GYM	\$12,167	\$12,166.40	100%
ADDITION PROJECT - TEMPORARY ADMIN OFFICES; STAGE CURTAINS	\$14,325	\$14,324.25	100%
TOTAL CAMPBELL MIDDLE	\$122,680	\$122,676.35	100%
CENTRAL ALTERNATIVE SCHOOL			
PROPERTY APPRAISALS / IMPACT STUDY	\$2,500	\$2,500.00	100%
TOTAL CENTRAL ALTERNATIVE	\$2,500	\$2,500.00	100%
CHALKER ELEMENTARY			
ADD FENCE & GATE AROUND NATURE WALK	\$1,325	\$1,325.00	100%
PURCHASE LAND EASEMENT	\$42,600	\$42,600.00	100%
RECOVER/REPLACE RUBBERIZED PLAYGROUND SURFACE	\$21,497	\$21,496.95	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$342	\$341.49	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL CHALKER ELEMENTARY	\$72,840	\$72,839.33	100%
CHEATHAM HILL ELEMENTARY			
RELOCATE FENCE ON PROPERTY LINE	\$8,890	\$8,890.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$173	\$172.31	100%
TOTAL CHEATHAM HILL ELEMENTARY	\$9,640	\$9,639.20	100%
CLARKDALE ELEMENTARY			
INSTALL WATER FOUNTAIN IN GYM	\$1,875	\$1,875.00	100%
LANDSCAPE	\$1,050	\$1,050.00	100%
ADD CURB, FLUME, AND ACCESS AREAS TO TRAILERS	\$6,308	\$6,308.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
FLOOD LOSS	\$1,083,962	\$581,816.17	54%
NETWORK COOLING ENCLOSURE WIRING	\$170	\$169.50	100%
TOTAL CLARKDALE ELEMENTARY	\$1,093,941	\$591,795.56	54%
CLARKDALE REPLACEMENT ES			
REPLACEMENT ELEMENTARY SCHOOL	\$9,996,166	\$0.00	0%
TOTAL CLARKDALE REPLACEMENT ELEMENTARY	\$9,996,166	\$0.00	0%
CLAY ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
TOTAL CLAY ELEMENTARY	\$650	\$650.89	100%
COMPTON ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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CLARKDALE ES FLOOD LOSS	\$35,339	\$35,338.07	100%
INSTALL PAVING & SIDEWALK	\$6,200	\$6,200.00	100%
INSTALL ELECTRICAL LINE TO FRONT SIGN	\$2,139	\$2,138.20	100%
INSTALL EXTERIOR LIGHTING ON ANNEX BLDG	\$3,850	\$3,850.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$496	\$495.69	100%
HVAC	\$2,422	\$2,421.14	100%
TOTAL COMPTON ELEMENTARY	\$51,022	\$51,019.99	100%
COOPER MIDDLE			
LOCKS ON CABINETS	\$423	\$422.50	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$436	\$436.00	100%
TOTAL COOPER MIDDLE	\$1,219	\$1,217.40	100%
DANIELL MIDDLE			
3 ADA HANDICAP RAMPS	\$6,024	\$6,024.00	100%
ELECTRICAL FACILITY ASSESSMENT	\$2,670	\$2,670.00	100%
REPLACE HVAC 5-TON WITH 3-TON UNIT	\$172,859	\$172,858.75	100%
SIGNAGE	\$2,206	\$2,205.80	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
GRAVEL BUS PARKING AREA	\$27,721	\$27,721.00	100%
HALLWAY LIGHTING (GRANT)	\$10,000	\$10,000.00	100%
STRIPE & NUMBER SPACES FOR BUSES	\$1,472	\$1,472.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,030	\$1,030.17	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
ADD WALL TO DIVIDE ROOM	\$1,290	\$1,290.00	100%
MODIFY COUNTER IN MAIN OFFICE	\$6,463	\$6,463.00	100%
TOTAL DANIELL MIDDLE	\$240,741	\$240,740.62	100%
DAVIS ELEMENTARY			
PROVIDE H/C WALKWAY FROM PARKING LOT	\$13,967	\$13,967.00	100%
PROVIDE ADDITIONAL SECURITY/EXTERIOR DOORS	\$37,445	\$37,445.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
INSTALL CLINIC DOORS	\$2,285	\$2,285.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$200	\$199.49	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL DAVIS ELEMENTARY	\$60,755	\$60,754.38	100%
DICKERSON MIDDLE			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ROPES COURSE	\$12,352	\$12,351.10	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
RETAINING WALL	\$4,500	\$4,499.24	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
LANDSCAPING	\$10,858	\$10,857.50	100%
REPLACE DIMMER SYSTEM IN THEATER	\$7,984	\$7,984.00	100%
TOTAL DICKERSON MIDDLE	\$36,270	\$36,268.74	100%
DODGEN MIDDLE			
CHANGE ENTRANCE SIGN	\$1,729	\$1,729.00	100%
ADD WALL IN OFFICE TO PROVIDE SPACE	\$1,192	\$1,191.38	100%
REPLACE HVAC / REPLACE CARPET & VCT	\$35,558	\$35,558.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
IRRIGATION METER	\$1,800	\$1,800.00	100%
PROVIDE SPRINKLER HEAD IN JANITORS CLOSET	\$988	\$987.40	100%
TOTAL DODGEN MIDDLE	\$41,843	\$41,842.68	100%
DOWELL ELEMENTARY			
DRAINAGE CORRECTION	\$2,480	\$2,480.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL FIRE ALARMS	\$4,500	\$4,499.78	100%
NETWORK COOLING ENCLOSURE WIRING	\$289	\$289.10	100%
TOTAL DOWELL ELEMENTARY	\$7,846	\$7,845.77	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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DUE WEST ELEMENTARY			
REPLACE CARPET DAMAGED BY WATER	\$2,862	\$2,862.00	100%
REPIPE AREAS IN KITCHEN, CLINIC & CUSTODIAL CLOSET	\$4,660	\$4,659.85	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
TEACHERS DINING ROOM	\$4,913	\$4,912.50	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$371	\$370.64	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL DUE WEST ELEMENTARY	\$19,881	\$19,880.88	100%
DURHAM MIDDLE			
REMOVE DEBRIS FROM PLAYFIELD	\$495	\$495.00	100%
CORRECT DRAINAGE PROBLEM	\$17,066	\$17,066.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
NETWORK COOLING CLOSET WIRING	\$65	\$65.00	100%
RELOCATE/ADD LETTERS ON SIGNS	\$4,241	\$4,241.00	100%
TOTAL DURHAM MIDDLE	\$22,226	\$22,225.90	100%
EAST COBB MIDDLE			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
HVAC IN CAFETERIA	\$7,072	\$7,071.44	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
RESTROOM PORTABLE	\$21,739	\$21,738.30	100%
REMOVE DISHWASHER, TABLES, RACKS & RELOCATE	\$1,488	\$1,487.87	100%
CONSTRUCTION OF ROPE COURSE	\$7,209	\$7,209.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$3,814	\$3,814.44	100%
TOTAL EAST COBB MIDDLE	\$41,898	\$41,897.95	100%
EAST SIDE ELEMENTARY			
REPAINT CEILING IN BATHROOM	\$1,387	\$1,387.00	100%
REPLACE HVAC UNITS IN RIGHT WING	\$62,590	\$62,590.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
PLAYGROUND EQUIPMENT	\$35,850	\$35,850.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL HVAC IN ASST PRINCIPAL'S OFFICE	\$13,331	\$13,331.00	100%
ADD EXHAUST FAN IN CLINIC BATHROOM	\$1,445	\$1,445.00	100%
TOTAL EAST SIDE ELEMENTARY	\$115,179	\$115,179.89	100%
EASTVALLEY ELEMENTARY			
REWORK PLAYFIELD LANDSCAPE & INSTALL SOD	\$16,600	\$16,600.00	100%
INSTALL INSULATION IN WALL BETWEEN CLASSROOMS	\$338	\$338.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$968	\$968.22	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD WALL TO DIVIDE ROOM	\$2,140	\$2,140.00	100%
REPLACE 22 DOORS IN BUILDING	\$6,737	\$6,736.40	100%
ADDITION PROJECT - DOORS & WINDOWS	\$9,000	\$9,000.00	100%
TOTAL EASTVALLEY ELEMENTARY	\$42,953	\$42,953.51	100%
FAIR OAKS ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PROVIDE WIRING FOR THREE CLASSROOMS	\$570	\$570.00	100%
ADD WALLS	\$13,050	\$13,050.00	100%
ADDITION PROJECT - REPLACE VCT / RETILE RESTROOMS	\$127,339	\$127,339.00	100%
ADD WALL AT END OF RAMP TO AUDIOLOGY	\$800	\$800.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,848	\$1,848.35	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL FAIR OAKS ELEMENTARY	\$150,682	\$150,683.24	100%
FITZHUGH LEE TLC			
FENCE AROUND PLAYGROUND	\$2,325	\$2,325.00	100%
REPLACE EXISTING GLASS WITH PLEXIGLASS IN DOORS	\$9,985	\$9,985.00	100%
INSTALL EMERGENCY LIGHTS	\$1,600	\$1,600.00	100%
FACILITY IMPACT STUDY	\$2,500	\$2,500.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

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TOTAL FITZHUGH LEE TLC	\$16,410	\$16,410.00	100%
FLOYD MIDDLE			
ADD WALL TO DIVIDE CLASSROOM	\$6,156	\$6,155.75	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
BRICK SCHOOL SIGN AT ENTRANCE	\$8,450	\$8,450.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$207	\$206.97	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
GRADING/LANDSCAPE TRAILER LOCATION	\$8,180	\$8,179.84	100%
TOTAL FLOYD MIDDLE	\$31,998	\$31,998.46	100%
FORD ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL FORD ELEMENTARY	\$577	\$576.90	100%
FREY ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$338	\$337.55	100%
ADDITIONAL DATA CABLING	\$8,082	\$8,081.88	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
DEMOLITION OF HOUSE DECLARED UNSAFE	\$24,500	\$24,500.00	100%
ASBESTOS TESTING ON ABANDONED HOUSE	\$1,760	\$1,760.00	100%
RAISE/MODIFY SIGN AT ENTRANCE	\$3,950	\$3,950.00	100%
TOTAL FREY ELEMENTARY	\$45,706	\$45,705.33	100%
GARRETT MIDDLE			
DISCONNECT & REWIRE EXTERIOR LIGHTS	\$760	\$759.14	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$291	\$291.29	100%
TOTAL GARRETT MIDDLE	\$1,628	\$1,627.33	100%
GARRISON MILL ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
LAND APPRAISAL	\$2,400	\$2,400.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE FLOOR COVERING IN CORRIDORS	\$142,868	\$142,868.00	100%
TOTAL GARRISON MILL ELEMENTARY	\$145,844	\$145,844.90	100%
GREEN ACRES ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
ADDITIONAL DATA DROPS	\$4,564	\$4,564.00	100%
TOTAL GREEN ACRES ELEMENTARY	\$4,923	\$4,922.90	100%
GRIFFIN MIDDLE			
REFINISH GYM FLOOR	\$10,300	\$10,300.00	100%
INSTALL A FIRE HYDRANT TO REAR SECTION OF SCHOOL	\$9,812	\$9,812.00	100%
ADDITION OF ADMIN/CAFETERIA/CLASSROOMS	\$24,873	\$24,873.00	100%
POWER HOOKUPS	\$407	\$406.87	100%
REPAIR ASPHALT	\$800	\$800.00	100%
ROPES COURSE	\$12,352	\$12,351.10	100%
LANDSCAPE FRONT ENTRANCE	\$25,000	\$25,000.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
INSTALL DOORS IN ALL RESTROOMS	\$21,809	\$21,809.00	100%
TOTAL GRIFFIN MIDDLE	\$105,773	\$105,772.45	100%
HARMONY LELAND ELEMENTARY			
LAND ACQUISITIONS	\$76,884	\$76,883.50	100%
ADD WALKWAY & SOD TO BACK OF BUILDING	\$12,385	\$12,385.00	100%
INSTALL 2 WATER SPIGOTS AT ADDITION	\$4,283	\$4,283.00	100%
ADD STONE TO SUPPRESS MUD AT TRAILERS	\$1,491	\$1,491.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%

**COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011**

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
HARMONY LELAND ELEMENTARY			
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$288	\$287.76	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD FENCE TO ENCLOSE ROAD PROPERTY LINE	\$10,410	\$10,410.00	100%
TOTAL HARMONY LELAND ELEMENTARY	\$112,816	\$112,816.16	100%
HARRISON HIGH			
CONSTRUCT STORAGE FACILITY, BATTING CAGE, DUGOUTS	\$14,500	\$14,500.00	100%
INSTALL DEDICATED CIRCUIT FOR OVEN/RANGE	\$2,029	\$2,028.36	100%
FURNISH & INSTALL CLASSROOM SIGNS	\$792	\$792.00	100%
SUB-SURFACE TESTING AT TENNIS COURTS	\$712	\$712.00	100%
POWER HOOKUP	\$1,359	\$1,359.18	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REPLACE CARPET IN BAND ROOM	\$10,005	\$10,004.85	100%
AED BATTERIES AND PADS	\$296	\$296.00	100%
FIRE DAMAGE REPLACEMENT	\$7,963	\$7,962.93	100%
INSTALL DEEP WELL SINK IN GREENHOUSE	\$5,735	\$5,735.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$281	\$280.51	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL HARRISON HIGH	\$52,461	\$52,458.75	100%
HAVEN AT FITZHUGH LEE			
REMOVE SIGN AT HAWTHORNE & INSTALL AT SITE	\$5,400	\$5,400.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
LAND SURVEY	\$5,750	\$5,750.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
APPRAISAL	\$1,800	\$1,800.00	100%
TOTAL HAVEN AT FITZHUGH LEE	\$13,527	\$13,526.92	100%
HAVEN AT HAWTHORNE			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PAINT & CHANGE NAME OF SIGN IN FRONT OF BUILDING	\$5,136	\$5,136.00	100%
INSTALL DIGITAL VIDEO SURVEILLANCE SYSTEM	\$28,275	\$28,274.04	100%
BUILD COUNTER IN LOBBY	\$5,000	\$5,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$199	\$198.98	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL HAVEN AT HAWTHORNE	\$45,456	\$45,454.52	100%
HAYES ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REGRADE SWALE TO PROVIDE PROPER DRAINAGE	\$5,700	\$5,700.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$130	\$129.43	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
REPAIR CANOPY	\$500	\$500.00	100%
TOTAL HAYES ELEMENTARY	\$13,406	\$13,405.33	100%
HIGHTOWER TRAIL MIDDLE			
INSTALL NETWORK RACK/ ADD ELECTRICAL OUTLET	\$2,460	\$2,459.40	100%
TILE FLOOR	\$4,442	\$4,442.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
CLASSROOM MODIFICATION	\$214	\$213.02	100%
REPIPE CONDENSATE DRAINS	\$1,625	\$1,625.00	100%
REPLACE HVAC CEILING GRILLS	\$6,887	\$6,886.64	100%
REPLACE HVAC GRILLS IN 8TH GRADE POD	\$8,420	\$8,420.00	100%
REPAIR/RELOCATE SPRINKLER HEAD	\$813	\$812.50	100%
TOTAL HIGHTOWER TRAIL MIDDLE	\$25,315	\$25,312.46	100%
HILLGROVE HIGH			
FOOTBALL STADIUM GRANDSTANDS	\$350,000	\$350,000.00	100%
WETLANDS MITIGATION	\$15,000	\$6,000.00	40%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$507	\$507.00	100%
DRAINAGE	\$1,000	\$1,000.00	100%
CHANGE LOCKSETS	\$4,219	\$4,218.75	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
REFINISH GYM FLOOR	\$3,000	\$3,000.00	100%
TOTAL HILLGROVE HIGH	\$373,855	\$364,854.25	98%
HOLLYDALE ELEMENTARY			
INSTALL 4 DOOR LOCKS	\$801	\$800.68	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$576	\$575.89	100%
TOTAL HOLLYDALE ELEMENTARY	\$1,954	\$1,953.47	100%
KEHELEY ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL SINK IN ROOM 333 FOR SPECIAL ED	\$5,845	\$5,845.00	100%
INSTALL DOOR IN WALL TO ACCESS CLINIC	\$1,320	\$1,320.00	100%
INSTALL VISION PANEL & DOOR LOCK	\$550	\$550.00	100%
TOTAL KEHELEY ELEMENTARY	\$8,293	\$8,291.90	100%
KELL HIGH			
LOCKERS FOR FIELDHOUSE (GRANT)	\$10,000	\$9,999.99	100%
POWER HOOKUP	\$444	\$444.43	100%
CORRECT DRAINAGE AT TRACK	\$7,400	\$7,400.00	100%
INSTALL MULCH TO PREVENT EROSION AT BASEBALL FIELD	\$1,950	\$1,950.00	100%
SECURITY GATES	\$14,500	\$14,500.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$461	\$461.00	100%
TOTAL KELL HIGH	\$34,884	\$34,883.92	100%
KEMP ELEMENTARY			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
RETAINING WALL	\$9,068	\$9,067.34	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL KEMP ELEMENTARY	\$9,415	\$9,413.82	100%
KENNESAW ELEMENTARY			
PROVIDE GRAVEL FOR MAINTENANCE PARKING	\$3,323	\$3,322.41	100%
K-2 PLAYGROUND EQUIPMENT	\$42,850	\$42,850.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$780	\$780.74	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL KENNESAW ELEMENTARY	\$54,029	\$54,029.05	100%
KENNESAW MOUNTAIN HIGH			
RENOVATION & CONSTRUCTION OF ATHLETIC FIELD (GRANT)	\$35,000	\$35,000.00	100%
DRAIN MODIFICATIONS AT TRACK	\$17,860	\$17,860.00	100%
LOCKBOX AND KEYS	\$691	\$691.25	100%
FIRE PROOF ROOF	\$15,250	\$15,250.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
TOTAL KENNESAW MOUNTAIN HIGH	\$68,930	\$68,929.75	100%
KENNESAW WAREHOUSE			
SHELVING	\$8,239	\$8,239.00	100%
FUELING STATION	\$123,793	\$123,793.00	100%
TOTAL KENNESAW WAREHOUSE	\$132,032	\$132,032.00	100%
KINCAID ELEMENTARY			
OUTDOOR SAFETY LIGHTS (GRANT)	\$5,000	\$5,000.00	100%
PE BUILDING SAFETY LIGHTS (GRANT)	\$5,000	\$5,000.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
DEMOLISH HOUSE ON PROPERTY / SAFETY OF STUDENTS	\$15,582	\$15,581.30	100%
REPLACE GYM FLOOR	\$13,234	\$13,233.60	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
REFLOORING	\$18,081	\$18,081.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$390	\$389.99	100%
CONNECT SIDEWALK PARKING LOT	\$1,640	\$1,640.00	100%
REPLACE FLOOR COVERING	\$9,000	\$9,000.00	100%
PAVING - PARKING	\$4,930	\$4,930.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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TOTAL KINCAID ELEMENTARY	\$73,310	\$73,309.79	100%
KING SPRINGS ELEMENTARY			
RESURFACE PLAYGROUND	\$3,000	\$3,000.00	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
HANDRAILS	\$6,862	\$6,861.50	100%
ELECTRICAL	\$1,345	\$1,344.58	100%
SIDEWALK DRAIN AT REAR OF BUILDING/GYM	\$1,500	\$1,500.00	100%
ADD DIRT & GRASS TO STOP EROSION	\$6,360	\$6,360.00	100%
ADA CURB CUT/WALKWAYS	\$8,683	\$8,683.00	100%
TOTAL KING SPRINGS ELEMENTARY	\$27,968	\$27,967.08	100%
LABELLE ELEMENTARY			
RESURFACE PLAYSCAPE	\$17,976	\$17,976.00	100%
REPLACE 5 A/C UNITS	\$20,000	\$19,999.68	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADDITION/RENOVATION PROJECT - KITCHEN EXHAUST HOOD & HVAC	\$65,000	\$65,000.00	100%
TOTAL LABELLE ELEMENTARY	\$103,553	\$103,552.58	100%
LASSITER HIGH			
REWORK SPRINKLERS	\$1,487	\$1,487.00	100%
INSTALL 2 WINDOWS & INSULATION	\$12,800	\$12,800.00	100%
PAINT FLOOD DAMAGED AREAS IN BAND	\$7,635	\$7,635.00	100%
REPLACE TILE & CARPET DAMAGED	\$11,949	\$11,949.00	100%
CONSTRUCT DUGOUTS, SCORER'S BOOTH (GRANT)	\$15,000	\$15,000.00	100%
REPLACE GYM FLOOR DAMAGED BY FLOOD	\$59,400	\$59,400.00	100%
ADD 2 DOORS & FRAMES IN BAND ROOM	\$2,440	\$2,440.00	100%
REVIEW ENGINEERING OF EXISTING DRAINAGE	\$10,043	\$10,042.79	100%
INSTALL DRAINAGE TO CORRECT EROSION	\$5,710	\$5,710.00	100%
UPGRADE ATHLETIC FIELDS (GRANT)	\$15,000	\$15,000.00	100%
ADDITIONAL PAVING AT SOFTBALL/BASEBALL FIELD	\$8,660	\$8,660.00	100%
INSTALL CEILING TILE	\$9,420	\$9,420.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
INSTALL SPRINKLER	\$585	\$585.00	100%
REPAIR PRACTICE FIELD & IRRIGATION SYSTEM	\$18,014	\$18,013.20	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$148	\$148.00	100%
STADIUM RESTROOM RENOVATIONS	\$41,064	\$41,063.54	100%
FRONT DOOR MODIFICATION FOR H/C ACCESS	\$4,000	\$4,000.00	100%
PAINTING, WINDOW BLINDS, SIDEWALK CLEANING	\$24,537	\$24,536.75	100%
NETWORK COOLING ENCLOSURE WIRING	\$507	\$507.36	100%
ADD DIVIDER IN CLASSROOM TO MAKE 2 CLASSROOMS	\$15,324	\$15,323.17	100%
IMPROVE GIRLS FAST PITCH SOFTBALL FACILITIES (GRANT)	\$20,000	\$20,000.00	100%
FINE ARTS ADDITION (NEW BAND ROOM)	\$23,066	\$23,066.00	100%
TOTAL LASSITER HIGH	\$307,149	\$307,145.73	100%
LEWIS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
CARPET CLASSROOM	\$1,760	\$1,760.00	100%
RE-SURFACE PLAYGROUND	\$19,640	\$19,640.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CLASSROOM ADDITION	\$74,992	\$74,992.00	100%
TOTAL LEWIS ELEMENTARY	\$96,969	\$96,968.90	100%
LINDLEY (OLD)/BARNES ED CENTER			
FACILITY IMPACT STUDY	\$3,000	\$3,000.00	100%
ADD 3 QUAD OUTLETS IN MEDIA CENTER	\$793	\$792.64	100%
TOTAL LINDLEY (OLD)/BARNES ED CENTER	\$3,793	\$3,792.64	100%
LINDLEY 6TH GRADE ACADEMY			
LIGHTING UPGRADES	\$3,247	\$3,246.79	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$3,465	\$3,464.79	100%
LINDLEY MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
MODIFY PRINCIPAL/CONFERENCE ROOM	\$3,802	\$3,801.25	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
RE-KEY LOCKSETS	\$6,969	\$6,968.03	100%
TOTAL LINDLEY MIDDLE	\$11,349	\$11,346.18	100%
LOST MOUNTAIN MIDDLE			
POWER HOOKUP	\$957	\$956.56	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$366	\$366.00	100%
ADD SIDEWALK & CURB CUT FOR ADA	\$2,500	\$2,500.00	100%
INSTALL DOOR AT MEDIA CENTER FOR ADA	\$4,000	\$4,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$366	\$365.76	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
SOUNDPROOF WALL BETWEEN KITCHEN & CLASSROOM	\$700	\$700.00	100%
REPLACE FIRE ALARM SYSTEM	\$20,676	\$20,675.54	100%
REFLOORING	\$252,359	\$252,359.00	100%
TOTAL LOST MOUNTAIN MIDDLE	\$290,713	\$290,710.76	100%
LOVINGGOOD MIDDLE			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
CHANGE LOCKSETS	\$1,188	\$1,187.56	100%
ADD DOOR IN ADMINISTRATION	\$2,640	\$2,640.00	100%
TOTAL LOVINGGOOD MIDDLE	\$3,957	\$3,956.04	100%
MABLETON ELEMENTARY			
ADD ELECTRICAL OUTLET	\$352	\$351.10	100%
REPLACE 2 SETS OF DOUBLE DOORS	\$3,161	\$3,160.72	100%
ADD FENCE AROUND AIR CONDITIONER	\$462	\$462.00	100%
REPAIR LEAK IN BUILDING "A"	\$248	\$247.79	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ASBESTOS ABATEMENT & REMOVAL	\$23,179	\$23,178.10	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
SECURITY GATE INSTALLED	\$5,440	\$5,440.00	100%
INSTALL HOT WATER SYSTEM	\$1,335	\$1,335.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$226	\$226.13	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL MABLETON ELEMENTARY	\$41,478	\$41,476.74	100%
MABRY MIDDLE			
INSTALL DOOR UNIT AT CLINIC	\$1,375	\$1,375.00	100%
REPLACE CLINIC DOOR	\$757	\$757.00	100%
POWER HOOKUP	\$416	\$415.62	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ROPES COURSE	\$14,895	\$14,894.34	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REMOVE WALL IN HOME EC CLASS	\$2,448	\$2,447.48	100%
UNDERGROUND STORAGE TANKS	\$95	\$95.00	100%
REPAIR EXISTING WATER CLOSET	\$190	\$190.00	100%
TOTAL MABRY MIDDLE	\$20,827	\$20,825.34	100%
MAINTENANCE FACILITY ARGO ROAD			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.51	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$129	\$128.51	100%
MARS HILL RD BUS SHOP			
BUS SHOP AWNINGS	\$4,045	\$4,045.00	100%
TOTAL MARS HILL RD BUS SHOP	\$4,045	\$4,045.00	100%
MARTHA MOORE EDUCATION CENTER			
RENOVATE, PURCHASE F&E, AND MOVE STAFF	\$36,413	\$36,412.96	100%
PROVIDE GRAVEL FOR ADDITIONAL PARKING	\$10,370	\$10,370.00	100%
LOCKBOX AND KEYS	\$230	\$230.16	100%
REPLACE CHILLER	\$21,552	\$21,551.67	100%
FACILITY IMPACT STUDY	\$3,000	\$3,000.00	100%
TOTAL MARTHA MOORE ED CENTER	\$71,565	\$71,564.79	100%
MCCALL PRIMARY			
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
TOTAL MCCALL PRIMARY	\$128	\$128.48	100%
MCCLESKEY MIDDLE			

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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MCCLESKEY MIDDLE			
REPLACE SKYLIGHT	\$20,988	\$20,988.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
BUSINESS ED WALL	\$8,968	\$8,967.20	100%
NETWORK COOLING ENCLOSURE WIRING	\$276	\$276.13	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL MCCLESKEY MIDDLE	\$39,239	\$39,237.23	100%
MCCLURE MIDDLE			
DESIGN NEW MIDDLE SCHOOL	\$66,877	\$66,876.66	100%
WATER DAMAGE	\$29,773	\$29,772.48	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$169	\$169.00	100%
TOTAL MCCLURE MIDDLE	\$96,948	\$96,946.62	100%
MCEACHERN HIGH			
REPLACE 3 HVAC UNITS ON ROOF	\$74,313	\$74,312.26	100%
REVISE ENERGY MANAGEMENT SYSTEM	\$2,412	\$2,412.00	100%
HVAC IN JM BLDG	\$59,000	\$58,999.62	100%
CAFÉ DOOR	\$18,590	\$18,590.00	100%
LOCKBOX AND KEYS	\$3,226	\$3,225.81	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE SOFTBALL NETTING	\$9,500	\$9,500.00	100%
SCISSORS LIFT RENTAL	\$1,107	\$1,106.25	100%
REPLACE COOLING TOWER	\$51,000	\$49,994.75	98%
STRUCTURAL ANALYSIS OF STADIUM	\$10,000	\$0.00	0%
EVALUATE STORAGE ROOM IN RUSSELL HALL	\$2,780	\$2,780.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$140	\$139.97	100%
TOTAL MCEACHERN HIGH	\$232,415	\$221,407.16	95%
MILFORD ELEMENTARY			
REPLACE EXIT DOORS	\$7,996	\$7,995.21	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
RELOCATE WIRING	\$1,222	\$1,221.07	100%
REPLACE SIGN	\$7,506	\$6,396.00	85%
NETWORK COOLING ENCLOSURE WIRING	\$959	\$959.19	100%
INSTALL 3 QUAD OUTLETS IN MAIN OFFICE	\$170	\$169.25	100%
HVAC RENOVATION	\$81,598	\$81,598.00	100%
REPLACE 77 DOORS WITH SOLID CORE DOORS	\$21,254	\$21,253.80	100%
ADDITION PROJECT - NEW CEILING/CEILING GRID IN GYM	\$11,267	\$11,267.00	100%
TOTAL MILFORD ELEMENTARY	\$132,548	\$131,436.42	99%
MOUNTAIN VIEW ELEMENTARY			
REPLACE RETAINING WALL	\$73,537	\$73,536.08	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WALL	\$6,150	\$6,150.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
INSTALL 3 SECURITY LIGHTS AT FRONT	\$1,281	\$1,280.58	100%
ADD PARTITION	\$4,850	\$4,850.00	100%
CLASSROOM ADDITION	\$91,000	\$91,000.00	100%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$177,564	\$177,562.56	100%
MT BETHEL ELEMENTARY			
SPEED BUMPS & STRIPING IN LOADING AREA	\$900	\$900.00	100%
REFENCE SATELLITE DISH	\$531	\$531.00	100%
REPLACE EXISTING FIRE ALARM PANEL	\$10,976	\$10,975.15	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CURB CUT TO MAKE ENTRANCE INTO ANNEX	\$1,400	\$1,400.00	100%
TOTAL MT BETHEL ELEMENTARY	\$14,383	\$14,383.05	100%
MURDOCK ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
IMPROVE DRAINAGE & PROVIDE GROUND COVER FOR PLAYFIELD	\$2,720	\$2,719.75	100%
AED BATTERIES AND PADS	\$510	\$510.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
BRING EXIT DOORS TO MEET FIRE CODE	\$11,475	\$11,475.00	100%
PERSONAL & SCHOOL PROPERTY REPLACEMENT	\$48,047	\$48,047.00	100%
REPAIR DAMAGED CANOPY	\$700	\$700.00	100%
RENOVATE "OPEN SPACE" CLASSROOMS	\$8,484	\$8,484.00	100%
TOTAL MURDOCK ELEMENTARY	\$72,295	\$72,294.65	100%
NICHOLSON ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
TOTAL NICHOLSON ELEMENTARY	\$652	\$650.90	100%
NICKAJACK ELEMENTARY			
REPLACE CRACKED VCT	\$620	\$620.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$192	\$191.84	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
SOUND SYSTEM FOR CLASSROOMS (GRANT)	\$24,000	\$24,000.00	100%
TOTAL NICKAJACK ELEMENTARY	\$31,984	\$31,982.74	100%
NORTH COBB HIGH			
REWORK HAZARDOUS SEATING IN STADIUM	\$55,016	\$55,016.00	100%
REWORK ATHLETIC FIELD	\$20,010	\$20,010.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REBUILD ELEVATOR	\$37,916	\$37,916.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
DRAINAGE PIPES	\$34,528	\$34,528.00	100%
FLOORING	\$3,000	\$3,000.00	100%
CLASSROOM ADDITION	\$326,337	\$326,336.60	100%
PURCHASE EQUIPMENT & RENOVATE STADIUM (GRANT)	\$10,000	\$10,000.00	100%
CONSTRUCT AN INDOOR BASEBALL FACILITY (GRANT)	\$10,000	\$10,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,153	\$1,153.12	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
SECURITY FENCE AROUND SOFTBALL & SOCCER FIELDS	\$5,650	\$5,650.00	100%
ADD FIRE HYDRANT	\$18,800	\$18,800.00	100%
STADIUM UPGRADE	\$22,895	\$22,895.00	100%
REPAIR DRAINAGE AT STADIUM	\$7,650	\$7,650.00	100%
REPAIR/REPLACE FENCING AT STADIUM	\$17,600	\$17,600.00	100%
RESURFACE TRACK	\$18,968	\$18,968.00	100%
INSTALL 7 CONDENSATE FLOW SWITCHES	\$1,613	\$1,613.00	100%
TOTAL NORTH COBB HIGH	\$600,312	\$600,310.64	100%
NORTON PARK ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
REPLACE CARPET IN PE ROOM	\$5,750	\$5,750.00	100%
INSTALL C/A UNIT IN ADMINISTRATIVE OFFICE	\$10,640	\$10,640.00	100%
RE-POINT BRICK JOINTS	\$3,000	\$3,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$200	\$200.22	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD ESCAPE WINDOW FOR SAFETY CODE	\$8,115	\$8,115.00	100%
TOTAL NORTON PARK ELEMENTARY	\$34,876	\$34,876.12	100%
OAKWOOD HIGH			
FENCE AROUND PLAYFIELD	\$5,735	\$5,735.00	100%
POWER HOOKUPS @ 10 SCHOOLS	\$1,282	\$1,282.31	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
SIDEWALK & PATIO	\$5,400	\$5,400.00	100%
SINK IN TECH LAB	\$1,736	\$1,736.00	100%
SELF EXTINGUISHING HOOD	\$11,190	\$11,190.00	100%
NETWORK COOLING CLOSET WIRING	\$1,387	\$1,387.97	100%
ADDITION PROJECT	\$6,200	\$6,200.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
TOTAL OAKWOOD HIGH	\$33,364	\$33,364.20	100%
OSBORNE HIGH			
EVALUATE INSTALLATION OF DOUBLE DOORS	\$1,350	\$1,350.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
ELECTRICAL FACILITY ASSESSMENT	\$2,305	\$2,305.00	100%
REPLACE SECURITY SYSTEM (GRANT)	\$10,000	\$9,999.96	100%
CONSTRUCT BLEACHERS (GRANT)	\$10,000	\$10,000.00	100%
ADDITIONAL PROPERTY PURCHASE	\$378,922	\$378,921.08	100%
PROVIDE WALL PADS IN WRESTLING ROOM	\$11,263	\$11,262.40	100%
CONSTRUCT BLEACHERS AT SOFTBALL/BASEBALL FIELDS (GRANT)	\$14,999	\$14,998.20	100%
PROVIDE HEAT IN OLD GYM AT STAGE AREA	\$6,600	\$6,600.00	100%
PROVIDE DUMPSTER TO REMOVE CONCRETE DEBRIS	\$400	\$400.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
RE-ROOF BATTING CAGE	\$19,280	\$19,280.00	100%
PROVIDE LAB SWITCH FOR CONSTRUCTION LAB	\$12,104	\$12,103.94	100%
ENCLOSE DATA DISTRIBUTION ROOM	\$14,150	\$14,150.00	100%
INSTALL NEW DOOR & REMOVE/REPLACE EXISTING DOOR	\$11,738	\$11,738.00	100%
REMOVE CARPET/INSTALL VCT, MOVE KILN, SINK IN SCIENCE LAB	\$8,640	\$8,640.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
RE-STRIPE TRACK	\$2,950	\$2,950.00	100%
EXPAND CLOSED CIRCUIT TV SYSTEM	\$25,000	\$25,000.00	100%
REPLACE 52 HOLLOW DOORS WITH SOLID	\$22,429	\$22,428.10	100%
INSTALL CURB DRAIN WITH RAISED COVER	\$3,326	\$3,325.42	100%
ADD WALL DIVIDING ROOM / ADD 2 DOORS	\$3,519	\$3,519.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$204	\$203.63	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
RENOVATE CHILDCARE PLAYGROUND	\$9,783	\$9,783.00	100%
REPLACE STAIRS, DOOR & CARPET OF PRESS BOX	\$12,102	\$12,102.00	100%
ADD 6 ELECTRICAL OUTLETS IN MEDIA	\$900	\$899.58	100%
REPLACE CARPET IN PORTABLE CLASSROOMS	\$16,030	\$16,030.00	100%
REPLACE WOOD FLOOR IN GYM	\$64,547	\$64,546.06	100%
FINE ARTS ADDITION	\$1,822,979	\$1,822,979.00	100%
TOTAL OSBORNE HIGH	\$2,494,309	\$2,494,302.29	100%
PALMER MIDDLE			
INSTALL CAST IRON DOWNSPOUT BOOT & DRAIN PIPE	\$2,372	\$2,371.50	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL PALMER MIDDLE	\$2,719	\$2,717.98	100%
PEBBLEBROOK HIGH			
INSTALL NEW AIR UNIT IN ROOM 237	\$20,254	\$20,254.00	100%
RENOVATE STADIUM RESTROOMS	\$7,875	\$7,875.00	100%
ADD 5' FENCE TO SEPARATE TRAILERS	\$2,547	\$2,546.35	100%
REPLACE CARPET	\$880	\$880.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
THEATER STAGE RIGGING	\$39,194	\$39,193.50	100%
ELEVATOR KEY	\$1,462	\$1,461.57	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADD WALL	\$1,630	\$1,630.15	100%
CHANGE DOOR LOCKS ON 2ND FLOOR	\$1,116	\$1,115.72	100%
PE FACILITY (GRANT)	\$6,750	\$6,750.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$383	\$382.87	100%
INCREASE ELECTRICAL SERVICE	\$137,419	\$137,419.00	100%
REPLACE LOCKERS IN OLD GYM	\$16,950	\$16,950.00	100%
INSTALL 2 TELEPHONE JACKS	\$130	\$130.00	100%
EXPANSION OF FOOTBALL STADIUM (GRANT)	\$30,000	\$30,000.00	100%
FINE ARTS ADDITION	\$161,500	\$161,500.00	100%
TOTAL PEBBLEBROOK HIGH	\$428,668	\$428,665.08	100%
PICKETT'S MILL ELEMENTARY			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
TOTAL PICKETT'S MILL ELEMENTARY	\$129	\$128.48	100%
PINE MOUNTAIN MIDDLE			
REFINISH GYM FLOOR	\$10,000	\$10,000.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CALLBACK BUTTONS	\$3,305	\$3,304.06	100%
NETWORK COOLING ENCLOSURE WIRING	\$204	\$203.84	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL PINE MOUNTAIN MIDDLE	\$22,516	\$22,513.80	100%
PITNER ELEMENTARY			

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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PITTNER ELEMENTARY			
ADD FILM TO WINDOWS	\$9,430	\$9,430.00	100%
GATE & PARKING LOT	\$4,900	\$4,900.00	100%
DRAINAGE CORRECTION	\$3,800	\$3,800.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL PITTNER ELEMENTARY	\$18,477	\$18,476.48	100%
PITTS TRANSPORTATION CENTER			
GENERATOR FOR BUS SHOP	\$25,985	\$25,984.81	100%
SIGN FOR TRANSPORTATION CENTER	\$20,021	\$20,020.43	100%
INSTALL LIGHTS IN PARKING LOT	\$35,930	\$35,930.00	100%
BUS SHOP AWNINGS	\$12,533	\$12,532.50	100%
NETWORK COOLING CLOSET WIRING	\$97	\$97.13	100%
UNDERGROUND STORAGE TANKS	\$2,500	\$2,500.00	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL PITTS TRANSPORTATION CENTER	\$103,565	\$103,563.87	100%
POPE HIGH			
ADD STALL IN WOMEN'S RESTROOM	\$3,125	\$3,125.00	100%
ELECTRICAL UPGRADE IN ROOMS 311 & 314	\$13,391	\$13,390.59	100%
THEATER IMPROVEMENTS	\$20,000	\$20,000.00	100%
CURB CUT/WALKWAY NEAR TENNIS COURTS	\$1,850	\$1,850.00	100%
RAISE 2 MANHOLE COVERS & CLEAN SEWER LINES	\$5,160	\$5,160.00	100%
UNSTOP SEWER LINES AT FOOTBALL CONCESSION	\$9,255	\$9,254.30	100%
INSTALL ROOFTOP EXHAUST FAN	\$2,948	\$2,948.00	100%
EXTEND DRAIN PIPE OUTSIDE GYM	\$5,365	\$5,364.77	100%
INSTALL CONCRETE CATCH BASIN/BACK SPLASH NEAR BUS PARKING	\$1,250	\$1,250.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REFLOOR THEATER	\$16,184	\$16,184.00	100%
ADD WALL/DIVIDE CLASSROOM	\$3,438	\$3,437.50	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
RENOVATE FRONT ENTRANCE	\$105,000	\$55,500.00	53%
REMOVE WALL BETWEEN ROOM 604 & 504	\$1,600	\$1,600.00	100%
CONSTRUCTION OF OUTDOOR CLASSROOM (GRANT)	\$50,000	\$50,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,527	\$1,528.30	100%
REMOVE WALL NEXT TO ORCHESTRA ROOM	\$2,125	\$2,125.00	100%
REGRADE FOOTBALL FIELD FOR SAFETY	\$20,000	\$20,000.00	100%
INSTALL EXHAUST FAN IN SCIENCE LAB	\$725	\$725.00	100%
TOTAL POPE HIGH	\$263,377	\$213,875.38	81%
POWDER SPRINGS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
ADDITIONAL OUTLET	\$21,903	\$21,902.96	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$140	\$140.35	100%
TOTAL POWDER SPRINGS ELEMENTARY	\$22,621	\$22,620.21	100%
POWERS FERRY ELEMENTARY			
WIRING, TECHNOLOGY CONNECTIONS (GRANT)	\$25,000	\$24,999.38	100%
ADD WALL TO STOP EROSION	\$3,802	\$3,801.60	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REFLOORING	\$1,652	\$1,651.50	100%
NEW MEDIA CENTER, 6 NEW CLASSROOMS	\$304,528	\$304,528.00	100%
CANOPY	\$5,950	\$5,949.81	100%
TOTAL POWERS FERRY ELEMENTARY	\$341,582	\$341,581.19	100%
RIVERSIDE ELEMENTARY			
NETWORK COOLING ENCLOSURE WIRING	\$295	\$294.26	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
FACILITY IMPACT STUDY	\$2,500	\$2,500.00	100%
TOTAL RIVERSIDE ELEMENTARY	\$9,294	\$9,293.26	100%
RIVERSIDE INTERMEDIATE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL RIVERSIDE INTERMEDIATE	\$577	\$576.90	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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RIVERSIDE PRIMARY			
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL RIVERSIDE PRIMARY	\$346	\$346.48	100%
ROCKY MOUNT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
RESURFACE PLAYGROUND	\$4,014	\$4,014.00	100%
REMOVE WALL BETWEEN BOOKKEEPERS OFFICE & STUDY ROOM	\$1,199	\$1,198.50	100%
ADD DOOR BETWEEN BOOKKEEPERS OFFICE & MAIN OFFICE	\$1,200	\$1,200.00	100%
FLOOR COVERING	\$95,605	\$95,605.00	100%
TOTAL ROCKY MOUNT ELEMENTARY	\$102,376	\$102,376.40	100%
ROSE GARDEN SCHOOL			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CREATE STORAGE AREA	\$3,250	\$3,250.00	100%
TOTAL ROSE GARDEN SCHOOL	\$3,597	\$3,596.50	100%
RUSSELL ELEMENTARY			
ELECTRICAL FACILITY ASSESSMENT	\$1,410	\$1,410.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REFLOORING	\$2,622	\$2,622.00	100%
INSTALL ELECTRICAL OUTLETS IN CAFETERIA & STAGE	\$3,099	\$3,098.51	100%
MOVE FIRE HYDRANT	\$24,890	\$24,890.00	100%
WATER PIPE REPLACEMENT	\$10,426	\$10,426.00	100%
REPLACE CARPET IN GYM (ADDITION PROJECT)	\$9,752	\$9,752.00	100%
TOTAL RUSSELL ELEMENTARY	\$52,775	\$52,775.41	100%
SANDERS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$273	\$273.05	100%
TOTAL SANDERS ELEMENTARY	\$850	\$849.95	100%
SANDERS ROAD FLEET MAINTENANCE			
INSTALL NEW SEPTIC SYSTEM	\$196,149	\$196,148.93	100%
RIGHT OF WAY FUNDS FROM DOT FOR ROAD WIDENING	\$5,030	\$5,030.00	100%
TOTAL SANDERS ROAD FLEET MAINTENANCE	\$201,179	\$201,178.93	100%
SEDALIA PARK ELEMENTARY			
COVERED WALKWAYS (GRANT)	\$15,000	\$15,000.00	100%
PROVIDE LOCKS ON 24 CLASSROOMS	\$14,078	\$14,078.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PAINT 2 HALLS BLUE ABOVE TILE LINE	\$1,508	\$1,507.26	100%
TOTAL SEDALIA PARK ELEMENTARY	\$31,162	\$31,162.16	100%
SHALLOWFORD FALLS ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
WATER METER	\$9,280	\$9,280.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
TOTAL SHALLOWFORD FALLS	\$9,733	\$9,733.90	100%
SIMPSON MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$490	\$490.08	100%
TOTAL SIMPSON MIDDLE	\$1,068	\$1,066.98	100%
SKY VIEW ELEMENTARY			
BOUNDARY SURVEY	\$5,500	\$5,500.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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ADD WALL TO DIVIDE ROOM	\$3,645	\$3,644.77	100%
INSTALL PRIVACY FENCE ON BACK PROPERTY	\$18,450	\$18,450.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$241	\$240.68	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
INSTALL DOOR TO ADULT BATHROOM	\$2,125	\$2,125.00	100%
TOTAL SKY VIEW ELEMENTARY	\$37,036	\$37,036.35	100%
SMITHA MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,480	\$1,479.57	100%
TOTAL SMITHA MIDDLE	\$2,058	\$2,056.47	100%
SOPE CREEK ELEMENTARY			
REPLACE 15 CLASSROOM DOOR LOCKS	\$2,519	\$2,518.50	100%
LANDSCAPING REPAIR AT BUS DRIVE AREA	\$675	\$675.00	100%
REPAIR WALKING TRACK AT PLAYFIELD	\$6,500	\$6,500.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$169	\$169.00	100%
REPLACE DOOR GLASS WITH WIRE GLASS	\$750	\$750.00	100%
INSTALL NEW FIRE DOOR HOLDERS	\$764	\$763.65	100%
TOTAL SOPE CREEK ELEMENTARY	\$11,735	\$11,735.05	100%
SOUTH COBB HIGH			
LIGHTING OF SOCCER FIELD (GRANT)	\$25,000	\$25,000.00	100%
RESAND GYM FLOOR	\$8,499	\$8,499.00	100%
RELOCATE SECURITY MONITORING SYSTEM	\$2,745	\$2,745.00	100%
GRAVEL BASEBALL/SOCCER COMPLEX	\$3,480	\$3,479.85	100%
CONVERT TECHNOLOGY LAB INTO TV/MEDIA LAB	\$154,785	\$154,785.00	100%
LIGHTING AT SOCCER FIELD (GRANT)	\$50,000	\$49,999.47	100%
MEMORIAL FOR ALUMNI KILLED IN VIETNAM (GRANT)	\$2,500	\$2,500.00	100%
INSTALL/REPLACE 6 SECURITY CAMERAS	\$2,440	\$2,440.00	100%
FENCE SOCCER FIELD	\$2,896	\$2,896.00	100%
REWORK BASEBALL FIELD LIGHTING	\$33,552	\$33,552.00	100%
REMOVE CARPET/INSTALL TILE	\$9,116	\$9,115.52	100%
PURCHASE LOCKS FOR RESTROOM	\$919	\$918.90	100%
REPLACE IRRIGATION SYSTEM	\$4,425	\$4,424.62	100%
INSTALL CCTV's IN MAGNET BUILDING	\$7,249	\$7,248.45	100%
DEMOLISH HOUSE	\$12,946	\$12,945.50	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
TILE RESTROOMS	\$3,863	\$3,863.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERY	\$218	\$218.00	100%
ELECTRICAL WIRING IN DRAFTING & MEDICAL CLASSROOMS	\$3,500	\$3,500.00	100%
IMPROVE EDUCATIONAL FACILITIES (GRANT)	\$15,000	\$15,000.00	100%
BASEBALL FIELDHOUSE (GRANT)	\$67	\$67.00	100%
REPLACE STRUCTURES & PADDING ON BLACKBOARD	\$34,867	\$34,867.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$325	\$325.28	100%
RENOVATE DARKROOM AREA	\$22,620	\$22,619.93	100%
NEW SIGN IN FRONT OF SCHOOL	\$8,350	\$8,350.00	100%
REMOVE WALL BETWEEN MATH OFFICE	\$1,480	\$1,480.00	100%
REPLACE LOCKERS IN VISITORS & PE LOCKER ROOMS	\$36,788	\$36,788.00	100%
INSTALL 3 DEADBOLTS TO OUTSIDE DOORS	\$318	\$318.00	100%
ADD GRAVEL AROUND OUTSIDE OF BUILDING	\$1,248	\$1,247.40	100%
IRRIGATION & RENOVATION OF THE ATHLETIC FIELD	\$25,000	\$25,000.00	100%
TOTAL SOUTH COBB HIGH	\$474,555	\$474,551.84	100%
SPRAYBERRY HIGH			
PAINT RETAINING WALL AT BASEBALL FIELD	\$2,940	\$2,940.00	100%
CONSTRUCT FOOTBALL FIELD, REPAIR SPRINKLER (GRANT)	\$25,000	\$25,000.00	100%
CONSTRUCT SEWER DRAINAGE SYSTEM	\$10,000	\$10,000.00	100%
GENERAL MAINTENANCE WORK	\$24,895	\$24,894.63	100%
GRAVEL ACCESS ROAD	\$2,984	\$2,983.13	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REFINISH GYM FLOOR DUE TO WEAR & TEAR	\$5,400	\$5,400.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REPLACE WINDOW SCREENS	\$1,500	\$1,500.00	100%
AED BATTERIES AND PADS	\$872	\$872.00	100%
LANDSCAPING	\$33,100	\$33,099.25	100%
SCHOOL MARQUEE	\$85,000	\$0.00	0%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
REPLACE CARPET WITH TILE IN SCIENCE ROOM	\$1,880	\$1,880.00	100%
BUILD A FIELD HOUSE (GRANT)	\$35,000	\$35,000.00	100%
INSTALL GATE AT ENTRANCE TO MEDIA CENTER	\$9,850	\$9,850.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$629	\$629.28	100%
INSTALL CUTOFF VALVES IN SCIENCE	\$3,400	\$3,400.00	100%
ADD H/C RAMP TO STADIUM BLEACHERS	\$22,851	\$22,850.66	100%
BUY LOCKERS/FURNISHING FOR FIELDHOUSE (GRANT)	\$40,000	\$40,000.00	100%
REFINISH GYM FLOOR	\$6,252	\$6,251.50	100%
TOTAL SPRAYBERRY HIGH	\$311,912	\$226,909.37	73%
STILL ELEMENTARY			
PLAYGROUND DRAINAGE	\$3,027	\$3,026.50	100%
REPLACE HVAC UNITS	\$158,268	\$158,268.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,133	\$1,132.42	100%
TOTAL STILL ELEMENTARY	\$163,004	\$163,003.82	100%
SYSTEMWIDE			
FUND CONTINGENCY	\$1,727,661	\$0.00	0%
PORTABLE CLASSROOM LEASE	\$5,657,376	\$5,657,375.30	100%
PORTABLE CLASSROOM LEASE/MAINTENANCE	\$8,338,240	\$5,114,843.14	61%
BANK SERVICE CHARGES - CWBF	\$200	\$102.82	51%
FIVE YEAR FACILITIES PLAN	\$143,750	\$143,750.00	100%
SYSTEMWIDE WATER TREATMENT HVAC	\$111,796	\$111,795.10	100%
PROGRAM MANAGEMENT/IMPACT STUDY	\$73,470	\$73,470.00	100%
PROGRAM MANAGEMENT/IMPACT STUDY	\$167,232	\$167,231.99	100%
TOTAL SYSTEMWIDE	\$16,219,725	\$11,268,568.35	69%
TAPP MIDDLE			
ADD DRAIN PIPES AROUND THE 400 & 500 BUILDINGS	\$8,250	\$8,250.00	100%
REPLACE TRAY CABINET	\$1,062	\$1,062.00	100%
POWER HOOKUPS	\$2,246	\$2,246.36	100%
CARPET CHORUS CLASSROOM	\$2,100	\$2,100.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
ADA ACCESSIBILITY - DRIVEWAY & HANDICAP PARKING	\$7,087	\$7,086.85	100%
NETWORK COOLING ENCLOSURE WIRING	\$248	\$248.27	100%
KITCHEN FLOOR REPAIR	\$13,443	\$13,443.00	100%
MAIN HALLWAY SEWER CAPS FITTED	\$3,115	\$3,115.00	100%
ADD TWO 220 ELECTRICAL DROPS	\$1,414	\$1,413.29	100%
TOTAL TAPP MIDDLE	\$39,711	\$39,710.67	100%
TEASLEY ELEMENTARY			
REWORK DRIVEWAY	\$225,171	\$214,494.26	95%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PROVIDE WIRING UPGRADES (GRANT)	\$10,000	\$10,000.00	100%
TOTAL TEASLEY ELEMENTARY	\$235,518	\$224,840.74	95%
TIMBER RIDGE ELEMENTARY			
ADD WATER METER AT IRRIGATION	\$1,600	\$1,600.00	100%
LOCKBOX AND KEYS	\$224	\$230.42	103%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL TIMBER RIDGE ELEMENTARY	\$2,171	\$2,176.90	100%
TRITT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
TOTAL TRITT ELEMENTARY	\$746	\$745.90	100%
VARNER ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE CARPET - COVERED PLAY AREA	\$17,000	\$16,999.96	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$300	\$300.35	100%
TOTAL VARNER ELEMENTARY	\$17,877	\$17,877.21	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
VAUGHAN ELEMENTARY			
RESURFACE PLAYScape	\$40,686	\$40,686.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,021	\$1,020.69	100%
ADDITIONAL DATA CABLING	\$3,599	\$3,598.33	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL VAUGHAN ELEMENTARY	\$52,383	\$52,380.92	100%
WALTON HIGH			
ADD 3 SPEED BUMPS IN PARKING LOT	\$1,875	\$1,875.00	100%
RENOVATE FOOTBALL FIELDHOUSE RESTROOMS	\$21,780	\$21,780.00	100%
REPAIR CRACKS IN WALLS, INSTALL EXPANSION JOINTS	\$5,850	\$5,850.00	100%
DESIGN REPLACEMENT LIGHTING SYSTEM FOOTBALL FIELD	\$210,320	\$210,320.00	100%
CONSTRUCT FAST PITCH FACILITY (GRANT)	\$50,000	\$50,000.00	100%
EXTEND CONCESSION STAND AT FOOTBALL FIELD	\$7,700	\$7,700.00	100%
REPAIR/REPLACE RESTROOM FIXTURES	\$620	\$619.98	100%
REPLACE FIELD HOUSE ROOF	\$38,586	\$38,586.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE HVAC AT FIELDHOUSE	\$20,433	\$20,432.95	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
BASEBALL FIELD BACKSTOP SCREEN	\$4,000	\$4,000.00	100%
AED BATTERIES AND PADS	\$823	\$823.00	100%
TRACK RESURFACING	\$49,914	\$0.00	0%
SECURITY SYSTEM	\$3,413	\$3,413.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$422	\$421.84	100%
UNDERGROUND STORAGE TANKS	\$14,045	\$14,044.15	100%
REPLACE COOLING TOWER	\$58,710	\$58,710.00	100%
ADDITION / RENOVATIONS	\$126,035	\$126,035.00	100%
TOTAL WALTON HIGH	\$614,885	\$564,969.84	92%
WHEELER HIGH			
INSTALL DROP INLET AT MAGNET BUILDING	\$3,980	\$3,980.00	100%
REPLACE FENCE AROUND BASEBALL	\$9,875	\$9,875.00	100%
UPGRADE RESTROOMS & ATHLETIC FIELD (GRANT)	\$9,990	\$9,989.25	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE CARPET	\$42,966	\$42,965.50	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE CARPET WITH VCT	\$1,436	\$1,435.50	100%
SECURITY SYSTEM	\$7,614	\$7,614.00	100%
INSTALL FIRE SPRINKLER HEAD	\$500	\$500.00	100%
HANDICAP RESTROOM IN SID/PED	\$7,254	\$7,253.26	100%
FURNITURE/EQUIPMENT REPLACEMENT DUE TO FIRE	\$108,195	\$108,194.10	100%
CORRECT ERODING WALKWAY IN STADIUM	\$16,050	\$16,050.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$892	\$892.16	100%
REFLOOR/RENOVATE WEIGHT ROOM	\$53,285	\$53,284.40	100%
ADDITIONAL DRAINAGE TO PREVENT EROSION	\$14,500	\$14,500.00	100%
ALUMINUM WALKWAY CANOPY	\$124,153	\$124,153.00	100%
TOTAL WHEELER HIGH	\$401,267	\$401,263.09	100%
440 GLOVER STREET			
ADD A/C UNIT IN RISK MANAGEMENT	\$2,683	\$2,682.90	100%
ADD WALL & DOOR FOR SECURITY AT SIDE	\$1,790	\$1,790.00	100%
INSTALL HVAC CONTROLS ON 2ND FLOOR	\$6,200	\$6,200.00	100%
INSTALL HVAC CONTROLS ON 1ST FLOOR	\$9,940	\$9,940.00	100%
AC UNIT ROOM 130	\$1,371	\$1,370.80	100%
OFFICE RENOVATIONS	\$143,581	\$143,350.41	100%
RENOVATE SPACE 2ND FLOOR	\$9,046	\$8,396.00	93%
STRUCTURAL EVALUATION OF EXCESS WEIGHT AT 440	\$2,000	\$2,000.00	100%
SUBSTITUTE TEACHER SYSTEM (SUBFINDER)	\$11,182	\$11,181.70	100%
FACILITY IMPACT STUDY	\$3,500	\$3,500.00	100%
EDGE-O-DOCK LEVELER FOR LOADING DOCK	\$1,200	\$1,200.00	100%
TOTAL 440 GLOVER	\$192,493	\$191,611.81	100%
514 GLOVER STREET			
UPDATE AERIAL PHOTOS OF ALL CCSD FACILITIES	\$35,379	\$35,379.00	100%
PURCHASE / INSTALL OVERHEAD PROJECTOR	\$6,483	\$6,482.83	100%
DISASSEMBLE, MOVE , REASSEMBLE BOARD ROOM EQUIPMENT	\$4,620	\$4,620.00	100%
PROVIDE HALON (WATERLESS) FIRE PROTECTION SYSTEM	\$31,658	\$31,658.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2011

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2011			
AERIAL PHOTOS OF ALL CCSD FACILITIES	\$41,110	\$41,110.00	100%
REFLOOR BREAKROOMS	\$1,547	\$1,546.25	100%
BACKUP GENERATOR	\$50,000	\$50,000.00	100%
RENOVATE OFFICE	\$3,251	\$3,251.00	100%
AED BATTERIES AND PADS	\$20,000	\$17,067.34	85%
RELOCATE OFFICE STAFF	\$14,296	\$14,295.60	100%
WALL REPAIR	\$3,000	\$2,972.00	99%
IMAGE PROCESSING SYSTEM FOR HUMAN RESOURCES	\$68,454	\$68,453.23	100%
RENOVATION OF 2ND FLOOR	\$10,521	\$10,520.38	100%
TOTAL 514 GLOVER	\$290,319	\$287,355.63	99%
538 GLOVER STREET			
ADD WARNING TO SECURITY SYSTEM	\$2,190	\$2,189.70	100%
911 CENTER SECURITY RECEIVER	\$8,426	\$8,425.30	100%
UNDERGROUND STORAGE TANKS	\$200	\$200.00	100%
TOTAL 538 GLOVER	\$10,816	\$10,815.00	100%
OPERATING TRANSFERS			
TRANSFERS OUT/SPLOST	\$7,762,074	\$7,762,074.00	100%
TOTAL OPERATING TRANSFERS	\$7,762,074	\$7,762,074.00	100%
FUND TOTALS	\$48,582,720	\$32,498,510.65	67%

INTERNAL SERVICE FUNDS BUDGET

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis. For FY2012, the District has five individual funds in the Internal Service Funds category. The Unemployment Compensation, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehousing Fund.



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**INTERNAL SERVICE FUNDS
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

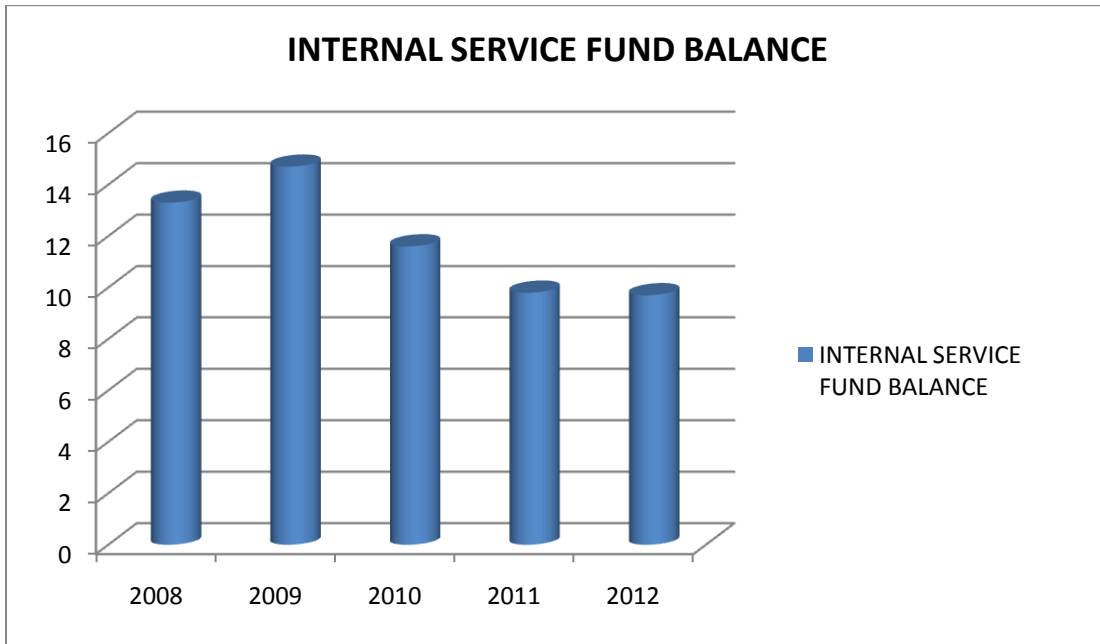
Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$13,778,344	\$13,296,612	\$14,714,753	\$11,575,007	\$9,678,125
Revenue:					
Local	\$11,414,216	\$12,129,643	\$11,080,780	\$15,222,866	\$11,618,324
Transfer In	\$2,131,128	\$2,119,334	\$1,892,712	\$1,497,517	\$1,436,460
Total Revenue	<u>\$13,545,344</u>	<u>\$14,248,977</u>	<u>\$12,973,492</u>	<u>\$16,720,383</u>	<u>\$13,054,784</u>
Appropriations					
Instruction	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$14,027,077	\$12,830,836	\$16,113,238	\$18,917,265	\$13,054,784
Operations & Maint of Plan	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$14,027,077</u>	<u>\$12,830,836</u>	<u>\$16,113,238</u>	<u>\$18,917,265</u>	<u>\$13,054,784</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$13,296,612</u>	<u>\$14,714,753</u>	<u>\$11,575,007</u>	<u>\$9,378,125</u>	<u>\$9,678,125</u>

**INTERNAL SERVICE FUNDS
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2008 Actual	FY2009 Actual	FY2010 Actual	FY2011 Revised Budget	FY2012 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$13,778,344	\$13,296,611	\$14,714,752	\$11,575,007	\$9,678,125
Revenue:					
Local	\$11,414,216	\$12,129,643	\$11,080,780	\$15,222,866	\$11,618,324
Transfer In	\$2,131,128	\$2,119,334	\$1,892,712	\$1,497,517	\$1,436,460
Total Revenue	<u>\$13,545,344</u>	<u>\$14,248,977</u>	<u>\$12,973,492</u>	<u>\$16,720,383</u>	<u>\$13,054,784</u>
Appropriations					
Salaries	\$1,698,829	\$1,549,200	\$1,343,846	\$1,249,058	\$1,328,383
Employee Benefits	\$346,024	\$316,609	\$279,208	\$380,786	\$286,631
Contract Services	\$160,615	\$132,767	\$1,879,062	\$1,911,153	\$112,671
Supplies	\$384,367	\$446,382	\$444,058	\$254,980	\$462,065
Utilities	\$340	\$305	\$340	\$0	\$0
Equipment/Bldgs/Land	\$169,086	\$38,298	\$12,655	\$86,599	\$64,392
Other	\$11,267,816	\$10,347,274	\$12,154,069	\$15,034,689	\$10,800,642
Total Appropriations	<u>\$14,027,077</u>	<u>\$12,830,836</u>	<u>\$16,113,238</u>	<u>\$18,917,265</u>	<u>\$13,054,784</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$13,296,611</u>	<u>\$14,714,752</u>	<u>\$11,575,007</u>	<u>\$9,378,125</u>	<u>\$9,678,125</u>

**INTERNAL SERVICE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**INTERNAL SERVICE FUNDS
FUND DESCRIPTIONS**

FUND #	FUND NAME	FUND DESCRIPTION	REVENUE SOURCES
691	Unemployment	Employer contributions to Georgia Unemployment Compensation Fund are used to pay Unemployment Benefits. This fund accounts for the cost of compensation for unemployment for previous employees that separated involuntary	Unemployment rates are determined by employer experience. Lower rates are earned by employers whose unemployment experience costs are less, and higher rates are assigned to employers whose experience indicates greater cost
692	Self-Insurance	The Board of Education provides the total cost of a worker's compensation program that pays for employee claims for injuries resulting from performance of their duties. This fund also provides insurance for General Liability and Auto	Workers Compensation revenue is developed based on past and current claims history. General Liability and Auto revenue is based on past and current year insurance payments
694	Dental Insurance	This fund was established in FY1995 for employee's self-insured dental coverage	Dental Fund revenue is calculated and applied using a percentage rate via State of Georgia fringe benefit health insurance. The employer and employee both contribute towards the funding of this program
696	Purchasing/ Warehouse	This fund was established to make Purchasing and Warehouse functions self-supportive	The General Fund budgets a transfer to fund all Cobb County School District warehouse operations
697	Flexible Benefits	This fund provides for tax-free medical and child care payments. Each employee can also estimate yearly medical and child care costs. These estimated amounts are deducted each month from the employee's paycheck. All unused estimated amounts revert to the county at the end of the year	All employee health, life, and dental insurance premiums are deducted from the employee's paycheck before taxes

**INTERNAL SERVICE FUNDS
FY2012 BUDGET**

Description	Unemployment	Self-Insurance	Dental Insurance	Purchasing/Warehouse	Flexible Benefits	Total
Beginning Fund Balance as of July 1 (Estimate)	\$419,494	\$4,596,298	\$4,120,107	\$270,860	\$271,366	\$9,678,125
Revenue:						
Local	\$281,460	\$4,764,128	\$6,000,000	\$475,080	\$97,656	\$11,618,324
State	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$493,739	\$0	\$942,721	\$0	\$1,436,460
Total Revenue:	\$281,460	\$5,257,867	\$6,000,000	\$1,417,801	\$97,656	\$13,054,784
Appropriations:						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Instructional Staff Svcs	\$0	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$281,460	\$5,257,867	\$6,000,000	\$1,417,801	\$97,656	\$13,054,784
Operations & Maint of Plant	\$0	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations:	\$281,460	\$5,257,867	\$6,000,000	\$1,417,801	\$97,656	\$13,054,784
Ending Fund Balance as of June 30 (Estimate)	\$419,494	\$4,596,298	\$4,120,107	\$270,860	\$271,366	\$9,678,125



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APPENDIX / INFORMATIONAL





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P.O. Box 649
Marietta, GA 30061-0649
Fax (770) 528-8636
tax@cobbtax.org
www.cobbtax.org

GAIL DOWNING
Tax Commissioner
(770) 528-8647

TORI STEELE
Chief Clerk
(770) 528-8645

June 28, 2011

Dr. Michael Hinojosa
Cobb County Board of Education
P. O. Box 1288
Marietta, GA 30061

Dear Dr. Hinojosa:

This is to certify the 2011 School Digest as follows:

NET M & O DIGEST

Total Real Property	17,573,939,804
Total Personal Property	1,357,139,550
Total Motor Vehicle	1,628,848,329
Total Mobile Home	13,806,601
Total Public Utilities	680,936,370
Total Timber 100% Value	0
Heavy Duty Equipment	748,953

NET TOTAL **21,255,419,607**

Sincerely Yours,

Gail Downing
Tax Commissioner
cc: Mike Addison, Chief Financial Officer

GD/bn



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FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY 2012, local revenue contributes approximately **52.32%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. Fife (tax lien), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2001:

Fiscal Year	Property Digest Growth
FY2012	(5.66%)
FY2011	(9.41%)
FY2010	(1.41)%
FY2009	4.38%
FY2008	7.05%
FY2007	8.16%
FY2006	7.31%
FY2005	5.23%
FY2004	3.50%
FY2003	16.41%
FY2002	18.05%
FY2001	7.14%

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2012 Cobb County School Taxes are calculated for a \$165,000 home:

<u>M & O Millage</u>	<u>Item</u>
\$165,000	House assessed at Fair Market Value
<u> X .40</u>	40% Assessment Rate
\$ 66,000	Assessed Value for Tax Purposes
<u>(\$10,000)</u>	Homestead Exemption
\$56,000	Tax Base for Property Tax
<u>X 18.90 mills</u>	Millage Rate
\$1,058	M & O School Taxes

Note: Per the Cobb County Tax Assessor, the average home is currently valued at \$165,000

Property Tax Exemptions - A property tax exemption excludes all or part of a property's value from property taxation, ultimately resulting in lower property taxes. In Cobb County the Tax Commissioner's office processes the exemption applications. Following are some major exemptions:

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$266.70 in 2011.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran’s Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes and summer school tuition.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of houses owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2012, the State contributes approximately **46.92%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

<u>Item</u>	<u># Items</u>	<u>FTE</u>
Math	1	1
English	1	1
Social Studies	1	1
Science	1	1
Study Hall	1	0
Literature	<u>1</u>	<u>1</u>
Total	6	5

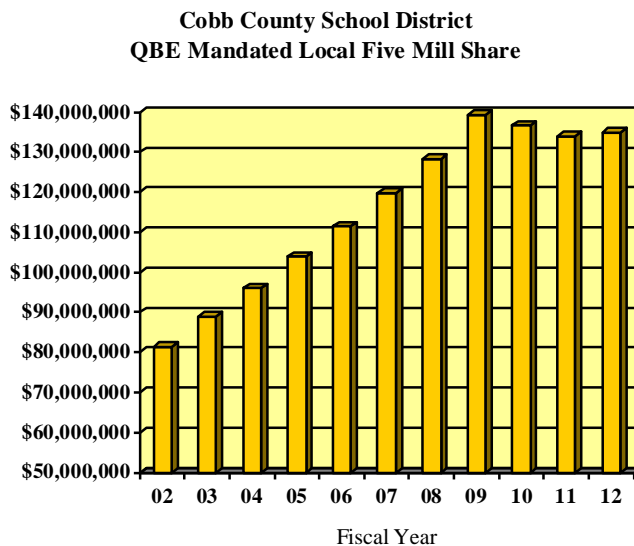
2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2012 Program Weights:

<u>Programs</u>	<u>Weights</u>	<u>Programs</u>	<u>Weights</u>
Kindergarten	1.6601	Remedial	1.3136
Kindergarten EIP	2.0517	Alternative	1.6038
Grades 1-3	1.2861	Special Ed Cat I	2.3960
Grades 1-3 EIP	1.8045	Special Ed Cat II	2.8189
Grades 4-5	1.0326	Special Ed Cat III	3.5912
Grades 4-5 EIP	1.7988	Special Ed Cat IV	5.8253
Grades 6-8	1.0164	Special Ed Cat V	2.4597
Middle School	1.1218	Gifted	1.6686
Grades 9-12	1.0000	ESOL Program	2.5337
Vocational Lab	1.1841		

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2012 is \$134 million.



<u>YEAR</u>	<u>LOCAL SHARE</u>
2001	\$76,766,302
2002	\$81,438,033
2003	\$88,827,699
2004	\$95,996,050
2005	\$103,896,069
2006	\$111,425,228
2007	\$119,785,026
2008	\$128,360,314
2009	\$139,200,389
2010	\$136,638,551
2011	\$133,973,706
2012	\$134,918,837

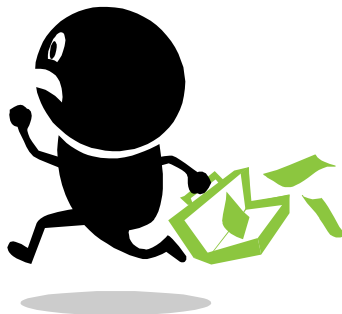
These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2012 is \$2,422.23 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:

$$\text{FTE Count} \times \text{Program Weight} \times \text{Base Amount} \times \text{Training \& Experience Factor} - \text{Five Mill Share}$$



FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE and State Grant Revenue

FY 2012 General Fund State Revenue is approximately 46.92% of Total Revenue. The following chart presents a summary of State Funding since FY2002-03:

School Year	State Revenue	State Revenue Percent Increase (Decrease)	Student Count Average Daily Enrollment	State Revenue Per Student
2002-03	\$345,404,190	4.5	98,998	\$3,489
2003-04	\$342,307,246	(0.9)	100,872	\$3,393
2004-05	\$329,469,232	(3.8)	102,423	\$3,217
2005-06	\$346,111,135	5.1	104,029	\$3,327
2006-07	\$401,255,040	15.9	105,608	\$3,799
2007-08	\$424,030,532	5.7	106,106	\$3,996
2008-09	\$382,397,104	(9.8)	105,810	\$3,614
2009-10	\$358,301,476	(6.3)*	106,901	\$3,352
2010-11	\$355,722,623	(0.7)*	106,836	\$3,330
2011-12	\$383,498,159	7.8	107,925	\$3,553

*The Federal ARRA funding had replaced the State funding in 2009-10 and 2010-11 two years.

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County’s cumulative austerity cuts from FY2003 to FY2011 total \$288 million. FY2012 budget was created with the anticipation of a \$72.3 million austerity cut.

Description	FY2003	FY2004	FY2005	FY2006	FY2007
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,583	\$11,211,055
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,583	\$11,211,055
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,528	\$84,006,583
Description	FY2008	FY2009	FY2010	FY2011	FY2012
Annual	\$9,442,954	\$6,178,365	\$42,407,700	\$69,797,086	\$72,384,317
Mid-Year Cut	\$0	\$25,316,975	\$51,243,990	\$0	\$0
Total	\$9,442,954	\$31,495,340	\$93,651,690	\$69,797,086	\$72,384,317
Cumulative	\$93,449,537	\$124,944,877	\$218,596,567	\$288,393,653	\$360,777,970

FISCAL YEAR 2012 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2011 federal revenue is approximately **0.76%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

State Fiscal Stabilization Funds – Funds to help stabilize state and local government budgets; used to offset increased State Austerity cuts.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.



EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

- A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30th of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year enrollment data and projection for the future years:

Five Year History	FY2007	FY2008	FY2009	FY2010	FY2011
Enrollment	105,608	106,106	105,810	106,901	106,836
Growth Rate	-	0.47%	(0.28%)	1.03%	(0.06%)

Five Year Projection	FY2012	FY2013	FY2014	FY2015	FY2016
Enrollment	105,205	106,257	107,319	107,855	108,395
Growth Rate	(1.52%)	1.00%	1.00%	0.50%	0.50%

- B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.
- C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district’s ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

- D. American Recovery and Reinvestment Act (ARRA) – The Federal Stabilization Funds and the Stimulus Funds ended in FY2011.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse's insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District's realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Division using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2012 Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

**EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)**

- K. Student Transportation – Transportation is provided to students and is partially funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.

- L. Financial Impact of Non-Routine Capital Expenditures
School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.

- M. Fringe Benefit Estimates for FY2012

FRINGE BENEFIT	FY2012 PROJECTION
Group Insurance	18.534% of Gross Salary
Social Security	6.20% of Gross Salary
Medicare	1.45% of Gross Salary
Teacher’s Retirement System (Certified, Administrators, Clerical, Aides)	10.28% of Gross Salary
Unemployment	\$20 – Annual Employee Cost
Workers Compensation	
Teachers, Administrators, Clerical, Aides	0.35% of Gross Salary
Bus Drivers	2.68% of Gross Salary
All Other	1.97% of Gross Salary

II. CONSTRAINTS

- A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2012 local 5 mill share is budgeted at \$133.9 million dollars.

- B. Local Tax Revenue – For FY2012, the Cobb County School District is estimating a property tax digest decline of 7.6 percent. The budget contains an increase in the millage rate from 18.9 mills to 20.0 mills. The Board approved the declaration of SPLOST II excess proceeds equal to 1.1 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2011.

- B. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Finance Division. Current Board Policy directs Administration to not allow a decrease in unreserved fund balance from one fiscal year end to next fiscal year.

TAX BASE AND RATE TRENDS

FY2012 Metro Atlanta Millage Rate Comparison

Metro Atlanta System	General Fund Millage	Bond Millage	Total Millage	Standard Homestead Exemption
Atlanta	21.640	0.054	21.694	\$15,000
Cobb	18.900	0.000	18.900	\$10,000
Dekalb	22.980	0.000	22.980	\$12,500
Fulton	18.502	0.000	18.502	\$2,000
Gwinnett	19.250	1.300	20.550	\$4,000

Property Tax Rates – Cobb County School District

(Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value)

Fiscal Year	General Fund Millage Rate	Bond Fund Millage Rate	Total Millage Rate
1998	17.83	3.80	21.63
1999	17.83	3.50	21.33
2000	17.55	1.50	19.05
2001	17.55	1.50	19.05
2002	19.00	1.05	20.05
2003	19.00	0.90	19.90
2004	19.00	0.90	19.90
2005	19.00	0.90	19.90
2006	19.00	0.90	19.90
2007	19.00	0.90	19.90
2008	18.90	0.00	18.90
2009	18.90	0.00	18.90
2010	18.90	0.00	18.90
2011	18.90	0.00	18.90
2012	18.90	0.00	18.90



TAX BASE AND RATE TRENDS (continued)

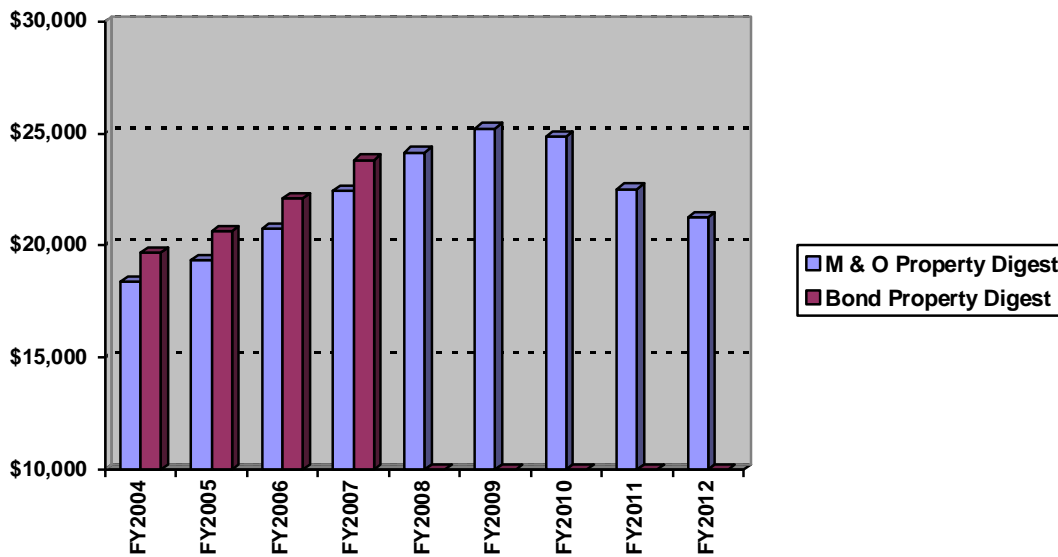
Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

Fiscal Year	Net Maintenance & Operations Property Digest	Net Bond Property Digest
FY2004	\$18,385,713,203	\$19,690,686,562
FY2005	\$19,347,342,727	\$20,643,481,831
FY2006	\$20,761,870,661	\$22,103,473,120
FY2007	\$22,456,439,458	\$23,824,006,517
FY2008	\$24,167,393,316	\$0 – (See Note)
FY2009	\$25,226,571,673	\$0 – (See Note)
FY2010	\$24,870,361,338	\$0 – (See Note)
FY2011	\$22,530,784,039	\$0 – (See Note)
FY2012	\$21,255,419,607	\$0 – (See Note)

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.

In Million Dollars



FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND



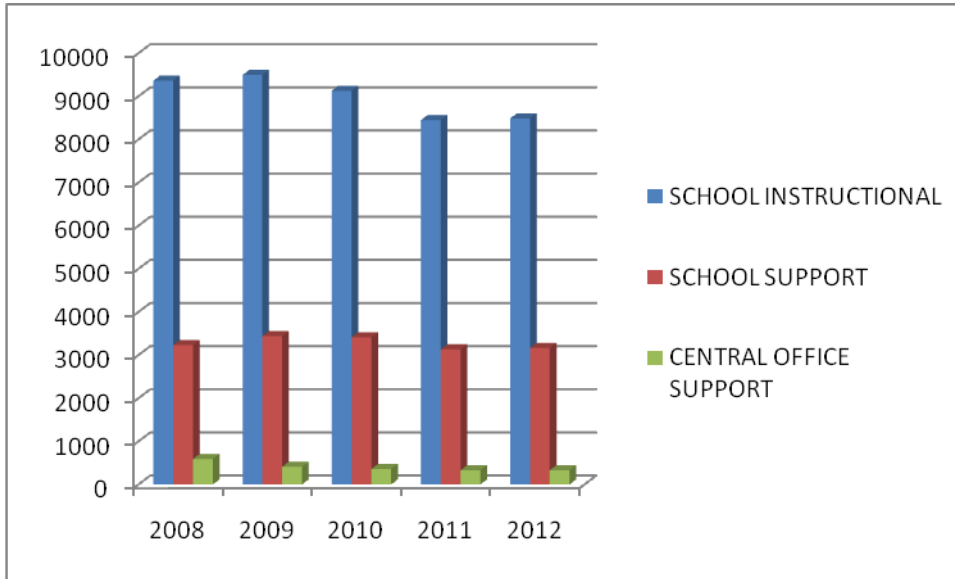
	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
Instructional School Positions					
Kindergarten Teachers	418.00	404.00	394.00	339.00	333.00
Kindergarten Early Intervention Program	197.00	239.50	193.00	198.50	198.50
Grades 1-3	1266.00	1237.00	1184.00	1050.00	1055.00
Grades 1-3 Early Intervention Program	323.50	354.50	332.00	260.00	260.00
Grades 4-5	660.50	651.50	619.00	576.00	564.00
Grades 4-5 Early Intervention Program	159.50	166.50	167.00	149.50	149.50
Grades 4-5 Fine Art, Orchestra	0.00	0.00	3.50	1.50	2.00
Elementary Specialists	212.5	213.00	211.00	211.50	212.00
Grades 6-8	1038.00	1022.00	979.00	794.50	824.50
Grades 9-12/Alternative Program	1356.00	1315.00	1234.00	1034.00	1047.00
Vocational Lab	116.00	118.00	118.00	116.00	117.00
ROTC	23.00	22.00	22.00	27.00	28.00
IEL Intensive English Language Teacher	31.00	31.00	31.00	31.00	31.00
In School Suspension	40.00	42.00	42.00	41.00	41.00
Contingency Staffs - Certified	80.00	68.38	100.00	234.00	234.00
Magnet Coordinators & Teachers	6.00	6.00	27.00	23.00	20.00
English as a Second Language - ESOL	184.00	206.00	212.00	214.30	214.30
Gifted	410.00	430.89	431.20	419.00	419.00
Remedial Education Teachers	50.75	78.50	69.50	95.00	98.00
Area Lead Teacher Program – ALT	78.00	78.00	0.00	0.00	0.00
Special Needs	66.00	66.00	66.00	0.00	0.00
Special Ed - Teachers	1102.76	1180.96	1148.46	1133.46	1133.46
Special Ed - Preschool Teachers	77.00	82.50	78.50	74.50	79.50
Special Ed - Parapros	566.00	549.00	540.00	540.00	546.00
Special Ed - Preschool Parapros	84.00	137.00	137.00	137.00	137.00
Kindergarten Parapros	418.00	404.00	394.00	339.00	333.00
Other Instructional Parapros	248.70	236.50	241.50	267.50	267.00
Media Specialists	125.00	129.00	128.00	127.00	127.00
Contingency Staffs - Classified	25.00	25.00	25.00	15.77	15.77
Total Instructional School Positions	9362.21	9493.73	9127.66	8449.03	8486.53
Other School Support Positions					
Principals	112.00	112.00	112.00	112.00	112.00
Assistant Principals	164.00	162.00	159.00	161.00	160.00
Assistant Administrator	40.00	36.50	41.50	40.85	34.50
Counselors	258.50	254.50	250.00	227.00	241.00
MS Graduation Coaches	14.00	22.00	17.00	0.00	0.00
HS Graduation Coaches	12.00	16.00	17.00	0.00	0.00
Local School Secretary	112.00	112.00	112.00	112.23	111.23
Local School Admin - Clerical	360.16	361.57	352.27	356.42	350.64

FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
Interpreters	1.50	5.00	5.00	5.00	5.00
Diagnosticians	5.00	7.00	4.00	4.00	4.00
Diagnosticians - Preschool	0.00	0.00	0.00	4.00	4.00
Audiologists	0.00	0.00	3.30	3.30	3.30
Occupational Therapists	0.00	4.00	9.30	9.30	9.30
Physical Therapists	0.00	0.00	6.40	6.40	6.40
Speech Language Pathologist (SLP)	191.74	193.74	190.74	190.74	190.74
SLP Parapros	0.00	0.00	4.00	4.00	4.00
Special Ed Nurses	6.00	10.50	11.50	11.50	11.50
CBST Trainers	0.00	0.00	9.50	5.00	0.00
CBST Parapros	0.00	0.00	5.00	5.00	0.00
School Nurses & Consulting Nurses	119.00	107.56	107.56	104.56	103.68
Hospital / Homebound	3.00	3.00	3.00	3.00	3.00
Special Ed Preschool Specialist	1.00	1.00	1.00	1.00	1.00
Tech Specialists – Instructional Tech	10.00	10.00	6.00	0.00	0.00
Tech Specialists – Tech Dept	80.00	82.00	67.00	67.00	73.00
Psychologists	37.25	40.25	40.25	40.25	40.25
Social Workers	36.00	36.00	36.00	31.00	31.00
Campus Officers	23.00	23.00	23.00	23.00	23.00
Custodians	642.60	661.60	661.60	546.35	554.85
Bus Monitors	60.00	60.00	60.00	60.00	60.00
Bus Drivers (Regular & Sp Ed)	942.00	942.00	924.00	824.00	854.00
Maintenance	0.00	135.00	130.00	130.00	130.00
Mechanics – Fleet Maintenance	0.00	44.00	44.00	44.00	44.00
Total Other School Support Positions	3230.75	3442.22	3412.92	3132.90	3165.39
Central Office Support Positions					
Division 1 – Gen Admin	12.25	12.99	8.50	7.50	7.50
Division 2 – Operational Support	294.20	113.89	111.45	108.45	107.85
Division 3 – Human Resources	53.00	55.50	51.00	40.00	42.00
Division 4 – Academics	98.97	97.13	71.64	65.14	65.14
Division 5 – School Leadership	36.80	36.30	33.80	29.50	29.50
Division 6 – Financial Services	56.45	51.70	49.70	46.70	46.70
Division 7 – Technology	0.00	0.00	0.00	0.00	0.00
Division 8 – Special Student Services	40.45	41.95	34.51	31.45	31.45
Division 9 – Business Services	0.00	0.00	0.00	0.00	0.00
Total Central Office Support Positions	592.12	409.46	360.60	328.74	330.14
Grand Total – General Fund Positions	13,185.08	13,345.41	12,901.18	11,910.67	11,982.06

FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

School Year	FY2008	FY2009	FY2010	FY2011	FY2012 Projection
General Fund Positions	13,185	13,345	12,901	11,910	11,982
Student Enrollment	106,106	105,810	106,901	106,719	105,205
Staff/Student Ratio	1 : 8.05	1 : 7.93	1 : 8.29	1 : 8.96	1 : 8.78

FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2008

1. K-12 enrollment projected to increase by approximately 739 students
2. The student teacher ratio for Grades 6-8 was decreased by 1 from (23:1) to (22:1)
3. The student teacher ratio for Grades 9-12 was decreased by 1 from (26:1) to (25:1)
4. Division 1 – General Administration
 - a. Added 1.00 Audit Specialist Position
5. Division 2 – Operational Support
 - a. Added 1.00 School Safety Specialist Position
 - b. Added 2.00 Mechanic Positions
 - c. Added 1.00 Multimedia Coordinator Position
6. Division 3 – Human Resources
 - a. Added 1.00 Employee Relations Position
7. Division 5 – School Leadership
 - a. Transfer 1.50 positions from Drug Free Grant to General Fund
 - b. Added 1.00 Building Engineer Position for new Allatoona High School
8. Division 6 – Financial Services
 - a. Added 2.00 Student Reporting Positions
9. Division 8 – Special Student Services
 - a. Added 2.00 half time Psychologists

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
2. Special Ed positions added 108.70
3. School allocation changes to reduce overall positions by 113.15

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

	FY 2009	Change	FY2010	FY10 State Max
Kindergarten	18	1	19	22
Grade 1-3	19	1	20	23
Grade 4-5	26	1	27	30
Grade 6-8	22.5	1	23.5	30
Grade 9-12	25	1	26	32

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

FY2012 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodians positions due to the service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions

FY2012

1. Add 25.49 instructional and school support positions for FY2012 enrollment and model change
2. Add 8.5 custodian positions due to school facility square footage expansion
3. Bus drivers increased 30 for needs
4. Instructional technician 6 positions transferred from ARRA to General Fund
5. Central Office position changes:
 - a. Move 0.3 Director and 0.3 secretary positions to SPLOST
 - b. Add 1.0 courier position to mail room for operation needs
 - c. Move two 0.5 clerical positions to HR from Title II-A



FY2012 PERSONNEL RESOURCE CHANGES – OTHER FUNDS

	FY2008 Revised Budget	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Approved Budget
SPLOST II	13.40	15.00	0.00	0.00	0.00
SPLOST III	0.00	0.00	34.30	34.30	34.30
Title I	172.18	160.61	160.50	160.50	157.14
Title I - Stimulus	0.00	0.00	86.00	86.00	0.00
IDEA	596.30	369.56	368.62	331.59	362.58
IDEA – Stimulus	0.00	0.00	138.00	131.50	0.00
Vocational Grant	0.40	0.40	0.40	0.40	0.00
Title II - A	23.30	17.20	14.70	14.70	2.50
Homeless Grant	0.00	0.00	0.00	0.00	0.00
Federal Funded Grants	1.60	0.00	0.00	0.00	0.00
Title III LEP	18.89	21.18	21.06	21.06	23.39
Title IV	5.80	4.10	2.60	4.80	0.0
Adult Education	6.20	6.20	6.20	6.20	4.20
Psycho-Educational Centers	65.19	65.59	64.39	62.67	61.49
Facility Use	2.00	2.00	2.00	2.00	2.00
After School Program	3.10	3.10	3.10	3.10	3.10
Tuition School	1.16	1.16	2.16	1.16	1.16
Public Safety	19.00	21.00	21.00	21.00	21.00
Adult High School	3.50	3.50	3.50	3.50	3.50
Miscellaneous Grants	2.00	0.00	0.00	0.20	0.00
School Nutrition	1,150.00	1,185.00	1,185.00	1,185.00	1,214.00
Self Insurance	5.00	5.00	5.00	5.00	5.00
Purchasing	24.00	24.00	19.50	18.50	16.50
Flexible Benefits	1.00	1.00	1.00	1.00	1.00
Grand Total - Other Funds Positions	2,114.02	1,905.60	2,139.03	2,094.18	1,912.86

The District FY2012 Personnel total 13,894.92 including General Fund and Other Funds positions.



**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

**IOWA TEST OF BASIC SKILLS (ITBS)
Fall 2010 (Latest available scores)**

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students performed well above the national average on the ITBS. The table below lists the system average for the period of three years. In the Fall 2010 test, the third graders had an average composite score of 69th percentile, meaning that Cobb third graders scored equal to or better than 69 percent of all other third grade students who participated in the ITBS nationwide. Composite scores for fifth graders ranked in the 67th percentile and seventh graders scored in the 63th percentile. At each grade level, the performance of students increased by one percentile point over 2009.

ITBS results are particularly helpful in identifying reading or math skills where students may need additional instruction; by administering the test in the Fall, teachers have time to work with students before Spring CRCT testing begins.

	<i>Year</i>	<i>Score Type</i>	<i>Reading</i>	<i>Language</i>	<i>Math</i>	<i>Social Study</i>	<i>Science</i>
Grade 3	2010	% tile	63	65	68	67	68
	2009	% tile	61	64	64	67	66
	2008	% tile	63	66	68	69	68
Grade 5	2010	% tile	61	67	67	68	66
	2009	% tile	62	67	65	67	66
	2008	% tile	66	65	67	68	69
Grade 7	2010	% tile	58	58	62	62	65
	2009	% tile	58	59	61	62	64
	2008	% tile	56	56	58	56	62

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

**CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)
Spring 2011 (Latest available scores)**

Students in grades three through eight are assessed each spring on the Georgia Criterion Referenced Competency Tests (CRCT). All students are assessed in Reading, English/Language Arts and Mathematics. Students in grades three through eight are also tested in Science and Social Studies. Third grade students are required to pass the Reading test for promotion to fourth grade, fifth grade students are required to pass the Reading and Mathematics tests for promotion to sixth grade, and eighth grade students are required to pass the Reading and Mathematics tests for promotion to ninth grade.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies
(Note: Figures represent percentage of students meeting or exceeding standards)

		Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Reading	GA	91	88	90	94	91	96
	Cobb	93	91	93	96	93	97
English	GA	89	88	93	91	93	93
	Cobb	91	90	95	93	94	95
Math	GA	81	81	87	76	89	78
	Cobb	83	85	91	81	91	82
Science	GA	81	79	77	71	82	68
	Cobb	83	83	81	77	86	74
Soc Studies	GA	81	78	71	71	75	73
	Cobb	81	79	74	77	79	78

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

AMERICAN COLLEGE TESTING (ACT) PROGRAM SCORES

YEAR		NATIONAL	COBB	GEORGIA
2011	COMPOSITE	21.1	22.4	20.6
2010		21.0	22.2	20.7
2009		21.1	22.1	20.6
2008		21.1	22.0	20.6
2007		21.2	21.9	20.3
2006		21.1	21.5	20.2
2005		20.9	21.3	20.0
2004		20.9	21.3	20.0
2003		20.8	21.4	19.8
2011		ENGLISH	20.6	22.1
2010	20.5		21.8	20.1
2009	20.6		21.8	20.1
2008	20.6		21.7	20.1
2007	20.7		21.6	19.9
2006	20.6		21.2	19.8
2005	20.4		20.9	19.4
2004	20.4		20.9	19.5
2003	20.3		20.8	19.3
2011	MATHEMATICS		21.1	22.5
2010		21.0	22.3	20.7
2009		21.0	22.2	20.6
2008		21.0	22.1	20.6
2007		21.0	21.9	20.3
2006		20.8	21.4	20.1
2005		20.7	21.3	19.8
2004		20.7	21.3	19.9
2003		20.6	21.2	19.7
2011		READING	21.3	22.6
2010	21.3		22.4	20.9
2009	21.4		22.5	20.9
2008	21.4		22.2	20.9
2007	21.5		22.2	20.6
2006	21.4		21.7	20.5
2005	21.3		21.6	20.3
2004	21.3		21.5	20.3
2003	21.2		21.8	20.1
2011	SCIENCE REASONING		20.9	21.9
2010		20.9	21.8	20.5
2009		20.9	21.5	20.3
2008		20.8	21.3	20.3
2007		21.0	21.5	20.1
2006		20.9	20.9	20.0
2005		20.9	20.9	19.8
2004		20.9	21.1	19.9
2003		20.8	21.1	19.7

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

STUDENT ACHIEVEMENT TEST (SAT) SCORES

YEAR		NATIONAL	COBB	GEORGIA
2011	TOTAL	1500	1522	1445
2010		1506	1522	1451
2009		1505	1532	1455
2008		1511	1524	1466
2007		1511	1534	1472
2006		1518	1538	1477
2005		1028	1047	993
2004		1026	1040	987
2003		1026	1038	984
2011		CRITICAL READING	497	510
2010	500		511	488
2009	499		514	489
2008	502		511	491
2007	502		515	494
2006	503		517	494
2005	508		525	497
2004	508		521	494
2003	507		520	493
2011	MATHEMATICS		514	515
2010		515	516	489
2009		514	519	489
2008		515	514	493
2007		515	517	495
2006		518	517	496
2005		520	522	496
2004		518	519	493
2003		519	518	491
2011		WRITING	489	497
2010	491		495	474
2009	492		499	477
2008	494		499	482
2007	494		502	483
2006	497		504	487

Note: Writing Portion added in FY2006



**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

Percentage of Students Graduating on Time

<u>Group</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
All Student	81.3%	84.2%	86.1%	86.9%
Asian	91.0%	94.3%	96.2%	94.2%
Black	70.3%	77.0%	79.9%	81.3%
Hispanic	60.5%	67.5%	72.2%	78.2%
Am. Indian	68.2%	68.8%	76.0%	77.5%
White	88.2%	89.8%	90.8%	91.4%
Multi-racial	81.0%	82.7%	86.6%	84.5%
Students with Disabilities	55.6%	60.2%	60.9%	60.0%
English Language Learners	49.9%	54.3%	56.2%	66.7%
Econ. Disadvantaged	82.8%	86.6%	90.8%	91.5%

Percentage of High School Students Dropping Out Annually

<u>Group</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
All Student	2.1%	1.7%	3.2%	2.6%
Asian	0.6%	1.7%	1.4%	1.0%
Black	2.4%	1.8%	4.2%	3.3%
Hispanic	3.8%	2.2%	5.0%	4.0%
Am. Indian	2.2%	1.2%	2.3%	3.6%
White	1.6%	1.6%	2.3%	1.8%
Multi-racial	2.8%	1.3%	3.7%	2.3%
Students with Disabilities	3.5%	3.3%	5.5%	4.6%
English Language Learners	4.4%	2.5%	5.0%	3.2%
Econ. Disadvantaged	0.1%	0.1%	0.2%	0.1%

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

GEORGIA HIGH SCHOOL GRADUATION TEST (GHSGT)

As part of the statewide testing program, 11th grade students are administered the GHSGT each spring. They are tested in four subject areas — English Language Arts, Mathematics, Science and Social Studies — and each section must be passed to earn a Georgia high school diploma. Scores range from 100 to 300 with 200 as a passing score in English Language Arts, Science and Social Studies. The scores for Math range from 400 to 600, with 500 as passing. Results for the System, metro area (RESA— Regional Educational Service Agencies) and State are listed in the Table below. It is followed by Figures that display the passing percentage on each subject with five year, 2007 – 2011, progress comparison.

Schools use the GHSGT results to determine if students are well-prepared students to graduate and earn a high school diploma. Students who do not succeed on their first attempt have additional opportunities to meet the standards prior to completing 12th grade.

Mean Scale Score and Percent Passing for First Time 11th Grade Test Takers – Spring 2011

	ENGLISH / LANGUAGE ARTS						MATHEMATICS					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	247	96	94	94	93	99	252	93	94	97	96	97
RESA**	240	92	91	91	na	99	240	84	92	93	na	94
State	237	91	90	90	89	98	236	84	91	94	93	95

	SCIENCE						SOCIAL STUDIES					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	251	96	92	90	90	83	251	88	84	91	90	95
RESA**	245	93	90	88	na	78	243	82	81	88	na	92
State	243	93	90	88	86	77	237	80	78	87	86	91

** RESA (Regional Educational Service Agencies): Cobb, Clayton, DeKalb, Douglas, Fulton, Gwinnett, Atlanta City, Buford City, Decatur City, and Marietta City.

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

ADEQUATE YEARLY PROGRESS (AYP)

Cobb County School District met 77 of 81 (95 percent) total indicators for AYP in 2011, an improvement from 2010 when the district met 70 of 78 (90 percent) indicators. Additionally, 85 percent of all Cobb students met or exceeded standards and 40 percent of students scored at the advanced level in both Math and English Language Arts (ELA). At the high school level, student performance was greater than 90 percent on both Math and ELA assessments. Overall, 81 of 110 (74 percent) schools made AYP before summer retesting is factored into the data.

Schools and systems are evaluated based on test participation, academic proficiency and a second indicator - graduation rate for high schools, and attendance rate for elementary and middle schools. The performance of specific student groups, including groups defined by ethnicity, English Language Learners and Students with Disabilities, is among the indicators for AYP.

2011 Academic Proficiency: Elementary/Middle Schools (July)											
Math Group	Target	# FAY Tested	% M	% E	Tot M+E	ELA Group	Target	# FAY Tested	% M	% E	Tot M+E
All	75.7%	45,333	44.7	42.7	87.4	All	80.0%	45,317.5	50.5	43.3	93.8
Asian/Pacific Islander	75.7%	2225	25.5	70.9	96.4	Asian/Pacific Islander	80.0%	2224	33.3	64.3	97.7
Black	75.7%	13,681	52.7	26.7	79.4	Black	80.0%	13,675	61.5	29.2	90.8
Hispanic	75.7%	7642	54.0	27.1	81.1	Hispanic	80.0%	7637	64.2	24.1	88.3
Amer. Indian Alaskan Native	75.7%	83	48.2	39.8	88.0	Amer. Indian Alaskan Native	80.0%	83	56.6	36.1	92.8
White	75.7%	20,298	37.8	56.3	94.2	White	80.0%	20,295.5	39.8	57.6	97.5
Multi-racial	75.7%	1404	45.4	43.4	88.7	Multi-racial	80.0%	1403	50.0	45.0	95.0
SWD	75.7%	6358	49.8	22.2	72.0	SWD	80.0%	6351	60.9	19.1	80.0
ELL	75.7%	4076	53.3	20.1	73.4	ELL	80.0%	4069.5	69.3	12.3	81.6
ED	75.7%	19,627	53.3	24.9	78.2	ED	80.0%	19,614	64.2	24.4	88.6

2011 Academic Proficiency: High School (July)											
Math Group	Target	# FAY Tested	% M	% E	Tot M+E	ELA Group	Target	# FAY Tested	% M	% E	Tot M+E
All	76.0%	6683	26.8	63.9	90.7	All	90.8%	6688	27.6	68.0	95.6
Asian/Pacific Islander	76.0%	359	14.2	83.8	98.1	Asian/Pacific Islander	90.8%	360	21.1	76.1	97.2
Black	76.0%	2020	39.6	40.5	80.1	Black	90.8%	2019	42.0	50.5	92.5
Hispanic	76.0%	676	36.2	46.7	83.0	Hispanic	90.8%	676	38.3	51.9	90.2
Amer. Indian Alaskan Native	76.0%	25	24.0	72.0	96.0	Amer. Indian Alaskan Native	90.8%	25	8.0	88.0	96.0
White	76.0%	3508	19.0	78.4	97.4	White	90.8%	3513	18.2	80.0	98.3
Multi-racial	76.0%	95	23.2	68.4	91.6	Multi-racial	90.8%	95	23.2	72.6	95.8
SWD	76.0%	555	42.3	31.4	73.7	SWD	90.8%	558	50.5	30.1	80.6
ELL	76.0%	174	23.6	42.0	65.5	ELL	90.8%	178	52.2	21.9	74.2
ED	76.0%	2006	39.7	42.8	82.5	ED	90.8%	2004	41.4	50.0	91.4

*Note: American Indian, Alaskan Native subgroup had only 25 students. While data is presented for the group, this subgroup was not included in AYP determinations.

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

EXPENDITURES PER FTE

Compared to the average school system in Georgia, Cobb County spends less on operation and support, and more on student instruction.

According to the latest available State DOE Report Card, 2009-2010, Cobb County spent 74.8% of its total General Fund expenditure in instruction. The Georgia State system average is 68.0%. The following table is the presentation of K-12 expenditures in category details, by percent and per FTE (student full-time equivalency).

K – 12 Expenditures in General Fund

	COBB COUNTY		STATE OF GEORGIA	
	Percent	Per FTE	Percent	Per FTE
Instruction	74.8%	\$5,936	68.0%	\$5,399
Media	1.7%	\$135	2.0%	\$158
Instructional Support	2.8%	\$220	4.0%	\$321
Pupil Services	2.2%	\$174	2.9%	\$232
General Admin	1.1%	\$90	2.8%	\$219
School Admin	6.2%	\$492	6.8%	\$544
Transportation	4.5%	\$361	4.7%	\$376
Maint & Operation	6.7%	\$532	8.5%	\$675
Capital Projects	0%	\$0	0%	\$3
School Food	0%	\$0	0%	\$1
Debt Services	0%	\$0	0.2%	\$16
Total	100%	\$7,941	100%	\$7,942

Data Source: State of Georgia Department of Education 2009-2010 Report Card

GENERAL FUND BUDGET FORECAST

	FY2011 Original Budget	FY2012 Original Budget	FY2013 Estimated Budget	FY2014 Estimated Budget	FY2015 Estimated Budget	FY2016 Estimated Budget	FY2017 Estimated Budget
<u>REVENUE</u>							
Local Revenue	\$427,067,730	\$403,675,112	\$399,215,346	\$405,352,001	\$418,836,355	\$440,212,547	\$462,962,178
State Revenue	\$355,737,499	\$383,498,159	\$395,754,021	\$423,998,739	\$453,889,155	\$474,286,962	\$489,742,988
Federal Revenue	\$12,749,103	\$6,172,228	\$6,693,165	\$7,293,078	\$7,983,972	\$8,779,681	\$9,696,147
Transfers	\$23,826,015	\$23,993,705					
Total General Fund Revenue	\$819,380,347	\$817,339,204	\$801,662,532	\$836,643,818	\$880,709,482	\$923,279,189	\$962,401,313
<u>EXPENDITURES</u>							
Instruction	\$582,710,577	\$609,832,286	\$618,979,770	\$628,264,467	\$637,688,434	\$647,253,760	\$656,962,567
Pupil Support Services	\$18,383,805	\$18,340,411	\$18,615,517	\$18,894,750	\$19,178,171	\$19,465,844	\$19,757,831
Improvement of Instructional Svcs	\$23,746,350	\$25,202,632	\$25,580,671	\$25,964,382	\$26,353,847	\$26,749,155	\$27,150,392
Educational Media Services	\$14,234,601	\$14,675,315	\$14,895,445	\$15,118,876	\$15,345,660	\$15,575,844	\$15,809,482
General Administration	\$4,573,703	\$6,214,299	\$6,307,513	\$6,402,126	\$6,498,158	\$6,595,630	\$6,694,565
School Administration	\$51,731,909	\$50,808,510	\$51,570,638	\$52,344,197	\$53,129,360	\$53,926,301	\$54,735,195
Support Services - Business	\$5,378,175	\$5,845,916	\$5,933,605	\$6,022,609	\$6,112,948	\$6,204,642	\$6,297,712
Maint & Operation of Plant Svcs	\$56,810,686	\$59,792,817	\$60,689,709	\$61,600,055	\$62,524,056	\$63,461,917	\$64,413,845
Student Transportation	\$42,599,559	\$44,073,316	\$44,734,416	\$45,405,432	\$46,086,513	\$46,777,811	\$47,479,478
Central Support Services	\$14,561,569	\$14,554,596	\$14,772,915	\$14,994,509	\$15,219,426	\$15,447,718	\$15,679,433
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$66,923	\$70,733	\$71,794	\$72,871	\$73,964	\$75,073	\$76,200
Capital Outlay	\$17,983	\$17,983	\$18,253	\$18,527	\$18,804	\$19,087	\$19,373
Transfers	\$4,560,729	\$2,364,809	\$2,400,281	\$2,436,285	\$2,472,830	\$2,509,922	\$2,547,571
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total General Fund Expenditures	\$819,376,569	\$851,793,623	\$864,570,527	\$877,539,085	\$890,702,172	\$904,062,704	\$917,623,645
General Fund (Deficit)/Surplus	\$3,778	(\$34,454,419)	(\$62,907,995)	(\$40,895,267)	(\$9,992,689)	\$19,216,485	\$44,777,668

Cobb County School District Five-Year Financial Forecast For Fiscal Year 2013-2017

General Comments:

The following forecast is a tool for management purposes only. The audited school district's financial statements report the actual financial condition of the district. There are many external factors that could affect the projections. The following assumptions affect the conclusions drawn about the school's fiscal condition, and are crucial to understanding the meaning of the numbers contained in the forecast. The projections are based upon the best knowledge available at the date presented. Since the factors that are included in this forecast are subject to change, the forecast will vary in the future depending on changes in each of the assumptions. Only General Fund is included in this forecast. The five year projection extends from 2013 through 2017. Caution is advised when reviewing this projection. Many uncontrollable factors will determine the financial future of the school district, such as the stability of the economy, inflation, enrollment, impact of legislation, and the State's ability to maintain educational funding. These areas are being closely monitored and analyzed by the District's management in order to control spending.

Revenues:

A. Local Revenue

Local Revenues is based on a historical growth pattern with the exception of Property Tax. The FY2012 estimated digest is equal to the digest value of 2002. The following assumptions were used to forecast Property Tax:

Fiscal Year	Change in Digest	Millage Rate
FY2012	-7.6 %	20.0 mills
FY2013	-2.0%	18.9 mills
FY2014	1.0%	18.9 mills
FY2015	3.0%	18.9 mills
FY2016	5.0%	18.9 mills
FY2017	5.0%	18.9 mills

Note, the declaration of SPLOST II excess proceeds that were part of the FY2011 budget have been excluded from the forecast of future years.

B. State Revenue

State Revenue is based on a historical growth pattern, which has been adjusted for an annual increase in Cobb’s training and experience factor (5 percent). Quality Basic Education (QBE) Earnings will remain fairly constant based on the flat enrollment projections. Austerity cuts have been restored by 9 percent per year; which is the current increase in the State’s total revenues. Total austerity is projected as follows:

Fiscal Year	Projected Austerity
FY2012	\$73.1 million
FY2013	\$66.6 million
FY2014	\$54.6 million
FY2015	\$39.9 million
FY2016	\$25.5 million
FY2017	\$14.0 million

C. Federal Revenue

Federal Revenue is based on a historical growth pattern. The forecast assumes that there will be no additional stimulus funds through the American Recovery and Reinvestment Act or Federal Education Jobs Act.

Expenditures

Expenditures have been forecasted based on the current budget allocation and adjusted for an annual 1.5 percent increase in the cost of living.

1. **Instructional**

Instruction includes activities dealing directly with the interaction between teachers and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, teaching machines, etc.) which assist in the instructional process.

2. **Pupil Support Services**

Activities designed to assess and improve the well-being of students and to supplement the teaching process. Activities include guidance, counseling, testing, attendance, social work, health services, etc. Also include supplemental payments for additional duties such as coaching or supervising extracurricular activities.

3. **Improvement of Instructional Services**

Activities which are designed primarily for assisting instructional staff in planning, developing and evaluating the process of providing challenging learning experiences for students. These

activities include curriculum development, techniques of instruction, child development and understanding, staff training and professional development.

4. Educational Media Services

Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.

5. General Administration

Activities concerned with establishing and administering policy for operating the LUA. These include the activities of the members of the Board of Education. Local activities in interpretation of the laws and statutes and general liability situations are charged here, as are the activities of external auditors. Also recorded here are activities performed by the superintendent, administrative support personnel and deputy, associate, or assistant superintendent having overall administrative responsibility.

6. School Administration

Activities concerned with overall administrative responsibility for school operations. Included are activities of principals, assistant principals, full time department chairpersons and clerical staff.

7. Support Services – Business

Activities concerned with the fiscal operation of the LUA, including budgeting, financial and property accounting, payroll, inventory control, internal auditing and managing funds. Also included are purchasing, warehouse and distribution operations, and printing, publishing and duplicating operations.

8. Maintenance & Operations of Plant Services

Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair. This includes the activities of maintaining safety in buildings, on the grounds, and in the vicinity of schools. Property insurance expenditures are recorded in this function.

9. Student Transportation

Activities concerned with the conveyance of students to and from school and trips to school activities. These activities include supervision of student transportation, vehicle operation, servicing and maintenance, bus monitoring and traffic direction. Transportation insurance expenditures are charged to this function.

10. Central Support Services

Central Office activities other than general administration and business services. Included are personnel services, data processing services, strategic planning including research, development and evaluation on a system-wide basis; and public relations activities, such as writing, editing and other preparation necessary to disseminate information to students, staff and the general public.

11. Other Support Services

All other support services not properly classified elsewhere

12. Community Services

Activities concerned with providing community services to students, staff or other community participants. Examples of this function would be the operation of a community swimming pool, a recreation program for the elderly, a child care center for working mothers, etc.

13. Capital Outlay

Activities concerned with the acquisition of land and buildings; renovating buildings; the construction of buildings and additions to buildings, initial installation or extension of service systems and other built-in equipment; and improvements to sites.

14. Transfers

Distribution of funds

15. Debt Services

Outlays to retire the long-term debt (obligations in excess of one year) of the LUA. Included are payments of principal, interest and paying agents' fees. Interest on current loans (repayable within one year).

**EXECUTIVE SUMMARY
OTHER FUNDS FORECAST**

Fund	Beginning Fund Balance July 1	FY2011			FY2012			FY2013			FY2014			FY2015			Forecast Assumptions and Comments	
		Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30		
SPECIAL REVENUE FUNDS																		
Special Programs																		
549	Donations	\$0	\$60,045	\$60,045	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Donations are budgeted as received	
550	Facility Use	\$269,792	\$822,805	\$822,805	\$269,792	\$785,531	\$785,531	\$269,792	\$785,531	\$785,531	\$269,792	\$785,531	\$785,531	\$269,792	\$785,531	\$785,531	\$269,792	Continue FY2012 Budget (balanced)
551	After School Program	\$1,184,836	\$7,124,032	\$7,162,180	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	\$7,076,734	\$7,076,734	\$1,146,688	Project using 0% Student Growth
552	Performing Arts	\$62,726	\$350,235	\$350,235	\$62,726	\$368,128	\$368,128	\$62,726	\$368,128	\$368,128	\$62,726	\$368,128	\$368,128	\$62,726	\$368,128	\$368,128	\$62,726	Continue FY2012 Budget (balanced)
553	Tuition School	\$640,092	\$964,387	\$964,387	\$640,092	\$910,867	\$910,867	\$640,092	\$910,867	\$910,867	\$640,092	\$910,867	\$910,867	\$640,092	\$910,867	\$910,867	\$640,092	Continue FY2012 Budget (balanced)
554	Public Safety	\$245,885	\$1,293,619	\$1,293,619	\$245,885	\$1,170,618	\$1,170,618	\$245,885	\$1,170,618	\$1,170,618	\$245,885	\$1,170,618	\$1,170,618	\$245,885	\$1,170,618	\$1,170,618	\$245,885	Continue FY2012 Budget (balanced)
556	Adult High School	\$153,016	\$338,559	\$385,463	\$106,112	\$317,931	\$317,931	\$106,112	\$317,931	\$317,931	\$106,112	\$317,931	\$317,931	\$106,112	\$317,931	\$317,931	\$106,112	Continue FY2012 Budget (balanced)
557	Artists at School	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	\$9,900	\$9,900	\$22,015	Continue FY2012 Budget (balanced)
State Aid																		
510	Adult Education	\$0	\$1,088,481	\$1,088,481	\$0	\$1,077,980	\$1,077,980	\$0	\$1,077,980	\$1,077,980	\$0	\$1,077,980	\$1,077,980	\$0	\$1,077,980	\$1,077,980	\$0	Grants are initially budgeted using last year's information received
532	Psycho Education	\$364,744	\$5,743,298	\$5,743,995	\$364,047	\$5,372,335	\$5,372,335	\$364,047	\$5,372,335	\$5,372,335	\$364,047	\$5,372,335	\$5,372,335	\$364,047	\$5,372,335	\$5,372,335	\$364,047	
580	Misc State Grants	\$0	\$297,046	\$297,046	\$0	\$258,757	\$258,757	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Federal Aid																		
402	Title I	\$0	\$28,734,284	\$28,734,284	\$0	\$16,334,305	\$16,334,305	\$0	\$16,334,305	\$16,334,305	\$0	\$16,334,305	\$16,334,305	\$0	\$16,334,305	\$16,334,305	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
404	IDEA	\$0	\$30,235,213	\$30,235,213	\$0	\$19,201,958	\$19,201,958	\$0	\$19,201,958	\$19,201,958	\$0	\$19,201,958	\$19,201,958	\$0	\$19,201,958	\$19,201,958	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
406	Vocation Education	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	\$751,953	\$751,953	\$0	Grants are initially budgeted using last year's information
414	Title II - A	\$0	\$3,238,415	\$3,238,415	\$0	\$2,795,598	\$2,795,598	\$0	\$2,795,598	\$2,795,598	\$0	\$2,795,598	\$2,795,598	\$0	\$2,795,598	\$2,795,598	\$0	Grants are initially budgeted using last year's information
432	Homeless	\$0	\$146,894	\$146,894	\$0	\$66,207	\$66,207	\$0	\$66,207	\$66,207	\$0	\$66,207	\$66,207	\$0	\$66,207	\$66,207	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
434	Learn & Serve	\$0	\$15,909	\$15,909	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
436	HHS Aids Education	\$0	\$4,500	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
460	Title III - A	\$0	\$1,542,690	\$1,542,690	\$0	\$1,422,364	\$1,422,364	\$0	\$1,422,364	\$1,422,364	\$0	\$1,422,364	\$1,422,364	\$0	\$1,422,364	\$1,422,364	\$0	Grants are initially budgeted using last year's information
462	Title IV	\$0	\$4,451,664	\$4,451,664	\$0	\$3,036,242	\$3,036,242	\$0	\$3,036,242	\$3,036,242	\$0	\$3,036,242	\$3,036,242	\$0	\$3,036,242	\$3,036,242	\$0	Grants are initially budgeted using last year's information
478	USDA Fruit & Vegetable	\$0	\$111,158	\$111,158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
495	NaI Clean Diesel - ARRA	\$0	\$1,240,275	\$1,240,275	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
600	School Nutrition	\$24,055,920	\$48,593,147	\$51,173,057	\$21,476,010	\$47,697,623	\$51,510,080	\$17,663,553	\$47,697,623	\$51,510,080	\$13,851,096	\$47,697,623	\$51,510,080	\$10,038,639	\$47,697,623	\$51,510,080	\$6,226,182	Project using 0% Student Growth
DEBT SERVICE FUND																		
200	Debt Service	\$1,355,807	\$0	\$500,842	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	\$0	\$0	\$854,965	Debt Payoff Comment School District Bonded Debt was paid off in February 2007.
INTERNAL SERVICE FUND																		
691	Unemployment	\$419,494	\$3,645,766	\$3,645,766	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	\$281,460	\$281,460	\$419,494	Continue FY2012 Budget (balanced)
692	Self Insurance	\$6,493,180	\$5,257,867	\$7,154,749	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	\$5,257,867	\$5,257,867	\$4,596,298	Continue FY2012 Budget (balanced)
694	Dental Insurance	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	\$6,000,000	\$6,000,000	\$4,120,107	Continue FY2012 Budget (balanced)
696	Purchasing/ Warehouse	\$270,860	\$1,790,951	\$1,790,951	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	\$1,417,801	\$1,417,801	\$270,860	Continue FY2012 Budget (balanced)
697	Flexible Benefits	\$271,366	\$93,768	\$93,768	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	\$97,656	\$97,656	\$271,366	Continue FY2012 Budget (balanced)
CAPITAL PROJECTS FUND																		

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

DEBT SERVICE FUND BOND DEBT ISSUES

DEBT REVENUE AND POLICY

Debt Service Fund Revenue Sources/Assumptions

Whenever the District and the citizens of Cobb County make a decision to incur long term debt, debt retirement is funded in the Debt Service fund with local property taxes. This debt would be serviced via a special millage tax rate assessed as property tax to pay remaining principal and interest payments.

Debt Administration

In fiscal year 2007, the District paid off all its outstanding general obligation bonds. The District has maintained its AA+ rating from Standard & Poor's Corporation and its AA-1 rating from Moody's Investors Service on general obligation bond issues. The District's general obligation bonded debt issuances are subject to a legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2011, the District's net general obligation bonded debt of \$0 was well below the legal limit of \$2,264,958,754. Net bonded debt per capita equaled \$0. With capital leases, debt per capital is \$0.

The Cobb County School District is currently free of all long term debt.

Prior to 1995, all school construction was funded by issuing bonded debt. School construction has been funded since 1995 using a one percent sales tax. This alternative funding method is a "pay as of go method" which has saved the citizens of Cobb County millions of dollars in interest.



BOND ISSUES

Previous Bond Referendums

Year	Amount	Maturity	Action	Pro	Con	Void	Total
1950	\$1,500,000	1970	Passed	2907	841	17	3765
1957	1,750,000	1977	Passed	2023	562	31	2616
1961	2,500,000	1980	Passed	3187	868	38	4093
1962	3,000,000	1983	Passed	2816	986	36	3838
1964	4,000,000	1994	Passed	2942	1629	63	4634
1969	15,000,000	1990	Passed	7769	2922	5	10696
1973	16,500,000	1994	Passed	7405	5165	10	12580
1977	22,000,000	1996	Passed	10694	4241	22	14957
1979	20,000,000	1997	Passed	9725	7611	219	17555
1981	8,000,000	1997	Passed	9858	7511	103	17472
1985	27,000,000	1997	Passed	24476	11481	0	35957
1987	58,500,000	2001	Passed	10716	2573	65	13354
1989	59,500,000	2002	Passed	15510	2311	126	17947
1991	39,600,000	2004	Passed	20197	6409	268	26874
1995	220,865,000	2007	Passed	18140	13124	142	31406

2011 School Improvement Survey

for

Cobb County School District



**Office of Accountability
March 2011**



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Cobb County School District

Demographics at a glance...

Total Student Participants:	64528
Total Parent Participants:	22113
Total Staff Participants:	5759
Total:	92400

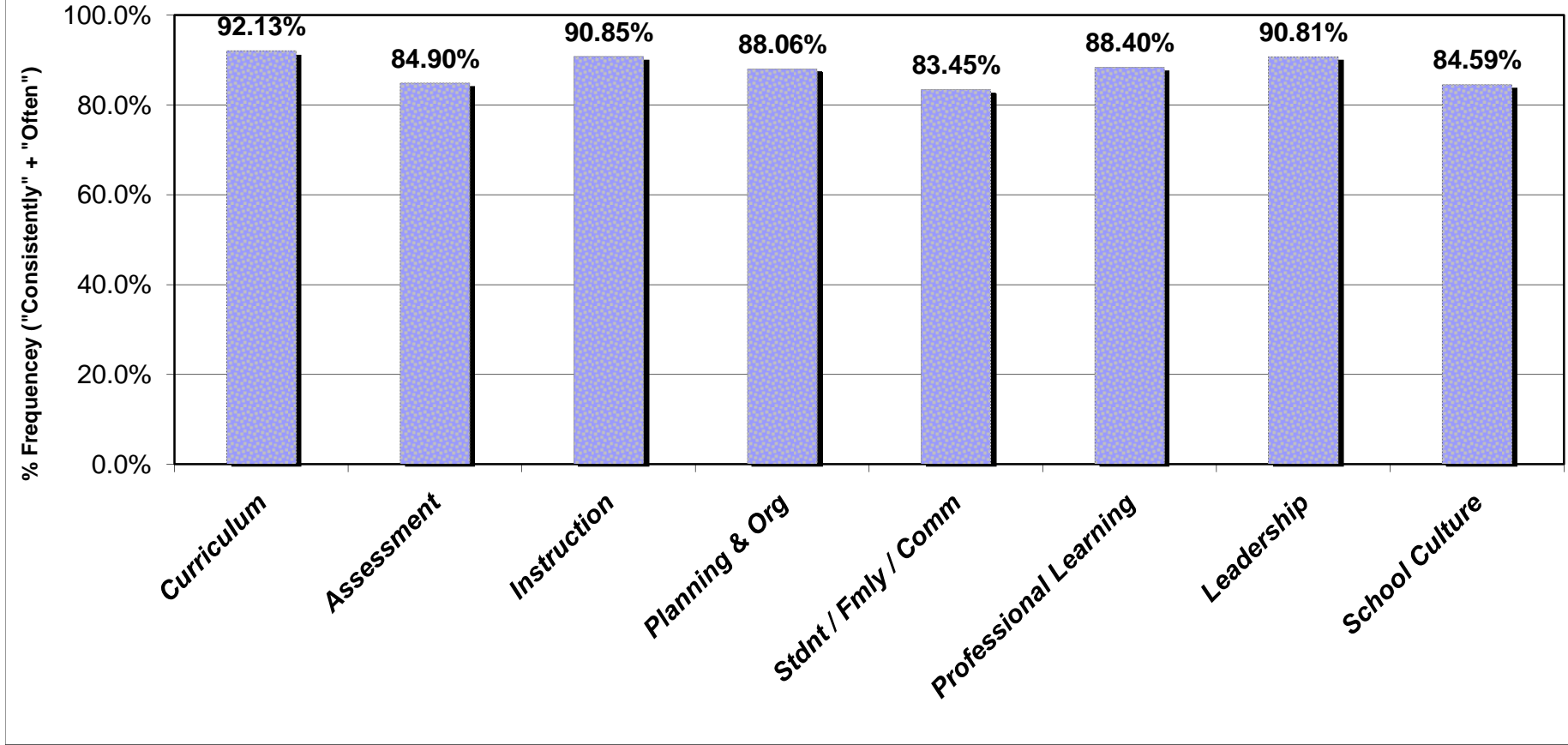
<p>Students report their gender as:</p> <p style="margin-left: 40px;">Female: 50.3%</p> <p style="margin-left: 40px;">Male: 49.7%</p> <p>Students report their grade as:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">K</td><td style="width: 10%;">-</td><td style="width: 10%;">6</td><td style="width: 10%;">10.6%</td></tr> <tr><td>1</td><td>-</td><td>7</td><td>10.8%</td></tr> <tr><td>2</td><td>-</td><td>8</td><td>9.6%</td></tr> <tr><td>3</td><td>11.4%</td><td>9</td><td>9.7%</td></tr> <tr><td>4</td><td>11.0%</td><td>10</td><td>10.0%</td></tr> <tr><td>5</td><td>10.8%</td><td>11</td><td>8.2%</td></tr> <tr><td></td><td></td><td>12</td><td>8.0%</td></tr> </table>	K	-	6	10.6%	1	-	7	10.8%	2	-	8	9.6%	3	11.4%	9	9.7%	4	11.0%	10	10.0%	5	10.8%	11	8.2%			12	8.0%	<p>Students report their ethnicity as:</p> <p style="margin-left: 40px;">Nat. American: 1.2%</p> <p style="margin-left: 40px;">Asian: 5.9%</p> <p style="margin-left: 40px;">Black: 29.8%</p> <p style="margin-left: 40px;">Hispanic: 14.2%</p> <p style="margin-left: 40px;">Pacific Islander: 0.8%</p> <p style="margin-left: 40px;">White: 48.0%</p>
K	-	6	10.6%																										
1	-	7	10.8%																										
2	-	8	9.6%																										
3	11.4%	9	9.7%																										
4	11.0%	10	10.0%																										
5	10.8%	11	8.2%																										
		12	8.0%																										

<p>Parents report their students' gender as:</p> <p style="margin-left: 40px;">Female: 52.1%</p> <p style="margin-left: 40px;">Male: 47.9%</p> <p>Parent participation by grade:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">K</td><td style="width: 10%;">11.1%</td><td style="width: 10%;">6</td><td style="width: 10%;">9.8%</td></tr> <tr><td>1</td><td>10.7%</td><td>7</td><td>7.9%</td></tr> <tr><td>2</td><td>10.3%</td><td>8</td><td>6.2%</td></tr> <tr><td>3</td><td>11.0%</td><td>9</td><td>3.2%</td></tr> <tr><td>4</td><td>11.9%</td><td>10</td><td>2.5%</td></tr> <tr><td>5</td><td>11.4%</td><td>11</td><td>1.9%</td></tr> <tr><td></td><td></td><td>12</td><td>1.9%</td></tr> </table>	K	11.1%	6	9.8%	1	10.7%	7	7.9%	2	10.3%	8	6.2%	3	11.0%	9	3.2%	4	11.9%	10	2.5%	5	11.4%	11	1.9%			12	1.9%	<p>Parents report their students' ethnicity as:</p> <p style="margin-left: 40px;">Nat. American: 0.2%</p> <p style="margin-left: 40px;">Asian: 5.9%</p> <p style="margin-left: 40px;">Black: 24.4%</p> <p style="margin-left: 40px;">Hispanic: 19.6%</p> <p style="margin-left: 40px;">Pacific Islander: 0.1%</p> <p style="margin-left: 40px;">White: 49.8%</p>
K	11.1%	6	9.8%																										
1	10.7%	7	7.9%																										
2	10.3%	8	6.2%																										
3	11.0%	9	3.2%																										
4	11.9%	10	2.5%																										
5	11.4%	11	1.9%																										
		12	1.9%																										

<p>Staff reported their position as:</p> <p style="margin-left: 40px;">Administrator: 4.5%</p> <p style="margin-left: 40px;">Teacher: 79.5%</p> <p style="margin-left: 40px;">Certified Support: 8.6%</p> <p style="margin-left: 40px;">Other: 7.5%</p> <p>Staff participation by grade level:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">K</td><td style="width: 10%;">8.3%</td><td style="width: 10%;">6</td><td style="width: 10%;">4.7%</td></tr> <tr><td>1</td><td>6.0%</td><td>7</td><td>3.7%</td></tr> <tr><td>2</td><td>5.2%</td><td>8</td><td>4.3%</td></tr> <tr><td>3</td><td>6.0%</td><td>9</td><td>2.8%</td></tr> <tr><td>4</td><td>5.3%</td><td>10</td><td>1.8%</td></tr> <tr><td>5</td><td>5.2%</td><td>11</td><td>1.7%</td></tr> <tr><td></td><td></td><td>12</td><td>1.5%</td></tr> </table> <p style="margin-left: 40px;">Staff working with Multiple Grades: 43.6%</p>	K	8.3%	6	4.7%	1	6.0%	7	3.7%	2	5.2%	8	4.3%	3	6.0%	9	2.8%	4	5.3%	10	1.8%	5	5.2%	11	1.7%			12	1.5%	<p>Staff report their years of service as:</p> <p style="margin-left: 40px;">0 - 3 6.9%</p> <p style="margin-left: 40px;">4 - 7 18.2%</p> <p style="margin-left: 40px;">8 - 13 29.9%</p> <p style="margin-left: 40px;">14 - 19 21.9%</p> <p style="margin-left: 40px;">20+ 23.1%</p> <p>Years of service at this school:</p> <p style="margin-left: 40px;">0 - 3 years 24.3%</p> <p style="margin-left: 40px;">4 - 7 years 36.3%</p> <p style="margin-left: 40px;">8 - 12 years 23.6%</p> <p style="margin-left: 40px;">13+ years 15.8%</p>
K	8.3%	6	4.7%																										
1	6.0%	7	3.7%																										
2	5.2%	8	4.3%																										
3	6.0%	9	2.8%																										
4	5.3%	10	1.8%																										
5	5.2%	11	1.7%																										
		12	1.5%																										

Cobb County School District

Overall Frequency by Domain



Percent Overall Frequency:		
Student: 84.24%	Parent: 93.23%	Staff: 92.81%
Overall Frequency: 87.69%		

Note: Professional Learning items only appear on the staff survey

Division of Accountability and Research
March 2011

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 1.1	Written and Aligned Curriculum Documents	99.1	--	--	99.1
C 1.2	Horizontal and Vertical Alignment	93.5	--	--	93.5
C 1.3	Curriculum Planning Process	91.3	89.6	95.3	95.1
C 2.1 / C 2.2	School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning	92.4	94.7	88.6	94.0
C 2.2 / C 3.2	Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System	87.4	--	--	87.4
C 3.1	Monitor and Evaluate Curriculum Implementation	95.4	--	--	95.4
C 3.2	Curriculum Monitoring System	93.9	--	--	93.9
A 1.1	Cohesive, Comprehensive System for Assessing Student Progress	96.4	--	--	96.4
A 1.2	Teacher Articulation of Standards and Assessments	95.4	--	--	95.4
A 1.3	Teacher Collaboration Regarding Desired Results and Assessments	94.8	--	--	94.8
A 2.1	Diagnostic Assessment	79.4	78.2	--	93.9

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
A 2.2	Formative Assessment	82.5	79.9	93.9	98.3
A 2.3	Summative Assessment	89.7	89.1	--	96.2
A 2.4	Balanced Assessment	78.4	77.5	--	89.1
A 3.1	Comprehensive Feedback-Adjustment Process	95.4	--	--	95.4
I 1.1	Shared Framework for Instruction	97.9	--	--	97.9
I 1.2	Consensus-Driven Framework for Instruction	94.0	--	--	94.0
I 1.3	Learning Goals Aligned with GPS	89.9	86.7	94.3	98.8
I 2.1	Research-Based Learning Strategies and Processes	86.9	81.6	93.3	97.7
I 2.2	Higher-Order Thinking Skills, Processes, and Habits	94.9	--	94.6	96.2
I 2.3	Differentiated Instruction	94.4	--	94.2	95.9
I 2.5	Flexible Grouping of Students	92.9	--	--	92.9

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
I 2.6	Timely, Systematic, Data-Driven Interventions	86.8	86.1	--	94.6
I 2.7	Use of Technology	84.9	81.5	92.7	93.6
I 3.1	High and Clear Expectations	94.5	94.2	94.7	97.0
I 3.2	Clear, Challenging, Aligned Learning Goals	94.4	94.5	94.6	91.2
I 3.3	Students' Personal Efficacy and Responsibility	90.8	--	--	90.8
PO 1.1	Written School Vision and Mission Reflective of System Vision and Mission	88.1	--	86.1	96.2
PO 2.1	Process for Continuous Improvement	93.6	--	--	93.6
PO 2.3	School Improvement Plan Implementation Monitored	95.6	--	--	95.6
PO 3.1	Collaborative Planning for Fiscal Management and Resource Distribution	92.8	91.2	94.3	98.9
PO 3.2	Effective Selection and Use of Resources	85.7	85.0	--	94.8
PO 4.1	Rules, Policies, and Procedures Articulated	91.7	89.6	96.0	96.8

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PO 4.2	Instructional Time Maximized	76.5	62.5	95.2	89.7
PO 4.3	Physical Plant Maintained and Up-to-Date	81.3	74.9	96.3	92.2
SFC 1.1	Communication Between School and Parents and Community	88.7	81.8	92.2	95.3
SFC 1.2	School Promotes Parenting Skills	78.5	--	--	78.5
SFC 1.4	Parents and Community Members Feel Welcomed in the School	82.6	79.8	94.9	97.2
SFC 2.1	Organizational Structures and Processes Encourage Student, Family, Community Involvement	77.0	65.4	86.7	92.7
SFC 3.1 / 3.2	Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	91.1	--	--	91.1
PL 1.1 / 1.5	Learning Teams / Job-Embedded Learning and Collaboration	93.9	--	--	93.9
PL 1.2 / 2.2 / 2.5	Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes	91.1	--	--	91.1
PL 1.3	Instructional Leadership Development and Service	85.1	--	--	85.1
PL 1.4 / 2.1	School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	93.7	--	--	93.7

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PL 1.6	Resources Support Job-Embedded Professional Learning	95.0	--	--	95.0
PL 2.3	Interpreting and Using Research Results	84.2	--	--	84.2
PL 2.4	Long-Term, In-Depth Professional Learning	86.4	--	--	86.4
PL 2.7	Knowledge about Effective Group Processes	96.3	--	--	96.3
PL 3.1	Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	88.7	--	--	88.7
PL 3.2	Deep Understanding of Subject Matter and Instructional Strategies	88.0	--	--	88.0
PL 3.3	Sustained Development of Deep Understanding of Content and Strategies	88.9	--	--	88.9
PL 3.4	Partnerships to Support Student Learning	69.6	--	--	69.6
L 1.1	School Leadership Understanding of Curriculum, Assessment, and Instruction	96.1	--	96.9	92.6
L 1.2 / 1.3	School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	93.7	92.6	97.0	93.1
L 1.4	School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction	96.2	--	--	96.2

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
L 2.1	Development and Implementation of Policies, Practices, and Procedures	87.5	86.2	93.4	95.0
L 2.2	Availability and Distribution of Instructional Resources	94.0	--	--	94.0
L 2.3	Visibility of School Leaders	89.8	87.0	93.9	89.8
L 3.1	Distributed Leadership and Governance	92.9	--	93.7	86.1
L 3.2	Development and Use of Staff Leadership Skills	86.5	--	--	86.5
L 3.3	Use of Central Office, Regional, and State Resources	78.6	--	--	78.6
L 4.1	School Leadership Team Operational and Representative	92.8	--	--	92.8
L 4.2	Protocols for School Leadership Team Operation	93.5	--	--	93.5
L 4.3	School Leadership Team Data-Driven	96.9	--	--	96.9
SC 1.1	School Culture Supports Academic Achievement of Learners	90.7	88.6	95.6	96.3
SC 1.2 / 1.3	School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners	94.4	--	--	94.4

2011 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
SC 2.1	Rules, Practices, and Procedures Support Positive Relationships and Interactions	85.6	83.5	93.7	94.0
SC 2.2	School Celebrates and Acknowledges Achievements and Accomplishments	79.4	73.8	92.1	92.6
SC 2.4	School Reinforces Self-Governance and Self-Improvement of Students and Staff	82.3	78.2	93.9	83.9

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 1.1	Written and Aligned Curriculum Documents	99.1	--	--	99.1
I 1.1	Shared Framework for Instruction	97.9	--	--	97.9
L 4.3	School Leadership Team Data-Driven	96.9	--	--	96.9
A 1.1	Cohesive, Comprehensive System for Assessing Student Progress	96.4	--	--	96.4
PL 2.7	Knowledge about Effective Group Processes	96.3	--	--	96.3
L 1.4	School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction	96.2	--	--	96.2
L 1.1	School Leadership Understanding of Curriculum, Assessment, and Instruction	96.1	--	96.9	92.6
PO 2.3	School Improvement Plan Implementation Monitored	95.6	--	--	95.6
A 1.2	Teacher Articulation of Standards and Assessments	95.4	--	--	95.4
A 3.1	Comprehensive Feedback-Adjustment Process	95.4	--	--	95.4

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 3.1	Monitor and Evaluate Curriculum Implementation	95.4	--	--	95.4
PL 1.6	Resources Support Job-Embedded Professional Learning	95.0	--	--	95.0
I 2.2	Higher-Order Thinking Skills, Processes, and Habits	94.9	--	94.6	96.2
A 1.3	Teacher Collaboration Regarding Desired Results and Assessments	94.8	--	--	94.8
I 3.1	High and Clear Expectations	94.5	94.2	94.7	97.0
I 2.3	Differentiated Instruction	94.4	--	94.2	95.9
I 3.2	Clear, Challenging, Aligned Learning Goals	94.4	94.5	94.6	91.2
SC 1.2 / 1.3	School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners	94.4	--	--	94.4
L 2.2	Availability and Distribution of Instructional Resources	94.0	--	--	94.0
I 1.2	Consensus-Driven Framework for Instruction	94.0	--	--	94.0

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PL 1.1 / 1.5	Learning Teams / Job-Embedded Learning and Collaboration	93.9	--	--	93.9
C 3.2	Curriculum Monitoring System	93.9	--	--	93.9
PL 1.4 / 2.1	School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	93.7	--	--	93.7
L 1.2 / 1.3	School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	93.7	92.6	97.0	93.1
PO 2.1	Process for Continuous Improvement	93.6	--	--	93.6
C 1.2	Horizontal and Vertical Alignment	93.5	--	--	93.5
L 4.2	Protocols for School Leadership Team Operation	93.5	--	--	93.5
I 2.5	Flexible Grouping of Students	92.9	--	--	92.9
L 3.1	Distributed Leadership and Governance	92.9	--	93.7	86.1
L 4.1	School Leadership Team Operational and Representative	92.8	--	--	92.8

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PO 3.1	Collaborative Planning for Fiscal Management and Resource Distribution	92.8	91.2	94.3	98.9
C 2.1 / C 2.2	School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning	92.4	94.7	88.6	94.0
PO 4.1	Rules, Policies, and Procedures Articulated	91.7	89.6	96.0	96.8
C 1.3	Curriculum Planning Process	91.3	89.6	95.3	95.1
SFC 3.1 / 3.2	Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	91.1	--	--	91.1
PL 1.2 / 2.2 / 2.5	Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes	91.1	--	--	91.1
I 3.3	Students' Personal Efficacy and Responsibility	90.8	--	--	90.8
SC 1.1	School Culture Supports Academic Achievement of Learners	90.7	88.6	95.6	96.3
I 1.3	Learning Goals Aligned with GPS	89.9	86.7	94.3	98.8
L 2.3	Visibility of School Leaders	89.8	87.0	93.9	89.8

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
A 2.3	Summative Assessment	89.7	89.1	--	96.2
PL 3.3	Sustained Development of Deep Understanding of Content and Strategies	88.9	--	--	88.9
SFC 1.1	Communication Between School and Parents and Community	88.7	81.8	92.2	95.3
PL 3.1	Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	88.7	--	--	88.7
PO 1.1	Written School Vision and Mission Reflective of System Vision and Mission	88.1	--	86.1	96.2
PL 3.2	Deep Understanding of Subject Matter and Instructional Strategies	88.0	--	--	88.0
L 2.1	Development and Implementation of Policies, Practices, and Procedures	87.5	86.2	93.4	95.0
C 2.2 / C 3.2	Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System	87.4	--	--	87.4
I 2.1	Research-Based Learning Strategies and Processes	86.9	81.6	93.3	97.7
I 2.6	Timely, Systematic, Data-Driven Interventions	86.8	86.1	--	94.6

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
L 3.2	Development and Use of Staff Leadership Skills	86.5	--	--	86.5
PL 2.4	Long-Term, In-Depth Professional Learning	86.4	--	--	86.4
PO 3.2	Effective Selection and Use of Resources	85.7	85.0	--	94.8
SC 2.1	Rules, Practices, and Procedures Support Positive Relationships and Interactions	85.6	83.5	93.7	94.0
PL 1.3	Instructional Leadership Development and Service	85.1	--	--	85.1
I 2.7	Use of Technology	84.9	81.5	92.7	93.6
PL 2.3	Interpreting and Using Research Results	84.2	--	--	84.2
SFC 1.4	Parents and Community Members Feel Welcomed in the School	82.6	79.8	94.9	97.2
A 2.2	Formative Assessment	82.5	79.9	93.9	98.3
SC 2.4	School Reinforces Self-Governance and Self-Improvement of Students and Staff	82.3	78.2	93.9	83.9

2011 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PO 4.3	Physical Plant Maintained and Up-to-Date	81.3	74.9	96.3	92.2
SC 2.2	School Celebrates and Acknowledges Achievements and Accomplishments	79.4	73.8	92.1	92.6
A 2.1	Diagnostic Assessment	79.4	78.2	--	93.9
L 3.3	Use of Central Office, Regional, and State Resources	78.6	--	--	78.6
SFC 1.2	School Promotes Parenting Skills	78.5	--	--	78.5
A 2.4	Balanced Assessment	78.4	77.5	--	89.1
SFC 2.1	Organizational Structures and Processes Encourage Student, Family, Community Involvement	77.0	65.4	86.7	92.7
PO 4.2	Instructional Time Maximized	76.5	62.5	95.2	89.7
PL 3.4	Partnerships to Support Student Learning	69.6	--	--	69.6

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.13

GSS: C 1.1 Written and Aligned Curriculum Documents	Staff: Our written curriculum documents are aligned with GPS/QCC and are used to guide instruction.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4,140	81.0
Often:	*		*		925	18.1
Infrequently:	*		*		40	0.8
Never:	*		*		4	0.1
No Basis to Judge:	*		*		257	-
Overall Standard Frequency:	99.1					

GSS: C 1.2 Horizontal and Vertical Alignment	Staff: Our curriculum has been aligned horizontally and vertically in order to support students' mastery of the GPS/QCC standards.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2,931	60.0
Often:	*		*		1,637	33.5
Infrequently:	*		*		289	5.9
Never:	*		*		28	0.6
No Basis to Judge:	*		*		356	-
Overall Standard Frequency:	93.5					

GSS: C 1.3 Curriculum Planning Process	Staff: Our curriculum maps and units are designed to ensure all students participate in a curriculum that requires depth of understanding and rigor.					
	Parent: The curriculum prepares my student for the next grade level, educational experience, or the work force.					
Student: I have a lot of opportunities to learn new things at my school.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	31,724	51.8	13,103	61.7	2,983	58.9
Often:	23,188	37.8	7,132	33.6	1,834	36.2
Infrequently:	5,001	8.2	867	4.1	225	4.4
Never:	1,384	2.3	131	0.6	23	0.5
No Basis to Judge:	2,534	-	649	-	418	-
Overall Standard Frequency:	91.3					

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.13

<p style="text-align: center;">GSS: C 2.1 / C 2.2 School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning</p>	<p>Staff: We meet to collaborate on the design and implementation of the curriculum.</p> <p>Staff: Our teachers have a shared understanding of what students are expected to know, do, and understand at all grade levels and in all subject areas.</p> <p>Parent: I understand what my student is expected to know, do and understand in all subject areas.</p> <p>Student: I understand what I am expected to know, do and understand in all subject areas.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	35,560	56.5	21,277	48.8	6,523	63.4
Often:	24,083	38.2	17,337	39.8	3,144	30.6
Infrequently:	2,831	4.5	4,350	10.0	562	5.5
Never:	512	0.8	596	1.4	62	0.6
No Basis to Judge:	1,213	-	438	-	509	-
Overall Standard Frequency:	92.4					

<p style="text-align: center;">GSS: C 2.2 / C 3.2 Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System</p>	<p>Staff: Our teachers analyze student work collaboratively to build consensus for a common understanding of proficiency and rigor.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2,414	50.0
Often:	*		*		1,805	37.4
Infrequently:	*		*		546	11.3
Never:	*		*		59	1.2
No Basis to Judge:	*		*		322	-
Overall Standard Frequency:	87.4					

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.13

GSS: C 3.1 Monitor and Evaluate Curriculum Implementation	<p>Staff: Administrators and teacher leaders monitor and evaluate implementation of the curriculum through a consistent and systematic school-wide process.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,523	64.6
Often:	*		*		1,679	30.8
Infrequently:	*		*		242	4.4
Never:	*		*		13	0.2
No Basis to Judge:	*		*		271	-
Overall Standard Frequency:	95.4					

GSS: C 3.2 Curriculum Monitoring System	<p>Staff: Performance data and the review of student work are used to revise curriculum implementation and to align resources.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2,837	55.7
Often:	*		*		1,943	38.2
Infrequently:	*		*		296	5.8
Never:	*		*		16	0.3
No Basis to Judge:	*		*		357	-
Overall Standard Frequency:	93.9					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 84.9

GSS: A 1.1 Cohesive, Comprehensive System for Assessing Student Progress	Staff: We use a comprehensive system for assessing student progress toward meeting the GPS/QCC.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,179	64.4
Often:	*		*		1,580	32.0
Infrequently:	*		*		157	3.2
Never:	*		*		19	0.4
No Basis to Judge:	*		*		344	-
Overall Standard Frequency:		96.4				

GSS: A 1.2 Teacher Articulation of Standards and Assessments	Staff: Based on learning gaps and problems identified through assessment data, instruction is adjusted to improve overall and individual student achievement.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,180	59.6
Often:	*		*		1,913	35.8
Infrequently:	*		*		232	4.3
Never:	*		*		14	0.3
No Basis to Judge:	*		*		284	-
Overall Standard Frequency:		95.4				

GSS: A 1.3 Teacher Collaboration Regarding Desired Results and Assessments	Staff: Teachers collaborate to design assessments aligned to the GPS/QCC.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,255	66.1
Often:	*		*		1,412	28.7
Infrequently:	*		*		236	4.8
Never:	*		*		25	0.5
No Basis to Judge:	*		*		271	-
Overall Standard Frequency:		94.8				

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 84.9

GSS: A 2.1 Diagnostic Assessment	<p>Staff: Diagnostic assessments are used to adjust instruction to accommodate students' readiness levels.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: If I have trouble with my work, my teacher tries to find out why.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	24,415	39.4	*		2,942	56.2
Often:	24,054	38.8	*		1,974	37.7
Infrequently:	10,187	16.4	*		303	5.8
Never:	3,346	5.4	*		20	0.4
No Basis to Judge:	2,523	-	*		344	-
Overall Standard Frequency:	79.4					

GSS: A 2.2 Formative Assessment	<p>Staff: Teachers use a variety of formative assessments to monitor student progress and adjust instruction.</p> <p>Parent: My student has the opportunity to demonstrate what he/she has learned in a variety of ways (e.g. projects, reports, writing assignments, tests).</p> <p>Student: My teacher changes the way he/she teaches if he/she sees that students are having problems with the lesson.</p> <p>Student: I have the opportunity to demonstrate what I have learned in a variety of ways (e.g. projects, reports, writing assignments, tests).</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	51,921	42.5	12,586	58.2	3,383	69.1
Often:	45,632	37.4	7,715	35.7	1,429	29.2
Infrequently:	17,604	14.4	1,205	5.6	74	1.5
Never:	6,992	5.7	132	0.6	9	0.2
No Basis to Judge:	5,974	-	437	-	224	-
Overall Standard Frequency:	82.5					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 84.9

GSS: A 2.3 Summative Assessment	<p>Staff: Teachers use a variety of summative assessment tasks to evaluate student achievement of GPS/QCC.</p> <p>Staff: Collaboration on data analysis guides and informs grade-level and school-wide decision making.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: I am tested on what is taught in class.</p> <p>Student: My teacher uses many different ways to see if I am learning the material.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	67,796	54.6	*		6,554	64.6
Often:	42,825	34.5	*		3,203	31.6
Infrequently:	10,494	8.5	*		356	3.5
Never:	3,007	2.4	*		35	0.3
No Basis to Judge:	3,924	-	*		634	-
Overall Standard Frequency:	89.7					

GSS: A 2.4 Balanced Assessment	<p>Staff: Our students' ability to self-monitor and self-evaluate is enhanced through the use of variety of assessments.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: I am able to talk with my teacher on a regular basis about my progress.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	22,698	37.8	*		2,057	40.4
Often:	23,812	39.7	*		2,477	48.7
Infrequently:	10,253	17.1	*		524	10.3
Never:	3,288	5.5	*		29	0.6
No Basis to Judge:	3,554	-	*		387	-
Overall Standard Frequency:	78.4					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 84.9

GSS: A 3.1 Comprehensive Feedback Adjustment Process	Staff: Assessment data are used to plan and adjust instruction for each student, subgroup of students, and the school as a whole.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,513	65.6
Often:	*		*		1,596	29.8
Infrequently:	*		*		224	4.2
Never:	*		*		19	0.4
No Basis to Judge:	*		*		277	-
Overall Standard Frequency:		95.4				

GSS: (No Associated Standard)	Staff: There is no associated item on the staff survey.					
	Parent: My student receives regular feedback on his/her work.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		12,598	57.7	*	
Often:	*		7,456	34.1	*	
Infrequently:	*		1,563	7.2	*	
Never:	*		222	1.0	*	
No Basis to Judge:	*		270	-	*	
Overall Standard Frequency:		91.8				

GSS: (No Associated Standard)	Staff: There is no associated item on the staff survey.					
	Parent: I receive feedback on my student's progress on a regular basis.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		11,357	51.7	*	
Often:	*		8,243	37.5	*	
Infrequently:	*		2,059	9.4	*	
Never:	*		309	1.4	*	
No Basis to Judge:	*		145	-	*	
Overall Standard Frequency:		89.2				

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 84.9

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: My student's teachers adequately communicate with me about his/her progress.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		12,019	55.3	*	
Often:	*		6,924	31.9	*	
Infrequently:	*		2,299	10.6	*	
Never:	*		495	2.3	*	
No Basis to Judge:	*		193	-	*	
Overall Standard Frequency:	87.2					

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: I 1.1 Shared Framework for Instruction	Staff: An organizing framework that aligns curriculum, assessment, and instruction is utilized to plan quality teaching and learning.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3881	72.1
Often:	*		*		1390	25.8
Infrequently:	*		*		102	1.9
Never:	*		*		11	0.2
No Basis to Judge:	*		*		274	-
Overall Standard Frequency:		97.9				

GSS: I 1.2 Consensus-Driven Framework for Instruction	Staff: Teachers plan together to design, monitor, and revise instruction.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3349	65.1
Often:	*		*		1485	28.9
Infrequently:	*		*		280	5.4
Never:	*		*		29	0.6
No Basis to Judge:	*		*		157	-
Overall Standard Frequency:		94.0				

GSS: I 1.3 Learning Goals Aligned with GPS	Staff: Learning goals are aligned with GPS/QCC.					
	Staff: Learning goals are explicitly communicated to our students.					
Parent: Learning goals are communicated to my student by the teacher.						
Student: I am aware of the curriculum standard that we are working on in class each day.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	29562	48.8	12400	58.5	8238	77.1
Often:	22972	37.9	7591	35.8	2315	21.7
Infrequently:	6074	10.0	1042	4.9	124	1.2
Never:	1972	3.3	149	0.7	13	0.1
No Basis to Judge:	3000	-	765	-	499	-
Overall Standard Frequency:		89.9				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: I 2.1 Research-Based Learning Strategies and Processes	<p>Staff: Teachers use a variety of research-based instructional strategies.</p> <p>Parent: Lessons are presented in a variety of ways to support the instructional needs of my student.</p> <p>Parent: My student's teachers are enthusiastic about learning.</p> <p>Student: My teacher has several different ways to teach things so I can be successful.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	26951	44.3	23836	57.0	3175	65.3
Often:	22705	37.3	15172	36.3	1577	32.4
Infrequently:	8850	14.5	2431	5.8	101	2.1
Never:	2370	3.9	349	0.8	11	0.2
No Basis to Judge:	2934	-	2170	-	242	-
Overall Standard Frequency:	86.9					

GSS: I 2.2 Higher-Order Thinking Skills, Processes, and Habits	<p>Staff: Teachers emphasize and encourage learners to use higher-order thinking skills and mental habits of mind.</p> <p>Parent: My student's teachers encourage students to use higher order thinking skills and processes.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		12441	59.5	2989	56.2
Often:	*		7325	35.1	2127	40.0
Infrequently:	*		988	4.7	193	3.6
Never:	*		139	0.7	6	0.1
No Basis to Judge:	*		1048	-	197	-
Overall Standard Frequency:	94.9					

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: I 2.3 Differentiated Instruction	<p>Staff: Differentiated instruction, adjustment of content, product, process and/or learning environment, is provided to support students according to their instructional needs.</p> <p>Parent: Teachers at this school provide instructional support to help my student be successful.</p> <p>Parent: The school provides academic opportunities for special needs students (e.g. learning disabled, physically challenged, gifted and talented students)</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		22654	61.1	3295	61.5
Often:	*		12263	33.1	1845	34.4
Infrequently:	*		1859	5.0	215	4.0
Never:	*		277	0.7	7	0.1
No Basis to Judge:	*		6877	-	208	-
Overall Standard Frequency:		94.4				

GSS: I 2.5 Flexible Grouping of Students	<p>Staff: We utilize flexible grouping based on ongoing diagnosis and formative assessment to enhance student learning.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2794	54.7
Often:	*		*		1952	38.2
Infrequently:	*		*		345	6.8
Never:	*		*		20	0.4
No Basis to Judge:	*		*		393	-
Overall Standard Frequency:		92.9				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: I 2.6 Timely, Systematic, Data-Driven Interventions	Staff: Systematic and data-driven interventions are required for our students who need additional assistance to master standards.					
	Parent: There is no associated item on the parent survey.					
Student: There are opportunities to participate in programs for additional instruction if I need it (e.g. after school programs, etc.)						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	29752	49.1	*		2767	55.6
Often:	22392	37.0	*		1943	39.0
Infrequently:	6024	9.9	*		250	5.0
Never:	2389	3.9	*		20	0.4
No Basis to Judge:	3745	-	*		332	-
Overall Standard Frequency:		86.8				

GSS: I 2.7 Use of Technology	Staff: Technology is effectively utilized to maximize student learning.					
	Parent: My student has adequate opportunities to use technology in school.					
Student: I am able to use technology at school as a tool for learning.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	27253	44.0	11267	53.8	2823	52.3
Often:	23196	37.5	8158	38.9	2231	41.3
Infrequently:	8977	14.5	1387	6.6	336	6.2
Never:	2495	4.0	134	0.6	8	0.1
No Basis to Judge:	1998	-	922	-	119	-
Overall Standard Frequency:		84.9				

GSS: I 3.1 High and Clear Expectations	Staff: Our students are engaged in work that is authentic, standards-driven and requires higher-order reasoning.					
	Parent: My student has homework that supports classroom instruction.					
Student: My teacher assigns homework so that I can practice what I learned in class.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	40301	64.3	13562	63.1	3134	60.2
Often:	18703	29.9	6790	31.6	1917	36.8
Infrequently:	2764	4.4	952	4.4	146	2.8
Never:	886	1.4	185	0.9	9	0.2
No Basis to Judge:	1735	-	395	-	171	-
Overall Standard Frequency:		94.5				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: I 3.2 Clear, Challenging, Aligned Learning Goals	<p>Staff: Teachers and students work collaboratively to establish high expectations and challenging learning goals.</p> <p>Parent: Teachers hold high expectations for all students.</p> <p>Parent: The level of instruction is appropriate for my student.</p> <p>Student: My teacher believes I can learn.</p> <p>Student: My teacher expects me to do my best.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	84098	68.4	25688	60.3	2721	53.8
Often:	32031	26.1	14627	34.3	1894	37.4
Infrequently:	4440	3.6	2008	4.7	413	8.2
Never:	2299	1.9	297	0.7	32	0.6
No Basis to Judge:	5288	-	1374	-	226	-
Overall Standard Frequency:	94.4					

GSS: I 3.3 Students' Personal Efficacy and Responsibility	<p>Staff: Students identify and apply evaluation criteria and monitor achievement of those criteria utilizing such tools as benchmark, work, rubrics, anchor papers, scoring guides, and evaluation checklists.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2509	51.2
Often:	*		*		1942	39.6
Infrequently:	*		*		425	8.7
Never:	*		*		28	0.6
No Basis to Judge:	*		*		414	-
Overall Standard Frequency:	90.8					

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.85

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: I am satisfied with the educational program offered to students at this school.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		12868	59.7	*	
Often:	*		7282	33.8	*	
Infrequently:	*		1155	5.4	*	
Never:	*		260	1.2	*	
No Basis to Judge:	*		294	-	*	
Overall Standard Frequency:	93.5					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 88.06

<p>GSS: PO 1.1 Written School Vision and Mission Reflective of System Vision and Mission</p>	<p>Staff: Our school's vision and mission guides and informs our continuous school improvement process.</p> <p>Parent: A current school vision and mission is communicated to parents.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		10127	47.6	3687	68.9
Often:	*		8188	38.5	1462	27.3
Infrequently:	*		2477	11.6	174	3.2
Never:	*		499	2.3	31	0.6
No Basis to Judge:	*		702	-	159	-
Overall Standard Frequency:		88.1				

<p>GSS: PO 2.1 Process for Continuous Improvement</p>	<p>Staff: Our school improvement plan was created with staff input.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3169	68.3
Often:	*		*		1173	25.3
Infrequently:	*		*		228	4.9
Never:	*		*		67	1.4
No Basis to Judge:	*		*		540	-
Overall Standard Frequency:		93.6				

<p>GSS: PO 2.3 School Improvement Plan Implementation Monitored</p>	<p>Staff: Our administrators and the school leadership team monitor the implementation of the school improvement plan and its impact upon student achievement.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3257	65.0
Often:	*		*		1533	30.6
Infrequently:	*		*		193	3.9
Never:	*		*		26	0.5
No Basis to Judge:	*		*		397	-
Overall Standard Frequency:		95.6				

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 88.06

<p style="text-align: center;">GSS: PO 3.1 Collaborative Planning for Fiscal Management and Resource Distribution</p>	<p>Staff: Our school goals are aligned with district goals.</p> <p>Parent: My student has sufficient and appropriate resources to support instruction (e.g. books, computers, maps, etc.).</p> <p>Parent: Decisions are made mostly by considering what is best for students.</p> <p>Student: I have enough resources to support my work (books, computers, maps, etc.)</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	35058	56.1	23500	56.2	4046	81.4
Often:	21950	35.1	15940	38.1	871	17.5
Infrequently:	4149	6.6	2058	4.9	45	0.9
Never:	1321	2.1	307	0.7	9	0.2
No Basis to Judge:	1798	-	1972	-	252	-
Overall Standard Frequency:	92.8					

<p style="text-align: center;">GSS: PO 3.2 Effective Selection and Use of Resources</p>	<p>Staff: Human, technological, and material resources are effectively selected and used to ensure the academic success of all learners.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: Media Center resources such as books, magazines, and computer programs are available to me during the school day.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	31498	50.5	*		3024	56.6
Often:	21521	34.5	*		2039	38.2
Infrequently:	7505	12.0	*		263	4.9
Never:	1889	3.0	*		13	0.2
No Basis to Judge:	2090	-	*		201	-
Overall Standard Frequency:	85.7					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 88.06

GSS: PO 4.1 Rules, Policies, and Procedures Articulated	<p>Staff: A safe learning environment is planned, implemented, and maintained by our school staff and administrators.</p> <p>Parent: A safe learning environment is planned, implemented, and maintained by school staff and administrators.</p> <p>Parent: My student feels safe when at school and while participating in school events.</p> <p>Parent: Teachers and administrators enforce school rules in a fair and consistent manner.</p> <p>Parent: School policies, practices, and behavior reflect high expectations for students.</p> <p>Student: School rules are enforced by teachers and administrators.</p> <p>Student: We practice safety drills at my school.</p> <p>Student: I feel safe when I am at school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	101615	54.5	55022	65.2	4212	76.4
Often:	65435	35.1	25969	30.8	1124	20.4
Infrequently:	14710	7.9	2875	3.4	162	2.9
Never:	4618	2.5	566	0.7	17	0.3
No Basis to Judge:	6363	-	3130	-	37	-
Overall Standard Frequency:	91.7					

GSS: PO 4.2 Instructional Time Maximized	<p>Staff: Instructional time is maximized, and no interruptions occur to detract from time on learning.</p> <p>Parent: Students at this school behave so that learning can take place.</p> <p>Parent: Instruction time is a priority at our school.</p> <p>Student: Students at my school behave so learning can take place.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	11050	18.4	23746	57.4	2226	41.0
Often:	26469	44.1	15619	37.8	2642	48.7
Infrequently:	16617	27.7	1764	4.3	523	9.6
Never:	5901	9.8	242	0.6	32	0.6
No Basis to Judge:	3902	-	2425	-	131	-
Overall Standard Frequency:	76.5					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 88.06

GSS: PO 4.3 Physical Plant Maintained and Up-to-Date	<p>Staff: Our school facility is adequately maintained, clean, and conducive for teaching and learning.</p> <p>Parent: The school building is clean, attractive, and conducive to learning.</p> <p>Student: Our school is clean.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	21749	36.0	15204	69.9	3422	62.1
Often:	23513	38.9	5729	26.4	1657	30.1
Infrequently:	9474	15.7	660	3.0	393	7.1
Never:	5697	9.4	145	0.7	39	0.7
No Basis to Judge:	3427	-	204	-	18	-
Overall Standard Frequency:		81.3				

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: Attendance is important to my student's learning.</p> <p>Student: Attendance is important to my learning.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	37775	62.5	17768	81.7	0	
Often:	16985	28.1	3834	17.6	0	
Infrequently:	3705	6.1	163	0.7	0	
Never:	1930	3.2	37	0.2	0	
No Basis to Judge:	3322	-	125	-	0	-
Overall Standard Frequency:		92.9				

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.45

GSS: SFC 1.1 Communication Between School and Parents and Community	<p>Staff: Opportunities for communication exist in both directions between the home and school.</p> <p>Parent: My student's school communicates the importance of daily attendance.</p> <p>Parent: I am satisfied with the level of communication from this school.</p> <p>Parent: Opportunities for communication exist in both directions between the home and school.</p> <p>Parent: This school keeps parents informed about school programs and activities.</p> <p>Parent: I use technology resources such as email and school web pages to stay informed about school events.</p> <p>Student: There are opportunities for communication between home and school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	26276	44.0	66956	61.9	3384	65.2
Often:	22532	37.8	32817	30.3	1562	30.1
Infrequently:	8206	13.8	6425	5.9	232	4.5
Never:	2664	4.5	2011	1.9	11	0.2
No Basis to Judge:	3799	-	1534	-	84	-
Overall Standard Frequency:		88.7				

GSS: SFC 1.2 School Promotes Parenting Skills	<p>Staff: Opportunities exist for parents to participate in training and informational sessions to enhance student performance.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		1725	35.9
Often:	*		*		2048	42.6
Infrequently:	*		*		928	19.3
Never:	*		*		101	2.1
No Basis to Judge:	*		*		616	-
Overall Standard Frequency:		78.5				

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.45

GSS: SFC 1.4 Parents and Community Members Feel Welcomed in the School	<p>Staff: Parents feel welcome in our school.</p> <p>Parent: I feel welcome in my student's school.</p> <p>Student: One of my parents has visited the school at least once this school year.</p> <p>Student: My school invites parents to visit.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	61815	50.4	15186	69.9	3716	70.8
Often:	36096	29.4	5430	25.0	1387	26.4
Infrequently:	16651	13.6	873	4.0	128	2.4
Never:	8093	6.6	223	1.0	15	0.3
No Basis to Judge:	5501	-	220	-	280	-
Overall Standard Frequency:	82.6					

GSS: SFC 2.1 Organizational Structures and Processes Encourage Student, Family, Community Involvement	<p>Staff: Opportunities exist for parents and community members to participate in school governance, decision making, and problem solving.</p> <p>Parent: I have opportunities to give input into school decisions.</p> <p>Parent: I am encouraged to play a role in helping this school to be a better place.</p> <p>Parent: A wide variety of opportunities exist for me to volunteer and assist in the educational program.</p> <p>Student: I feel my opinion is valued and that I am part of the decision making process at school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	19309	33.0	31135	50.7	2982	57.0
Often:	18957	32.4	22154	36.0	1867	35.7
Infrequently:	11501	19.7	6264	10.2	347	6.6
Never:	8681	14.9	1905	3.1	36	0.7
No Basis to Judge:	4973	-	4273	-	315	-
Overall Standard Frequency:	77.0					

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.45

GSS: SFC 3.1 / 3.2 Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	Staff: School and community partnerships exist to provide a network of support for our students. Parent: There is no associated item on the parent survey. Student: There is no associated item on the student survey.					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2650	52.3
Often:	*		*		1965	38.8
Infrequently:	*		*		414	8.2
Never:	*		*		35	0.7
No Basis to Judge:	*		*		280	-
Overall Standard Frequency:	91.1					

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 88.4

GSS: PL 1.1 / 1.5 Learning Teams / Job-Embedded Learning and Collaboration	<p>Staff: Teachers and administrators participate in job-embedded professional learning and collaboration addressing curriculum, assessment, instruction, and technology.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2864	58.4
Often:	*		*		1741	35.5
Infrequently:	*		*		275	5.6
Never:	*		*		26	0.5
No Basis to Judge:	*		*		291	-
Overall Standard Frequency:		93.9				

GSS: PL 1.2 / 2.2 / 2.5 Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes	<p>Staff: The principal and other school leaders set clear expectations and monitor the effectiveness of professional learning on teacher practices and student learning.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2968	59.0
Often:	*		*		1616	32.1
Infrequently:	*		*		396	7.9
Never:	*		*		50	1.0
No Basis to Judge:	*		*		254	-
Overall Standard Frequency:		91.1				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 88.4

GSS: PL 1.3 Instructional Leadership Development and Service	Staff: Opportunities exist for teachers in our school to participate in instructional leadership development.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2205	43.3
Often:	*		*		2128	41.8
Infrequently:	*		*		682	13.4
Never:	*		*		80	1.6
No Basis to Judge:	*		*		398	-
Overall Standard Frequency:		85.1				

GSS: PL 1.4 / 2.1 School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	Staff: The principal and other leaders utilize data to plan for professional learning.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3141	63.4
Often:	*		*		1503	30.3
Infrequently:	*		*		258	5.2
Never:	*		*		55	1.1
No Basis to Judge:	*		*		490	-
Overall Standard Frequency:		93.7				

GSS: PL 1.6 Resources Support Job- Embedded Professional Learning	Staff: The professional learning activities at my school are connected to our school improvement goals.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3075	60.7
Often:	*		*		1736	34.3
Infrequently:	*		*		222	4.4
Never:	*		*		35	0.7
No Basis to Judge:	*		*		272	-
Overall Standard Frequency:		95.0				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 88.4

GSS: PL 2.3 Interpreting and Using Research Results	Staff: Teams meet to review and study current research to make informed instructional decisions.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2614	50.8
Often:	*		*		1717	33.4
Infrequently:	*		*		693	13.5
Never:	*		*		118	2.3
No Basis to Judge:	*		*		298	-
Overall Standard Frequency:		84.2				

GSS: PL 2.4 Long-Term, In-Depth Professional Learning	Staff: The staff participates in long-term in-depth professional learning which is aligned with our school improvement goals.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2424	48.9
Often:	*		*		1859	37.5
Infrequently:	*		*		590	11.9
Never:	*		*		87	1.8
No Basis to Judge:	*		*		304	-
Overall Standard Frequency:		86.4				

GSS: PL 2.7 Knowledge about Effective Group Processes	Staff: Teachers and administrators have the knowledge and skills necessary to collaborate.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3507	65.7
Often:	*		*		1631	30.6
Infrequently:	*		*		186	3.5
Never:	*		*		12	0.2
No Basis to Judge:	*		*		122	-
Overall Standard Frequency:		96.3				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 88.4

GSS: PL 3.1 Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	<p>Staff: Our professional learning prepares us in practices that convey respect for diverse cultural backgrounds and high expectations for all students.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2649	52.7
Often:	*		*		1807	36.0
Infrequently:	*		*		490	9.8
Never:	*		*		77	1.5
No Basis to Judge:	*		*		187	-
Overall Standard Frequency:		88.7				

GSS: PL 3.2 Deep Understanding of Subject Matter and Instructional Strategies	<p>Staff: Our professional learning prepares teachers to adjust instruction and assessment to meet the needs of diverse learners.</p> <p>Staff: Our teachers participate in professional learning to deepen their content knowledge.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		5049	49.1
Often:	*		*		3998	38.9
Infrequently:	*		*		1115	10.8
Never:	*		*		117	1.1
No Basis to Judge:	*		*		467	-
Overall Standard Frequency:		88.0				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 88.4

GSS: PL 3.3 Sustained Development of Deep Understanding of Content and Strategies	<p>Staff: Our professional learning designs are purposeful and are aligned with specific individual group needs.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2422	48.1
Often:	*		*		2054	40.8
Infrequently:	*		*		498	9.9
Never:	*		*		62	1.2
No Basis to Judge:	*		*		346	-
Overall Standard Frequency:		88.9				

GSS: PL 3.4 Partnerships to Support Student Learning	<p>Staff: Professional learning in our school provides opportunities for teachers and administrators to learn how to involve families in their children's education.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		1603	32.3
Often:	*		*		1850	37.3
Infrequently:	*		*		1240	25.0
Never:	*		*		270	5.4
No Basis to Judge:	*		*		380	-
Overall Standard Frequency:		69.6				

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

GSS: L 1.1 School Leadership Understanding of Curriculum, Assessment, and Instruction	Staff: Our principal and other school administrators exhibit a deep understanding of curriculum, assessment, and instruction. Parent: The principal and school leaders are knowledgeable about the curriculum, instruction, and assessment. Student: There is no associated item on the student survey.					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	*		13569	68.5	3040	60.7
Often:	*		5626	28.4	1595	31.9
Infrequently:	*		515	2.6	315	6.3
Never:	*		91	0.5	56	1.1
No Basis to Judge:	*		2014	-	214	-
Overall Standard Frequency:		96.1				

GSS: L 1.2 / 1.3 School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	Staff: Our principal and other school administrators are actively involved in the learning community, including serving as active members on study teams and promoting meaningful professional learning. Staff: Our principal and other school administrators keep the school focused on student learning and promote sustained and continuous improvement. Parent: School administrators make sure learning comes first. Student: Our school administrators have high expectations for students.					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	37400	62.2	13368	65.2	6043	62.5
Often:	18302	30.4	6531	31.8	2956	30.6
Infrequently:	3089	5.1	505	2.5	541	5.6
Never:	1355	2.3	102	0.5	126	1.3
No Basis to Judge:	3551	-	1297	-	712	-
Overall Standard Frequency:		93.7				

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

<p style="text-align: center;">GSS: L 1.4 School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction</p>	<p>Staff: Our principal and other school administrators utilize multiple types of data to drive and monitor school-wide instructional decisions.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3026	65.4
Often:	*		*		1424	30.8
Infrequently:	*		*		151	3.3
Never:	*		*		24	0.5
No Basis to Judge:	*		*		487	-
Overall Standard Frequency:	96.2					

<p style="text-align: center;">GSS: L 2.1 Development and Implementation of Policies, Practices, and Procedures</p>	<p>Staff: Our principal and other school administrators implement policies, practices, and procedures that ensure a safe and orderly learning environment.</p> <p>Parent: The principal and school leadership ensure that a school wide discipline plan is implemented consistently so that discipline issues do not detract from instructional time.</p> <p>Student: School leaders keep the school safe and orderly.</p> <p>Student: School administrators let students know what is expected of them.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	59756	49.6	11322	58.9	3869	70.4
Often:	44121	36.6	6632	34.5	1350	24.6
Infrequently:	11726	9.7	1034	5.4	255	4.6
Never:	4942	4.1	238	1.2	24	0.4
No Basis to Judge:	7059	-	2817	-	41	-
Overall Standard Frequency:	87.5					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

GSS: L 2.2 Availability and Distribution of Instructional Resources	<p>Staff: Our principal and other school administrators maximize the availability and distribution of instructional resources focused on school learning goals.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2775	58.2
Often:	*		*		1705	35.8
Infrequently:	*		*		249	5.2
Never:	*		*		36	0.8
No Basis to Judge:	*		*		353	-
Overall Standard Frequency:	94.0					

GSS: L 2.3 Visibility of School Leaders	<p>Staff: Our principal and other school administrators are visible to staff, students, and parents and participate in subject and/or grade level meetings.</p> <p>Parent: The principal and other school administrators are accessible to parents when needed.</p> <p>Parent: The principal and school leadership are consistently visible to staff, students, and parents.</p> <p>Student: The principal and other school administrators are often visible around the school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	29827	48.5	24627	60.5	3199	59.1
Often:	23692	38.5	13595	33.4	1660	30.7
Infrequently:	6338	10.3	2096	5.1	522	9.6
Never:	1623	2.6	412	1.0	33	0.6
No Basis to Judge:	2283	-	3192	-	69	-
Overall Standard Frequency:	89.8					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

GSS: L 3.1 Distributed Leadership and Governance	<p>Staff: Our principal and other school administrators collaborate with staff members and other stakeholders to elicit input and provide opportunities for shared decision-making and problem-solving.</p> <p>Parent: School leadership has created an environment in which staff, parents, and community are in partnership to promote student achievement.</p> <p>Parent: School leadership is responsive to my questions and concerns</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		24407	59.5	2487	49.0
Often:	*		14020	34.2	1883	37.1
Infrequently:	*		2138	5.2	588	11.6
Never:	*		453	1.1	113	2.2
No Basis to Judge:	*		2784	-	322	-
Overall Standard Frequency:	92.9					

GSS: L 3.2 Development and Use of Staff Leadership Skills	<p>Staff: Staff members have opportunities to serve in a variety of leadership roles.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2394	45.4
Often:	*		*		2166	41.1
Infrequently:	*		*		646	12.3
Never:	*		*		65	1.2
No Basis to Judge:	*		*		192	-
Overall Standard Frequency:	86.5					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

GSS: L 3.3 Use of Central Office, Regional, and State Resources	<p>Staff: Our school receives help from outside agencies like Metro RESA, colleges, businesses and the Ga. Dept. of Education.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		1152	30.8
Often:	*		*		1787	47.8
Infrequently:	*		*		718	19.2
Never:	*		*		85	2.3
No Basis to Judge:	*		*		1630	-
Overall Standard Frequency:	78.6					

GSS: L 4.1 School Leadership Team Operational and Representative	<p>Staff: Our school has a fully operational Leadership Team that is representative of our entire staff. The team conducts regular, results-driven meetings and exists to address student achievement and overall academic success.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3225	66.5
Often:	*		*		1275	26.3
Infrequently:	*		*		294	6.1
Never:	*		*		58	1.2
No Basis to Judge:	*		*		339	-
Overall Standard Frequency:	92.8					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.81

GSS: L 4.2 Protocols for School Leadership Team Operation	<p>Staff: Our Leadership Team has a system for handling business, making decisions, and solving problems.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2865	62.7
Often:	*		*		1408	30.8
Infrequently:	*		*		245	5.4
Never:	*		*		51	1.1
No Basis to Judge:	*		*		684	-
Overall Standard Frequency:	93.5					

GSS: L 4.3 School Leadership Team Data-Driven	<p>Staff: Our Leadership Team uses current data to identify student achievement needs.</p> <p>Staff: Our Leadership Team uses current data to identify school performance needs.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		6756	70.0
Often:	*		*		2591	26.9
Infrequently:	*		*		262	2.7
Never:	*		*		37	0.4
No Basis to Judge:	*		*		914	-
Overall Standard Frequency:	96.9					

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: The administration at my student's school is effective.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		12045	57.5	*	
Often:	*		7625	36.4	*	
Infrequently:	*		1030	4.9	*	
Never:	*		230	1.1	*	
No Basis to Judge:	*		1170	-	*	
Overall Standard Frequency:	93.9					

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.59

<p>GSS: SC 1.1 School Culture Supports Academic Achievement of Learners</p>	<p>Staff: Our school provides support to promote the academic achievement of all learners.</p> <p>Parent: The overall school culture provides support and practices that provide for the academic achievement of all learners.</p> <p>Student: I know how to ask for help if I don't understand the lesson.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	32920	52.8	13287	62.7	3455	68.1
Often:	22343	35.8	6967	32.9	1432	28.2
Infrequently:	5364	8.6	806	3.8	170	3.3
Never:	1724	2.8	137	0.6	20	0.4
No Basis to Judge:	1866	-	677	-	69	-
Overall Standard Frequency:	90.7					

<p>GSS: SC 1.2 / 1.3 School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners</p>	<p>Staff: Our school supports and enhances the social and emotional growth and development of all learners.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3119	62.2
Often:	*		*		1614	32.2
Infrequently:	*		*		257	5.1
Never:	*		*		27	0.5
No Basis to Judge:	*		*		101	-
Overall Standard Frequency:	94.4					

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.59

GSS: SC 2.1 Rules, Practices, and Procedures Support Positive Relationships and Interactions	<p>Staff: School policies, practices, and experiences promote respect for individual differences.</p> <p>Parent: The overall school culture supports and enhances the sense of belonging for all students.</p> <p>Parent: At this school, people are treated fairly and with respect.</p> <p>Student: All cultures are respected and valued at my school.</p> <p>Student: Students here get along well with each other.</p> <p>Student: I am expected to respect teachers, administrators, and other students.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	94590	52.5	24113	57.7	3482	63.8
Often:	55787	31.0	15075	36.0	1646	30.2
Infrequently:	19841	11.0	2234	5.3	286	5.2
Never:	9882	5.5	401	1.0	40	0.7
No Basis to Judge:	11377	-	2242	-	61	-
Overall Standard Frequency:	85.6					

GSS: SC 2.2 School Celebrates and Acknowledges Achievements and Accomplishments	<p>Staff: Our school celebrates the achievement and accomplishments of our students, staff, and school community.</p> <p>Parent: The school ensures that celebrations of achievement occur in the school.</p> <p>Student: The principal and others frequently celebrate student achievement.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	22934	38.0	11538	55.5	3351	61.6
Often:	21636	35.8	7606	36.6	1684	31.0
Infrequently:	11675	19.3	1426	6.9	376	6.9
Never:	4109	6.8	211	1.0	29	0.5
No Basis to Judge:	3535	-	1213	-	31	-
Overall Standard Frequency:	79.4					

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.59

GSS: SC 2.4 School Reinforces Self-Governance and Self-Improvement of Students and Staff	<p>Staff: Our school culture reflects an atmosphere of trust and openness among all stakeholders.</p> <p>Parent: There is at least one adult in the school I can talk to.</p> <p>Parent: I am comfortable talking with administrators at my student's school about concerns.</p> <p>Student: There is an administrator at my school that I can talk with if I have a problem.</p> <p>Student: There is at least one adult in the school I can talk to.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	59047	49.5	27680	66.4	2468	47.0
Often:	34293	28.7	11459	27.5	1939	36.9
Infrequently:	14722	12.3	1873	4.5	680	13.0
Never:	11343	9.5	648	1.6	161	3.1
No Basis to Judge:	9159	-	2262	-	118	-
Overall Standard Frequency:	82.3					

STATISTICAL INFORMATION

(Unaudited)

The following detailed statistical information is presented as a context for understanding what the the financial statements, note disclosures, and required supplementary information says about the overall financial position.

Contents:

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance has changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's major revenue sources.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current level of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the District's financial report relate to the services the District provides and the activities it performs.

Sources:

Unless otherwise noted, the information contained here is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB 34 in 2002; schedules presenting government-wide information include information beginning that year.



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**COBB COUNTY SCHOOL DISTRICT
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

Net Asset Components	Fiscal Year			
	<u>June 30, 2002</u>	<u>June 30, 2003 (a)</u>	<u>June 30, 2004 (a)</u>	<u>June 30, 2005 (a)</u>
Invested in Capital Assets, Net of Related Debt	\$ 379,799	\$ 543,172	\$ 508,226	\$ 653,443
Restricted	21,239	16,989	18,340	11,361
Unrestricted	<u>148,641</u>	<u>76,861</u>	<u>217,726</u>	<u>238,391</u>
Total Primary Government Net Assets	<u>\$ 549,679</u>	<u>\$ 637,022</u>	<u>\$ 744,292</u>	<u>\$ 903,195</u>

(a) Years after implementation of GASB Statement No. 34

Source: District Records

Fiscal Year					
<u>June 30, 2006 (a)</u>	<u>June 30, 2007 (a)</u>	<u>June 30, 2008 (a)</u>	<u>June 30, 2009 (a)</u>	<u>June 30, 2010 (a)</u>	<u>June 30, 2011(a)</u>
\$ 873,831	\$ 877,694	\$ 1,054,860	\$ 1,060,388	\$ 1,054,911	\$ 1,066,545
6,777	11,785	1,826	1,523	1,356	185,278
<u>170,994</u>	<u>319,370</u>	<u>227,758</u>	<u>244,178</u>	<u>285,849</u>	<u>171,646</u>
<u>\$ 1,051,602</u>	<u>\$ 1,208,849</u>	<u>\$ 1,284,444</u>	<u>\$ 1,306,089</u>	<u>\$ 1,342,116</u>	<u>\$ 1,423,469</u>

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN NET ASSETS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

	Fiscal Year			
	June 30, 2002	June 30, 2003 (a)	June 30, 2004 (a)	June 30, 2005 (a)
Expenses				
Governmental Activities:				
Instruction	\$ 511,282	\$ 570,553	\$ 564,592	\$ 581,871
Pupil Services	18,284	20,391	20,529	22,342
Instructional Services	24,398	28,920	32,235	32,643
School and Administrative Services	127,317	136,238	141,537	142,323
Student Transportation	32,404	36,097	37,444	40,610
Maintenance and Operations	45,790	47,910	45,096	47,238
Student Activities	31,094	32,401	33,023	29,401
Interest and Fiscal Charges	13,622	10,307	8,004	6,375
Total Governmental Expenses	<u>\$ 804,191</u>	<u>\$ 882,817</u>	<u>\$ 882,460</u>	<u>\$ 902,803</u>
Program Revenues				
Governmental Activities:				
Charges For Services:				
Instruction	\$ 1,615	\$ 1,281	\$ 1,326	\$ 1,340
Pupil Services	8	7	7	12
School and Administrative Services	34,755	36,186	39,166	41,514
Maintenance and Operations	519	985	1,360	833
Student Activities	32,255	33,059	34,881	30,438
Operating Grants and Contributions	48,149	396,829	398,800	397,845
Capital Grants and Contributions	17,385	15,204	8,404	38,203
Total Program Revenues	<u>\$ 134,686</u>	<u>\$ 483,551</u>	<u>\$ 483,944</u>	<u>\$ 510,185</u>
Governmental Net Expenses	<u>\$ (669,505)</u>	<u>\$ (399,266)</u>	<u>\$ (398,516)</u>	<u>\$ (392,618)</u>
General Revenues and Other Changes in Net Assets				
General Revenues				
Taxes:				
Property Taxes Levied for General Purposes	\$ 301,596	\$ 353,596	\$ 368,618	\$ 380,687
Property Taxes Levied for Debt Service	18,793	18,344	18,691	19,279
Sales Tax	111,056	103,256	108,864	115,673
Intergovernmental	332,100	6,653	4,951	6,283
Tuition and Fees	-	-	28	-
Interest Income	6,962	4,535	4,036	9,447
Insurance and Damage Recoveries	55	8	3	1
Gain on Sale of Net Assets	1	(154)	-	-
Other	604	371	595	500
Total General Revenues	<u>\$ 771,167</u>	<u>\$ 486,609</u>	<u>\$ 505,786</u>	<u>\$ 531,870</u>
Extraordinary Item:				
Gain after Insurance Recovery	-	-	-	-
Change in Net Assets	<u>\$ 101,662</u>	<u>\$ 87,343</u>	<u>\$ 107,270</u>	<u>\$ 139,252</u>

(a) Years after implementation of GASB Statement No. 34

Source: District Records

Fiscal Year					
June 30, 2006 (a)	June 30, 2007 (a)	June 30, 2008 (a)	June 30, 2009 (a)	June 30, 2010 (a)	June 30, 2011(a)
\$ 629,565	\$ 690,562	\$ 729,888	\$ 737,527	\$ 737,900	\$ 689,680
24,453	25,523	27,550	29,467	31,584	30,563
36,513	38,970	48,324	47,395	46,721	48,853
149,359	171,343	186,033	182,836	165,345	152,083
43,660	45,646	49,432	47,802	46,513	43,563
53,565	55,836	58,822	61,988	60,912	56,608
29,476	-	-	-	-	28,930
4,500	4,606	2,413	300	-	93
<u>\$ 971,091</u>	<u>\$ 1,032,486</u>	<u>\$ 1,102,462</u>	<u>\$ 1,107,315</u>	<u>\$ 1,088,975</u>	<u>\$ 1,050,373</u>
\$ 1,361	\$ 1,205	\$ 1,481	\$ 1,276	\$ 1,184	\$ 1,241
13	6	11	11	10	13
40,710	44,245	44,199	43,557	41,142	27,312
840	893	1,110	2,254	1,332	909
29,651	-	-	-	-	28,721
437,251	481,508	501,582	468,115	491,465	518,300
20,306	34,884	866	2,739	199	541
<u>\$ 530,132</u>	<u>\$ 562,741</u>	<u>\$ 549,249</u>	<u>\$ 517,952</u>	<u>\$ 535,332</u>	<u>\$ 577,037</u>
<u>\$ (440,959)</u>	<u>\$ (469,745)</u>	<u>\$ (553,213)</u>	<u>\$ (589,363)</u>	<u>\$ (553,643)</u>	<u>\$ (473,336)</u>
\$ 412,017	\$ 445,840	\$ 466,320	\$ 482,690	\$ 470,456	\$ 423,694
20,851	22,473	1,415	142	52	43
125,742	129,099	128,043	110,242	112,395	113,739
12,928	14,178	17,428	7,307	2,323	1,475
-	-	-	-	-	-
17,178	21,231	15,070	5,931	2,979	3,070
2	4	-	-	-	-
-	-	-	-	-	-
648	523	532	876	953	2,962
<u>\$ 589,366</u>	<u>\$ 633,348</u>	<u>\$ 628,808</u>	<u>\$ 607,188</u>	<u>\$ 589,158</u>	<u>\$ 544,983</u>
-	-	-	-	512	-
<u>\$ 148,407</u>	<u>\$ 163,603</u>	<u>\$ 75,595</u>	<u>\$ 17,825</u>	<u>\$ 36,027</u>	<u>\$ 71,647</u>

**COBB COUNTY SCHOOL DISTRICT
 FUND BALANCES, GOVERNMENTAL FUNDS
 LAST TEN FISCAL YEARS (a)**

(amounts expressed in thousands)

	Fiscal Year			
	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005
General Fund				
Reserved	\$ 11,254	\$ 18,743	\$ 17,008	\$ 18,418
Unreserved	34,531	40,403	41,832	51,463
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Total General Fund	<u>\$ 45,785</u>	<u>\$ 59,146</u>	<u>\$ 58,840</u>	<u>\$ 69,881</u>
All Other Governmental Funds				
Reserved	\$ 57,325	\$ 32,801	\$ 178,103	\$ 79,166
Unreserved, reported in:				
Special Revenues Funds	8,411	11,379	16,175	20,543
Capital Projects Funds	(53,311)	(14,049)	(130,328)	(43,463)
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Total All Other Governmental Funds	<u>\$ 12,425</u>	<u>\$ 30,131</u>	<u>\$ 63,950</u>	<u>\$ 56,246</u>

(a) Includes all Governmental Funds

(b) Years after implementation of GASB Statement 54

Source: District Records

Fiscal Year

June 30, 2006	June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011 (b)
\$ 18,825	\$ 28,335	\$ 26,739	\$ 2,714	\$ 5,823	\$ -
93,944	114,566	101,848	77,575	79,783	-
-	-	-	-	-	324
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	46,256
-	-	-	-	-	99,863
<u>\$ 112,769</u>	<u>\$ 142,901</u>	<u>\$ 128,587</u>	<u>\$ 80,289</u>	<u>\$ 85,606</u>	<u>\$ 146,443</u>
\$ 127,327	\$ 61,017	\$ 21,580	\$ 24,165	\$ 67,008	\$ -
24,459	22,063	22,627	20,470	22,966	-
(88,793)	(18,507)	53,105	115,594	108,716	-
-	-	-	-	-	1,365
-	-	-	-	-	136,076
-	-	-	-	-	11,646
-	-	-	-	-	11,893
<u>\$ 62,993</u>	<u>\$ 64,573</u>	<u>\$ 97,312</u>	<u>\$ 160,229</u>	<u>\$ 198,690</u>	<u>\$ 160,980</u>

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

	Fiscal Year			
	2002	2003 (a)	2004 (a)	2005 (a)
REVENUES:				
Taxes	\$ 428,902	\$ 471,265	\$ 491,878	\$ 512,566
Intergovernmental	397,513	418,577	411,814	442,157
Tuition and Fees	57,552	58,375	60,578	58,275
Interest Income	6,962	4,535	4,036	9,447
Insurance and Damage Recoveries	55	8	3	1
Rentals	-	603	970	433
Athletic Ticket Sales	2,379	2,652	2,991	3,219
Other	726	480	937	639
Total Revenues	<u>894,089</u>	<u>956,495</u>	<u>973,207</u>	<u>1,026,737</u>
EXPENDITURES:				
Current:				
Instruction	485,428	532,608	538,504	545,466
Pupil Services	15,495	17,102	17,729	19,280
Instructional Services	23,381	27,294	31,182	31,060
School and Administrative Services	112,121	118,351	120,842	125,244
Student Transportation	27,567	30,677	32,506	34,900
Maintenance and Operations	45,026	46,495	44,591	46,116
Student Activities	31,094	32,401	33,023	29,401
Interest and Fiscal Charges	-	-	-	-
Capital Outlay	110,782	71,058	74,898	139,852
Debt Service:				
Principal Retirement	38,160	39,560	41,501	44,462
Interest and Fiscal Charges	14,339	11,160	8,838	8,095
Total Expenditures	<u>903,393</u>	<u>926,706</u>	<u>943,614</u>	<u>1,023,876</u>
Excess of Revenues Over (Under) Expenditures	<u>(9,304)</u>	<u>29,789</u>	<u>29,593</u>	<u>2,861</u>
Other Financing Sources (Uses):				
Transfers-In	23,772	30,468	24,669	24,938
Transfers-Out	(26,672)	(33,416)	(27,904)	(26,032)
Sale of Capital Assets	149	11	1,843	2
Proceeds from Capital Lease Agreements	4,126	4,215	5,312	-
Deferred Amount of Refunding	-	-	-	(1,289)
Premium on Bonds Issued	-	-	-	4,062
Refunding Bonds Redeemed	-	-	-	(128,870) (b)
Refunding Bonds Issued	-	-	-	127,665 (b)
Total Other Financing Sources (Uses)	<u>1,375</u>	<u>1,278</u>	<u>3,920</u>	<u>476</u>
Extraordinary Item:				
Proceeds from Insurance Recovery	-	-	-	-
Net Change in Fund Balances	<u>\$ (7,929)</u>	<u>\$ 31,067</u>	<u>\$ 33,513</u>	<u>\$ 3,337</u>
Non-Capitalized Expenditures		\$ 879,302	\$ 873,979	\$ 900,487
Capitalized Expenditures		47,404	69,635	123,389
Total Expenditures		<u>\$ 926,706</u>	<u>\$ 943,614</u>	<u>\$ 1,023,876</u>
Debt Service as a Percentage of Non Capitalized Expenditures	6.62%	5.77%	5.76%	5.84%

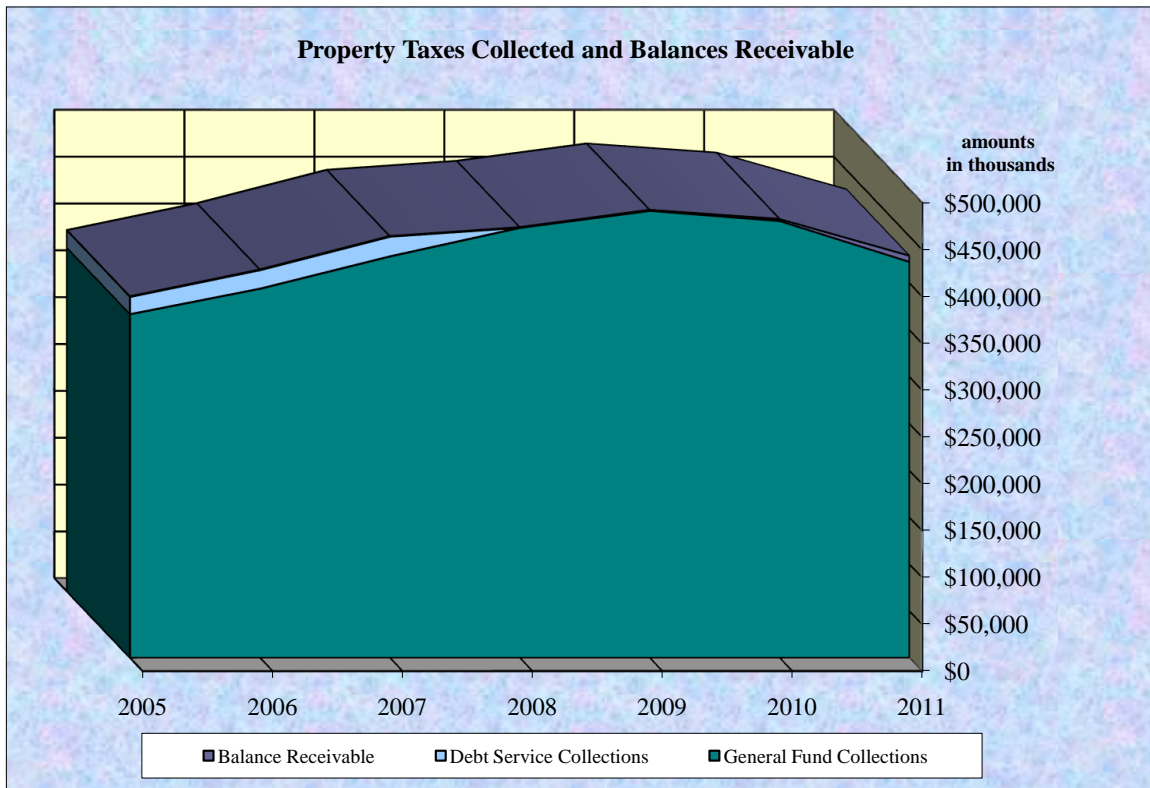
(a) Years after implementation of GASB Statement No. 34

(b) In fiscal year 2005, the District issued \$127,665,000 of general obligation bonds for a refunding of \$128,870,000 of series 1995 general obligation bonds. The refunding was undertaken to reduce total future debt service payments.

Source: District Records

Fiscal Year						
2006 (a)	2007 (a)	2008 (a)	2009 (a)	2010 (a)	2011	
\$ 555,012	\$ 593,038	\$ 589,915	\$ 585,637	\$ 574,944	\$ 540,938	
470,136	529,965	519,632	477,654	493,883	520,316	
58,905	34,488	34,795	33,143	31,684	54,410	
17,178	21,231	15,070	5,931	2,979	3,070	
2	4	1	11	3	-	
334	397	631	1,824	897	466	
2,908	-	-	-	-	3,320	
<u>1,000</u>	<u>782</u>	<u>735</u>	<u>1,374</u>	<u>1,060</u>	<u>2,753</u>	
<u>1,105,475</u>	<u>1,179,905</u>	<u>1,160,779</u>	<u>1,105,574</u>	<u>1,105,450</u>	<u>1,125,273</u>	
573,603	653,593	700,308	692,193	675,152	634,684	
20,998	23,117	25,206	25,770	26,636	25,611	
33,948	37,193	46,992	45,427	43,890	47,255	
126,927	154,002	167,644	164,325	142,959	148,066	
37,443	40,328	45,002	43,938	41,949	40,509	
51,251	55,007	58,119	61,237	59,112	56,584	
29,476	-	-	-	-	28,930	
-	-	-	-	-	93	
147,980	131,234	92,901	48,372	75,261	128,890	
46,561	49,699	1,810	7,376	-	-	
<u>6,320</u>	<u>6,092</u>	<u>2,413</u>	<u>300</u>	<u>-</u>	<u>-</u>	
<u>1,074,507</u>	<u>1,150,265</u>	<u>1,140,395</u>	<u>1,088,938</u>	<u>1,064,959</u>	<u>1,110,622</u>	
<u>30,968</u>	<u>29,640</u>	<u>20,384</u>	<u>16,636</u>	<u>40,491</u>	<u>14,651</u>	
34,827	25,953	6,345	3,576	3,492	27,953	
(35,992)	(27,730)	(8,476)	(5,696)	(4,271)	(29,451)	
181	340	172	103	114	268	
-	9,865	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
<u>(984)</u>	<u>8,428</u>	<u>(1,959)</u>	<u>(2,017)</u>	<u>(665)</u>	<u>(1,230)</u>	
-	-	-	-	<u>3,952</u>	-	
<u>\$ 29,984</u>	<u>\$ 38,068</u>	<u>\$ 18,425</u>	<u>\$ 14,619</u>	<u>\$ 43,778</u>	<u>\$ 13,421</u>	
\$ 962,671	\$ 1,028,751	\$ 1,055,849	\$ 1,050,220	\$ 1,019,111	\$ 994,729	
<u>111,836</u>	<u>121,514</u>	<u>84,546</u>	<u>38,718</u>	<u>45,848</u>	<u>115,893</u>	
<u>\$ 1,074,507</u>	<u>\$ 1,150,265</u>	<u>\$ 1,140,395</u>	<u>\$ 1,088,938</u>	<u>\$ 1,064,959</u>	<u>\$ 1,110,622</u>	
5.49%	5.42%	0.40%	0.73%	-	-	

**COBB COUNTY SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
JUNE 30, 2011**



Balances as of June 30, 2011 (amounts expressed in thousands)

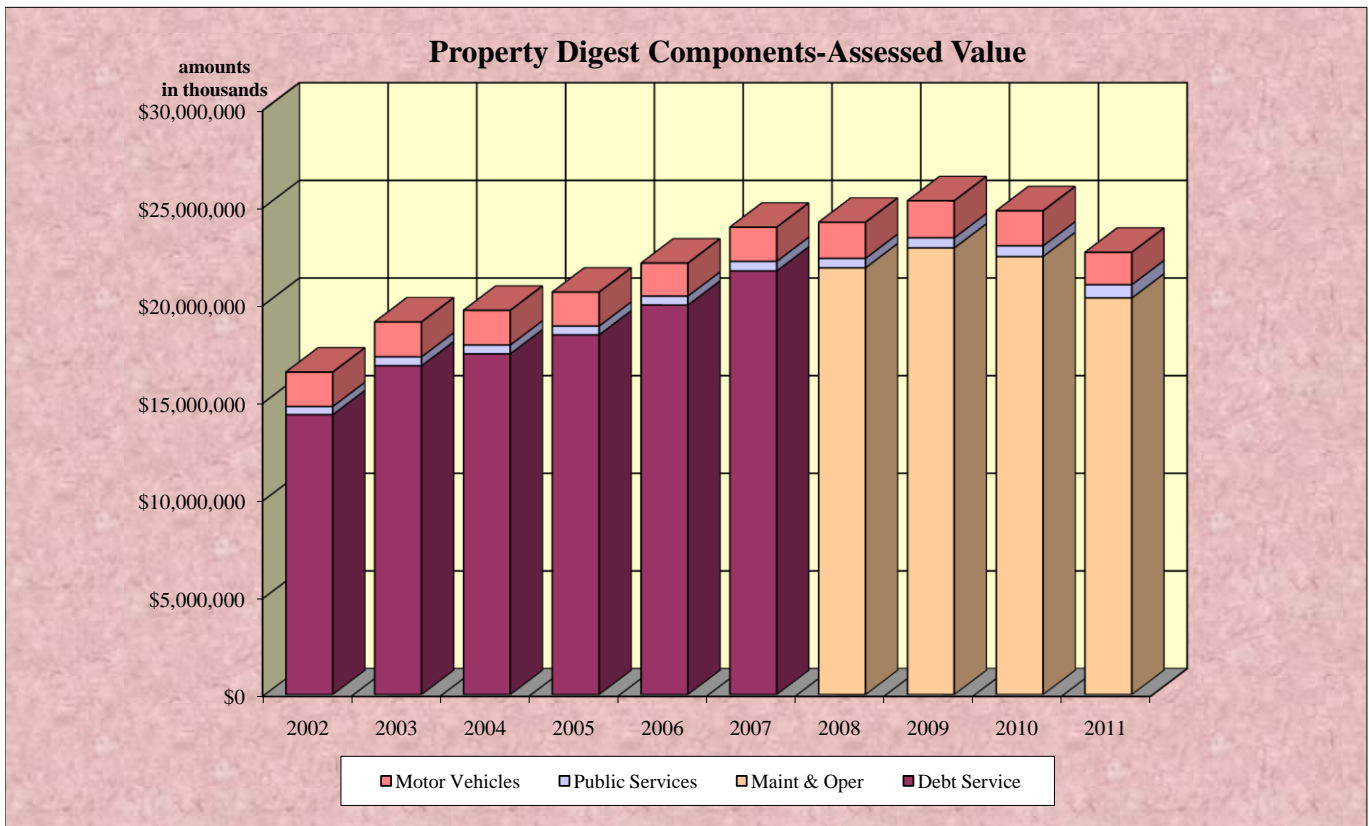
	2005	2006	2007	2008	2009	2010	2011	Total
General Fund:								
Total Taxes Levied	\$ 366,961	\$ 394,318	\$ 428,739	\$ 459,381	\$ 477,932	\$ 468,234	\$ 429,113	\$ 3,024,678
Collected or Released:								
Current Year	\$ 364,372	\$ 391,222	\$ 424,419	\$ 454,048	\$ 470,480	\$ 460,995	\$ 422,495	\$ 2,988,031
% of Total Taxes Levied	99.29%	99.21%	98.99%	98.84%	98.44%	98.45%	98.46%	98.79%
Subsequent Years	2,420	2,792	4,093	4,954	6,656	5,253	-	26,168
Total Coll. or Released	\$ 366,792	\$ 394,014	\$ 428,512	\$ 459,002	\$ 477,136	\$ 466,248	\$ 422,495	\$ 3,014,199
Balance Receivable	\$ 169	\$ 304	\$ 227	\$ 379	\$ 796	\$ 1,986	\$ 6,618	\$ 10,479
% Collected/Released	99.95%	99.92%	99.95%	99.92%	99.83%	99.58%	98.46%	99.65%
Debt Service Fund:(a)								
Total Taxes Levied	\$ 18,549	\$ 19,886	\$ 21,109	\$ -	\$ -	\$ -	\$ -	\$ 59,544
Collected or Released:								
Current Year	\$ 18,413	\$ 19,722	\$ 20,872	\$ -	\$ -	\$ -	\$ -	\$ 59,007
% of Total Taxes Levied	99.27%	99.18%	98.88%	-	-	-	-	99.10%
Subsequent Years	128	148	214	-	-	-	-	490
Total Coll. or Released	\$ 18,541	\$ 19,870	\$ 21,086	\$ -	\$ -	\$ -	\$ -	\$ 59,497
Balance Receivable	\$ 8	\$ 16	\$ 23	\$ -	\$ -	\$ -	\$ -	\$ 47
% Collected/Released	99.96%	99.92%	99.89%	0.00%	0.00%	0.00%	0.00%	99.92%
Total - All Funds:								
Total Taxes Levied	\$ 385,510	\$ 414,204	\$ 449,848	\$ 459,381	\$ 477,932	\$ 468,234	\$ 429,113	\$ 3,084,222
Collected or Released:								
Current Year	\$ 382,785	\$ 410,944	\$ 445,291	\$ 454,048	\$ 470,480	\$ 460,995	\$ 422,495	\$ 3,047,038
% of Total Taxes Levied	99.29%	99.21%	98.99%	98.84%	98.44%	98.45%	98.46%	98.79%
Subsequent Years	2,548	2,940	4,307	4,954	6,656	5,253	-	26,658
Total Coll. or Released	\$ 385,333	\$ 413,884	\$ 449,598	\$ 459,002	\$ 477,136	\$ 466,248	\$ 422,495	\$ 3,073,696
Balance Receivable	\$ 177	\$ 320	\$ 250	\$ 379	\$ 796	\$ 1,986	\$ 6,618	\$ 10,526
% Collected/Released	99.95%	99.92%	99.94%	99.92%	99.83%	99.58%	98.46%	99.66%

Note: Only seven years of data is presented because the Georgia statute of limitations for collection of delinquent taxes is seven years.

(a) Debt Service millage discontinued July 2007. Debt Service was fully paid by the end of fiscal year 2007.

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

Fiscal Year	Net M & O For Maintenance and Operations of Schools		Net Bond For Debt Service of School Bonds		Public Services Digest	Motor Vehicles Digest	Total Assessed Value	Estimated Actual Value	Direct Rate
	Real Property	Personal Property	Real Property	Personal Property					
2002	11,804,325	1,296,368	13,041,240	1,296,368	418,416	1,758,025	16,514,049	41,285,123	19.00%
2003	14,221,023	1,337,804	15,501,647	1,337,804	457,613	1,783,997	19,081,061	47,702,651	19.00%
2004	14,869,386	1,278,400	16,174,359	1,278,400	451,723	1,774,879	19,679,361	49,198,403	19.00%
2005	15,849,951	1,276,988	17,146,090	1,276,988	450,043	1,736,742	20,609,863	51,524,657	19.00%
2006	17,288,487	1,319,018	18,630,090	1,319,018	457,754	1,688,346	22,095,208	55,238,019	19.00%
2007	18,981,827	1,344,532	20,349,394	1,344,532	491,717	1,747,132	23,932,775	59,831,937	19.00%
2008	20,510,838	1,343,632	-	-	485,234	1,845,671	24,185,375	60,463,438	18.90%
2009	21,420,500	1,451,112	-	-	523,121	1,892,692	25,287,425	63,218,563	18.90%
2010	21,007,134	1,424,923	-	-	547,675	1,794,543	24,774,275	61,935,688	18.90%
2011	18,958,062	1,352,078	-	-	680,936	1,658,511	22,649,587	56,623,969	18.90%

Note: Prior to 2008, the property digest for debt service of school bonds included properties annexed by the City of Marietta which were no longer taxed for general operations but were still taxed for unpaid school bonds issued before the date of annexation.

Taxes levied for debt service were discontinued in July, 2007 after bonds were fully paid in fiscal year 2007. Prior to 2008,

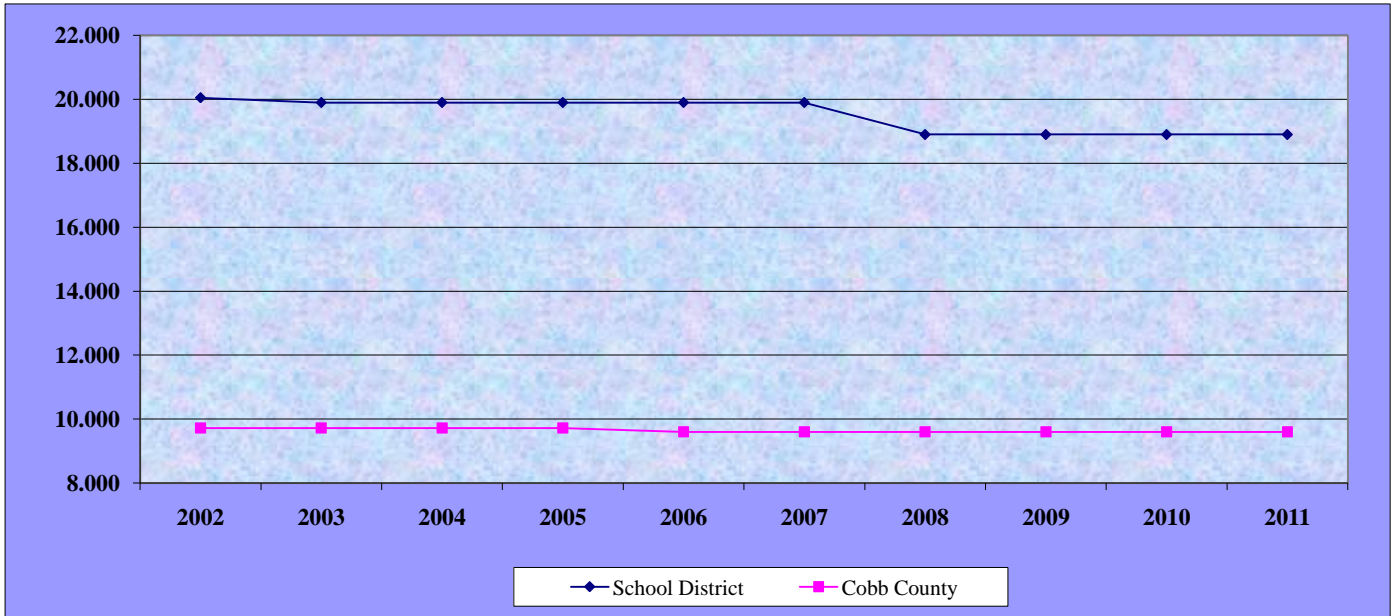
Maintenance and Operations were included in the bonds amount; therefore, in 2008 through 2010, only the M & O is reflected.

Property Taxes - Assessments are based on 40% of the appraised market value by law as of January 1 each year.

School tax by law cannot be greater than 20 mills per dollar for the support and maintenance of education.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
 DIRECT AND OVERLAPPING PROPERTY TAX RATES
 LAST TEN FISCAL YEARS
 JUNE 30, 2011**

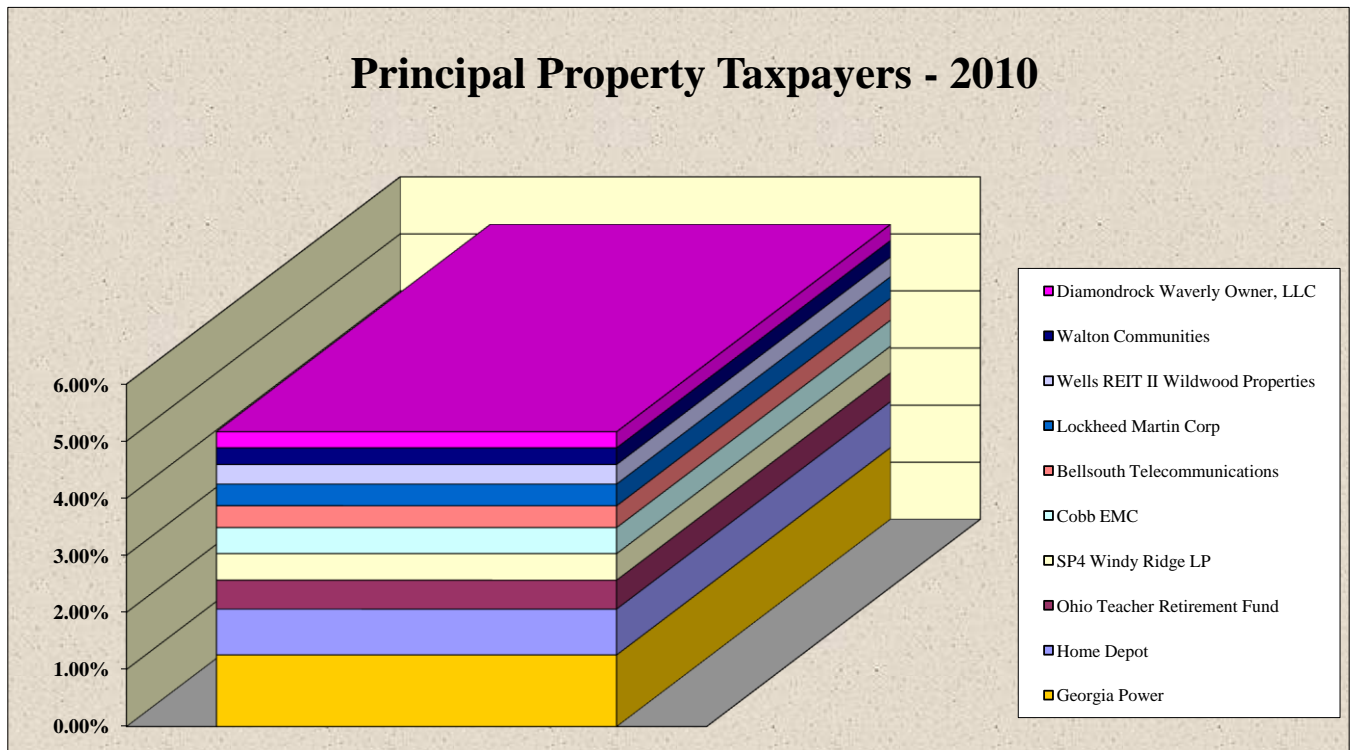


(all tax rates are per \$1000 assessed valuation)

Fiscal Year	Additional Millages (a)														State Tax
	Cobb County		Cobb County		Acworth		Austell		Kennesaw		Powder Springs		Smvrna		
	School District	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	
2002	19.00	1.05	9.22	0.50	7.73	-	3.36	-	6.75	-	7.00	-	10.10	-	0.25
2003	19.00	0.90	9.45	0.27	7.50	-	3.12	-	6.75	-	7.00	-	9.85	-	0.25
2004	19.00	0.90	9.50	0.22	7.45	-	3.12	-	6.75	-	7.00	-	9.70	-	0.25
2005	19.00	0.90	9.50	0.22	7.37	-	3.12	-	6.75	-	8.50	-	9.65	-	0.25
2006	19.00	0.90	9.38	0.22	7.87	-	3.12	-	6.75	1.50	8.50	-	9.57	-	0.25
2007	19.00	0.90	9.38	0.22	7.68	-	3.12	-	6.75	1.50	8.50	-	9.17	-	0.25
2008	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2009	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2010	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2011	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25

(a) Taxpayers residing in cities are responsible for School District, County and State taxes.
 Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
DECEMBER 31, 2010 AND NINE YEARS AGO (a)**



Taxpayer	Type of Business	December 31, 2010			December 31, 2001		
		Rank	Taxes Levied	Percent of Total Taxes Levied	Rank	Taxes Levied	Percent of Total Taxes Levied
Georgia Power	Utilities	1	\$ 5,388,594	1.256%	6	\$ 1,625,000	0.528%
Home Depot	Retail	2	3,448,511	0.804%	2	2,397,000	0.779%
Ohio Teacher Retirement Fund	Investment	3	2,173,174	0.506%	-	-	-
SP4 Windy Ridge LP	Real Estate	4	1,995,730	0.465%	-	-	-
Cobb EMC	Utilities	5	1,955,944	0.456%	7	1,348,000	0.438%
Bellsouth Telecommunications	Utilities	6	1,636,353	0.381%	4	2,168,000	0.705%
Lockheed Martin Corp	Aircraft	7	1,635,099	0.381%	5	1,743,000	0.567%
Wells REIT II Wildwood Properties	Real Estate	8	1,471,885	0.343%	1	3,276,000	1.065%
Walton Communities	Real Estate	9	1,254,591	0.292%	-	-	-
Diamondrock Waverly Owner, LLC	Real Estate	10	1,201,984	0.280%	-	-	-
Post Properties	Real Estate	-	-	-	3	2,273,000	0.739%
State of California Public Employees	Real Estate	-	-	-	8	853,000	0.277%
Crow Properties	Real Estate	-	-	-	9	843,000	0.274%
Atlanta Gas Light	Utilities	-	-	-	10	836,000	0.272%
TOTAL			\$ 22,161,865	5.164%		\$ 17,362,000	5.644%

Note: School Millage Rate is 66.67% of total County Rate

Taxes levied are multiplied by 66.67% to arrive at amount of School Taxes

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2010 and nine years earlier, December 31, 2001.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

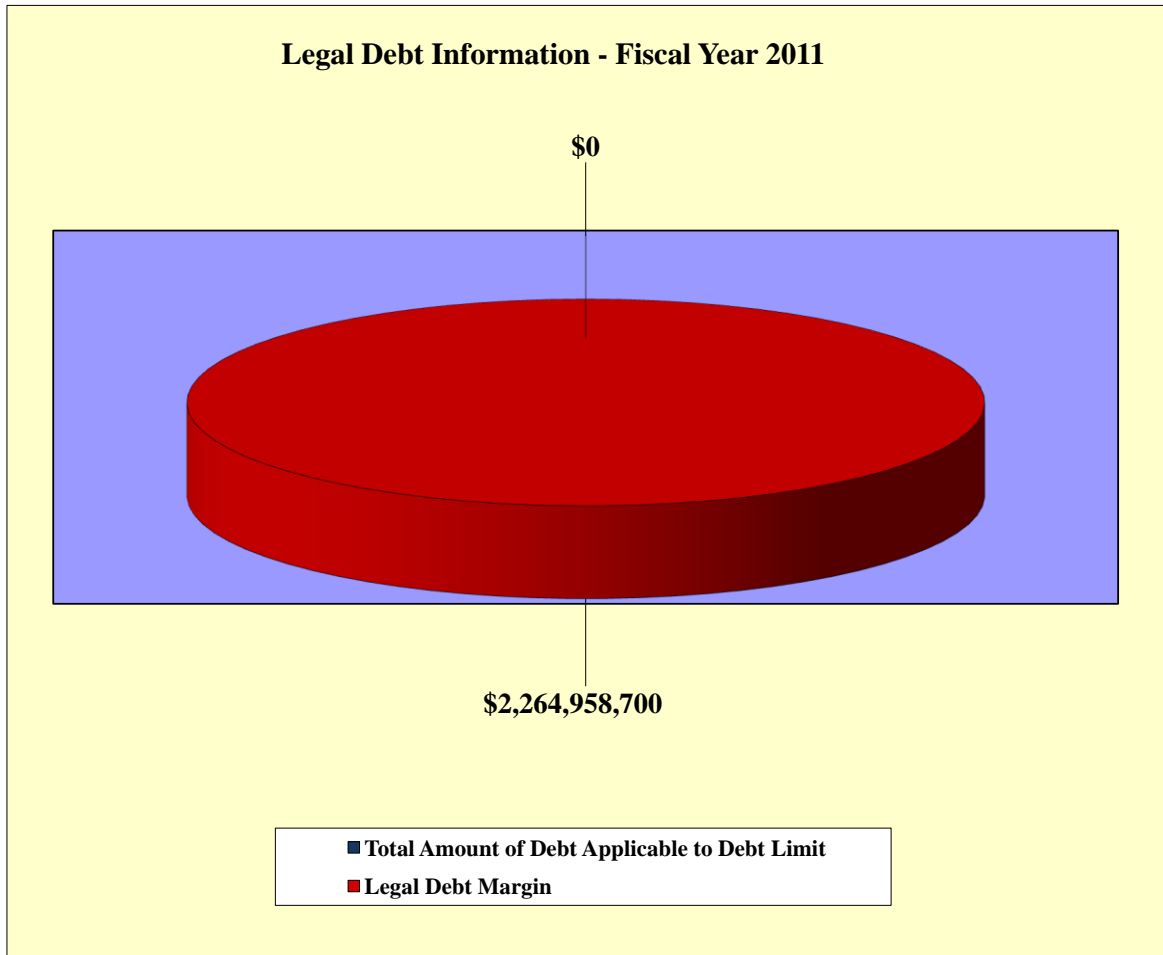
(amounts expressed in thousands)

	Fiscal Year				
	2002	2003	2004	2005	2006
Debt Limit	\$ 1,651,405	\$ 1,908,106	\$ 1,967,936	\$ 2,060,986	\$ 2,209,521
Total debt applicable to limit	\$ 187,557	\$ 156,382	122,907	84,062	42,103
Legal Debt Margin	\$ 1,463,848	\$ 1,751,724	\$ 1,845,029	\$ 1,976,924	\$ 2,167,418
Total debt applicable as a percentage of debt limit	11.36%	8.20%	6.25%	4.08%	1.91%

	Fiscal Year				
	2007	2008	2009	2010	2011
Debt Limit	\$ 2,393,278	\$ 2,418,538	\$ 2,528,743	\$ 2,477,428	\$ 2,264,959
Total debt applicable to limit	\$ -	\$ -	\$ -	\$ -	\$ -
Legal Debt Margin	\$ 2,393,278	\$ 2,418,538	\$ 2,528,743	\$ 2,477,428	\$ 2,264,959
Total debt applicable as a percentage of debt limit	-	-	-	-	-

Source: District Records

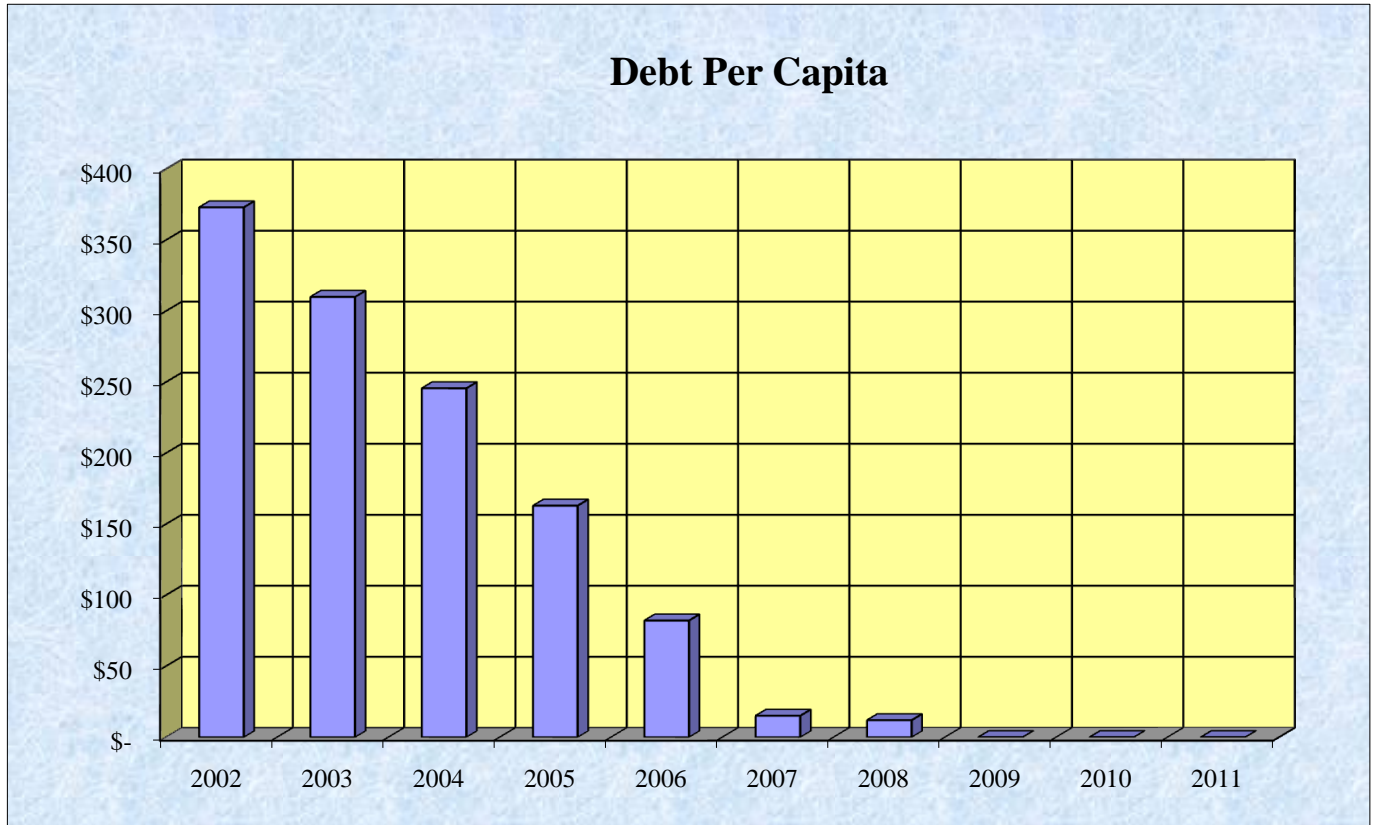
**COBB COUNTY SCHOOL DISTRICT
 LEGAL DEBT MARGIN INFORMATION
 FISCAL YEAR 2011**



Net Assessed Valuation, Cobb County School District, January 1, 2010	<u>\$ 22,649,587,000</u>
Debt Limit - 10% of Assessed Value	\$ 2,264,958,700
Amount of Debt Applicable to Debt Limit:	
Total Bonded Debt	\$ -
Total Amount of Debt Applicable to Debt Limit	<u>\$ -</u>
Legal Debt Margin	<u>\$ 2,264,958,700</u>

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**



(amounts expressed in thousands, except per capita)

Fiscal Year	General Obligation Bonds	Capital Leases	Total Primary Government Debt	Personal Income	Debt as a Percentage of Personal Income	Total Debt Per Capita
2002	\$ 202,005	\$ 10,777	\$ 212,782	\$ 23,009,999	0.92%	\$ 373
2003	166,580	10,857	177,437	23,589,661	0.75%	310
2004	128,870	12,377	141,247	24,751,647	0.57%	246
2005	87,440	8,140	95,580	26,371,168	0.36%	163
2006	44,780	4,239	49,019	28,060,168	0.17%	82
2007	-	9,186	9,186	29,527,141	0.03%	15
2008	-	7,376	7,376	31,260,457	0.02%	12
2009	-	-	-	30,899,585	-	-
2010	-	-	-	N/A	-	-
2011	-	-	-	N/A	-	-

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Population of 633,084 provided by the Atlanta Regional Commission and excludes the City of Marietta.

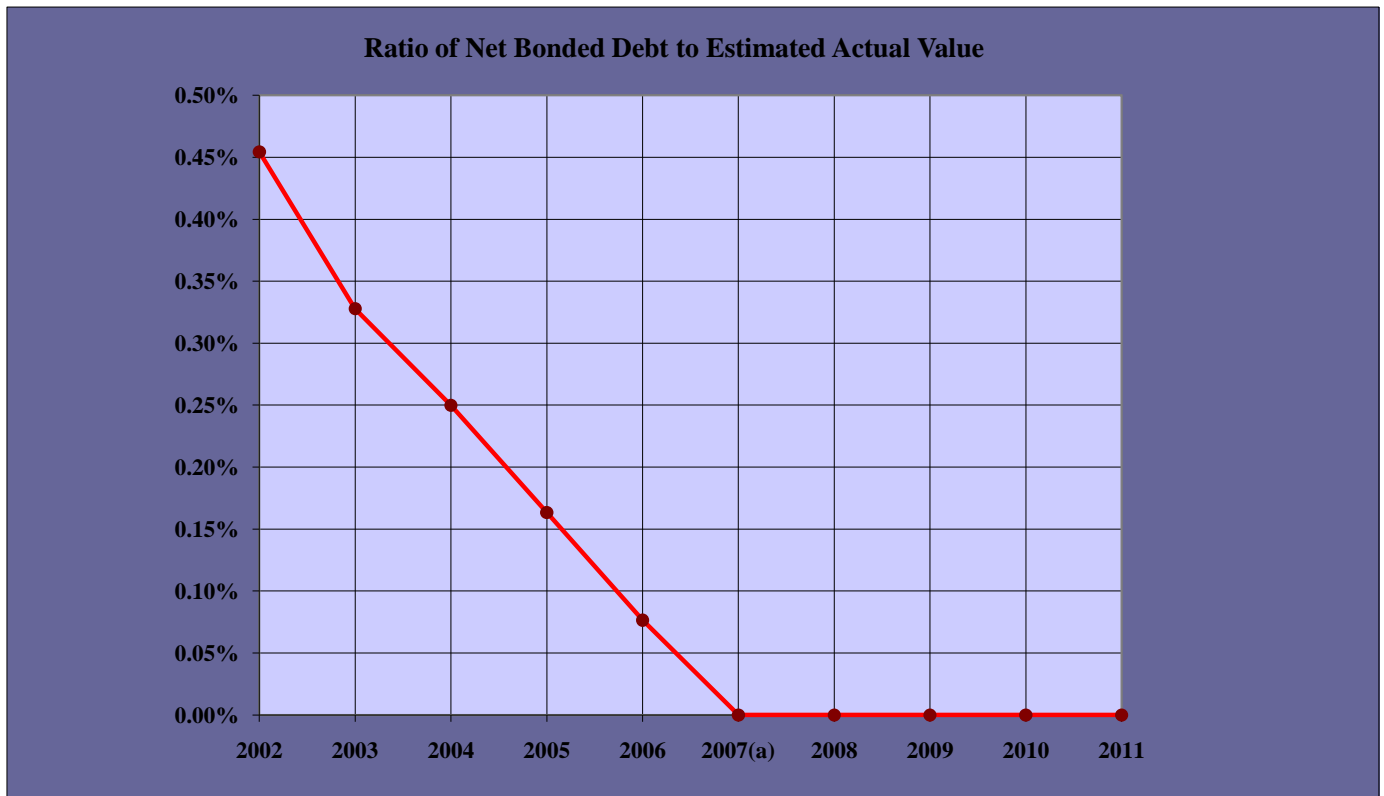
See page 113 for previous years' population.

N/A = Data not currently available from source

Source: District Records

Personal Income: Georgia Department of Labor - US Department of Commerce

**COBB COUNTY SCHOOL DISTRICT
 RATIO OF NET GENERAL BONDED DEBT TO ESTIMATED ACTUAL VALUE
 AND NET BONDED DEBT PER CAPITA
 LAST TEN FISCAL YEARS**

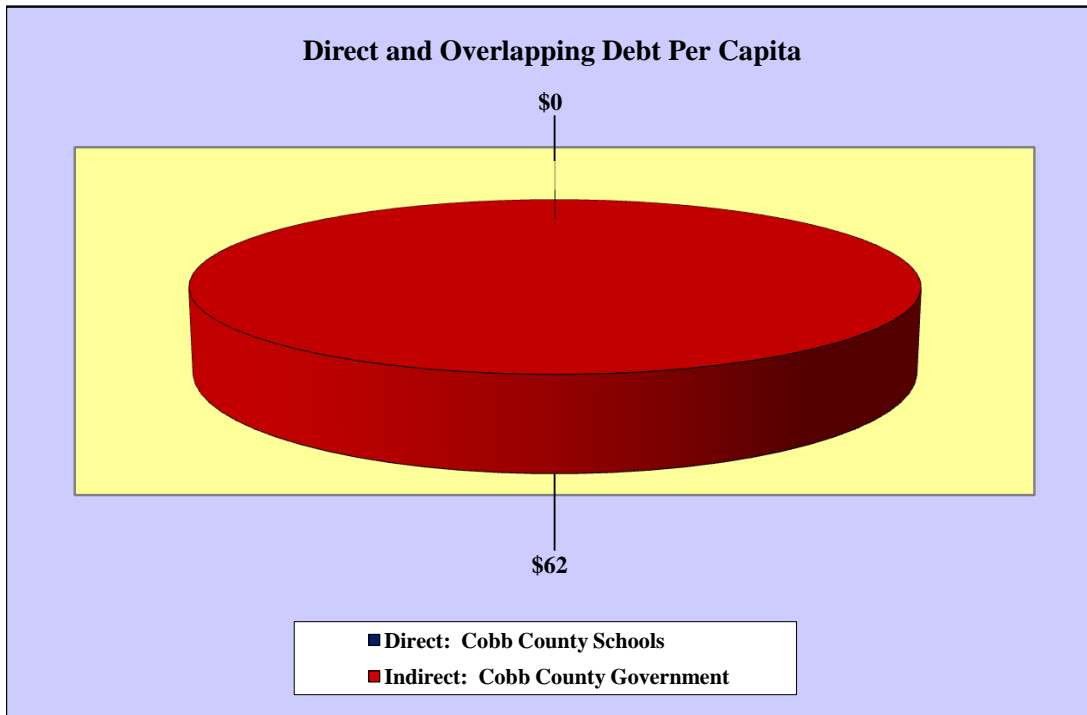


Fiscal Year	Population	Estimated Actual Value	Gross Bonded Debt	Restricted for Bonded Debt	Net Bonded Debt	Ratio of Net Bonded Debt to Est. Actual Value	Net Bonded Debt Per Capita
2002	570,389	\$ 41,285,123,000	\$ 202,005,000	\$ 14,448,000	\$ 187,557,000	0.45%	\$ 329
2003	572,358	47,702,651,000	166,580,000	10,198,000	156,382,000	0.33%	273
2004	574,968	49,198,403,000	128,870,000	5,963,000	122,907,000	0.25%	214
2005	586,245	51,524,657,000	87,440,000	3,220,000	84,220,000	0.16%	144
2006	596,736	55,238,019,000	44,780,000	2,538,000	42,242,000	0.08%	71
2007(a)	606,706	59,831,937,000	-	2,599,000	-	-	-
2008	615,377	60,463,438,000	-	1,826,000	-	-	-
2009	617,750	63,218,563,000	-	1,523,000	-	-	-
2010	618,206	61,935,688,000	-	1,356,000	-	-	-
2011	633,084	56,623,969,000	-	-	-	-	-

(a) All general obligation bonds were retired in fiscal year 2007.

Source: District Records
 Population provided by non-financial District source and excludes the City of Marietta

**COBB COUNTY SCHOOL DISTRICT
 COMPUTATION OF DIRECT AND OVERLAPPING GENERAL OBLIGATION DEBT
 JUNE 30, 2011**

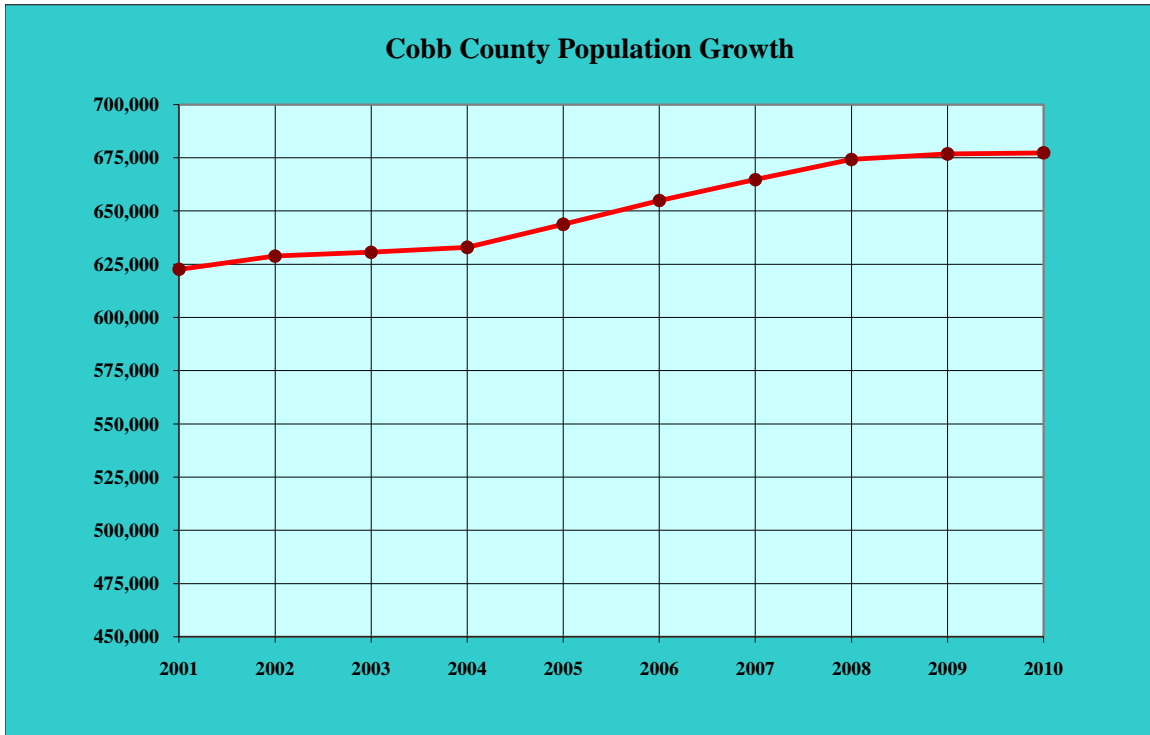


Direct General Obligation Debt:		
Gross Bonded Debt	\$	-
		\$ -
Overlapping General Obligation Debt:		
Cobb County Government (83% of \$47,070,000)	\$ 39,068,100	<u>\$ 39,068,100</u>
Total Direct and Overlapping General Obligation Debt		<u><u>\$ 39,068,100</u></u>
Debt Per Capita:*		
Direct General Obligation Debt	\$	-
Overlapping General Obligation Debt		<u>62</u>
Total	\$	<u>62</u>

*Population of 633,084 provided by non financial District source and excludes the City of Marietta.

Note: The overlap percentage is determined by the percentage of Fire District to Debt Service Fund of Cobb County Government.

**COBB COUNTY SCHOOL DISTRICT
COBB COUNTY DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**



<u>Fiscal Year</u>	<u>Population</u>	<u>Personal Income (In Thousands)</u>	<u>Per Capita Personal Income</u>	<u>Average/Median Household Income</u>	<u>Median Age</u>	<u>Student Enrollment</u>	<u>Unemployment Rate</u>
2001	622,600	\$ 23,039,143	\$ 37,005	\$ 66,754	33.2	94,882	3.1%
2002	628,800	23,009,999	36,594	62,510	33.4	96,489	5.0%
2003	630,600	23,589,661	37,408	62,511	33.4	97,294	4.7%
2004	632,900	24,751,647	39,108	61,087	34.4	101,141	4.5%
2005	643,700	26,371,168	40,968	62,423	34.9	103,285	4.8%
2006	654,900	28,060,168	42,846	61,682	35.6	105,482	4.1%
2007	664,700	29,527,141	44,422	64,817	35.9	106,572	3.8%
2008	674,200	31,260,457	46,367	70,472	36.2	106,056	5.6%
2009	676,800	30,899,585	45,655	63,514	34.8	105,742	8.8%
2010	677,300	N/A	N/A	59,896	35.4	106,836	9.7%

Sources: Population - Atlanta Regional Commission

Personal Income - Georgia Department of Labor

Unemployment Rate - Georgia Department of Labor

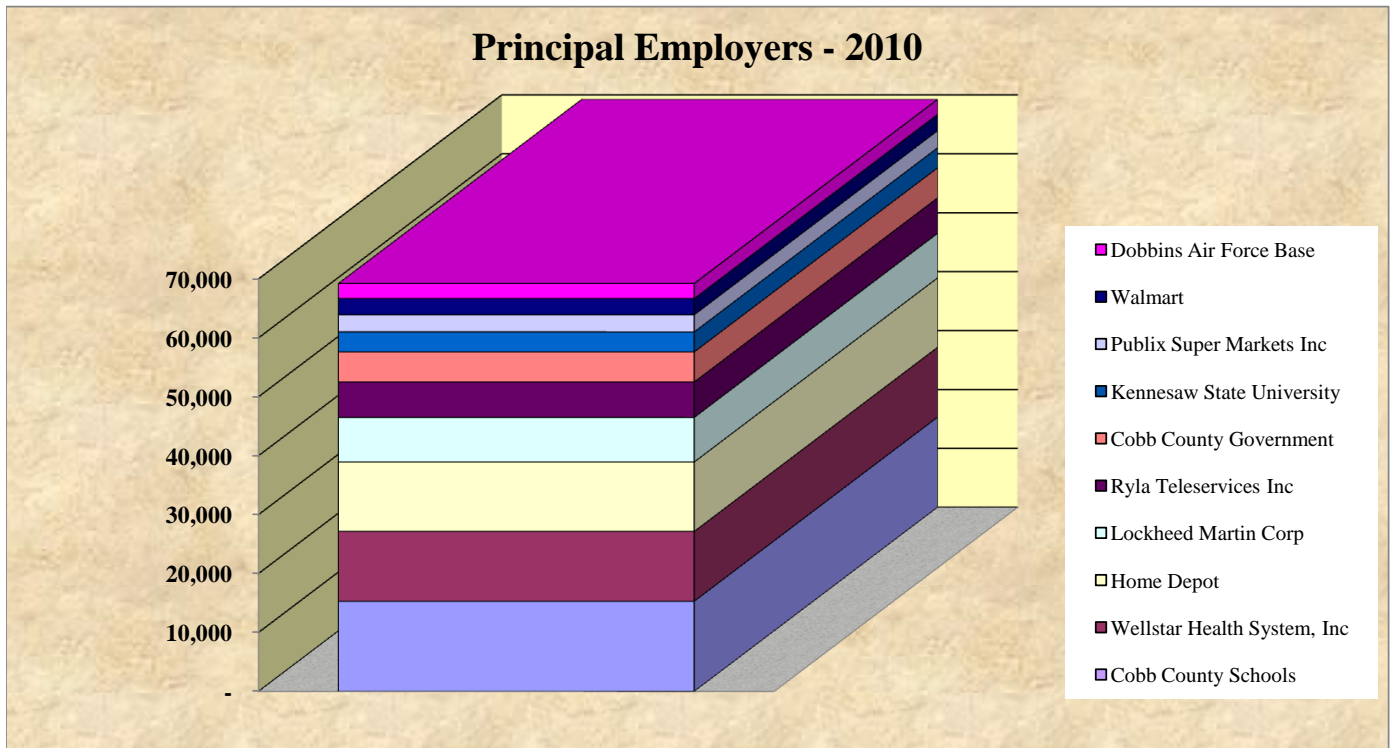
Average/Median Household Income - 2000-2005 Average Income-Atlanta Regional Commission

- 2006-2010 Median Income-US Census Bureau (Census Bureau reports only Median Income)

Median Age - US Census Bureau

Population Includes City of Marietta

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO (a)**

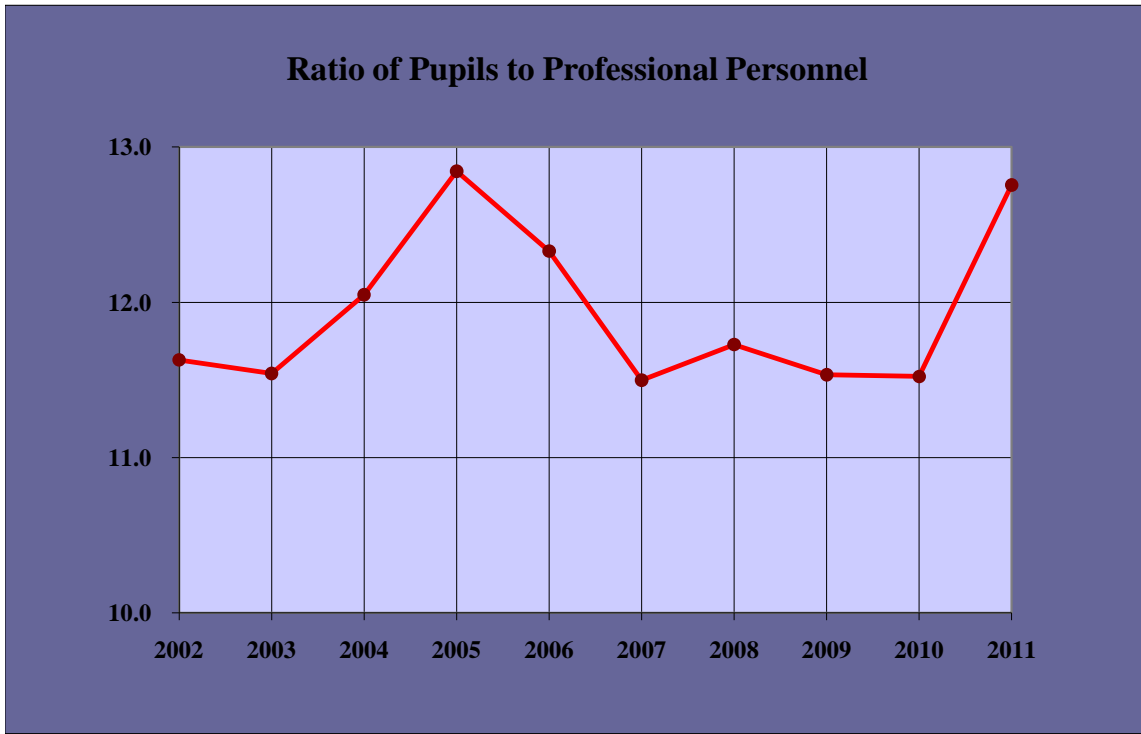


Employer	2010			2001		
	Rank	Employees	Percentage of Total County Employment	Rank	Employees	Percentage of Total County Employment
Cobb County Schools	1	15,312	4.60%	1	12,258	3.47%
Wellstar Health System, Inc	2	11,840	3.55%	4	6,500	1.84%
Home Depot	3	11,784	3.54%	6	4,500	1.27%
Lockheed Martin Corp	4	7,568	2.27%	3	9,500	2.69%
Ryla Teleservices Inc	5	6,011	1.80%	-	-	-
Cobb County Government	6	5,103	1.53%	5	4,613	1.31%
Kennesaw State University	7	3,400	1.02%	-	-	-
Publix Super Markets Inc	8	2,905	0.87%	-	-	-
Walmart	9	2,750	0.83%	-	-	-
Dobbins Air Force Base	10	2,547	0.76%	-	-	-
Medaphis Corporation	-	-	-	2	9,200	2.60%
Blue Circle America Inc	-	-	-	7	4,200	1.19%
IBM	-	-	-	8	4,000	1.13%
Worldspan	-	-	-	9	3,000	0.85%
Six Flags Over Georgia	-	-	-	10	2,600	0.74%
Total		69,220	20.77%		60,371	17.09%

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2010 and nine years earlier, December 31, 2001.

Source: District Records
Office of Economic Development
Cobb Chamber
Georgia Department of Labor

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF PERSONNEL AND RATIO OF PUPILS TO PROFESSIONAL PERSONNEL
LAST TEN FISCAL YEARS**

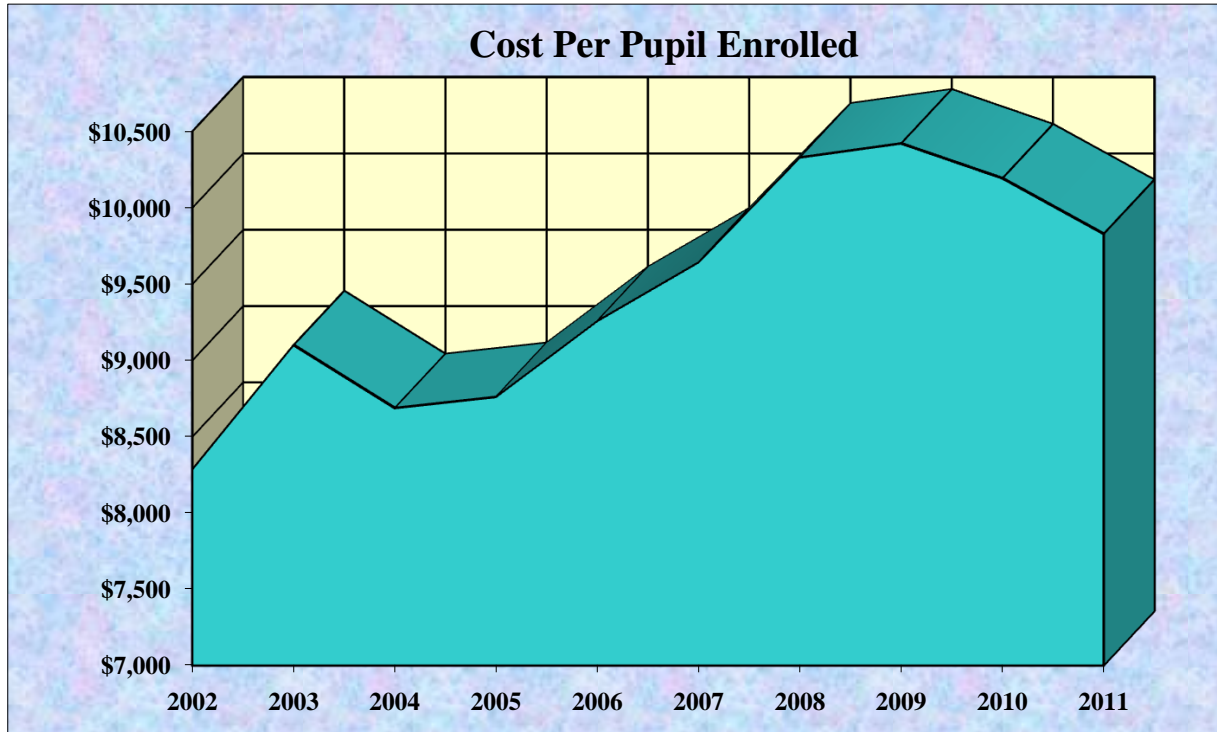


Fiscal Year	Professional Personnel(a)	Other Operating Personnel(b)	Service Personnel(c)	Total Personnel	Average Daily Enrollment	Ratio of Pupils to Professional Personnel
2002	8,347	2,770	2,681	13,798	97,066	11.6 to 1
2003	8,405	2,721	2,684	13,810	97,009	11.5
2004	8,431	2,711	2,115	13,257	101,584	12.0
2005	8,024	2,742	2,286	13,052	103,061	12.8
2006	8,508	2,961	2,335	13,804	104,901	12.3
2007	9,313	3,138	2,478	14,929	107,082	11.5
2008	9,101	3,379	2,972	15,452	106,734	11.7
2009	9,213	3,391	3,049	15,653	106,256	11.5
2010	9,272	3,046	2,994	15,312	106,835	11.5
2011	8,378	2,841	2,857	14,076	106,868	12.8

- (a) "Professional personnel" consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.
- (b) "Other operating personnel" includes non-certified leadership personnel, classroom aides, secretarial and clerical employees, and other technicians.
- (c) "Service personnel" includes food service personnel, custodial employees, bus drivers and maintenance/warehouse employees.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
OPERATING STATISTICS
LAST TEN FISCAL YEARS**

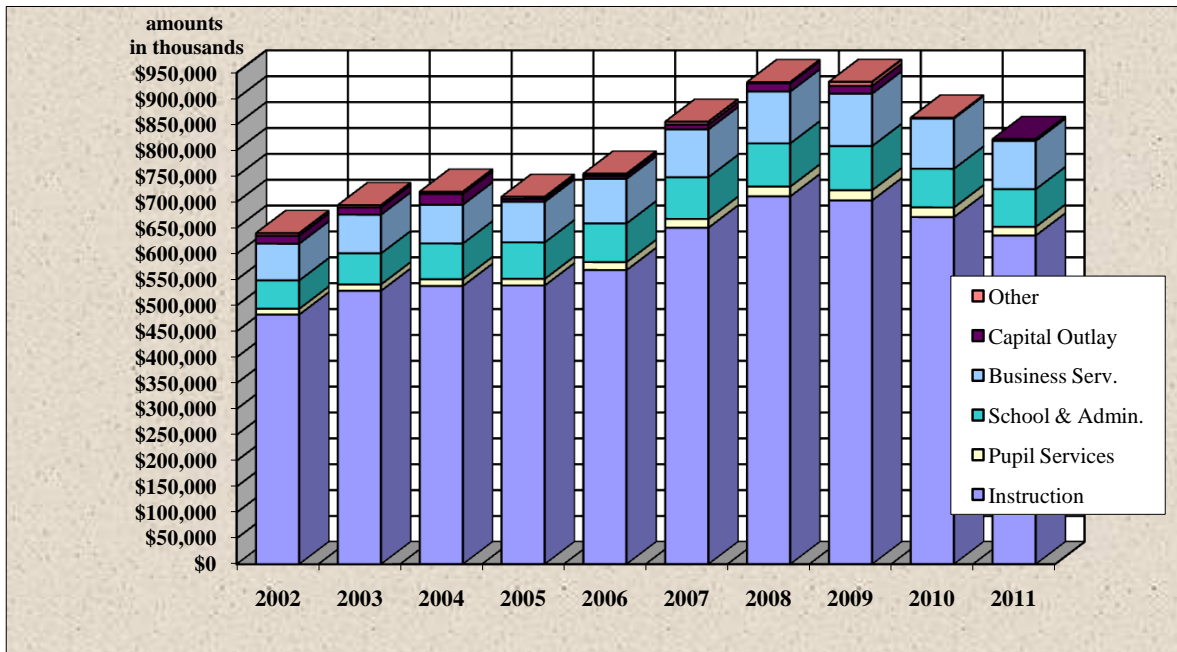


<u>Fiscal Year</u>	<u>Expenses</u>	<u>Average Daily Enrollment</u>	<u>Cost Per Pupil Enrolled</u>	<u>Percentage of Change</u>	<u>Professional Personnel</u>	<u>Ratio of Pupils to Professional Personnel</u>
2002	\$ 804,191,000	97,066	\$ 8,285	N/A	8,347	11.6 to 1
2003	882,817,000	97,009	9,100	9.84%	8,405	11.5
2004	882,460,000	101,584	8,687	-4.54%	8,431	12.0
2005	902,803,000	103,061	8,760	0.84%	8,024	12.8
2006	971,091,000	104,901	9,257	5.68%	8,508	12.3
2007	1,032,486,000	107,082	9,642	4.16%	9,313	11.5
2008	1,102,462,000	106,734	10,329	7.13%	9,101	11.7
2009	1,107,315,000	106,256	10,421	0.89%	9,213	11.5
2010	1,088,975,000	106,835	10,193	-2.19%	9,272	11.5
2011	1,050,373,000	106,868	9,829	-3.57%	8,378	12.8

Note: "Professional personnel" consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND EXPENDITURES BY FUNCTION
LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

Fiscal Year	School &						Total
	Instruction	Pupil Services	Admin. Services	Business Services	Capital Outlay	Other	
2002	482,593	11,165	54,836	71,032	15,327	4,860	639,813
2003	528,643	12,246	60,008	74,825	13,859	4,271	693,852
2004	537,955	12,975	69,132	74,891	20,860	4,039	719,852
2005	538,858	12,698	70,601	78,343	5,217	4,340	710,057
2006	568,611	15,414	74,866	86,146	5,581	4,063	754,681
2007	650,506	16,894	80,690	92,320	9,232	5,536	855,178
2008	711,160	18,716	83,620	100,139	15,970	2,085	931,690
2009	703,297	19,566	85,445	101,253	14,977	7,676	932,214
2010	671,102	18,513	74,888	97,049	1,484	-	863,036
2011	635,497	16,755	72,761	93,103	3,522	-	821,638

"Instruction" includes expenditures for Instruction and Instructional Services.

"Business Services" includes expenditures for Student Transportation and Maintenance & Operations.

"Other" includes expenditures for Debt Service and Other Expenditures.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Acworth Intermediate (2001)										
Square Feet	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	977	1,016	1,065	1,139	746	757	808	870	853	830
Addison (1989)										
Square Feet	72,192	72,192	72,192	72,192	81,334	81,334	81,334	81,334	81,334	81,334
Capacity	637	637	637	637	637	637	637	637	637	637
Enrollment	590	577	572	564	559	563	591	583	557	587
Argyle (1961)										
Square Feet	61,503	61,503	61,503	61,503	61,503	61,503	61,503	61,503	61,503	61,503
Capacity	562	562	562	562	562	562	562	562	562	562
Enrollment	621	589	625	738	757	763	666	654	662	652
Austell Primary (2005)										
Square Feet	-	-	-	-	85,236	85,236	85,236	85,236	85,236	85,236
Capacity	-	-	-	-	512	512	512	512	512	512
Enrollment	-	-	-	-	332	350	324	326	309	320
Austell Intermediate (2001)										
Square Feet	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	746	778	841	847	599	633	618	598	576	565
Baker (1988)										
Square Feet	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,668
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,128	1,111	769	768	738	811	772	806	819	809
Bells Ferry (1963)										
Square Feet	54,862	54,862	54,862	54,862	54,862	54,862	54,862	54,862	54,862	54,862
Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	401	432	471	520	599	618	621	580	586	604
Belmont Hills (1952)										
Square Feet	52,208	67,106	67,106	67,106	67,106	67,106	67,106	67,106	67,106	67,106
Capacity	437	562	562	562	562	562	562	562	562	562
Enrollment	407	399	396	371	581	663	656	612	619	534
Big Shanty (1968)										
Square Feet	83,417	83,417	83,417	83,417	83,417	83,417	83,417	83,417	83,417	83,417
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	837	806	784	740	742	783	785	851	859	825
Birney (1973)										
Square Feet	106,180	106,180	106,180	106,180	106,180	106,180	106,180	106,180	106,180	106,180
Capacity	787	912	912	912	912	912	912	912	912	912
Enrollment	751	770	805	864	876	923	863	751	710	750
Blackwell (1998)										
Square Feet	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	752	777	753	727	736	766	723	710	722	735
Brown (1955)										
Square Feet	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045
Capacity	412	412	412	412	412	412	412	412	412	412
Enrollment	282	283	256	256	257	256	246	264	292	297
Brumby (1966)										
Square Feet	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181
Capacity	912	912	912	912	912	912	912	912	912	912
Enrollment	857	892	825	850	914	865	802	860	954	963
Square Feet	114,090	114,090	114,090	114,090	114,090	114,090	114,090	114,090	114,090	114,090
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,066	1,002	1,126	1,197	952	912	818	797	802	771
Bullard (2003)										
Square Feet	-	-	136,261	136,261	136,261	136,261	136,261	136,261	136,261	136,261
Capacity	-	-	962	962	962	962	962	962	962	962
Enrollment	-	-	1,013	1,129	1,197	1,188	1,234	1,109	1,046	997
Chalker (1997)										
Square Feet	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,040	1,133	889	931	975	956	885	838	849	816
Cheatham Hill (1997)										
Square Feet	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260
Capacity	937	937	937	937	937	937	937	937	937	937
Enrollment	975	1,038	1,035	1,013	1,060	1,112	1,105	1,090	1,084	1,115
Clarkdale (1963)										
Square Feet (b)	44,412	44,412	44,412	44,412	44,412	44,412	44,412	44,412	-	-
Capacity (b)	362	362	362	362	362	362	362	362	-	-
Enrollment	415	435	446	459	480	455	464	440	407	394
Clay (1961)										
Square Feet	51,930	51,930	51,930	51,930	51,930	51,930	51,930	51,930	51,930	51,930

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Capacity	437	437	437	437	437	437	437	437	437	437
Enrollment	425	444	480	475	515	491	528	536	535	543
Compton (1969)										
Square Feet	100,586	100,586	100,586	100,586	100,586	100,586	100,586	100,586	100,586	100,586
Capacity	912	912	912	912	912	912	912	912	912	912
Enrollment	829	734	720	692	690	698	541	516	485	485
Davis (1987)										
Square Feet	87,763	87,763	87,763	87,763	87,763	87,763	87,763	87,763	87,763	87,763
Capacity	787	787	787	787	787	787	787	787	787	787
Enrollment	624	627	634	619	608	632	581	558	557	540
Dowell (1989)										
Square Feet	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	848	827	897	988	1,003	1,054	1,087	1,061	996	1,019
Due West (1957)										
Square Feet	47,350	47,350	47,350	47,350	47,350	47,350	71,112	71,112	71,112	71,112
Capacity	437	437	437	437	437	437	612	612	612	612
Enrollment	555	582	500	461	478	435	459	497	538	536
East Side (1952)										
Square Feet	77,918	77,918	77,918	77,918	77,918	77,918	77,918	77,918	77,918	77,918
Capacity	787	787	787	787	787	787	787	787	787	787
Enrollment	768	824	830	831	870	982	961	990	1,031	1,059
East Valley (1960)										
Square Feet	58,150	58,150	58,150	58,150	58,150	58,150	58,150	58,150	58,150	58,150
Capacity	562	562	562	562	562	562	562	562	562	562
Enrollment	528	490	548	565	614	569	550	556	619	622
Fair Oaks (1957)										
Square Feet	60,283	60,283	60,283	84,153	84,153	98,789	98,789	98,789	98,789	98,789
Capacity	718	718	718	812	812	862	862	862	862	862
Enrollment	585	606	692	707	747	894	825	806	839	824
Ford (1991)										
Square Feet	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	795	802	951	979	1,021	1,061	1,027	884	863	831
Frey (1996)										
Square Feet	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,381	1,499	918	921	938	897	830	621	670	677
Garrison Mill (1984)										
Square Feet	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775
Capacity	687	687	687	687	687	687	687	687	687	687
Enrollment	586	590	617	613	618	645	705	699	724	706
Green Acres (1996)										
Square Feet	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915
Capacity	687	687	687	687	687	687	687	687	687	687
Enrollment	816	781	874	833	695	673	653	658	712	738
Harmony Leland (1951)										
Square Feet	68,564	68,564	68,564	68,564	85,764	85,764	85,764	85,764	85,764	85,764
Capacity	357	357	357	357	512	512	512	512	512	512
Enrollment	510	520	554	568	583	558	475	517	544	582
Hayes (1993)										
Square Feet	117,579	117,579	117,579	117,579	117,579	117,579	117,579	117,579	117,579	117,579
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,086	1,192	952	995	1,139	1,091	1,080	1,061	1,116	1,078
Hollydale (1968)										
Square Feet	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,995
Capacity	812	812	812	812	812	812	812	812	812	812
Enrollment	806	835	847	854	875	859	841	781	764	727
Keheley (1986)										
Square Feet	68,030	68,030	68,030	68,030	68,030	68,030	68,030	68,030	68,030	68,030
Capacity	587	587	587	587	587	587	587	587	587	587
Enrollment	608	562	559	547	542	516	513	488	465	468
Kemp (2002)										
Square Feet	-	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000
Capacity	-	962	962	962	962	962	962	962	962	962
Enrollment	-	833	891	868	904	896	913	902	926	931
Kennesaw (1991)										
Square Feet	113,828	113,828	113,828	113,828	113,828	113,828	113,828	113,828	113,828	113,828
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,208	1,262	773	868	960	893	952	906	915	848
Kincaid (1972)										
Square Feet	81,752	81,752	81,752	81,752	81,752	81,752	81,752	81,752	81,752	81,752

Continued---

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Capacity	762	762	762	762	762	762	762	762	762	762
Enrollment	619	586	603	606	615	605	614	660	675	687
King Springs (1956)										
Square Feet	58,785	58,785	58,785	58,785	58,785	58,785	58,785	58,785	58,785	58,785
Capacity	562	562	562	562	562	562	562	562	562	562
Enrollment	615	610	594	589	606	622	583	587	617	676
Labelle (1955)										
Square Feet	58,505	58,505	58,505	58,505	58,505	80,655	80,655	80,655	80,655	80,655
Capacity	537	537	537	537	537	687	687	687	687	687
Enrollment	431	464	504	497	481	475	475	484	486	449
Lewis (1986)										
Square Feet	106,218	106,218	106,218	106,218	115,363	115,363	115,363	115,363	115,363	115,363
Capacity	946	946	946	946	962	962	962	962	962	962
Enrollment	948	1,010	1,006	1,074	1,101	1,153	1,124	910	885	885
Mableton (1950)										
Square Feet	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426
Capacity	412	412	412	412	412	412	412	412	412	412
Enrollment	534	481	466	483	461	429	407	417	399	437
McCall Primary (2005)										
Square Feet	-	-	-	-	88,217	88,217	88,217	88,217	88,217	88,217
Capacity	-	-	-	-	512	512	512	512	512	512
Enrollment	-	-	-	-	409	486	469	451	459	506
Milford (1954)										
Square Feet	51,033	64,168	64,168	64,168	64,168	69,776	69,776	69,776	69,776	69,776
Capacity	486	612	612	612	612	612	612	612	612	612
Enrollment	482	578	578	601	576	647	653	624	650	635
Mount Bethel (1978)										
Square Feet	105,016	105,016	105,016	105,016	105,016	105,016	105,016	105,016	105,016	105,016
Capacity	912	912	912	912	912	912	912	912	912	912
Enrollment	1,060	986	983	946	933	962	960	1,002	1,029	996
Mountain View (1986)										
Square Feet	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725
Capacity	862	862	862	862	862	862	862	862	862	862
Enrollment	793	768	793	785	770	794	819	829	833	848
Murdock (1975)										
Square Feet	85,542	85,542	85,542	85,542	85,442	123,233	123,233	123,233	123,233	123,233
Capacity	687	687	687	687	687	962	962	962	962	962
Enrollment	797	805	812	816	845	836	846	875	861	823
Nicholson (1990)										
Square Feet	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800
Capacity	637	637	637	637	637	637	637	637	637	637
Enrollment	652	618	580	573	563	541	511	521	527	497
Nickajack (1998)										
Square Feet	114,350	114,350	114,350	114,350	114,350	114,350	114,350	114,350	114,350	114,350
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	668	668	779	810	828	785	670	725	815	904
Norton Park (1961)										
Square Feet	66,603	66,603	66,603	66,603	66,603	87,301	87,301	87,301	87,301	87,301
Capacity	612	612	612	612	612	787	787	787	787	787
Enrollment	688	688	795	763	806	750	678	764	674	730
Pickett's Mill (2008)										
Square Feet	-	-	-	-	-	-	-	136,261	136,261	136,261
Capacity	-	-	-	-	-	-	-	962	962	962
Enrollment	-	-	-	-	-	-	-	724	742	717
Pitner (2003)										
Square Feet	-	-	135,800	135,800	135,800	135,800	135,800	135,800	135,800	135,800
Capacity	-	-	962	962	962	962	962	962	962	962
Enrollment	-	-	960	1,038	1,083	1,049	1,054	971	977	945
Powder Springs (1988)										
Square Feet	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870
Capacity	887	887	887	887	887	887	887	887	887	887
Enrollment	930	947	998	972	922	936	891	892	866	811
Powers Ferry (1951)										
Square Feet	56,104	56,104	56,104	56,104	56,104	56,104	56,104	56,104	56,104	56,104
Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	413	470	490	456	452	470	472	477	483	490
Riverside Primary (2005)										
Square Feet	-	-	-	-	85,236	85,236	85,236	85,236	85,236	85,236
Capacity	-	-	-	-	512	512	512	512	512	512
Enrollment	-	-	-	-	434	545	516	440	465	491
Riverside Intermediate (2001)										
Square Feet	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	900	874	889	791	791	838	819	777	841	871

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Rocky Mount (1977)										
Square Feet	78,720	78,720	78,720	78,720	78,720	78,720	78,720	78,720	78,720	78,720
Capacity	587	587	587	587	587	587	587	587	587	587
Enrollment	598	604	600	593	608	597	591	606	592	629
Russell (1961)										
Square Feet	63,212	63,212	63,212	63,212	63,212	101,862	101,862	101,862	101,862	101,862
Capacity	612	612	612	612	612	962	962	962	962	962
Enrollment	626	647	653	662	674	651	655	687	725	703
Sanders (1997)										
Square Feet	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302
Capacity	862	862	862	862	862	862	862	862	862	862
Enrollment	891	881	926	941	867	889	894	936	926	872
Sedalia Park (1956)										
Square Feet	84,051	84,051	84,051	84,051	84,051	101,125	101,125	101,125	101,125	101,125
Capacity	787	787	787	787	787	887	887	887	887	887
Enrollment	758	738	756	771	791	752	746	799	782	804
Shallowford Falls (1990)										
Square Feet	73,600	73,600	73,600	73,600	73,600	112,947	112,947	112,947	112,947	112,947
Capacity	612	612	612	612	612	962	962	962	962	962
Enrollment	683	704	676	656	641	654	663	695	710	690
Sky View (1957)										
Square Feet	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270
Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	388	411	414	430	468	448	387	409	399	373
Sope Creek (1978)										
Square Feet	106,348	106,348	106,348	106,348	106,348	106,348	106,348	106,348	106,348	106,348
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,116	1,152	1,135	1,104	1,070	1,093	1,078	1,064	1,142	1,159
Still (1978)										
Square Feet	82,687	82,687	82,687	82,687	82,687	121,289	121,289	121,289	121,289	121,289
Capacity	612	612	612	612	612	962	962	962	962	962
Enrollment	856	602	594	579	625	670	687	750	775	776
<i>Continued---</i>										
Teasley (1961)										
Square Feet	40,045	56,810	56,810	56,810	56,810	56,810	56,810	56,810	56,810	56,810
Capacity	313	462	462	462	462	462	462	462	462	462
Enrollment	461	488	560	585	561	538	487	513	578	670
Timber Ridge (1990)										
Square Feet	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450
Capacity	587	587	587	587	587	587	587	587	587	587
Enrollment	545	563	519	513	507	526	510	539	590	589
Tritt (1979)										
Square Feet	91,200	109,912	109,912	109,912	109,912	109,912	109,912	109,912	109,912	109,912
Capacity	781	937	937	937	937	937	937	937	937	937
Enrollment	843	864	853	849	863	892	892	899	936	909
Varner (1990)										
Square Feet	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,234	746	793	834	845	790	824	829	833	791
Vaughan (1996)										
Square Feet	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260
Capacity	937	937	937	937	937	937	937	937	937	937
Enrollment	1,051	1,068	1,092	1,095	1,138	1,128	1,076	859	817	742
Awtrey (1965)										
Square Feet	143,704	143,704	143,704	143,704	143,704	143,704	143,704	143,704	143,704	143,704
Capacity	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,012
Enrollment	1,255	1,339	1,473	1,594	843	776	839	862	920	863
Barber (2005)										
Square Feet	-	-	-	-	175,345	175,345	175,345	175,345	175,345	175,345
Capacity	-	-	-	-	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	-	-	-	-	866	922	942	927	914	954
Campbell (1951)										
Square Feet	176,241	176,241	176,241	176,241	176,241	205,911	205,911	205,911	205,911	205,911
Capacity	1,337	1,337	1,337	1,337	1,137	1,337	1,337	1,337	1,337	1,337
Enrollment	1,137	1,105	1,185	1,251	1,187	1,017	961	1,024	1,106	1,146
Cooper (2001)										
Square Feet	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	872	962	1,034	1,069	1,034	956	926	872	827	832
Daniell (1966)										
Square Feet	141,419	141,419	141,419	141,419	141,419	165,011	165,011	165,011	165,011	165,011
Capacity	1,087	1,087	1,087	1,087	1,087	1,162	1,162	1,162	1,162	1,162
Enrollment	980	935	923	954	930	949	931	943	981	1,017

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Dickerson (1981)										
Square Feet	157,333	157,333	157,333	157,333	165,953	165,953	165,953	165,953	165,953	165,953
Capacity	1,097	1,097	1,097	1,097	1,157	1,187	1,187	1,187	1,187	1,187
Enrollment	1,531	1,504	1,483	1,409	1,397	1,265	1,195	1,122	1,119	1,142
Dodgen (1975)										
Square Feet	111,484	111,484	111,484	111,484	182,985	182,985	182,985	182,985	182,985	182,985
Capacity	741	741	741	741	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	806	798	843	841	861	1,083	1,151	1,122	1,104	1,132
Durham (1998)										
Square Feet	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,522	1,542	1,662	1,676	1,708	1,141	1,116	1,129	1,111	1,103
East Cobb (1963)										
Square Feet	165,237	165,237	165,237	165,237	165,237	181,573	181,573	181,573	181,573	181,573
Capacity	1,162	1,162	1,162	1,162	1,162	1,212	1,212	1,212	1,212	1,212
Enrollment	1,319	1,196	1,273	1,289	1,257	1,148	1,130	1,183	1,241	1,294
Floyd (1964)										
Square Feet	120,788	120,788	120,788	120,560	166,551	166,551	166,551	166,551	166,551	166,551
Capacity	812	812	812	812	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,004	920	957	929	998	894	882	812	819	821
Garrett (1972)										
Square Feet	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329
Capacity	812	812	812	812	812	812	812	812	812	812
Enrollment	858	810	882	847	923	894	909	898	862	901
Griffin (1972)										
Square Feet	122,698	122,698	122,698	122,698	186,947	186,947	186,947	186,947	186,947	186,947
Capacity	747	747	747	747	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	940	895	1,009	993	1,095	1,064	993	922	916	959
Hightower Trail (1993)										
Square Feet	141,264	141,264	141,264	141,264	141,264	149,038	149,038	149,038	149,038	149,038
Capacity	987	987	987	987	987	1,012	1,012	1,012	1,012	1,012
Enrollment	1,081	979	1,000	946	966	1,020	986	975	964	963
Lindley 6th Grade Academy (1962) (b)										
Square Feet	-	-	-	-	-	-	-	114,635	114,635	114,635
Capacity	-	-	-	-	-	-	-	787	787	787
Enrollment	-	-	-	-	-	-	-	440	470	493
Lindley (2001)										
Square Feet	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,359	1,328	1,358	1,407	1,354	1,381	1,252	827	832	916
Lost Mountain (1992) (c)										
Square Feet	137,027	137,027	137,027	137,027	137,027	164,107	164,107	164,107	164,107	164,107
Capacity	987	987	987	987	987	1,162	1,162	1,162	1,162	1,162
Enrollment	1,367	1,400	1,498	1,513	1,576	1,167	1,107	1,074	1,131	1,105
Lovinggood (2006)										
Square Feet	-	-	-	-	-	178,465	178,465	178,465	178,465	178,465
Capacity	-	-	-	-	-	1,162	1,162	1,162	1,162	1,162
Enrollment	-	-	-	-	-	1,262	1,238	1,269	1,185	1,182
Mabry (1978)										
Square Feet	113,212	113,212	113,212	113,212	158,434	158,434	158,434	158,434	158,434	158,434
Capacity	868	868	868	868	1,137	1,137	1,137	1,137	1,137	1,137
Enrollment	987	791	893	882	848	849	941	959	892	864
McCleskey (1983)										
Square Feet	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	909	909	826	858	822	815	752	769	765	692
McClure (2006)										
Square Feet	-	-	-	-	-	191,209	191,209	191,209	191,209	191,209
Capacity	-	-	-	-	-	1,162	1,162	1,162	1,162	1,162
Enrollment	-	-	-	-	-	1,029	1,155	1,157	1,165	1,167
Palmer (2001)										
Square Feet	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,179	1,191	1,285	1,264	1,173	1,134	1,101	1,083	1,069	1,042
Pine Mountain (1979)										
Square Feet	119,076	119,076	119,076	119,076	119,076	131,459	131,459	131,459	131,459	131,459
Capacity	792	792	792	792	792	887	887	887	887	887
Enrollment	1,153	1,145	1,213	1,212	1,261	752	743	728	772	738
Simpson (1988)										
Square Feet	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	927	844	917	885	844	813	871	892	889	843
Smitha (1993)										
Square Feet	141,596	141,596	141,596	141,596	141,596	167,815	167,815	167,815	167,815	167,815

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Capacity	987	987	987	987	987	1,137	1,137	1,137	1,137	1,137
Enrollment	1,288	1,213	1,285	1,292	1,306	1,013	965	862	817	907
Tapp (1975)										
Square Feet	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435
Capacity	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137
Enrollment	1,167	995	1,086	1,067	1,074	897	891	819	737	661
Allatoona (2008)										
Square Feet	-	-	-	-	-	-	-	328,370	328,370	328,370
Capacity	-	-	-	-	-	-	-	1,912	1,912	1,912
Enrollment	-	-	-	-	-	-	-	845	1,341	1,554
Campbell (1963)										
Square Feet	317,515	317,515	317,515	317,515	317,515	317,515	370,042	370,042	370,042	370,042
Capacity	2,262	2,262	2,262	2,262	2,262	2,262	2,637	2,637	2,637	2,637
Enrollment	1,965	1,888	1,976	2,093	2,128	2,145	2,087	2,093	2,144	2,224
<i>Continued---</i>										
Harrison (1991)										
Square Feet	216,280	235,445	235,445	235,445	235,445	235,445	235,445	235,445	235,445	235,445
Capacity	1,799	1,837	1,837	1,837	1,837	1,837	1,837	1,837	1,837	1,837
Enrollment	1,987	2,029	2,119	2,285	2,542	2,601	2,590	2,347	2,169	2,094
Hillgrove (2006)										
Square Feet	-	-	-	-	-	321,543	321,543	321,543	323,023	323,023
Capacity	-	-	-	-	-	1,912	1,912	1,912	1,912	1,912
Enrollment	-	-	-	-	-	1,142	1,669	1,833	2,011	2,003
Kell (2002)										
Square Feet	-	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000
Capacity	-	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912
Enrollment	-	1,035	1,526	1,809	1,883	1,882	1,835	1,805	1,753	1,688
Kennesaw Mountain (2000)										
Square Feet	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Capacity	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987
Enrollment	1,941	2,352	2,671	2,858	3,032	2,938	2,842	2,357	2,147	1,955
Lassiter (1981)										
Square Feet	274,704	274,704	274,704	274,704	274,704	274,704	274,704	274,704	274,704	274,704
Capacity	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,137
Enrollment	2,830	2,405	2,221	2,105	2,096	2,026	1,934	1,973	1,932	1,990
McEachern (1930)										
Square Feet	416,201	416,201	416,201	416,201	416,201	416,201	414,457	436,728	436,728	436,728
Capacity	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362
Enrollment	2,921	3,020	3,085	3,304	3,384	2,652	2,316	2,210	2,166	2,127
North Cobb (1957)										
Square Feet	252,105	252,105	252,105	252,105	252,105	320,736	320,736	320,736	287,276	287,276
Capacity	2,087	2,087	2,087	2,087	2,087	2,087	2,087	2,087	1,933	1,933
Enrollment	2,471	2,146	2,123	2,164	2,336	2,531	2,577	2,501	2,460	2,524
Oakwood (1944)										
Square Feet	86,954	93,612	93,612	93,612	93,612	93,612	93,612	93,612	93,612	93,612
Capacity	387	462	462	462	462	462	462	520	462	462
Enrollment	258	298	271	235	219	288	286	192	156	175
Osborne (1961)										
Square Feet	248,979	248,979	248,979	289,269	337,114	337,114	332,614	332,614	332,614	332,614
Capacity	1,494	1,494	1,494	1,688	2,062	2,062	2,062	2,062	2,062	2,062
Enrollment	1,582	1,636	1,579	1,560	1,580	1,483	1,589	1,643	1,722	1,671
Pebblebrook (1963)										
Square Feet	225,782	225,782	225,782	266,330	318,655	318,655	318,655	318,655	318,655	318,655
Capacity	1,307	1,307	1,307	1,483	1,862	1,862	1,862	1,862	1,862	1,862
Enrollment	1,380	1,452	1,532	1,566	1,701	1,780	1,864	1,993	1,988	1,957
Performance Learning Center (Housed at Oakwood)										
Enrollment	-	-	-	-	-	-	-	58	47	76
Pope (1987)										
Square Feet	246,405	246,405	246,405	246,405	246,405	246,405	246,365	246,365	246,365	246,365
Capacity	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862
Enrollment	1,959	1,942	1,907	1,961	1,963	1,879	1,878	1,806	1,792	1,773
South Cobb (1951)										
Square Feet	271,378	271,378	271,378	271,378	271,378	271,378	271,378	271,378	271,378	271,378
Capacity	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,718	1,718
Enrollment	1,744	1,877	1,944	2,005	2,100	2,036	2,069	2,009	1,969	1,957
Sprayberry (1973)										
Square Feet	281,542	281,542	281,542	281,542	281,542	281,542	281,542	281,542	281,542	281,542
Capacity	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,153	2,153
Enrollment	2,071	1,866	1,769	1,766	1,758	1,705	1,670	1,655	1,693	1,754
Walton (1975)										
Square Feet	276,781	276,781	276,781	276,781	276,781	308,814	308,814	308,814	308,814	308,814
Capacity	1,931	1,950	1,950	1,950	1,950	2,362	2,362	2,362	2,362	2,362
Enrollment	2,354	2,454	2,440	2,533	2,549	2,559	2,583	2,574	2,561	2,649

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Wheeler (1964)										
Square Feet	270,744	270,744	270,744	270,744	270,744	318,504	318,504	318,504	318,504	318,504
Capacity	1,762	1,762	1,762	1,762	1,762	1,837	1,837	1,837	1,837	1,837
Enrollment	1,750	1,739	1,771	1,807	1,806	1,813	1,797	1,877	1,981	2,020
Barnes Center (1962) (c) (TLC, Central Alternative and Intensive English Program)										
Square Feet	-	114,635	114,635	114,635	114,635	114,635	114,635	-	-	-
Capacity	-	787	787	787	787	787	787	-	-	-
Enrollment	-	135	241	455	230	260	198	-	-	-
Hawthorne (1958) (d)										
Square Feet	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500
Capacity	312	312	312	312	312	312	312	312	312	312
Enrollment	147	150	187	165	182	170	156	158	160	-
HAVEN @ Fitzhugh Lee (1935) (d)										
Square Feet	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684
Capacity	312	312	312	312	312	312	312	312	312	312
Enrollment	-	-	-	-	-	-	-	-	-	141
Kennesaw Charter (e)										
Enrollment	-	-	385	435	436	540	495	504	437	515
Mableton Charter (e)										
Enrollment	-	-	-	-	-	-	569	595	472	529
Smyrna Charter (e)										
Enrollment	-	-	-	-	-	-	414	438	580	744
Devereux Georgia (e)										
Enrollment	-	-	-	-	-	132	108	115	105	96

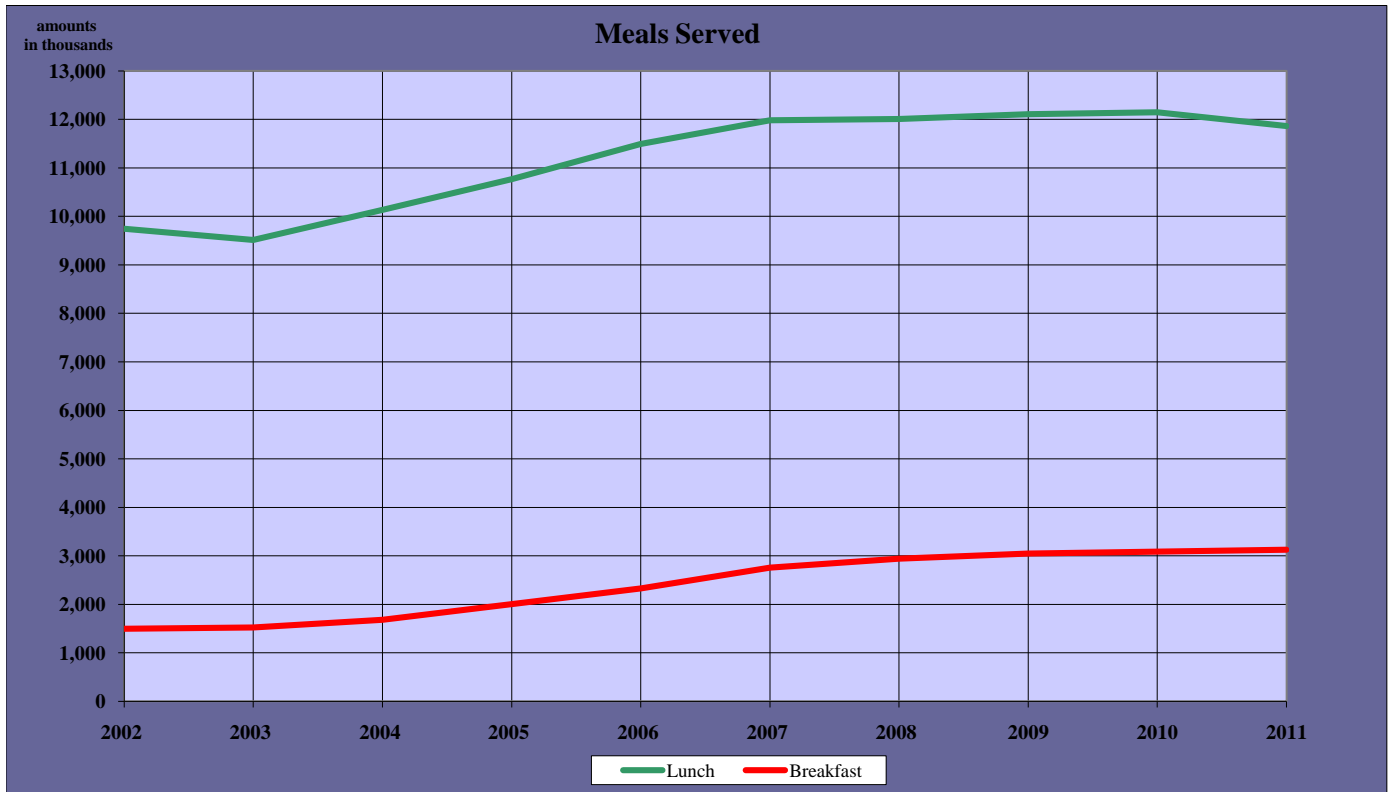
Concluded.

Note: Year represents the year during which the school was initially opened and utilized for instructional purposes
but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.

- (a) Information not available
- (b) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.
- (c) Barnes Center students reported in their home school. Facility is now Lindley 6th Grade Academy.
- (d) Hawthorne enrollment is included with HAVEN @ Fitzhugh Lee after 2010.
- (e) Operated by a non profit, enrollment reported by CCSD; buildings do not belong to CCSD.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL LUNCH AND BREAKFAST PROGRAM
LAST TEN FISCAL YEARS**

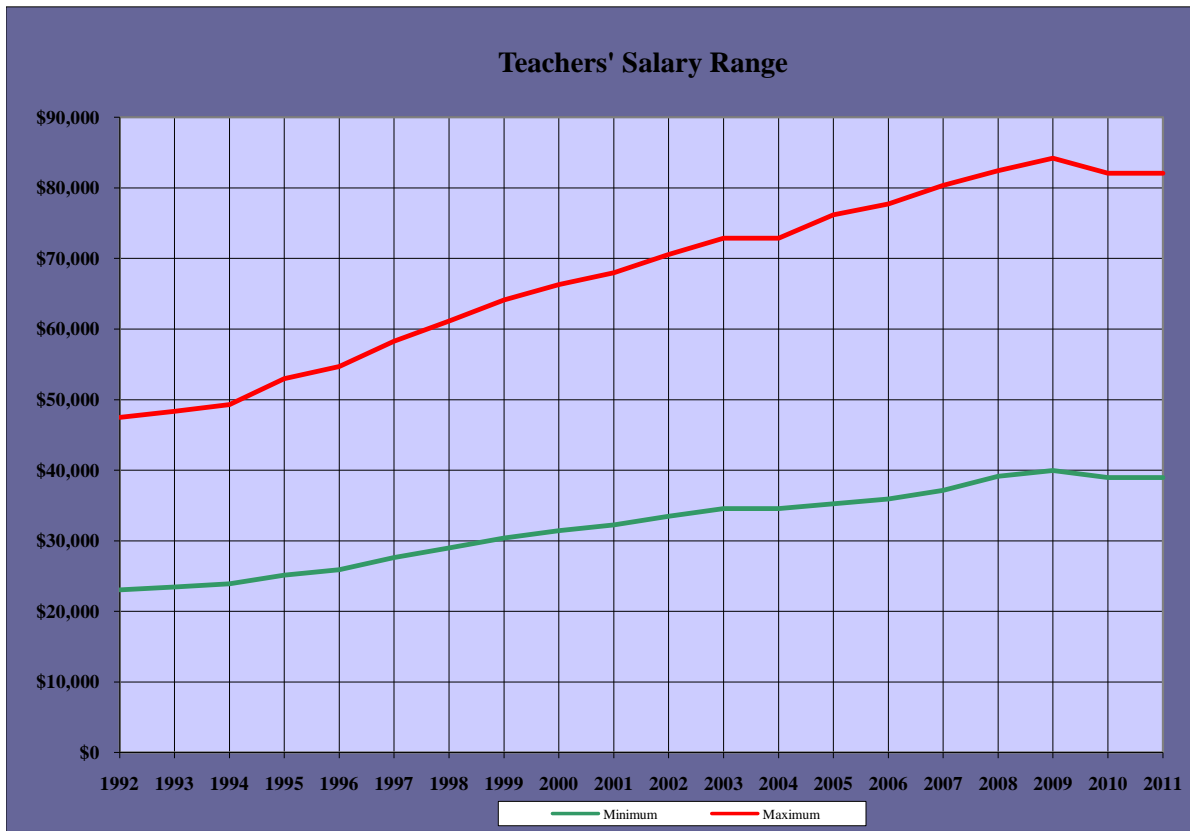


(amounts expressed in thousands)

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<u>Lunch Meals Served:</u>										
Free	2,552	2,743	3,367	3,951	4,432	4,654	4,794	5,072	5,431	5,683
Reduced	785	858	827	845	852	950	931	967	954	783
Paid	<u>6,410</u>	<u>5,916</u>	<u>5,943</u>	<u>5,973</u>	<u>6,208</u>	<u>6,380</u>	<u>6,285</u>	<u>6,068</u>	<u>5,761</u>	<u>5,400</u>
Total	<u>9,747</u>	<u>9,517</u>	<u>10,137</u>	<u>10,769</u>	<u>11,492</u>	<u>11,984</u>	<u>12,010</u>	<u>12,107</u>	<u>12,146</u>	<u>11,866</u>
Daily Average	54	53	56	60	64	67	67	67	69	69
Student Price	\$1.35-\$1.60	\$1.50-\$1.75	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85
<u>Breakfast Meals Served:</u>										
Free	994	1,010	1,193	1,482	1,700	1,964	2,118	2,254	2,342	2,455
Reduced	188	198	170	180	194	258	264	261	260	208
Paid	<u>312</u>	<u>314</u>	<u>317</u>	<u>342</u>	<u>432</u>	<u>536</u>	<u>557</u>	<u>534</u>	<u>486</u>	<u>466</u>
Total	<u>1,494</u>	<u>1,522</u>	<u>1,680</u>	<u>2,004</u>	<u>2,326</u>	<u>2,758</u>	<u>2,939</u>	<u>3,049</u>	<u>3,088</u>	<u>3,129</u>
Daily Average	8	8	10	11	13	15	16	17	17	19
Student Price	\$0.90-\$1.15	\$1.00 - \$1.15	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00
<u>Total Meals Served:</u>										
Free	3,546	3,753	4,560	5,433	6,132	6,618	6,912	7,326	7,773	8,138
Reduced	973	1,056	997	1,025	1,046	1,208	1,195	1,228	1,214	991
Paid	<u>6,722</u>	<u>6,230</u>	<u>6,260</u>	<u>6,315</u>	<u>6,640</u>	<u>6,916</u>	<u>6,842</u>	<u>6,602</u>	<u>6,247</u>	<u>5,866</u>
Total	<u>11,241</u>	<u>11,039</u>	<u>11,817</u>	<u>12,773</u>	<u>13,818</u>	<u>14,742</u>	<u>14,949</u>	<u>15,156</u>	<u>15,234</u>	<u>14,995</u>
Daily Average	62	61	66	71	77	82	83	84	86	88

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
TEACHERS' SALARY SCHEDULE
LAST TWENTY FISCAL YEARS**



<u>Fiscal Year</u>	<u>Minimum</u>	<u>Maximum</u>	<u>Cobb Average (a)</u>	<u>State-wide Average (a)</u>
1992	\$ 23,037	\$ 47,474		
1993	23,461	48,348		
1994	23,922	49,297		
1995	25,118	52,992		
1996	25,921	54,687		
1997	27,621	58,273		
1998	28,973	61,121		
1999	30,406	64,140		
2000	31,440	66,321		
2001	32,230	67,985		
2002	33,455	70,568		
2003	34,542	72,861		
2004	34,542	72,861	\$ 46,775	\$ 45,848
2005	35,233	76,206	47,191	46,437
2006	35,938	77,730	49,854	48,247
2007	37,160	80,374	51,239	49,836
2008	39,140	82,435	52,977	51,466
2009	39,962	84,204	54,286	52,823
2010	38,958	82,088	53,320	53,155
2011	38,958	82,088	54,168	52,830

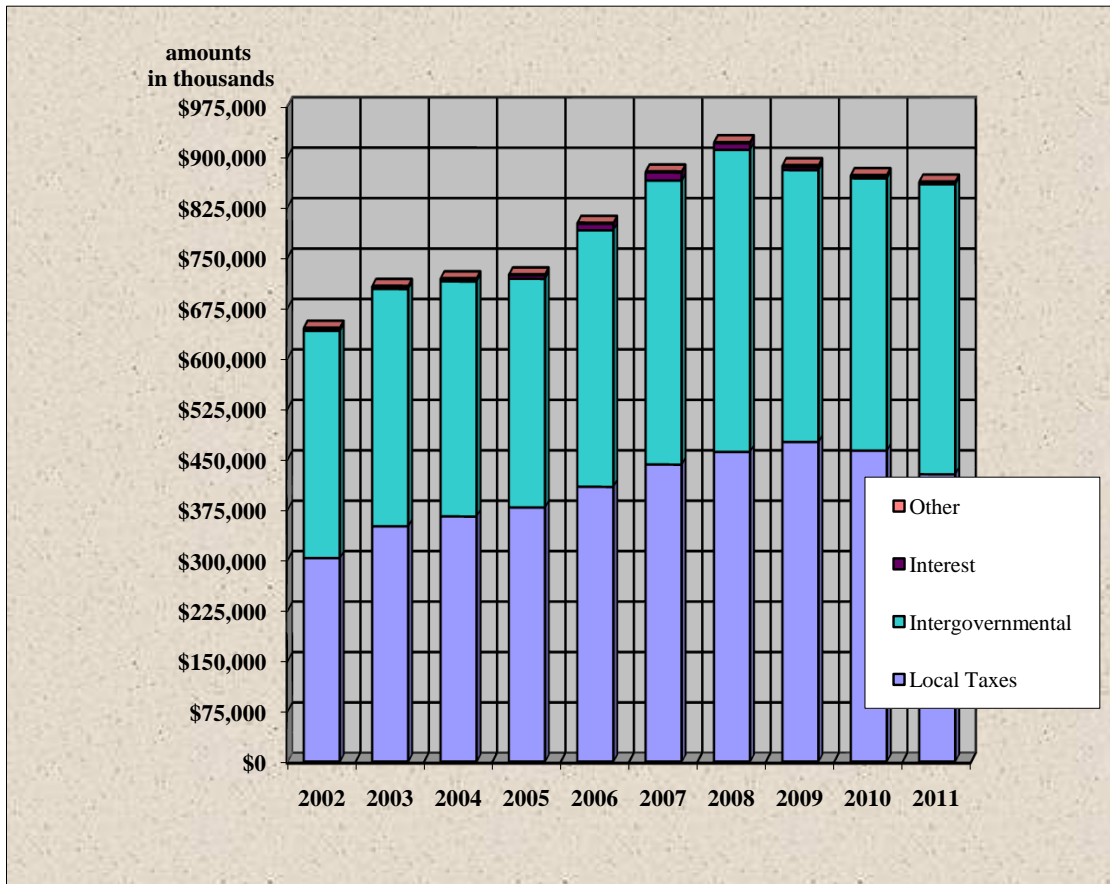
*Minimum - T-4 Certification, Maximum - Doctorate

(a) Cobb and State-wide averages unavailable prior to 2004

Source: CCSD Salary Schedule for Minimum and Maximum

Cobb Average and State-wide Average: Governor's Office of Achievement

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS**



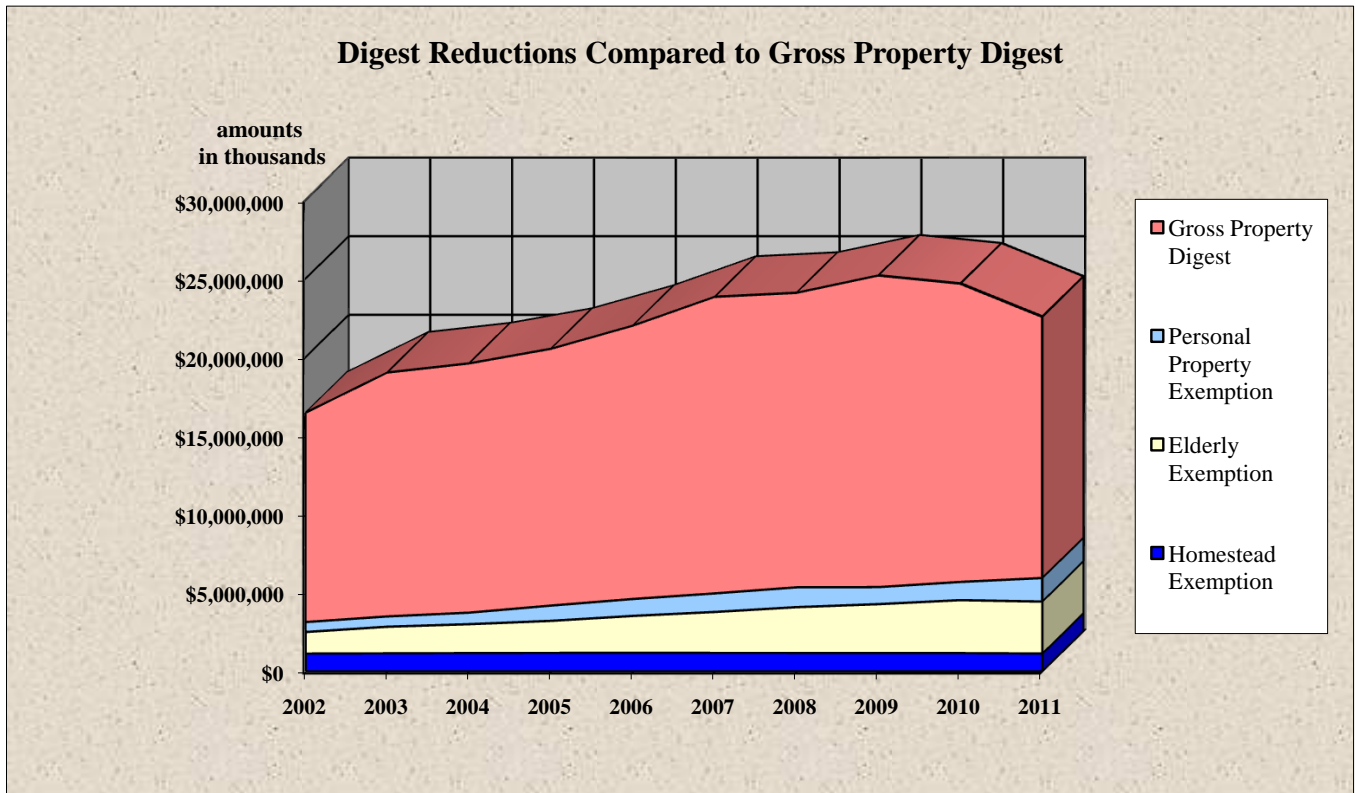
(amounts expressed in thousands)

<u>Fiscal Year</u>	<u>Local Taxes</u>	<u>Intergovernmental</u>	<u>Interest Income</u>	<u>Other</u>	<u>Total</u>
2002	302,624	338,043	3,323	671	644,661
2003	349,861	352,964	3,057	957	706,839
2004	364,523	349,528	2,659	1,485	718,195
2005	377,772	340,185	5,193	770	723,920
2006	408,599	381,436	9,714	900	800,649
2007	441,716	422,286	12,150	799	876,951
2008	460,537	449,098	9,843	1,082	920,560
2009	475,294	404,313	4,497	2,276	886,380
2010	462,518	404,856	2,475	1,830	871,679
2011	427,174	431,352	2,410	1,091	862,027

"Other" includes Tuition & Fees, Insurance & Damage Recoveries, Rentals and Other Revenues.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS
LAST TEN FISCAL YEARS**

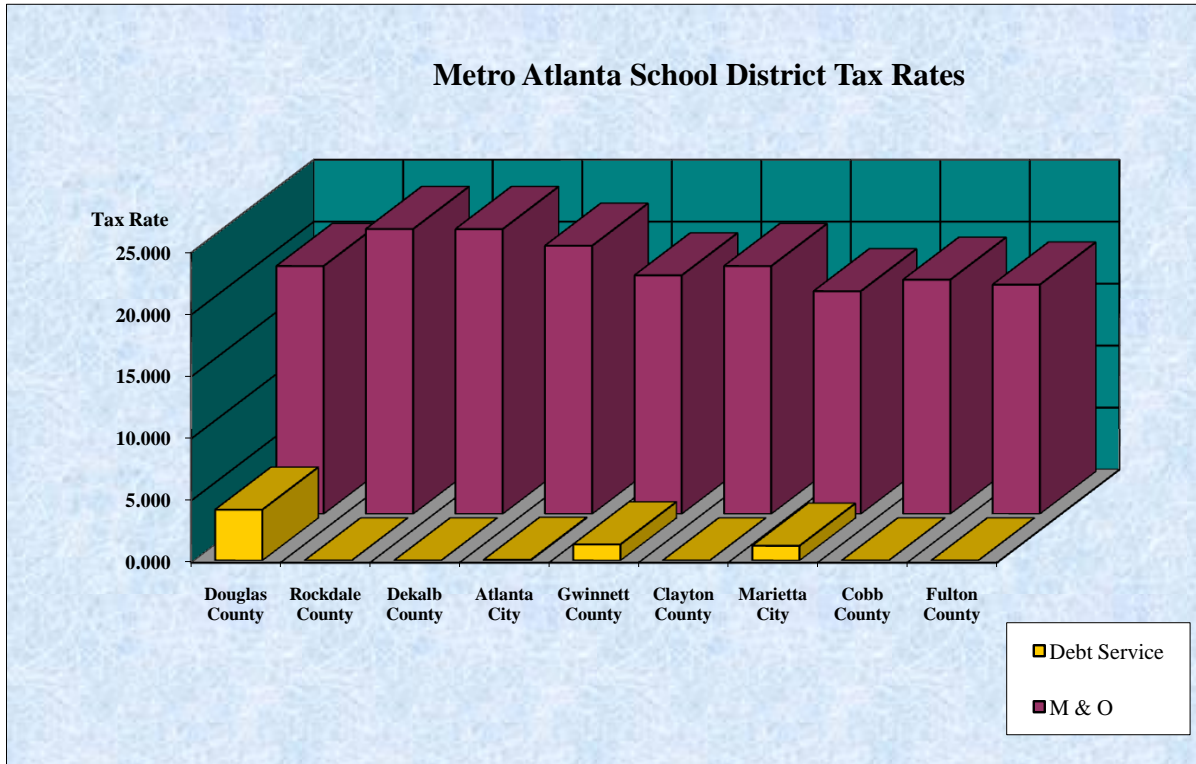


(amounts expressed in thousands)

Fiscal Year	Homestead Exemption	Elderly Exemption	Disabled Residents Exemption	Personal Property Exemption	Conservation Exemption	Total Digest Reductions	Gross Property Digest	Reductions as Percent of Gross Digest
2002	\$ 1,129,759	\$ 1,375,751	\$ 16,099	\$ 634,156	\$ 41,476	\$ 3,197,241	\$ 16,514,049	19.36%
2003	1,145,638	1,697,873	16,176	656,714	49,851	3,566,252	19,081,061	18.69%
2004	1,161,646	1,844,603	15,650	734,092	67,233	3,823,224	19,679,361	19.43%
2005	1,171,954	2,044,811	15,894	973,480	68,447	4,274,586	20,609,863	20.74%
2006	1,176,070	2,355,408	15,610	1,078,322	83,016	4,708,426	22,095,208	21.31%
2007	1,170,390	2,612,133	14,708	1,182,458	85,575	5,065,264	23,932,775	21.16%
2008	1,166,776	2,921,905	14,666	1,264,100	83,478	5,450,925	24,185,375	22.54%
2009	1,165,038	3,115,732	15,099	1,086,274	80,282	5,462,425	25,287,425	21.60%
2010	1,160,256	3,374,955	15,389	1,159,876	82,041	5,792,517	24,774,275	23.38%
2011	1,133,942	3,308,523	15,208	1,501,213	66,204	6,025,090	22,649,587	26.60%

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
 COMPARISON OF METROPOLITAN ATLANTA SCHOOL DISTRICT
 PROPERTY TAX RATES
 JUNE 30, 2011**

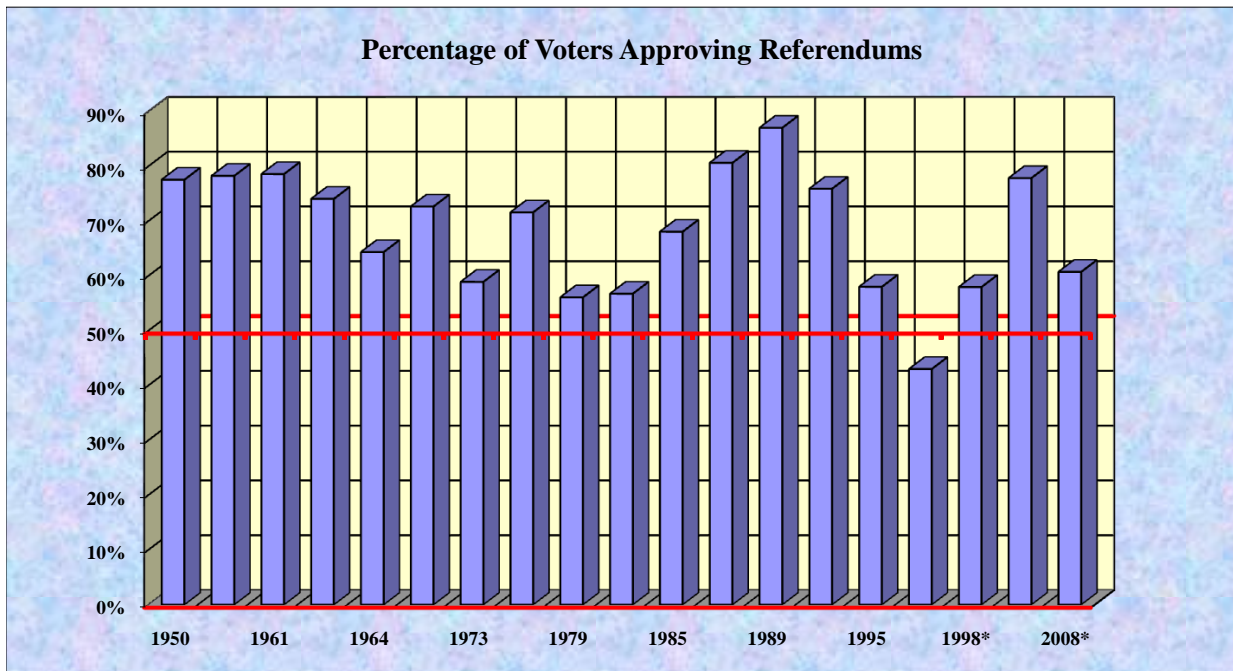


(all tax rates are per \$1000 assessed valuation)

<u>School District</u>	<u>Total Rate</u>	<u>Maintenance & Operations</u>	<u>Debt Service</u>
Douglas County	24.100	20.000	4.100
Rockdale County	22.990	22.990	0.000
Dekalb County	22.980	22.980	0.000
Atlanta City	21.694	21.640	0.054
Gwinnett County	20.550	19.250	1.300
Clayton County	20.000	20.000	0.000
Marietta City	19.157	17.970	1.187
Cobb County	18.900	18.900	0.000
Fulton County	18.502	18.502	0.000

Source: Georgia Department of Revenue

**COBB COUNTY SCHOOL DISTRICT
RESULTS OF ALL BOND AND SALES TAX REFERENDUMS
1950 TO PRESENT**

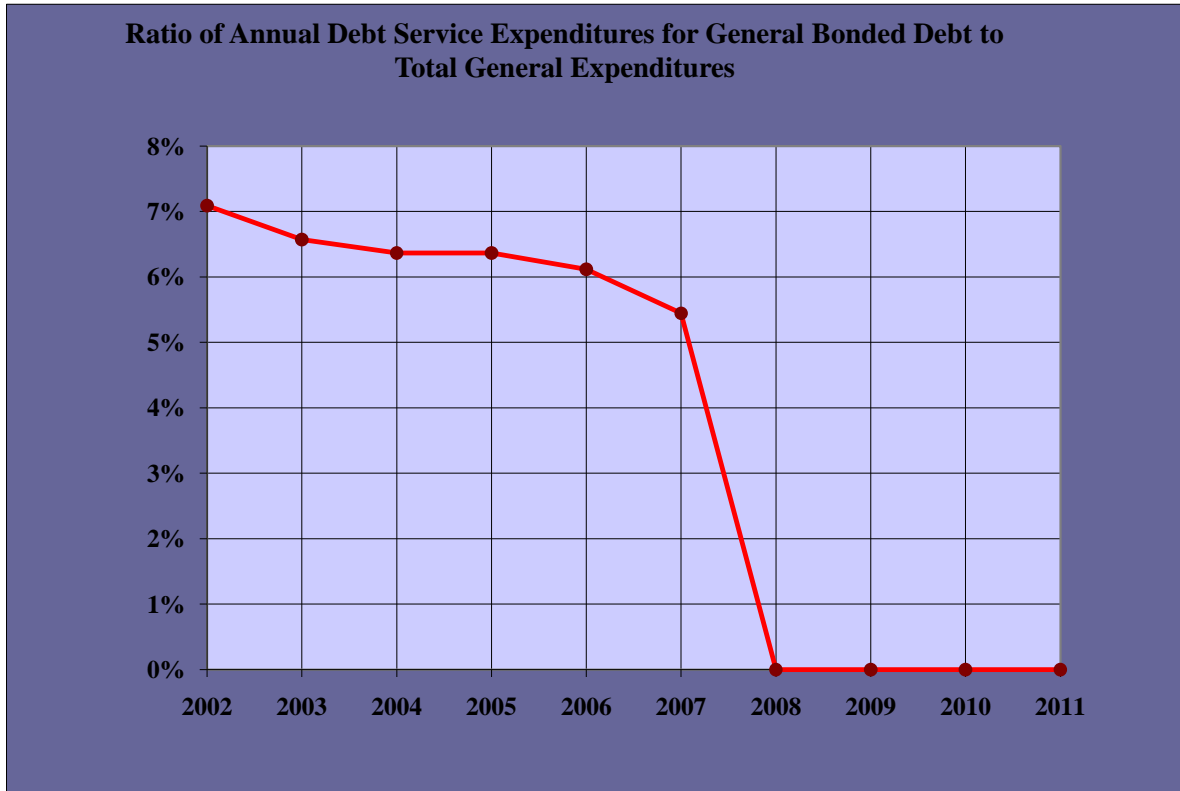


Referendums:

<u>Year</u>	<u>Amount</u>	<u>Maturity</u>	<u>Action</u>	<u>Pro</u>	<u>Con</u>	<u>Void</u>	<u>Total Votes</u>	<u>Approval Percentage</u>
1950	\$ 1,500,000	1970	Passed	2,907	841	17	3,765	77.56%
1957	1,750,000	1977	Passed	2,023	562	31	2,616	78.26%
1961	2,500,000	1980	Passed	3,187	868	38	4,093	78.59%
1962	3,000,000	1983	Passed	2,816	986	36	3,838	74.07%
1964	4,000,000	1994	Passed	2,942	1,629	63	4,634	64.36%
1969	15,000,000	1990	Passed	7,769	2,922	5	10,696	72.67%
1973	16,500,000	1994	Passed	7,405	5,165	10	12,580	58.91%
1977	22,000,000	1996	Passed	10,694	4,241	22	14,957	71.60%
1979	20,000,000	1997	Passed	9,725	7,611	219	17,555	56.10%
1981	8,000,000	1997	Passed	9,858	7,511	103	17,472	56.76%
1985	27,000,000	1997	Passed	24,476	11,481	-	35,957	68.07%
1987	58,500,000	2001	Passed	10,716	2,573	65	13,354	80.64%
1989	59,500,000	2002	Passed	15,510	2,311	126	17,947	87.03%
1991	39,600,000	2004	Passed	20,197	6,409	268	26,874	75.91%
1995	220,865,000	2007	Passed	18,140	13,124	142	31,406	58.02%
1997*	609,200,000	2002	Failed	14,204	18,820	177	33,201	43.01%
1998*	626,773,000	2003	Passed	36,433	26,403	545	63,381	57.98%
2003*	636,504,000	2008	Passed	36,078	10,262	-	46,340	77.85%
2008*	797,657,000	2013	Passed	21,873	14,137	-	36,010	60.74%

* 1997, 1998, 2003 and 2008 referendums were for a 1% local option sales tax with the amounts shown representing an estimate of collections for the full five year life of the tax. All other referendums were for bond issues. Information provided by the Cobb County Board of Elections.

**COBB COUNTY SCHOOL DISTRICT
 RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT
 TO TOTAL GENERAL EXPENDITURES
 LAST TEN FISCAL YEARS**

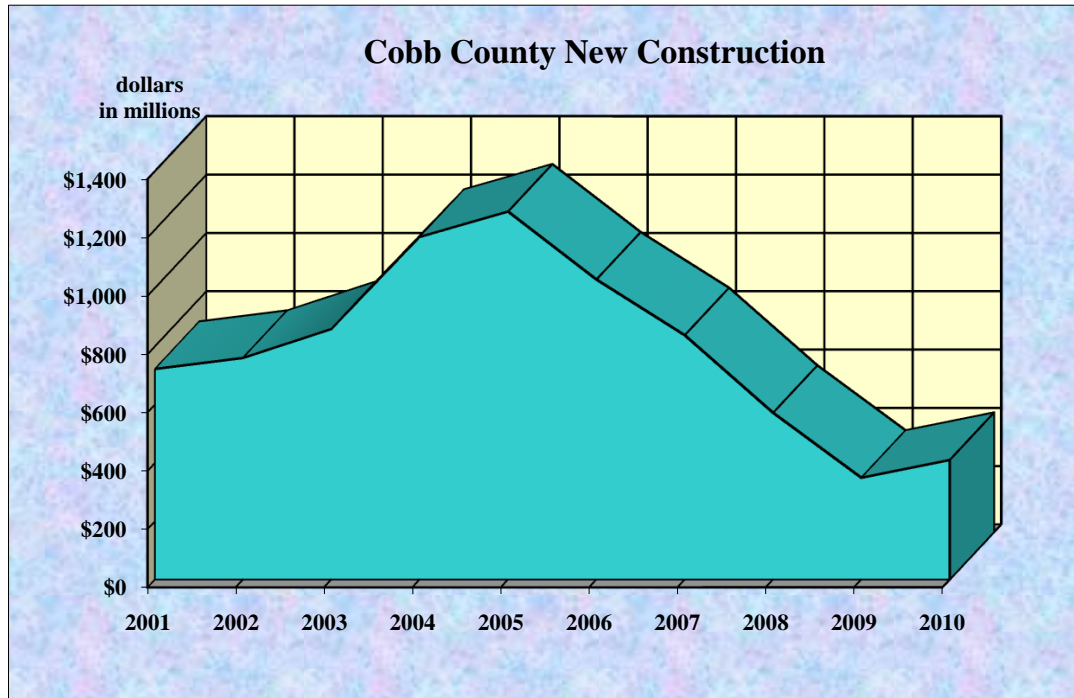


Fiscal Year	Debt Service Fund Expenditures	General Fund Expenditures	Ratio of Net Debt Service to General Expenditures
2002	45,362,000	639,813,000	7.09%
2003	45,596,000	693,852,000	6.57%
2004	45,835,000	719,852,000	6.37%
2005	45,197,000	710,057,000	6.37%
2006	46,158,000	754,681,000	6.12%
2007	46,571,000	855,178,000	5.45%
2008	-	931,690,000	-
2009	-	932,214,000	-
2010	-	863,036,000	-
2011	-	821,638,000	-

Note: Debt Service was fully paid by the end of fiscal year 2007.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
 COBB COUNTY BANK DEPOSITS, CONSTRUCTION AND TAXABLE PROPERTY VALUES
 LAST TEN FISCAL YEARS**



(dollars expressed in millions)

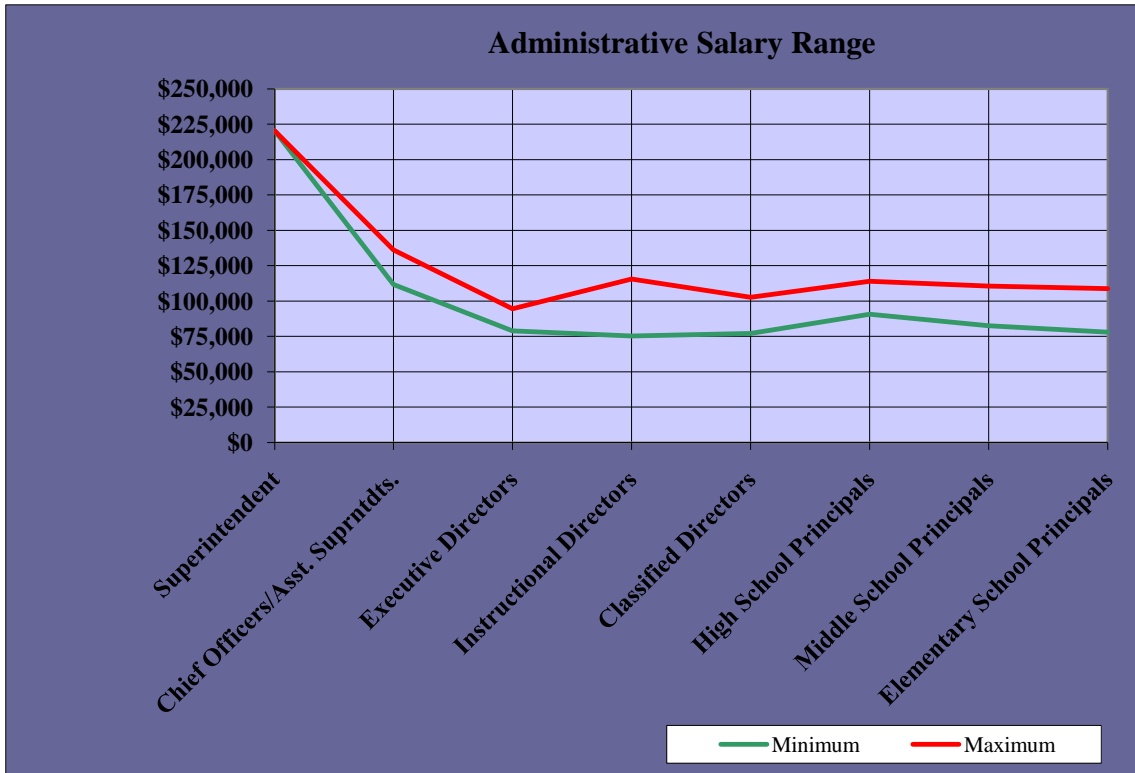
Fiscal Year	Bank (a) Deposits	Single-Family Residences (b)		Total New Construction (b)		Estimated Actual Value of Taxable Property (c)
		Number of Units	Value	Number of Permits	Value	
2001	6,044	2,468	378	7,802	722	38,182
2002	6,528	2,370	378	8,160	760	41,285
2003	6,760	2,520	443	8,790	859	47,703
2004	7,425	2,737	617	9,727	1,175	49,198
2005	8,478	2,655	636	10,286	1,262	51,525
2006	9,369	2,082	521	10,232	1,029	55,238
2007	10,026	1,276	332	9,687	838	59,832
2008	10,739	510	118	7,019	572	60,463
2009	10,542	434	99	5,102	349	63,219
2010	9,468	491	114	5,594	410	56,624

(a) Bank deposits as of June 30 were supplied by the Georgia Department of Banking and Finance. Data includes all municipalities within the county.

(b) Residences and construction data for the 12 month period ended December 31 were supplied by the Cobb County Building Inspections Department and are on a calendar year basis.

(c) Source is Cobb County Government and is for the fiscal year ended September 30.

**COBB COUNTY SCHOOL DISTRICT
ADMINISTRATIVE SALARY SCHEDULE
JUNE 30, 2011**



<u>Position Title</u>	<u>Minimum</u>	<u>Maximum</u>
Superintendent	\$ 220,196	\$ 220,196
Chief Officers/Asst. Suprntdts.	111,748	136,075
Executive Directors	78,834	94,414
Instructional Directors	75,269	115,512
Classified Directors	77,039	102,686
High School Principals	90,573	113,946
Middle School Principals	82,565	110,577
Elementary School Principals	77,932	108,824

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2011**

<u>Type of Coverage</u>	<u>Name of Company and Policy Number</u>	<u>Policy Period</u>		<u>Liability Limits</u>	<u>Annual Premium</u>
		<u>From</u>	<u>To</u>		
Bus, Truck, Motor Vehicles Liability	Self Insured	6/1/1994	Ongoing	\$300,000	N/A
Property Theft	Self Insured	6/1/1994	Ongoing	N/A	N/A
Employee's Blanket Bond	St. Paul Travelers 103317698	7/1/2010	7/1/2011	\$7,500,000	\$17,692
General Liability	Self Insured	6/1/1994	Ongoing	\$500,000	N/A
Property Boiler (Includes Insurance)	Travelers KTJ-CMB-1849M21-A-10	7/1/2010	7/1/2011	\$500,000,000	\$377,455
Student Athletic	Sentry Life Ins/The Young	8/1/2010	5/22/2011	Varies	Student/Parent Funded
Superintendent's Bond	Old Republic Surety Co. APO1174207	12/21/10	6/30/11	\$100,000	\$525
Principal's Bond	Old Republic Surety Co. APS1177822	8/1/2010	8/1/2011	\$10,000	\$3,990
Worker's Compensation	Self Insured	N/A	N/A	Statutory	N/A
Disability,Long-Term	Metlife 98164	7/1/10	6/30/11	Ben. Sched. per Salary	\$1,672,946
Disability,Short-Term	Metlife 1665648	7/1/10	6/30/11		
	Option 1			Ben. Sched. per Salary	\$4.52 per month employee pays
	Option 2			Ben. Sched. per Salary	\$6.97 per month employee pays
	Option 3			Ben. Sched. per Salary	\$9.14 per month employee pays
	Option 4			Ben. Sched. per Salary	\$10.91 per month employee pays
	Option 5			Ben. Sched. per Salary	\$12.44 per month employee pays
Life Insurance and AD&D	Metlife 104911	7/1/10	6/30/11	Ben. Sched. per Salary	Monthly:For both life and AD&D Employee pays \$.135 per \$1,000 of payroll. District pays first \$10,000 of coverage.
Dependent Life Insurance	Metlife	7/1/10	6/30/11	Ben. Sched. per Salary	Monthly: Child(ren)-Employee pays \$1 for \$10,000 or \$2.50 for \$25,000 coverage. Spouse-Employee pays \$2.05 for \$10,000 or \$5.13 for \$25,000 coverage.
Optional Life and AD&D	Metlife	7/1/10	6/30/11	Ben Sched. Per Salary	Monthly:For both life and AD&D Employee pays \$.135 per \$1,000 of payroll. Max 5x salary(smoker) 6x (non-smoker)
Dental Insurance					
Option: Low Plan	United Concordia 104991	7/1/10	12/31/10	None	Monthly:Single \$0, Family \$6.41 employee pays
		1/1/11	6/30/11	None	Monthly:Single \$11.71, Family \$32.07 employee pays
Option: High Plan	Metlife 83833	7/1/09	12/31/10	Trad: \$750 Annual. \$1,000 Lifetime Orthodontic. \$50 per person, \$150 per family deduct.	Monthly:Single \$15.81, Family \$47.15 employee pays
		1/1/11	6/31/11		Monthly:Single \$27.05, Family \$74.38 employee pays
Cancer Insurance	Professional Ins. Co.	7/1/10	6/30/11	Based on Benefit Schedule	Monthly:Employee pays:
	Option I				Single \$5.00, Family \$7.50
	Option II				Single \$10.49, Family \$17.83
	Option III				Single \$15.69, Family \$25.67

Continued---

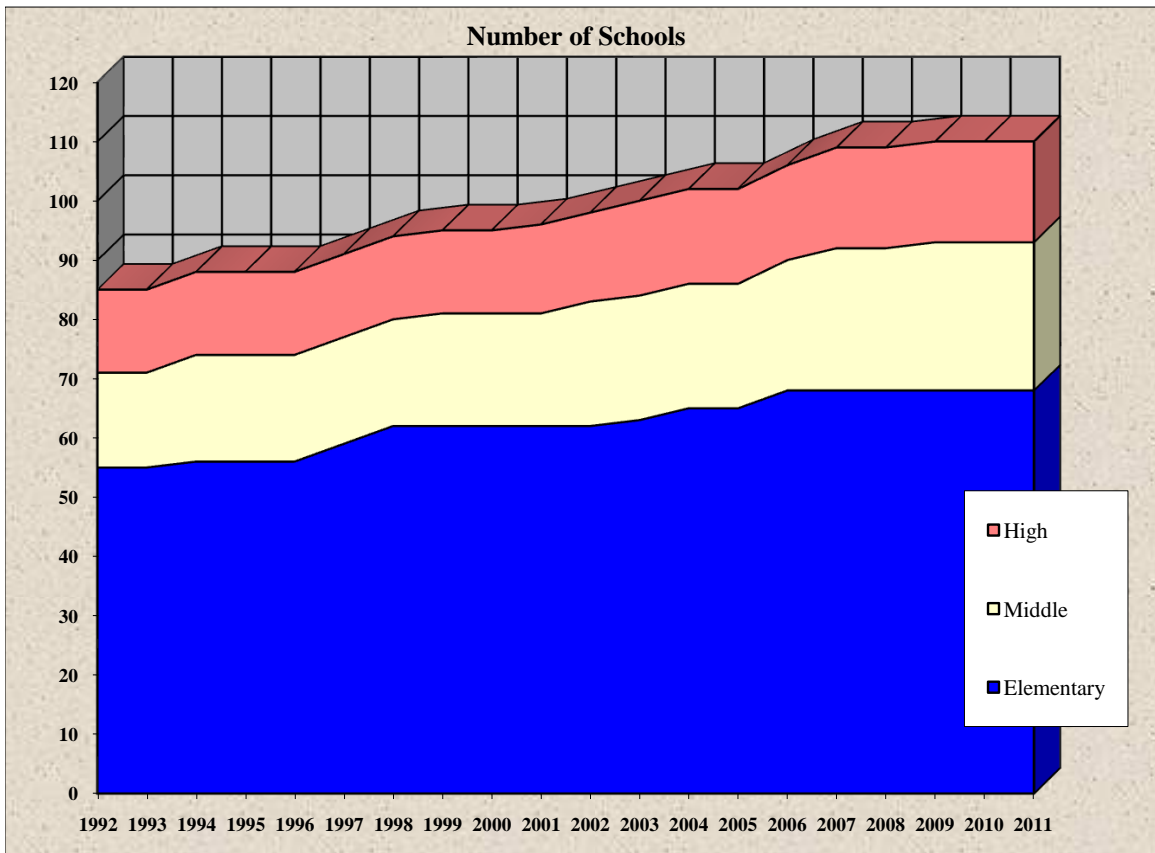
**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2010**

<u>Type of Coverage</u>	<u>Name of Company and Policy Number</u>	<u>Policy Period</u>		<u>Liability Limits</u>	<u>Annual Premium</u>
		<u>From</u>	<u>To</u>		
Vision Insurance	Comp Benefits	7/1/10	6/30/11	Based on Benefit Schedule	Monthly:Employee pays: Option I Single \$1.24, Family \$2.98 Option II Single \$4.32, Family \$10.46 Option III Single \$4.84, Family \$11.74
Long-Term Care	Metlife 727465 Discont. Eff 1/1/11	7/1/10	12/31/10	Based on Benefit Schedule	Monthly premiums vary based on coverage elected.
Legal	Hyatt Legal Plans 3100031	7/1/10	6/30/11	Based on Benefit Schedule	Monthly:Employee pays: Single \$13.50, Family \$15.80

Concluded.

Source: District Records

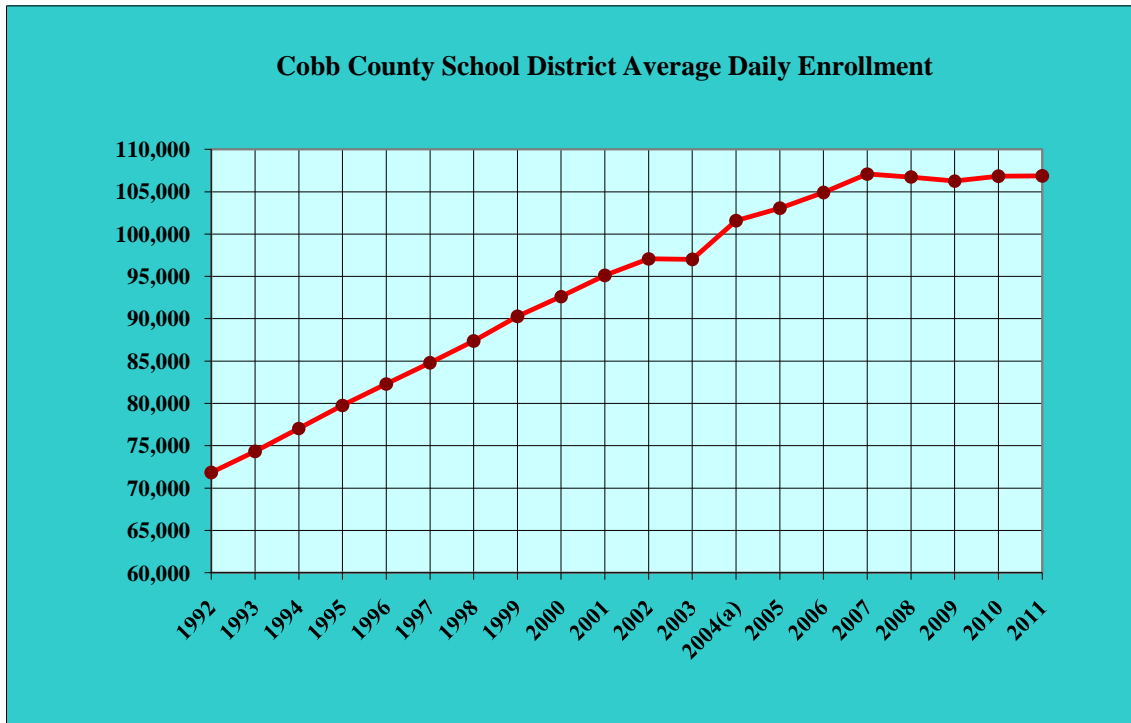
**COBB COUNTY SCHOOL DISTRICT
NUMBER OF SCHOOLS
LAST TWENTY FISCAL YEARS**



<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>Total</u>
1992	55	16	14	85
1993	55	16	14	85
1994	56	18	14	88
1995	56	18	14	88
1996	56	18	14	88
1997	59	18	14	91
1998	62	18	14	94
1999	62	19	14	95
2000	62	19	14	95
2001	62	19	15	96
2002	62	21	15	98
2003	63	21	16	100
2004	65	21	16	102
2005	65	21	16	102
2006	68	22	16	106
2007	68	24	17	109
2008	68	24	17	109
2009	68	25	17	110
2010	68	25	17	110
2011	68	25	17	110

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF HIGH SCHOOL GRADUATES AND
AVERAGE DAILY ENROLLMENT AND ATTENDANCE
LAST TWENTY FISCAL YEARS**



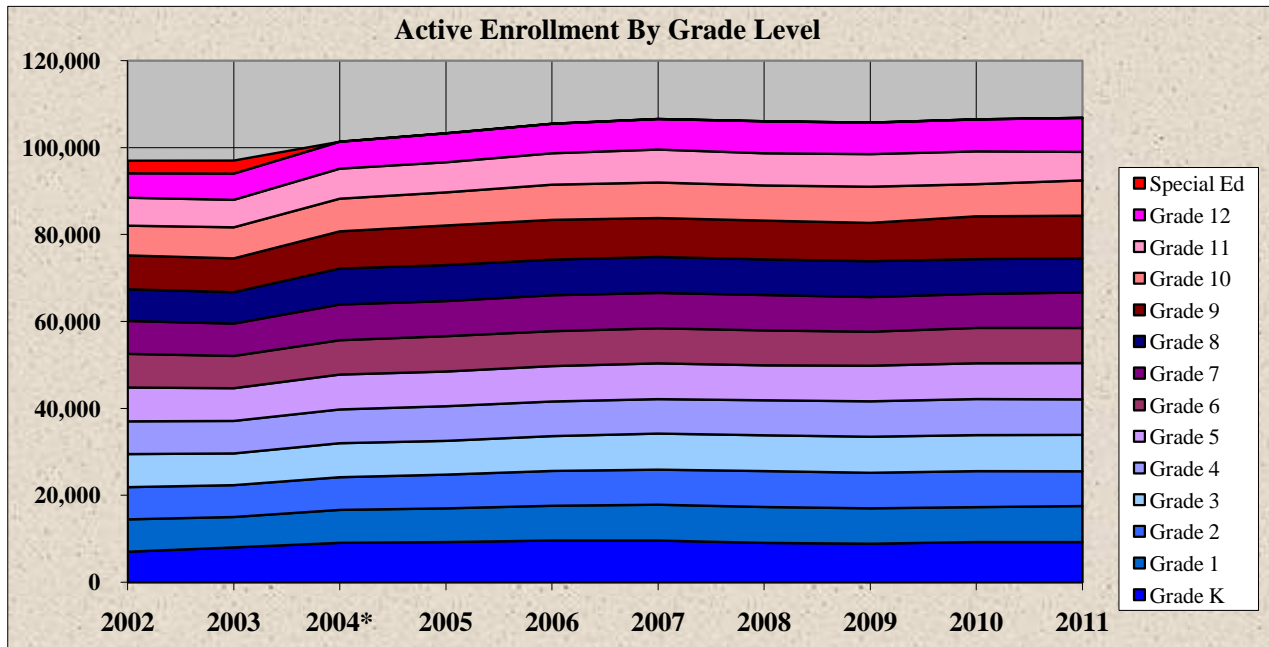
Fiscal Year	Average Daily Enrollment	Average Daily Attendance	Attendance Percentage	Number of Graduates	Graduate Percentage(b)
1992	71,835	67,615	94.13%	4,044	N/A
1993	74,339	69,855	93.97%	4,291	N/A
1994	77,045	72,899	94.62%	4,049	N/A
1995	79,759	75,388	94.52%	4,381	N/A
1996	82,291	77,387	94.04%	4,511	N/A
1997	84,803	80,165	94.53%	4,740	N/A
1998	87,366	82,662	94.62%	4,801	N/A
1999	90,290	85,219	94.38%	5,022	N/A
2000	92,607	87,594	94.59%	5,323	N/A
2001	95,116	89,913	94.53%	5,541	N/A
2002	97,066	92,090	94.87%	5,756	N/A
2003	97,009	93,725	96.61%	6,015	N/A
2004(a)	101,584	96,795	95.29%	5,928	95.77%
2005	103,061	98,567	95.64%	6,267	94.06%
2006	104,901	100,432	95.74%	6,413	94.41%
2007	107,082	102,648	95.86%	6,522	92.91%
2008	106,734	102,497	96.03%	6,765	91.85%
2009	106,256	102,144	96.13%	7,126	98.36%
2010	106,835	102,444	95.89%	7,177	97.61%
2011	106,868	102,732	96.13%	7,350	93.91%

(a) 2004 data collection procedures changed to include Special Education students in respective grade level

(b) Number of Graduates divided by Grade 12 Active Enrollment from page 141 which includes Special Ed students.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
ACTIVE ENROLLMENT BY GRADE LEVEL
LAST TEN FISCAL YEARS**



Fiscal Year	Pre-K and K	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Grade 9	Grade 10	Grade 11	Grade 12	Special Ed.	Total
2002	7,028	7,452	7,406	7,609	7,532	7,780	7,740	7,574	7,291	7,782	6,849	6,430	5,611	2,896	96,980
2003	8,026	6,997	7,325	7,291	7,481	7,524	7,426	7,436	7,234	7,773	7,148	6,316	6,032	3,000	97,009
2004*	9,077	7,576	7,522	7,823	7,767	8,021	7,902	8,206	8,286	8,555	7,512	6,912	6,190		101,349
2005	9,255	7,750	7,764	7,766	7,972	7,977	8,130	8,071	8,287	9,114	7,610	6,926	6,663		103,285
2006	9,611	7,993	8,012	8,013	7,964	8,141	8,031	8,264	8,201	9,141	8,101	7,217	6,793		105,482
2007	9,604	8,246	8,061	8,303	7,921	8,229	8,069	8,132	8,280	8,950	8,171	7,586	7,020		106,572
2008	9,065	8,260	8,262	8,233	8,052	8,037	8,035	8,143	8,187	8,928	8,083	7,406	7,365		106,056
2009	8,874	8,142	8,176	8,298	8,147	8,189	7,812	7,973	8,254	8,810	8,331	7,491	7,245		105,742
2010	9,262	8,029	8,286	8,285	8,291	8,230	8,131	7,822	8,007	9,850	7,391	7,551	7,353		106,488
2011	9,253	8,292	8,001	8,369	8,166	8,344	8,077	8,165	7,868	9,804	8,121	6,549	7,827		106,836

*2004 data collection procedures changed to include Special Education students in respective grade level

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2011**

<u>School Name</u>	<u>Grades</u>	<u>Active Enrollment</u>	<u>Size of Site (acres)</u>	<u>Occupied Year (a)</u>	<u>Number of Classrooms</u>	<u>Portable Classrooms</u>	<u>Square Footage</u>	<u>Capacity</u>
Acworth Intermediate	2-5	830	15.0	2001	61	-	131,924	962
Addison	K-5	587	12.5	1989	40	-	81,334	637
Argyle	K-5	652	8.8	1961	36	15	61,503	562
Austell Primary	K-1	320	12.4	2005	36	-	85,236	512
Austell Intermediate	2-5	565	23.0	2001	61	-	123,000	962
Baker	K-5	809	15.0	1988	61	1	106,668	962
Bells Ferry	K-5	604	10.0	1963	31	11	54,862	462
Belmont Hills	K-5	534	10.2	1952	36	-	67,106	562
Big Shanty	3-5	825	22.3	1968	52	-	83,417	837
Birney	K-5	750	26.8	1973	59	-	106,180	912
Blackwell	K-5	735	16.0	1998	52	-	111,299	837
Brown	K-5	297	6.2	1955	24	-	49,045	412
Brumby	K-5	963	9.5	1966	59	9	99,181	912
Bryant	K-5	771	20.9	1991	61	-	114,090	962
Bullard	K-5	997	20.0	2003	61	-	136,261	962
Chalker	K-5	816	25.5	1997	61	-	124,148	962
Cheatham Hill	K-5	1,115	19.2	1997	60	3	122,260	937
Clarkdale (b)	K-5	394	-	-	-	-	-	-
Clay	K-5	543	8.0	1961	29	10	51,930	437
Compton	K-5	485	28.3	1969	59	-	100,586	912
Davis	K-5	540	13.0	1987	50	-	87,763	787
Dowell	K-5	1,019	28.9	1989	62	-	106,003	962
Due West	K-5	536	10.2	1957	39	-	71,112	612
East Side	K-5	1,059	10.0	1952	49	-	77,918	787
East Valley	K-5	622	7.8	1960	36	7	58,150	562
Fair Oaks	K-5	824	10.3	1957	54	3	98,789	862
Ford	K-5	831	39.0	1991	52	2	91,129	837
Frey	K-5	677	26.2	1996	61	-	124,148	962
Garrison Mill	K-5	706	14.1	1984	43	-	85,775	687
Green Acres	K-5	738	10.1	1996	44	-	90,915	687
Harmony Leland	K-5	582	8.4	1951	33	3	85,764	512
Hayes	K-5	1,078	24.2	1993	61	4	117,579	962
Hollydale	K-5	727	15.0	1968	51	5	89,995	812
Keheley	K-5	468	20.7	1986	38	-	68,030	587
Kemp	K-5	931	26.2	2002	61	-	123,000	962
Kennesaw	K-2	848	20.7	1991	61	-	113,828	962
Kincaid	K-5	687	24.0	1972	48	-	81,752	762
King Springs	K-5	676	9.9	1956	36	5	58,785	562
Labelle	K-5	449	10.2	1955	44	-	80,655	687
Lewis	K-5	885	10.9	1986	61	-	115,363	962
Mableton	K-5	437	5.7	1950	25	6	47,426	412
McCall Primary	K-1	506	6.0	2005	36	-	88,217	512
Milford	K-5	635	8.7	1954	39	6	69,776	612
Mount Bethel	K-5	996	25.0	1978	59	-	105,016	912
Mountain View	K-5	848	13.0	1986	54	-	102,725	862
Murdock	K-5	823	15.3	1975	61	-	123,233	962
Nicholson	K-5	497	23.1	1990	40	1	75,800	637
Nickajack	K-5	904	16.8	1998	52	-	114,350	837
Norton Park	K-5	730	9.2	1961	50	-	87,301	787
Pickett's Mill	K-5	717	40.9	2008	61	-	136,261	962
Pitner	K-5	945	22.2	2003	61	-	135,800	962
Powder Springs	K-5	811	15.9	1988	57	-	101,870	887
Powers Ferry	K-5	490	10.0	1951	31	9	56,104	462
Riverside Primary	K-1	491	9.0	2005	36	-	85,236	512
Riverside Intermediate	2-5	871	18.4	2001	61	-	123,000	962
Rocky Mount	K-5	629	21.8	1977	38	-	78,720	587
Russell	K-5	703	14.1	1961	61	1	101,862	962
Sanders	K-5	872	21.1	1997	53	8	116,302	862
Sedalia Park	K-5	804	10.2	1956	56	-	101,125	887
Shallowford Falls	K-5	690	15.3	1990	61	-	112,947	962
Sky View	K-5	373	10.1	1957	30	8	50,270	462
Sope Creek	K-5	1,159	16.0	1978	61	12	106,348	962
Still	K-5	776	10.9	1978	61	-	121,289	962
Teasley	K-5	670	13.2	1961	31	5	56,810	462
Timber Ridge	K-5	589	11.5	1990	38	-	73,450	587
Tritt	K-5	909	23.7	1979	60	-	109,912	937

**COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2011**

<u>School Name</u>	<u>Grades</u>	<u>Active Enrollment</u>	<u>Size of Site (acres)</u>	<u>Occupied Year (a)</u>	<u>Number of Classrooms</u>	<u>Portable Classrooms</u>	<u>Square Footage</u>	<u>Capacity</u>
Varner	K-5	791	20.0	1990	61	-	109,827	962
Vaughan	K-5	742	28.0	1996	60	-	122,260	937
Awtry	6-8	863	26.2	1965	63	-	143,704	1,012
Barber	6-8	954	25.8	2005	71	-	175,345	1,162
Campbell	6-8	1,146	33.2	1951	82	-	205,911	1,337
Cooper	6-8	832	75.1	2001	71	-	175,345	1,162
Daniell	6-8	1,017	20.0	1966	71	-	165,011	1,162
Dickerson	6-8	1,142	21.9	1981	73	-	165,953	1,187
Dodgen	6-8	1,132	20.6	1975	71	-	182,985	1,162
Durham	6-8	1,103	43.0	1998	71	-	173,487	1,162
East Cobb	6-8	1,294	20.0	1963	83	-	181,573	1,212
Floyd	6-8	821	20.0	1964	72	-	166,551	1,162
Garrett	6-8	901	36.6	1972	51	4	122,329	812
Griffin	6-8	959	24.4	1972	71	-	186,947	1,162
Hightower Trail	6-8	963	26.4	1993	62	-	149,038	1,012
Lindley 6th Gr. Acad.	6	493	28.7	1962	50	-	114,635	787
Lindley	7-8	916	33.3	2001	71	-	179,170	1,162
Lost Mountain	6-8	1,105	83.8	1992	71	2	164,107	1,162
Lovinggood	6-8	1,182	29.4	2006	71	-	178,465	1,162
Mabry	6-8	864	22.0	1978	70	-	158,434	1,137
McCleskey	6-8	692	34.8	1983	52	-	113,525	837
McClure	6-8	1,167	38.0	2006	71	-	191,209	1,162
Palmer	6-8	1,042	43.1	2001	71	-	175,345	1,162
Pine Mountain	6-8	738	39.7	1979	56	-	131,459	887
Simpson	6-8	843	16.5	1988	52	-	110,000	837
Smitha	6-8	907	21.8	1993	70	-	167,815	1,137
Tapp	6-8	661	16.9	1975	70	-	157,435	1,137
Allatoona	9-12	1,554	114.7	2008	98	-	328,370	1,912
Campbell	9-12	2,224	47.9	1963	135	-	370,042	2,637
Harrison	9-12	2,094	73.0	1991	95	11	235,445	1,837
Hillgrove	9-12	2,003	95.0	2006	98	-	323,023	1,912
Kell	9-12	1,688	63.1	2002	98	-	323,000	1,912
Kennesaw Mountain	9-12	1,955	75.0	2000	102	3	319,000	1,987
Lassiter	9-12	1,990	49.3	1981	110	-	274,704	2,137
McEachern	9-12	2,127	74.9	1930	122	3	436,728	2,362
North Cobb	9-12	2,524	46.8	1957	99	-	287,276	1,933
Oakwood	9-12	175	10.0	1944	27	-	93,612	462
Osborne	9-12	1,671	50.7	1961	106	2	332,614	2,062
Pebblebrook	9-12	1,957	52.5	1963	96	-	318,655	1,862
Perform. Learning Ctr (c)	9-12	76						
Pope	9-12	1,773	47.0	1987	96	-	246,365	1,862
South Cobb	9-12	1,957	54.4	1951	88	-	271,378	1,718
Sprayberry	9-12	1,754	41.3	1973	107	-	281,542	2,153
Walton	9-12	2,649	43.3	1975	122	4	308,814	2,362
Wheeler	9-12	2,020	48.4	1964	95	36	318,504	1,837
HAVEN @ Fitzhugh Lee (d)	Altrntv	141	6.2	1958	18	2	32,500	312
Fitzhugh Lee (d)	Altrntv	-	7.0	1935	17	2	35,684	312
Kennesaw Charter (e)	K-5	515						
Mableton Charter (e)	K-8	529						
Smyrna Charter (e)	K-8	744						
Devereux Georgia (e)	3-12	96						
TOTALS		106,836	2,906.2		6,733	203	15,522,754	112,875

(a) Occupied year represents the year during which the school was initially opened and utilized for instructional purposes but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.

(b) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.

(c) Performance Learning Center is housed at Oakwood.

(d) Fitzhugh Lee enrollment is included with HAVEN.

(e) Operated by a non-profit, enrollment reported by CCSD, buildings do not belong to CCSD.

Source: District Records



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GLOSSARY



GLOSSARY OF TERMS

This glossary contains definitions of selected terms used in this document and additional terms and interpretative data as necessary for common understandings concerning financial accounting procedures of the Cobb County School District. Several terms, which are not primarily financial accounting terms, have been included because of their significance in the budgeting process. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

ACCOUNTING SYSTEM

The recording and reporting of activities and events affecting the money of an administrative unit and its programs. Specifically, it describes: (1) what accounting records are to be maintained, how they will be maintained, and the procedures, methods, and forms to be used; (2) data recording, classifying, and summarizing activities or events; (3) analyzing and interpreting recorded data; and (4) preparing and initiating reports and statements which reflect conditions as of a given date, the results of operations for a specific period, and the evaluation of status and results of operation in terms of established objectives.

ACCRUE

To record revenues when earned, or when levies are made, and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recording of expenditures which result in liabilities that are payable in another accounting period, such as accrued interest on bonds. See also **ACCRUAL BASIS**.

ACCRUAL BASIS ACCOUNTING

The basis of accounting under which revenues are recorded when levies are made and expenditures are recorded as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. See also **REVENUE** and **EXPENDITURES**.

ADMINISTRATION

Activities that have as their purpose the general regulation, direction, and control of the affairs of the local education agency.

AD VALOREM TAXES

Taxes levied on the assessed valuation (less exemptions) of real and personal property, including automobiles. See also **TAX DIGEST** and **ASSESSED VALUATION**.

AGENCY FUND

A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

ALLOTMENT, TEACHER

The teachers are allotted to the schools on the basis of active enrollment. The formulae used for allocations meet the provisions of the State Board of Education and accrediting standards.

APPROPRIATION

An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

GLOSSARY OF TERMS

APPROPRIATION UNIT

A budgetary unit set up to record specific authorizations to spend. The account is credited with original, and any supplemental, appropriations and is charged with expenditures and encumbrances.

AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)

A federal Act approved by the House of Representatives and Senate on February 13, 2009 to help the nation's economic recovery, create and save jobs, and provided services to people affected by the recession.

AVERAGE DAILY ATTENDANCE, ADA

In a given school year, the average daily attendance for a given school is the aggregate days attendance of the school divided by the number of days school was actually in session. Only days in which the pupils were under the guidance and direction of teachers in the teaching process should be considered as days in session.

ASSESSED VALUATION

A valuation set upon real estate or other property by a government as a basis for levying taxes. Forty percent of full-assessed value is used as the tax basis in Georgia.

BALANCE SHEET

A financial statement disclosing the assets, liabilities and equity of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET

A financial plan in which projected income and other revenues equals, or exceeds, the amount proposed to be spent.

BOARD OF EDUCATION, DISTRICT

The elected or appointed body which has been created according to State law and vested with responsibilities for educational activities in a given geographical area. These bodies are sometimes called school boards, governing boards, boards of directors, school committees, school trustees, etc. This definition relates to the general term and covers State boards, intermediate administrative unit boards, and local basic administrative unit boards.

BOND

A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BONDED DEBT

The part of the school district debt that is covered by outstanding bonds of the district. Sometimes this is called "Funded Debt."

BONDS PAYABLE

The face value of bonds issued and unpaid.

GLOSSARY OF TERMS

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them. The budget usually consists of three parts. The first part contains a message from the budget-making authority together with a summary of the proposed expenditures and the means of financing them. The second part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect. The third part consists of schedules supporting the summary. These schedules show in detail the proposed expenditures and means of financing them together with information as to past years' actual revenues and expenditures and other data used in making the estimates.

BUDGET ADJUSTMENTS

An administrative procedure used to revise a budgeted amount after the Annual Budget has been adopted by the Board of Education and approved by the State Board of Education.

BUDGET CALENDAR

The schedule of key dates used in the preparation and adoption of the Annual Budget.

BUDGET CONTROL

The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

BUDGET DOCUMENT

The instrument used as a comprehensive financial plan of operations of the Board of Education.

BUILDINGS

A fixed asset account that reflects the acquisition value of permanent structures used to house persons and property owned by the local education agency. If buildings are purchased or constructed, this account includes the purchase or contract price of all permanent buildings and fixtures attached to, and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at time of acquisition.

CAPITAL BUDGET

A plan of proposed capital outlay with the accompanying finance method for the current fiscal period, which is usually a part of the current year budget. If a Capital Program exists it will consist of the first capital program year. A CAPITAL PROGRAM may also be referred to as a Capital Budget.

CAPITAL OUTLAYS

Expenditures that result in the acquisition of, or addition to, land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time.

CAPITAL PROGRAM

A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long term work program or otherwise. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

GLOSSARY OF TERMS

CASH BASIS ACCOUNTING

A basis of accounting in which transactions are recorded when cash is either received or expended.

CERTIFIED TAX DIGEST

An annual property tax digest certified by the tax receiver or tax commissioner of a county to the Department of Revenue and approved by the State Revenue Commissioner.

CLASSIFICATION, FUNCTION

As applied to expenditures, this term has reference to an activity or service aimed at accomplishing a certain purpose or end; for example, Instruction, School Administration, Plant Maintenance and Operation.

CLASSIFICATION, OBJECT

As applied to expenditures, this term has reference to an article or service received; for example, payroll costs, purchased and contracted services, materials, and supplies.

CODING

A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used reveals quickly certain required information.

COLLECTION RATE

A collection rate of 99% is used to approximate the revenue to be collected from ad valorem taxes. This rate accounts for uncollectible taxes and tax releases made by County tax assessors.

COMMITTEE OF 100

An organization of certified employees representing faculties of each school and administrative groups. The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CLASSIFIED COMMITTEE

An organization of classified employees representing classified employees at each school and central office division. The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CONTRACT SERVICES

Labor, material and other costs for services rendered by personnel who are not on the payroll of the local education agency.

COST PER STUDENT

Financial data (either budget or expenditures) for a given period of time divided by a pupil unit of measure (average daily membership, average daily attendance, etc.).

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants and notes, etc.

GLOSSARY OF TERMS

DEBT LIMIT

The maximum amount of gross or net debt which is legally permitted.

DEBT SERVICE FUND

A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES

Taxes that remain unpaid on or after the date on which a penalty for non-payment is attached.

DISBURSEMENTS

Payments for goods and services.

DONATIONS (PRIVATE SOURCES)

Money received from a philanthropic foundation, private individuals, or private organizations for which no repayment or special service to the contractor is expected. Separate accounts may be maintained.

ELEMENTARY SCHOOL

A school classified as elementary by state and local statutes or practice and composed of kindergarten through grade five.

EMPLOYEE BENEFITS (FRINGE BENEFITS)

Amounts paid by the school system on behalf of employees; these amounts are not included in the gross salary, but are over and above. Such payments are, in a sense, overhead payments. They are fringe benefit payments, and while not paid directly to employees, are part of the cost of salaries and benefits. Examples are: (a) group health or life insurance, (b) contribution to employee retirement, (c) Social Security/Medicare, and (d) Worker's Compensation.

ENCUMBRANCE ACCOUNTING

A system or procedure which involves giving recognition in the accounting budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

ENCUMBRANCES

Purchase orders, contracts, and/or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid, as in accounts payable, or when actual liability is established or when canceled.

EQUIPMENT

Those moveable items used for school operations that are of a non-expendable and mechanical nature and perform a specific operation. Typewriters, projectors, computers, lathes, machinery, and vehicles, etc., are classified as equipment. (Heating and air conditioning systems, lighting fixtures and similar items permanently fixed to or within a building are considered as part of the building.)

GLOSSARY OF TERMS

ESOL

English to Speakers of Other Languages

ESTIMATED REVENUE

When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

EXPENDITURES

Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

EXPENSES

Outflows or other using up of assets or incur of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

FEDERAL REVENUE

Revenue provided by the federal government. Expenditures made with this revenue are identifiable as federally supported expenditures.

FI. FA.

A tax lien or writ, authorizing the Sheriff to obtain satisfaction of unpaid taxes by levying on and selling the delinquent taxpayer's property. The phrase is short for fieri facias (a Latin term for "cause it to be done.")

FISCAL PERIOD

Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operations and requirements for managerial control and reporting.

FISCAL YEAR

A twelve-month period of time to which the annual budget applies, and at the end of which a local education agency determines its financial position and the results of its operations.

FIXED ASSETS

Land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time. "Fixed" denotes probability or intent to continue use or possession and does not indicate immobility of an asset.

FORECAST

A projection made for the development of next fiscal year's budget. The projection is based primarily on the annualized cost of providing the same level of services as in the current year.

FRINGE BENEFITS

Total employers share of FICA Taxes, hospitalization, dental, disability, worker's compensation, unemployment, and retirement contributions made on behalf of employees.

GLOSSARY OF TERMS

FTE (FULL-TIME EQUIVALENCE-EMPLOYEE)

The amount of employed time required in a part-time position expressed in proportion to that required in a full-time position, with 1.000 representing one full-time position. It is derived by dividing the amount of employed time in the part time position by the amount of employed time required in a corresponding full-time position.

FTE (FULL-TIME EQUIVALENCY - STATE FUNDING)

Local school systems in Georgia must report enrollment two times during the school year for funding purposes. This reporting reflects the school day being divided into six parts (periods). The student is counted six times, according to which programs he or she participates in during the day. Students may not be counted for the portion of the day that they are in the following programs or under the following conditions:

1. Study Hall
2. Non-credit courses
3. Driver's education
4. Enrichment courses as defined by QBE or the State Board (generally one that does not devote a major portion of time to the competencies adopted by the State Board)
5. Courses that require complete participation in an extracurricular activity
6. Serving as a student assistant, unless this activity is an approved career or vocational education work program
7. Individual study courses that have no outline of course objectives available
8. Other courses designated by the State Board
9. The student is not enrolled in a program or not attending regularly
10. A resident student paying tuition or fees in excess of the local cost per student
11. A non-resident student paying tuition or fees in excess of the local cost per student
12. A student who has not attended within 10 days of the count

Each student is counted for each one-sixth of the school day for the eligible program in which he or she is enrolled. The resulting total, when divided by six, is known as the full-time equivalent (FTE) program count. An average of the counts reported at two different times during the year are used in the funding formula. See also **QBE**.

FUNCTION

An accounting term relating to both the budget and the financial report. A "function" is a grouping of activities being performed for which salaries and other types of direct costs are expended and accounted. Functions and subfunctions consist of activities that have somewhat the same general operational objectives. Furthermore, categories of activities comprising each of these divisions and subdivisions are grouped according to the principle that the activities should be combinable, comparable, relatable and mutually exclusive. Both the budget and the financial reports group activities within "functions".

FUND

A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control.

GLOSSARY OF TERMS

FUND BALANCE

The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves and appropriations for the period.

FUND BALANCE, UNRESERVED

The portion of Fund Balance that is not reserved for encumbrances, debt service or similar items.

FUND, CAPITAL PROJECTS

Used to account for all resources used for acquiring capital sites, buildings, and equipment as specified by the related bond issue. Capital project funds are designated to account for acquisition or construction of capital outlay assets that are not acquired directly by the general fund, special revenue funds, or enterprise funds. Capital project funds have been developed to account for the proceeds of a specific bond issue and revenue from other possible sources which is designated for capital outlay, i.e., for land, buildings, and equipment.

FUND, DEBT SERVICE

Used to finance and account for payment of principal and interest on all long-term general obligation debts. Debt service funds are used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service may be invested in income-producing securities that are converted back into cash at the maturity date for use in retiring bonds.

FUND, ENTERPRISE

Used to finance and account for the acquisition, operations, and maintenance of school district facilities and services which are entirely or predominantly self-supportive by user charges. Budgetary accounts and formal budgetary accounting are recommended for Enterprise Funds. The accounting consists primarily of proper recording of receipts and disbursements.

FUND, GENERAL

The fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

FUND, INTERNAL SERVICE

A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit. Amounts expended by the fund are restored thereto either from operating earnings or by transfer from other funds so that the original fund capital is kept intact.

FUND, SPECIAL REVENUE

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditures for specific purposes.

GLOSSARY OF TERMS

FUND, TRUST AND AGENCY - FIDUCIARY

A fund used to account for money and property held in trust by a school system for individuals, government entities, or non-public organizations. A Trust Fund is usually in existence over a longer period of time than an Agency Fund. Primarily, Agency Funds function as a clearing mechanism for cash resources collected by the district held for a short period, and then disbursed to authorized recipients.

GENERAL FUND

The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL LONG-TERM DEBT

Liability for general obligations bonds. The general long-term debt of a state or local government is secured by the general credit and revenue-raising powers of the government rather than by the assets acquired or specific fund resources.

GRANT

Contributions of either money or material goods given by a contributing unit (public or private) to another receiving unit and for which the contributing unit expects no repayment. Grants may be for a specific or general purpose.

HIGH SCHOOL

A school classified as high school by state and local statutes or practices and composed of grades nine through twelve.

HVAC

Heating, ventilation and air conditioning.

INSTRUCTION

Direct interaction between students and classroom teachers, paraprofessionals and/or related staff involving teaching students in a teaching/learning environment in a systematic program designed to assist students in acquiring competency in knowledge, skills, and understanding.

INSTRUCTIONAL MATERIALS - SUPPLIES

An object of expenditure related to amounts paid for the acquisition of devices, content materials, methods or experiences used for teaching and learning purposes. These include printed and non-printed sensory materials.

INTER-FUND TRANSFERS

Amounts transferred from one fund to another fund except loans, interfund services provided and used, and reimbursements.

INVOICE

An itemized statement of merchandise shipped or sent to a purchaser, consignee, etc., with the quantity, value or prices, and charges annexed.

GLOSSARY OF TERMS

KINDERGARTEN

A group or class that is organized to provide educational experience for children for the year immediately preceding the first grade and conducted during the regular school year.

LAND

A fixed asset account that reflects the acquisition value of land owned by a school system. If land is purchased, this account includes the purchase costs and other associated improvement costs which are incurred to put the land in condition for its intended use. If land is acquired by gift, the account reflects its appraised value at time of acquisition.

LAPSE

The difference between budgeted revenue and expenses and actual revenue and expenses.

LEVY

(Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

LIABILITY (INSURANCE)

Expenditures for insurance coverage of the school system, or its officers, against losses resulting from judgments awarded against the system. Also recorded here are any expenditures (not judgments) made in lieu of liability insurance.

LOCAL FAIR SHARE

Each local board of education is required to provide and use local funds in support of the QBE Act. A minimum of the equivalent of 5 mills must be provided. The Local Fair Share is computed by the Georgia Department of Education and identified on the allotment sheet provided to each school system following actions of the Georgia General Assembly. The Local Fair Share equates to five effective mills on the equalized, adjusted tax digest as certified by the Department of Audits and adjusted for exemptions. Local Fair Share is subtracted from the total QBE revenue entitlements.

LOST AND DAMAGED TEXTBOOKS

The cost of replacing textbooks, lost or damaged, so that inventories are maintained at prescribed levels.

LONG-TERM DEBT

Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE OF PLANT

Those activities which are concerned with keeping the grounds, buildings, and equipment at their original condition of completeness or efficiency, either through repairs or by replacements of property (anything less than replacement of a total building).

MIDDLE SCHOOL

A school classified as middle by state and local statutes or practices and composed of grades six through eight.

GLOSSARY OF TERMS

MILL

The rate of taxation based on dollars per thousand of taxable assessed value. A mill is one-tenth of a cent (\$.001).

MILLAGE RATE

The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value established by the governing authority each fiscal year.

MODIFIED ACCRUAL BASIS ACCOUNTING

The basis of accounting which recognizes revenue when measurable and available. Measurable means the amount of the transaction can be determined; and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end.

OBJECT

An accounting term used to describe the service or commodity obtained as a result of a specific expenditure or to describe a specific revenue source.

OPERATING BUDGET

Non-salary and non-fringe benefit accounts.

PAYROLL (COSTS)

All costs covered under the following objects of expenditure: Certified Salaries, Classified Salaries and Employee Benefits.

PER PUPIL (ALLOTMENT)

An allotment to each school for supplies and equipment initially based on the first FTE count of the fiscal year.

PER STUDENT (EXPENDITURE)

An accepted and commonly used norm to compare expenditures between school districts, state spending and national spending.

PERSONNEL, ADMINISTRATIVE

Personnel on the school payroll who are primarily engaged in activities which have as their purpose the general regulation, direction, and control of the affairs of the school district that are system-wide and not confined to one school, subject, or narrow phase of school activity; for example, superintendent of schools.

PERSONNEL, CLERICAL

Personnel occupying positions which have as their major responsibilities the preparing, transferring, transcribing, systematizing, or preserving of written communications and records.

PERSONNEL, INSTRUCTIONAL

Those who render services dealing directly with the instruction of pupils. Included here are: teachers, paraprofessionals.

GLOSSARY OF TERMS

PERSONNEL, MAINTENANCE

Personnel on the school payroll who are primarily engaged in the repairing and upkeep of grounds, buildings, and equipment.

PROGRAM

The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available. Budgets and actual revenue and expenditure records may be maintained per program.

PROGRAM BUDGET

A budget wherein expenditures are based primarily on programs of work and secondarily on character and object. A program budget is a transitional type of budget between the traditional character and object budget on the one hand, and the performance budget, on the other.

PROGRAM WEIGHTS

Since different programs vary in their cost to operate, each of the nineteen (19) QBE programs is assigned a different program weight. These weights reflect the cost of teachers, paraprofessionals, and other instructional personnel; instructional materials; facility maintenance and operation (M & O) costs; media center personnel and materials costs; school and central office administration costs and staff development. The middle grades program is defined as the "base" program for the purpose of determining relative program costs. The cost of each component of the middle grades program (grades 6-8) are totaled and the result is given a weight of "one". The other nineteen (19) programs are assigned weights that reflect their cost relative to that of the middle grades program. See also **QBE**.

PROPERTY INSURANCE

Expenditures for all forms of insurance covering the loss of, or damage to, property of the local education agency from fire, theft, storm, or any other cause. Also recorded here are costs for appraisals of property for insurance purposes.

PROPRIETARY FUND

A fund used to account for ongoing organizations and activities which are similar to those found in the private sector.

PUPIL TRANSPORTATION SERVICES

Consists of those activities involved with the conveyance of pupils to and from school activities, as provided by state law. Includes trips between home and school or trips to school activities. This service area is applicable to both schools and school system.

PURCHASE ORDER

Document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

PURCHASED SERVICES

Personal services rendered by personnel who are not on the payroll of the school system and other services that may be purchased by the school system.

GLOSSARY OF TERMS

QBE (QUALITY BASIC EDUCATION) - ALLOTMENTS

Funds are allotted by the state on the basis of "Weighted FTE" (FTE: Full Time Equivalent students) to the local school system. The following are nineteen programs of allotment under QBE:

<u>Program Name</u>	<u>Program Name</u>
Kindergarten	Special Education Category I
Kindergarten EIP	Special Education Category II
Primary Grades (1-3)	Special Education Category III
Primary Grades EIP	Special Education Category IV
Upper Elementary Grades (4-5)	Special Education Category V
Upper Elementary EIP	Gifted Student Category VI
Middle Grade (6-8)	Remedial Education
Middle School (6-8)	Alternative Program
High School General Education (9-12)	ESOL Program
Vocational Labs (9-12)	

A program is a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives.

Because the QBE formula is based on FTE counts that are taken primarily in the previous school year, there will be a need to adjust the total allotment mid-year as more recent counts become available. If the more recent counts result in an increase in funds needed, the State Board will request the additional funds from the General assembly.

QBE – MID YEAR ADJUSTMENT

The adjustment of QBE allotment that reflect the more recent FTE count of a school system in the current school year, to increase or decrease the QBE earning that based on FTE count taken in the previous year.

QBE – AUSTERITY

The QBE formula reduction to decrease the allotment due to the difficult financial challenges to State revenues and the program expenditure cut is necessary.

REIMBURSEMENT

Cash or other assets received as a repayment of the cost of work or services performed, or of other expenditures made for or on behalf of another governmental unit or department, or for an individual, firm, or corporation.

RENTALS

Expenditures for the lease or rental of land, buildings, and equipment for the temporary or long-range use of the local education agency.

RESERVE

An account used to indicate that a portion of fund balance is restricted for a specific purpose.

GLOSSARY OF TERMS

RESERVE FOR ENCUMBRANCES

A reserve representing the designation of a portion of a fund balance to provide for unliquidated encumbrances. Separate accounts may be maintained for current and prior-year encumbrances.

REVENUE

Additions to the assets of a fund during a fiscal period that are available to finance the fund's expenditures during the fiscal period.

REVISED BUDGET

An increase or decrease to the initial budget (original amount as adopted by the governing body) amount.

SALARIES

Total expenditures for hourly, daily, and monthly salaries including overtime pay and sick pay.

SCHOOL

A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings.

SCHOOL PLANT

The site, buildings, and equipment constituting the physical facilities used by a single school or by two or more schools sharing the use of common facilities.

SCHOOL SITE

The land and all improvements to the site, other than structures, such as grading, drainage, drives, parking areas, walks, plantings, play courts, and play fields.

SERIAL BONDS

A set of bonds issued at the same time but having different maturity dates

SPECIAL EDUCATION

Consists of direct instructional activities designed to deal with the following pupil exceptionalities: (1) physically handicapped, (2) emotionally and/or socially handicapped, (3) culturally handicapped including compensatory education, (4) mentally retarded, and (5) mentally gifted and talented.

SPLOST

Special Local Option Sales Tax - extra one-cent sales tax voted on and approved by citizenry to be used by the school district for capital improvements and debt retirement.

SUPPLIES

Expenditures for material items of an expendable nature that are consumed, worn-out, or deteriorated by use or items that lose their identity through fabrication or incorporation into different or more complex units or substances.

SUPPLY TEACHER

A long-term substitute teacher that works from ten days to twelve weeks.

GLOSSARY OF TERMS

TAXES

Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

TAX DIGEST

The established formula for the County to determine the net Maintenance and Operations (M & O) property digest for the school district on a calendar year basis which includes total real, personal, motor vehicles, mobile homes, and public utility property, less homestead, various personal, Freeport and agricultural exemptions. The Tax Digest is certified in July of each year and the local board of education sets official millage rate.

TRANSFERS

Amounts transferred between two funds. The offsetting transaction is recorded in the revenue source in the fund to which the transfer is made.

TRAVEL

An object of expenditure associated with carrying staff personnel from place to place and the furnishing of accommodations incidental to travel. Also included are per diem allowances, mileage allowances for use of privately owned vehicles, and other expenditures necessitated by travel.

TUITION, RECEIVED

Money received from pupils, their parents, governmental agencies, or others for education provided in the schools of the district.

VOCATIONAL PROGRAM

A school which is separately organized for the primary purpose of offering education and training in one or more semi-skilled, skilled, or technical occupations.



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**COBB COUNTY SCHOOL DISTRICT
MARIETTA, GEORGIA**

THE SCHOOL BOARD OF COBB COUNTY, GEORGIA

BOARD OF EDUCATION

The Cobb County Board of Education is composed of seven members who are elected to four-year staggered terms in individual posts. The Chairperson and the Vice Chairperson of the Board are elected by a majority of the Board and serve one-year terms.

School Board Members

**Alison Bartlett, Chairperson
Scott Sweeney, Vice Chairperson**

**Kathleen Angelucci
David Banks
Lynnda Eagle
David Morgan
Tim Stultz**

Fred Sanderson, Superintendent

**440 Glover Street
Marietta, Georgia 30060**

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