



Empowering Dreams for the Future

**COBB COUNTY SCHOOL DISTRICT
MARIETTA, GEORGIA**

OFFICIAL BUDGET

FISCAL YEAR

2012-2013

www.cobbk12.org



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COBB COUNTY SCHOOL DISTRICT

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INTRODUCTION





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June 20, 2012

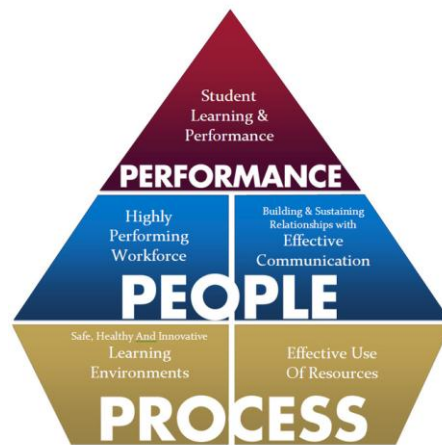
Members of the Cobb County Board of Education
Citizens of Cobb County, Georgia

I am pleased to present to you the Cobb County School District budget for FY2013. The preparation of this budget has required input from all levels of the organization on how to best educate our students. It has been developed to accomplish our highest priorities through the most efficient and effective use of available resources. Cobb County Schools are among the strongest in the state and the nation in academic performance, as evidenced by students consistently outperforming their peers at both the state and national levels on standardized tests. In fact, by practically any standard used to measure educational quality, Cobb County schools excel.

Cobb County School District Strategic Plan

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education’s constancy of purpose and well as the Board of Education’s innovative flexibility.

The CCSD Strategic Plan delineates the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



BOARD OF EDUCATION

Scott Sweeney, *Chairperson* • David Morgan, *Vice Chairperson*
Kathleen Angelucci • David Banks • Alison Bartlett • Lynnda Eagle • Tim Stultz

SUPERINTENDENT

Dr. Michael Hinojosa

Millage Rate Information and Comparisons

Property Taxes are levied on real and personal property. Based on values assessed as of January 1 each year, taxes are levied using a “millage rate” which taxes citizens based on \$1 per \$1,000 of assessed property value.

The General Fund Millage School Tax Calculation

The following is an example of how FY2013 Cobb County School Taxes are calculated for a \$206,700 home (Median Home Value in Cobb County. Source: U.S. Census Bureau 2010 American Community Survey):

<u>General Fund Millage</u>	<u>Item</u>
\$206,700	House assessed at Fair Market Value
X .40	40% Assessment Rate
\$82,680	Assessed Value for Tax Purposes
<u>(\$10,000)</u>	Homestead Exemption
\$72,680	Tax Base for Property Tax
X 18.9 mills	Millage Rate
\$1,374.	General Fund School Taxes



Metro Atlanta School Tax Comparison

Taxes levied on real and personal property, based on values assessed as of January 1 each year. FY2013 Property Tax revenue is based on a millage levy currently of 18.9 mills. The following are Metro Atlanta comparisons of proposed millage rates, homestead exemptions and taxes on a \$206,700 home:

School Locality	Standard Homestead Exemption	Tentative General Fund Millage Rate	Tentative Bond Millage Rate	Taxes on a \$206,700 Home
Atlanta (APS)	\$30,000	21.640	0.100	\$1,145
Cobb	\$10,000	18.900	0.000	\$1,374
DeKalb*	\$12,500	22.980	0.000	\$1,613
Fulton*	\$2,000	18.502	0.000	\$1,493
Gwinnett	\$4,000	19.250	1.300	\$1,617

**Based on FY2012 (2011 Digest) millage. Districts have not determined FY2013 millage.*

On March 22, 2012 the Board approved the declaration of excess proceeds from SPLOST II. The excess proceeds equal to 1.00 mills to allow the millage rate to be reduced from 19.9 mills to the rate imposed in FY2012: 18.9 mills. The approximate value of the excess declaration is \$20,269,817.

County School District Student Achievement

Seniors in the class of 2012 posted an overall score of 1520 in SAT test. This is 68 point higher than the State's score of 1452, and 22 points higher than the National average of 1498. The SAT is designed to predict a student's potential for success in the first year of college. Seven Cobb high schools had an increase of more than ten points in the SAT total over last year.

SAT Total Score

Year	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
National	1020	1026	1026	1028	1518	1511	1511	1505	1506	1500	1498
Cobb	1032	1038	1040	1047	1538	1534	1524	1532	1522	1522	1520
Georgia	980	984	987	993	1477	1472	1466	1455	1451	1445	1452

In all subject areas of ACT , an assessment measures high school students' overall educational development and their preparedness for core college classes, Cobb's scores exceeded those to the State and national in all sections.

ACT Average Composite Scores

Subject	English		Mathematics		Reading		Science		Composite	
Year	2011	2012	2011	2012	2011	2012	2011	2012	2011	2012
National	20.6	20.5	21.1	21.1	21.3	21.3	20.9	20.9	21.1	21.1
Cobb	22.1	21.8	22.0	22.0	22.6	22.6	21.9	21.9	22.4	22.2
Georgia	20.1	20.1	20.6	20.6	20.8	21.0	20.3	20.5	20.6	20.7

GENERAL FUND BUDGET HIGHLIGHTS

FY2013 Budget Development Process

The budget development process incorporated participation by many levels of the organization. The Board and the Budget Administrator's Committee met to arrive at a FY2013 tentative budget. The School District encouraged public input by scheduling a Public Hearing on the FY2013 Budget and posting information on the internet at address: <http://www.cobb.k12.ga.us>; also a memo is provided to all libraries and media centers in the county to instruct citizens how to access the budget via the internet.

The following is a summary of FY2013 General Fund Budget Projections:

FY2013 General Fund Budget Estimates

FY2013 Projected Revenue	\$820,773,005
FY2013 Projected Expenditures	\$849,027,242
Difference	\$28,254,237

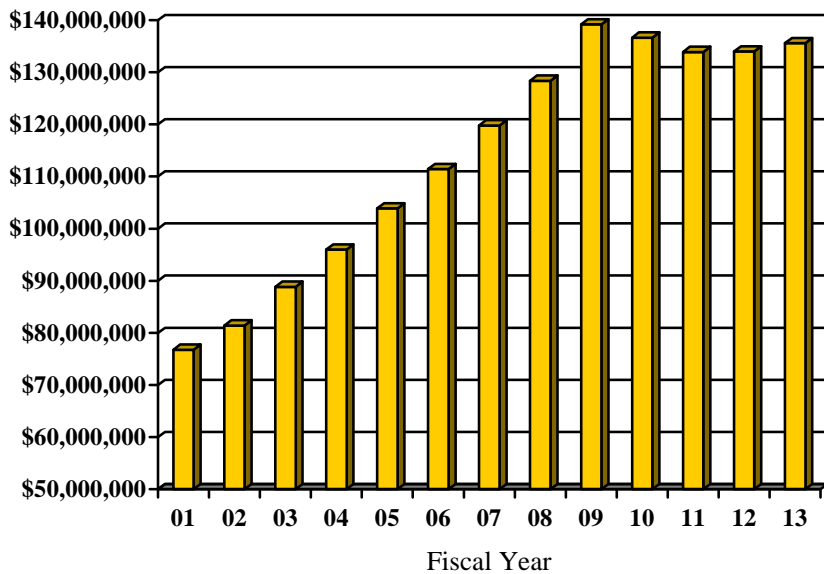
The District will use \$28.2 million funds reserved in prior year to help offset the deficit.

State of Georgia Quality Basic Education (QBE) Local Five Mill Share

Each year, Cobb County School District will receive an amount of State funds that is the QBE program cost for the system minus the Local Fair Share amount. Local Fair Share is the amount of money equal to the amount that can be raised by levying five (5) Mills on the forty (40)

percent equalized property tax digest. The State requires that local school districts make this levy before state funding can be received. The graph and data chart present a history of Cobb's Local Five Mill Share.

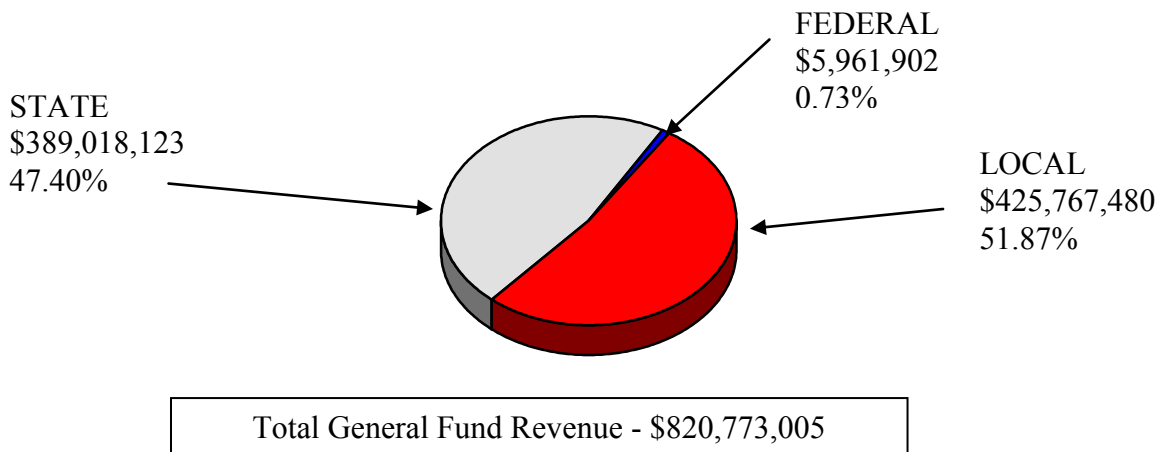
**Cobb County School District
QBE Mandated Local Five Mill Share**



Year	Local Fair Share Amount
2001	\$76,766,302
2002	\$81,438,033
2003	\$88,827,699
2004	\$95,996,050
2005	\$103,896,069
2006	\$111,425,228
2007	\$119,785,026
2008	\$128,360,314
2009	\$139,200,389
2010	\$136,638,551
2011	\$133,973,704
2012	\$134,918,836
2013	\$135,582,243

General Fund Revenue

The General Fund is the District's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. The General Fund has three main sources of revenue: (1) State QBE funds – Education funding from the State of Georgia based on student counts and miscellaneous formulas (2) Local Property Taxes – Taxes that comprise the majority of local revenue for school districts in Georgia (3) Federal revenue – Revenue from the Federal Government such as ROTC Instructor reimbursement and administrative handling fees for the coordination of Federally funded programs.



General Fund Expenditures

The General Fund FY 2013 budget allocates funds to many different functions to pay salaries, fringe benefits, contract services, supplies/instructional materials, utilities, and equipment with a major emphasis directed toward the needs of student classroom instruction. The Cobb County School District is labor intensive with most of the budget earmarked for employee salaries and fringe benefits.

<u>Function</u>	<u>FY2013 Budget</u>
Instruction	\$607,926,546
Pupil Support Services	\$ 17,551,041
Improvement of Instructional Services	\$ 22,443,699
Educational Media Services	\$ 14,440,461
General Administration	\$ 7,822,683
School Administration	\$ 50,952,082
Support Services – Business	\$ 4,085,060
Maintenance & Operations	\$ 59,541,249
Student Transportation	\$ 45,774,354
Central Support Services	\$ 15,915,165
Community Services	\$ 68,170
Capital Outlay	\$ 17,983
Transfers	\$ 2,488,749
Debt Services	\$ 0
Total	\$849,027,242

For school years 2010 through 2013, House Bill 908 amends Article 6 of Chapter 2 of Title 20 to temporarily waive expenditure controls relating to direct instruction, media center costs, staff and professional development costs and additional days of instruction. The direct instructional costs include State salaries, retirement, and health insurance costs for classroom teachers and paraprofessionals, as well as instructional materials and supplies.

Included in the State revenue is \$10,344,209 earmarked for media salaries, benefits, and library books (Function 2220), \$2,086,695 for staff development (Function 2210), and \$5,023,719 for transportation (Function 2700). The District also gets supplemental funds based on House Bill 280, which was introduced and approved in 2009, to provide differentiated compensation for math and science teachers. The balance of state funding can be used to supplement local funds to pay for all indirect instructional costs which include all costs designated in all functions except those specifically mentioned above. Any costs above those funded by the state in all functions are funded with local dollars. The General Fund budget was developed using projected student counts and personnel requirements. No inflation factor was considered during budget development. Note that vacancies/unfilled positions and the over collection of revenues create extra funds in the budget called lapse.



FY2013 Major General Fund Revenue Categories

Revenue Type	FY2013 Original Budget	Comments:
LOCAL REVENUE		
Property Tax Revenue	\$350,146,178	2% Projected Digest Reduction; 98% Collection Rate; 1.6% Cobb Collection Fee
Property Tag Revenue	\$32,953,372	Reflects collection rate from the most recently completed fiscal year
Delinquent Tax Revenue	\$7,155,342	Reflects collection rate from the most recently completed fiscal year
Intangible Tax Revenue	\$7,831,264	Reflects collection rate from the most recently completed fiscal year
Real Estate Transfer	\$1,483,658	Reflects collection rate from the most recently completed fiscal year
Alcoholic Beverage	\$1,058,635	Reflects collection rate from the most recently completed fiscal year
Liquor by the Drink	\$470,293	Reflects collection rate from the most recently completed fiscal year
Tuition Revenue	\$438	Reflects collection rate from the most recently completed fiscal year
Interest on Delinquent Taxes	\$2,022,260	Reflects collection rate from the most recently completed fiscal year
Interest Income	\$453,358	Reflects an analysis of declining interest rates applied to average daily balances
Half Time Exhibition	\$11,025	Reflects collection rate from the most recently completed fiscal year
Local Rev – Cell Tower	\$881,790	Budget based on cell tower agreements
Local Revenue – Other	\$527,160	Reflects collection rate from the most recently completed fiscal year
Sale of Assets	\$300,000	Estimated revenue from sale of school district assets
Warehouse Lease Revenue	\$43,000	Lease revenue on school district property
Transfer from Other Funds	\$20,429,707	Budget based on projected actual; includes transfer of \$20,269,817 from SPLOST II Contingency
STATE REVENUE		
State QBE Revenue	\$384,936,535	Quality Basic Education (QBE) revenue received from the State of Georgia based on student Full Time Equivalent (FTE) counts
Miscellaneous State Grants	\$4,107,088	Revenue received from miscellaneous State Grants

FEDERAL REVENUE		
Indirect Cost Revenue	\$1,986,169	Revenue estimate for Indirect cost revenue – reimbursement of overhead costs involved in operating various school district programs
ROTC Instructor Reimbursement	\$913,360	Estimated revenue reimbursement from the Federal Government for ROTC instructor salaries
MedACE Revenue	\$535,979	Estimated revenue for reimbursement for costs incurred for providing school-based health services
Medicaid Revenue	\$300,000	Estimated revenue for reimbursement for costs incurred for Medicaid eligible students through the IEP (Individualized Education Program)
E Rate Revenue	\$2,226,394	Revenue from discounts supported by the Telecommunications Act of 1996
TOTAL REVENUE	\$820,773,005	

FY2013 Major General Fund Expenditure Categories

Expenditure Type	FY2013 Original Budget	Comments:
FY2012 Revised Budget	\$851,793,623	Revised Budget for FY2012
FY2013 Incremental Changes:		
	\$11,445,138	Expiration of FY2012 Budget Reductions
	(\$7,789,645)	School Allotment adjustments
	\$10,108,607	Salary Step for eligible employees
	\$5,872,362	Increase in Teacher Retirement System
	\$11,671,381	Increase in State administrated Health Insurance
	\$1,128,540	Increase in Unemployment payment
	\$116,558	Adjust Utilities; including Water & Sewer, Natural Gas, Electricity, Fuel, and Phone
	\$123,940	Adjust Transfers to Other Funds (Portable Classrooms, Public Safety, Adult High School, High School Summer School Tuition, Purchasing/Warehouse)
	\$119,190	Adjust cell tower expenditure budget to contract schedule

Expenditure Type	FY2013 Original Budget	Comments:
	\$713,707	Adjust expenditures for miscellaneous grants
	(\$3,367,592)	Adjust charter school allotment per FTE count
	\$535,979	Increase in MedACE
	(\$200,000)	Decrease in Medicaid
	(\$149,043)	Decrease textbooks for consumables
	\$23,896	Increase for Intouch support
	\$20,444	Increase for Pinnacle Solution for charter schools
	\$723,404	Adjust for Translators and Interpreters previously paid from Federal Grant
	\$4,871	High Priority pay outs
	\$442,114	Increase Custodial allotment for additions
	(\$600,000)	Reduce School Year by three days (transportation saving only)
	(\$9,190,059)	Three furlough days for school district staff
	(\$5,054,304)	Reduce Salary Step Increase ½ year for eligible Employees
	(\$18,590,586)	Increase classroom size by two
	(\$387,023)	Eliminate school within a school
	(\$62,500)	Decrease Project 2400
	(\$425,760)	Reduce Media Paraprofessional by 60%
TOTAL EXPENDITURES	\$849,027,242	

CAPITAL PROJECTS HIGHLIGHTS

Capital Projects are budgeted on a per project basis for construction operations and on a fiscal year basis by the Financial Services Division. After the School Board and public approve a capital spending project, capital project funds are budgeted and balances are carried over from year to year until the projects are complete. For FY1998 and beyond, the State of Georgia Legislature approved the use of a 1% sales tax for school districts (SPLOST – Special Purpose Local Option Sales Tax).

(SPLOST II) – Timeframe January 2004 through December 2008

On September 16, 2003, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

Projected Total Cobb SPLOST Receipts (5 Years)	\$636,504,317
Additional Construction Funding From the State	<u>\$ 59,743,363</u>
Total	\$696,247,680

EXPENDITURES

<u>Nine New Schools</u>	\$222,765,492
2 High Schools, 3 Middle Schools, 4 Elementary Schools	
<u>Classroom Additions</u>	\$172,825,296
<u>Maintenance/Renovations</u>	\$ 80,598,365
<u>Curriculum/Technology</u>	\$ 75,758,527
<u>Safety & Support</u>	\$ 75,300,000
<u>Property Tax Rollback</u>	<u>\$ 69,000,000</u>
Total	\$696,247,680

(SPLOST III) – Timeframe January 2009 through December 2013

On September 16, 2008, Cobb County citizens voted to continue SPLOST funding for another five years. The passage of this sales tax will assist the school district in meeting the additional classroom, equipment and technology needs of a growing school district.

REVENUE

Projected Total Cobb SPLOST Receipts (5 Years)	\$797,656,675
--	---------------

EXPENDITURES

<u>Four New Schools</u>	\$101,654,872
1 Ninth Grade Center, 3 Replacement Elementary Schools	
<u>Classroom Additions/Modifications</u>	\$213,164,186
<u>Maintenance/Renovations</u>	\$225,758,136
<u>Land</u>	\$ 15,000,000
<u>Curriculum/Technology</u>	\$109,770,000
<u>Safety & Support</u>	<u>\$132,309,481</u>
Total	\$797,656,675

County Wide Building Fund

The Countywide Building Fund is a multi-year capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and construction related grants through the CCPS Education Foundation. Expenditures in the Countywide Building Fund include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.

DEBT SERVICE FUND HIGHLIGHTS

The Debt Service Fund was established to track the accumulation of funds to pay long term debt. School buildings were previously funded through the use of bond issues and repayment of these bonds occurred by establishing a debt service millage rate. In January 2007, the District made the final principal and interest payments associated with all outstanding bond debt. A balance of \$395,859 remains in this fund. During the May 22, 2008 meeting, the Board chose to designate the remaining Debt Service Fund balance to provide solutions for improving student information system.

OTHER FUND HIGHLIGHTS

Federal Funds, Self-Supporting Funds, Internal Service Funds and Special Revenue Funds comprise a small percentage of the total budget. Final Federal and State allocations for FY 2013 are not available at this time. Federal/State budgets for next year are based on current levels of funding or the most current information available.

SUMMARY

In preparing this budget, extreme care was taken to minimize cuts involving classroom instruction and student achievement. The proposed budget reflects the mission of the Cobb County School District to create and support pathways for success. For School Year 2013 we continue to face the economic impacts from the decreasing of local property tax revenue, the persistent State Austerity cuts, the mandated Local Fair Share tax contribution growth, and the increase of employee health insurance costs which place significant challenges upon the budget to maintain control of spending within the limits of available funds. The proposed budget is a prudent plan that balances the many needs of our students with the economic realities of our community. I look forward to your discussion and support of the FY 2013 Budget.

Respectfully,



Michael Hinojosa, Ed.D.
Superintendent





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Cobb County School District
Georgia**

For the Fiscal Year Beginning

July 1, 2011

Christopher P. Morill *Jeffrey R. Egan*

President

Executive Director

Association of School Business Officials International®



This Meritorious Budget Award is presented to

Cobb County School District

For excellence in the preparation and issuance
of its school system budget
for the Fiscal Year 2011-2012.

The budget is judged to conform
to the principles and standards of the
ASBO International® Meritorious Budget Awards
Program.

A handwritten signature in blue ink, appearing to read "Bill Nee".

President

A handwritten signature in blue ink, appearing to read "John D. Russo".

Executive Director

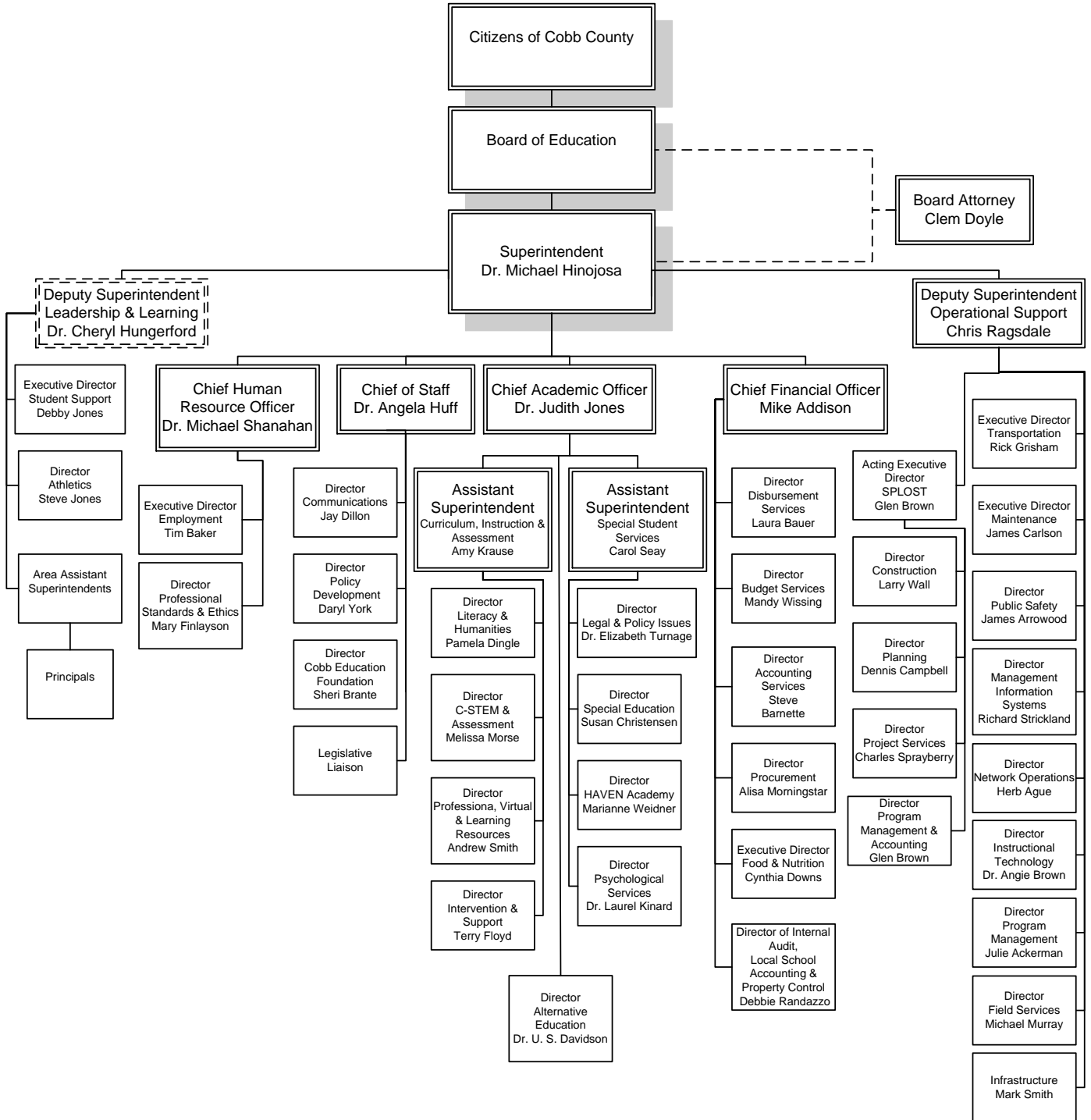
EXECUTIVE SUMMARY



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SCHOOL DISTRICT ORGANIZATIONAL CHART

As of July, 2012



EXECUTIVE SUMMARY SCHOOL BOARD MEMBERS

The Cobb County Board of Education is composed of seven members who are elected to four-year **staggered** terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms.



Lynnda Eagle ▪ Post 1

lcrowder-eagle.boardmember@cobbk12.org | 404-697-9562

Lynnda Eagle began her first term on the board representing northwest Cobb citizens of Post 1. Mrs. Eagle is a native of Cobb County where she attended Cobb Schools. Mrs. Eagle earned her Masters degree from Georgia State University and her Education Specialist degree in administration and supervision from West Georgia State University. Mrs. Eagle is a career educator and has been a K-12 teacher, supervisor for Gifted Education, Principal, and Director for Leadership Management. She has been involved in numerous education and community organizations. Mrs. Eagle has served on the Boards for Northwest Georgia YWCA, Boys and Girls Club of Cobb County, Cobb Education Consortium, and is an alumni of Leadership Cobb. Mrs. Eagle was a 2002 Woman of Achievement Honoree from the YWCA. She is a member of Marietta First United Methodist. She and her husband, Steve, have one grown son, who graduated from Sprayberry High School. He is a professor at Piedmont College. They enjoy two grandsons, Henry and Eli.

High	Allatoona, Harrison, Hillgrove, Kennesaw Mountain
Middle	Durham, Lost Mountain, Lovinggood, McClure, Pine Mountain
Elem.	Bullard, Due West, Ford, Frey, Hayes, Kemp, Lewis, McCall Primary, Pickett's Mill, Still, Vaughan



Tim Stultz ▪ Post 2

tstultz.boardmember@cobbk12.org | 678-773-1877

Tim Stultz began his first term on the Board of Education in January 2011. Tim is a graduate of Georgia's public school system, and believes that public education continues to open doors for our children to go on to live successful lives. He is an IT business analyst, with previous experience as a project manager. After graduating from Salem High School in Rockdale County, he earned his Bachelor's degree in Electrical Engineering from The Georgia Institute of Technology in 2004. Tim has been married to his wife, Jodi, since 2006. They have two young children, Mackenzie and Sean, who will be starting school in the next few years. They have been members of the Smyrna and Mableton communities since 2004. Tim is a strong advocate of accountable and transparent government, and enjoys providing public service. He believes that the school board must work directly with the community and other elected officials to create an effective environment that will allow students to succeed.

High	Campbell, H.A.V.E.N. Academy
Middle	Campbell, Floyd, Griffin, Lindley 6th Grade Academy, Lindley 7&8
Elem.	Argyle, Belmont Hills, Brown, King Springs, Nickajack, Teasley



David Morgan ▪ Post 3 – Vice Chairman

dmorgan.boardmember@cobbk12.org | 404-702-1857

David L. Morgan began his first term on the Board of Education in January 2009. He is an educator and advocate for children. After spending more than a decade as a teacher, Morgan made history in November 2008 by becoming the first African-American male to be elected to the Cobb County Board of Education, and he did so in his first attempt at a public office. A native of Atlanta, Morgan earned an undergraduate degree in Political Science from Grambling State University in 1993 and a Master of Arts degree in Early Childhood Education from Clark Atlanta University in 1996. He began his teaching career with Atlanta’s Head Start program in 1994, and began teaching English at Decatur High School in 1996. While teaching at Decatur, he founded I AM, Inc., a nonprofit organization that provided tutoring, enrichment and mentoring services to more than 500 youths between the ages of five and 16. The highlight of Morgan’s teaching career occurred during his tenure at the Knowledge is Power Program (KIPP) Academy in Atlanta, where he taught Reading and Language Arts. While at KIPP, Morgan emerged as the only teacher in the entire school to receive an excellent rating for his teaching ability by an independent panel of international evaluators. He later rose to become principal of the charter school and is credited with maintaining academic excellence amid the many challenges the school and its students faced. He is particularly proud of the fact that his school earned state recognition for the greatest gain in CRCT scores during the 2004-2005 school year. Morgan later taught at Lindley Middle School after KIPP closed due to a lack of funding. Morgan is the 2005 recipient of the NAACP’s Education Award. His community involvement includes membership with Alpha Phi Alpha Fraternity, Inc., the Cobb County NAACP, and he is a member of the Advisory Board for the Cobb County Youth Center. Morgan also spent six years as a Little League baseball coach for DeKalb County’s Gresham Park. Married to State Representative Alisha Thomas Morgan since 2003, he is the proud father of Rashaan Khalil (13) and Lailah Camille (1).

High	McEachern, Pebblebrook, South Cobb
Middle	Cooper, Garrett
Elem.	Austell Primary, Austell Intermediate, Bryant Primary, Bryant Intermediate, Clarkdale, Clay, Compton, Harmony-Leland, Mableton, Powder Springs, Riverside Primary, Riverside Intermediate, Sanders Primary, Sanders Intermediate, Sky View, Varner



Kathleen Angelucci ▪ Post 4

kangelucci.boardmember@cobbk12.org | 678-896-6399

High	Kell, North Cobb
Middle	Awtrey, Barber, Daniell, McCleskey, Palmer
Elem.	Acworth Intermediate, Baker, Bells Ferry, Big Shanty, Blackwell, Chalker, Keheley, Kennesaw, Nicholson, Pitner



David Banks ▪ Post 5

dbanks.boardmember@cobbk12.org | 404-725-3394

David Banks began his first term on the Board January 2009. David is an Information Technology consultant for the McKesson Corporation and previously owned his own Computer Hardware & Software company for 25 years in Marietta. David was born in Atlanta and has lived in East Cobb since 1969. David has been married to his wife, Kay Hardin Banks, for 44 years and they have four children; two graduated from Walton High School and two graduated from Pope High School. Their youngest daughter died from Cystic Fibrosis in August 1998. David and Kay have five grandchildren, two who are now attending Cobb County schools. David attended Ben Hill Elementary School and Southwest High School ('57). David obtained a BBA ('68) and a MBA ('71) from Georgia State University with a major in Management. David has been an active member of the Cobb County Republican Party since 1992 and has held various elected and appointed offices. David and Kay are active members of Johnson Ferry Baptist Church. David was a charter member of the Cobb County School Blue Ribbon Committee serving a three-year tenure. David enjoys growing vegetables, building RC airplanes and taking cruises with friends. David's objective, as a Board member, is to move the Cobb County School System to a first-class 21st century organization where the best and latest technology tools are effectively used to enhance student achievement, to be aware of employees needs, and fulfill the community expectations.

High	Lassiter, Pope, Sprayberry
Middle	Hightower Trail, Mabry, Simpson
Elem.	Addison, Davis, Garrison Mill, Kincaid, Mountain View, Murdock, Rocky Mount, Tritt, Shallowford Falls



Scott Sweeney ▪ Post 6 - Chairman

ssweeney.boardmember@cobbk12.org | 678-646-2470

After spending more than 28 years in private business as a senior manager, business developer and business owner, Scott Sweeney began his first term as the Post 6 representative in January 2011 and he presently serves as Vice Chairman on the Cobb County Board of Education. Mr. Sweeney earned his Bachelor's degree in Economics from UCLA. A fifteen year east Cobb resident, he is the Chief Financial Officer for his family consulting business. As Sr. Vice President with Williams Capital and Vice President with Buchanan Street Partners, he advised on over \$700 million in total capital commitments for commercial properties with an aggregate value approaching \$3 billion. Scott was Assistant Vice President with Fidelity National Financial, working with their National Title Services group and where he also launched the firm's qualified intermediary services in the southeastern United States. As a partner and senior manager, he has developed and operated nationally recognized restaurants in CA, OR, NV, GA and CO. Scott has served as a board or committee member on national, state and local non-profit organizations. He is a frequent speaker at industry events and an author of articles for industry publications. His community involvement includes membership with the Republican National Committee, Georgia GOP, Cobb County GOP, Cobb County Republican Women's Club (Associate), and as a member of Beta Theta Pi fraternity. He serves on the Walton Governance Council. Mr. Sweeney has supported local youth sports through his involvement as an assistant coach with East Side Baseball. He is a member of Mt. Bethel United Methodist Church. He is married to Sandy Sweeney, a life-long Cobb County resident. They reside in Marietta and are the proud parents of Gabe Sweeney and Jake Sweeney who attend Sope Creek Elementary.

High	Walton, Wheeler
Middle	Dickerson, Dodgen, East Cobb
Elem.	Brumby, East Side, Eastvalley, Mount Bethel, Powers Ferry, Sedalia Park, Sope Creek, Timber Ridge



Alison Bartlett ▪ Post 7 ▪ Chair

abartlett.boardmember@cobbk12.org | 404-702-9291

Mrs. Bartlett became involved with Cobb County Schools in 1999. She has worked as a parent volunteer and was named Volunteer of the Year in 2005 at Cheatham Hill Elementary School. She has been elected twice to Cheatham Hill's School Council and also has served on the Lovinggood School Council. Mrs. Bartlett also served on Cheatham Hill's Educational Foundation. In its first year, the Foundation successfully raised funds to replace equipment for two playgrounds. Mrs. Bartlett also worked with a group of parents to help form the Cobb Chapter of Georgia Association for Gifted Children, serving on the executive board. In this capacity, she has worked with the school district's financial, administrative, and advanced learning program staff to strengthen opportunities for students. In recognition of her leadership, she was appointed to serve on the Governor's Panel on Gifted Education in 2006. Mrs. Bartlett attended the University of Alabama and graduated with a degree in Civil Engineering. She worked for Proctor & Gamble, and later with JA Jones Construction. Mrs. Bartlett and her husband, Rick, have lived in Marietta since 1987. In 1994, Mrs. Bartlett left her full-time work as an engineer to be a stay-at-home Mom. Alison and Rick have four children: a 9th grader, 7th grader, 4th grader, and 1st grader. Mrs. Bartlett has demonstrated a passion for children, a passion for her community, and a passion for service. She demonstrated the ability to understand the needs of students, the needs of the district, and how to work to be a positive voice for change in Cobb County. Mrs. Bartlett's passion for education led her to return to the work force as a math teacher. She is currently teaching 9th grade math at Chapel Hill High School in Douglas County.

High	Osborne, Oakwood, Adult Ed.
Middle	Smitha, Tapp
Elem.	Birney, Cheatham Hill, Dowell, Fair Oaks, Green Acres, Hollydale, LaBelle, Milford, Norton Park, Russell

**EXECUTIVE SUMMARY
DISTRICT VISION, MISSION AND GOALS
(Major Goals and Objectives)**

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The core values, beliefs, vision, mission, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. CORE VALUES

- Achievement – aspiring to the highest level of excellence
- Integrity – demonstrating honesty, consistency, taking responsibility for action, being worthy of trust
- Creativity/Innovation – supporting flexibility, adaptability in keeping up with changes in education and technology
- Accountability – taking responsibility for actions, outcomes, and expectations

D. BELIEFS

- We believe successful schools are a foundation of community stability, growth, and prosperity.
- We believe family and community engagement is critical to student and district success.
- We believe in a constant and purposeful focus on what is best for students.
- We believe creativity and innovation are encouraged and embraced by all stakeholders.
- We believe in cultivating a positive environment where students are provided pathways for success.

E. VISION

Empowering Dreams for the Future.

F. MISSION

Creating and supporting pathways for success.

G. GOALS

- Vary learning experiences to increase success in career paths.
- Differentiate resources for areas/schools based on needs.
- Develop stakeholder involvement to promote student success.
- Recruit, hire, support, and retain employees for the highest levels of excellence.



**EXECUTIVE SUMMARY
FY2013 BUDGET DEVELOPMENT PROCESS**

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares formula driven budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearing is held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

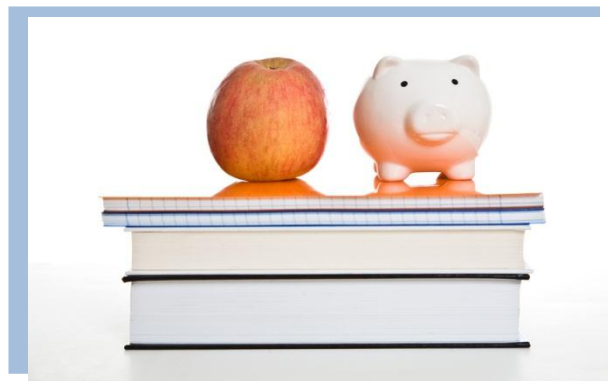
EXECUTIVE SUMMARY
FY2013 BUDGET DEVELOPMENT PROCESS (Continued)

BUDGET PROCESS SUMMARY

The budget preparation process extends for a period of approximately twelve months beginning on July 1. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the seven members of the local Board of Education prior to June 30 for legal adoption.

The Budget Administrators Committee meets to develop a proposed balanced budget for submission to the Board of Education. A balanced budget is a financial plan in which projected income and other revenues, combined with unrestricted fund balances, equals, or exceeds, the amount proposed to be spent. Budget sessions with the Board and an official public budget meeting are conducted. Following the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education (GDOE) format and submitted for formal approval. The GDOE generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final State approval is received.

The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the state functional series level. No public funds may be expended until the local Board has approved the budget. The District prepares the budget on a modified accrual basis whereby revenues are generally recognized when susceptible to accrual and expenditures are recognized when related fund liability is incurred. Federal and state grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.



EXECUTIVE SUMMARY FY2013 BUDGET PROCESS ADMINISTRATION

FY2013 BUDGET COMMITTEE

The Budget Committee is charged with the responsibility of reviewing all budget requests for improvements to the proposed budget, in addition to the continuation budget prepared by the Financial Services Division. The Committee reviews budget documentation received from teachers, principals, central office staff, department heads, board members and Budget Steering Committee members. Input is also received from the general public as presented at the public hearing. The public hearing is held prior to adoption of the final budget. The Budget Committee members for the preparation of the 2012-2013 budget were as follows:

Budget Committee Members:

Board of Education

Dr. Michael Hinojosa, Superintendent

Alice Stouder, Deputy Superintendent Leadership and Learning

Mike Addison, Chief Financial Officer

Dr. Michael Shanahan, Chief Human Resources Officer

Christopher Ragsdale, Chief Information Officer

Judi Jones, Chief Accountability and Research Officer

Jay Dillon, Director of Communications

Mandy Wissing, Director of Budgeting Services & Capital Project



BUDGETING SERVICES

Budgeting Services is responsible for coordinating the Budget Process. Information is compiled from all levels of the organization and is organized for decisions by the Budget Committee and the Board of Education.

Budgeting Services Members:

Mandy Wissing, Director of Budgeting Services & Capital Projects

David Baker, Local School Budget Supervisor

Amy Chang, Financial Analyst

Mandy Mattison, Accounting/Budget Analyst

Kerry O'Malley, Budget Coordinator

Martha Marler, Budget Coordinator

Pamela Houston, Budget Technician

**EXECUTIVE SUMMARY
FY2013 BUDGET DEVELOPMENT CALENDAR**

The budget preparation process extends for a period of approximately twelve months beginning in July. All funds are budgeted by the district on an annual basis. The fiscal year (July 1 through June 30) budget must be submitted to the local seven-member Board of Education prior to June 30 for legal adoption. The following are the major budget process elements included in the school district budget process:

<u>Budget Process Elements/Timeframe</u>	<u>Process Descriptions</u>
Prepare Budget Analysis and gather Budget-related information <u>(July-Feb)</u>	Prepare budget calendar and budget procedures Prepare preliminary budget forecast Gather budget balancing information (Schools/Depts) Prepare district personnel allotment projections Prepare operational department projections Prepare revenue projections Prepare revenue/expenditure estimates (Other Funds)
Track Activities that could affect Budget Development <u>(July-June)</u>	Administration tracks and reports on legislative activities
Budget Administrator Meetings <u>(March/April)</u>	Administrators review all budget balancing input Administrators develop balanced proposed budget
Budget Input from Cobb County Citizens <u>(April/May)</u>	Board of Education gather input from Citizens
Budget Board Markup Meetings and Tentative Board budget approval <u>(May)</u>	Board of Education reviews proposed budget Board of Education adopts a tentative budget
Final budget approval by the Board of Education <u>(June)</u>	Board of Education approves final budget

The Budget Administrators Committee and the Budget Steering Committee met to arrive at a tentative budget for submission to the Board of Education. The public is notified that copies of the proposed budget are placed on the internet and the public budget meetings are advertised via newspaper advertisement. Work sessions with the Board and an official public budget meeting are conducted. At the next scheduled Board meeting after the public hearing, the Board legally adopts the budget. The budget is prepared according to the Georgia Department of Education format and submitted for formal approval by the State Board of Education. The State Board generally approves the budget in November; however, school districts are permitted to expend funds on a conditional basis until final state approval is received. The local Board of Education may legally amend the budget at any time during the year, but must obtain the approval of the Georgia Department of Education for any amendment which exceeds five percent of the State approved budget at the State functional series level. No public funds may be expended until the local Board has approved the budget.

The District prepares the budget on a modified accrual basis. Appropriations not spent or encumbered lapse at year-end. Federal and State grants (excluding QBE) and property taxes with related interest and penalties received within sixty days after year-end are recognized as revenues prior to receipt for budgetary purposes.

**EXECUTIVE SUMMARY
BUDGET DEVELOPMENT CALENDAR (Continued)**

The Budget is developed each year utilizing a budget calendar. The development and utilization of a calendar helps to ensure a planned, organized sequence of events. The process spans a timeframe of October 2011 through July 2012. The annual detailed budget calendar is stated below:

**COBB COUNTY SCHOOL DISTRICT
BUDGET DEVELOPMENT CALENDAR – FY2013**

Dates	Tasks												
October 12, 2011	CFO presents FY2013 Initial Budget Outlook, FY2013 Budget Calendar and Three Year Forecast												
November 9, 2011	CFO to provide update on FY2013 Budget												
November 2011 – January 2012	Prepare FY2013 Personnel Allotments for each school and determine student/ teacher ratio requirements and needs												
December 2011 - January 2012	Prepare FY2013 Budget Development Procedures/ Reports (Personnel Formula Allotments, Salary & Operating Accounts, Other Funds)												
January 11, 2012	CFO to provide update on FY2013 Budget												
February 8, 2012	CFO to provide update on FY2013 Budget Present budget items excluded by the Board from specific approval												
February 10 – March 9 2012	Local School FY2013 Budget Input preparation Central Office preparation of FY2013 Continuation Budget												
March 9, 2012	Deadline for Local Schools and Departments to return completed Budget Administration Reports (SABAR) and Reduction for funds to the Budget Department												
March 14, 2012	FY2013 Board Budget Work Section CFO to provide update on FY2013 Budget												
March 2012 – April 2012	FY2013 Budget Digest Presentation Tax Digest Update – Cobb County Tax Assessor												
April 11 & April 26, 2012	Budget Review Committee FY2013 Board Budget Work Session												
	<table border="0"> <tr> <td style="text-align: center;"><u>Date</u></td> <td style="text-align: center;"><u>Time</u></td> <td></td> </tr> <tr> <td>April 11, 2012</td> <td>8:30 AM</td> <td>Review FY2013 Tentative Budget</td> </tr> <tr> <td>April 26, 2012</td> <td>6:30 PM</td> <td>Tentative Salary Hearing</td> </tr> <tr> <td>April 26, 2012</td> <td>7:00 PM</td> <td>Adopt FY2013 Tentative Budget</td> </tr> </table>	<u>Date</u>	<u>Time</u>		April 11, 2012	8:30 AM	Review FY2013 Tentative Budget	April 26, 2012	6:30 PM	Tentative Salary Hearing	April 26, 2012	7:00 PM	Adopt FY2013 Tentative Budget
<u>Date</u>	<u>Time</u>												
April 11, 2012	8:30 AM	Review FY2013 Tentative Budget											
April 26, 2012	6:30 PM	Tentative Salary Hearing											
April 26, 2012	7:00 PM	Adopt FY2013 Tentative Budget											
April 19, 2012	If needed, Budget Director to advertise Salary Hearing & give written notice to all affected employees												
April 30, 2012	If needed, Budget Director to advertise Salary Hearing & give written notice to all affected employees												

EXECUTIVE SUMMARY
BUDGET DEVELOPMENT CALENDAR (Continued)

Dates	Tasks
April 27 – May 1, 2012	Prepare the FY2013 Popular Report
May 2, 2012	Advertise FY2013 Tentative Budget-Place Tentative Popular Report on the web at www.cobbk12.org and distribute memo for public libraries for citizens to locate the Popular Report on the District’s website
May 7, 2012	Tentative Salary Hearing FY2013 Budget Public Forum
May 17, 2012	Board legal adoption of FY2013 Budget.
July 3, 2012	If needed, advertise two public hearings for the Taxpayer Bill of Right – July 11 and July 19. Advertise Current Tax Digest and Five Year History of Levy
July 12, 2012	If needed, advertise second public hearings for Taxpayer Bill of Right – July 19
July 19, 2012	The Board set the FY2013 Millage Rate

EXECUTIVE SUMMARY
SIGNIFICANT CHANGES IN THE BUDGET PROCESS AND/OR BUDGET POLICIES

The development of the FY2013 Budget is a planned, orderly process, which prioritizes budget requests using available resources.

The budget process includes the estimation of revenues to fund the necessary operating expenditures of the School District. Decisions on the appropriation of funds were made after input was received from individuals both inside and outside the school system. All the technical aspects and tasks of budget development are assigned to responsible employees of the system to ensure that accounts, programs and services are reviewed, analyzed and comply with District Strategic Plan Goals (Student Achievement, Stakeholder Involvement, and Accountability).

As part of the budget development process, administration gathered information and budget requests from all levels of the organization. In the FY2013 budget, student enrollment, including charter schools and pre-K, is estimated to be 106,591.

The District's careful implementation of significant spending cuts and service reductions over the past three years, along with prudent management of federal stimulus dollars, has left the District in a better financial position than many had anticipated in this difficult economic climate. As a result, the District plans to use \$28.3 million in revenue reserve to offset the shortfall in revenue.

Each school district functional area (school or department) has a detailed budget designed to carry out their operations. All functional areas are required to review each of their revenue and expenditure accounts. FY2013 system-wide school district staffing estimates and requirements were also reviewed as part of the budget balancing process. Administration evaluated and prioritized school district budget balancing ideas.

The Board met several times and tentatively approved the FY2013 Budget on April 26, 2012. The Board held a public hearing for the budget on May 7, 2012, and approved the final budget on May 21, 2012. Prior to the public hearing, the FY2013 Budget was made available on the Internet for public review at address: <http://www.cobbk12.org/centraloffice/finance/budget.aspx>.



EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30th of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year active enrollment data and projection for the future years:

Five Year History	FY2008	FY2009	FY2010	FY2011	FY2012
Enrollment	106,056	105,742	106,488	106,836	106,502
Growth Rate	-	(0.29%)	0.70%	0.33%	(0.31%)

Five Year Projection	FY2013	FY2014	FY2015	FY2016	FY2017
Enrollment	106,591	106,912	107,446	107,983	108,522
Growth Rate	0.08%	0.30%	0.50%	0.50%	0.50%

B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.

C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district’s ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- D. American Recovery and Reinvestment Act (ARRA) – The Federal Stabilization Funds and the Stimulus Funds ended in FY2011.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse’s insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District’s realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Division using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2013 Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- L. Student Transportation – Transportation is provided to students and is partially funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.
- M. Financial Impact of Non-Routine Capital Expenditures
 School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.
- N. Fringe Benefit Estimates for FY2013

FRINGE BENEFIT	FY2013 PROJECTION
Group Insurance - Certified	18.534% of Gross Salary
Group Insurance - Classified	\$446.20 per month
Social Security	6.20% of Gross Salary
Medicare	1.45% of Gross Salary
Teacher's Retirement System (Certified, Administrators, Clerical, Aides)	11.41% of Gross Salary
Unemployment	\$45 – Annual Employee Cost
Workers Compensation	
Teachers, Administrators, Clerical, Aides	0.35% of Gross Salary
Bus Drivers	2.68% of Gross Salary
All Other	1.97% of Gross Salary

II. CONSTRAINTS

- A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2013 local 5 mill share is budgeted at \$135.5 million dollars.
- B. Local Tax Revenue – For FY2013, the Cobb County School District is estimating a property tax digest decline of 2.0 percent. The budget contains an increase in the millage rate from 18.9 mills to 19.9 mills. The Board approved the declaration of SPLOST II excess proceeds equal to 1.0 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2012.
- C. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Financial Services Division. Current Board Policy directs the District to maintain a minimum unassigned general fund balance less encumbrances equivalent to a range of 30 to 55 days of annual expenditures.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT

The FY 2013 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

Description	General Fund	Special Revenue	Debt Services	Capital Project	Internal Service	Total All Funds
Beginning Fund Balance July 1, 2012 (Estimated)	\$99,862,959	\$22,788,747	\$395,859	\$57,297,857	\$9,447,163	\$189,792,585
Revenue:						
Local	\$405,363,273	\$32,051,212	\$0	\$123,660,388	\$6,746,864	\$567,821,737
State	\$389,018,123	\$6,780,000	\$0	\$13,437,623	\$0	\$409,235,746
Federal	\$5,961,902	\$72,649,023	\$0	\$0	\$0	\$78,610,925
Transfers/Other	\$20,429,707	\$1,013,694	\$0	\$0	\$1,475,055	\$22,918,456
Total Revenue	\$820,773,005	\$112,493,929	\$0	\$137,098,011	\$8,221,919	\$1,078,586,864
Total Funds Available	\$920,635,964	\$135,282,676	\$395,859	\$194,395,868	\$17,669,082	\$1,268,379,449
Appropriations						
Instruction	\$607,926,546	\$27,350,074	\$0	\$0	\$0	\$635,276,620
Pupil Support Services	\$17,551,041	\$6,788,379	\$0	\$0	\$0	\$24,339,420
Improvement of Instructional Svcs	\$22,443,699	\$11,371,548	\$0	\$0	\$0	\$33,815,247
Educational Media	\$14,440,461	\$31,039	\$0	\$0	\$0	\$14,471,500
Federal Grant Administration	\$0	\$646,471	\$0	\$0	\$0	\$646,471
General Administration	\$7,822,683	\$655,720	\$0	\$0	\$0	\$8,478,403
School Administration	\$50,952,082	\$74,289	\$0	\$0	\$0	\$51,026,371
Support Services-Business	\$4,085,060	\$51,587	\$0	\$0	\$8,221,919	\$12,358,566
Operations & Maint of Plant Svc	\$59,541,249	\$1,406,331	\$0	\$0	\$0	\$60,947,580
Student Transportation	\$45,774,354	\$2,494,926	\$0	\$0	\$0	\$48,269,280
Central Support Services	\$15,915,165	\$0	\$0	\$0	\$0	\$15,915,165
Other Support Services	\$0	\$1,860,867	\$0	\$0	\$0	\$1,860,867
School Nutrition	\$0	\$52,986,711	\$0	\$0	\$0	\$52,986,711
Community Services	\$68,170	\$8,368,976	\$0	\$0	\$0	\$8,437,146
Capital Outlay	\$17,983	\$0	\$0	\$143,732,190	\$0	\$143,750,173
Transfers	\$2,488,749	\$159,890	\$0	\$20,269,817	\$0	\$22,918,456
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$849,027,242	\$114,246,808	\$0	\$164,002,007	\$8,221,919	\$1,135,497,976
Ending Fund Balance June 30, 2013 (Estimated)	\$71,608,722	\$21,035,868	\$395,859	\$30,393,861	\$9,447,163	\$132,881,473
Total Appropriation & Ending Fund Balance	\$920,635,964	\$135,282,676	\$395,859	\$194,395,868	\$17,669,082	\$1,268,379,449

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	General Fund			Special Revenue		
	2011 Actual	2012 Revised Budget	2013 Approved Budget	2011 Actual	2012 Revised Budget	2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$85,606,361	\$146,443,464	\$99,862,959	\$27,007,394	\$26,666,651	\$22,788,747
Revenue:						
Local	\$430,935,953	\$403,700,612	\$405,363,273	\$29,148,961	\$29,849,188	\$32,051,212
State	\$401,197,837	\$383,577,647	\$389,018,123	\$6,659,150	\$6,775,130	\$6,780,000
Federal	\$28,114,368	\$6,172,228	\$5,961,902	\$82,304,425	\$93,596,046	\$72,649,023
Transfers/Other	\$24,818,865	\$23,993,705	\$20,429,707	\$978,349	\$928,349	\$1,013,694
Total Revenue	\$885,067,022	\$817,444,192	\$820,773,005	\$119,090,885	\$131,148,713	\$112,493,929
Total Funds Available	\$970,673,383	\$963,887,656	\$920,635,964	\$146,098,279	\$157,815,364	\$135,282,676
Appropriations						
Instruction	\$596,220,014	\$612,072,656	\$607,926,546	\$37,793,132	\$39,949,784	\$27,350,074
Pupil Support Svcs	\$16,761,378	\$18,671,872	\$17,551,041	\$8,854,820	\$10,313,087	\$6,788,379
Improvement of Instructional Svcs	\$24,659,016	\$27,433,872	\$22,443,699	\$8,844,901	\$14,566,642	\$11,371,548
Educational Media Services	\$14,688,144	\$14,677,233	\$14,440,461	\$16,965	\$31,314	\$31,039
Federal Grant Administration	\$0	\$0	\$0	\$0	\$257,668	\$646,471
General Administration	\$3,733,379	\$6,992,662	\$7,822,683	\$2,189,555	\$1,831,327	\$655,720
School Administration	\$51,456,116	\$50,863,639	\$50,952,082	\$72,242	\$77,835	\$74,289
Support Services-Business	\$5,300,551	\$5,406,235	\$4,085,060	\$8,325	\$51,587	\$51,587
Operations & Maint of Plant Svc	\$55,401,811	\$60,689,379	\$59,541,249	\$1,257,391	\$1,364,191	\$1,406,331
Student Transportation	\$39,287,170	\$45,735,283	\$45,774,354	\$2,731,034	\$4,206,189	\$2,494,926
Central Support Services	\$12,018,671	\$18,599,828	\$15,915,165	\$3,181	\$193,420	\$0
Other Support Services	\$0	\$0	\$0	\$1,652,096	\$2,250,276	\$1,860,867
School Nutrition	\$0	\$0	\$0	\$48,178,363	\$51,773,580	\$52,986,711
Community Services	\$64,292	\$70,733	\$68,170	\$7,829,624	\$9,031,492	\$8,368,976
Capital Outlay	\$7,591	\$17,983	\$17,983	\$0	\$1,500	\$0
Transfers	\$4,631,786	\$2,364,809	\$2,488,749	\$0	\$0	\$159,890
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$824,229,919	\$863,596,184	\$849,027,242	\$119,431,628	\$135,899,892	\$114,246,808
Ending Fund Balance June 30 (Estimated)	\$146,443,464	\$100,291,472	\$71,608,722	\$26,666,651	\$21,915,472	\$21,035,868
Total Appropriation & Ending Fund Balance	\$970,673,383	\$963,887,656	\$920,635,964	\$146,098,279	\$157,815,364	\$135,282,676

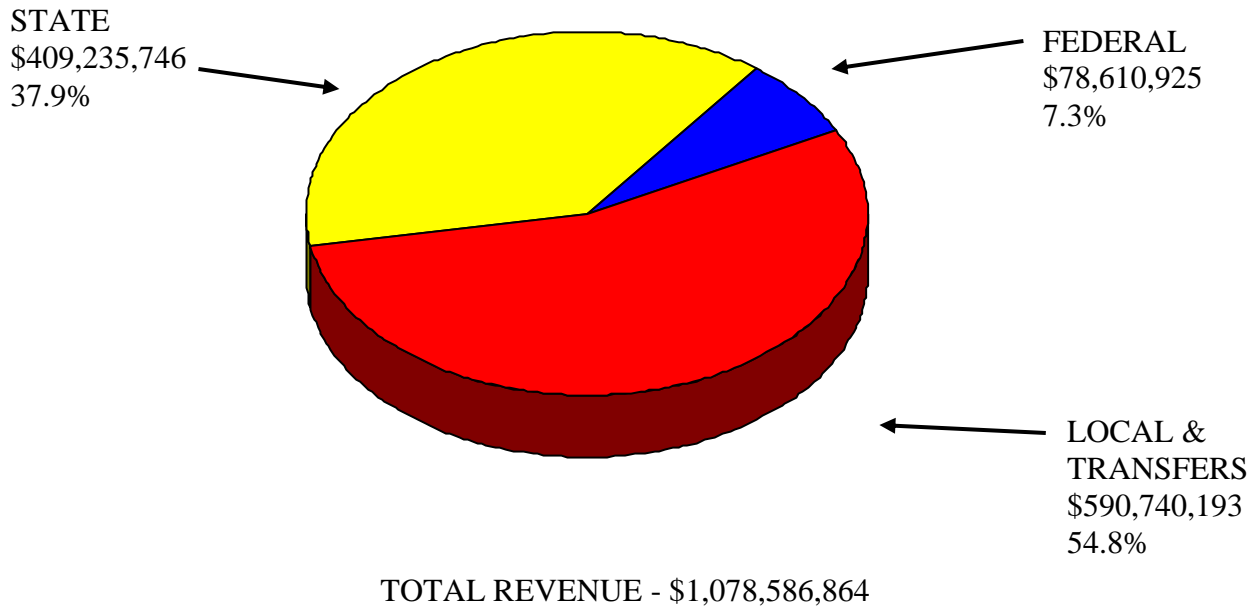
EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	Debt Service			Capital Projects		
	2011 Actual	2012 Revised Budget	2013 Approved Budget	2011 Actual	2012 Revised Budget	2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$1,355,807	\$395,859	\$395,859	\$176,235,312	\$147,774,570	\$57,297,857
Revenue:						
Local	\$32,902	\$0	\$0	\$116,382,671	\$109,483,678	\$123,660,388
State	\$0	\$0	\$0	\$0	\$29,611,317	\$10,800,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$0	\$0	\$0	\$3,682,625	\$2,470,252	\$2,637,623
Total Revenue	\$32,902	\$0	\$0	\$120,065,296	\$141,565,247	\$137,098,011
Total Funds Available	\$1,388,709	\$395,859	\$395,859	\$296,300,608	\$289,339,817	\$194,395,868
Appropriations						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Pupil Support Svcs	\$0	\$0	\$0	\$0	\$0	\$0
Improvement of Instructional Svcs	\$0	\$0	\$0	\$0	\$0	\$0
Educational Media Services	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grant Administration	\$0	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0	\$0
Operations & Maint of Plant Svc	\$0	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$124,891,908	\$207,208,145	\$143,732,190
Transfers	\$992,850	\$0	\$0	\$23,634,130	\$24,833,815	\$20,269,817
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$992,850	\$0	\$0	\$148,526,038	\$232,041,960	\$164,002,007
Ending Fund Balance June 30 (Estimated)	\$395,859	\$395,859	\$395,859	\$147,774,570	\$57,297,857	\$30,393,861
Total Appropriation & Ending Fund Balance	\$1,388,709	\$395,859	\$395,859	\$296,300,608	\$289,339,817	\$194,395,868

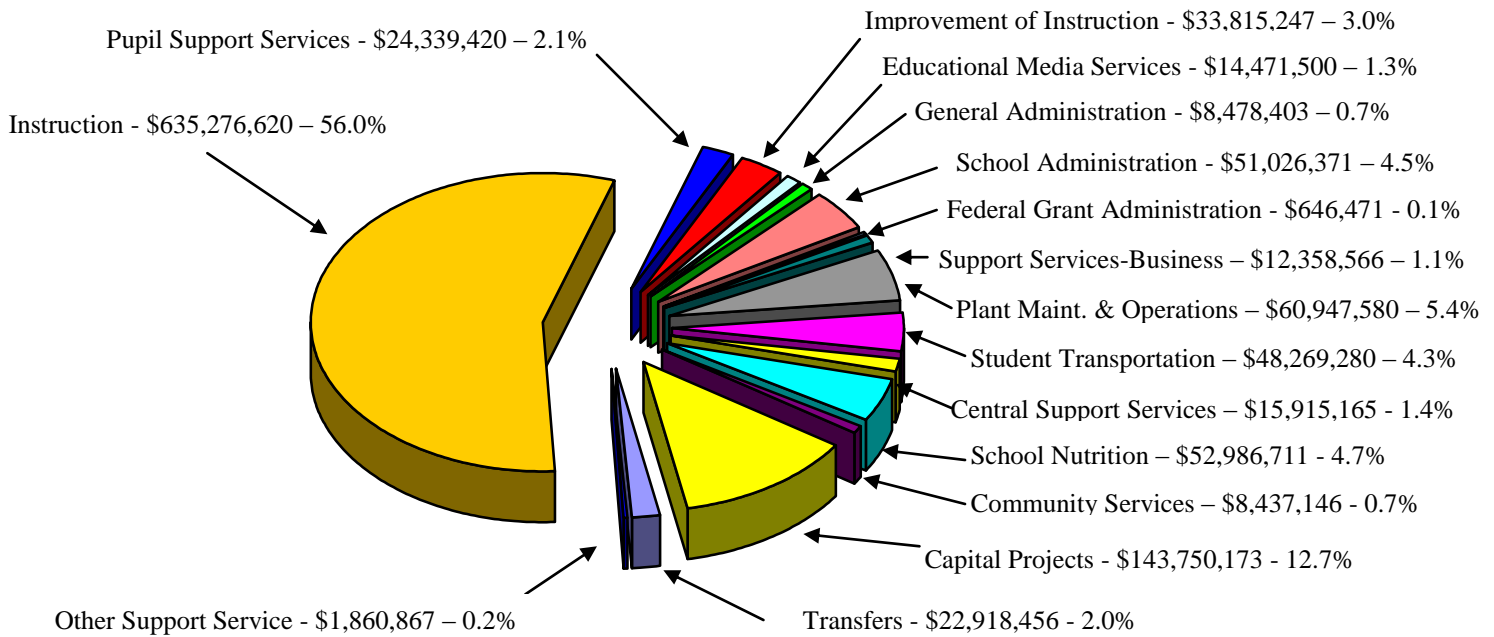
EXECUTIVE SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT
THREE YEAR SUMMARY

Description	Internal Service			Total All Funds		
	2011 Actual	2012 Revised Budget	2013 Approved Budget	2011 Actual	2012 Revised Budget	2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$11,575,007	\$9,447,163	\$9,447,163	\$301,779,881	\$330,727,706	\$189,792,585
Revenue:						
Local	\$14,943,980	\$12,415,907	\$6,746,864	\$591,444,466	\$555,449,385	\$567,821,737
State	\$0	\$0	\$0	\$407,856,986	\$419,964,094	\$406,598,123
Federal	\$0	\$0	\$0	\$110,418,793	\$99,768,274	\$78,610,925
Transfers/Other	\$1,497,517	\$1,436,460	\$1,475,055	\$30,977,356	\$28,828,766	\$25,556,079
Total Revenue	\$16,441,497	\$13,852,367	\$8,221,919	\$1,140,697,601	\$1,104,010,519	\$1,078,586,864
Total Funds Available	\$28,016,504	\$23,299,530	\$17,669,082	\$1,442,477,482	\$1,434,738,225	\$1,268,379,449
Appropriations						
Instruction	\$0	\$0	\$0	\$634,013,146	\$652,022,440	\$635,276,620
Pupil Support Svcs	\$0	\$0	\$0	\$25,616,198	\$28,984,959	\$24,339,420
Improvement of Instructional Svcs	\$0	\$0	\$0	\$33,503,917	\$42,000,514	\$33,815,247
Educational Media Services	\$0	\$0	\$0	\$14,705,109	\$14,708,547	\$14,471,500
Federal Grant Administration	\$0	\$0	\$0	\$0	\$257,668	\$646,471
General Administration	\$0	\$0	\$0	\$5,922,934	\$8,823,989	\$8,478,403
School Administration	\$0	\$0	\$0	\$51,528,358	\$50,941,474	\$51,026,371
Support Svcs - Business	\$18,569,341	\$14,135,265	\$8,221,919	\$23,878,217	\$19,593,087	\$12,358,566
Operations & Maint of Plant Svc	\$0	\$0	\$0	\$56,659,202	\$62,053,570	\$60,947,580
Student Transportation	\$0	\$0	\$0	\$42,018,203	\$49,941,472	\$48,269,280
Central Suppt Svcs	\$0	\$0	\$0	\$12,021,852	\$18,793,248	\$15,915,165
Other Suppt Svcs	\$0	\$0	\$0	\$1,652,096	\$2,250,276	\$1,860,867
School Nutrition	\$0	\$0	\$0	\$48,178,363	\$51,773,580	\$52,986,711
Community Services	\$0	\$0	\$0	\$7,893,916	\$9,102,225	\$8,437,146
Capital Projects	\$0	\$0	\$0	\$124,899,499	\$207,227,628	\$143,750,173
Transfers	\$0	\$0	\$0	\$29,258,766	\$27,198,624	\$22,918,456
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$18,569,341	\$14,135,265	\$8,221,919	\$1,111,749,776	\$1,245,673,301	\$1,135,497,976
Ending Fund Balance June 30 (Estimated)	\$9,447,163	\$9,164,265	\$9,447,163	\$330,727,706	\$189,064,924	\$132,881,473
Total Appropriation & Ending Fund Balance	\$28,016,504	\$23,299,530	\$17,669,082	\$1,442,477,482	\$1,434,738,225	\$1,268,379,449

**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2013 REVENUE – ALL FUNDS**



**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2013 EXPENDITURES – ALL FUNDS**



TOTAL EXPENDITURES - \$1,135,497,976

**EXECUTIVE SUMMARY
GENERAL FUND BUDGET
BUDGET DEVELOPMENT PRINCIPAL ISSUES**

Issue Description	Impact Amount
Local Revenue projection with 2.0% decline in Digest	(\$1,901,337)
State funding increase projection (QBE additional revenue to cover TRS rate increase from 10.28 to 11.41)	\$5,545,464
Federal Revenue decrease projection	(\$210,326)
Expiration of FY2012 one time costs	(\$186,936)
Expiration of FY2012 Budget Reductions (1/2 salary step, furlough days, 180-178 school days transportation savings, etc.)	(\$11,445,138)
Expiration of funds reserve from prior year	(\$34,454,419)
Enhancements	(\$1,214,729)
FY2013 Salary, benefit, position changes for enrollment, step, and operation needs	(\$20,991,245)
Adjust Transfers to Other Funds, Cell Tower and other	(\$956,837)
Utility (water, sewer, gas, electricity, fuel) increase projection	(\$116,558)
Charter School costs decrease projection (close Mableton)	\$3,367,592
FY2013 Total Budget Deficit Challenge	(\$62,564,469)
Expenditure Budget Deductions	
Increase class size two for all grade levels	\$18,590,586
Reduce school year from 180 to 177days (transportation saving)	\$600,000
3 Furlough Days for all employees	\$9,190,059
½ year Salary Step Reduction for all eligible employees	\$5,054,304
Other misc. budget reductions	\$875,283
Funds Reserved from Prior Year	\$28,254,237
Total Budget Deduction for Balancing FY2013 Budget	\$62,564,469

EXECUTIVE SUMMARY DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES

Board Approved Fiscal Year 2013 Budget

The Cobb County Board of Education approved the budget for Fiscal Year 2013 during a special called meeting Monday, May 21. The Board backed a revised budget recommendation by Superintendent Dr. Michael Hinojosa that includes three furlough days, a 177-day school year and no changes to elementary school media paraprofessional positions. The \$841.9 million budget is based on a projected enrollment of 106,591 students in the new school year.

The Board and Dr. Hinojosa initiated the budget development process earlier than in previous year, to provide the District with ample time to address budget concerns and acquire input from staff and the community.

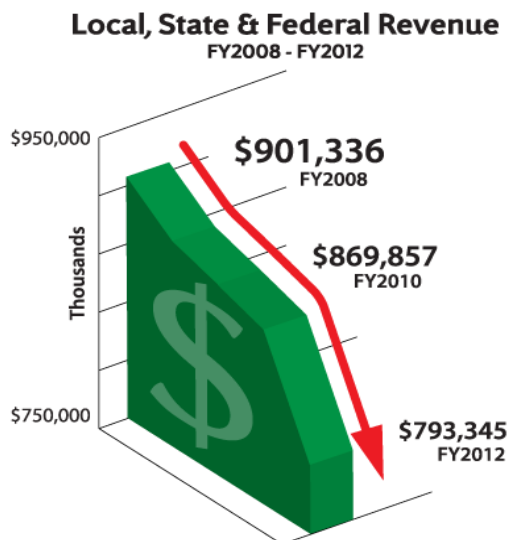
Faced with a shortfall in excess of \$60 million due to continued decreases in local property tax revenue and state funding cuts, the Board approved the following spending reductions and measures to balance the FY13 budget:

- Increased class sizes by 2 students (at all grade levels)
- Reduced school year from 180 days to 177 days
- 3 furlough days for all employees
- Delayed step increase for eligible employees to mid-year
- Use \$20.4 million in SPLOST II excess funds to lower the property tax millage rate
- Use \$28.2 million in reserve funds to help offset deficit

The FY2013 budget goes into effect July 1, 2012.

What Factors have contributed to the Budget Situation?

- Continued decrease in revenues from local property tax collections



EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

- ‘Austerity’ cuts in state education funding; \$72 million in Fiscal Year 2012, \$353 million in lost revenue since Fiscal Year 2003. These cuts force the District to locally absorb costs once funded by the state.
- State-mandated “Local Fair Share” tax contribution has grown from \$81.4 million in 2002 to \$134.9 million in 2012
- Increased employer contributions to employee health insurance, teacher retirement system
- End of Federal ‘stabilization’ funding

State Austerity Budget Cuts

Prior to the FY2013 budget, the State of Georgia faced difficult financial challenges. State revenue growth was not keeping pace with rising expenditures, forcing the State legislature to cut programs and reduce operating costs by enacting austerity budget cuts. Each year, beginning in FY2003, these austerity budget cuts have reduced the amount of state education funding the District receives, with additional, unplanned mid-year austerity budget cuts being applied in fiscal years 2004, 2009 and 2010. State austerity budget cuts are expected to continue into FY2013 and are budgeted at \$72 million.

The State austerity reductions to Cobb County School District history from FY2003 and projection of FY2013 are listed below.

State Austerity Reduction

Description	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,729	\$84,006,784	\$93,449,738
Description	FY2009	FY2010	FY2011	FY2012	FY2013	
Annual	\$6,178,365	\$42,407,699	\$69,383,901	\$72,553,160	\$72,384,317	
Mid-Year Cut	\$25,316,975	\$43,521,811	\$413,185			
Total	\$31,495,340	\$85,929,510	\$69,797,086	\$72,553,160	\$72,384,317	
Cumulative	\$124,945,078	\$210,874,588	\$280,671,674	\$353,224,834	\$425,609,151	

Expenditure Comparison

How Does Cobb Compare in Spending?

Compared to the average school system in Georgia, Cobb County spends less on operational costs and more on student instruction.

EXECUTIVE SUMMARY
DISCUSSION OF SIGNIFICANT EVENTS AND INITIATIVES (Continued)

The Cobb County School District was mentioned in an Atlanta Journal-Constitution article dated January 19 for having the fewest central office positions per 1,000 students when compared with other metro area districts. Fulton and Dekalb were the highest at 18.5 and 15.5, respectfully; Gwinnett had 6.1 positions and Cobb was the lowest at 5.8 positions. According to Dekalb’s consultant, the number should be close

to 12 central office positions per 1,000 students. The article’s statement is consistent with the expenditures reported on the State Report Card published by the Governor’s Office of Student Achievement each year.

As seen in the table below, Cobb’s general administrative costs, \$83 per full time equivalent (FTE), is significantly lower than the other districts. Cobb has also continued to be at the top when comparing the per FTE expenditures on Instruction.

Per FTE Expenditure Comparison of Metro Atlanta School Districts

Cost per Child	Atlanta	Cobb	Dekalb	Fulton	Gwinnett
Instructional	\$6,210	\$5,623	\$5,598	\$5,556	\$5,115
Media	\$196	\$135	\$149	\$140	\$119
Instruction Support	\$1,879	\$211	\$274	\$360	\$380
Pupil Services	\$388	\$160	\$308	\$286	\$154
General Administration	\$1,342	\$83	\$206	\$181	\$240
School Administration	\$643	\$477	\$616	\$531	\$591
Transportation	\$325	\$353	\$457	\$434	\$464
Maint & Operations	\$1,273	\$511	\$783	\$724	\$539
Debt Services	\$118	\$-	\$-	\$-	\$-
Total	\$12,374	\$7,553	\$8,390	\$8,212	\$7,600

Source: State of Georgia Department of Education 2010-2011 Report Card as latest available

The Cobb County Board of Education encourages the Governor and General Assembly to prioritize education as a means of sustaining and improving Georgia's long-term economic viability.

***The Board asks
from the Cobb County
Legislative Delegation a
commitment to impose
no austerity cuts for
the next school year.***



Board of Education

Lynnda Eagle, Post 1
Tim Stultz, Post 2
David Morgan, Post 3
Kathleen Angelucci, Post 4
David Banks, Post 5
Scott Sweeney, Post 6
Alison Bartlett, Post 7

Dr. Michael Hinojosa, Superintendent

514 Glover St. Marietta, GA 30060
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EXECUTIVE SUMMARY
EXPLANATION OF COMMUNITY FINANCIAL AND DEMOGRAPHIC INFORMATION



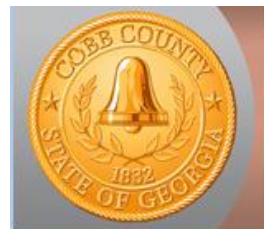
Location and History

Located just across the Chattahoochee River from Atlanta, Cobb County is a dynamic community of more than 690,000 residents and total house units around 286,000. Cobb County covers 340.2 square miles and has six municipalities: Acworth, Austell, Kennesaw, Marietta, Powder Springs and Smyrna.

Cobb County, Georgia was officially organized in 1832 and named in honor of Thomas Willis Cobb who was a U.S. representative, U.S. senator and Supreme Court judge. The county was created from its neighboring county, Cherokee, by an act of the General Assembly.

A railroad from Marthasville (now Atlanta) to Chattanooga was completed in 1850. This railroad line was the first route from the South to the West and Cobb County flourished due to a depot in Marietta. During the Civil War, Cobb County was used as a base of operations by General Sherman. After the war, Cobb County suffered due to a depressed farm economy and low-wage industries. The county was transformed in 1942 when Bell Aircraft opened an assembly plant to build B-29 bombers. The Bell Aircraft facility is now the home of Lockheed-Martin Aeronautical Systems Company.

Since World War II, Cobb County's population has grown steadily. As newcomers flocked to the county, the population became more diverse. Less than half of Cobb's residents are native Georgians. It is the fourth most populous county in Georgia. Given its relatively small size, Cobb is the second most densely-populated county in the state.



Community Economic Condition and Outlook

Cobb County is located in the northwest quadrant of the Atlanta metropolitan area, one of the country's top growth areas. Metropolitan Atlanta is a national center for finance, transportation, distribution and communications. These factors, coupled with a mild climate, beautiful natural environment, affordable housing and a first-class international airport help to consistently place Atlanta at or near the top of surveys identifying the most desirable U. S. cities in which to locate a business.

Cobb County is a leader among the metropolitan counties in all economic areas. In fiscal year 2010 (most recent figures available), Cobb County had one of the metropolitan area's highest media household incomes at \$59,896. With a diversified economy, many national firms are well represented in Cobb County, as are a growing number of international businesses. Reversing a ten-year steady trend of increases, in fiscal year 2012, the County's gross digest decreased by 5.7% over the 2011 digest as compared to a decrease of 8.6% the previous year and a total decrease of 10.7% over the last five years. This was a reflection of the nationwide erosion of real estate values during the recent economic downturn. The unemployment rate is about 8.5 percent. We expect continuing challenges in the near future due to depressed real estate values as well as other key local tax revenue items.

EXECUTIVE SUMMARY
EXPLANATION OF COMMUNITY FINANCIAL AND DEMOGRAPHIC INFORMATION
(Continued)

Profile of Cobb County School District

Cobb County School District is one of two public school districts located in Cobb County, Georgia. The District serves the entire County area with the exception of the City of Marietta, which has its own independent school district. It provides a program of public education from kindergarten through grade twelve. The purpose and responsibility of the District is to provide a thorough and efficient educational system for the children enrolled in public schools within its boundaries whereby each child has access to programs and services that are appropriate to his or her educational needs.

The Cobb County School District is the second largest school system in Georgia and the 25th largest in the United States. The kindergarten through 12th grade student population is approximately 107,000. The District is governed by a Board of Education consisting of seven members elected from seven county posts. Members serve four-year terms and each year a chairman and a vice-chairman are appointed. The Board appoints a Superintendent to oversee the day to day administration of the School District.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 13,500 employed the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

The Cobb County School District received notice from the Southern Association of Colleges and Schools (SACS) affirming the full accreditation of all Cobb County schools through 2014. SACS accreditation is a critical validation of school operations, and most colleges and universities will accept only students who have graduated from a SACS-accredited school.

The Cobb County School District first earned district-wide accreditation in 2004 and was one of the first three school systems in the nation to receive the designation. SACS, paired with the North Central Association Commission on Accreditation and School Improvement (NCA CASI) and the National Study of School Evaluation (NSSE) comprise the AdvancED organization, which seeks to help schools and school systems improve student success through a stringent set of standards.

Five Year Financial Forecast

		FY2012 Board Approved							
Type	Category	Orig. Budget	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
1	Local	Property Tax Revenue	\$ 351,208,753	\$ 350,146,178	\$ 353,651,706	\$ 364,273,457	\$ 382,507,463	\$ 401,653,170	\$ 401,653,170
2		Transfer of SPLOST 2 Contingency	\$ 22,233,815	\$ 20,269,817	\$ -	\$ -	\$ -	\$ -	\$ -
3		Other Tax Revenue	\$ 50,272,166	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824
4		Other Local	\$ 3,954,083	\$ 2,376,661	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042
5	State	Miscellaneous State Grant	\$ 3,393,381	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088
6		QBE	\$ 380,104,778	\$ 384,936,535	\$ 393,183,126	\$ 406,824,240	\$ 423,249,443	\$ 439,347,767	\$ 452,674,545
7	Federal	Indirect Cost	\$ 2,566,965	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169
8		ROTC	\$ 878,869	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360
9		MedAce	\$ -	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979
10		Medicaid	\$ 500,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
11		E-Rate	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394
Revenue Total			\$ 817,339,204	\$ 820,773,005	\$ 812,243,688	\$ 836,506,553	\$ 871,165,763	\$ 906,409,792	\$ 919,736,571
Reserve Available	FY2011 Available Austerity	\$ 25,009,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Jobs Funds Reserved in Prior Year	\$ 9,445,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Funds Reserved in Prior Year		\$ 21,136,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funds Available			\$ 851,793,623	\$ 841,909,078	\$ 812,243,688	\$ 836,506,553	\$ 871,165,763	\$ 906,409,792	\$ 919,736,571
Base	FY12 Approve Budget	\$ 851,793,623							
	FY13 Proposed Budget		\$ 841,909,078						
12		Prior Year Continuation Budget			\$ 842,240,229	\$ 880,556,092	\$ 898,159,139	\$ 910,467,797	\$ 923,064,749
13	Salary/Benefits	Restoration of FY2013 Five Furlough Days			\$ 15,316,765				
14		Restoration of FY2013 1/2 Salary Step			\$ 5,054,304				
15		Restore 180 Day School Year			\$ 1,000,000				
16		Annual Step Increase			\$ 10,260,236	\$ 10,414,139	\$ 10,570,351	\$ 10,728,906	\$ 10,889,840
17		Increase in Health Insurance			\$ 5,616,000	\$ 5,616,000			
18		High Priority Payout			\$ (464,940)	\$ (64,800)	\$ (10,800)		
19	Operations	Utilities			\$ 1,533,498	\$ 1,637,708	\$ 1,749,107	\$ 1,868,046	\$ 1,995,073
Expenditure Total			\$ 851,793,623	\$ 841,909,078	\$ 880,556,092	\$ 898,159,139	\$ 910,467,797	\$ 923,064,749	\$ 935,949,663
Forecasted (Deficit)/Surplus			\$ -	\$ -	\$ (68,312,404)	\$ (61,652,586)	\$ (39,302,034)	\$ (16,654,957)	\$ (16,213,092)

Comments

1 Property Tax

The forecast assumes the digest values change and millage rate will follow the schedule below:

Fiscal Year	Change in Digest	Millage Rate
FY2013	-2.00%	18.9 mills
FY2014	1.00%	18.9 mills
FY2015	3.00%	18.9 mills
FY2016	5.00%	18.9 mills
FY2017	5.00%	18.9 mills
FY2018	0.00%	18.9 mills

2 Transfer of SPLOST 2 Contingency equal to 1 mill.

3 Revenue projections remain the same until more data is available.

4 The \$1.6 million transfer from County Wide Building was only for FY2012. FY13 to FY16 projections were adjusted down.

5 Revenue projections remain the same until more data is available.

6 QBE Revenue

QBE earnings are increased at a rate of 2% per year for training and experience (State Salary Step).

Austerity cuts are restored at a rate of 9% per year after FY13. Current FY13 proposal Governor's budget does not include the restoration of austerity cuts. The anticipated changes to austerity cuts are as follows:

Fiscal Year	Change in Austerity
FY2013	No Change
FY2014	\$6.5 million
FY2015	\$11.9 million
FY2016	\$14.6 million
FY2017	\$14.2 million
FY2018	\$11.4 million

7 Revenue projections remain the same until more data is available.

8 Revenue projections remain the same until more data is available.

9 Revenue projections remain the same until more data is available.

10 Revenue projections remain the same until more data is available.

11 Revenue projections remain the same until more data is available.

12 Continuation budget rolls from prior year.

13 Restoration of 5 furlough days using current employee population.

14 Restoration of FY2013 1/2 Salary Step Increase for Eligible Employees.

15 Restore 5 days to school year estimated at \$200,000 per day - transportation savings only.

16 Annual step values are projected at a rate of 1.5% of salaries.

17 Increase in the employer portion of group health insurance by approximately \$280 per employee per month. The rate increase has not been approved by the Department of Community Health; however, it has been released as part of the State FY2013 Budget information. The rate is proposed to increase \$150/employee in FY2014 and FY2015 per the Department of Community Health.

18 The phase out of the High Priority Pay program (documentation from Human Resources):

	FY2012	FY2013	FY2014	FY2015	FY2016
Total Salary & Benefits	\$ 541,069	\$ 545,940	\$ 81,000	\$ 16,200	\$ 5,400
Incremental Change		\$ 4,871	\$ (464,940)	\$ (64,800)	\$ (10,800)

19 Natural gas, water/sewer, electricity, and fuel are projected based on historical trends.

**EXECUTIVE SUMMARY
OTHER FUNDS FORECAST**

Fund	Beginning Fund Balance July 1	FY2012			FY2013			FY2014			FY2015			FY2016			Forecast Assumptions and Comments	
		Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30		
SPECIAL REVENUE FUNDS																		
Special Programs																		
549	Donations	\$0	\$185,667	\$185,667	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Donations are budgeted as received	
550	Facility Use	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	Continue FY2013 Budget (balanced)
551	After School Program	\$1,580,842	\$7,076,734	\$7,142,181	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	Project using 0% Student Growth
552	Performing Arts	\$104,654	\$368,128	\$368,128	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$369,164	\$104,654	Continue FY2013 Budget (balanced)
553	Tuition School	\$828,735	\$910,867	\$910,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	\$828,735	Continue FY2013 Budget (balanced)
554	Public Safety	\$300,211	\$1,170,618	\$1,170,618	\$300,211	\$1,240,058	\$1,240,058	\$300,211	\$1,240,058	\$1,240,058	\$300,211	\$1,240,058	\$1,240,058	\$300,211	\$1,240,058	\$1,240,058	\$300,211	Continue FY2013 Budget (balanced)
556	Adult High School	\$122,349	\$317,931	\$317,931	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	\$122,349	Continue FY2013 Budget (balanced)
557	Artists at School	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	Continue FY2013 Budget (balanced)
State Aid																		
510	Adult Education	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	Grants are initially budgeted using last year's information received
532	Psycho Education	\$372,656	\$5,833,337	\$5,833,337	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	
580	Misc State Grants	\$0	\$296,690	\$296,690	\$0	\$269,000	\$269,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Federal Aid																		
402	Title I	\$0	\$20,590,883	\$20,590,883	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
404	IDEA	\$0	\$27,100,273	\$27,100,273	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
406	Vocation Education	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	Grants are initially budgeted using last year's information
414	Title II - A	\$0	\$2,619,471	\$2,619,471	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	Grants are initially budgeted using last year's information
432	Homeless	\$0	\$62,732	\$62,732	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	Grants are initially budgeted using last year's information
432	Homeless ARRA	\$0	\$13,644	\$13,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
460	Title III - A	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	Grants are initially budgeted using last year's information
462	Title IV	\$0	\$4,178,383	\$4,178,383	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	Grants are initially budgeted using last year's information
600	School Nutrition	\$23,041,484	\$47,697,623	\$51,510,080	\$19,229,027	\$51,233,832	\$52,986,711	\$17,476,148	\$51,233,832	\$52,986,711	\$15,723,269	\$51,233,832	\$52,986,711	\$13,970,390	\$51,233,832	\$52,986,711	\$12,217,511	Project using 0% Student Growth
DEBT SERVICE FUND																		
200	Debt Service	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	Debt Payoff Comment School District Bonded Debt was paid off in February 2007.
INTERNAL SERVICE FUNDS																		
691	Unemployment	\$419,494	\$281,460	\$281,460	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	Continue FY2013 Budget (balanced)
692	Self Insurance	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	Continue FY2013 Budget (balanced)
694	Dental Insurance	\$4,478,126	\$6,000,000	\$6,000,000	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	Continue FY2013 Budget (balanced)
696	Purchasing/ Warehouse	\$206,132	\$1,417,801	\$1,417,801	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	Continue FY2013 Budget (balanced)
697	Flexible Benefits	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	Continue FY2013 Budget (balanced)
CAPITAL PROJECTS FUNDS																		

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

**EXECUTIVE SUMMARY
CAPITAL PROJECTS FUND FORECAST**

In Millions

Month Received	Actual 2009	Notebook Projected 2010 (5%) Growth	Actual 2010	Notebook Projected 2011 (5%) Growth	Actual 2011	Notebook Projected 2012 (5%) Growth	KSU Forecast 2012	Notebook Projected 2013 (5%) Growth	KSU Forecast 2013	Notebook Projected 2014 (5%) Growth	KSU Forecast 2014
January		\$12.03	\$9.99	\$12.63	\$11.66	\$13.26	\$12.29	\$13.93	\$11.61	\$14.62	\$12.05
February		\$12.03	\$9.76	\$12.63	\$8.73	\$13.26	\$9.46	\$13.93	\$9.92		
March	\$9.21	\$12.63	\$8.90	\$13.26	\$9.44	\$13.93	\$9.17	\$14.62	\$9.64		
April	\$7.19	\$12.63	\$9.97	\$13.26	\$9.78	\$13.93	\$9.65	\$14.62	\$10.12		
May	\$12.32	\$12.63	\$9.29	\$13.26	\$9.50	\$13.93	\$9.89	\$14.62	\$10.35		
June	\$8.61	\$12.63	\$9.91	\$13.26	\$9.71	\$13.93	\$10.13	\$14.62	\$10.60		
July	\$9.23	\$12.63	\$9.25	\$13.26	\$10.15	\$13.93	\$10.01	\$14.62	\$10.48		
August	\$9.28	\$12.63	\$9.39	\$13.26	\$10.81	\$13.93	\$10.27	\$14.62	\$10.74		
September	\$10.30	\$12.63	\$9.85	\$13.26	\$10.33	\$13.93	\$10.39	\$14.62	\$10.86		
October	\$8.75	\$12.63	\$9.42	\$13.26	\$10.13	\$13.93	\$10.83	\$14.62	\$11.26		
November	\$9.15	\$12.63	\$9.34	\$13.26	\$9.22	\$13.93	\$9.91	\$14.62	\$10.34		
December	\$10.09	\$12.63	\$8.98	\$13.26	\$9.41	\$13.93	\$9.87	\$14.62	\$10.30		
Annual Totals	\$94.1	\$150.4	\$114.1	\$157.9	\$118.9	\$165.8	\$121.9	\$174.1	\$126.2	\$14.6	\$12.1

Data source: SPLOST III Sales Tax Revenue Forecast conducted by Kennesaw State University, Coles College of Business, and updated on February 1, 2012.

**EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS**

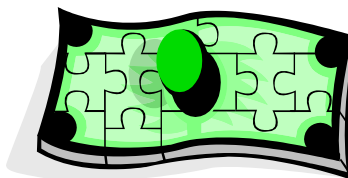
FY2013 Metro Atlanta Millage Rate Comparison

Metro Atlanta System	General Fund Millage	Bond Millage	Total Millage	Standard Homestead Exemption
Atlanta (aps)	21.640	0.100	21.740	\$30,000
Cobb	18.900	0.000	18.900	\$10,000
Dekalb	22.980	0.000	22.980	\$12,500
Fulton	18.502	0.000	18.502	\$2,000
Gwinnett	19.250	1.300	20.550	\$4,000

Property Tax Rates – Cobb County School District

Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value.

Fiscal Year	General Fund Millage Rate	Bond Fund Millage Rate	Total Millage Rate
1998	17.83	3.80	21.63
1999	17.83	3.50	21.33
2000	17.55	1.50	19.05
2001	17.55	1.50	19.05
2002	19.00	1.05	20.05
2003	19.00	0.90	19.90
2004	19.00	0.90	19.90
2005	19.00	0.90	19.90
2006	19.00	0.90	19.90
2007	19.00	0.90	19.90
2008	18.90	0.00	18.90
2009	18.90	0.00	18.90
2010	18.90	0.00	18.90
2011	18.90	0.00	18.90
2012	18.90	0.00	18.90
2013	18.90	0.00	18.90



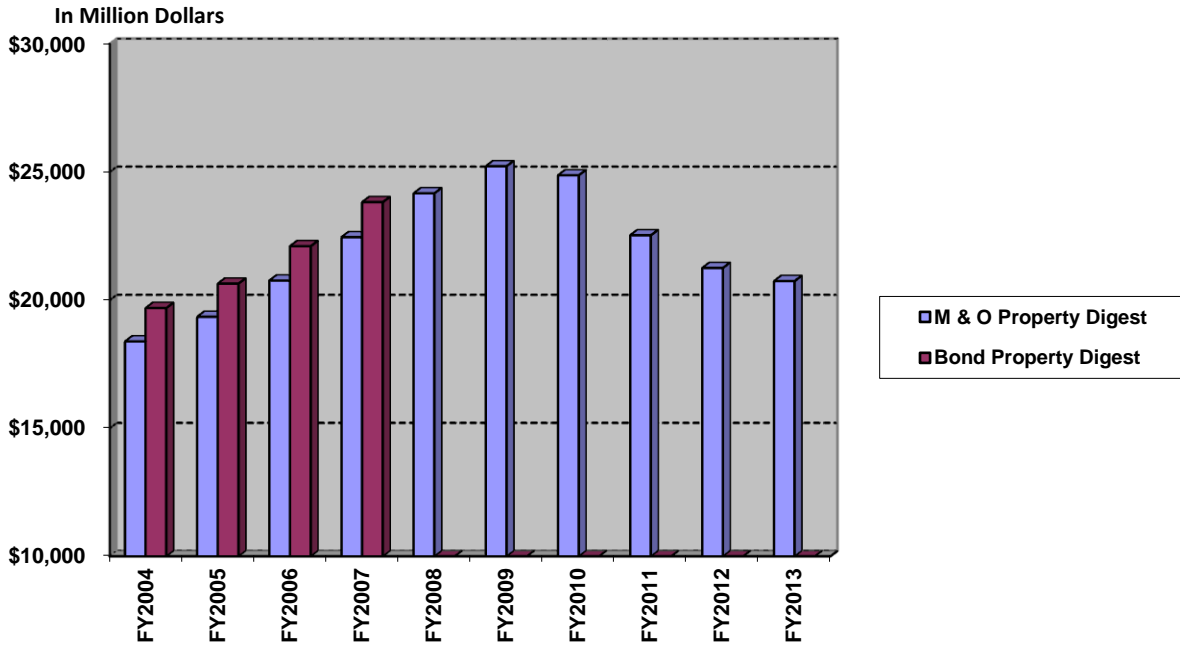
EXECUTIVE SUMMARY
TAX BASE AND RATE TRENDS (continued)

Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

Fiscal Year	Net Maintenance & Operations Property Digest	Net Bond Property Digest
FY2004	\$18,385,713,203	\$19,690,686,562
FY2005	\$19,347,342,727	\$20,643,481,831
FY2006	\$20,761,870,661	\$22,103,473,120
FY2007	\$22,456,439,458	\$23,824,006,517
FY2008	\$24,167,393,316	\$0 – (See Note)
FY2009	\$25,226,571,673	\$0 – (See Note)
FY2010	\$24,870,361,338	\$0 – (See Note)
FY2011	\$22,530,784,039	\$0 – (See Note)
FY2012	\$21,255,419,607	\$0 – (See Note)
FY2013	\$20,741,250,527	\$0 – (See Note)

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.



EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND



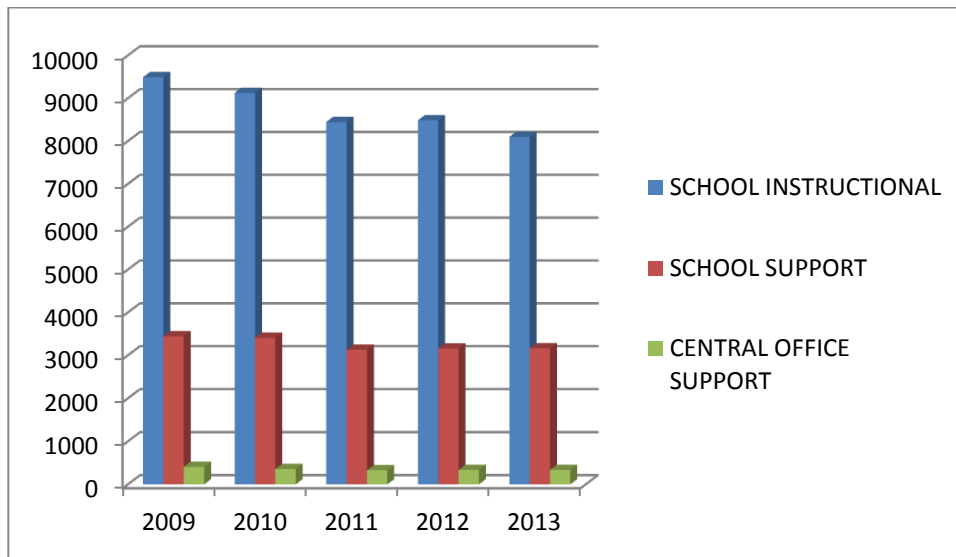
	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
Instructional School Positions					
Kindergarten Teachers	404.00	394.00	339.00	333.00	318.00
Kindergarten Early Intervention Program	239.50	193.00	198.50	198.50	159.00
Grades 1-3	1237.00	1184.00	1050.00	1055.00	967.00
Grades 1-3 Early Intervention Program	354.50	332.00	260.00	260.00	255.00
Grades 4-5	651.50	619.00	576.00	564.00	535.00
Grades 4-5 Early Intervention Program	166.50	167.00	149.50	149.50	133.50
Grades 4-5 Fine Art, Orchestra	0.00	3.50	1.50	2.00	1.00
Elementary Specialists	213.00	211.00	211.50	212.00	207.00
Grades 6-8	1022.00	979.00	794.50	824.50	766.50
Grades 9-12/Alternative Program	1315.00	1234.00	1034.00	1047.00	970.50
Vocational Lab	118.00	118.00	116.00	117.00	117.00
ROTC	22.00	22.00	27.00	28.00	28.00
IEL Intensive English Language Teacher	31.00	31.00	31.00	31.00	31.00
In School Suspension	42.00	42.00	41.00	41.00	41.00
Contingency Staff - Certified	68.38	100.00	234.00	234.00	212.16
Magnet Coordinators & Teachers	6.00	27.00	23.00	20.00	20.00
English as a Second Language - ESOL	206.00	212.00	214.30	214.30	213.50
Gifted	430.89	431.20	419.00	419.00	415.80
Remedial Education Teachers	78.50	69.50	95.00	98.00	105.50
Area Lead Teacher Program – ALT	78.00	0.00	0.00	0.00	0.00
Special Needs	66.00	66.00	0.00	0.00	0.00
Special Ed - Teachers	1180.96	1148.46	1133.46	1133.46	1133.46
Special Ed - Preschool Teachers	82.50	78.50	74.50	79.50	79.50
Special Ed - Parapros	549.00	540.00	540.00	546.00	546.00
Special Ed - Preschool Parapros	137.00	137.00	137.00	137.00	137.00
Kindergarten Parapros	404.00	394.00	339.00	333.00	318.00
Other Instructional Parapros	236.50	241.50	267.50	267.00	249.10
Media Specialists	129.00	128.00	127.00	127.00	126.00
Contingency Staffs - Classified	25.00	25.00	15.77	15.77	15.77
Total Instructional School Positions	9493.73	9127.66	8449.03	8486.53	8100.79
Other School Support Positions					
Principals	112.00	112.00	112.00	112.00	109.00
Assistant Principals	162.00	159.00	161.00	160.00	157.00
Assistant Administrator	36.50	41.50	40.85	34.50	32.00
Counselors	254.50	250.00	227.00	241.00	240.00
MS Graduation Coaches	22.00	17.00	0.00	0.00	0.00
HS Graduation Coaches	16.00	17.00	0.00	0.00	0.00
Local School Secretary	112.00	112.00	112.23	111.23	109.23
Local School Admin - Clerical	361.57	352.27	356.42	350.64	344.71

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
Interpreters – ESOL/ Foreign Language	0	0	0	0	12.26
Interpreters – Special Ed	5.00	5.00	5.00	5.00	5.00
Diagnosticians	7.00	4.00	4.00	4.00	4.00
Diagnosticians - Preschool	0.00	0.00	4.00	4.00	4.00
Audiologists	0.00	3.30	3.30	3.30	3.30
Occupational Therapists	4.00	9.30	9.30	9.30	9.30
Physical Therapists	0.00	6.40	6.40	6.40	6.40
Speech Language Pathologist (SLP)	193.74	190.74	190.74	190.74	190.74
SLP Parapros	0.00	4.00	4.00	4.00	4.00
Special Ed Nurses	10.50	11.50	11.50	11.50	11.50
CBST Trainers	0.00	9.50	5.00	0.00	0.00
CBST Parapros	0.00	5.00	5.00	0.00	0.00
School Nurses & Consulting Nurses	107.56	107.56	104.56	103.68	102.80
Hospital / Homebound	3.00	3.00	3.00	3.00	3.00
Special Ed Preschool Specialist	1.00	1.00	1.00	1.00	1.00
Tech Specialists – Instructional Tech	10.00	6.00	0.00	0.00	0.00
Tech Specialists – Tech Dept	82.00	67.00	67.00	67.00	67.00
Psychologists	40.25	40.25	40.25	40.25	40.25
Social Workers	36.00	36.00	31.00	31.00	32.00
Campus Officers	23.00	23.00	23.00	23.00	23.00
Custodians	661.60	661.60	546.35	554.85	565.85
Bus Monitors	60.00	60.00	60.00	60.00	60.00
Bus Drivers (Regular & Sp Ed)	942.00	924.00	824.00	854.00	854.00
Maintenance	135.00	130.00	130.00	130.00	130.00
Mechanics – Fleet Maintenance	44.00	44.00	44.00	44.00	44.00
Total Other School Support Positions	3442.22	3412.92	3132.90	3159.39	3165.34
Central Office Support Positions					
Division 1 – Gen Admin	12.99	8.50	7.50	8.50	8.50
Division 2 – Operational Support	113.89	111.45	108.45	111.25	112.25
Division 3 – Human Resources	55.50	51.00	40.00	42.50	42.50
Division 4 – Academics	97.13	71.64	65.14	65.14	66.74
Division 5 – School Leadership	36.30	33.80	29.50	28.50	28.50
Division 6 – Financial Services	51.70	49.70	46.70	46.70	46.70
Division 7 – Technology	0.00	0.00	0.00	0.00	0.00
Division 8 – Special Student Services	41.95	34.51	31.45	31.45	31.45
Division 9 – Business Services	0.00	0.00	0.00	0.00	0.00
Total Central Office Support Positions	409.46	360.60	328.74	335.04	336.64
Grand Total – General Fund Positions	13,345.41	12,901.18	11,910.67	11,980.96	11,602.77

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

School Year	FY2009	FY2010	FY2011	FY2012	FY2013 Projection
General Fund Positions	13,345	12,901	11,910	11,980	11,602
Student Enrollment	105,742	106,488	106,836	106,502	106,591
Staff/Student Ratio	1 : 7.92	1 : 8.25	1 : 8.97	1 : 8.90	1 : 9.18

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
1. Special Ed positions added 108.70
2. School allocation changes to reduce overall positions by 113.15

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

	FY 2009	Change	FY2010	FY10 State Max
Kindergarten	18	1	19	22
Grade 1-3	19	1	20	23
Grade 4-5	26	1	27	30
Grade 6-8	22.5	1	23.5	30
Grade 9-12	25	1	26	32

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodian positions due to the per custodian service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions

FY2012

1. Add 25.49 instructional and school support positions for FY2012 enrollment and model change
2. Add 8.5 custodian positions due to school facility square footage expansion
3. Bus drivers increased 30 for needs
4. Instructional technician 6 positions transferred from ARRA to General Fund

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

5. Central Office position changes:
 - a. Move 0.3 Director and 0.3 secretary positions to SPLOST
 - b. Add 1.0 courier position to mail room for operation needs
 - c. Move two 0.5 clerical positions to HR from Title II-A

FY2013

1. Increase class size by two students at every grade level
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1
2. Add 11 custodian positions due to school facility square footage expansion
3. Closed Skyview Elementary School, reduced 6.15 school support positions
4. Eliminated 4 positions in school-within-school reduction
5. Transferred to General Fund from Title III grant 12.26 ESOL interpreters and 1.6 clerks
6. Reduce Middle and High School Media Parapro to 60%



**EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – OTHER FUNDS**

	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
SPLOST II	15.00	0.00	0.00	0.00	0.00
SPLOST III	0.00	34.30	34.30	41.74	41.74
Title I	160.61	160.50	160.50	157.14	157.14
Title I - Stimulus	0.00	86.00	86.00	0.00	0.00
IDEA	369.56	368.62	331.59	362.58	362.84
IDEA – Stimulus	0.00	138.00	131.50	0.00	0.00
Vocational Grant	0.40	0.40	0.40	0.00	0.00
Title II - A	17.20	14.70	14.70	2.50	2.50
Homeless Grant	0.00	0.00	0.00	0.00	0.00
Federal Funded Grants	0.00	0.00	0.00	0.00	0.00
Title III LEP	21.18	21.06	21.06	23.39	23.39
Title IV	4.10	2.60	4.80	0.00	0.0
Adult Education	6.20	6.20	6.20	4.20	4.20
Psycho-Educational Centers	65.59	64.39	62.67	61.49	61.49
Facility Use	2.00	2.00	2.00	2.00	2.00
After School Program	3.10	3.10	3.10	3.10	3.10
Tuition School	1.16	2.16	1.16	1.16	1.16
Public Safety	21.00	21.00	21.00	21.00	21.00
Adult High School	3.50	3.50	3.50	3.50	3.50
Miscellaneous Grants	0.00	0.00	0.20	0.20	0.00
School Nutrition	1,185.00	1,185.00	1,185.00	1,214.00	1,214.00
Self Insurance	5.00	5.00	5.00	5.00	5.00
Purchasing	24.00	19.50	18.50	16.50	16.50
Flexible Benefits	1.00	1.00	1.00	1.00	1.00
Grand Total - Other Funds Positions	1,905.60	2,139.03	2,094.18	1,920.30	1,920.56

The District FY2013 Personnel total 13,523.33 including General Fund and Other Funds positions.



**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

IOWA TEST OF BASIC SKILLS (ITBS)

Fall 2011 (Latest available scores)

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students again topped national averages on the ITBS and posted increases in percentile rank scores in the Fall 2011 test. ITBS results are particularly helpful in identifying reading or math skills where students may need additional instruction; by administering the test in the Fall, teachers have time to work with students before Spring CRCT testing begins.

“The ITBS scores are a good indication that our students are receiving competitive instruction by national comparison,” said Superintendent Dr. Michael Hinojosa. “The gains in Math, Language Arts and Science are especially encouraging as these academic areas play an increasing role in school performance measures.”

The ITBS is a norm-referenced test that ranks student performance according to percentiles. For example, a student in the 75th percentile scored equal to or better than 75 percent of all students across the nation who participated in the ITBS at the same grade level.

	<i>Year</i>	<i>Score Type</i>	<i>Reading</i>	<i>Language</i>	<i>Math</i>	<i>Social Study</i>	<i>Science</i>
Grade 3	2011	% tile	63	65	69	68	70
	2010	% tile	63	65	68	67	68
	2009	% tile	61	64	64	67	66
	2008	% tile	63	66	68	69	68
Grade 5	2011	% tile	63	69	70	69	68
	2010	% tile	61	67	67	68	66
	2009	% tile	62	67	65	67	66
	2008	% tile	66	65	67	68	69
Grade 7	2011	% tile	58	59	63	63	66
	2010	% tile	58	58	62	62	65
	2009	% tile	58	59	61	62	64
	2008	% tile	56	56	58	56	62

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

**CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)
Spring 2012 (Latest available scores)**

Georgia law (O.C.G.A. §20-2-281) provides legislation for the development and administration of Criterion-Referenced Competency Tests (CRCT) to measure student acquisition of the knowledge and skills set forth in the Georgia Performance Standards (GPS). The CRCT testing program serves a dual purpose – to provide a diagnosis of individual student and program strengths and areas of improvement as related to instruction of the GPS, and a measure of the quality of education in the state. O.C.G.A. §20-2-283 states that no third grade student will be promoted to the fourth grade if the student does not achieve grade level performance on the third grade CRCT in Reading and no fifth or eighth grade student will be promoted to the next grade if the student does not achieve grade level performance on the CRCT in Reading and Mathematics. Tests were administered in April in the content areas of Reading, English/Language Arts, Mathematics, Science, and Social Studies to students enrolled in grades three through eight.

The scale score range for the CRCT is 650 to 900 or above. Scores are reported in three performance levels: Does Not Meet (650-799), Meets (800-849), and Exceeds (850 and above).

At the District level, the percentage of students meeting or exceeding standards was higher than the State percentage in every content area and grade level.

The percentage of all students in Cobb meeting or exceeding standards was the same or higher than last year across all grades and content areas with the exception of 3rd Grade Science, where there was a decline of 1%.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies
(Note: Figures represent percentage of students meeting or exceeding standards)

		Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Reading	GA	90	90	91	96	94	95
	Cobb	93	94	95	97	95	97
English	GA	91	90	95	92	94	95
	Cobb	93	94	96	95	94	97
Math	GA	81	81	84	80	91	77
	Cobb	84	85	91	85	93	84
Science	GA	78	81	78	73	85	74
	Cobb	82	85	82	80	87	80
Soc Studies	GA	81	79	77	73	78	77
	Cobb	84	83	81	80	83	83

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

AMERICAN COLLEGE TESTING (ACT) SCORES

YEAR	SUBJECT	NATIONAL	COBB	GEORGIA
2012	COMPOSITE	21.1	22.2	20.7
2011		21.1	22.4	20.6
2010		21.0	22.2	20.7
2009		21.1	22.1	20.6
2008		21.1	22.0	20.6
2007		21.2	21.9	20.3
2006		21.1	21.5	20.2
2005		20.9	21.3	20.0
2004		20.9	21.3	20.0
2012	ENGLISH	20.5	21.8	20.1
2011		20.6	22.1	20.1
2010		20.5	21.8	20.1
2009		20.6	21.8	20.1
2008		20.6	21.7	20.1
2007		20.7	21.6	19.9
2006		20.6	21.2	19.8
2005		20.4	20.9	19.4
2004		20.4	20.9	19.5
2012	MATHEMATICS	21.1	22.0	20.6
2011		21.1	22.5	20.7
2010		21.0	22.3	20.7
2009		21.0	22.2	20.6
2008		21.0	22.1	20.6
2007		21.0	21.9	20.3
2006		20.8	21.4	20.1
2005		20.7	21.3	19.8
2004		20.7	21.3	19.9
2012	READING	21.3	22.6	21.0
2011		21.3	22.6	20.8
2010		21.3	22.4	20.9
2009		21.4	22.5	20.9
2008		21.4	22.2	20.9
2007		21.5	22.2	20.6
2006		21.4	21.7	20.5
2005		21.3	21.6	20.3
2004		21.3	21.5	20.3
2012	SCIENCE REASONING	20.9	21.9	20.5
2011		20.9	21.9	20.3
2010		20.9	21.8	20.5
2009		20.9	21.5	20.3
2008		20.8	21.3	20.3
2007		21.0	21.5	20.1
2006		20.9	20.9	20.0
2005		20.9	20.9	19.8
2004		20.9	21.1	19.9

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

SCHOLASTIC ASSESSMENT TEST (SAT) SCORES

YEAR		NATIONAL	COBB	GEORGIA
2012	TOTAL	1498	1520	1452
2011		1500	1522	1445
2010		1506	1522	1451
2009		1505	1532	1455
2008		1511	1524	1466
2007		1511	1534	1472
2006		1518	1538	1477
2005		1028	1047	993
2004		1026	1040	987
2003		1026	1038	984
2012	CRITICAL READING	496	512	488
2011		497	510	485
2010		500	511	488
2009		499	514	489
2008		502	511	491
2007		502	515	494
2006		503	517	494
2005		508	525	497
2004		508	521	494
2003		507	520	493
2012	MATHEMATICS	514	514	489
2011		514	515	487
2010		515	516	489
2009		514	519	489
2008		515	514	493
2007		515	517	495
2006		518	517	496
2005		520	522	496
2004		518	519	493
2003		519	518	491
2012	WRITING	488	494	475
2011		489	497	473
2010		491	495	474
2009		492	499	477
2008		494	499	482
2007		494	502	483
2006		497	504	487

Note: Writing Portion added in FY2006

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

GEORGIA HIGH SCHOOL GRADUATION TEST (GHSGT)

As part of the statewide testing program, 11th grade students are administered the GHSGT each spring. They are tested in four subject areas — English Language Arts, Mathematics, Science and Social Studies — and each section must be passed to earn a Georgia high school diploma. Scores range from 100 to 300 with 200 as a passing score in English Language Arts, Science and Social Studies. The scores for Math range from 400 to 600, with 500 as passing. Results for the System, metro area (RESA– Regional Educational Service Agencies) and State are listed in the Table below. It is followed by Figures that display the passing percentage on each subject with five year, 2007 – 2011, progress comparison.

Schools use the GHSGT results to determine if students are well-prepared students to graduate and earn a high school diploma. Students who do not succeed on their first attempt have additional opportunities to meet the standards prior to completing 12th grade.

Mean Scale Score and Percent Passing for First Time 11th Grade Test Takers – Spring 2011

	ENGLISH / LANGUAGE ARTS						MATHEMATICS					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	247	96	94	94	93	99	252	93	94	97	96	97
RESA**	240	92	91	91	na	99	240	84	92	93	na	94
State	237	91	90	90	89	98	236	84	91	94	93	95

	SCIENCE						SOCIAL STUDIES					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	251	96	92	90	90	83	251	88	84	91	90	95
RESA**	245	93	90	88	na	78	243	82	81	88	na	92
State	243	93	90	88	86	77	237	80	78	87	86	91

** RESA (Regional Educational Service Agencies): Cobb, Clayton, DeKalb, Douglas, Fulton, Gwinnett, Atlanta City, Buford City, Decatur City, and Marietta City.

**EXECUTIVE SUMMARY
COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

EXPENDITURES PER FTE

Compared to the average school system in Georgia, Cobb County spends less on operation and support, and more on student instruction.

According to the latest available State DOE Report Card, 2010-2011, Cobb County spent 74.4% of its total General Fund expenditure in instruction. The Georgia State system average is 67.5%. The following table is the presentation of K-12 expenditures in category details, by percent and per FTE (student full-time equivalency).

K – 12 Expenditures in General Fund

	COBB COUNTY		STATE OF GEORGIA	
	Percent	Per FTE	Percent	Per FTE
Instruction	74.4%	\$5,623	67.5%	\$5,211
Media	1.8%	\$135	1.9%	\$147
Instructional Support	2.8%	\$211	3.9%	\$298
Pupil Services	2.1%	\$160	3.0%	\$228
General Admin	1.1%	\$83	2.7%	\$212
School Admin	6.3%	\$477	7.0%	\$539
Transportation	4.7%	\$353	5.1%	\$398
Maint & Operation	6.8%	\$511	8.7%	\$670
Capital Projects	0%	\$0	0%	\$2
School Food	0%	\$0	0%	\$1
Debt Services	0%	\$0	0.2%	\$15
Total	100%	\$7,553	100%	\$7,721

Data Source: State of Georgia Department of Education 2010-2011 Report Card as latest available

EXECUTIVE SUMMARY REACCREDITATION BY SACS

The Cobb County School District received official notice from the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS) that the school district has been reaccredited for five years. SACS accreditation is a critical validation of school operations, and most colleges and universities will accept only students who have graduated from a SACS-accredited school.

The official notice follows a comprehensive, three-day evaluation by a delegation of SACS representatives in November 2009. The evaluation team was comprised of 27 education professionals from throughout the Southeast. During the evaluation team's visit to Cobb, more than 1,200 parents, students, teachers, principals, administrators and District support staff were interviewed regarding a variety of standards and best practices. At both the district and individual school levels, the team looked closely at Vision and Purpose, Governance and Leadership, Teaching and Learning, Documenting and Using Results, Resource and Support Systems, Stakeholder Communications and Relationships, and Commitment to Continuous Improvement. SACS offers district-wide accreditation only to systems meeting the highest levels of educational quality. The final report offered numerous commendations for outstanding practices, and cited several strengths in each of the areas evaluated. Additionally, the report provided a few key recommendations for improvement. The District already has begun the process of addressing those recommendations.

“This report really provides a comprehensive look at our District and schools, and it validates the hard work of our teachers, administrators and support staff to provide the best education possible for Cobb County students,” said school board Chairwoman Lynnda Crowder-Eagle. “I’m very proud that the Cobb County School District has been reaccredited in such an enthusiastic manner, by an unbiased and professional outside review team. We look forward to addressing the few recommendations, and thank the review team for providing such a thorough evaluation.”

The Cobb County School District first earned district-wide accreditation in 2004 and was one of the first three school systems in the nation to receive the designation. SACS, paired with the North Central Association Commission on Accreditation and School Improvement (NCA CASI) and the National Study of School Evaluation (NSSE) comprise the AdvancED organization, which seeks to help schools and school systems improve student success through a stringent set of standards. For more information, visit the AdvancED Web site at www.advanc-ed.org. To view the Quality Assurance Review Team's final report on the Cobb County School District please go to www.cobbk12.org, or click [CCSD News and Announcements](#).



EXECUTIVE SUMMARY

COBB NAMED 2012 CLEAN AIR SCHOOL DISTRICT OF THE YEAR

The Clean Air Campaign has named the Cobb County School District its 2011-2012 District of the Year! As part of the program's PACE awards honoring Georgia businesses and public agencies who contribute to cleaner air in Georgia, the District was recognized for community-wide efforts to create safer and healthier campuses. Here's the good word from the Clean Air Campaign about Cobb County Schools:



Less traffic. Cleaner air.

Cobb County has had consistent participation in the Clean Air Schools program since 2008 with almost half of all schools participating in 2011-2012. Due to the county's success, representatives from Cobb County schools are invited to speak with principals from other counties about the Clean Air Schools program. The PTA provides a high level of support, and members are invited to events every year to help identify potential carpool matches for parents.

- Nearly 50 percent of Cobb schools are registered with the Clean Air Campaign and implemented anti-idling and carpool programs this year.
- The Performance Learning Center competed and earned second place in the "Get There Green" contest encouraging carpooling. Fifty-two percent of PLC students arrive to school in carpools.
- CCSD established a district-wide anti-idling policy and promotes healthier commutes to school.
- The Transportation Department partnered with Georgia Tech for a \$1.2m EPA Diesel Emissions Reduction Act Grant (DERA) to track idling with GPS boxes and placing DMF filters on buses to improve Cobb's carbon footprint.
- Earlier this school year, 26 Cobb schools were recognized by the Clean Air Campaign for individual school programs to educate students about sustainability and air quality. The Clean Air Campaign will nominate CCSD for a National Green Ribbon School District of Excellence award as a result of the state honor.



ORGANIZATION/ POLICY





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ORGANIZATIONAL DIVISIONS



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COBB COUNTY SCHOOL DISTRICT SCHOOL DISTRICT ENTITY

Cobb County School District

The Cobb County School District is the second largest school system in Georgia and the 26th largest in the United States. The kindergarten through 12th grade student population is approximately 107,000.

Parental and community involvement is a hallmark in the District, as demonstrated by 100% PTA participation in many schools, the addition of School Councils and the Partners in Education Program - a joint effort with Cobb Chamber of Commerce – which supports school-business partnerships in every Cobb school.

With approximately 13,500 full-time employees including over 8,100 classroom teachers and 3,100 school personnel in General Fund, the School district is the largest employer in Cobb County. Salaries range from \$38,958 for a beginning teacher with a bachelor's degree to \$82,088 for a teacher with 30 years of experience and a doctorate degree. Substitute teachers receive \$69 per day and Supply teachers receive \$100 per day.

Board of Education and Administration

The Cobb County Public School District is the basic unit of governmental organization established to provide educational services to the citizens of Cobb County, Georgia, excluding the city of Marietta which operates its own school district. By Article VIII, Section V, Paragraph 1, of the Constitution of the State of Georgia, "authority is granted to counties to establish and maintain public schools within their limits." Under this legal provision, the Cobb County Schools are operated.

The school district functions under the regulation of the State Board of Education of Georgia and the State Department of Education. From these sources come standards for all educational services of the school district. Through a network of regulations and services, the State Board and the State Department of Education assist Cobb County and other Georgia school systems in the educational process at the local level.

The first recorded minutes of a governing board of schools in Cobb County are dated June 7, 1881. In that year, the schools were operated on an income of less than \$5,000. From this modest beginning has developed an educational enterprise including 114 schools serving over 107,000 students with a total annual budget over one billion in all funds.

The Cobb County Board of Education is composed of seven members who are elected to four-year staggered terms in individual posts. The Chairman and Vice Chairman of the Board are elected by a majority of the Board and serve one-year terms. The Board is mandated by the state of Georgia with responsibilities to establish general policies, approve expenditures, set the tax rate for local school funds, approve personnel appointments, make decisions on school sites and construction and appoint special consultants. The Cobb County Board of Education is elected by the public and, as such, has decision-making authority over the District. The District is not included in any other "reporting entity" as defined in NCGA Statement 3 Defining the Governmental Reporting Entity.

COBB COUNTY SCHOOL DISTRICT SCHOOL DISTRICT ENTITY (Continued)

The Board welcomes visitor's public input and will permit anyone to bring matters before the members. A citizen may address the Board in the Public Comments section (30-minute limit) which is held prior to the regular Board meetings.

The Board meets at 8:30 a.m. the second Wednesday and at 7:00 p.m. the fourth Thursday of each month at the central administration building, 514 Glover Street, Marietta, Georgia. There is only one Board meeting in November and December because of Thanksgiving and the Winter holidays.

The Board of Education appoints a superintendent of schools to serve as the chief administrative officer. The Superintendent is charged with administering the educational programs as authorized by the Board and directing the work of administrative and instructional personnel as they implement programs in the school district. The Superintendent and six administrative divisions: Operational Support, Human Resources, Accountability & Research, Leadership & Learning, Financial Services and Special Student Services are responsible for the administration of the school district, but final responsibility rests with the Board.

Each of the schools is administered by a principal who is charged with the responsibility of the total school operation. The schools are staffed by appropriate instructional and support personnel based on pupil enrollment. The school principal and faculty work cooperatively with instructional specialists and central administrative personnel in developing and implementing effective instructional programs in concert with quality education.

In addition to meeting established standards from local and state sources, Cobb County schools meet accrediting standards of the Southern Association of Colleges and Schools. The accreditation means that schools meet a recognized standard regarding personnel, auxiliary services, instructional programs, and physical facilities. The accreditation assures school personnel and citizens that the means are available to support a cooperative effort for quality education.

A strong concern for, and support of, education has long been a tradition of Cobb citizens. This concern has been paralleled by the quality and enthusiasm of the professional educators who work in the school system. The cooperation between local citizens and educators that has marked the success of education in Cobb County in the past will continue to increase educational opportunities for young people in the coming years.

Fund Descriptions and Basis of Accounting

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

**COBB COUNTY SCHOOL DISTRICT
SCHOOL DISTRICT ENTITY (Continued)**

When budgeting for revenue and expenditures, the District uses one of two methods that the Governmental Accounting Standards Board (GASB) approved: modified accrual basis or accrual basis. Budgets are adopted on a basis other than General Accepted Accounting Principles (GAAP) as allowed by the State of Georgia. The basis of budgeting is the same as the basis of accounting used in the District's Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the Modified Accrual Basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined; and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The district appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

The ***special revenue funds*** are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

**COBB COUNTY SCHOOL DISTRICT
SCHOOL DISTRICT ENTITY (Continued)**

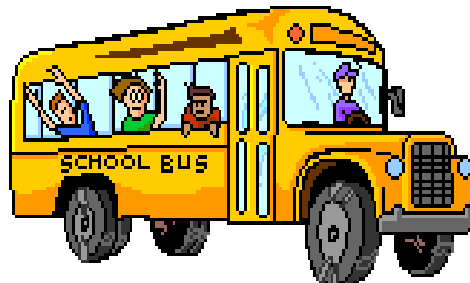
The *debt service fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

The *capital project funds* account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

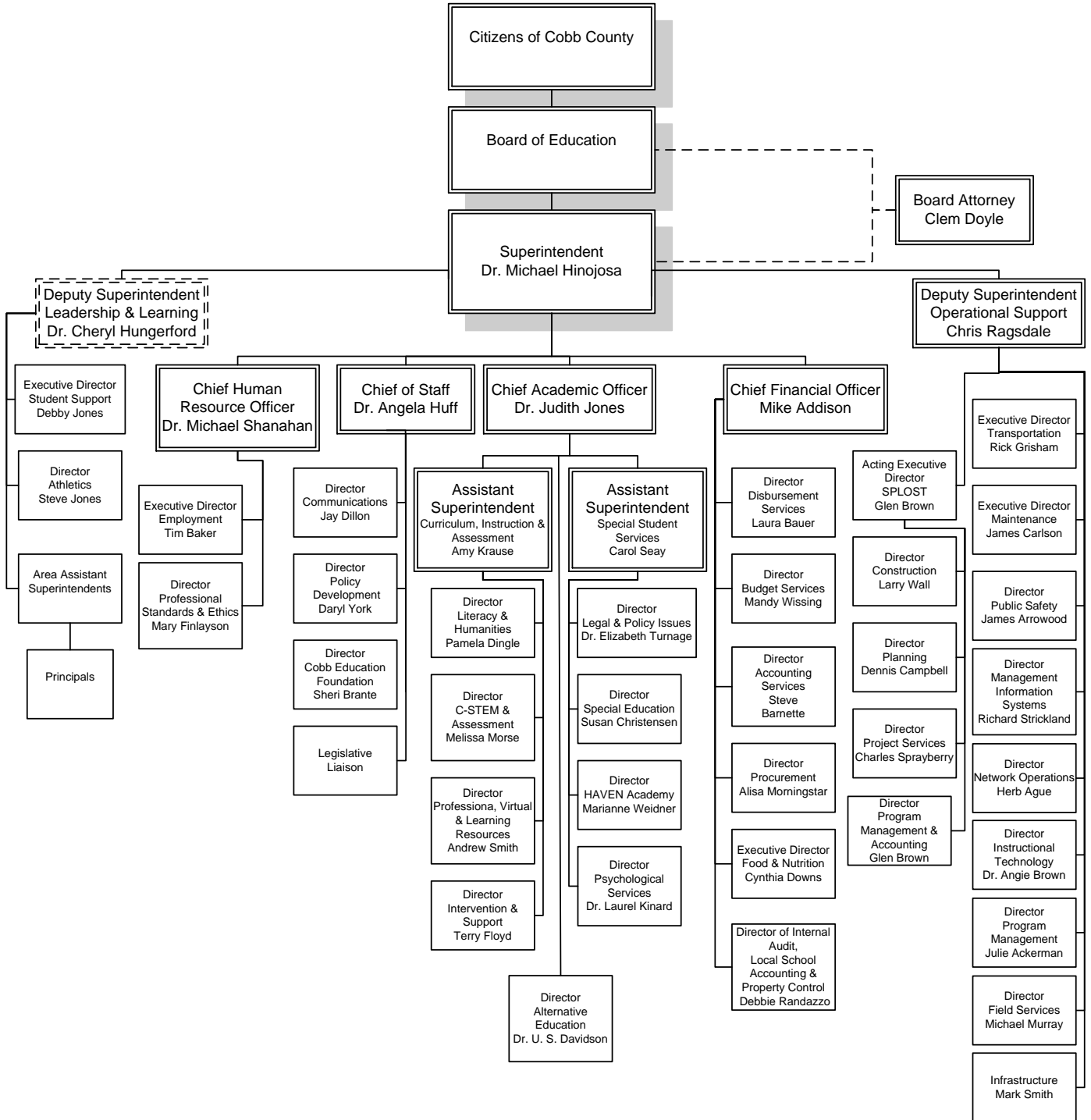
Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



ORGANIZATIONAL CHART

As of July, 2012



RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT

Personnel of the Cobb County School District are organizationally classified according to the function that they perform for the District. The organizational chart has been coded with the appropriate function code and a definition of those functions has been listed below.

FUNCTION

The function describes the activity for which a service or material is acquired. Functions include all activities or actions that are performed to accomplish the objectives of an enterprise. The functions of the school district are classified into five broad areas; Instruction, Support Services, Operation of Non-Instructional Services, Facilities Acquisition and Construction and Other Outlays. Functions are further divided into sub-functions and areas of responsibility.

CODE

FUNCTION

- | | |
|-----|---|
| 100 | <u>Instruction</u> Activities dealing directly with the interaction between teachers and students. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or classroom assistants of any type (clerks, graders, teaching machines, etc.) which assist in the instructional process. |
| 210 | <u>Pupil Services</u> Activities designed to assess and improve the well-being of students and to supplement the teaching process. Activities include guidance, counseling, testing, attendance, social work, health services, etc. Also includes supplemental payments for additional duties such as coaching or supervising extracurricular activities. |
| 221 | <u>Improvement of Instructional Services</u> Activities which are designed primarily for assisting instructional staff in planning, developing, and evaluating the process of providing challenging learning experiences for students. These include curriculum development, techniques of instruction, child development and understanding, staff training and professional development. |
| 222 | <u>Educational Media Services</u> Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television. |
| 230 | <u>General Administration</u> Activities concerned with establishing and administering policy in connection with operating the Local Education Agency. These include the activities of the members of the Board of Education. Local activities in interpretation of the laws and statutes and general liability situations are charged here, as are the activities of external auditors. Also recorded here are activities performed by the superintendent, administrative support personnel and deputy, associate, or assistant superintendent having overall administrative responsibility. |
| 240 | <u>School Administration</u> Activities concerned with overall administrative responsibility for school operations. Included are activities of principals, assistant principals, full time department chairpersons and clerical staff. |

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT (Continued)

- 250 Support Services-Business Activities concerned with fiscal operation of the Local Education Agency, including budgeting, financial and property accounting, payroll, inventory control, internal auditing and managing funds. Also included are purchasing, warehouse and distribution operations, and printing, publishing and duplicating operations.
- 260 Maintenance and Operation of Plant Services Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair. This includes the activities of maintaining safety in the buildings, on the grounds, and in the vicinity of the schools. Property insurance expenditures are recorded in this function.
- 270 Student Transportation Activities concerned with the conveyance of students to and from school and trips to school activities. These activities include supervision of student transportation, vehicle operation, servicing and maintenance, bus monitoring and traffic direction. Transportation insurance expenditures are charged to this function.
- 280 Support Services Central Office activities, other than general administration and business services. Included are personnel services, data processing services, strategic planning including research, development and evaluation on a system-wide basis; and public relations activities, such as writing, editing and other preparation necessary to disseminate information to students, staff and the general public.
- 290 Other Support Services All other support services not properly classified elsewhere in the 200 series.
- 310 School Nutrition Program Activities concerned with providing food to students and staff in a school. This service area includes the preparation and serving of regular and incidental meals or snacks in connection with school activities and the delivery of food. Activities should be recorded in Fund 600 (School Nutrition Program) except when paid by federal funds from fund 100 on behalf of the food service operation due to a shortage of funds or by special arrangement.
- 320 Enterprise Operations Activities that are financed and operated in a manner similar to private business enterprises-where the intent is to recover costs through user charges. Examples: Local Education Agency operated bookstore, cannery or freezer plant operation, stadium operation, etc.
- 330 Community Services Operations Activities concerned with providing community services to students, staff or other community participants.
- 400 Facilities Acquisition and Construction Services Activities concerned with the acquisition of land and buildings; renovating buildings; the construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites.
- 500 Other Outlays Outlays which cannot be properly classified as expenditures, but require budgetary or accounting control. Transfers to other funds are recorded here.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY FUNCTION AND OBJECT (Continued)

510 Debt Service Outlays to retire the long-term debt (obligations in excess of one year) of the Local Education Agency. Included are payments of principal, interest and paying agents' fees. Interest on current loans (repayable within one year) is charged to function 250.

OBJECT

The object code is used to describe the service or commodity obtained as a result of a specific expenditure. There are several major object categories which may be further subdivided:

CODE

OBJECT

1101-1991 Salaries Salaries paid to all school district related personnel

2101-2901 Employee Benefits Expenditures on behalf of the employees. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefit payments and, while not paid directly to employees, are part of the cost of personnel services. The employee benefit applicable to any salary should be charged directly to the function to which the salary was charged. Employer benefits should include, but are not limited to, group insurance, social security, retirement, workers compensation, unemployment compensation and annuity plans.

3001-3105 Contract Services Services which can be performed only by persons or firms with specialized skills and knowledge. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services and travel of architects, engineers, auditors, dentists, medical doctors, lawyers, consultants, teachers, accountants, etc.

6101-6165
6301-6422 Supplies All supply items which would include office supplies, paper, cleaning supplies, etc. This category also includes computer software, food usage, textbooks or books and periodicals.

4111, 5301,
6211-6264 Utilities Includes water and sewer, telephone expenses and energy, including electricity, gas, oil, coal, gasoline, diesel fuel and other services from public or private utilities.

7102-7401 Equipment, Building and Land Expenditures for (a) the purchase or acquisition of land, (b) improvements of land including grading, landscaping, sidewalks, driveways, retaining walls, hydrant installation, initial surfacing and soil treatment of athletic fields, fences and underground storage tanks, (c) the acquisition of existing buildings or contracted construction of buildings, (d) equipment such as machinery, furniture and fixtures, and vehicles, (e) buses to transport students, (f) the purchase or lease-purchase of computers and (g) depreciation expenditures.

Misc
Codes Other expenditures such as building rental, travel, dues and fees, repair and maintenance services, and other goods and services that are not classifiable

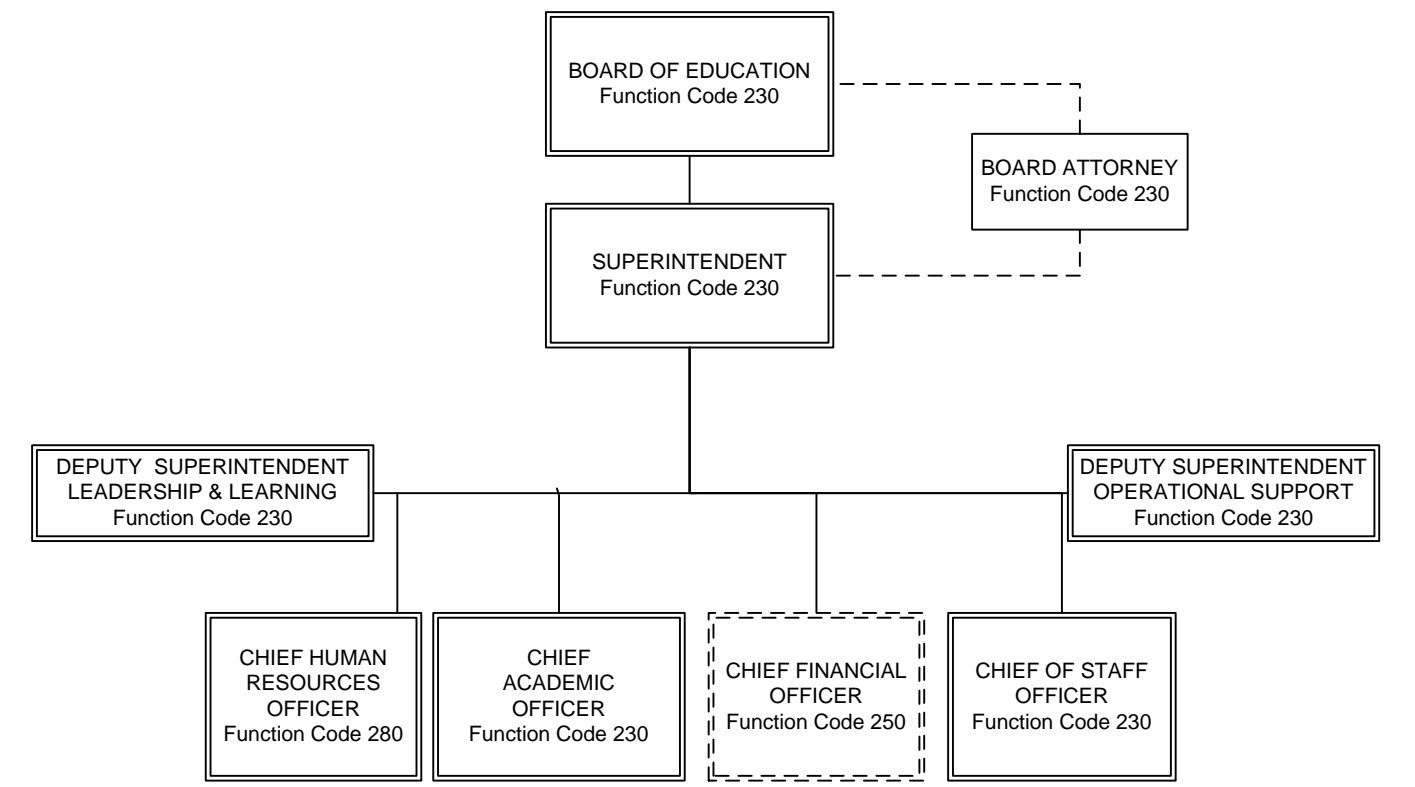
SUPERINTENDENT DIVISION

DIVISION RESPONSIBILITIES

An elected seven-member board serving four-year terms officially governs the school district. The board appoints a superintendent of schools to serve as the Chief Administrative Officer. The Superintendent is responsible for implementing educational programs and running the day-to-day operations of the school district. Policy Development is responsible for maintaining the Board Policy Manual.

DIVISION ORGANIZATION

The Superintendent's Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Board Attorney - Each year, the Board retains the services of an external attorney to provide legal advice and to handle legal matters for the School District

The **Deputy Superintendent-Leadership & Learning, Deputy Superintendent-Operation Support, Chief of Staff, Chief Academic Officer, Chief Human Resources Officer, Chief Financial Officer** assist the Superintendent in supervising all activities and operating functions of the school district.

SUPERINTENDENT DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Board Meetings - Meet twice a month, the second Wednesday and the last Thursday of the month, with only one meeting in November and December.	22 Board Meetings	22 Board Meetings	22 Board Meetings
School Councils - Seven members from each school provide advice and recommendations to the principal, and as appropriate, to the Board	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.	All schools have school councils. Each council contains 2 teachers, 2 parents, 2 business representatives and the principal.
Facility & Technology Committee – 15 appointed members by the Board and Superintendent meet to oversee the SPLOST spending.	Meetings were held once a month.	Meetings were held once a month.	Meetings were held once a month.
Committee of 100 – a teacher from each school meets to discuss concerns of the teachers and Certified positions	Committee disbanded due to budget cuts	Committee disbanded due to budget cuts	Committee disbanded due to budget cuts

LEADERSHIP & LEARNING DIVISION

DIVISION RESPONSIBILITIES

The Primary function of the **Leadership and Learning Division** is to lead the ongoing development and continuous improvement of an effective instructional program in Cobb County. The division is responsible for all facets of student performance, school leadership, leadership development, curriculum and instruction, special student services, student support, transportation, professional learning, athletics, and human resources

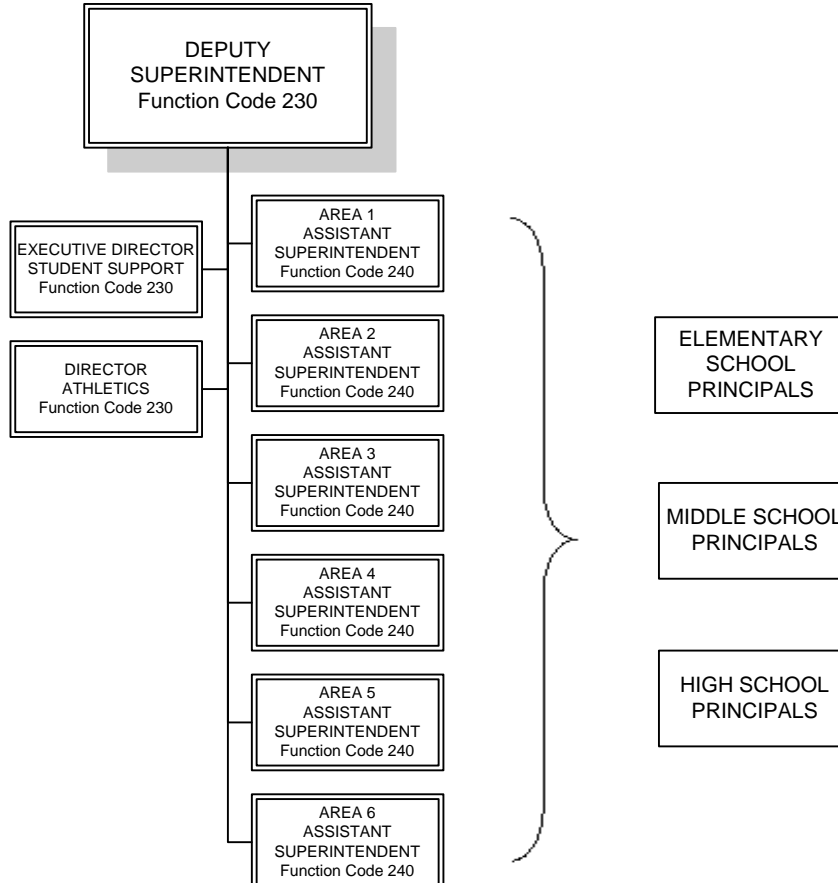
Athletics is responsible for managing interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

Area Assistant Superintendents lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

Student Support is responsible for many key administrative functions in the day-to-day operation of the District including student discipline & planning, prevention/ intervention, school health services, and school social work.

DIVISION ORGANIZATION

The Leadership & Learning Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



LEADERSHIP & LEARNING DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The primary function of the **Area Assistant Superintendents** is to lead principals in expeditious and sound decision making regarding the productivity, results, accountability, staffing, and continuous improvement for individual schools, both from the standpoint of learning effectiveness and operations.

The main task of **Athletics** is to manage the interscholastic activity program in the Cobb County School System. The program provides opportunities for learning experiences in athletics which teaches attitudes of responsible team play and cooperation. It is also a vehicle for learning mental and physical self-discipline, loyalty, personal pride in the school, respect for the rights of others, and the will to win.

Student Support includes Prevention and Intervention, School Social Workers, and School Health services. Student Support is also responsible for advising administrators regarding student discipline issues and conducting student discipline hearings. The division also coordinates the student transfer process, provides support to school administrators in student custody, subpoenas, records requests, enrollment and attendance issues.

Prevention / Intervention: This program provides a system-wide student assistance program to address the needs of children involved in high-risk behaviors. The center networks with community agencies, businesses, parent groups, law enforcement departments, and social services organizations to assist in the development of healthy environments and increase effective parenting and positive life skills for students. The program provides prevention education and training, a crisis response team, parent awareness seminars, and free assessments through other agencies.

School Health Services: Student Health Services provide chronic health illnesses training for school staff; orients, trains and provides ongoing professional development for consulting itinerant and school nurses; orients and trains clinic substitutes; develops, implements and interprets procedures and forms for clinic/student health; Individualized Health Care Plan for eligible students; Section 504 plans for eligible students; monitors absenteeism and communicable illness; collaborates with Cobb and Douglas Public Health and DHR; and maintains clinic/student health statistics.

School Social Work: School Social Workers are certified professionals who provide ongoing advocacy and direct services such as groups, individual counseling, crisis intervention, and home visits to assess environmental factors and improve academic success for students. They develop and implement community resources to eliminate barriers to student achievement in areas of health, mental health, transience, and family basic needs. School Social Workers provide intensive services to address student punctuality, attendance, dropout prevention, and file truancy referrals to Juvenile Court, when necessary.

The **Facility Use Department** is responsible for working with non-profit community groups and sports organizations interested in scheduling activities in Cobb County School District facilities and/or on school grounds. While Cobb County School District's first priority is educating children, the District is aware of the importance of allowing community groups and sports organizations to use District facilities during non school hours. This enables schools to be utilized to their maximum potential as groups adhere to guidelines set forth by the District.

LEADERSHIP & LEARNING DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
# Seniors	7732	7823	7675
Number of graduates	7266	7239	6643
Completion ratio	93.97%	92.53%	87.25%
K-12 dropouts	1361	1455	1449
Student Support Records/Subpoenas			
Records Requests	49	31	54
Subpoenas for Records	15	16	37
Faculty/Staff Subpoenas	No longer track	No longer track	No longer track
Student Discipline			
Hearings	117	128	151
Hearings Waived by Parent/Guardian	478	515	556
House Bill 251 Transfers			
Requested	N/A	Approx. 500	998
Selected/Approved	N/A	353	669
Administrative Transfers			
Requested	N/A	49	N/A
Approved	N/A	24	N/A
Student Hardship Transfers			
Requested	1432	No longer grant. 562 were approved to stay at their transfer school for 2010-2011	28 requested
Approved	966		20 approved
Number of Schools Supported with Programs			
Life Skills	No requests	No requests	No Budget
Second Step Violence Prevention	54 schools have the Curriculum	53 schools have the Curriculum	53 schools have the Curriculum
Steps to Respect/Best Practices	29	33	30
Bully Prevention	23	19	20
Peer Mediation/Youth Leadership	N/A	5	6
Suicide Prevention – (Sources of Strength)	N/A	8	10
Grant to reduced Alcohol Abuse	N/A	7	7

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Prevention/Intervention			
Student Interventions	613	440	626
GRIP Program			
Students Enrolled	194	176	263
Isafe Internet Safety			
Total Staff Certified	No longer use this program – due to cost. We sent 120,000 internet safety books to every Cobb parent.	No longer use this program – due to cost	Net Smartz curriculum to all elementary & middle schools
Crisis Response to Schools for Death or Crisis	11	13	8
School Health Services			
Student Visits to the Clinic			
• Illness Visits	387,502	398,558	428,251
• Injury Visits	127,680	158,782	186,480
Total Visits	515,182	557,340	617,731
Number students remaining at School after Clinic visit	413,551	384,591	404,125
School (local) Medical Training			
Total number of trainings provided by Consulting Nurses	305	149	225
Total number of school staff participants	7412	6368	6868
District Medical Trainings			
Total number of trainings provided by Nursing Supervisor and/or Consulting Nurses	29	154	135
• Online	82	30	35
• Face to face	56	2	19
• Blended			
Total number of school staff participants			
• Online	121	2389	385
• Face to face	996	1738	2470
• Blended	34	120	385

LEADERSHIP & LEARNING DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
<p>Professional Development Trainings</p> <p>Total number of Preplanning/PLDs training provided by Nursing Supervisor and Consulting Nurses</p> <ul style="list-style-type: none"> Medical Training <p>Total number of school nurse participants Face to Face</p>	<p>4</p> <p>332</p>	<p>2</p> <p>120</p>	<p>11</p> <p>474</p>
Scoliosis Nursing Rescreens Referred to Physician	577	590	646
Medical Healthcare Plans including medical 504s	538*	656*	761
Significant Communicable Disease Data	H1N1 (3 schools >10% absentees) Pertussis (10 cases)	Influenza A & B Varicella/Chickenpo x Strep A (70-one school) Tuberculosis Pertussis (3) Shingles Headlice MRSA	Varicella/Chickenpo x Tuberculosis Pertussis (Whooping Cough Shingles Viral Meningitis MRSA
School Social Work			
New Cases Referred	12,782	11,380	10,153
Contracts/Services Rendered	139,582	133,080	115,808
Athletics			
# of GHSA Activities Participated	247	250	252
# of Students Participated GHSA Activities	11,153	10,802	11,367
Facility Use			
# of hours used by community organizations	26,586	17,577	17,741
Revenue from facility rentals	1,025,388.55	1,000,932.46	988,811.40

OPERATIONAL SUPPORT DIVISION

DIVISION RESPONSIBILITIES

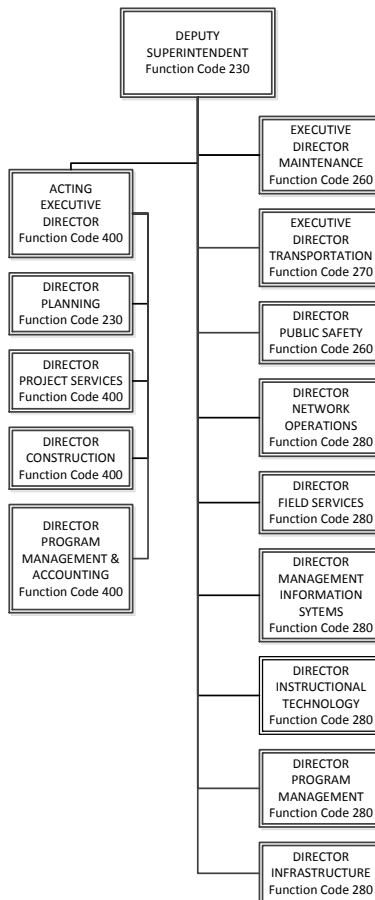
The Operational Support Division is led by the Deputy Superintendent of Operations and comprised of departments that provide the district with services and support for daily operations, technology, maintenance, transportation, public safety, planning and SPLOST initiatives.

Technology Services' mission is to provide the resources necessary to ensure all CCSD schools reach a consistent technology standard that enhances the teaching and learning process within each classroom through the effective use of technology. It also supports the operation of the district through the integration of all technologies for administrators, teachers, students and parents.

The SPLOST Program encompasses Construction, Program Management & Accountability, Project Services, Facility Use and Planning and is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

DIVISION ORGANIZATION

The Operational Support Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



OPERATIONAL SUPPORT DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The Deputy Superintendent of Operations is responsible for overall coordination of technology services and technology initiatives for the school district. The Deputy Superintendent of Operations is also responsible for overseeing the services and support for the district's Maintenance Services, Department of Public Safety, Transportation Services and SPLOST organization. Technology departmental major tasks include the following areas:

Field Services – Provides support for PC and Mac workstations, laptops, handhelds, mobile computing devices local servers, printers, copiers, phone systems, video distribution, interactive classroom equipment and the Customer Care Center (help desk). The group is also responsible for copier support, vendor management, billing and coordination of bids, RFPs and quotes.

Network Services and Security – Operation, support and design for wide area network (WAN), Data Center, and servers. Provides monitoring and reporting for network security and compliance, email and internet services for the district, wireless phone support, and data backup and recovery services. The Disaster Recovery and Business Continuity team is also part of Network Services and has the responsibility for recovering services in the event of a disaster.

Management Information Systems - Support and software development and reporting services for the district's applications, including: Financials, Student Information Systems, Human Resources/Payroll, Help Call System, Data Warehouse, Academic Portal and other mission critical applications.

Infrastructure Team – Responsible for design, implementation and support of fiber optic cabling for network refresh and maintenance at all schools including all infrastructure cabling, switches and network closets. Supports and maintains audio visual equipment and manages technology hardware warranty/parts. Manages the district's phone service, including VoIP migration.

Instructional Technology – Responsible for instructional technology professional development, creating curriculum for and teacher implementation of the technology standards for students, eighth grade technology literacy assessment (NCLB) program. Also responsible for submitting and monitoring goals of the GaDOE required District Technology Plan, evaluation and selection of district provided technology resources, and the Title IID and recurring instructional software budgets.

Technology Program Management – Provides program and project management for the District's technology programs and initiatives including implementation of new technology applications and equipment such as the District's gradebook application, equipment implementation and refresh for computers, printers, copiers, audio-visual hardware and interactive devices. Responsible for local/long distance and wireless phone billing oversight and reconciliation, phone line and phone feature ordering, cell phone and smartphone distribution and support. Manages vendor relationships, bid, RFP and quote coordination, budget planning and e-Rate filing and reimbursement.

The **Public Safety Department** provides a safe and secure environment for all students and staff. Security programs are developed and maintained by Public Safety for all schools, school system facilities and property. Law enforcement officers are provided for the schools and they monitor overall safety of school campuses.

OPERATIONAL SUPPORT DIVISION (Continued)

The **Maintenance Services Department** provides this support through a staff of 17 administrators, supervisors, and clerical personnel and a work force of 143 hourly employees. The department's primary objective is the maintenance of existing facilities, their grounds, and equipment not under manufacturer's warranty. These responsibilities involve 126 schools and support facilities that encompass 3,073 acres throughout Cobb County.

The majority of support and repair requests submitted to Maintenance Services fall within the following areas:

- Heating and air conditioning
- Plumbing
- Electrical
- Paint touch-up
- Minor carpet and floor tile repair
- Security & fire alarm systems
- Intercom systems
- Custodial equipment
- Carpentry
- Roofing
- Grounds
- Glass replacement
- Keys and locks security
- Clocks
- Indoor environmental quality issues

Maintenance Services also supervises vendor contracts related to pest control, waste management, the cleaning of 113 portables, elevator maintenance, and fire extinguisher servicing, as well as supporting Food and Nutrition Services with repairs, maintenance, research and installation of its equipment. Lastly, the department supports 566 custodians including evaluating their cleaning effectiveness, making equipment purchases, ordering supplies, training and making recommendations in custodial shift staffing.

The Transportation Services Department provides safe, consistent and reliable transportation for the district's students comprised of 872 bus drivers, 134 bus monitors, 921 conventional buses, 271 special needs buses and 855 routes per day. The department transports 60,882 students each day and travels 68,570 daily miles.

SPLOST (Special Purpose Local Optional Sales Tax)

Special Purpose Local Option Sales Tax (SPLOST) is a one-cent sales tax on all consumer goods that must be approved by voters in a referendum. On September 16, 2008, Cobb County voters approved the SPLOST III referendum that allowed for the continuation of the one-cent sales tax to fund a diverse list of school projects. (The previous referendum was set to expire on December 31, 2008.) SPLOST revenues can be used only for specific school related capital outlay improvement projects. SPLOST III will expire on December 31, 2013.

The SPLOST Division Program is responsible for all aspects of the planning, implementation, and completion of all SPLOST projects and activities.

The Division is subdivided into five departments: Program Management & Accountability; Construction; Project Services; Planning; and Facility Use. The first three departments are funded by and support SPLOST funded projects. With the elimination of the Operations Division due to budget constraints, the remaining two departments, Planning and Facility Use, were recently added under the SPLOST Division umbrella. These two departments are funded by the District General Fund.

OPERATIONAL SUPPORT DIVISION (Continued)

The **Program Management & Accountability Department** provides construction program management for capital improvements to District property. Specifically, the department staff of program managers coordinates the design of projects with consultants and local school administrators. Program managers also inform the community of planned improvements and solicit input on the plans during public forums held during the design phase. In addition to program management, this department provides accountability for SPLOST expenditures by monitoring bidding for projects to ensure that design and construction stay within projected costs and that the scope of the project conforms with the voter approved referendum.

The **Construction Department** provides plan review and cost estimating services to the program management staff during design and manages the construction phase to assure on-time and on-budget project delivery.

The **Project Services Department** is responsible for managing the purchase and installation of furniture, fixtures and equipment for new schools and addition projects. It also manages selected maintenance and renovation projects as well as the District's portable classrooms. The department is involved in all stages of project development and implementation including scope definition, plan preparation, documentation, budget development, scheduling, awards, purchase orders, payment approvals, monitoring and reporting. The project managers provide leadership and coordination for project vendors, local school staff, central office administrators and other entities.

The **Planning Department** facilitates sound decision-making by the Board of Education and CCSD Administration in several areas of District operations, including Student Population Growth, Redistricting, Land Property Management, Leased Property Management, and Cell Tower Lease Initiation and Management. The Planning Department plays a significant role in school attendance zone redistricting initiatives. The Department also initiates and leads the process of negotiation for new land acquisitions, rights of way and easements, and maintains property ownership records and land use contracts for the District. They maintain relationships with those who lease property to the District, and initiate new leases and renewal of existing leases when necessary. They are also directly responsible for cellular communication tower placement initiatives and ongoing administration of that program for the District. This initiative provides significant additional direct revenue for schools where cell towers are placed, and shares the total revenue with all schools.

OPERATIONAL SUPPORT DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Technology			
<ul style="list-style-type: none"> Total number of instructional computers supported, total number of administrative computers supported (based on Georgia Dept of Education Report) 	Desktops- 34,093 Laptops- 21,275	Desktops – 33,637 Laptops – 26,368	Instructional computers – 49,399 Administrative computers – 3,604
<ul style="list-style-type: none"> Total computers in district 	55,368	60,005	53,003
<ul style="list-style-type: none"> Total printers in district 	15,548	15,017	14,341
<ul style="list-style-type: none"> Total servers in district 	477	389	449
<ul style="list-style-type: none"> Total number of phone lines in schools 	2,198 phone lines	2,231 phone lines	1,941 phone lines in schools
Number of service requests handled by Service Center staff (help desk) annually	69,386 service requests	65,739 service requests	58,691 service requests
Number of e-mail accounts	18,460 accounts	19,700 accounts	16,934 accounts
Average availability for IT Data Center resources	99.99%	99.94%	99.97%
Number of schools receiving interactive devices from SPLOST III	112	112	112
Percentage of students meeting proficiency on the 8th grade technology literacy assessment	77%	77%	75.03%
Ratio of Instructional Tech personnel per school	20:114	6:114	6:112
Maintenance			
Building space sq. footage	16,056,220 for 125 facilities	16,445,022 for 124 facilities	16,836,096 for 126 facilities
Work Orders (electrical, plumbing, roofing, floors, preventative maint, etc.)	62,728	62,307	55,713

OPERATIONAL SUPPORT DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Public Safety			
Fighting / Bullying	1332	1629	1131
Drugs	352	235	147
Weapons	201	235	132
Gang-Related Incidents	170	149	139
SPLOST			
# of Projects started	64	58	43
# of Projects completed	39	32	55
# ADA Projects	21	21	15
Planning			
# of Population Growth Survey Conducted	1	1	1
# of School attendance zone Redistricted	0	1	23
Land purchased (Parcels)	2	0	0
# of approved Easements	10	13	15
# of Cell tower sites established	1	0	1
Transportation			
Telephone calls received	65,888	64,220	63,996
Telephone calls returned	23,921	23,856	24,142
# Students transported one - way	88,170	65,678	67,014
Ridership ratio	92%	71%	71%
Regular buses	871	949	933
Special Education buses	281	275	273
Bus stops per day	42,708	41,978	44,435
Field Trips	5,324	6,369	5,761
# of Accidents	362	345	298
Fleet Maintenance			
Fleet	1,438 (1,152 buses)	1,512 (1224 buses)	1,536 (1,206 buses)
Support Vehicles	286	288	330
Bus Fleet traveled	12,870,008 miles	11,630,843 miles	12,078,118 miles
Gas Usage	1,932,567 gallons	1,888,974 gallons	1,953,251 gallons
Fueling transactions	69,698	70,172	72,375
Buses serviced	All buses inspected Once every calendar month, 12 times annually	All buses inspected once every calendar month, 12 times annually	All buses inspected once every calendar month, 12 times annually
Average miles per bus	11,172	9,502	10,015

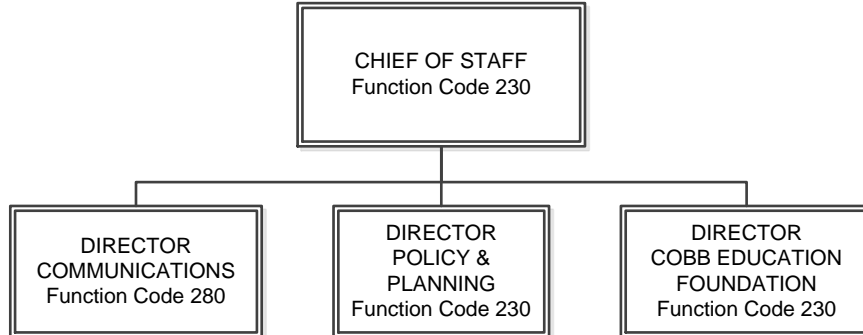
CHIEF OF STAFF DIVISION

DIVISION RESPONSIBILITIES

- Assists the Superintendent in the preparation and delivery of communication to advance the District's vision, mission and strategic goals
- Serves as frontline advocate for the Superintendent's initiatives and priorities
- Serves as confidential advisor to the Superintendent on District issues
- Accompanies the Superintendent at public education events
- Represents the Superintendent at functions and on committees, as assigned
- Ensures the dissemination of accurate, timely and helpful information from the Superintendent's office
- Provides follow-through for Superintendent directives throughout the District
- Runs the District in the absence of the Superintendent
- Oversight of Policy Development and Communications

DIVISION ORGANIZATION

The Chief of Staff Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Policy Development – *Interprets*, implements, and maintains District Board Policy, Administrative Rules and Forms and develops the District calendar.

Communications - Communicates with students, staff members, parents and the general public concerning school district events and news. Also manages relations with news media, both proactively promoting a positive image of the Cobb County School District, and reactively responding to crisis events. Develops key communications and maintains the tools - including publications, web sites, cable television station, and automated calling system - to deliver them

CHIEF OF STAFF DIVISION (Continued)

Cobb Education Foundation - A charitable non-profit organization dedicated to supporting, rewarding and enhancing educational opportunities for Cobb County School District staff and students by:

- Recognizing and rewarding excellence in teaching and learning
- Promoting innovative instruction through grants to our teachers and schools
- Ensuring a successful educational environment.

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Newsletter is published by the Communications Department to communicate school district news (employee awards, school honors and awards, policy changes, etc.)	District Web site – continuing to move school sites to Web template; district and local school newsletters; increased email distribution list; COBB edTV; Regular press releases; Intouch Automated Calling System; Live broadcast of Board meetings; District video production team (expanded use of video for board & parent communication)	Expanded use of social media for communication of important District news, events; assisted majority of schools with local school Web pages; worked with individual school branding requests; Continuance of effective campaigns & tools from prior fiscal years	Developed and implemented Community Outreach Action Plan. Details at: http://www.cobbk12.org/centraloffice/communications/
Policy Development			
Policy/Rule/Form Revisions/Creations/Deletions			
Board Policies	7	4	28
Administrative Rules	71	29	66
Forms	N/A	N/A	10
Percentage of Rules Updated Since 9/1/04	N/A	N/A	N/A

ACADEMIC DIVISION

DIVISION RESPONSIBILITIES

Curriculum, Instruction, & Assessment supports teaching and learning to enhance the efforts of our schools, thus enabling students to perform at their highest levels of achievement. Our work is delivered through a Framework of Success focused on how teachers Plan, Instruct, Assess, and Reflect. Contributing to the work of our division and influencing the teaching and learning process are our system’s mission, vision, core values and beliefs; our shared, instructionally focused leadership; our professional learning opportunities; and the input and support of our students, families, and community. Curriculum Instruction and Assessment assists schools with curriculum development, instructional design and resources, federal programs, grants, and professional development.

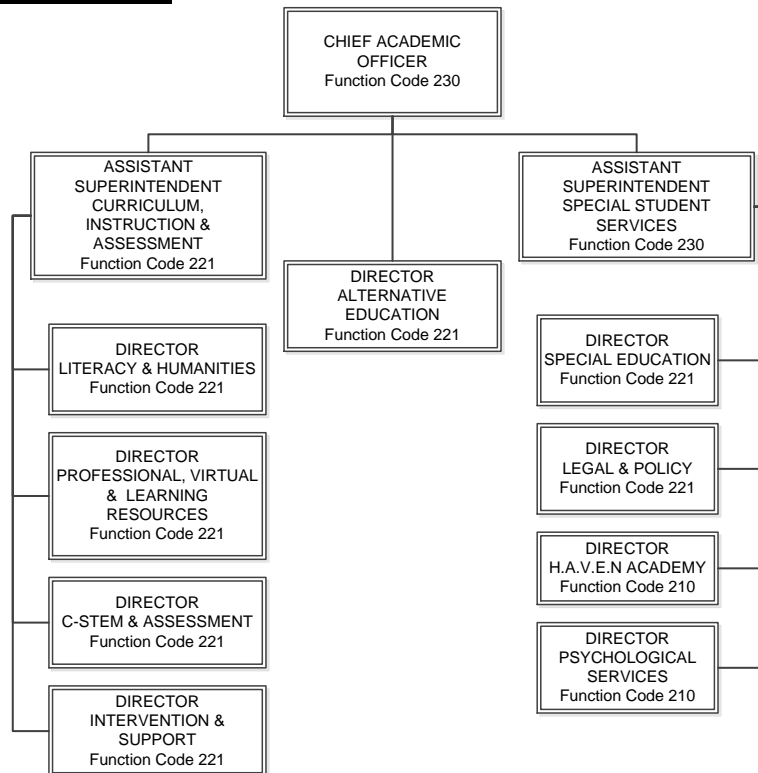
Special Student Services provides individualized support for students who are at risk of not achieving to their greatest potential. The division provides educational services that foster achievement of the whole child in the least restrictive environment.

Secondary Options (formerly Alternative Education Programs) provide a means for students to receive educational services in a setting other than their home school. Programs include Oakwood Digital Academy, Performance Learning Center, Cobb Virtual Academy, and Adult Education.

Student and State Reporting assists in the collection, maintenance, analysis and distribution of reliable student data; provides appropriate support to assist school and district personnel in student/state reporting activities.

Accountability provides direction and support to stakeholders with data and other resources to improve student learning.

DIVISION ORGANIZATION



ACADEMIC DIVISION (Continued)

MAJOR DEPARTMENT TASKS

The task of the **Curriculum, Instruction & Assessment** is to improve student achievement through performance based instruction. This instruction emphasizes the student learning which is demonstrated through performances or products. To improve student achievement, we must have a guaranteed curriculum, and deliver the content so that students learn the content, but can also apply, use and communicate their knowledge. In order to measure student learning and refine the instruction, we must regularly use a variety of assessment tools.

Student achievement is a cumulative process of educational experiences. Through the curriculum, resources, and strategies, the District provides the learning opportunities necessary for students to acquire the skills, knowledge, communication, thinking, and reasoning abilities needed to be successful graduates of Cobb County. Additionally, professional learning, coaching, and ongoing training is differentiated by content, process, and product by content area and/or level.

There are four major departments that support specific goals of the Cobb County School District Strategic Plan. They are:

Literacy and Humanities - The Humanities and Arts are fundamental to the human experience, to a balanced and healthy lifestyle, and to developing a cultural appreciation for and critical analysis of literature, the arts, and a global perspective. Our purpose is to foster an appreciation for the complexities of the human experience by developing healthy, literate, and critical consumers of media and the arts.
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C-STEM and Assessment - The Office of C-STEM is comprised of the interdisciplinary team of careers, science, technology, engineering and mathematics and works to integrate these critical fields in our schools K-12. Students have the opportunity to pursue an education that will prepare them for future endeavors in higher education and the 21st century workforce. The Office of Assessment serves as a proponent for student growth and success through all forms of assessments at the local, district, state and national levels.

Professional, Virtual and Learning Resources - provides essential support to the employees and students of the school system through ongoing learning opportunities, 21st century technologies, and school and classroom resources.

Intervention and Support - provides a continuum of support to K-12 schools from Early Intervention (EIP), Response to Intervention (RTI), Remediation, to Advanced Learning, and also for economically disadvantaged students (Title I). In addition to the programs that are in place, the Office of Intervention and Support works to assist in developing and implementing grants that support K-12 schools to provide additional services and resources. The goal of this Office is to provide support to maximize the use of programs, initiatives, grants, and specialized services to enhance and ensure optimal school and student success.

The task of **Special Student Services** is to provide educational services that foster achievement of the whole child in the least restrictive environment. To provide a world class education, the Division promotes professional learning, consults and collaborates with students, parents, and staff, assesses students' needs, and fosters relationships with stakeholders. The Special Student Services is comprised of the Special Education Department, Psychological Services, School Counseling, and H.A.V.E.N Academy.

ACADEMIC DIVISION (Continued)

Special Education Department – The Special Education Department provides support to students, parents, and schools to foster achievement of meaningful outcomes for students with disabilities. This support is provided by leading with integrity, building positive relationships, making student driven decisions, and maintaining high expectations for all students. The Special Education Department is charged with improving the academic, behavior, and social performance of students with disabilities as well as ensuring that the district is in compliance with IDEA.

Audiological Services – provides complete diagnostic hearing evaluations for any child from birth through high school who resides in the Cobb County School District. Evaluations are provided by licensed audiologists. We can test children with multiple disabilities, those who are difficult to test and children who are at increased risk for permanent hearing loss.

Psychological Services – Our mission is to provide psychological services within the school community through consultation, collaboration, research-based interventions, and individualized assessment in order to facilitate learning and promote positive mental health for all students. School psychologists work to increase student achievement by assessing barriers to learning and helping determine the best instructional strategies to improve learning, and work within a multidisciplinary team to evaluate eligibility for special education services. They collaborate with educators, parents, and other professionals to create safe, healthy and supportive learning environments that strengthen connections between home, school, and the community for all students.

School Counseling – The Mission of the Cobb County School Counseling program is to assist students in overcoming barriers that impede learning. The goal of all Cobb County Professional School Counselors is to implement a standards-based comprehensive school counseling program that:

- Includes a curriculum addressing the needs of all students in the domains of academic, personal/social, and career development
- Provides specialized interventions based on identified student needs
- Assists students in acquiring appropriate attitudes, knowledge, and communication skills to promote healthy relationships
- Enhances the ability of students to identify and utilize the appropriate resources needed for post-secondary success
- Creates positive relationships with students fostering personal growth, service to others, and academic achievement
- Advocates for all students encouraging them to develop to their fullest potential
- Encourages counselors to consult and collaborate with other educators, parents, and community on behalf of all students

Hospital/ Homebound Services - Provides instructional services to students who are able to participate in educational instruction but who are medically unable to attend school for a minimum of ten consecutive days or equivalent on a modified calendar, or intermittent periods of time throughout the school year.

ACADEMIC DIVISION (Continued)

H.A.V.E.N. Academy - One of twenty-four programs of the Georgia Network for Educational and Therapeutic Support (GNETS). The program serves students from Cobb, Douglas, and Marietta City School Systems. Students with an emotional and behavioral disorder (EBD) are served based upon the documentation of the severity of the duration, frequency and intensity of the behaviors. H.A.V.E.N. Academy supports the continuum of services by providing comprehensive education and therapeutic support. Special Education services include behavior change strategies within small group H.A.V.E.N. classes, individual and group counseling, family counseling, interagency coordination and direct services to students and their families.

Section 504 – Section 504 of the Rehabilitation Act of 1973/Public law 93-112 is a comprehensive law that addresses the rights of handicapped persons (hereafter referred to as persons with disabilities except when quoting the law) and applies to all agencies receiving federal financial assistance. The Special Student Services Division is charged with ensuring that Section 504 eligible students are provided an appropriate 504 plan if required and that the plan is implemented as written.

Vision and Hearing Screening Programs - To detect those students who may have a vision or hearing disorder and refer them for further care.

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Adult Education			
Students served	2853	2322	2269
Cobb County	1162	1202	1209
(ESOL)	1216	684	805
Paulding County	425	367	257
Cobb County Correctional inmates	50	69	20
Number of students taking GED	1226	1235	1052
Number of students taking GED that received the credential	801	718	642
Alternative Education Program			
Students Served	318	165	192 (ODA Only)
AVID	<ul style="list-style-type: none"> • 89 Sections Offered • 25 AVID Sites • 208 Tutor Hrs per week • 99.8% AVID students on track for 4-year university • 25 AVID Sites Certified 	<ul style="list-style-type: none"> • 43 Sections Offered • 9 AVID Sites • 226 Tutor Hrs per week • 100% AVID students on track for 4-year university • 9 AVID Sites Certified 	<ul style="list-style-type: none"> • 28 Sections offered • 6 AVID sites • 112 Tutor hrs per Week • 100% AVID students on track for 4-year university • 6 AVID Sites Certified

ACADEMIC DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
<p>Courses available on-line to students</p> <p><i>* Each unit represents ½ credit</i></p>	<p>NOVANET 17 High Schools 1 Special School 1,702 Students 1,805 Units earned* (note: does not include PLC data this year)</p> <p>Cobb Virtual Academy 62 course offerings 1227 students 17 High Schools 1 Special school 2 Middle Schools</p> <p>250 FTE units 1,100 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 6,000 students 450 courses 400 instructors</p> <p>Georgia Virtual School 482 Students 17 High Schools 1 Special School 114 course offerings 396.5 FTE units (287 units in AP, foreign language, CTAE) 323 Tuition Units</p> <p>Videoconferencing 3 High Schools and 63 students taking Calculus at Georgia Tech</p>	<p>NOVANET 16 High Schools 2 Special Schools 1,646 Seats 1,746 Units earned (note: does not include PLC or HAVEN data)</p> <p>Cobb Virtual Academy 62 course offerings 1350 students 17 High Schools 1 Special School 2 Middle Schools</p> <p>450 FTE units 1,240 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 7,000 students 475 courses 425 instructors</p> <p>Georgia Virtual School 752 Students 17 High Schools 1 Special School 114 course offerings 579 FTE units 530 Tuition Units</p> <p>Videoconferencing 4 High Schools and 49 students taking Calculus at Georgia Tech</p>	<p>NOVANET 15 High Schools 2 Special Schools 1,170 Seats 1,289 Units Earned (PLC reported separately: 898 Seats, 786 Units Earned)</p> <p>Cobb Virtual Academy 62 course offerings 1513 students 17 High Schools 1 Special School 2 Middle Schools</p> <p>590 FTE units 1,310 tuition units</p> <p>Blended Learning (online learning as part of the traditional classroom) 8,000 students 500 courses 450 instructors</p> <p>Georgia Virtual School 752 Students 17 High Schools 1 Special School 114 course offerings 579 FTE units 530 Tuition Units</p> <p>Videoconferencing 4 High Schools and 49 students taking Multivariable Calculus at Georgia Tech</p>

ACADEMIC DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Special Education Services Students with Disabilities' academic achievement: Georgia High School Graduation Test - % of students who 'Meet and Exceed' standards	Math: 49.9% English: 72.3%	Math: 73.7% English: 80.6%	Data not available. Students now take End of Course Tests for select courses to complete graduation requirements
Students with Disabilities Graduation Rate	60.7%	51.8%	32.0%
Students with Disabilities' academic achievement: Criterion Referenced Competency Test (CRCT) - % of students who 'Meet and Exceed' standards	Math: 66.3% English/Language Arts: 79.8%	Math: 72% English/Language Arts: 80%	Math: 69.1% English/Language Arts: 83.8%
Discipline reviews for students with disabilities	324*	342*	392*
Use of alternative dispute resolution strategies			
Mediations	12	18	7
Resolution Meetings	10	9	11
Due Process Hearings	0	1	2

*Totals do not include multiple parent meetings.

ACADEMIC DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Accountability and Research			
SAT Scores			
Cobb			
Georgia	1522	1522	1520
National	1451	1445	1452
% Tested	1506	1500	1498
	71%	81%	81%
Grants			
# competitive grants processed each year			
\$ amount awarded for competitive grants	25	14	11
	\$5,167,968	\$2,624,638	\$3,840,599
# Seniors			
Number of graduates	7732	7823	7675
Completion ratio	7266	7350	6643
K-12 dropouts	86.7%	93.95%	87.25%
	1361	1455	1449
Research Applications			
# processed each year	213	179	181
Surveys Administered			
	253,035	214,830	253,677
Standardized Tests Administered			
	459,284	415,655	566,726
% Schools Meeting AYP Requirements			
Elementary	99.0	88	N/A**
Middle	88.8	76	
High	69.0	64.7	
Alternative	50.0	66.7	
Total	91.0	81.6	
Total # schools of making AYP	99	90	N/A**

** The College and Career Ready Performance Index (CCRPI) replaced Adequate Yearly Progress (AYP) in FY2012. The District has not yet received the FY2012 data of CCRPI from the DOE.

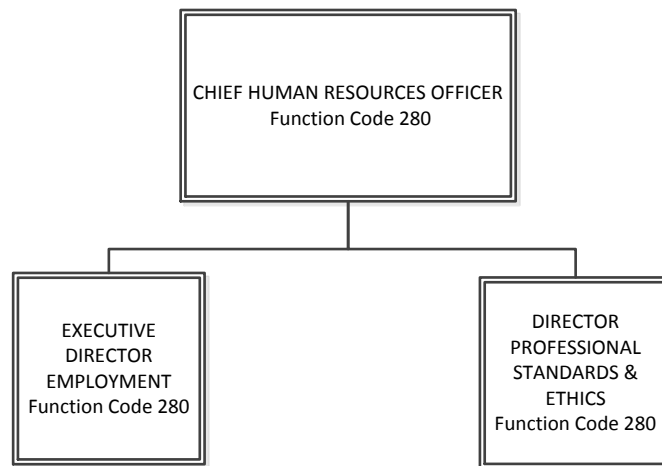
HUMAN RESOURCES DIVISION

DIVISION RESPONSIBILITIES

Human Resources' goal is to attract, employ and retain the most qualified applicants for all school district positions and to improve delivery of services rendered by the division to all applicable groups and individuals.

DIVISION ORGANIZATION

The Human Resources Division is sub-divided into functional areas of responsibility. The following chart illustrates the structure of this division:



MAJOR DEPARTMENT TASKS

Under the **Chief Human Resources Officer's** supervision, the following departments and offices provide services to District employees and prospective candidates for employment.

The **Employment Department** encompasses several functions: the **Employment Office, Benefits Office, the Compensation Office, the Risk Management Office, Fingerprinting, ID Badges and Background Check Office and Records.**

The **Employment Office** directs the employment activities for over 18,000 full-time/part-time and temporary classified and certified employees (except for administrators) which includes: supervising the application, employment, and orientation of all new hires; directing the employee transfer and reassignment process; managing the certification process for educators, service professionals, and paraprofessionals, including HiQ; developing a recruitment strategy and attending selected on-campus recruitment fairs; providing ongoing recruitment strategy training to administrators; building relationships with local universities and high schools to recruit future educators; issuing employment contracts to all Certified Employees; approve all Head Coaches; and administer employee recognition programs.

HUMAN RESOURCES DIVISION (Continued)

The **Benefits Office** is responsible for the District's comprehensive employee benefits program which includes requesting and evaluating bid proposals for each type of coverage; providing benefits education to new and existing employees; processing enrollments for new hires, status changes, and open enrollment; counseling and processing paperwork for retiring employees; processing Optional Spending Account enrollments and claims; managing the 403(b) and 457 plans as well as the supplemental retirement plan for those in PSERS; coordinating the Catastrophic Illness Leave Bank; managing leaves of absence; and responding to customer needs by email, phone and in-person visits. The Benefits Office is also responsible for the payroll deductions associated with all employee benefits; for the collection of payments missed due to unpaid leaves of absence; and for making payments to insurance companies and state agencies for employee benefits. Currently, the Benefits Office administers the following:

State Health Benefit Plan	Short Term Disability Insurance
Teachers Retirement System of Georgia	Long Term Disability Insurance
Public School Employees Retirement System	Cancer Insurance
CCSD Supplemental Retirement Plan	Legal Services Insurance
Dental insurance (Delta Dental)	Optional Spending Accounts
Vision insurance (CompBenefits/Humana)	Section 125 Flexible Benefits Plan
Basic and Supplemental Life Insurance with AD&D	Catastrophic Illness Leave Bank
403(b) and 457 Tax-Deferred Savings Plans	
Leaves of Absence (short and long term leaves, FMLA, personal and family illness, educational, military, and so on)	

The **Compensation Office** is responsible for ensuring pay structures and incentives are designed to compensate employees for their skills, abilities, performance, and years of experience. This includes evaluating experience and certification documents for step placement; processing employee transfers, reassignments, and terminations; developing and rolling out incentive programs; updating employee work calendars; administering salary increases and revising salary schedules; conducting job evaluations and approving job descriptions; and managing salary surveys to ensure salary rates are leveraged competitively.

The **Risk Management Office** coordinates bid proposals for property, comprehensive crime and student accident insurance. It also administers the Districts' self- insurance plan for general liability and vehicle accidents, including bus accidents. It receives and processes claims for student injuries, site visitors, and damage or loss to equipment and facilities. The District is self- insured and self- administered in the area of workers' compensation. Risk Management handles all aspects of the worker's compensation claims process. It is responsible for researching and responding to unemployment claims from the Department of Labor. Risk Management also addresses issues of loss control, safety and accident prevention awareness.

The **Fingerprinting, ID Badge and Background Check Office** manages background checks for all Cobb County School District Employees; maintains fingerprint and ECH records.

The **Records Office** manages the storage and maintenance of employee personnel records, employment verification, and responding to requests for information in compliance with the Georgia Open Records Act.

HUMAN RESOURCES DIVISION (Continued)

The **Leadership Management Department** aims to match the available administrative talent (current Cobb employees and out-of-district applicants) to the needs of the District. LM directs the employment activities for all local school and central office administrative positions which include: supervising the application, employment, and orientation of all administrative new hires; and assisting the Leadership and Learning Division in the RFP and administrative reassignment process. Leadership Management is further responsible for the following.

- To provide a sufficiently large and diverse number of highly qualified candidates to fill local school and central office administrative openings
- Assist principals and central office administrators in their selection of leaders process
- Assist applicants, both internal and external, in completing administrative applications and understanding the system's leadership selection process
- Manages the posting, advertising (local and national), and application qualifying of all local school and central office administrative vacancies
- To help individuals realize their career objectives in administration
- Forecast replacement needs as a means of targeting necessary training, employee education, and employee development
- Facilitates the advertising, application and selection process for district Leadership Academies and College/University Educational Leadership Cohorts
- Manages the storage and maintenance of administrative personnel records
- Liaison for the Administrative Critical Need process including maintaining contact information for CCSD retirees, scheduling and TRS reporting of retired administrators returning to work

The **Professional Standards & Ethics Department** is responsible to the following areas:

- Employee disciplinary action, i.e. suspension without pay, termination
- Consultation with supervisors regarding employee job performance and misconduct issues
- Employee misconduct investigations
- Discrimination and sexual harassment investigations
- PSC Code of Ethics violations
- Job performance issues, i.e. PDPs
- Certified employee contract non-renewals
- Employee complaints and grievances
- ADA accommodations requests
- Labor relations issues
- Formal Employee Grievances
- Provide training regarding Employee Discipline and Documentation

The **Evaluation Office** develops, facilitates, and monitors the evaluation process for classified and certified employees.

Mailroom and **Courier Services** provide intra-District mailroom and delivery support for all Central Office departments and schools.

HUMAN RESOURCES DIVISION (Continued)

WORKLOAD INDICATORS

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Certified Positions			
High School Hired	160	111	197
Middle School Hired	107	72	118
Art/Counselors/ESOL/Music Hired	65	56	32
Elementary Schools Hired	124	115	181
Special Education Hired	225	155	228
Other Cert (Supervisors, Specialists, Social Workers)	4	12	26
Other Employment Changes	2,121	3,210	2885
Resignations / Terminations / RIFs	1,261	652	724
Supply Teachers	530	635	512
Certified Applications	149,053	202,566	51,463
Classified / Parapro Positions			
ASP Hired	149	186	169
Bus Drivers/Monitors Hired	125	101	193
Custodians Hired	55	81	111
Maintenance/Warehouse Hired	9	20	13
Food Service/Lunchroom Monitors Hired	152	148	184
Classified Subs Hired	277	220	869
Paraprofessionals/Tutors Hired	232	211	326
Clerical Bookkeepers Hired	27	34	53
Professional/Technical Hired	23	20	18
Nurses Hired	20	20	25
Campus Police Hired	2	5	4
Interpreters Hired	7	0	0
Other Employment Changes	2,047	2,389	2,670
Resignations / Terminations / RIFs	950	1,019	980
Parapro Re-elects	68	105	126
Classified/Parapro Applications	109,429	123,480	51,115
Risk Management Claims			
Unemployment	498 (plus 1,048 RIF)	384	383
Vehicles & general liability	362/65	348/72	369/65
Student/site visitors injuries	1,378	1,541	1,562
Student in transit	301	266	306
Workers Compensation	1,287	1,280	1,259
Property thefts	61	76	110

HUMAN RESOURCES DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Insurance Enrollments			
Life Insurance	14,600	13,652	13,850
Percent of employees	98.30%	98.48%	99.9%
Dental Insurance:			
Metlife	9,346	7,879	6,334
United Concordia	2,750	2,709	4,233
Health Insurance:			
HMO option	5,822	6,634	5,930
PPO option	2,120	n/a	n/a
HRA option	3,335	3,780	4,175
HDHP option	402	610	680
Cancer	6,102	5,519	5,573
Vision	8,552	7,678	8,107
Short-term disability			
Long-term care	13,162	12,161	11,861
Legal services	203	n/a	n/a
	1,533	1,424	1,512
Other Benefits			
Short-term leaves	4,302	4,592	4,394
Long-term leaves	1,580	1,633	1,980
Flexible Optional spending accounts	2787	2,459	2,270
Retirements	382	364	361

FINANCIAL SERVICES DIVISION

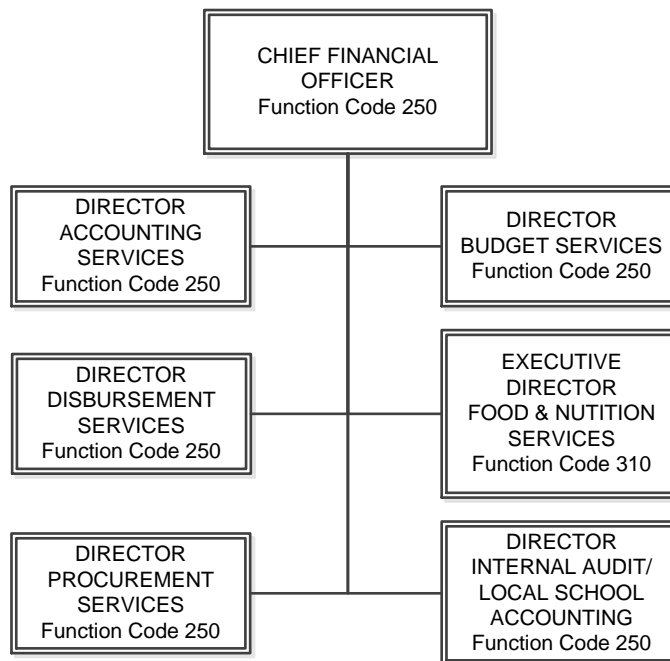
DIVISION RESPONSIBILITIES

The Financial Services Division, under the direction of the Chief Financial Officer, is responsible for all the fiscal responsibilities of the school district. Specifically, the responsibility areas include: general accounting, food service accounting, local school accounting, financial reporting, cash management, payroll, budgeting, property control, procurement, warehouse services, bond/sales tax project management and financial services computer programming.

The division serves the needs of schools, other departments, the Superintendent, Board of Education, and the general public. It operates under established management principles and adheres to established policies and procedures and to generally accepted accounting principles (GAAP).

DIVISION ORGANIZATION

The Financial Services Division is sub-divided into functional areas of responsibility in similar fashion to how most corporations are organized. The following chart illustrates the structure of this division:



FINANCIAL SERVICES DIVISION (Continued)

MAJOR DEPARTMENT TASKS

Accounting

1. Invest and manage cash for all central office bank accounts.
2. Manage accounting for all federal, state, and local grants.
3. Review and process all District journal vouchers and monitor all General Ledger entries.
4. Prepare Board Quarterly Financial Reports, Annual GA DOE Financial Reports, Annual Transparency in Government Act Reports, and Comprehensive Annual Financial Report.
5. Deposit all central office incoming cash receipts on a daily basis.
6. Reconcile 126 depository bank accounts on a monthly basis.
7. Manage procurement card purchases to ensure compliance with District policy and to accurately record purchases in accounting system.
8. Produce and provide updates for the "Procurement Card Manual".
9. Provide accounting services for the Cobb County Public Schools Foundation.
10. Coordinate and provide data for annual external financial audit.
11. File federally required IRS 1099 documents on all appropriate vendors.
12. File Unclaimed Property Checks and Reports to state and reissue checks to payees.

Budgeting

1. Develop a budget in excess of \$800 million each year.
2. Prepare and present various financial/budget reports and presentations.
3. Coordinate the preparation, review, and approval of budget adjustments.
4. Audit all purchase orders/check requests to ensure correct procedures and account coding.

Capital Projects

1. Oversee the remaining expenditures for SPLOST 2 with a multi-year budget of more than \$722 million.
2. Oversee the new SPLOST 3 program approved in September 2008, which is expected to generate more than \$631 million.
3. Set up accounts, process budget adjustments, encumber service contracts and process payment transactions for all capital outlay funds.
4. Prepare and distribute printed reports and intranet reports to Board members, budget administrators, principals and citizens.
5. Prepare and submit CAFR schedules and year-end financial reports.
6. Monitor building, land and fixed asset records.
7. Work with project managers, department personnel, principals, bookkeepers and media specialists on new schools, additions/renovations and initiative projects.
8. Request reimbursement for State funded capital outlay projects and monitor revenues.

Cash Management

1. Obtain maximum interest on available funds while insuring safety of investments.
2. General Fund interest income Budgeted \$676,653 for FY12, actual earned \$547,636.
3. Assist schools in summer investment programs and all banking services.

FINANCIAL SERVICES DIVISION (Continued)

Disbursements

1. Pay all district expenditures.
2. Annually process over 250,000 payroll checks for 19,000+ employees.
3. Process, and account for all payroll deductions.
4. Account for all employees' leave.
5. Annually process employee W-2 forms.
6. Process all employee travel reimbursement.

Food Service Accounting

1. Review daily deposits of 108 lunchrooms. Reconcile bank deposits to Food and Nutrition Services (FNS) data.
2. Research, reconcile, and journal all bank adjustments to daily lunchroom deposits (Bank Debit and Credit Memos).
3. Journal NSF returned checks and initiate collection efforts. Monitor outstanding uncollected receivables.
4. Process and reconcile weekly meal data from FNS to ensure the accuracy of the monthly federal claim for reimbursable meals.
5. Prepare monthly financial statements in accordance with generally accepted accounting principles and submit to Georgia Department of Education.
6. Provide accounting and advisory support services to FNS management and staff on an ongoing basis.

Food and Nutrition Services

1. Oversees the operation of 112 school cafeterias – 67 elementary schools, 25 middle schools, 16 high schools, 2 ninth grade centers, and 2 alternative schools.
2. All cafeterias serve lunch every day and many cafeterias also serve breakfast and snacks to the ASP program students.

Internal Audit

1. Supports all financial and operational activities of the school district. The Department is an independent, objective assurance and consulting function established to add value and improve operations.
2. Performs financial audits and compliance reviews of all schools and operational, compliance and efficiency reviews of central office departments, programs, and activities.

Procurement

1. Assist end users with development of solicitation specifications for expenditures over \$10,000 and guide end users in the evaluation of solicitation responses.
2. Contract administration including monitoring vendor services to ensure that the awarded vendor complies with the terms and conditions of the contract.
3. Prepare Board Agenda Items and Board Information Items
4. Conduct Vendor Performance reviews.
5. Ratification of Unauthorized Purchases.
6. Maintain vendor database.
7. Activate new procurement cards, process P-Card cancellations, and changes of address
8. Review and process approvals for all purchase orders and performance contracts over \$1,000
9. Verify and approve Sole Source forms for all Sole Source expenditures over \$10,000
10. Develop and distribute purchasing procedures and regulations in compliance with Board policy and applicable laws.

FINANCIAL SERVICES DIVISION (Continued)

11. Provide training to potential suppliers, new principals, new bookkeepers, and other District staff regarding eCobb order entry and procurement procedures.
12. Develop and publish Procurement related training materials such as: Pocket Purchasing Guide, PowerPoint presentations for new principals and bookkeepers; Purchasing Regulations; and How to do Business with CCSD for suppliers
13. Provide daily support to District staff on Procurement related issues.

Property Control

1. Tag and identify all equipment subject to inventory.
2. Maintain reports for all equipment subject to inventory.
3. Conduct physical inventories and provide resulting reports for all local schools, charter schools, special schools, and central office locations.
4. Prepare a monthly reconciliation of the District's property database to the District's financial records.
5. Write, interpret and update the District's "Property Control User's Guide".
6. Verify excess equipment before submitted to the Board for disposal approval.
7. Prepare property reports for schools and departments as requested.
8. Prepare property reports for special projects. (Examples: Technology Refresh of SPLOST Purchased Equipment, State Technology Survey).

Local School Accounting

1. Train and provide daily bookkeeping operational and software support to Principals and Bookkeepers.
2. Train and provide daily bookkeeping operational and software support to After School Program Directors, Clerks, and Bookkeepers.
3. Monitor and report on the budgets and financial status of After School Programs for 68 elementary schools.
4. Manage Local School Accounting's Blackboard Online shell for financial training.
5. Reconcile and analyze 110 school bank accounts each month.
6. Issue monthly financial management reports to Principals at each school.
7. Manage 108 digital bank certificates for local schools.
8. Provide software and hardware support and maintenance for electronically locking safes, and electronic wall safes at schools.
9. Manage the armored car service contract.
10. Develop, write and update the following local school manuals:
 - "School Accounting and Procedures Manual"
 - "Bookkeeper Operations Manual"
 - "ASP Procedures Manual"
 - "ASP Users' Guide"

Warehouse/Records Center

1. Provide mail delivery services to all schools and departments in the District assist with delivery of testing and textbook materials
2. Maintain furniture inventory in Warehouse for growth and replacement needs.
3. Maintain used furniture warehouse.
4. Coordinate pickup and disposal of all District created surplus items.
5. Process requests for transcripts and other districts records.
6. Coordinate the storage and retrieval of records.
7. Identify records that should be destroyed based on state records retention schedules.
8. Assist schools and departments with records management

FINANCIAL SERVICES DIVISION (Continued)

WORKLOAD INDICATORS:

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Accounting			
Average Yield on Investments			
90 Day T-bill (April through June)	.15%	.05%	.09%
School District	.40%	.31%	.22%
Number of Central Office deposits (excludes lunchroom depository account)	1,166	1,133	1,372
Total bank transactions	87,416	80,309	81,500
Total number of Journal Vouchers processed	1,838	1,710	1,795
Total number of Procurement card transactions	68,089	63,739	66,218
Total dollar volume	\$11,169,036	11,303,393	12,020,153
Comprehensive Annual Financial Report Published	Yes	Yes	Yes
Grant dollars collected: Federal, State, & Local Grants Administered	\$125,272,625	\$88,477,644	95,358,027
Budget			
Budget Document published	Received ASBO & GFOA awards	Received ASBO & GFOA awards	Received ASBO & GFOA awards
Disbursements			
Payroll Check Runs Processed	38	38	38
Payroll Checks Issued	273,850	253,951	256,361
Dollar value of payrolls processed	\$676,936,300	\$634,810,101	641,147,875
W-2 Forms Issued	20,818	19,961	19,167
Accounts Payable Check Runs Process	99	99	96
Accounts Payable Checks Issued	24,287	23,322	24,889
Dollar value of checks processed	\$171,633,193	\$239,576,297	302,475,212
Local School Accounting			
Bank Reconciliations	1332	1,332	1,332
Ongoing Financial Training Hours	945	712	*2,778

*During FY2012, Local School Accounting implemented a more proactive and comprehensive training initiative, including more daily and one-on-one trainings and class offerings.

FINANCIAL SERVICES DIVISION (Continued)

INDICATOR	FY 2010 RESULTS	FY 2011 RESULTS	FY 2012 RESULTS
Property Control			
Property inventories completed	33	21	81
Inventory items tagged	13,780	15,526	25,432
Surplus items checked	5,982	5,944	2,382
Food Service Lunches			
Full price meals served	5,761,514	5,400,692	5,431,257
Reduced price meals served	953,736	782,831	856,787
Free meals served	5,431,147	5,682,916	6,108,727
Adult & contracted meals served	571,067	513,153	520,544
Equivalent meals from extra sales	5,172,456	4,264,635	4,109,380
Elementary participation	89%	88%	87%
Middle School participation	104%	101%	98%
High School participation	103%	98%	96%
Procurement			
Purchase orders processed	19,781	17,147	20,233
Dollar value of purchase orders	\$83,605,507	\$58,533,053	\$91,352,367
Average dollar per purchase order	\$4,226	\$3,414	\$4,515
Requests for Proposals			
Newly Issued and/or Awarded	25	38	17
Requests for Extension	52	36	53
Non-Awarded	9	5	5
Sealed bids			
Newly Issued and/or Awarded	72	108	79
Requests for Extensions	45	30	42
Non-Awarded	9	12	12
Quotes			
Newly Issued and/or Awarded	61	50	58
Requests for Extensions	45	27	30
Non-Awarded	16	11	7
Procurement cards	863	658	671
Dollar value of procurement card purchases	\$7,066,275	\$7,884,671	\$8,640,629
Total number of procurement card transactions	56,408	37,536	39,968
Average dollar per purchase	\$125	\$210	\$216
Internal Audit			
Elementary School audits	21	18	11
Middle School audits	10	3	6
High School audits	11	4	3
Special School audits	1	N/A	N/A
Operational audits/projects	39	47	36



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POLICIES & PROCEDURES

The document presents selected District fiscal management policies and major financial administrative rules



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FISCAL MANAGEMENT GOALS AND OBJECTIVES

(Policy Index DA)

The Cobb County Board of Education (Board) recognizes that effective, efficient fiscal management and strategic and equitable allocation of all resources available to the Cobb County School District (District) are required to maximize the academic achievement of every student in the District.

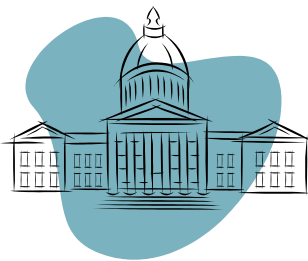
A. ROLE OF THE BOARD OF EDUCATION:

As trustee of local, state and federal funds allocated for use in public education, the Board will be vigilant in fulfilling its responsibility to see that these funds are allocated in ways that maximize the academic achievement of every student in the District. The Board's fiscal operations and management will ensure that education remains central and that fiscal matters are ancillary and contribute to the educational program.

B. DISTRICT FISCAL MANAGEMENT GOALS:

In the District's fiscal management, the Board seeks to achieve the following goals:

1. To engage in thorough advance planning and forecasting, with broad-based staff and community involvement, in order to develop budgets and guide expenditures so as to maximize the academic achievement for the allocated resources;
2. To establish levels of funding which will provide high quality education for the District's students;
3. To use the best available techniques for budget development and management;
4. To provide timely and appropriate information to all staff with fiscal management responsibilities; and
5. To establish high quality procedures for accounting, reporting, business, purchasing and delivery, payroll, payment of vendors and contractors, and all other areas of fiscal management responsible for the efficient management and use of resources.



PLANNING, PROGRAMMING, BUDGETING SYSTEM
(Policy Index DB)

The Cobb County Board of Education (Board) shall annually adopt a budget according to the laws of the State of Georgia and the regulations of the State Board of Education. The budget shall be adopted at a public meeting of the Board.

Furthermore, the Board expects the Superintendent to assure that the Cobb County School District (District) maintains a multi-year financial plan and to establish financial guidelines and procedures that:

- Protect the District's fiscal soundness; and
- Support the fulfillment of the District's priorities.

A. FINANCIAL PLANNING:

1. Financial planning for any fiscal year or the remaining part of any fiscal year will:
 - a. Clearly and directly support the District's priorities as established in the District Strategic Plan, in response to student achievement data, and by Board Policy DA (Fiscal Management Goals and Objectives);
 - b. Insure the District's fiscal soundness;
 - c. Support the fulfillment of the District's multi-year financial plan;
 - d. Fulfill the requirements of Board Policy DI (Accounting and Reporting);
 - e. Contain sufficient information to enable credible projections of revenues and expenses;
 - f. Disclose planning assumptions for the General Fund;

2. Multi-Year Financial Plan:

The multi-year financial plan shall:

- a. Include a minimum of a five-year forecast of revenues and expenses;
- b. Include a total projected obligation and cost of multi-year programs; and
- c. Be updated whenever necessary and:
 - (1) Whenever significant change occurs in projected revenues or expenses; and
 - (2) No less than annually.

B. BUDGETING:

1. General Provisions:

The General Fund annual operation budget shall:

- a. Include no items as recurring General Fund expenditures which are funded with non-recurring revenue;
- b. Treat adjustments approved during the fiscal year as non-recurring expenditures;
- c. Calculate the best estimate of the financial condition of the General Fund in subsequent years;
- d. Disclose any recurring expenditures in funds other than the General Fund that are funded from non-recurring project funds; and
- e. Stipulate the number of positions by Division and classification for the three prior years in a comparative format.

2. Process:

- a. The District will utilize an annual budgeting process that includes:
 - (1) A credible projection of revenues and expenses;
 - (2) Separation of capital and operational items;

PLANNING, PROGRAMMING, BUDGETING SYSTEM (continued)

- (3) Cash flow;
 - (4) Disclosure of planning assumptions upon which District leadership based its planning;
 - (5) Total projected obligation and cost of new and proposed multi-year programs; and
 - (6) Annual and remaining obligation and cost of existing multi-year programs.
 - b. Each February, as part of the budget adoption process, the Superintendent will present to the Board of Education and make public those budget items pre-approved the Board from specific approval in the spending authority of the Superintendent. (see Board Policy DI ([Accounting and Reporting])).
 - c. The District shall not create long-term obligations of employment, compensation, or benefits for employees, consultants, contract workers or volunteers, that extend beyond reliable revenue projections.
 - d. The District shall not treat Board approved budget adjustments during the fiscal year as carry-overs to be included in the initial budget amount for the subsequent fiscal year. Rather, the subsequent fiscal year budget process shall:
 - (1) Identify both the original amount included in the current year budget and the amount of any adjustment approved by the Board during the current fiscal year; and
 - (2) Identify adjustments needed for recurring expenses as budget enhancements in the subsequent fiscal year budget process.
- 3. Public Notice:**
- a. **Advertisement:**

The Board shall advertise at least one time in a newspaper of general circulation in Cobb County the proposed budget for each fiscal year. The advertisement shall be made prior to the meeting of the Board of Education at which the District budget for the fiscal year is to be finally adopted and shall follow the form required by the State Board of Education.
 - b. **Hearings:**

Before the budget is officially adopted the Board shall hold a public hearing to explain the proposed budget and invite questions and discussion from the administration and public relative to the budget.
- 4. Millage Rate:**
- a. The Board shall annually recommend to the County Commissioners the tax millage for the county to be collected for school purposes only and in compliance with Article 8, Section 6, Paragraph I(a), of the Georgia Constitution which provides that the millage rate shall not be greater than 20 mills.
 - b. The District's annual budget shall limit operating expenses to an amount no greater than the revenues it projects to be generated by a property tax rate no greater than 20 mills.

LOCAL TAX REVENUES (Policy Index DFA)

Tax Allocation Districts

The Georgia Redevelopment Powers Law, O.C.G.A. § 36-44-1, et seq., provides means for the redevelopment of economically and socially depressed areas through the creation of tax allocation districts by political subdivisions. O.C.G.A. § 36-44-8. The creation of a tax allocation district (TAD) permits the use of actual or anticipated increase in ad valorem tax revenues resulting from redevelopment activities to fund activities in furtherance of that redevelopment. Implicit in this financing method (which involves a commitment of public resources to what are generally private endeavors) is the expectation that but for the infusion of the public commitment, the increased property tax revenue would not occur.

Typically, a large proportion of the total tax millage rate for a county is levied for county school district purposes. The Georgia Constitution and the Redevelopment Powers Law provides that the school district component of tax revenue can be included in the computation of tax allocation increments if the board of education consents to such inclusion by resolution duly adopted by the board.

The Cobb County Board of Education (Board) has a fiduciary obligation of the highest order to ensure that the Cobb County School District (District) component of ad valorem property tax levies is used in a manner that is clearly and convincingly beneficial to the District and its students. This Statement of Policy is intended to permit the District to support appropriate redevelopment under the Redevelopment Powers Law without detriment to the constitutional mission of education.

A. GENERAL PROVISIONS:

The Board shall:

1. Carefully and fully consider all applications for participation in a tax allocation district (TAD) requiring consent of the Board under O.C.G.A. § 36-44-9(c);
2. Not consent to the creation of a (TAD) unless, following careful review of the application, the evidence is clear and convincing that:
 - a. The redevelopment activities described in the redevelopment plan will occur;
 - b. But for the use of TAD financing, the redevelopment activity and tax increment would not occur; and
 - c. The redevelopment activities will provide benefits to the District commensurate with the dedication of the District component of the tax increment ("district benefit").
3. "District benefit" shall mean additional revenues resulting from a TAD that would otherwise be received by the District (with or without regard to the existence of the TAD) are ultimately received or restored to the District within a time and under terms and conditions set forth in the consent documents or, if not, such other benefits as would warrant any deferral or adjustment of receipt of increased tax revenues resulting from the TAD;
4. Look with significantly greater favor upon applications for consent that involve specific projects, defined as projects with detailed descriptions, including information as to the:
 - a. Identity of the project redevelopment participants;

LOCAL TAX REVENUES (continued)

- b. Affected real property;
 - c. Property improvements;
 - d. Redevelopment costs;
 - e. Method of financing;
 - f. Nature and status of participation and financing commitments; and
 - g. Such other information as may be required by the Board.
5. Applications that do not involve specific projects as described above shall not be approved unless the following criteria are clearly satisfied:
- a. The characteristics of the proposed district are such that the proposed described redevelopment offers unique opportunities for assured substantial increases in the assessed value of the proposed TAD;
 - b. Financial projections are detailed and supported by documented information, reliable models, and analysis from sources with recognized expertise;
 - c. There are identified special benefits, direct or indirect, for the District beyond those projected as resulting solely from the increase in assessed value of the property in the TAD;
 - d. There are sound reasons why designation of a TAD and Board consent cannot await the creation of specific projects;
 - e. The projected time frames for milestones for the redevelopment are of such length and sufficiently credible as to minimize risk to District interests;
 - f. There are safeguards in place to:
 - (1) Assure the opportunity for Board scrutiny and involvement in decisions as the redevelopment occurs, including, at a minimum, the opportunity to approve specific projects; and
 - (2) Protect the use of the Board share of accumulated tax increments pending use for redevelopment costs.

B. PROCEDURES:

1. The Board adopts and incorporates the current TAD Policy and Guidelines adopted by the Cobb County Board of Commissioners to the extent applicable, except as provided herein.
2. Applicants seeking the Board's consent to a TAD shall:
 - a. Provide the District with two copies of all materials submitted to the Cobb County government (including the required Redevelopment Plan) at the time of that submission;
 - b. Submit a completed Application for School Board Consent to a Tax Allocation District (Application) in a form prescribed by the District; and
 - c. Provide such other information required by the District.
3. Applications for Board consent shall be submitted no later than August 1 of the year prior to the year in which the proposed TAD is to take effect. This requirement may be waived by the Board for good cause shown.
4. Applicants shall be responsible for all costs and fees associated with the review of the application. Payment shall be made before the application is filed and shall be nonrefundable.
5. Any conditions to Board consent to a TAD shall be included in a binding intergovernmental agreement or other contract containing terms sufficient to carry out this Policy.

ACCOUNTING AND REPORTING

(Policy Index DI)

The Board of Education (Board) expects the Superintendent to assure that the Cobb County School District (District) establishes financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board Policy BD (Planning, Programming, Budgeting System).

A. PERSONNEL BUDGET:

1. To protect the mutual trust between the Board of Education, the Superintendent, and employees of the District, the Superintendent shall, in Executive Session provided that this action does not attempt to violate any provision of the Georgia Open Meetings Act, discuss all personnel budget issues including any proposed changes to the compensation/structure including proposed bonuses, pay increases, and the addition or deletion of employee groups.
2. In considering the implementation of specific personnel options (for instance the adequate staffing of a leadership academy, offering an enriched staff development program, or other improvements), the Superintendent must:
 - (a) Disclose to the Board the potential financial and programmatic impact of such actions;
 - (b) Identify other initiatives, including reaching target reserve levels, that may be jeopardized as a result of funding proposed personnel issues.
 - (c) Require specific Board action to hire in excess of those positions provided in the budget.

B. LOANS:

1. District Borrowing:

- a. The District may incur indebtedness only when approved by the Board and then only in an amount specifically approved by the Board.
- b. **Procedures:**
 - (1) The Board, as it deems necessary, may vote a resolution authorizing the borrowing of money for District purposes. The aggregate amount of all such loans outstanding at any one time shall not exceed 75% of the total income of the Board from taxes collected by the Board in the preceding year.
 - (2) The resolution authorizing the borrowing of funds shall, as a minimum, state:
 - (a) The amount to be borrowed;
 - (b) The length of time it is to be used;
 - (c) The rate of interest to be paid;
 - (d) The purpose for which it is borrowed; and
 - (e) The institution from which it is to be borrowed.
 - (3) Such loans shall be payable on or before December 31 of each year.
 - (4) The Board Chair and Superintendent shall execute the note(s) for money that is authorized to be borrowed under the resolution passed by the Board (Board Policy BBA [Board Officers]) and Board Policy ABB [Board Powers and Duties]).

2. Loans to Schools:

a. Eligibility:

ACCOUNTING AND REPORTING (continued)

Before a loan can be made to a school, the school must meet the following "educational purpose" requirements:

- (1) Purpose of the loan must be to support a program that is part of the educational curriculum;
- (2) Students must receive instruction in the program specified for the loan during school hours; and
- (3) Students must receive credit toward graduation for participation in the program specified for the loan.

b. Guidelines:

The following guidelines shall apply to loans:

- (1) Loans will be used for the purpose of assisting the program specified;
- (2) The maximum loan to a local school will not exceed \$50,000; and
- (3) Loans will be repaid within five years with one-fifth of the loan due on each anniversary of the loan date.

3. Loans to Organizations other than Schools:

The Board may not authorize a loan of District funds to private organizations, such as Booster Clubs, PTAs, or other school support organizations (Administrative Rule KG-R [Use of School Facilities]).

C. FUND BALANCE:

1. In accordance with the governmental accounting standard, GASB Statement 54, the Board recognizes the following five categories of fund balance for financial reporting purposes:
 - a) *Non-spendable Fund Balance* – non-cash assets such as inventories or prepaid items.
 - b) *Restricted Fund Balance* – funds legally restricted for specific purposes, such as grant funds.
 - c) *Committed Fund Balance* – amounts that can only be used for specific purposes pursuant to a formal vote of the Board.
 - d) *Assigned Fund Balance* – amounts intended by the Board for specific purposes. The Board can choose to delegate this authority.
 - e) *Unassigned Fund Balance* – residual spendable fund balance after subtracting all above amounts.
2. Committed Fund Balance. The Board of Education, as the government's highest level of decision-making authority, may commit fund balance by a formal vote prior to the government's fiscal year-end for that fiscal year. Future modification or rescission of committed funds must likewise be accomplished by a formal vote of the Board prior to fiscal year-end.
3. Assigned Fund Balance. The Board expressly delegates to the Superintendent, through the Chief Financial Officer, the authority under this policy to assign funds for particular purposes.
4. Spending Prioritizations:
 - a) When an expenditure is incurred that would qualify for payment with either restricted or unrestricted funds, it will be paid from restricted funds.
 - b) When an expenditure is incurred that qualifies for payment from either of the three unrestricted fund balance categories, it will be applied in the following order: 1) Committed, 2) Assigned, and 3) Unassigned.

ACCOUNTING AND REPORTING (continued)

5. The Board will strive to maintain a minimum unassigned general fund balance less encumbrances equivalent to a range of 30 to 55 days of annual expenditures unless this is unfeasible due to circumstances beyond its control such as:
 - a) A substantial decrease in the county property tax digest,
 - b) A substantial decrease in State funding,
 - c) An unanticipated fiscal necessity.
6. Pursuant to the requirements of Accounting Statement 54 of the Governmental Accounting Standards Board (GASB), the Board hereby commits substantially all of the revenue received by the following Special Revenue funds to be used exclusively for each respective program's operating expenditures.

Special Revenue	Committed Revenue Source
Donations	Donations by individuals or organizations to benefit school programs
After School Program	Attendance and registration fees of After School Program (ASP)
Performing Arts	Voluntary student contributions to fund Performing Arts Program
Tuition School	User tuition charges
Facility Use	User rental fees
Adult High School	User tuition/GED fees
Public Safety	Student Parking Permit Fees
Artists at School	Donations to fund artist workshops at local schools
Local Schools	Funds earned or donated at local schools are to be used by local principals to benefit students and faculty subject to District policy.

D. FINANCIAL PRACTICES:

1. On-time Payments:

The District shall:

- a. Settle payroll and debts in a timely manner;
- b. File accurate and on-time tax and other government ordered payments and financial filings.
- c. Not acquire real property for investment purposes; and
- d. Aggressively pursue receivables after a reasonable grace period.

2. Procedures:

The procedures developed and implemented by the Superintendent or designee shall:

- a. Provide for the consistent accountability of all District funds;
- b. Require that District personnel have itemized receipts for cash purchases and that other purchases be supported by purchase orders or contracts with payment made only upon receipt of original invoices;
- c. Require that District personnel not collect funds from students for expenditures that are included in the District budget;

ACCOUNTING AND REPORTING (continued)

- d. Require District personnel to maintain a clear audit trail from receipt of funds to disbursement of funds;
- e. Provide for an annual audit of student activity funds by either an internal or external auditor;
- f. Account for the disposition of surpluses or deficits from completed projects; and
- g. Provide for an annual audit of all District funds and the payment of costs for external auditors from the funds being audited.

3. **Line Items Transfers:**

The Superintendent will request Board approval of all budget transfers in accordance with state budgeting amendment procedures. To implement these budgeting procedures the Superintendent and staff will develop, review and maintain up-to-date Financial Services Regulations governing budget transfers of all District funds to ensure good fiscal responsibility.

4. **Investment of District Funds:**

Effective cash management is recognized as essential to good fiscal management. The extent to which the cash manager can obtain investment returns on funds not immediately required can provide additional needed financial resources. This requires that investments be well founded and uncompromisingly applied in legal, vendor, and administrative aspects.

a. **Depositories:**

All District central funds shall be deposited to the credit of the District. The bank depository for the District's daily operating central funds will be selected through standard bidding procedures and approved by the Board Chair.

b. **Investment Authority:**

- (1) The Board delegates the authority to invest the District's idle funds to the Chief Financial Officer (CFO) or designee;
- (2) The CFO or designee:
 - (a) Has the authority to sign all paperwork required by investment or banking institutions to open investment accounts unless additional signatures are required; and
 - (b) Will provide a quarterly investment report to the Board.

c. **Guidelines:**

- (1) The District will emphasize the preservation of investment principal and conform with Federal and State legal requirements.
- (2) The financial administration will maintain sufficient liquidity to meet funding needs.
- (3) Investments will be diversified to avoid incurring unreasonable risks regarding specific investments or individual banks.
- (4) Investments will be made that will attain the best market rate of return considering liquidity based on projected expenditure needs.

E. **PROCUREMENT PRACTICES:**

1. **Purchasing:**

a. **General Provisions:**

The Board expects the Superintendent and his/her staff to establish procedures for the procurement of supplies, equipment and services for the District that complies with generally accepted purchasing principles, District procedures and

ACCOUNTING AND REPORTING (continued)

Georgia Department of Education Rules, Georgia laws and federal laws. Specifically, the District shall make purchases that are consistent with the purchasing principles of:

- (1) Acceptable quality at lowest price;
- (2) Transparency in use of public funds;
- (3) Protection against conflict of interest;
- (4) Maximization of competition;
- (5) Equal and fair competition; and
- (6) Legal/regulatory compliance.

b. Solicitation Process:

The Superintendent or designee shall set solicitation dates and opening time according to District procedures and State rules. The District shall be represented by appropriate staff members at all bid openings including at least one representative from Procurement Services. The Procurement Services staff member representing the District shall call the time for receiving solicitation responses closed at the time specified in the solicitation document(s). Solicitation responses will not be accepted after the time specified in the solicitation document has been called.

2. Board Approval:

a. Individual Purchases/Expenditures:

Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 annually except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process (see Board Policy DB [Planning, Programming, Budgeting System]).

b. Aggregate Purchases/Expenditures:

(1) Defined:

The term “aggregate expenditures” means the sum total of all expenditures for the same product or service over the course of the fiscal year

(2) Required Approval:

Specific Board approval shall be required for all, whether or not included in the Board-adopted budget, purchases/expenditures when the annual aggregate becomes greater than \$200,000 except for those purchases/expenditures specifically pre-approved by the Board. The Board may change its list of items pre-approved by the Board at any time and shall review the list each February as part of the annual budget adoption process.

c. Contracts:

Contracts are subject to the competitive solicitation process if the total expenditure or anticipated aggregate expenditure is \$10,000 or more and an Exception to Full and Open Competition as defined in the District Purchasing Regulations does not apply.

(1) Construction Contract Approval:

All District generated contracts for construction or services require the following approval:

- (a) Construction contracts in the amount of \$25,000 or less shall be approved by the Superintendent or appropriate Division head and executed by the Superintendent or designee;

ACCOUNTING AND REPORTING (continued)

- (b) Construction contracts in the amount of \$25,001 to \$200,000 will be approved by Coordination Record and executed by the Superintendent or designee;
- (c) Construction contracts in excess of \$200,000 will be recommended by the Superintendent and approved by the Board of Education. Superintendent or designee to execute contract.

(2) Performance Contracts/Contracted Services:

- (a) Performance Contracts/ Contracted Services less than \$10,000 shall be approved by a Senior Staff member or designee;
- (b) Performance Contracts/ Contracted Services in the amount of \$10,000 to \$200,000 shall be approved by a Senior Staff member and the Superintendent;
- (c) Performance Contracts/ Contracted Services greater than \$200,000 shall be approved by the Board of Education.

(3) Legal Review/Signatures:

Legal review and signing of contracts shall be in compliance with the provisions of Board Policy ABB (Board Powers and Duties).

d. Vendor Evaluation:

Vendor performance, including those vendors providing contracted services, will be routinely evaluated using procedures outlined in District Procurement Regulations.

F. BOARD OF EDUCATION REPORTS:

1. The Superintendent or designee shall provide the Board quarterly reports of the financial activities of the District.
2. The Superintendent or designee shall notify the Board of the following:
 - a. Expenditures greater than \$100,000; and
 - b. Budget line item increases of both 20% or more and at least \$100,000.



PUBLIC INFORMATION PROGRAM
(Policy Index KB)

With respect to the community, the Cobb County Board of Education (Board) expects the Superintendent to actively encourage input and engagement, especially with parties that are directly affected by Cobb County School District (District) operations.

Accordingly, without limiting the above, the Superintendent shall establish procedures to:

1. Be responsive, whether directly or through appropriate staff, in timely communications with parents/guardians.
2. Utilize personal communications.
3. Seek evaluative feedback from persons directly affected by (District) operations.
4. Seek input from parents/guardians into major changes in District operation.
5. Inform parents/guardians about major changes in the District. This includes:
 - a. Programmatic changes; and
 - b. Notification of owners of property contiguous to the involved District property that the Board has approved an outside facility construction project for said property. The notice shall be by certified and first class mail and shall be mailed at least five days prior to the start of the actual construction project. Projects requiring notice include, but are not limited to, the following:
 - (1) Building additions;
 - (2) Telecommunications facilities/Cellular towers (See Administrative Rule FJA [Construction of/Improvements to Facilities on District Property by Community Organizations or Individuals]);
 - (3) Property-line fencing;
 - (4) Parking lot changes;
 - (5) Retention ponds; and
 - (6) Re-roofing.
6. Establish and maintain processes to engage, and a variety of opportunities to involve, citizens in the education of Cobb County children.
7. Encourage the parents and guardians of students attending District schools to actively participate in their respective school's PTA/PTSA.
8. Promote the visibility of the Board when representing the District at external functions and with elected leaders on political issues.

GRANTS
(District Administrative Rules DFF-R)

RATIONALE/OBJECTIVE:

The Cobb County School District (District) seeks to maximize its sources of revenue for the benefit of students, employees and taxpayers.

RULE:

The District recognizes and appreciates that organizations and/or individuals may wish to award grants, contribute gifts, make donations or provide sponsorships to the schools in the District. The system reserves the right to determine if the grant, gift, donation, or sponsorship is appropriate and may reject those it deems inappropriate or unsuitable.

A. General Provisions:

To be acceptable, a grant, gift, donation, or sponsorship must:

1. Have a purpose consistent with the beliefs/philosophy of the school system;
2. Not bring undesirable or hidden costs to the school system;
3. Place no undesirable restrictions on the Board;
4. Not be inappropriate or harmful to the best education of students;
5. Not imply endorsement of any business or product or belief; and
6. Not be in conflict with any Board Policy, Administrative Rule, state law, or District financial procedures.

B. Grant Application:

The District, including schools and District divisions, are encouraged to apply for competitive grant funding from sources including local, state, and federal government as well as non-governmental agencies and organizations. For the purpose of this Rule, competitive grants are defined as those grants that are awarded through an application process in which multiple grant applications are solicited through a grants notice or request for proposal.

1. Office of Grants Administration:

Employees considering applying for a grant in the amount of \$10,000 or more should first contact the District's Office of Grants Administration for guidance and to insure compliance with Administrative Rules related to the approval process;

2. Required Compliance:

- a. The District shall comply with all local, state and federal rules and regulations concerning these grant programs;
- b. All grants applied for shall comply with Board of Education (Board) Policy, District Administrative Rules and District procedures including but not limited to the following:
 - (1) Board Policy SD-5 (Financial Planning and Budgeting);
 - (2) Board Policy SD-6 (Fiscal Accounting and Reporting);
 - (3) Board Policy SD-8 (Asset Protection);
 - (4) Board Policy SD-10 (Community and Communication Involvement);
 - (5) Administrative Rule GBCD (Dual Pay);
 - (6) Administrative Rule GCQA (Reduction in Force)
 - (7) Administrative Rule FJA (Construction of/Improvements to Facilities on District Property by Community Organizations or Individuals)

GRANTS (continued)

- c. Prior to submission of each competitive grant application with an award of \$10,000 or more, participation in basic District Policies & Procedures for Grants training must be completed by the local school staff and any participating Central Office Staff.

C. District Approval:

1. Administrative:

- a. Grant applications in the amount of \$10,000 or more:
Prior to submission, all grant applications in the amount of \$10,000 or more shall have the approval of:
 - (1) The applicant's principal, department head and/or division head;
 - (2) Other District office personnel as appropriate;
 - (3) The Office of Accountability;
 - (4) The Senior Staff and/or Superintendent.
- b. Grant applications in an amount under \$10,000:
All grant applications in an amount under \$10,000 shall have the approval of the local school principal.
- c. Grant Applications that require a contract (see Section D below):
Prior to submission, all grant applications of any amount that require a contract shall have the approval of:
 - (1) The applicant's principal, department head and/or division head;
 - (2) Other District office personnel as appropriate;
 - (3) The Office of Accountability;
 - (4) The Senior Staff and Superintendent.

2. Board:

a. Initial:

The Superintendent and/or Board shall approve any grant that:

- (1) Requires a special appropriation from the General Fund prior to the acceptance of the grant's funding; or
- (2) Specifically requires Board approval.

b. Continuing:

In subsequent years:

- (1) These funds shall be disclosed in the District's annual budget in compliance with Board Policy SD-5 (Financial Planning and Budgeting) requirements regarding non-recurring project funds; and
- (2) The continuing acquisition of these funds shall be based on Board approval of the annual budget.

D. Legal Review:

Once a grant has been awarded, any required contract must be reviewed and approved by the Board Attorney, Superintendent and/or Board in compliance with Board Policy BBA (Board Powers and Responsibilities).

E. Matching Funds:

Any grant application which requires "Matching Funds" which are not currently budgeted must be presented to Senior Staff for review and approval. It will be the determination of the

GRANTS (continued)

Senior Staff to send the “request for matching funds” to the Board along with appropriate documentation to request the additional funds needed for the final grant approval. This final decision will be made only AFTER a pre-award has been granted by the grantor.

F. Grant, Gift and Donation Expenditures:

All grant, gift, and donation expenditures must follow District financial procedures.

G. Quarterly Report of Competitive Grants:

Quarterly reports will be submitted to the Board in the form of a written report outlining all competitive grants of more than \$10,000 received on behalf of the Cobb County School District.

AUDITS

(District Administrative Rules DID-R)

RATIONALE/OBJECTIVE:

Internal Audit is an independent appraisal function established within the Cobb County School District (District) to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

A. RESPONSIBILITIES:

Internal Audit shall:

1. Perform independent audits, examinations and investigations and report results and outcomes;
2. **Verify compliance with:**
 - a. Laws and regulations;
 - b. Board Policies;
 - c. District Administrative Rules; and
 - d. Written departmental procedures;
3. **Evaluate internal controls and seek improvements that will:**
 - a. Enhance the District's performance;
 - b. Reduce the risk of fraud and other corrupt/illegal conduct (Administrative Rule DIEA [Audits: Fraud and Other Corrupt/Illegal Conduct]); and
 - c. Increase accountability to the public.

B. AUTHORITY:

1. Scope:

All District schools, departments, programs and functions are subject to audit by Internal Audit;

2. Access:

The Chief Audit Executive and authorized representatives shall have full, free and unrestricted access to all District functions, records, property and personnel.

3. Audit Committee:

The Chief Audit Executive shall serve as one of the members of the Board of Education Audit Committee governed by Board Policy BBC (Board Committees).

FRAUD PREVENTION
(District Administrative Rules DIE-R)

RATIONALE/OBJECTIVE:

The Cobb County School District (District) has a responsibility to uphold the public trust. Internal Audit is an independent appraisal function established to document financial integrity and to promote efficiency, effectiveness and economy in District operations.

RULE:

District employees are subject to the requirements of the Georgia Code of Conduct for Educators (Administrative Rule GBU [Ethics]). In addition to the professional requirements, the District sets forth the following actions which are prohibited and guidelines for reporting their occurrence or suspected occurrence:

A. FRAUD AND OTHER CORRUPT/ILLEGAL CONDUCT:

This includes but is not limited to:

1. Any crime defined in Title 16 in the Official Code of Georgia Annotated (O.C.G.A.).
2. Inappropriate conduct or the appearance of inappropriate conduct that does not rise to the level of criminal activity including but not limited to:
 - a. Conflict of Interest;
 - b. Omissions or the failure to provide information that could affect a financial decision or cause an undue loss or expense to the District;
 - c. Other actions prohibited by the Code of Conduct for Educators.

B. NOTIFICATION:

1. Procedures:

Internal Audit shall:

- a. Be notified of any occurrence or suspected occurrence of any of the above conduct;
- b. Establish and publicize procedures for the reporting (including the ability to report anonymously) and investigating of any of the above conduct in the District.

2. Reprisals:

No action shall be taken or threatened against any employee for reporting the occurrence or suspected occurrence of any of the above conduct unless the complaint was made with the knowledge the allegation was false.

STUDENT ACTIVITIES FUNDS MANAGEMENT
(District Administrative Rules DK-R)

RATIONALE/OBJECTIVE:

The Cobb County Board of Education (Board) Policy SD-6 (Fiscal Accounting and Reporting) establishes the expectation that the Cobb County School District (District) will establish financial guidelines and procedures that comply with generally accepted accounting principles, State Department of Education rules, and District expectations established in Board Policy SD-5 (Financial Planning/Budgeting). Athletic Concession monies represent a significant source of revenue for high schools and/or their school support organizations. Board Policy SD-6 necessitates the establishment of clearly stated and understood guidelines for the consistent accountability of these funds.

RULE:

A. GATE RECEIPTS/TICKET SALES:

These guidelines apply only to athletic concession monies not athletic/special event gate receipts/ticket sales. Guidelines and procedures for athletic/special event gate receipts/ticket sales may be found in the District's Local School Accounting and Procedures Manual.

B. ATHLETIC CONCESSION MONIES:

District guidelines for the accounting and reporting of high school athletic concession monies are as follows:

1. School Receives Proceeds:

If the school is the direct recipient of the monies received from the sale of athletic concessions, the monies shall be handled in accordance with procedures specified by the Financial Services Division.

2. Booster Club Received Proceeds:

If the Principal elects to consider the concession sales as a fund raising activity for a specific booster organization, the monies shall be handled as follows:

a. Other Required Guidelines:

All activities and procedures shall be in compliance with the provisions of the following:

- (1) Administrative Rule JJE (Student Activities: Fund Raising Activities); and
- (2) Administrative Rule KJA (Relations with Booster Organizations).

b. Accounting:

All receipts must be collected and recorded in the booster organization's financial records and all concession invoices must be paid directly by the booster organization.

c. Reporting Requirements:

Reporting requirements are outlined in Administrative Rule KJA (Relations with Booster Organizations) as follows:

- (1) The booster organization's annual budget should include the projected dollar amount of anticipated athletic concessions proceeds and the planned expenditure of these funds;
- (2) Quarterly financial reports to the Principal to include actual proceeds/expenditures from athletic concessions; and
- (3) An annual financial accounting and summary report as provided in the booster organization's constitution.

BUDGET DEVELOPMENT PROCESS

Board of Education sets District Goals and Priorities.

Superintendent and Executive Cabinet review proposed budget procedures.

School Administration develops subsequent year student and employee count estimates. Using these estimates, Financial Services prepares formula driven budgets for salaries, fringes and operating expenditures.

All Schools/Departments relate program needs to Division Heads.

Divisions review formula driven budgets. Divisions prepare budget improvement requests and budget reduction requests for committee review.

Budget Administrator Committee reviews budget and available resources and recommends a preliminary tentative balanced budget.

Board of Education reviews budget and adopts a tentative balanced budget.

Public hearing is held.

Board of Education approves final budget.

State Board of Education approves the Final Official Budget.

BUDGET ADJUSTMENT PROCEDURE

Guidelines

The chief administrator of each department is responsible for the initiation of a budget adjustment. A budget adjustment is always required when a department head desires to deviate from the original board approved budget. All changes to non-allocated salary accounts and division reorganizations must have a budget adjustment approved prior to actual implementation in Human Resources and Payroll. Each budget administrator is responsible for being knowledgeable about his or her assigned accounts and for the management of his or her assigned accounts. Budget administrators CANNOT exceed any of their budgets. The State of Georgia does not permit deficit budgets. Additionally, strict QBE requirements necessitate timely budget adjustments so that account expenditures may be properly monitored for QBE compliance.

Budget Appropriation Units

In the financial accounting system and the budget database, accounts are in groups called appropriation units. Administrators and principals have flexibility to spend their funds in various accounts. A budgeted amount is often loaded to *Supplies 6101*; however, actual expenditures will be expended from other accounts. As long as the entire appropriation unit is within budget limits, the system will accept additional expenditures to non-budgeted or *zero budget accounts*. For example:

<u>Charge Code</u>	<u>APRs</u>	<u>Object Name</u>	<u>Budget</u>	<u>Expended</u>	<u>Encumbered</u>	<u>Avail Bal</u>
	<u>Unit</u>					
0100-H30-1101-1041-6101	ISZ	Supplies	500	200	15	285
0100-H30-1101-1041-6121	ISZ	Software	0	75	43	-118
0100-H30-1101-1041-6151	ISZ	Expend Equip	<u>0</u>	<u>95</u>	<u>52</u>	<u>-147</u>
Appropriation Unit Total			500	370	110	20

In this example, the Appropriation Unit has \$20 remaining while the Software and Expendable Equipment accounts appear to be over-budget.

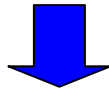
Some accounts are subsidizing other accounts within this appropriation unit because a zero budget is utilized. A budget administrator may choose to set up zero budgets within their appropriation unit to purchase items that were previously not budgeted. If a zero budget is desired, the Principal or Administrator should contact Budget Services to request that a zero budget be set up for a particular account.



STEPS NECESSARY TO PROCESS A BUDGET ADJUSTMENT

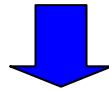
Initiator/Chief Administrator

A Budget Adjustment Form (FS127-A) must be filled out completely and accurately. The Budget Adjustment must be typed, signed and dated in blue ink (to denote original) by the chief administrator. All Budget Adjustments must have sufficient documentation.



Budget Services

The Budget Services staff will date stamp *RECEIVED* on all incoming adjustments. They will verify all computations, account numbers and attached documentation. Budget Services will route the Budget Adjustment for appropriate approval. Adjustments to Capital Outlay funds (beginning with 03XX) are processed through Capital Projects Finance Department rather than Budget Services.



Approval Routing

Director of Budget Services or Capital Projects Finance Manager

Chief Financial Officer

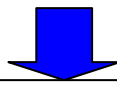
Executive Cabinet Member

Superintendent

(If budget adjustment greater than or equal to \$200,000, Superintendent approval is required)

Board

(If a General Fund account is increased or decreased from the original, Board approval is required)



Budget Services

After the formal review process is completed, the Budget Services staff will key the Budget Adjustment into the system. A confirmation copy will be returned to the initiator/chief administrator when processing is complete. Funds 03XX (Capital Outlay) are keyed by the Capital Projects Finance Department.

Note:

- A Budget Adjustment must be prepared and processed before processing any expenditures related to the adjusted accounts.
- All signatures must be in blue ink to denote original.

GENERAL GUIDELINES RELATED TO BUDGET ADJUSTMENTS

1. Non-Transferable Accounts:

Budget Adjustments containing non-transferable accounts cannot be processed without the Superintendent or designee’s approval. The following are non-transferable accounts:

<u>Account Number</u>	<u>Description</u>
1xxx	All Salary Accounts
2xxx	All Benefit Accounts
4111	Water and Sewage
5301	Telephone
6211	Natural Gas
6221	Electricity
6261	Gasoline
6411	Regular Textbooks
6412	Replacement Textbooks
7303	Vehicles
7321	Buses

2. Budget Adjustment Justification

All budget adjustments must have proper documentation to explain why money is being moved. If there is a Budget Adjustment for the transfer of funds from one account to another, there must be an explanation for the use of the funds. Budget Adjustments with improper documentation will be sent back to the originator.

3. Capital Projects

All Budget Adjustments for 03XX funds are prepared by the Capital Projects Finance Department. Any Budget Adjustment necessary as a result of a purchase order or a change order to a capital project must accompany the order document for approval. No encumbrances or expenditures will be processed until a Budget Adjustment has been approved and signed by all appropriate administrators.

4. Grant Budget Adjustments

All grants are the responsibility of the grant administrator. It is the policy of Financial Services to continue recurring grant budgets at the previous year’s dollar amount. If the grant administrator is aware of upcoming federal/state appropriation increases or decreases, it is his/her responsibility to adjust the budgets as soon as possible. These preliminary budgets are ESTIMATES only. The grant administrator is responsible for adjusting these budget estimates to the current year grant approved amounts for revenue and expenditures as soon as the approved amounts are ascertained. A written, formal, signed approval letter acquired by the grant administrator is required from the granting agency as part of the grant’s documentation prior to budgeting and spending of the funds. The grant administrator should be in constant contact with the grant agency to ensure all rules and procedures relating to the grant are followed. The grant administrator is required to be proactive to ascertain the current grant procedures and current approved grant amounts. The grant administrator is responsible for budget over-expenditures and under-expenditures. Before a grant application is submitted to the Board or State/Agency, the grant administrator is required to provide a copy of the grant for review by the Budget Office and Grant Accountant. This assures proper account coding and information.

BUDGET ADJUSTMENT SIGN-OFF PROCEDURES

All Budget Adjustments must be signed in blue ink and dated by the initiator, and/or chief administrator(s) of the account. In addition, the adjustment may require additional sign-off if it meets any of the criteria that fall under the responsibility of the following individuals:

Director of Budget Services:

- **Internal Adjustments**
 - Corrections and transfers for the purpose of accounting requirements compliance.
 - Approved budget appropriations requiring reallocation to a detailed level (such as the local school allocations).
 - Carryover Budgets – Fund Balance adjustments necessary to carry-over previously approved funding into a new fiscal year.

Agency/Department Administrators (Chief Administrators) & Principals:

- All Budget Adjustments under respective areas of supervision.

Chief Financial Officer:

- All Budget Adjustments.

Executive Cabinet Members:

- All Budget Adjustments under respective areas of supervision.

Superintendent or Designee:

- All Budget Adjustments greater than or equal to \$200,000.

Board of Education:

- General Fund accounts that increase/decrease from the original Board approved budget.

Note:

- *Budget Adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.*

CAPITAL PROJECTS/SPLOST BUDGET ADJUSTMENTS SIGN-OFF PROCEDURES



Capital Projects/SPLOST related Budget Adjustments are coordinated by the Capital Projects department in Financial Services. The adjustment will require additional sign-off under the criteria stated below. The stated requirements are considered the minimal requirements. Additional signatures may be required at the direction of the Chief Financial Officer.

Director of Program Management & Accountability:

- All SPLOST budget adjustments.

Director of Project Services:

- All budget adjustments requested by Project Services.

Director of Construction:

- All County-Wide Building Fund adjustments and all budget adjustments related to Construction Services.

Capital Projects Finance Manager:

- All budget adjustments.

Chief Administrative Officer

- All budget adjustments.

Chief Financial Officer or Director of Disbursement Services:

- All budget adjustments.

Chief Technology Officer:

- All technology initiative adjustments.

Superintendent/Designee

- All budget adjustments from Fund Contingency greater than \$200,000 and all revenue adjustments greater than \$200,000.

Note:

- *Budget adjustments for all funds need to be reported to the Board if the transferred line item is greater than 20% of the total and/or the adjustment amount is over \$100,000.*

STRATEGIC PLANS



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DISTRICT VISION, MISSION AND GOALS (Major Goals and Objectives)

A. DISTRICT EXPECTATION:

The Cobb County School District (District) acknowledges that an effective district reaches its full potential only when it knows and meets the needs of its students and operates based on a mission and vision, supported by meaningful, concrete goals, developed and shared by its stakeholders.

B. DISTRICT PRACTICE:

The core values, beliefs, vision, mission, and goals of the District shall be reviewed annually as the initial step in the budget development process for the succeeding school year.

C. CORE VALUES

- Achievement – aspiring to the highest level of excellence
- Integrity – demonstrating honesty, consistency, taking responsibility for action, being worthy of trust
- Creativity/Innovation – supporting flexibility, adaptability in keeping up with changes in education and technology
- Accountability – taking responsibility for actions, outcomes, and expectations

D. BELIEFS

- We believe successful schools are a foundation of community stability, growth, and prosperity.
- We believe family and community engagement is critical to student and district success.
- We believe in a constant and purposeful focus on what is best for students.
- We believe creativity and innovation are encouraged and embraced by all stakeholders.
- We believe in cultivating a positive environment where students are provided pathways for success.

E. VISION

Empowering Dreams for the Future.

F. MISSION

Creating and supporting pathways for success.

G. GOALS

- Vary learning experiences to increase success in career paths.
- Differentiate resources for areas/schools based on needs.
- Develop stakeholder involvement to promote student success.
- Recruit, hire, support, and retain employees for the highest levels of excellence.





COBB COUNTY
SCHOOL DISTRICT

Keys
to a
World
Class
School
System

Providing a World Class Education In Cobb County Schools

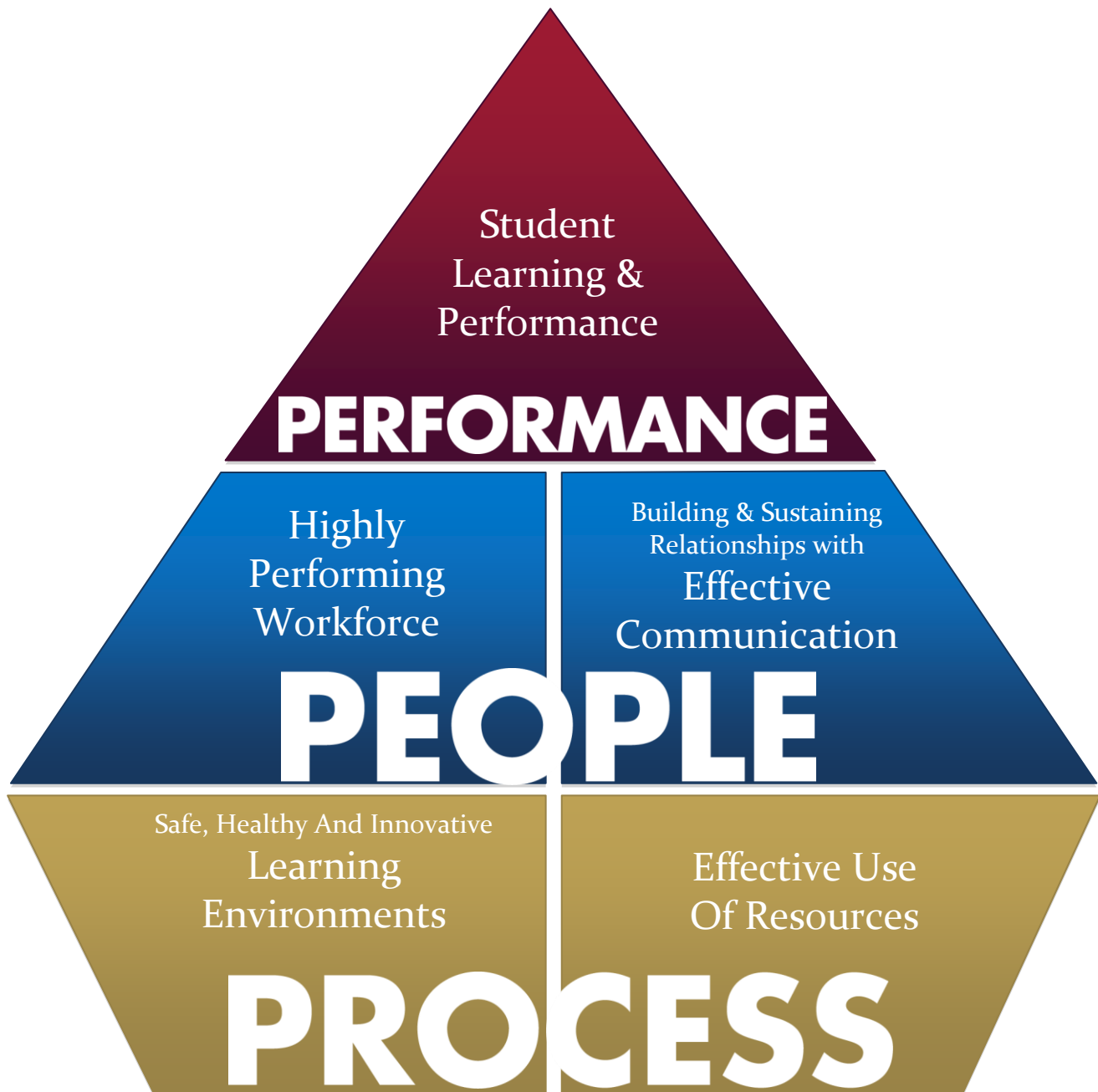
*A Plan for a Renewed Focus and
Commitment to Excellence*

Adopted June 10, 2009

Strategic Plan Overview

The improved performance of all students and district alignment to support that performance is guided by a strategic plan that provides overall direction to the school district and serves as the foundation for monitoring student success and district accountability. Each year, the plan is updated and will continue to evolve into an integrated management tool reflective of the Board of Education's constancy of purpose and well as the Board of Educations' innovative flexibility.

The CCSD Strategic Plan strengthens the District Focus by further delineating the goals of the Board of Education with a greater emphasis on the measurement of outcomes. This updated strategic focus places emphasis in three critical areas: process, people, and performance.



Dear Staff, Families, and Community Members:

Reinforcing our commitment toward continuous improvement, we are pleased to present the Cobb County School District's 2009-2014 Strategic Plan. Working collaboratively with stakeholders, we have gathered valuable input ensuring the plan reflects the priorities of the community.

Cobb's strategic plan provides a comprehensive accounting of the school system's performance in the areas of student achievement, stakeholder involvement, and accountability. We believe keeping these priorities in the forefront provides a clear direction. The focus is on implementing strategies and initiatives in the areas of curriculum, instruction, assessment, teacher recruitment and retention, communications and operational support.

The first step of implementing the strategic plan involves communication so all District staff and stakeholders are collectively engaged in the direction of the Cobb County School System. Additionally, we will report our progress on an annual basis to help determine how well the District meets goals, objectives and targets. Ultimately our performance will depend on how well we focused on effective partnerships, a high-quality workforce, and strong family and community involvement.

We remain committed to this shared accountability process, and through your participation the strategic plan will guide the Cobb County School District toward becoming a world-class school system.

Respectfully,

Dr. John Abraham, Board Chairman

Fred Sanderson, Superintendent

Providing a World-Class Education Means...

- The focus is on learning
- All students achieve high standards
- Instruction is engaging and rigorous
- Reading and writing are taught in all content areas
- There is a sense of belonging
- Schools and offices are inviting, welcoming, and customer oriented
- The strategic plan is accomplished by all working together

Key Strategies for Providing a World-Class Education Are...

- All decisions are based on what is best for all students
- Leadership, teaching, and learning are held to high standards
- Providing interactive, two-way communication
- Data is used to drive decisions
- Recruiting, developing, and retaining highly qualified employees
- Maintaining a commitment to effective professional learning
- Providing a safe, healthy, and orderly environment for students and employees
- A commitment to community involvement in district and school success
- Effective use of technology
- Being fiscally responsible and aligning resources to needs
- Engaging in effective management practices (clear direction, quality methods, and integrated systems).

Guiding Principles for Providing a World-Class Educational System

- **VISIONARY LEADERSHIP** – Leaders create and balance value for students and stakeholders
- **LEARNING-CENTERED EDUCATION** – Learning is focused on student needs
- **ORGANIZATIONAL AND PERSONAL LEARNING** – Focus is on continuous improvement, flexibility, and adaptation to change at all levels – organization, department, school, and personal
- **VALUES FACULTY, STAFF, AND PARTNERS** – Loyalty results from policies and practices that demonstrate commitment to the workforce and partnerships
- **ORGANIZATIONAL AGILITY** – Focus is on timely and flexible responses to the needs of students and stakeholders
- **FOCUS ON THE FUTURE** – Planning takes into account short-term and long-term needs and opportunities
- **MANAGING FOR INNOVATION** – The work environment fosters innovation to improve the organization and create value for students and stakeholders
- **MANAGEMENT BY FACT** – Decisions are data driven and based on performance measures
- **SOCIAL RESPONSIBILITY** – Public responsibility and citizenship go beyond mere compliance
- **FOCUS ON RESULTS** – Performance measures are focused on key student and organizational results
- **SYSTEMS PERSPECTIVE** – School, office, and department goals are aligned with those of the overall organization
- **QUALITY MANAGEMENT TECHNIQUES** – Best practices, focus, alignment, integration, benchmarking, benchmarks, and the plan-do-study-act process for improvement are emphasized

Mission

To provide an academically rigorous, caring and safe educational environment in partnership with families, students and the community.

Vision

All children will receive the respect, encouragement and opportunities they need to build the knowledge, skills and attitudes to be successful, contributing members of a global society.

Board of Education Academic Priorities

The strength of the strategic plan is rooted in the academic priorities of the Board of Education. These priorities serve to further define/refine the direction of the school district, establish the basis for a congruent multi-year planning strategy, and allows for clear expectations of the superintendent, central office and building level staff.

Student Achievement

- Measurable gains/growth as measured by national and state test scores
- Quality teaching and leadership
- Keep track of students through system

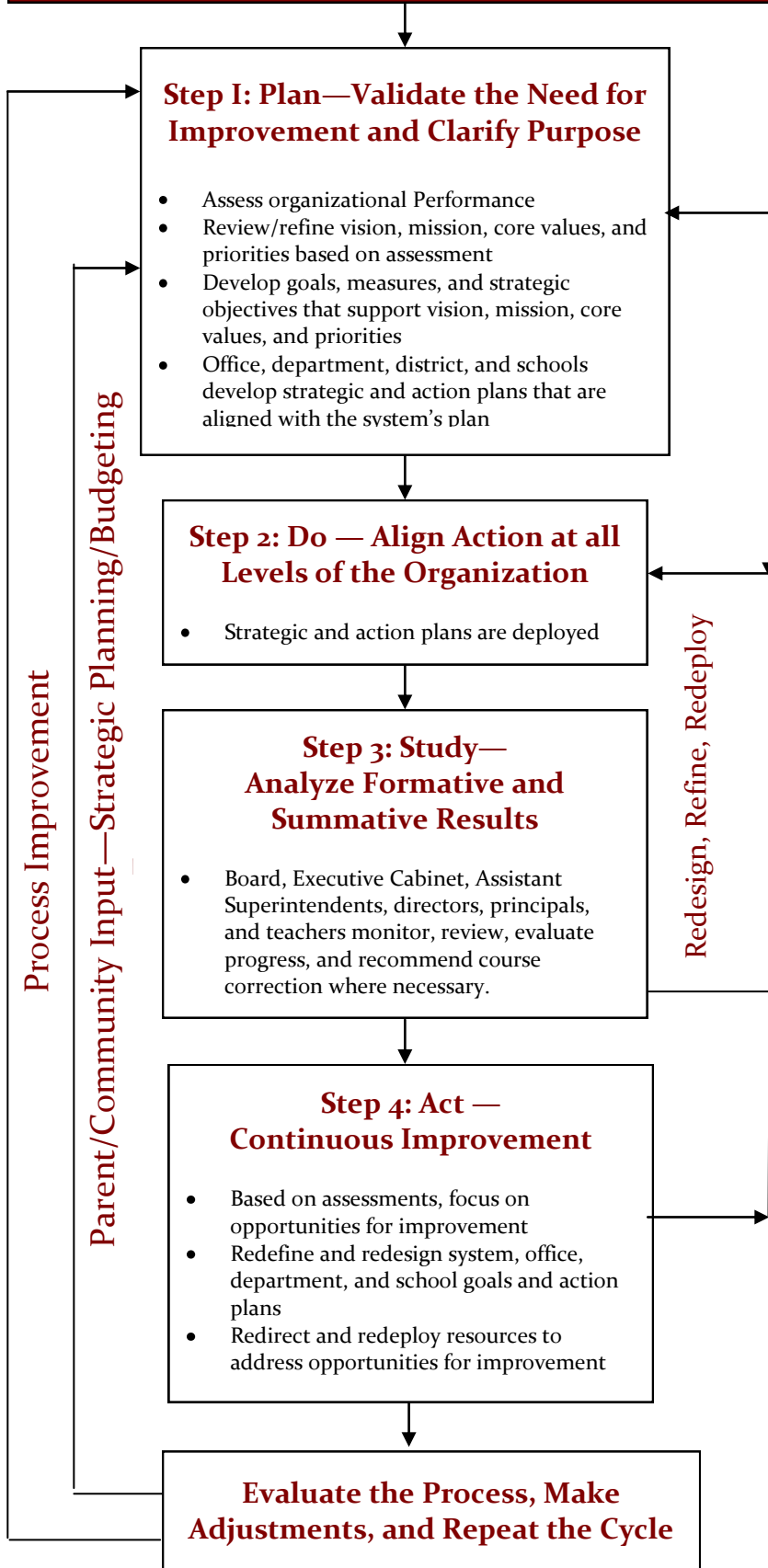
Stakeholder Involvement

- Utilize community in decision making
- Utilize resources and create sustainable partnerships
- Board member responsibility to communicate with community and local/state officials

Accountability

- Annual performance assessment of Superintendent/Service Providers/Board to include an independent evaluation
- Follow board policy
- Responsible fiscal stewardship to include SPLOST management

Strategic Planning Process





Student Learning and Performance

The continued improvement of teaching and learning in the Cobb County School District (CCSD) is the focus of the system's strategic plan. Critical to achieving the mission is the systematic and systemic monitoring of student learning and performance of every student in every school. Classroom teachers, principals, and senior leaders monitor student performance by disaggregating data by race, ethnicity, gender, disability status, English proficiency, and economically disadvantaged status. Disaggregating the data ensures that every student's needs are considered when making instructional decisions.

Goals

I. Ensure success for every student by meeting high standards of performance

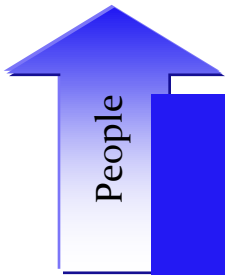
Objectives and Measures

- All schools will meet federal and state achievement standards
 - Increase in the number of schools meeting Adequate Yearly Progress (AYP) Benchmarks
 - Improvement of student performance on national tests (ITBS)
- Students will demonstrate continuous improvement on state and national indicators and performance assessment
 - Improvement on state assessments
 - Increase state writing performance at grades 5, 8 and 11
 - Improvement in students reading on-grade level at grade 3 and 6
 - Increase students taking more challenging courses
 - Increase graduation rate
 - Decrease in high school dropout rate
 - Increase in SAT/ACT participation rate and results
 - Increase the percentage of students who are work ready as indicated on the ACT WorkKeys Assessment

II. Monitor the progress and success of each student

Objectives and Measures

- Continue to design and implement the academic portal as an ongoing monitoring tool for teachers and administrators
 - Number of schools with fully functioning data teams
 - Number of reports available in the academic portal



Highly Performing Workforce

CCSD requires a highly skilled staff working to support the performance of each and every student. Core components and competencies for all employees include a commitment to students, knowledge of the job, professionalism, interpersonal skills, communication, organization, and problem solving. Recruiting and retaining highly qualified staff to meet the No Child Left Behind requirements is tantamount to district success. Professional training for all staff is coordinated and rooted in the need to support the ongoing improvement of student performance.

Goals

- I. Attract, recruit, and retain the highest quality applicants representing diverse backgrounds.

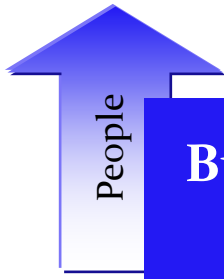
Objectives and Measures

- **Increase the percentage of highly qualified staff**
 - Percent of Highly Qualified Paraprofessionals (Title I)
 - Percent of Highly Qualified Teachers (Title I)
 - Percent of Highly Qualified Paraprofessionals (Non-Title I)
 - Percent of Highly Qualified Teachers (Non-Title I)
- **Increase the teacher retention rate**
 - Percent of Staff returning at the beginning of the school year
 - Increase in average years of experience
- **Increase the number of teachers with advanced degrees**
 - Increase percentage of teachers with advanced degrees
 - Increase the number of teachers receiving an accurate assessment of the quality of their instructional practice
- **Increase the number of qualified applicants**
 - Number of qualified teaching applicants
 - Number of qualified leadership applicants

II. Provide high-quality professional learning and training for all personnel

Objectives and Measures

- **Provide all employees with high-quality professional learning opportunities to promote individual development and improved student performance**
 - Increase the number of highly qualified teachers to 100%
 - Increase the number of highly qualified para-professionals to 100%
 - Increase the number of professional learning opportunities aligned to improve student performance
 - Insure that all staff successfully meet certification and recertification requirements as established by the Professional Standards Commission



Building and Sustaining Relationships With Effective Communication

CCSD is committed to supporting a strong and active parent community and ensuring that family engagement efforts reflect the cultural and linguistic diversity of local school communities. The school district strives to foster broad-based community involvement by constituents with a vested interest in the education of children. To build effective, meaningful, and supportive relationships with families and the community at-large, the district must create and sustain environments where parents, students, teachers, leaders, and community members feel respected, valued and where their ideas and perspectives are embraced in the decision-making process.

Goals

I. Promote a culture that fosters active family engagement

Objectives and Measures

- **Schools will provide numerous opportunities for families to become engaged in their child's academic progress and school experiences**
 - Improved participation in opportunities (PTA, school councils, committees, SIP team) for family involvement
 - Percentage of families and school staff joining PTA/PTSA
 - Increase elementary and middle school parent/teacher interaction, especially opportunities focusing on academics
 - Increase family participation at workshops (Math nights, Art Festivals) designed to improve student learning
 - Improve family volunteerism
- **Schools create a warm and welcoming environment for families**
 - Develop and implement a system to assess and improve family and community experiences when visiting schools
 - Assessing and improving school websites and newsletters ensuring they provide clear information
 - Annual survey indicates a high percentage satisfaction with the school climate (goal 100%)

II. Partner with businesses, community resources, institutions, agencies and organizations that support education

Objectives and Measures

- **The District serves as a community resource by offering its facilities, personnel, and resources to support community needs within District Policy**

- Maintain, at minimum, current number of facility use agreements
- Ensure continuous monitoring of facility usage to ensure quality and equity
- Increase results of bi-annual surveys with agencies using the District's facilities to ensure needs and goals are being met
- Increase District and School community participation
- **Community resources and relationships are used to strengthen schools, families, and student learning.**
 - Increase number of Cobb Chamber Partners in Education
 - Increase number of interagency collaborations
 - Increase number of higher education partnership/programs in schools

III. Provide clear, concise and timely communication between students, parents, staff, and community.

Objectives and Measures

- **The district and local schools have the tools and training to communicate effectively with their audiences, and do frequently**
 - Schools use available tools effectively and frequently (goal 100%)
 - Feedback from parents on annual School Climate Survey indicates a high percentage of school-to-home communication. (goal 100%)
- **Communication tools utilize technology to ensure that parents and District staff are aware of critical District priorities, programs, procedures and policies, as well as the positive accomplishments of local schools.**
 - Schools distribute Student Folder and Parent Information Guide to all parents, as indicated by signed receipts
 - Intouch calling system data indicates increase in number of schools using automated calling system to disseminate critical information
 - The District expands the use of video to inform parents, district staff, and students about programs, procedures, and policies
 - Press releases and other information are disseminated by email, and District-wide email distribution lists continue to grow in number



Safe, Healthy and Innovative Learning Environments

CCSD is committed to the continuous improvement of student performance by maintaining and enhancing safe, healthy and innovative learning environments for all students. The district will promote a climate that supports equity, diversity, and collaborative behaviors among students, teachers, leaders, parents, and community. The promotion of mutual respect between all stakeholders is key to maintaining and enhancing positive learning environments for students. The facilities and equipment used within the district will be maintained and upgraded to promote a high-quality, world-class education for all students. Student and employee safety remains vigilant.

Goals

I. Provide a safe, secure, and healthy environment for all students and staff.

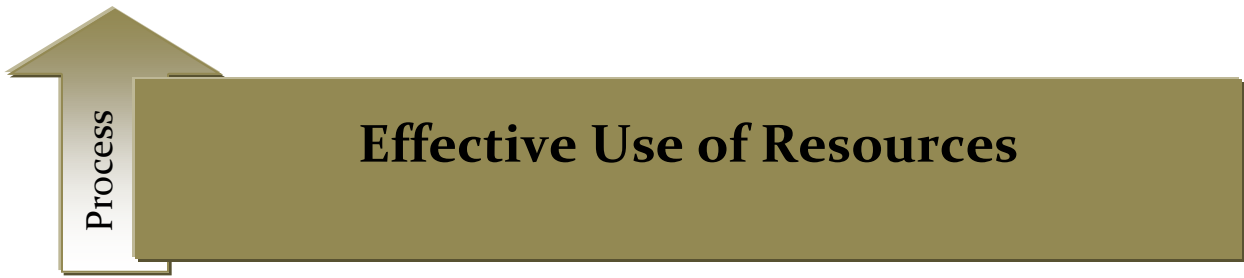
Objectives and Measures

- **Develop/maintain a schedule for construction/renovation**
 - Number and percent of Board approved project starts completed on time
 - Number and percent SPLOST projects under budget
- **Develop/maintain a schedule for preventive maintenance**
 - Maintain a regular schedule of preventative maintenance on building systems (HVAC, Roofing, Electrical, Plumbing, Security Alarms)
- **Continue to evaluate and improve focus on public safety**
 - Increase student awareness of behavior practices by reducing student offenses (Fighting/Bullying, Drugs, Weapons, Gang-related incidents)
 - Improve bus discipline at all levels through implementation of the Safe Rider Bus Program
- **Improve performance on health and wellness measures**
 - Increase the number of servings of fruits, vegetables, and milk taken by students participating in the school breakfast, lunch and After School programs
 - Increase to 100% schools completing the Online Local School Wellness Plan
 - Improve to 100% schools earning a score of “A” on the Georgia Department of Human Resources Food Services Establishment Inspection Reports
 - Implement programs to encourage bus ridership, car pooling and walking to school programs.

II. Provide well maintained and upgraded technology for all students and staff

Objectives and Measures

- **Maintain current SPLOST schedule of technology refresh**
 - Number of refresh projects completed on-time
- **Continue implementation of the integration of the information systems**
 - Completion of SPLOST district operational initiatives
- **Continue to support instruction through technology**
 - Completion of SPLOST district classroom initiatives



Responsible fiscal stewardship is a priority of the Board of Education. CCSD will maximize the effective use of resources to build public trust and strengthen the relationship with all stakeholders. Fiscal priority ensures that maximum resources are dedicated to student performance. CCSD provides effective and efficient management of tax dollars which results in the most productive delivery of instruction to all students.

Goals

I. Manage financial resources effectively and efficiently

Objectives and Measures

- **The District's Comprehensive Annual financial Report will receive an unqualified (clean) audit opinion each year**
 - Clean audit opinion every year
- **Maintain a General Fund unreserved fund balance that is greater than or equal to one month (8.33%) of expenditures**
 - General Fund unreserved fund balance per the Comprehensive Annual Financial Report equals at least 8.33% of expenditures
- **Maintain a millage rate that is at or below 18.9 mills**
 - Board approved millage rate is no higher than 18.9 mills
- **Ensure that all SPLOST funds are spent appropriately**
 - Conduct an annual performance audit of SPLOST funds

II. Align financial resources to maximize student performance

- **Maintain per pupil expenditures for Instruction that are above the state average**
- **Maintain per pupil expenditures for General Administration that are below the state average**

II. Improve opportunities to increase supplier diversity

- **Improve communications to a broader base of suppliers**

- Provide outreach to local city/county chamber of commerce associations and other diverse supplier organizations (minority, women owned, disabled, etc.) by joining organizations and/or speaking at their meetings
- Provide access to “How to Do Business” booklet on CCSD procurement website

- **Increase membership in industry organizations**

- Number of memberships in local diverse business organizations (small, minority, women owned, disabled owned, etc.) to provide opportunities to make suppliers aware of opportunities to participate in Cobb’s procurement process

- **Improve procurement linking**

- Number of “procurement link” informational events held to guide suppliers through the procurement process
- Number of organizations contacted to offer a link to Cobb’s web site in order to offer opportunities to small businesses

- **Implement and monitor a supplier tracking system**

- Number of suppliers in Cobb’s vendor database identified as being diverse businesses (small, women owned, minority owned, etc.)



FINANCIAL PLAN





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FUND DESCRIPTIONS

The District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

An important principle that the Governmental Accounting Standards Board (GASB) *Codification of Governmental Accounting and Financial Reporting Standards* includes within the code is the “Basis of Accounting” which refers to when revenues, expenditures, expenses and transfers, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

When budgeting for revenue and expenditures, the District uses one of two methods that GASB approved: accrual basis or modified accrual basis. The [accrual basis of accounting](#) recognizes transactions in the accounting period that when they occur. That is the revenue becomes objectively measurable and earned, and the expenditure is measurable and incurred. Under the [modified basis of accounting](#), the expenditures are recognized while they are measurable and incurred; and the revenues must meet two criteria: measurable and available. Available means that the revenue was collected during the year or will be collected within a specified period of time after year-end. The district considers revenues available if they are collected within 60 days after year-end. Budget is adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia.

The basis of budgeting is the same as the basis of accounting used in the District’s Comprehensive Annual Financial Report (CAFR) for both Governmental funds and Proprietary funds.

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund types use the flow of current financial resources measurement focus and the [modified accrual basis of accounting](#). Under the modified accrual basis of accounting revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined; and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Expenditures are generally recognized when the related fund liability is incurred, except for the principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured.

The District appropriates budgets for governmental funds including the following fund types:

The ***general fund*** is the District’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Major revenue sources include state funding under the Quality Basic Education Act (QBE) and local property taxes. Expenditures include all costs associated with the daily operations of the schools, except for federal and state grant funded programs, school construction, debt service, lunchroom operations and interdepartmental services.

FUND DESCRIPTIONS (Continued)

The *special revenue funds* are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District has three categories of special revenue funds depending on the revenue source and program purpose.

1. Funds which are funded primarily through fees and tuitions to provide extracurricular activities and special services to the students and citizens of the District.
2. Funds which are funded with State revenues to provide programs and services specified by the State of Georgia.
3. Funds which are funded with Federal revenues to provide programs and services specified by the Federal government.

The *debt service fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The primary revenue source is local property taxes levied specifically for debt service.

The *capital project funds* account for financial resources used for the acquisition and construction of major capital facilities. The District has three funds used for that purpose: County-Wide Building Fund, SPLOST II (Special Purpose Local Option Sales Tax II), and SPLOST III Fund.

Proprietary funds the District appropriates budgets for proprietary funds which are accounted for on the flow of economic resources measurement focus and use the [accrual basis of accounting](#). Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flow takes place. Proprietary funds include the following fund type:

Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis. The District has five individual funds in the Internal Service Funds category. The Unemployment, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehouse Fund.

Agency funds the fiduciary funds report only assets and liabilities, are custodial in nature, and do not present results of operations or have a measurement focus. It focuses on net assets and changes in net assets. The District has two individual Agency funds, the Club and Class Fund and the Payroll Withholding Fund. The funds are used to account for assets held by the District as an agent for special school groups and clubs and for salary withholdings collection agencies. The District does not appropriate budgets for these funds.



**OVERVIEW OF REVENUES AND EXPENDITURES FOR ALL FUNDS
CONSOLIDATED BUDGET STATEMENT**

The FY 2013 consolidated budget presented below is for informational purposes only. While informative, this consolidated statement shows mixed types of funds. It does not represent an operational statement of the District, but merely a total of all budget types within.

Description	General Fund	Special Revenue	Debt Services	Capital Project	Internal Service	Total All Funds
Beginning Fund Balance July 1, 2012 (Estimated)	\$99,862,959	\$22,788,747	\$395,859	\$57,297,857	\$9,447,163	\$189,792,585
Revenue:						
Local	\$405,363,273	\$32,051,212	\$0	\$123,660,388	\$6,746,864	\$567,821,737
State	\$389,018,123	\$6,780,000	\$0	\$13,437,623	\$0	\$409,235,746
Federal	\$5,961,902	\$72,649,023	\$0	\$0	\$0	\$78,610,925
Transfers/Other	\$20,429,707	\$1,013,694	\$0	\$0	\$1,475,055	\$22,918,456
Total Revenue	\$820,773,005	\$112,493,929	\$0	\$137,098,011	\$8,221,919	\$1,078,586,864
Total Funds Available	\$920,635,964	\$135,282,676	\$395,859	\$194,395,868	\$17,669,082	\$1,268,379,449
Appropriations						
Instruction	\$607,926,546	\$27,350,074	\$0	\$0	\$0	\$635,276,620
Pupil Support Services	\$17,551,041	\$6,788,379	\$0	\$0	\$0	\$24,339,420
Improvement of Instructional Svc	\$22,443,699	\$11,371,548	\$0	\$0	\$0	\$33,815,247
Educational Media	\$14,440,461	\$31,039	\$0	\$0	\$0	\$14,471,500
Federal Grant Administration	\$0	\$646,471	\$0	\$0	\$0	\$646,471
General Administration	\$7,822,683	\$655,720	\$0	\$0	\$0	\$8,478,403
School Administration	\$50,952,082	\$74,289	\$0	\$0	\$0	\$51,026,371
Support Services-Business	\$4,085,060	\$51,587	\$0	\$0	\$8,221,919	\$12,358,566
Operations & Maint of Plant	\$59,541,249	\$1,406,331	\$0	\$0	\$0	\$60,947,580
Student Transportation	\$45,774,354	\$2,494,926	\$0	\$0	\$0	\$48,269,280
Central Support Services	\$15,915,165	\$0	\$0	\$0	\$0	\$15,915,165
Other Support Services	\$0	\$1,860,867	\$0	\$0	\$0	\$1,860,867
School Nutrition	\$0	\$52,986,711	\$0	\$0	\$0	\$52,986,711
Community Services	\$68,170	\$8,368,976	\$0	\$0	\$0	\$8,437,146
Capital Outlay	\$17,983	\$0	\$0	\$143,732,190	\$0	\$143,750,173
Transfers	\$2,488,749	\$159,890	\$0	\$20,269,817	\$0	\$22,918,456
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$849,027,242	\$114,246,808	\$0	\$164,002,007	\$8,221,919	\$1,135,497,976
Ending Fund Balance June 30, 2013 (Estimated)	\$71,608,722	\$21,035,868	\$395,859	\$30,393,861	\$9,447,163	\$132,881,473
Total Appropriation & Ending Fund Balance	\$920,635,964	\$135,282,676	\$395,859	\$194,395,868	\$17,669,082	\$1,268,379,449

FUND DESCRIPTIONS

- The **General Fund** is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **Special Revenue Fund** is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.
- The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.
- The **Capital Project Fund** accounts for financial resources used for the acquisition and construction of major capital facilities.
- The **Internal Service Fund** is used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.



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GENERAL FUND BUDGET

The General Fund is used to account for all transactions related to the District's operations except those required to be accounted for in other funds. Major revenue sources include local property taxes and State Quality Basic Education Funds. Expenditures include all costs relating to the day-to-day operations of the District except those expenditures for programs funded by Federal, State and Local sources for designated purposes, payment of bonded debt, capital facility acquisition and construction.



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**GENERAL FUND BUDGET
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$128,586,649	\$80,288,894	\$85,606,361	\$146,443,464	\$99,862,959
Revenue:					
Local	\$481,818,165	\$466,922,456	\$430,935,953	\$403,700,612	\$405,363,273
State	\$382,397,104	\$351,044,144	\$401,197,837	\$383,577,647	\$389,018,123
Federal	\$14,250,493	\$52,026,036	\$28,114,368	\$6,172,228	\$5,961,902
Transfers/Other	\$667,057	\$415,804	\$24,818,865	\$23,993,705	\$20,429,707
Total Revenue	<u>\$879,132,819</u>	<u>\$870,408,440</u>	<u>\$885,067,022</u>	<u>\$817,444,192</u>	<u>\$820,773,005</u>
Appropriations					
Instruction	\$669,529,788	\$632,773,758	\$596,220,014	\$612,072,656	\$607,926,546
Pupil Support Services	\$19,409,560	\$18,473,469	\$16,761,378	\$18,671,872	\$17,551,041
Improvement of Instr Svcs	\$25,085,386	\$23,666,947	\$24,659,016	\$27,433,872	\$22,443,699
Educational Media Services	\$14,350,846	\$14,616,279	\$14,688,144	\$14,677,233	\$14,440,461
Federal Grant Administration	\$0	\$0	\$0	\$0	\$0
General Administration	\$6,772,289	\$4,019,599	\$3,733,379	\$6,992,662	\$7,822,683
School Administration	\$53,599,429	\$53,007,503	\$51,456,116	\$50,863,639	\$50,952,082
Support Services-Business	\$5,671,285	\$5,744,916	\$5,300,551	\$5,406,235	\$4,085,060
Maint. & Oper of Plant Svcs	\$59,602,559	\$57,725,951	\$55,401,811	\$60,689,379	\$59,541,249
Student Transportation	\$43,903,871	\$39,173,312	\$39,287,170	\$45,735,283	\$45,774,354
Central Support Services	\$16,830,879	\$11,959,179	\$12,018,671	\$18,599,828	\$15,915,165
Other Support Services	\$2,024,409	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$65,317	\$63,268	\$64,292	\$70,733	\$68,170
Capital Outlay	\$27,508	\$11,674	\$7,591	\$17,983	\$17,983
Transfers	\$3,224,814	\$3,855,118	\$4,631,786	\$2,364,809	\$2,488,749
Debt Service	\$7,332,633	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$927,430,574</u>	<u>\$865,090,973</u>	<u>\$824,229,919</u>	<u>\$863,596,184</u>	<u>\$849,027,242</u>
Ending Fund Balance June 30 (Estimated)	<u>\$80,288,894</u>	<u>\$85,606,361</u>	<u>\$146,443,464</u>	<u>\$100,291,472</u>	<u>\$71,608,722</u>

Note: The Board of Education approved Fiscal Year 2013 Budget that includes the use of \$28.2 million reserved fund in fund balance to help offset deficit.

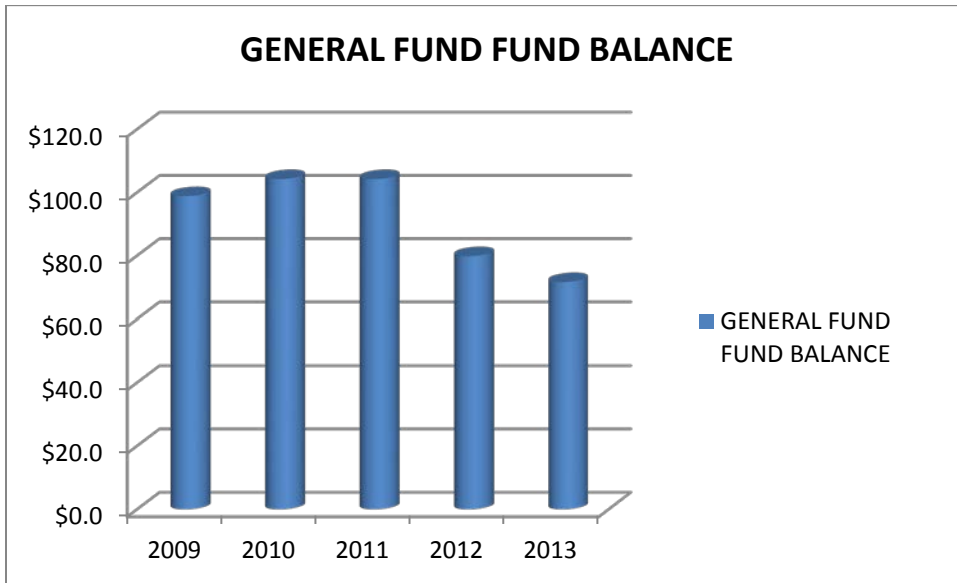
**GENERAL FUND BUDGET
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
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Total Revenue	<u>\$879,132,819</u>	<u>\$870,408,440</u>	<u>\$885,067,022</u>	<u>\$817,444,192</u>	<u>\$820,773,005</u>
Appropriations					
Salaries	\$653,604,942	\$604,546,391	\$565,335,305	\$585,398,024	\$569,556,827
Employee Benefits	\$170,115,372	\$184,663,344	\$180,859,950	\$179,101,418	\$194,198,365
Contract Services	\$10,293,195	\$6,986,069	\$6,187,722	\$10,381,269	\$8,950,432
Supplies	\$17,274,267	\$16,435,750	\$14,230,705	\$19,545,657	\$18,179,119
Utilities	\$28,375,447	\$25,221,721	\$27,470,687	\$35,059,351	\$33,737,391
Equipment/Bldgs/Land	\$3,764,209	\$250,219	\$287,881	\$3,303,089	\$804,764
Other	\$44,003,142	\$26,987,479	\$29,857,669	\$30,807,376	\$23,600,344
Total Appropriations	<u>\$927,430,574</u>	<u>\$865,090,973</u>	<u>\$824,229,919</u>	<u>\$863,596,184</u>	<u>\$849,027,242</u>
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Note: The Board of Education approved Fiscal Year 2013 Budget that includes the use of \$28.2 million reserved fund in fund balance to help offset deficit.

**GENERAL FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY2013, local revenue contributes approximately **51.87%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. Fife tax lien (when a tax liability has gone unpaid and reaches the lien stage), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2001:

Fiscal Year	Property Digest Growth
FY2013	(2.42%)
FY2012	(5.66%)
FY2011	(9.41%)
FY2010	(1.41)%
FY2009	4.38%
FY2008	7.05%
FY2007	8.16%
FY2006	7.31%
FY2005	5.23%
FY2004	3.50%
FY2003	16.41%
FY2002	18.05%
FY2001	7.14%

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2013 Cobb County School Taxes are calculated for a \$206,700 home:

<u>M & O Millage</u>	<u>Item</u>
\$206,700	House assessed at Fair Market Value
<u>X .40</u>	40% Assessment Rate
\$ 82,680	Assessed Value for Tax Purposes
<u>(\$10,000)</u>	Homestead Exemption
\$72,680	Tax Base for Property Tax
<u>X 18.90 mills</u>	Millage Rate
\$1,374	M & O School Taxes

Note: Median Home Value in Cobb County \$206,700, per
U.S. Census Bureau 2010 American Community Survey

Property Tax Exemptions - A property tax exemption excludes all or part of a property's value from property taxation, ultimately resulting in lower property taxes. In Cobb County the Tax Commissioner's office processes the exemption applications. Following are some major exemptions:

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$266.70 in 2012.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran’s Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of facilities owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2013, the projected State contributes approximately **47.40%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

<u>Item</u>	<u># Items</u>	<u>FTE</u>
Math	1	1
English	1	1
Social Studies	1	1
Science	1	1
Study Hall	1	0
Literature	<u>1</u>	<u>1</u>
Total	6	5

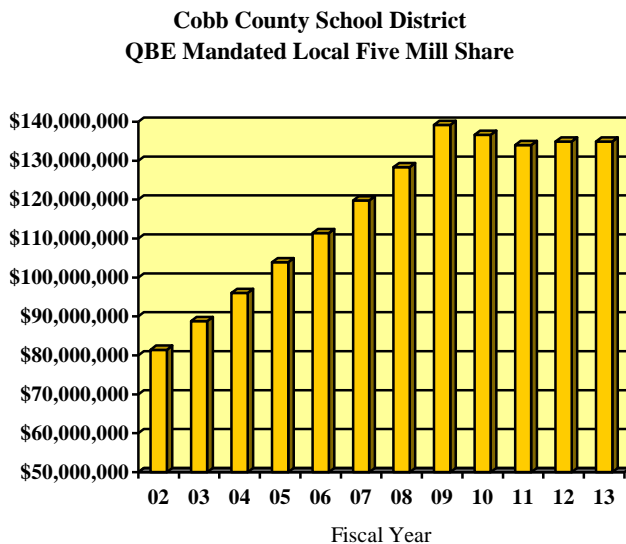
2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2013 Program Weights:

<u>Programs</u>	<u>Weights</u>	<u>Programs</u>	<u>Weights</u>
Kindergarten	1.6611	Remedial	1.3142
Kindergarten EIP	2.0532	Alternative	1.6048
Grades 1-3	1.2866	Special Ed Cat I	2.3975
Grades 1-3 EIP	1.8056	Special Ed Cat II	2.8213
Grades 4-5	1.0327	Special Ed Cat III	3.5944
Grades 4-5 EIP	1.8000	Special Ed Cat IV	5.8308
Grades 6-8	1.0166	Special Ed Cat V	2.4607
Middle School	1.1221	Gifted	1.6695
Grades 9-12	1.0000	ESOL Program	2.5359
Vocational Lab	1.1837		

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2013 is \$135 million.



<u>YEAR</u>	<u>LOCAL SHARE</u>
2002	\$81,438,033
2003	\$88,827,699
2004	\$95,996,050
2005	\$103,896,069
2006	\$111,425,228
2007	\$119,785,026
2008	\$128,360,314
2009	\$139,200,389
2010	\$136,638,551
2011	\$133,973,704
2012	\$134,918,836
2013	\$134,918,839

These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2013 is \$2,744.80 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:
 FTE Count X Program Weight X Base Amount X Training & Experience Factor - Five Mill Share



FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE and State Grant Revenue

FY 2013 General Fund State Revenue is approximately 47.40% of Total Revenue. The following chart presents a summary of State Funding budget since FY2002-03:

School Year	State Revenue Budget	State Revenue Percent Increase (Decrease)	Student Active Enrollment	State Revenue Per Student
2002-03	\$345,404,190	4.5	97,009	\$3,560
2003-04	\$342,307,246	(0.9)	101,349	\$3,377
2004-05	\$329,469,232	(3.8)	103,285	\$3,190
2005-06	\$346,111,135	5.1	105,482	\$3,281
2006-07	\$401,255,040	15.9	106,572	\$3,765
2007-08	\$424,030,532	5.7	106,056	\$3,998
2008-09	\$382,397,104	(9.8)	105,742	\$3,616
2009-10	\$358,301,476	(6.3)*	106,488	\$3,365*
2010-11	\$355,722,623	(0.7)*	106,836	\$3,330*
2011-12	\$383,498,159	7.8	106,502	\$3,600
2012-13	\$389,043,623	1.4	106,591	\$3,650

*The Federal ARRA funding had replaced the State funding in 2009-10 and 2010-11 two years.

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County’s cumulative austerity cuts from FY2003 to FY2012 total \$353 million. FY2013 budget was created with the anticipation of a \$72.3 million austerity cut.

Description	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,729	\$84,006,784	\$93,449,738
Description	FY2009	FY2010	FY2011	FY2012	FY2013	
Annual	\$6,178,365	\$42,407,699	\$69,383,901	\$72,553,160	\$72,384,317	
Mid-Year Cut	\$25,316,975	\$43,521,811	\$413,185			
Total	\$31,495,340	\$85,929,510	\$69,797,086	\$72,553,160	\$72,384,317	
Cumulative	\$124,945,078	\$210,874,588	\$280,671,674	\$353,224,834	\$425,609,151	

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2013 projected federal revenue is approximately **0.73%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

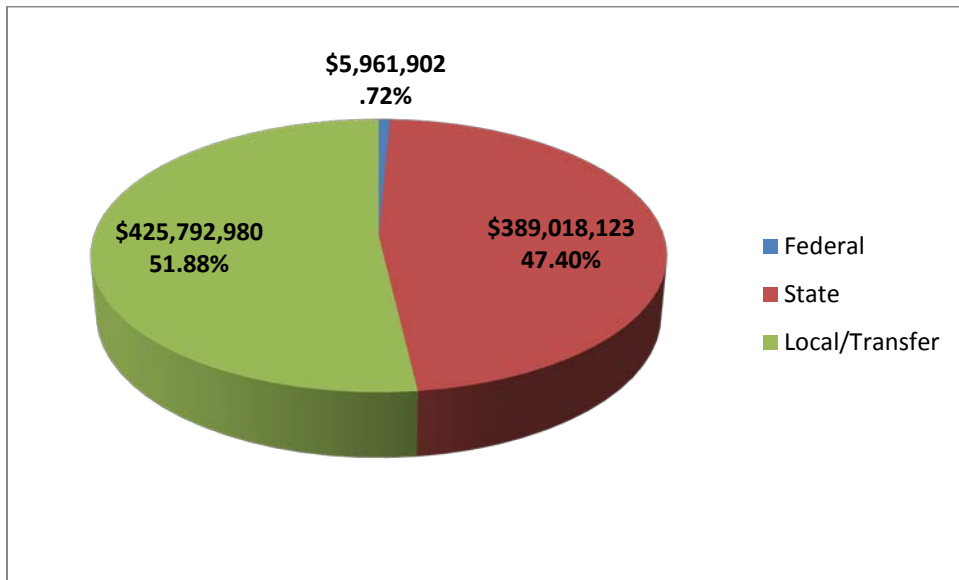
MedACE Revenue – The Administrative Claiming Education (ACE) program is a Medicaid program administered through the Children's Intervention School Services Office in conjunction with the Georgia Department of Community Health. This program allows the district to be reimbursed under the Federal Medicaid program for portions of administrative costs associated with providing school-based health services.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.

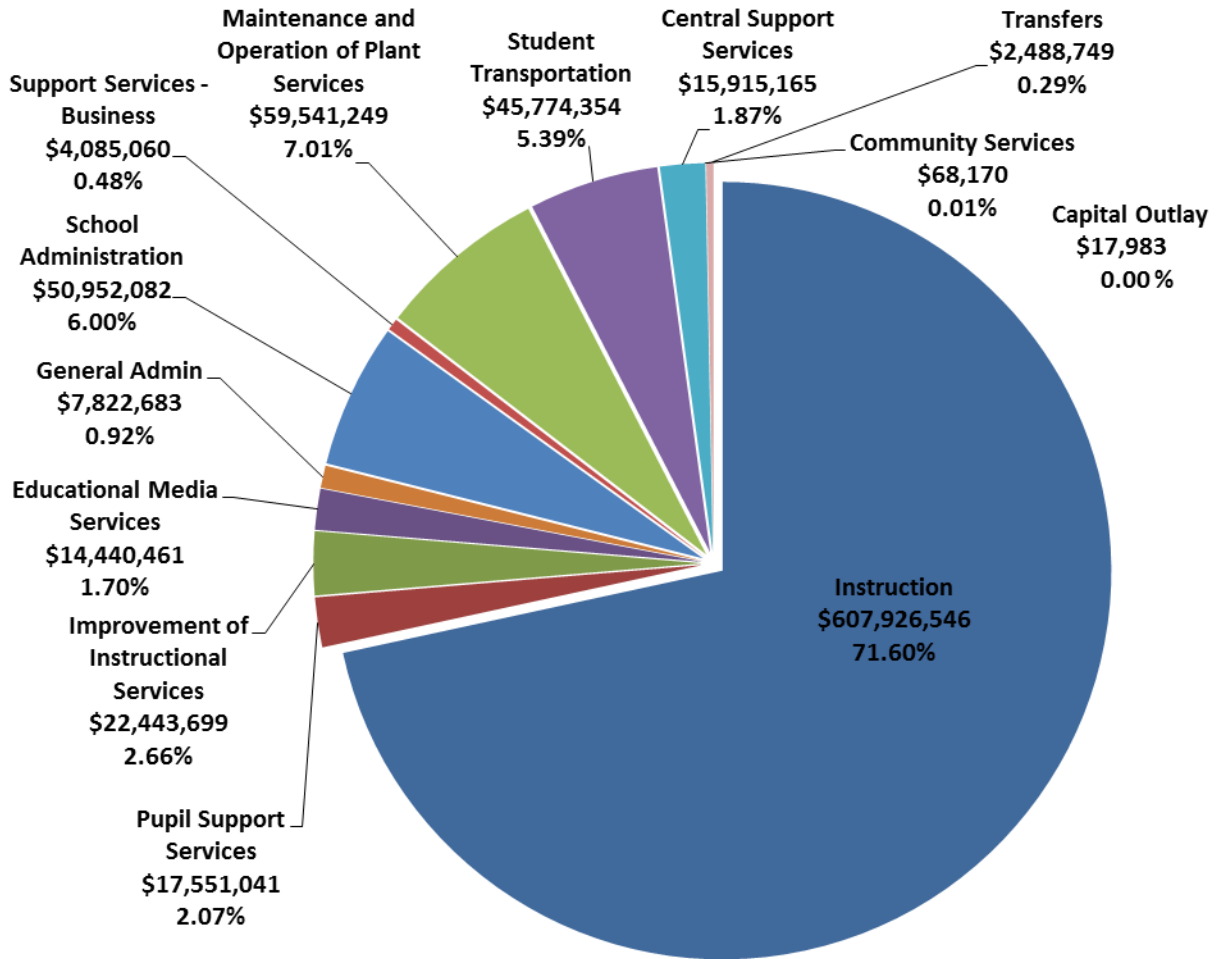


**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2013 GENERAL FUND REVENUE**



TOTAL REVENUE \$820,773,005

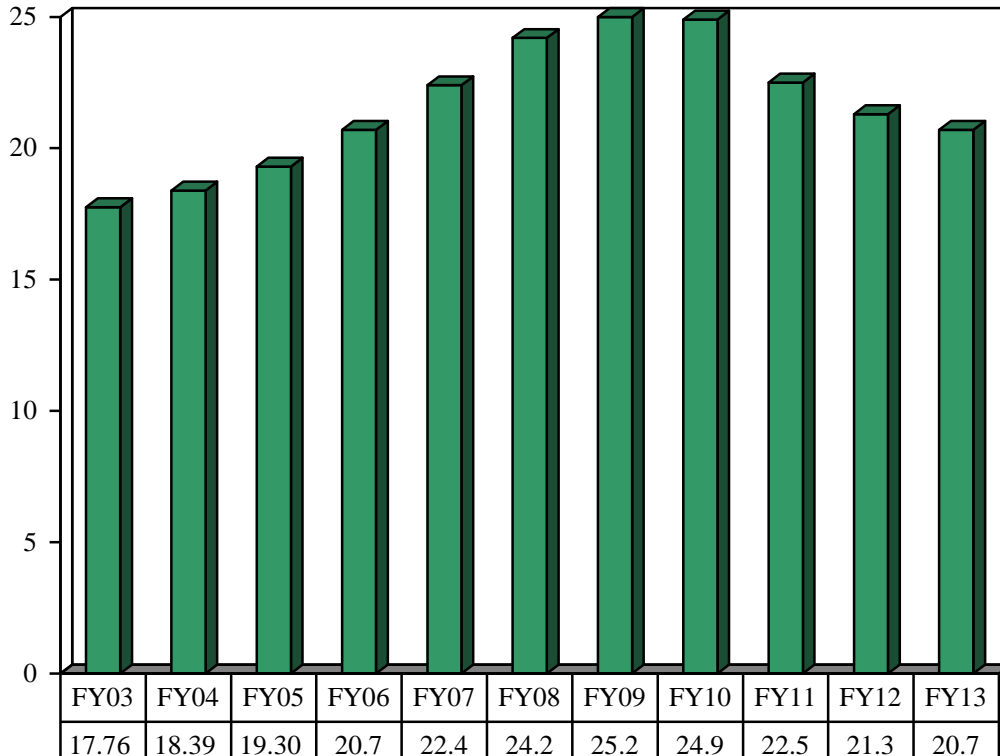
**COBB COUNTY SCHOOL DISTRICT
FISCAL YEAR 2013 GENERAL FUND EXPENDITURES**



TOTAL EXPENDITURES \$849,027,242

**GENERAL FUND BUDGET
TEN YEAR SUMMARY OF GENERAL FUND PROPERTY TAX DIGEST GRAPH
PROPERTY NET OF EXEMPTIONS**

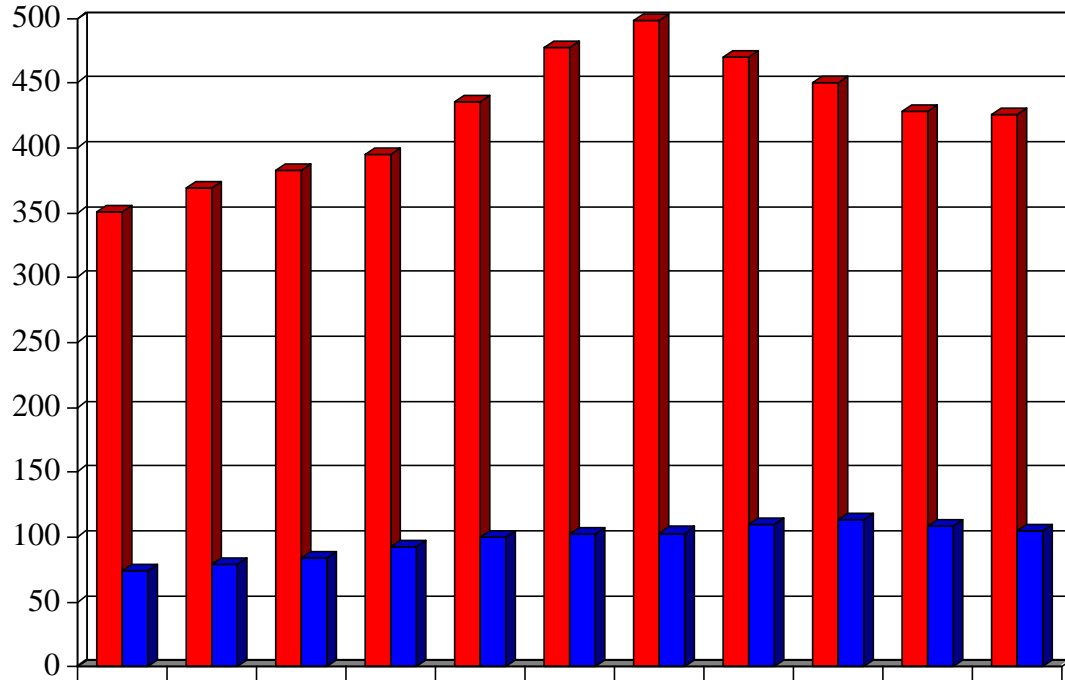
\$ Billions



The General Fund Property Tax Digest includes total Real, Personal, Motor Vehicle, Mobile Homes, Public Utilities, and Timber 100% Value property taxes less homestead, various personal, freeport, & agricultural exemptions. Cobb County Certified School Digest attached in Appendix section.

**GENERAL FUND BUDGET
LOCAL REVENUE LOSSES DUE TO EXEMPTIONS AND ANNEXED PROPERTY**

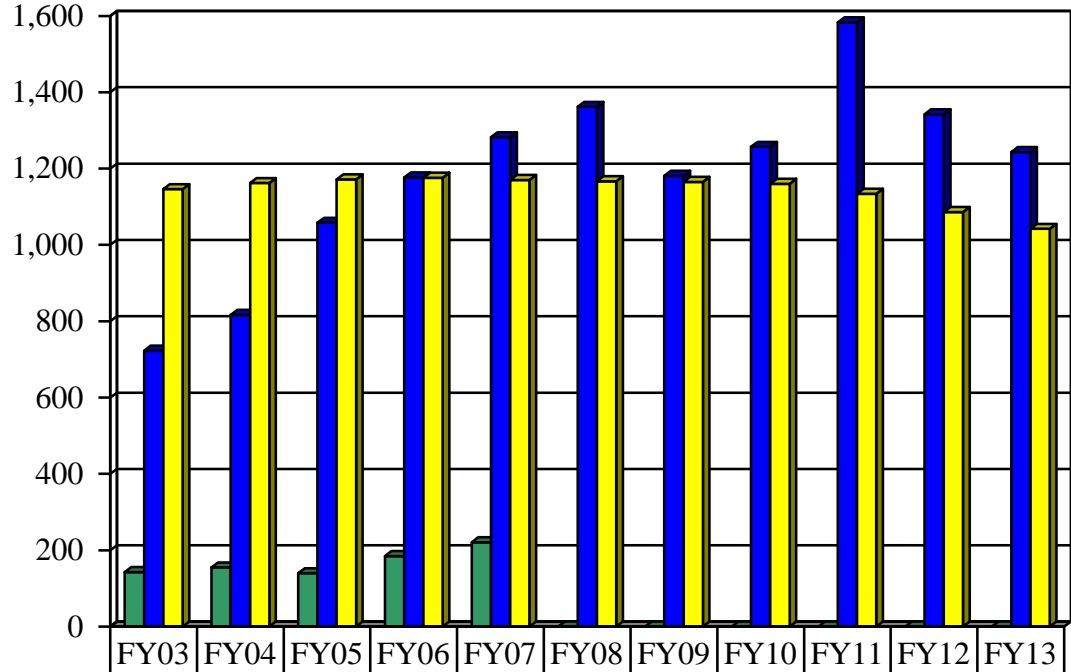
\$ Millions



	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13
■ Local Revenue	350.6	369.2	383.2	394.6	435.9	477.3	498.6	470.1	450.7	427.7	425.8
■ Revenue Lost	73.9	79.2	83.8	92.9	100.4	103	103.2	109.5	113.9	108.4	105.5

**GENERAL FUND BUDGET
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS & DEANNEXATION**

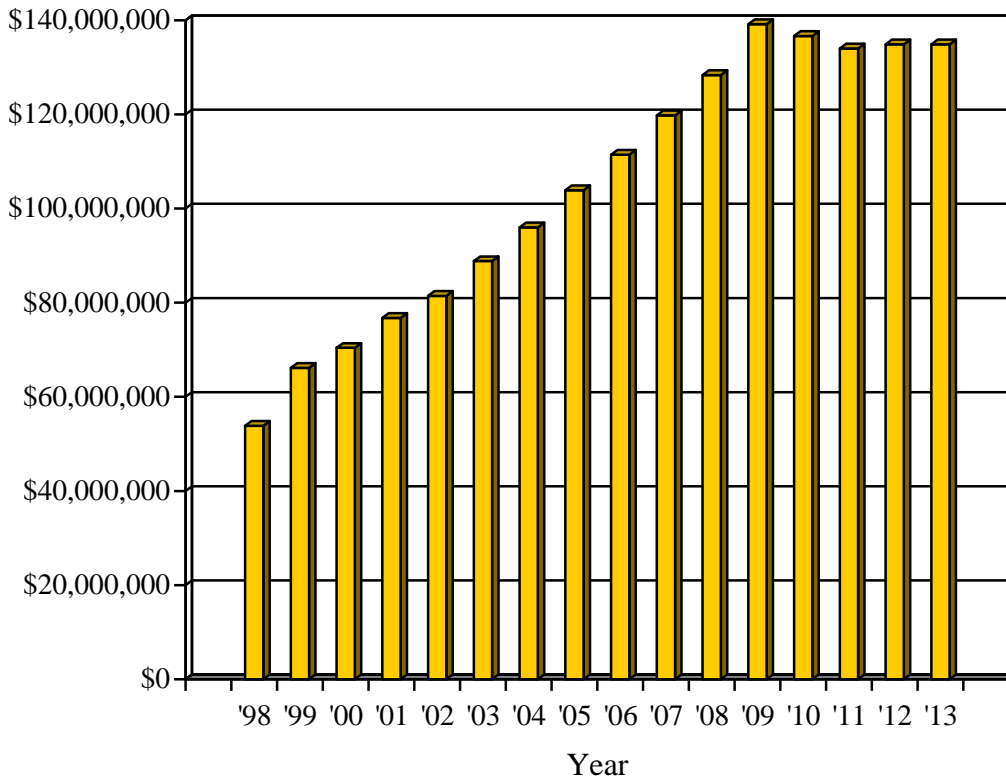
\$ Millions



	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13
■ Deannexed Property	143	155	140	185	221	0	0	0	0	0	0
■ Other Exemptions	723	817	1,058	1,177	1,282	1,362	1,181	1,257	1,583	1,342	1,243
■ Homestead Exemption	1,146	1,162	1,172	1,176	1,170	1,167	1,165	1,160	1,134	1,086	1,042

**GENERAL FUND BUDGET
QBE MANDATED LOCAL FIVE MILL FAIR SHARE**

Local Fair Share is the amount of money equal to the amount that can be raised by levying 5 mills on the 40% equalized property digest. The State of Georgia requires this millage assessment before state revenue can be received by the school district.



Year	Local Share Amount	Year	Local Share Amount
1998	\$53,872,796	2006	\$111,425,229
1999	\$66,161,449	2007	\$119,785,031
2000	\$70,412,473	2008	\$128,360,314
2001	\$76,766,302	2009	\$139,200,389
2002	\$81,438,049	2010	\$136,638,547
2003	\$88,827,699	2011	\$133,973,704
2004	\$95,996,050	2012	\$134,918,836
2005	\$103,896,069	2013	\$134,918,839

**GENERAL FUND BUDGET
BOND DEBT AND LONG-TERM OBLIGATION**

Long-Term Bond Debt

As of January 31, 2007, the Cobb County School District is free from all long-term debt. The Board voted to eliminate the debt service millage rate of 0.90 mills as part of the FY2008 budget. The additional millage tax rate has not been needed while there has been no long-term debt.

Long-Term Obligation

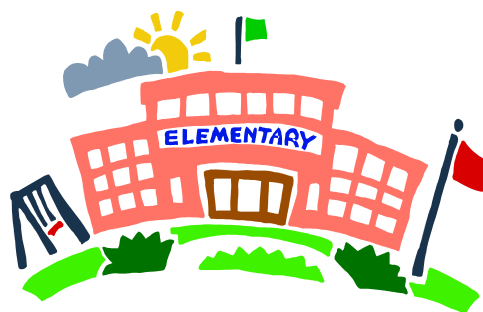
Accrued Vacation Pay

The Cobb County School District employees who work an annual employment year are eligible to earn vacation leave. An employee's vacation leave accrual rate is determined by a combination of his/her years of employment in both education and the District.

An employee may accumulate up to four (4) times the amount of vacation leave he/she earns annually. An employee who resigns, retires, or changes from annual employment to less-than-annual employment status will be reimbursed for accumulated vacation leave at the rate of the annual salary for each day of vacation accumulated up to the maximum described above (District Policy GARK-R). Accrued vacation pay is generally liquidated by the General Fund.

Fiscal year 2012 **long-term obligations** are as follows:

	Balance			Balance	Amounts Due	Amounts Due
	6/30/2011	Added	Retired	6/30/2012	Within One	After One
					Year	Year
Accrued						
Vacation Pay	7,733,000	2,912,000	(2,900,000)	7,745,000	2,904,000	4,841,000
Total LT Debt	\$ 7,733,000	\$ 2,912,000	\$ (2,900,000)	\$ 7,745,000	\$ 2,904,000	\$ 4,841,000



**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2009</u> <u>ACTUAL</u>	<u>FY2010</u> <u>ACTUAL</u>	<u>FY2011</u> <u>ACTUAL</u>	<u>FY2012</u> <u>BUDGET</u>	<u>FY2013</u> <u>BUDGET</u>
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INSTRUCTION:

Expenses dealing directly with teacher/student interaction. It includes teacher salaries, paraprofessionals, instructional supplies, etc.

Salaries	\$ 506,192,096	\$ 467,674,377	\$ 435,619,286	\$ 453,221,519	\$ 437,433,652
Employee Benefits	137,006,167	151,406,205	147,201,546	141,088,700	153,257,425
Contract Services	3,222,185	2,068,269	2,966,227	3,201,484	3,201,484
Supplies	19,261,299	9,524,718	8,724,664	10,586,874	11,933,348
Utilities	963	1,539	1,195	-	-
Equipment	308,199	91,471	94,455	110,575	382,442
Other	3,538,878	2,007,179	1,612,642	1,623,134	1,718,195
TOTAL:	\$ 669,529,788	\$ 632,773,758	\$ 596,220,014	\$ 609,832,286	\$ 607,926,546

PUPIL SUPPORT SERVICES:

Expenses incurred to enhance and support pupil instruction (guidance counselors, social workers, media personnel, psychologists).

Salaries	\$ 14,148,507	\$ 13,216,328	\$ 12,175,134	\$ 12,792,445	\$ 12,323,027
Employee Benefits	3,371,129	3,623,183	3,614,537	3,764,138	4,191,003
Contract Services	55,156	70,503	81,718	218,273	238,835
Supplies	1,271,853	350,353	325,201	248,404	195,345
Utilities	622	639	642	700	800
Equipment	1,356	-	37,370	5,727	5,727
Other	560,937	1,212,463	526,776	1,310,724	596,304
TOTAL:	\$ 19,409,560	\$ 18,473,469	\$ 16,761,378	\$ 18,340,411	\$ 17,551,041

INSTRUCTIONAL STAFF SERVICES:

Expenses to assist instructional staff in planning, developing and evaluating student instruction. This would include curriculum development instruction techniques, staff development and media activities associated with teaching and learning resources.

Salaries	\$ 9,240,507	\$ 7,509,699	\$ 6,737,332	\$ 7,274,476	\$ 7,869,804
Employee Benefits	2,137,015	1,963,295	1,788,564	2,104,808	1,981,810
Contract Services	316,715	446,913	356,380	551,034	540,739
Supplies	807,656	958,700	940,819	1,857,692	1,553,443
Utilities	3,145	3,223	3,494	-	-
Equipment	22,851	85,991	24,444	29,113	29,113
Other	12,557,498	12,699,126	14,807,983	13,385,509	10,468,790
TOTAL:	\$ 25,085,386	\$ 23,666,947	\$ 24,659,016	\$ 25,202,632	\$ 22,443,699

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2009</u> <u>ACTUAL</u>	<u>FY2010</u> <u>ACTUAL</u>	<u>FY2011</u> <u>ACTUAL</u>	<u>FY2012</u> <u>BUDGET</u>	<u>FY2013</u> <u>BUDGET</u>
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EDUCATIONAL MEDIA SERVICES:

Activities concerned with directing, managing and operating educational media centers. Included are school libraries, audio-visual services and educational television.

Salaries	\$ 10,216,492	\$ 9,901,464	\$ 9,799,314	\$ 9,764,579	\$ 9,348,552
Employee Benefits	2,734,053	3,094,369	3,263,309	3,288,117	3,469,287
Contract Services	-	-	3,368	4,000	4,000
Supplies	1,389,930	1,614,735	1,604,197	1,616,619	1,616,622
Equipment	3,072	-	8,882	-	-
Other	7,299	5,711	9,075	2,000	2,000
TOTAL:	\$ 14,350,846	\$ 14,616,279	\$ 14,688,144	\$ 14,675,315	\$ 14,440,461

GENERAL ADMINISTRATION:

Expenses generated from the administration responsible for the establishment of policies and guidelines for the school district School Board and Superintendent.

Salaries	\$ 3,680,868	\$ 3,082,078	\$ 2,812,425	\$ 2,928,883	\$ 4,026,814
Employee Benefits	732,225	610,908	619,680	815,718	843,739
Contract Services	1,690,542	20,458	35,947	2,078,275	2,207,275
Supplies	88,222	58,141	50,111	102,823	214,655
Equipment	26,486	-	-	10,000	10,000
Other	553,946	248,014	215,216	278,600	520,200
TOTAL:	\$ 6,772,289	\$ 4,019,599	\$ 3,733,379	\$ 6,214,299	\$ 7,822,683

SCHOOL ADMINISTRATION:

Expenses relating to school level administration (principals, school bookkeepers and clerical assistants).

Salaries	\$ 42,690,887	\$ 41,052,174	\$ 39,381,247	\$ 37,951,717	\$ 37,109,795
Employee Benefits	10,772,910	11,826,858	11,970,155	12,739,078	13,675,572
Contract Services	61,149	50,582	92,107	49,804	53,178
Supplies	30,877	29,399	(36,460)	53,171	98,437
Equipment	-	-	-	-	-
Other	43,606	48,490	49,068	14,740	15,100
TOTAL:	\$ 53,599,429	\$ 53,007,503	\$ 51,456,116	\$ 50,808,510	\$ 50,952,082

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2009</u> <u>ACTUAL</u>	<u>FY2010</u> <u>ACTUAL</u>	<u>FY2011</u> <u>ACTUAL</u>	<u>FY2012</u> <u>BUDGET</u>	<u>FY2013</u> <u>BUDGET</u>
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SUPPORT SERVICES - BUSINESS:

Expenses relating to the overall business functions for the school district. These functions include budgeting fiscal and internal services, payroll, internal auditing, accounting, inventory control and funds management.

Salaries	\$ 3,535,433	\$ 3,736,193	\$ 3,471,343	\$ 3,341,405	\$ 2,571,873
Employee Benefits	637,293	653,011	641,389	770,130	774,638
Contract Services	731,293	586,783	264,321	1,084,243	181,339
Supplies	290,077	169,959	162,255	180,016	180,016
Utilities	2,308	7,857	2,352	-	-
Equipment	24,374	-	-	114,187	114,187
Other	450,507	591,113	758,891	355,935	263,007
TOTAL:	\$ 5,671,285	\$ 5,744,916	\$ 5,300,551	\$ 5,845,916	\$ 4,085,060

OPERATIONS AND MAINTENANCE OF PLANT:

Expenses incurred in keeping the physical buildings open, comfortable and safe for use and keeping the grounds, buildings, and equipment in effective working condition.

Salaries	\$ 25,487,104	\$ 24,376,469	\$ 23,430,134	\$ 24,002,924	\$ 23,538,042
Employee Benefits	5,144,221	4,955,553	4,995,894	5,589,042	6,267,763
Contract Services	3,559,595	3,286,927	1,514,811	1,933,204	1,933,204
Supplies	1,535,279	1,715,146	1,580,182	1,638,096	1,687,465
Utilities	21,042,059	20,574,438	20,900,287	23,887,093	23,385,340
Equipment	121,963	12,586	104,235	13,023	-
Other	2,712,338	2,804,832	2,876,268	2,729,435	2,729,435
TOTAL:	\$ 59,602,559	\$ 57,725,951	\$ 55,401,811	\$ 59,792,817	\$ 59,541,249

STUDENT TRANSPORTATION:

Expenses incurred from student transportation, bus drivers, bus maintenance, bus routes and supervision of students in transit.

Salaries	\$ 29,043,319	\$ 27,221,316	\$ 25,500,278	\$ 28,060,501	\$ 28,284,763
Employee Benefits	5,553,186	5,108,788	5,348,564	6,442,401	7,756,656
Contract Services	340,378	364,367	402,082	365,956	365,956
Supplies	436,520	539,991	751,807	118,941	118,941
Utilities	4,555,692	4,397,221	5,291,746	7,151,689	7,500,374
Equipment	2,833,621	9,425	-	-	-
Other	1,141,155	1,532,204	1,992,692	1,933,828	1,747,664
TOTAL:	\$ 43,903,871	\$ 39,173,312	\$ 39,287,170	\$ 44,073,316	\$ 45,774,354

**GENERAL FUND BUDGET (APPROPRIATIONS)
FIVE-YEAR COMPARISON**

<u>DESCRIPTION</u>	<u>FY2009</u> <u>ACTUAL</u>	<u>FY2010</u> <u>ACTUAL</u>	<u>FY2011</u> <u>ACTUAL</u>	<u>FY2012</u> <u>BUDGET</u>	<u>FY2013</u> <u>BUDGET</u>
CENTRAL SUPPORT SERVICES:					
Expenses incurred from planning, research and development, public information, personnel and data processing.					
Salaries	\$ 9,315,935	\$ 6,724,452	\$ 6,356,752	\$ 6,709,278	\$ 6,998,059
Employee Benefits	2,015,651	1,409,745	1,404,079	1,802,634	1,964,748
Contract Services	319,283	91,268	470,763	-	219,422
Supplies	3,718,402	2,841,266	1,821,192	1,995,926	2,863,974
Utilities	2,770,659	236,805	1,270,971	2,850,877	2,850,877
Equipment	108,035	44,700	13,877	258,761	258,761
Other	607,323	610,943	681,036	937,120	759,324
TOTAL:	\$ 18,855,288	\$ 11,959,179	\$ 12,018,671	\$ 14,554,596	\$ 15,915,165

COMMUNITY SERVICES:					
Expensed incurred from the rental of Cobb County Schools facilities.					
Salaries	\$ 53,794	\$ 51,839	\$ 52,059	\$ 52,743	\$ 52,446
Employee Benefits	11,523	11,429	12,233	17,990	15,724
Supplies	-	-	-	-	-
TOTAL:	\$ 65,317	\$ 63,268	\$ 64,292	\$ 70,733	\$ 68,170

CAPITAL PROJECTS:					
Expenses relating to acquisition of land and buildings, remodeling projects, construction of buildings and additions, equipment and technology to new schools and buildings.					
Contract Services	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Supplies	8,067	5,627	655	8,449	8,149
Equipment	18,211	6,047	4,618	4,534	4,534
Other	1,230	-	2,318	-	300
TOTAL:	\$ 27,508	\$ 11,674	\$ 7,591	\$ 17,983	\$ 17,983

DEBT SERVICE:					
Payments and expenses of long term debt (principal, interest, and agent fees).					
Other	\$ 7,332,633	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 7,332,633	\$ -	\$ -	\$ -	\$ -

TRANSFERS:					
Transactions that withdraw assets from one fund and record in another fund (transfers in and transfers out).					
Other	\$ 3,224,814	\$ 3,855,118	\$ 4,631,786	\$ 2,364,809	\$ 2,488,749
TOTAL:	\$ 3,224,814	\$ 3,855,118	\$ 4,631,786	\$ 2,364,809	\$ 2,488,749

GENERAL FUND					
BUDGET TOTAL:	\$ 927,430,572	\$ 865,090,973	\$ 824,229,919	\$ 851,793,623	\$ 849,027,242

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL**

The basic 2012-2013 per pupil instructional allocation for local schools, based on the October Full-Time Equivalent (FTE) count, is: elementary school (including kindergarten), \$32.00; middle school, \$40.00; and high school, \$48.00. The QBE accounting requirements apply to all the 2012-2013 Local School Allocation Funds. Each category of funding by school level is detailed in the following pages.

Instructional Expenditures

Funds must be used for instructional purposes as defined. Instruction includes the activities dealing directly with the intervention between students and teachers whereby a uniformly sequenced core curriculum is provided for those competencies defined by the State Board of Education in Georgia Code 20-2-140. Teaching may be provided for students in a school classroom, in another location such as a home or hospital, and in other learning situations such as those involving curricular activities. It may also be provided through some other approved medium such as computer, television, radio, telephone, or correspondence. Included are the activities of aides or classroom assistants of any type (clerks, graders, etc.) that assist the instructional process.

New School Allocation

The new school allocation procedure for 2012-2013 provides for an additional 100% increase of instructional allocation (per pupil FTE count) for the first two years of operation. For the third year and beyond of the school's operation, regular funding applies.

Curriculum Materials and Instructional Supplies Policy

The Cobb County Board of Education shall annually provide to schools a teaching supplies allocation based upon a per pupil allotment. This allocation shall be consistent among schools of like grade levels. Additionally, in accordance with accreditation standards of the Southern Association of Colleges and Schools, the provision of materials and supplies for libraries and programs associated with them shall be provided on an equitable basis from school to school. Special funding may be provided to schools on a selected basis for curriculum materials and supplies above the basic allotment to address unique needs in the individual schools. Through the basic allotment provided on an equitable basis to all schools and additional funding according to identified need, the Cobb County Board of Education shall provide an equalized educational opportunity for all students within the resources available.

Please note for all programs:

- (1) Each principal is responsible for complying with all agency requirements (SACS, QBE and other accreditation and/or state standards) for expenditures of allocated funds.
- (2) Allotments are based on the October FTE count as reported to the State.
- (3) The annual allotment for state media funds includes funds necessary to renew periodical subscriptions for the next year.

**GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
LOCAL SCHOOL (Continued)**

- (4) Each school has a Local School Billing account with a zero budget. The school submits a local school check to the Central Office for the amount of an order before a purchase order can be processed through the county purchasing system.

- (5) Specific Board approval shall be required for all purchases/expenditures greater than \$200,000 except those purchases/expenditures specifically excluded by the Board. The Board may change its list of excluded items at any time and shall review the list each February as part of the annual budget adoption process.

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$32	Per pupil allocation \$18 must be spent on instructional materials. A maximum of \$14 may be used for equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Transient Allotment</i>	\$2	Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$150	Base + .03 per pupil based on total enrollment
Guidance	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Personnel Allotments:		
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Supplemental Clerical	\$719	Per elementary school, for assistance with teachers or office staff
Summer Flexible Clerical Days	\$1,327	Per elementary school, additional funds for summer tasks, e.g. grade reports, student data
Other Allotments:		
Early Intervention Program		EIP funds are distributed according to number of EIP students at the school.
Gifted	\$175	Per full-time Gifted teacher position for Gifted supplies

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
ELEMENTARY SCHOOLS (Continued)

Other Allotments (continued):		
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Media Materials/AV Supplies	\$5,000	Base + \$12.40 X (Total FTE-269)
Operations Allotment		Custodial supplies allotted at \$.09 per square foot

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

SCHOOL NAME/NUMBER	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
EAST SIDE - 111/189 (FY2011-2012 - East Side #111 replaced with East Side Replacement #189)	1,026		1,071		1,071	
Instructional		\$40,173		\$82,352		\$82,352
Personnel		\$87,475		\$135,982		\$135,982
Other		<u>\$26,504</u>		<u>\$24,451</u>		<u>\$24,451</u>
TOTAL		\$154,152		\$242,785		\$242,785
HARMONY LELAND - 113	576		581		581	
Instructional		\$27,183		\$27,296		\$27,296
Personnel		\$89,271		\$87,089		\$87,089
Other		<u>\$18,349</u>		<u>\$16,942</u>		<u>\$16,942</u>
TOTAL		\$134,803		\$131,327		\$131,327
BELMONT HILLS - 114	625		488		488	
Instructional		\$28,329		\$22,429		\$22,429
Personnel		\$84,441		\$86,968		\$86,968
Other		<u>\$37,827</u>		<u>\$29,071</u>		<u>\$29,071</u>
TOTAL		\$150,597		\$138,468		\$138,468
MABLETON - 116/190 (FY2012-2013 - Mableton #116 replaced with Mableton Replacement #190)	442		466		466	
Instructional		\$18,758		\$20,121		\$38,001
Personnel		\$85,432		\$87,219		\$181,431
Other		<u>\$19,582</u>		<u>\$17,425</u>		<u>\$32,669</u>
TOTAL		\$123,772		\$124,765		\$252,101
POWERS FERRY - 117	495		440		440	
Instructional		\$22,107		\$20,275		\$20,275
Personnel		\$85,700		\$90,166		\$90,166
Other		<u>\$22,112</u>		<u>\$19,752</u>		<u>\$19,752</u>
TOTAL		\$129,919		\$130,193		\$130,193
BROWN - 121	275		297		297	
Instructional		\$14,018		\$14,737		\$14,737
Personnel		\$92,836		\$94,518		\$94,518
Other		<u>\$14,325</u>		<u>\$12,776</u>		<u>\$12,776</u>
TOTAL		\$121,179		\$122,031		\$122,031
MILFORD - 122	637		617		617	
Instructional		\$27,872		\$27,253		\$27,253
Personnel		\$94,720		\$96,471		\$96,471
Other		<u>\$29,067</u>		<u>\$23,858</u>		<u>\$23,858</u>
TOTAL		\$151,659		\$147,582		\$147,582
LABELLE - 123	450		436		436	
Instructional		\$22,465		\$22,151		\$22,151
Personnel		\$95,710		\$97,437		\$97,437
Other		<u>\$23,592</u>		<u>\$19,442</u>		<u>\$19,442</u>
TOTAL		\$141,767		\$139,030		\$139,030

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF <u>STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 NUMBER OF <u>STUDENTS</u>	2011-2012 <u>BUDGET</u>	2012-2013 NUMBER OF <u>STUDENTS</u>	2012-2013 <u>PROPOSED</u> <u>BUDGET</u>
KING SPRINGS - 124	677		693		693	
Instructional		\$28,721		\$28,509		\$28,509
Personnel		\$80,457		\$83,005		\$83,005
Other		<u>\$17,616</u>		<u>\$17,394</u>		<u>\$17,394</u>
TOTAL		\$126,794		\$128,908		\$128,908
SEDALIA PARK - 125	784		790		790	
Instructional		\$35,340		\$35,506		\$35,506
Personnel		\$103,120		\$105,667		\$105,667
Other		<u>\$30,502</u>		<u>\$30,310</u>		<u>\$30,310</u>
TOTAL		\$168,962		\$171,483		\$171,483
DUE WEST - 126	520		519		519	
Instructional		\$23,318		\$23,286		\$23,286
Personnel		\$84,472		\$86,670		\$86,670
Other		<u>\$18,715</u>		<u>\$17,795</u>		<u>\$17,795</u>
TOTAL		\$126,505		\$127,751		\$127,751
FAIR OAKS - 127	862		827		827	
Instructional		\$39,402		\$36,657		\$36,657
Personnel		\$103,161		\$101,563		\$101,563
Other		<u>\$27,383</u>		<u>\$24,134</u>		<u>\$24,134</u>
TOTAL		\$169,946		\$162,354		\$162,354
SKY VIEW - 128	399		388		388	
(FY2012-2013 - Skyview closed; students moved to Mableton Replacement)						
Instructional		\$18,144		\$17,880		\$0
Personnel		\$92,429		\$94,212		\$0
Other		<u>\$17,289</u>		<u>\$15,244</u>		<u>\$0</u>
TOTAL		\$127,862		\$127,336		\$0
EASTVALLEY - 130	615		643		643	
Instructional		\$25,264		\$26,163		\$26,163
Personnel		\$94,637		\$95,729		\$95,729
Other		<u>\$17,134</u>		<u>\$17,045</u>		<u>\$17,045</u>
TOTAL		\$137,035		\$138,937		\$138,937
RUSSELL - 131	681		661		661	
Instructional		\$32,023		\$31,326		\$31,326
Personnel		\$98,930		\$96,128		\$96,128
Other		<u>\$23,846</u>		<u>\$21,083</u>		<u>\$21,083</u>
TOTAL		\$154,799		\$148,537		\$148,537
ARGYLE - 132	643		639		639	
Instructional		\$25,027		\$27,187		\$27,187
Personnel		\$92,862		\$95,081		\$95,081
Other		<u>\$26,471</u>		<u>\$22,583</u>		<u>\$22,583</u>
TOTAL		\$144,360		\$144,851		\$144,851

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
CLAY - 133	539		493		493	
Instructional		\$22,937		\$21,371		\$21,371
Personnel		\$85,721		\$87,807		\$87,807
Other		<u>\$17,411</u>		<u>\$16,144</u>		<u>\$16,144</u>
TOTAL		\$126,069		\$125,322		\$125,322
NORTON PARK - 134	671		697		697	
Instructional		\$30,630		\$31,369		\$31,369
Personnel		\$87,981		\$89,983		\$89,983
Other		<u>\$34,903</u>		<u>\$27,329</u>		<u>\$27,329</u>
TOTAL		\$153,514		\$148,681		\$148,681
BELLS FERRY - 135	598		585		585	
Instructional		\$25,003		\$24,568		\$24,568
Personnel		\$85,927		\$89,830		\$89,830
Other		<u>\$19,448</u>		<u>\$17,464</u>		<u>\$17,464</u>
TOTAL		\$130,378		\$131,862		\$131,862
CLARKDALE - 136/192 (FY2012-2013 - Clarkdale #136 replaced with Clarkdale Replacement #192)	383		376		376	
Instructional		\$17,082		\$16,908		\$16,908
Personnel		\$66,649		\$67,150		\$67,150
Other		<u>\$16,997</u>		<u>\$14,716</u>		<u>\$14,716</u>
TOTAL		\$100,728		\$98,774		\$98,774
TEASLEY - 138	671		711		711	
Instructional		\$27,642		\$28,227		\$28,227
Personnel		\$85,700		\$87,856		\$87,856
Other		<u>\$18,504</u>		<u>\$18,068</u>		<u>\$18,068</u>
TOTAL		\$131,846		\$134,151		\$134,151
BRUMBY - 139	989		997		997	
Instructional		\$42,204		\$42,395		\$42,395
Personnel		\$102,810		\$104,508		\$104,508
Other		<u>\$45,770</u>		<u>\$38,040</u>		<u>\$38,040</u>
TOTAL		\$190,784		\$184,943		\$184,943
BIG SHANTY - 140	828		791		791	
Instructional		\$34,615		\$33,166		\$33,166
Personnel		94,472		96,291		96,291
Other		<u>18,380</u>		<u>17,948</u>		<u>17,948</u>
TOTAL		\$147,467		\$147,405		\$147,405
COMPTON - 141	488		450		450	
Instructional		\$25,664		\$24,346		\$24,346
Personnel		\$81,778		\$83,147		\$83,147
Other		<u>\$21,233</u>		<u>\$21,484</u>		<u>\$21,484</u>
TOTAL		\$128,675		\$128,977		\$128,977

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
HOLLYDALE - 142	736		706		706	
Instructional		\$32,705		\$31,024		\$31,024
Personnel		\$78,435		\$93,930		\$93,930
Other		<u>\$28,365</u>		<u>\$23,707</u>		<u>\$23,707</u>
TOTAL		\$139,505		\$148,661		\$148,661
KINCAID - 143	682		672		672	
Instructional		\$29,518		\$29,197		\$29,197
Personnel		\$91,438		\$92,783		\$92,783
Other		<u>\$18,650</u>		<u>\$18,510</u>		<u>\$18,510</u>
TOTAL		\$139,606		\$140,490		\$140,490
BIRNEY - 144	671		696		696	
Instructional		\$32,210		\$33,059		\$33,059
Personnel		\$115,060		\$116,995		\$116,995
Other		<u>\$36,168</u>		<u>\$29,925</u>		<u>\$29,925</u>
TOTAL		\$183,438		\$179,979		\$179,979
MURDOCK - 145	803		818		818	
Instructional		\$37,110		\$37,592		\$37,592
Personnel		\$128,939		\$109,257		\$109,257
Other		<u>\$24,284</u>		<u>\$22,311</u>		<u>\$22,311</u>
TOTAL		\$190,333		\$169,160		\$169,160
STILL - 146	745		739		739	
Instructional		\$35,293		\$34,781		\$34,781
Personnel		\$116,326		\$119,940		\$119,940
Other		<u>\$22,473</u>		<u>\$21,160</u>		<u>\$21,160</u>
TOTAL		\$174,092		\$175,881		\$175,881
SOPE CREEK - 147	1,132		1,104		1,104	
Instructional		\$45,999		\$45,099		\$45,099
Personnel		\$113,058		\$114,720		\$114,720
Other		<u>\$30,031</u>		<u>\$28,306</u>		<u>\$28,306</u>
TOTAL		\$189,088		\$188,125		\$188,125
ROCKY MOUNT - 148	586		579		579	
Instructional		\$26,957		\$25,470		\$25,470
Personnel		\$101,180		\$94,589		\$94,589
Other		<u>\$17,066</u>		<u>\$16,226</u>		<u>\$16,226</u>
TOTAL		\$145,203		\$136,285		\$136,285

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
MOUNT BETHEL - 149	995		991		991	
Instructional		\$41,641		\$41,513		\$41,513
Personnel		\$101,603		\$101,867		\$101,867
Other		<u>\$23,486</u>		<u>\$22,889</u>		<u>\$22,889</u>
TOTAL		\$166,730		\$166,269		\$166,269
TRITT - 150	876		880		880	
Instructional		\$38,256		\$38,385		\$38,385
Personnel		\$98,342		\$103,141		\$103,141
Other		<u>\$21,093</u>		<u>\$20,842</u>		<u>\$20,842</u>
TOTAL		\$157,691		\$162,368		\$162,368
GARRISON MILL - 151	680		702		702	
Instructional		\$29,813		\$30,519		\$30,519
Personnel		\$89,477		\$91,373		\$91,373
Other		<u>\$18,951</u>		<u>\$17,475</u>		<u>\$17,475</u>
TOTAL		\$138,241		\$139,367		\$139,367
LEWIS - 152	851		781		781	
Instructional		\$38,014		\$35,666		\$35,666
Personnel		\$110,447		\$112,010		\$112,010
Other		<u>\$29,053</u>		<u>\$25,134</u>		<u>\$25,134</u>
TOTAL		\$177,514		\$172,810		\$172,810
MOUNTAIN VIEW - 153	823		827		827	
Instructional		\$38,284		\$36,043		\$36,043
Personnel		\$110,396		\$106,993		\$106,993
Other		<u>\$20,721</u>		<u>\$19,545</u>		<u>\$19,545</u>
TOTAL		\$169,401		\$162,581		\$162,581
KEHELEY - 154	471		474		474	
Instructional		\$23,019		\$21,618		\$21,618
Personnel		\$85,081		\$87,313		\$87,313
Other		<u>\$16,281</u>		<u>\$15,080</u>		<u>\$15,080</u>
TOTAL		\$124,381		\$124,011		\$124,011
DAVIS - 155	534		521		521	
Instructional		\$25,370		\$24,884		\$24,884
Personnel		\$84,585		\$88,085		\$88,085
Other		<u>\$15,588</u>		<u>\$14,578</u>		<u>\$14,578</u>
TOTAL		\$125,543		\$127,547		\$127,547

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
BAKER - 156	772		779		779	
Instructional		\$34,878		\$34,853		\$34,853
Personnel		\$109,622		\$111,289		\$111,289
Other		<u>\$23,727</u>		<u>\$21,278</u>		<u>\$21,278</u>
TOTAL		\$168,227		\$167,420		\$167,420
POWDER SPRINGS - 157	790		748		748	
Instructional		\$34,779		\$34,185		\$34,185
Personnel		\$108,848		\$114,821		\$114,821
Other		<u>\$24,746</u>		<u>\$22,630</u>		<u>\$22,630</u>
TOTAL		\$168,373		\$171,636		\$171,636
TIMBER RIDGE - 158	574		624		624	
Instructional		\$25,999		\$23,483		\$23,483
Personnel		\$91,066		\$92,848		\$92,848
Other		<u>\$14,101</u>		<u>\$15,543</u>		<u>\$15,543</u>
TOTAL		\$131,166		\$131,874		\$131,874
ADDISON - 159	583		579		579	
Instructional		\$26,302		\$26,174		\$26,174
Personnel		\$84,426		\$88,398		\$88,398
Other		<u>\$24,728</u>		<u>\$23,163</u>		<u>\$23,163</u>
TOTAL		\$135,456		\$137,735		\$137,735
SHALLOWFORD FALLS - 160	677		653		653	
Instructional		\$32,185		\$31,415		\$31,415
Personnel		\$123,505		\$126,941		\$126,941
Other		<u>\$19,846</u>		<u>\$18,226</u>		<u>\$18,226</u>
TOTAL		\$175,536		\$176,582		\$176,582
DOWELL - 161	969		972		972	
Instructional		\$40,895		\$40,991		\$40,991
Personnel		\$113,894		\$111,089		\$111,089
Other		<u>\$38,164</u>		<u>\$33,062</u>		<u>\$33,062</u>
TOTAL		\$192,953		\$185,142		\$185,142
NICHOLSON - 162	496		489		489	
Instructional		\$23,016		\$22,792		\$22,792
Personnel		\$96,598		\$98,974		\$98,974
Other		<u>\$20,979</u>		<u>\$17,558</u>		<u>\$17,558</u>
TOTAL		\$140,593		\$139,324		\$139,324
VARNER - 163	794		763		763	
Instructional		\$35,616		\$34,621		\$34,621
Personnel		\$109,440		\$108,445		\$108,445
Other		<u>\$22,925</u>		<u>\$21,492</u>		<u>\$21,492</u>
TOTAL		\$167,981		\$164,558		\$164,558

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
FORD - 164	814		752		752	
Instructional		\$34,593		\$32,602		\$32,602
Personnel		\$84,730		\$80,468		\$80,468
Other		<u>\$20,934</u>		<u>\$20,370</u>		<u>\$20,370</u>
TOTAL		\$140,257		\$133,440		\$133,440
KENNESAW - 165	822		801		801	
Instructional		\$37,164		\$36,197		\$36,197
Personnel		\$116,020		\$122,905		\$122,905
Other		<u>\$25,260</u>		<u>\$21,638</u>		<u>\$21,638</u>
TOTAL		\$178,444		\$180,740		\$180,740
BRYANT - 166	760		784		784	
Instructional		\$36,037		\$37,171		\$37,171
Personnel		\$117,359		\$124,807		\$124,807
Other		<u>\$27,821</u>		<u>\$24,631</u>		<u>\$24,631</u>
TOTAL		\$181,217		\$186,609		\$186,609
HAYES - 167	1,041		1,002		1,002	
Instructional		\$45,715		\$43,322		\$43,322
Personnel		\$115,337		\$113,064		\$113,064
Other		<u>\$30,358</u>		<u>\$27,378</u>		<u>\$27,378</u>
TOTAL		\$191,410		\$183,764		\$183,764
VAUGHAN - 168	724		686		686	
Instructional		\$34,476		\$33,255		\$33,255
Personnel		\$125,886		\$122,583		\$122,583
Other		<u>\$19,163</u>		<u>\$18,026</u>		<u>\$18,026</u>
TOTAL		\$179,525		\$173,864		\$173,864
FREY - 169	658		689		689	
Instructional		\$37,924		\$33,521		\$33,521
Personnel		\$124,916		\$122,514		\$122,514
Other		<u>\$17,202</u>		<u>\$16,452</u>		<u>\$16,452</u>
TOTAL		\$180,042		\$172,487		\$172,487
GREEN ACRES - 170	709		774		774	
Instructional		32,083		34,189		34,189
Personnel		99,694		100,736		100,736
Other		<u>39,508</u>		<u>32,112</u>		<u>32,112</u>
TOTAL		\$171,285		\$167,037		\$167,037
CHALKER - 171	801		743		743	
Instructional		\$37,554		\$35,255		\$35,255
Personnel		\$122,934		\$121,349		\$121,349
Other		<u>\$22,998</u>		<u>\$20,843</u>		<u>\$20,843</u>
TOTAL		\$183,486		\$177,447		\$177,447

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
CHEATHAM HILL - 172	1,093		1,104		1,104	
Instructional		\$44,547		\$46,677		\$46,677
Personnel		\$121,056		\$137,069		\$137,069
Other		<u>\$33,517</u>		<u>\$30,742</u>		<u>\$30,742</u>
TOTAL		\$199,120		\$214,488		\$214,488
SANDERS - 173	847		879		879	
Instructional		\$39,352		\$39,818		\$39,818
Personnel		\$116,286		\$113,577		\$113,577
Other		<u>\$37,579</u>		<u>\$26,007</u>		<u>\$26,007</u>
TOTAL		\$193,217		\$179,402		\$179,402
BLACKWELL - 174	690		679		679	
Instructional		\$37,917		\$32,055		\$32,055
Personnel		\$100,220		\$93,304		\$93,304
Other		<u>\$24,143</u>		\$20,974		\$20,974
TOTAL		\$162,280		\$146,333		\$146,333
NICKAJACK - 175	850		930		930	
Instructional		\$43,160		\$41,276		\$41,276
Personnel		\$116,742		\$118,310		\$118,310
Other		<u>\$18,607</u>		<u>\$25,618</u>		<u>\$25,618</u>
TOTAL		\$178,509		\$185,204		\$185,204
HENDRICKS-176	543		589		589	
Instructional		\$28,867		\$30,675		\$30,675
Personnel		\$94,905		\$96,929		\$96,929
Other		<u>\$18,749</u>		<u>\$16,747</u>		<u>\$16,747</u>
TOTAL		\$142,521		\$144,351		\$144,351
RIVERSIDE INTERMEDIATE - 177	859		902		902	
Instructional		\$39,971		\$41,316		\$41,316
Personnel		\$104,740		\$109,447		\$109,447
Other		<u>\$19,551</u>		<u>\$19,121</u>		<u>\$19,121</u>
TOTAL		\$164,262		\$169,884		\$169,884
ACWORTH INTERMEDIATE - 178	840		816		816	
Instructional		\$39,329		\$38,559		\$38,559
Personnel		\$133,892		\$128,805		\$128,805
Other		<u>\$25,491</u>		<u>\$22,727</u>		<u>\$22,727</u>
TOTAL		\$198,712		\$190,091		\$190,091
BULLARD - 179	984		966		966	
Instructional		\$44,031		\$43,453		\$43,453
Personnel		\$124,792		\$127,412		\$127,412
Other		<u>\$22,967</u>		<u>\$21,270</u>		<u>\$21,270</u>
TOTAL		\$191,790		\$192,135		\$192,135

**GENERAL FUND BUDGET
ELEMENTARY SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
KEMP - 180	892		914		914	
Instructional		\$39,936		\$40,643		\$40,643
Personnel		\$119,013		\$121,511		\$121,511
Other		<u>\$24,431</u>		<u>\$22,931</u>		<u>\$22,931</u>
TOTAL		\$183,380		\$185,085		\$185,085
PITNER - 181	925		911		911	
Instructional		\$42,137		\$41,687		\$41,687
Personnel		\$130,416		\$126,226		\$126,226
Other		<u>\$25,861</u>		<u>\$22,964</u>		<u>\$22,964</u>
TOTAL		\$198,414		\$190,877		\$190,877
RIVERSIDE PRIMARY - 182	448		524		524	
Instructional		\$23,126		\$25,496		\$25,496
Personnel		\$97,567		\$86,371		\$86,371
Other		<u>\$22,829</u>		<u>\$19,459</u>		<u>\$19,459</u>
TOTAL		\$143,522		\$131,326		\$131,326
AUSTELL PRIMARY - 183	281		286		286	
Instructional		\$17,437		\$17,553		\$17,553
Personnel		\$86,422		\$82,213		\$82,213
Other		<u>\$16,717</u>		<u>\$14,133</u>		<u>\$14,133</u>
TOTAL		\$120,576		\$113,899		\$113,899
MCCALL PRIMARY - 184	484		433		433	
Instructional		\$23,517		\$22,104		\$22,104
Personnel		\$89,503		\$91,131		\$91,131
Other		<u>\$19,568</u>		<u>\$17,045</u>		<u>\$17,045</u>
TOTAL		\$132,588		\$130,280		\$130,280
PICKETTS MILL -186	704		681		681	
New School in 2008-2009						
Instructional		\$36,117		\$34,302		\$34,302
Personnel		\$131,645		\$130,547		\$130,547
Other		<u>\$19,996</u>		<u>\$18,127</u>		<u>\$18,127</u>
TOTAL		\$187,758		\$182,976		\$182,976

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$40	Per Pupil allocation \$22 must be spent on instructional materials. A maximum of \$18 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, computer lab supplies, lab workbooks, and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Computer Lab Supplies</i>	\$1,400	Per middle school for supplies, e.g. paper, printer cartridges (Garrett, Lindley, Campbell only)
<i>Lab Workbooks</i>	\$608	Per middle school for workbooks
<i>Transient Allotment</i>	\$2	Per transient pupil Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$300	Base +. 03 per pupil-based on total enrollment
Band, Chorus, Orchestra Supplies/Equipment		For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program.
Guidance Supplies	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Personnel Allotments:		
Counselor – 4 Extra Days/Summer	\$1,314	Per school Middle schools are allotted four extra days to prepare records for high school, register new students, request records, prepare class lists, conferences and to advise students and parents. This work should take place after post-planning or prior to pre-planning at per diem rate.

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
MIDDLE SCHOOLS (continued)

Personnel Allotments (continued):		
Supplemental Clerical	\$599	Per middle school, for assistance with teachers or office staff.
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Other Allotments:		
Gifted	\$80	Per full-time Gifted teacher position for Gifted supplies
Middle School Exploratory		Funded according to programs at each school: Business Education, \$500, Career Connections, \$500; Explorations in Technology, \$500; Family and Consumer Science, \$1,000 (schools with mini-programs receive fraction of allotment)
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Drama		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.
Media Materials/AV Supplies	\$5,000	Base + \$12.40 X (Total FTE-269)
Operations Allotment		Custodial supplies allotted at \$.07 per square foot

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
EAST COBB - 304	1,305		1,297		1,297	
Instructional		\$93,155		\$93,669		\$93,669
Personnel		\$172,214		\$161,644		\$161,644
Other		<u>\$24,757</u>		<u>\$25,162</u>		<u>\$25,162</u>
TOTAL		\$290,126		\$280,475		\$280,475
AWTREY - 307	863		869		869	
Instructional		\$73,311		\$73,907		\$73,907
Personnel		\$145,898		\$149,536		\$149,536
Other		<u>\$18,773</u>		<u>\$17,963</u>		<u>\$17,963</u>
TOTAL		\$237,982		\$241,406		\$241,406
DANIELL - 308	991		982		982	
Instructional		\$82,571		\$80,839		\$80,839
Personnel		\$171,282		\$167,908		\$167,908
Other		<u>\$21,391</u>		<u>\$19,916</u>		<u>\$19,916</u>
TOTAL		\$275,244		\$268,663		\$268,663
FLOYD - 309	803		897		897	
Instructional		\$73,245		\$76,499		\$76,499
Personnel		\$172,009		\$151,104		\$151,104
Other		<u>\$17,321</u>		<u>\$16,260</u>		<u>\$16,260</u>
TOTAL		\$262,575		\$243,863		\$243,863
GRIFFIN - 311	996		1,064		1,064	
Instructional		\$85,492		\$83,346		\$83,346
Personnel		\$166,600		\$160,796		\$160,796
Other		<u>\$19,857</u>		<u>\$19,889</u>		<u>\$19,889</u>
TOTAL		\$271,949		\$264,031		\$264,031
GARRETT - 312	872		882		882	
Instructional		\$70,037		\$71,144		\$71,144
Personnel		\$120,758		\$118,310		\$118,310
Other		<u>\$19,966</u>		<u>\$19,785</u>		<u>\$19,785</u>
TOTAL		\$210,761		\$209,239		\$209,239
TAPP - 313	642		716		716	
Instructional		\$68,139		\$70,118		\$70,118
Personnel		\$155,640		\$160,354		\$160,354
Other		<u>\$16,661</u>		<u>\$15,836</u>		<u>\$15,836</u>
TOTAL		\$240,440		\$246,308		\$246,308

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF <u>STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 NUMBER OF <u>STUDENTS</u>	2011-2012 <u>BUDGET</u>	2012-2013 NUMBER OF <u>STUDENTS</u>	2012-2013 PROPOSED <u>BUDGET</u>
DODGEN - 314	1,141		1,179		1,179	
Instructional		\$98,445		\$90,769		\$90,769
Personnel		\$172,420		\$163,556		\$163,556
Other		<u>\$22,880</u>		<u>\$23,354</u>		<u>\$23,354</u>
TOTAL		\$293,745		\$277,679		\$277,679
PINE MOUNTAIN - 315	732		716		716	
Instructional		\$66,665		\$65,681		\$65,681
Personnel		\$127,115		\$130,825		\$130,825
Other		<u>\$18,693</u>		<u>\$16,907</u>		<u>\$16,907</u>
TOTAL		\$212,473		\$213,413		\$213,413
MABRY - 316	853		844		844	
Instructional		\$75,638		\$74,670		\$74,670
Personnel		\$152,086		\$149,291		\$149,291
Other		<u>\$20,241</u>		<u>\$18,009</u>		<u>\$18,009</u>
TOTAL		\$247,965		\$241,970		\$241,970
DICKERSON - 317	1,137		1,208		1,208	
Instructional		\$90,007		\$93,473		\$93,473
Personnel		\$157,456		\$162,498		\$162,498
Other		<u>\$23,737</u>		<u>\$22,875</u>		<u>\$22,875</u>
TOTAL		\$271,200		\$278,846		\$278,846
McCLESKEY - 318	684		655		655	
Instructional		62,362		60,851		60,851
Personnel		128,596		132,220		132,220
Other		<u>16,503</u>		<u>15,174</u>		<u>15,174</u>
TOTAL		\$207,461		\$208,245		\$208,245
SIMPSON - 319	841		873		873	
Instructional		\$70,051		\$71,503		\$71,503
Personnel		\$128,333		\$129,929		\$129,929
Other		<u>\$19,370</u>		<u>\$17,293</u>		<u>\$17,293</u>
TOTAL		\$217,754		\$218,725		\$218,725
LOST MOUNTAIN - 320	1,119		1,033		1,033	
Instructional		\$89,718		\$85,021		\$85,021
Personnel		\$156,321		\$141,067		\$141,067
Other		<u>\$22,336</u>		<u>\$21,801</u>		<u>\$21,801</u>
TOTAL		\$268,375		\$247,889		\$247,889

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
HIGHTOWER TRAIL - 321	958		969		969	
Instructional		\$80,930		\$79,175		\$79,175
Personnel		\$152,987		\$146,159		\$146,159
Other		<u>\$21,785</u>		<u>\$21,074</u>		<u>\$21,074</u>
TOTAL		\$255,702		\$246,408		\$246,408
SMITHA - 322	911		946		946	
Instructional		\$75,233		\$78,014		\$78,014
Personnel		\$158,880		\$143,978		\$143,978
Other		<u>\$17,964</u>		<u>\$18,743</u>		<u>\$18,743</u>
TOTAL		\$252,077		\$240,735		\$240,735
DURHAM - 323	1,105		1,107		1,107	
Instructional		\$83,410		\$83,516		\$83,516
Personnel		\$179,850		\$172,812		\$172,812
Other		<u>\$24,815</u>		<u>\$23,906</u>		<u>\$23,906</u>
TOTAL		\$288,075		\$280,234		\$280,234
CAMPBELL - 324	1,181		1,207		1,207	
Instructional		\$92,909		\$91,117		\$91,117
Personnel		\$209,448		\$198,975		\$198,975
Other		<u>\$22,329</u>		<u>\$22,067</u>		<u>\$22,067</u>
TOTAL		\$324,686		\$312,159		\$312,159
LINDLEY 7th & 8th - 325	923		1,008		1,008	
Instructional		\$77,948		\$83,364		\$83,364
Personnel		\$168,932		\$165,647		\$165,647
Other		<u>\$20,078</u>		<u>\$20,665</u>		<u>\$20,665</u>
TOTAL		\$266,958		\$269,676		\$269,676
COOPER - 326	817		834		834	
Instructional		\$71,531		\$71,576		\$71,576
Personnel		\$167,528		\$171,737		\$171,737
Other		<u>\$19,064</u>		<u>\$18,213</u>		<u>\$18,213</u>
TOTAL		\$258,123		\$261,526		\$261,526
PALMER - 327	1,044		1,001		1,001	
Instructional		\$84,736		\$82,251		\$82,251
Personnel		\$172,379		\$171,584		\$171,584
Other		<u>\$21,782</u>		<u>\$21,264</u>		<u>\$21,264</u>
TOTAL		\$278,897		\$275,099		\$275,099

**GENERAL FUND BUDGET
MIDDLE SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
MCCLURE - 328	1,169		1,134		1,134	
Instructional		\$95,868		\$91,903		\$91,903
Personnel		\$184,990		\$186,309		\$186,309
Other		<u>\$24,007</u>		<u>\$23,520</u>		<u>\$23,520</u>
TOTAL		\$304,865		\$301,732		\$301,732
LOVINGGOOD - 329	1,171		1,224		1,224	
Instructional		\$97,831		\$90,805		\$90,805
Personnel		\$173,927		\$186,441		\$186,441
Other		<u>\$26,287</u>		<u>\$24,816</u>		<u>\$24,816</u>
TOTAL		\$298,045		\$302,062		\$302,062
BARBER - 330	952		977		977	
Instructional		\$79,720		\$80,009		\$80,009
Personnel		\$183,846		\$172,606		\$172,606
Other		<u>\$22,621</u>		<u>\$21,382</u>		<u>\$21,382</u>
TOTAL		\$286,187		\$273,997		\$273,997
LINDLEY 6th - 333	484		526		526	
Instructional		\$30,852		\$30,573		\$30,573
Personnel		\$121,171		\$121,101		\$121,101
Other		<u>\$13,381</u>		<u>\$12,856</u>		<u>\$12,856</u>
TOTAL		\$165,404		\$164,530		\$164,530

GENERAL FUND
DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS

Direct Instructional Allotments:		
Instructional Supplies and/or Equipment	\$48	Per pupil allocation \$26 must be spent on Instructional materials. A maximum of \$22 may be used for instructional equipment and non-instructional supplies (office supplies) from the per pupil allocation. If the maximum amount is spent on equipment, funds will not be available for office supplies. <i>Note: Included in Instructional Supplies are extra funds for new schools, and transient funds.</i>
<i>New School Additional Allocation</i>		The new school allocation provides a 100% increase of instructional supply funds for two years after which regular funding applies.
<i>Transient Allotment</i>	\$2	Per transient pupil. Funding is provided for schools with a transient rate of 30% or more. This additional instructional supplies allotment is based on transient percentage of student enrollment.
	\$250	Per transient school postage allowance
Discretionary Funds	\$500	Base + .03 per pupil-based on total enrollment
Band, Chorus, Orchestra Supplies/Equipment		For each program, half of total budget is divided between schools. Remaining half is distributed according to student enrollment for each program.
Guidance Supplies	\$.45 \$.08	Per initial 500 pupils enrolled plus Per remaining number of pupils
Vocational Supplies/ Trade & Industry Supplies/ Business Teachers Supplies		Allocations vary according to relative cost of operation and number of sections taught. Each high school receives a lump sum allocation based on number of programs at school and number of pupils enrolled in programs. Funds are for purchase of computer software, small equipment and supplies for vocational programs.
Athletic Support	\$1,700	Per high school to cover the cost of miscellaneous purchased services, e. g. ambulance service, excluding Oakwood. Campbell, Osborne, Pebblebrook and Wheeler receive additional athletic support funding of \$900.
Athletic Field Maintenance	\$11,774	Per high school for maintenance of athletic fields, excluding Oakwood.

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

Personnel Allotments:		
Advisement Substitutes		Funds are allotted for substitute teachers during parent-teacher conferences. Funds are divided between high schools according to pupil enrollment.
Saturday School	\$3,533	Per high school for Saturday School personnel payroll
Counselors 20 Days for Drop-out 20 Days for Scheduling	\$12,797	Per high school for high school counselors to work during the summer to assist students with scheduling Pay will be at per diem rate.
Clerical Help for Grade Reporting		Funds divided between high schools according to pupil enrollment.
High School Scheduling Clerical Assistance	\$566	Per high school for clerical assistance in providing schedule changes for students
Bookkeeper Overtime	\$3,267	Per high school without additional half-day bookkeeper (North Cobb and Walton have additional half-day bookkeeper)
Extra Clerical Substitutes	\$323	Per high school for assistance with teachers or school office staff.
3 Additional Days/Assistant Principal		Each high school is allotted additional funding based on number of Assistant Principals. Pay will be at per diem rate.
Custodians		Each school is allotted custodial salaries based on number of custodial positions, determined by a formula of one custodian per 30,000 square feet.
Security for Athletic Events	\$5,000	Per high school for additional security at athletic events (excluding Oakwood)
Other Allotments:		
Contemporary Affairs		Funds allocated based on the number of sections of classes offered at each school.
Gifted	\$80	Per full-time Gifted teacher position for Gifted supplies
School Focused Staff Development	\$2,500	Base + additional funds as determined by Director of Professional Learning
Writing Labs		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.
Drama		Half of total budget is divided between schools. Remaining half is distributed according to student enrollment in program.

**DISTRICT-WIDE INSTRUCTIONAL ALLOCATION GUIDELINES
HIGH SCHOOLS (Continued)**

Other Allotments (continued):		
Magnet		Magnet funds are allotted based on needs of each type of program at participating schools, e.g. Campbell - International Baccalaureate; Kennesaw Mountain – Math, Science, Technology; North Cobb – International Studies; Pebblebrook – Performing Arts; South Cobb – Math, Medical Sciences; Wheeler – Math, Science, Technology.
Media Materials/AV Supplies	\$5,000	Base + \$12.40 X (Total FTE-269)
Operations Allotment		Custodial supplies allotted at \$.07 per square foot

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 <u>NUMBER OF STUDENTS</u>	2010-2011 <u>BUDGET</u>	2011-2012 <u>NUMBER OF STUDENTS</u>	2011-2012 <u>BUDGET</u>	2012-2013 <u>NUMBER OF STUDENTS</u>	2012-2013 <u>PROPOSED BUDGET</u>
OAKWOOD - S04	180		180		180	
Instructional		\$22,740		\$22,415		\$22,415
Personnel		\$62,193		\$64,011		\$64,011
Other		<u>\$5,000</u>		<u>\$5,000</u>		<u>\$5,000</u>
TOTAL		\$89,933		\$91,426		\$91,426
McEACHERN - 501	2,243		2,153		2,153	
Instructional		\$223,199		\$200,702		\$200,702
Personnel		\$460,672		\$461,417		\$461,417
Other		<u>\$40,196</u>		<u>\$38,592</u>		<u>\$38,592</u>
TOTAL		\$724,067		\$700,711		\$700,711
SOUTH COBB - 503	1,992		1,958		1,958	
Instructional		\$174,513		\$177,808		\$177,808
Personnel		\$283,951		\$401,102		\$401,102
Other		<u>\$281,117</u>		<u>\$273,630</u>		<u>\$273,630</u>
TOTAL		\$739,581		\$852,540		\$852,540
NORTH COBB - 505	2,570		2,661		2,661	
Instructional		\$223,927		\$222,634		\$222,634
Personnel		\$319,322		\$387,056		\$387,056
Other		<u>\$230,386</u>		<u>\$229,011</u>		<u>\$229,011</u>
TOTAL		\$773,635		\$838,701		\$838,701
PEBBLEBROOK - 506	2,095		1,957		1,957	
Instructional		\$188,029		\$175,645		\$175,645
Personnel		\$343,827		\$333,677		\$333,677
Other		<u>\$465,038</u>		<u>\$492,473</u>		<u>\$492,473</u>
TOTAL		\$996,894		\$1,001,795		\$1,001,795
OSBORNE - 507	1,743		1,664		1,664	
Instructional		\$171,400		\$163,661		\$163,661
Personnel		\$367,004		\$385,809		\$385,809
Other		<u>\$35,212</u>		<u>\$31,490</u>		<u>\$31,490</u>
TOTAL		\$573,616		\$580,960		\$580,960

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	2010-2011 NUMBER OF STUDENTS	2010-2011 BUDGET	2011-2012 NUMBER OF STUDENTS	2011-2012 BUDGET	2012-2013 NUMBER OF STUDENTS	2012-2013 PROPOSED BUDGET
WHEELER - 509	2,088		2,077		2,077	
Instructional		\$197,495		\$188,929		\$188,929
Personnel		\$324,401		\$322,992		\$322,992
Other*		<u>\$324,769</u>		<u>\$327,497</u>		<u>\$327,497</u>
TOTAL		\$846,665		\$839,418		\$839,418
SPRAYBERRY - 510	1,805		1,780		1,780	
Instructional		\$168,146		\$163,128		\$163,128
Personnel		\$305,600		\$323,868		\$323,868
Other		<u>\$33,744</u>		<u>\$32,963</u>		<u>\$32,963</u>
TOTAL		\$507,490		\$519,959		\$519,959
WALTON - 511	2,675		2,633		2,633	
Instructional		\$223,139		\$207,988		\$207,988
Personnel		\$347,745		\$349,452		\$349,452
Other		<u>\$80,246</u>		<u>\$77,992</u>		<u>\$77,992</u>
TOTAL		\$651,130		\$635,432		\$635,432
LASSITER - 512	2,026		2,004		2,004	
Instructional		\$173,879		\$170,702		\$170,702
Personnel		\$297,444		\$287,230		\$287,230
Other		<u>\$36,264</u>		<u>\$35,527</u>		<u>\$35,527</u>
TOTAL		\$507,587		\$493,459		\$493,459
POPE - 515	1,814		1,732		1,732	
Instructional		\$154,127		\$149,533		\$149,533
Personnel		\$255,817		\$264,414		\$264,414
Other		<u>\$35,031</u>		<u>\$33,405</u>		<u>\$33,405</u>
TOTAL		\$444,975		\$447,352		\$447,352
HARRISON - 516	2,125		2,038		2,038	
Instructional		\$178,219		\$167,633		\$167,633
Personnel		\$251,630		\$251,382		\$251,382
Other		<u>\$41,101</u>		<u>\$37,558</u>		<u>\$37,558</u>
TOTAL		\$470,950		\$456,573		\$456,573
CAMPBELL - 517	2,308		2,269		2,269	
Instructional		\$238,359		\$196,273		\$196,273
Personnel		\$396,940		\$402,230		\$402,230
Other*		<u>\$420,008</u>		<u>\$378,490</u>		<u>\$378,490</u>
TOTAL		\$1,055,307		\$976,993		\$976,993

**GENERAL FUND BUDGET
HIGH SCHOOL ALLOCATIONS
THREE YEAR COMPARISON
FY2011 to FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
KENNESAW MOUNTAIN - 518	2,020		1,982		1,982	
Instructional		\$178,725		\$177,659		\$177,659
Personnel		\$321,012		\$324,481		\$324,481
Other*		<u>\$339,641</u>		<u>\$360,518</u>		<u>\$360,518</u>
TOTAL		\$839,378		\$862,658		\$862,658
KELL - 519	1,709		1,679		1,679	
Instructional		\$184,219		\$173,036		\$173,036
Personnel		\$335,350		\$348,120		\$348,120
Other		<u>\$33,834</u>		<u>\$31,210</u>		<u>\$31,210</u>
TOTAL		\$553,403		\$552,366		\$552,366
HILLGROVE - 520	2,076		2,037		2,037	
New School in FY2007						
Instructional		\$195,287		\$176,546		\$176,546
Personnel		\$334,054		\$346,649		\$346,649
Other		<u>\$40,178</u>		<u>\$37,078</u>		<u>\$37,078</u>
TOTAL		\$569,519		\$560,273		\$560,273
ALLATOONA - 521	1,629		1,857		1,857	
New School in FY2008						
Instructional		\$169,400		\$168,905		\$168,905
Personnel		\$336,011		\$344,870		\$344,870
Other		<u>\$29,080</u>		<u>\$29,102</u>		<u>\$29,102</u>
Total		\$534,491		\$542,877		\$542,877

**GENERAL FUND BUDGET
SPECIAL SCHOOL ALLOCATIONS
FY2011-FY2013**

<u>SCHOOL NAME/NUMBER</u>	<u>2010-2011 NUMBER OF STUDENTS</u>	<u>2010-2011 BUDGET</u>	<u>2011-2012 NUMBER OF STUDENTS</u>	<u>2011-2012 PROPOSED BUDGET</u>	<u>2012-2013 NUMBER OF STUDENTS</u>	<u>2012-2013 PROPOSED BUDGET</u>
HAVEN @ HAWTHORNE & FITZHUGH LEE - S02 & S03	160		141		141	
Instructional		\$15,962		\$15,058		\$15,058
Personnel		\$105,718		\$113,798		\$113,798
Other		<u>\$6,770</u>		<u>\$7,490</u>		<u>\$7,490</u>
TOTAL		\$128,450		\$136,346		\$136,346
PERFORMANCE LEARNING CTR - S05	75		75		75	
Instructional		\$4,040		\$4,013		\$4,013
Personnel		\$174		\$142		\$142
Other		<u>\$10,800</u>		<u>\$10,860</u>		<u>\$10,860</u>
TOTAL		\$15,014		\$15,015		\$15,015

Note: Special School allocations follow High School guidelines.



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SPECIAL REVENUE FUNDS BUDGET

Special Revenue Funds are used to account for proceeds of specific revenues from federal, state and local sources that are legally restricted to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the General Fund where revenues are inadequate to finance the specified activities.



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**SPECIAL REVENUE FUND BUDGET
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

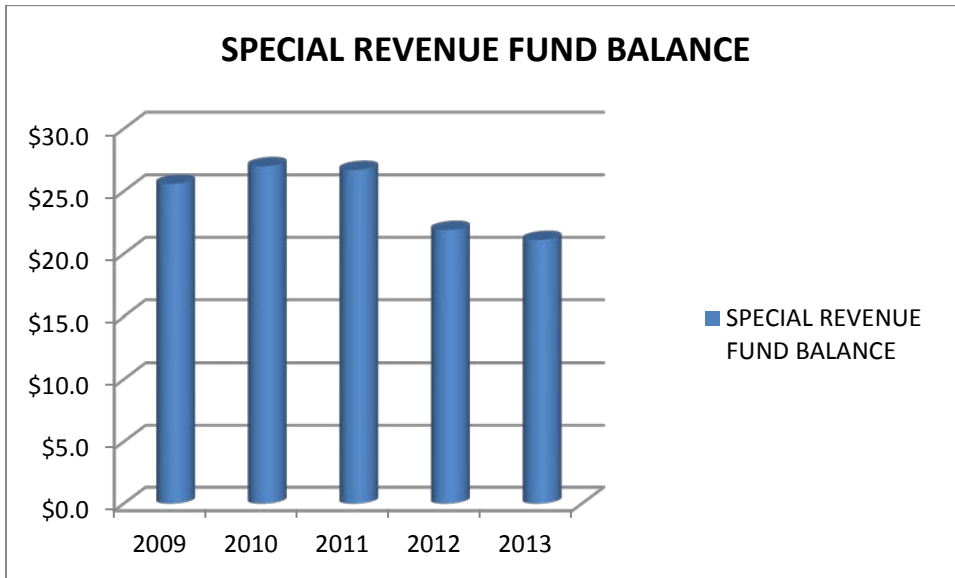
Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$26,691,284	\$25,556,030	\$27,007,394	\$26,666,651	\$22,788,747
Revenue:					
Local	\$33,689,993	\$31,878,824	\$29,148,961	\$29,849,188	\$32,051,212
State	\$7,600,672	\$7,158,479	\$6,659,150	\$6,775,130	\$6,780,000
Federal	\$63,586,864	\$81,132,608	\$82,304,425	\$93,596,046	\$72,649,023
Transfers/Other	\$1,105,480	\$1,044,564	\$978,349	\$928,349	\$1,013,694
Total Revenue	<u>\$105,983,009</u>	<u>\$121,214,475</u>	<u>\$119,090,885</u>	<u>\$131,148,713</u>	<u>\$112,493,929</u>
Appropriations					
Instruction	\$27,806,981	\$41,488,983	\$37,793,132	\$39,949,784	\$27,350,074
Pupil Support Services	\$6,205,199	\$8,123,930	\$8,854,820	\$10,313,087	\$6,788,379
Improvement of Instr Svcs	\$6,516,032	\$6,589,651	\$8,844,901	\$14,566,642	\$11,371,548
Educational Media Services	\$14,285	\$27,770	\$16,965	\$31,314	\$31,039
Federal Grant Administrati	\$0	\$0	\$0	\$257,668	\$646,471
General Administration	\$1,763,090	\$1,887,674	\$2,189,555	\$1,831,327	\$655,720
School Administration	\$312,596	\$1,441,164	\$72,242	\$77,835	\$74,289
Support Services-Business	\$12,361	\$8,248	\$8,325	\$51,587	\$51,587
Maint. & Oper of Plant Svcs	\$1,391,355	\$1,315,902	\$1,257,391	\$1,364,191	\$1,406,331
Student Transportation	\$2,530,996	\$1,559,325	\$2,731,034	\$4,206,189	\$2,494,926
Central Support Services	(\$1,212)	\$0	\$3,181	\$193,420	\$0
Other Support Services	\$1,493,385	\$1,443,494	\$1,652,096	\$2,250,276	\$1,860,867
School Nutrition	\$49,991,967	\$47,769,577	\$48,178,363	\$51,773,580	\$52,986,711
Community Services	\$8,866,030	\$8,107,393	\$7,829,624	\$9,031,492	\$8,368,976
Capital Outlay	\$0	\$0	\$0	\$1,500	\$0
Transfers	\$215,198	\$0	\$0	\$0	\$159,890
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$107,118,263</u>	<u>\$119,763,111</u>	<u>\$119,431,628</u>	<u>\$135,899,892</u>	<u>\$114,246,808</u>
Ending Fund Balance June 30 (Estimated)	<u>\$25,556,030</u>	<u>\$27,007,394</u>	<u>\$26,666,651</u>	<u>\$21,915,472</u>	<u>\$21,035,868</u>

**SPECIAL REVENUE FUND BUDGET
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$26,691,284	\$25,556,030	\$27,007,394	\$26,666,651	\$22,788,747
Revenue:					
Local	\$33,689,993	\$31,878,824	\$29,148,961	\$29,849,188	\$32,051,212
State	\$7,600,672	\$7,158,479	\$6,659,150	\$6,775,130	\$6,780,000
Federal	\$63,586,864	\$81,132,608	\$82,304,425	\$93,596,046	\$72,649,023
Transfers/Other	\$1,105,480	\$1,044,564	\$978,349	\$928,349	\$1,013,694
Total Revenue	<u>\$105,983,009</u>	<u>\$121,214,475</u>	<u>\$119,090,885</u>	<u>\$131,148,713</u>	<u>\$112,493,929</u>
Appropriations					
Salaries	\$55,710,931	\$63,726,054	\$62,342,901	\$70,891,182	\$58,308,474
Employee Benefits	\$12,276,640	\$15,855,768	\$16,232,645	\$19,206,756	\$16,520,294
Contract Services	\$3,061,374	\$3,972,156	\$4,466,083	\$6,817,269	\$4,345,498
Supplies	\$7,246,590	\$7,747,822	\$7,206,291	\$10,048,922	\$6,673,425
Utilities	\$953,529	\$916,041	\$911,873	\$95,058	\$65,820
Equipment/Bldgs/Land	\$788,475	\$546,661	\$513,720	\$727,654	\$54,909
Other	\$27,080,724	\$26,998,608	\$27,758,115	\$28,113,051	\$28,278,388
Total Appropriations	<u>\$107,118,263</u>	<u>\$119,763,111</u>	<u>\$119,431,628</u>	<u>\$135,899,892</u>	<u>\$114,246,808</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$25,556,030</u>	<u>\$27,007,394</u>	<u>\$26,666,651</u>	<u>\$21,915,472</u>	<u>\$21,035,868</u>

**SPECIAL REVENUE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**SPECIAL REVENUE FUNDS
FUND DESCRIPTIONS**

SPECIAL PROGRAMS

FUND #	FUND NAME	FUND DESCRIPTION
549	Donations	Funds donated to the school system for specific purposes by individuals or corporation
550	Facility Use	Facility Use program organizes the rental of school facilities during non-instructional hours
551	After School Program	The After School Program utilizes designated school facilities to provide supervision to children in elementary schools from school release time until 6:00 p.m.
552	Performing Arts Program	This program offers an opportunity for student learning experience through live performances of music, drama & dance; it is funded by voluntary student contributions
553	Tuition School Program	This fund provides the opportunity for students to make up school classes and provide enrichment and remedial work at various instructional levels
554	Public Safety	This program is funded by parking decals sold to students to pay for campus police officers
556	Adult High School	Adult High School provides the opportunity for students 16 years of age and older, who are not enrolled in a regular high school, to improve their basic educational skills and work towards high school completion
557	Artist at School	This fund provides local artist compensation for workshops held in the schools
580	Miscellaneous Grants	This fund provides funding from a compilation of several State grants

**SPECIAL REVENUE FUNDS
FUND DESCRIPTIONS (Continued)**

STATE AID

FUND #	FUND NAME	FUND DESCRIPTION
510	Adult Education	This program is a part of the national effort to ensure that all adults are literate and able to compete in the global economy
532	Psycho-Education	This program provides students identified as severely emotionally behavior disordered, or autistic, with appropriate education

FEDERAL AID

FUND #	FUND NAME	FUND DESCRIPTION
402	Title I	The program provides specified remedial education for educationally disadvantaged children in identified economically deficient elementary and middle school attendance areas
404	IDEA	The grant provides direct and related support services for handicapped children
406	Vocational Education	The grant provides career training and opportunities to students
414	Title II	The grant provides funding for teacher training by upgrading skills in science and mathematics areas
432	Homeless Grant	The grant provides educational services for homeless children
434	Learn & Serve	The grant is provided to support school academic service-learning programs
436	HHS Aids Education	Professional development for health educators on effective school health education to help prevent HIV/AIDS
460	Title III	The program provides support to Limited English Proficiency (LEP) students, and their families, through language instructional programs
462	Title IV	Programs include 21 st Century Classroom, Success For All Students, Safe & Drug Free and Reduce Alcohol Abuse
478	USDA Fruit & Vegetables	This is a program during the school day to provide a nutritious snack that helps students stay focused on learning
495	National Clean Diesel ARRA	National clean diesel funding assistance program. Fund to be used in reducing diesel emissions from school bus fleet
600	School Nutrition	The fund provides breakfast and lunch to students during the school day

SPECIAL REVENUE FUNDS SPECIAL REVENUE SOURCES/ASSUMPTIONS

Special Revenue Funds (Special Fee Based Programs)

The Cobb County School District has multiple Special Revenue funds that depend on fees in order to fund and operate the program. Each year during the budget process, each of these programs is examined to anticipate program participation. Based on this examination, revenue is estimated. The scope of each program is then adjusted based on available resources.

Special Revenue Grants (Federal and State)

Special Revenue Grant revenue is projected based on previous year grant awards. Each grant is adjusted in the current year before funds are spent based on the actual grant award for that year.



**SPECIAL REVENUE FUNDS
SUMMARY OF SPECIAL REVENUE FUNDS
FY2013 BUDGET**

Description	Special Program	State Aid	Federal Aid	Total
Beginning Fund Balance (Estimate)				
July 1, 2012	\$3,187,063	\$372,656	\$19,229,027	\$22,788,746
Revenue:				
Local	\$9,777,300	\$36,500	\$22,237,412	\$32,051,212
State	\$0	\$5,550,170	\$1,229,830	\$6,780,000
Federal	\$269,000	\$1,092,098	\$71,287,925	\$72,649,023
Transfers/Other	\$1,013,694	\$0	\$0	\$1,013,694
Total Revenue	\$11,059,994	\$6,678,768	\$94,755,167	\$112,493,929
Appropriations				
Instruction	\$1,752,755	\$4,013,506	\$21,583,813	\$27,350,074
Pupil Support Services	\$45,000	\$1,165,527	\$5,577,852	\$6,788,379
Improvement of Instr Svcs	\$343,689	\$323,072	\$10,704,787	\$11,371,548
Educational Media	\$21,881	\$0	\$9,158	\$31,039
General Administration	\$585	\$50,893	\$604,242	\$655,720
School Administration	\$69,289	\$5,000	\$0	\$74,289
Fed Grant Administration	\$0	\$0	\$646,471	\$646,471
Support Services-Business	\$0	\$8,484	\$43,103	\$51,587
Maint & Operation of Plant	\$1,349,986	\$36,229	\$20,116	\$1,406,331
Student Transportation	\$0	\$24,000	\$2,470,926	\$2,494,926
Central Support Services	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$1,860,867	\$1,860,867
School Nutrition	\$0	\$0	\$52,986,711	\$52,986,711
Community Services	\$7,476,809	\$1,052,057	\$0	\$8,528,866
Transfers	\$0	\$0	\$0	\$0
Total Appropriations	\$11,059,994	\$6,678,768	\$96,508,046	\$114,246,808
Ending Fund Balance (Estimate)				
June 30, 2013	\$3,187,063	\$372,656	\$17,476,149	\$21,035,868

**SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS
FY2013 BUDGET**

Description	Fund 549 Donation	Fund 550 Facility Use	Fund 551 After School Program	Fund 552 Performing Arts Program	Fund 553 Tuition School Program
Beginning Fund Balance July 1, 2012 (Estimated)	\$0	\$289,602	\$1,515,395	\$104,654	\$828,735
Revenue:					
Local	\$0	\$785,531	\$7,220,714	\$369,164	\$860,867
State	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$785,531	\$7,220,714	\$369,164	\$860,867
Appropriations					
Instruction	\$0	\$0	\$724,268	\$369,164	\$649,423
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Improvement of Instr Svcs	\$0	\$0	\$0	\$0	\$120,274
Educational Media	\$0	\$0	\$0	\$0	\$21,881
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$69,289
Fed Grant Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Maint & Operation of Plant	\$0	\$109,928	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$675,603	\$6,496,446	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$0	\$785,531	\$7,220,714	\$369,164	\$860,867
Ending Fund Balance June 30, 2013 (Estimated)	\$0	\$289,602	\$1,515,395	\$104,654	\$828,735

SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS (Continued)
FY2013 BUDGET

Description	Fund 554 Public Safety	Fund 556 Adult High School	Fund 557 Artists at School	Fund 580 Miscellaneous Grants	Total
Beginning Fund Balance July 1, 2012 (Estimated)	\$300,211	\$122,349	\$26,117	\$0	\$3,187,063
Revenue:					
Local	\$450,000	\$88,424	\$2,600	\$0	\$9,777,300
State	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$269,000	\$269,000
Transfers/Other	\$790,058	\$216,336	\$7,300	\$0	\$1,013,694
Total Revenue	\$1,240,058	\$304,760	\$9,900	\$269,000	\$11,059,994
Appropriations					
Instruction	\$0	\$0	\$9,900	\$0	\$1,752,755
Pupil Support Services	\$0	\$0	\$0	\$45,000	\$45,000
Improvement of Instr Svcs	\$0	\$0	\$0	\$223,415	\$343,689
Educational Media	\$0	\$0	\$0	\$0	\$21,881
General Administration	\$0	\$0	\$0	\$585	\$585
School Administration	\$0	\$0	\$0	\$0	\$69,289
Fed Grant Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Maint & Operation of Plant	\$1,240,058	\$0	\$0	\$0	\$1,349,986
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$304,760	\$0	\$0	\$7,476,809
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$1,240,058	\$304,760	\$9,900	\$269,000	\$11,059,994
Ending Fund Balance June 30, 2013 (Estimated)	\$300,211	\$122,349	\$26,117	\$0	\$3,187,063

**SPECIAL REVENUE FUNDS
STATE AID
FY2013 BUDGET**

Description	Fund 510 Adult Education	Fund 532 Psycho Education	Total
Beginning Fund Balance (Estimate) July 1, 2012	\$0	\$372,656	\$372,656
Revenue:			
Local	\$0	\$36,500	\$36,500
State	\$409,959	\$5,140,211	\$5,550,170
Federal	\$642,098	\$450,000	\$1,092,098
Transfers/Other	\$0	\$0	\$0
Total Revenue	<u>\$1,052,057</u>	<u>\$5,626,711</u>	<u>\$6,678,768</u>
Appropriations			
Instruction	\$0	\$4,013,506	\$4,013,506
Pupil Support Services	\$0	\$1,165,527	\$1,165,527
Improvement of Instr Svcs	\$0	\$323,072	\$323,072
Educational Media	\$0	\$0	\$0
General Administration	\$0	\$50,893	\$50,893
School Administration	\$0	\$5,000	\$5,000
Fed Grant Administration	\$0	\$0	\$0
Support Services-Business	\$0	\$8,484	\$8,484
Maint & Operation of Plant	\$0	\$36,229	\$36,229
Student Transportation	\$0	\$24,000	\$24,000
Central Support Services	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0
Community Services	\$1,052,057	\$0	\$1,052,057
Transfers	\$0	\$0	\$0
Total Appropriations	<u>\$1,052,057</u>	<u>\$5,626,711</u>	<u>\$6,678,768</u>
Ending Fund Balance (Estimate) June 30, 2013	<u>\$0</u>	<u>\$372,656</u>	<u>\$372,656</u>

**SPECIAL REVENUE FUNDS
FEDERAL AID
FY2013 BUDGET**

Description	Fund 402 Title I	Fund 404 IDEA	Fund 406 Vocational Education	Fund 414 Title II	Fund 432 Homeless Grant
Beginning Fund Balance July 1, 2012 (Estimated)	\$0	\$0	\$0	\$0	\$0
Revenue:					
Local	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$0	\$0	\$0
Federal	\$18,339,740	\$18,991,992	\$638,133	\$2,257,191	\$56,100
Transfers/Other	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$18,339,740	\$18,991,992	\$638,133	\$2,257,191	\$56,100
Appropriations					
Instruction	\$10,267,696	\$9,610,243	\$417,442	\$0	\$2,296
Pupil Support Services	\$325,663	\$4,746,615	\$0	\$0	\$400
Improvement of Instr Svcs	\$4,139,630	\$3,166,904	\$210,191	\$2,225,513	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0
General Administration	\$254,964	\$305,965	\$10,500	\$31,678	\$775
School Administration	\$0	\$0	\$0	\$0	\$0
Fed Grant Administration	\$401,245	\$0	\$0	\$0	\$38,087
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Maint & Operation of Plant	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$1,134,729	\$1,162,265	\$0	\$0	\$14,542
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$1,815,813	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$18,339,740	\$18,991,992	\$638,133	\$2,257,191	\$56,100
Ending Fund Balance June 30, 2013 (Estimated)	\$0	\$0	\$0	\$0	\$0

**SPECIAL REVENUE FUNDS
FEDERAL AID (Continued)
FY2013 BUDGET**

Description	Fund 434 Learn & Serve	Fund 460 Title III	Fund 462 Title IV	Fund 600 School Nutrition	Total
Beginning Fund Balance July 1, 2012 (Estimated)	\$0	\$0	\$0	\$19,229,027	\$19,229,027
Revenue:					
Local	\$0	\$0	\$0	\$22,237,412	\$22,237,412
State	\$0	\$0	\$0	\$1,229,830	\$1,229,830
Federal	\$0	\$1,391,880	\$1,846,299	\$27,766,590	\$71,287,925
Transfers/Other	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$1,391,880	\$1,846,299	\$51,233,832	\$94,755,167
Appropriations					
Instruction	\$0	\$136,131	\$1,150,005	\$0	\$21,583,813
Pupil Support Services	\$0	\$283,644	\$221,530	\$0	\$5,577,852
Improvement of Instr Svcs	\$0	\$943,836	\$18,713	\$0	\$10,704,787
Educational Media	\$0	\$0	\$9,158	\$0	\$9,158
General Administration	\$0	\$0	\$360	\$0	\$604,242
School Administration	\$0	\$0	\$0	\$0	\$0
Fed Grant Administration	\$0	\$28,269	\$178,870	\$0	\$646,471
Support Services-Business	\$0	\$0	\$43,103	\$0	\$43,103
Maint & Operation of Plant	\$0	\$0	\$20,116	\$0	\$20,116
Student Transportation	\$0	\$0	\$159,390	\$0	\$2,470,926
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$45,054	\$0	\$1,860,867
School Nutrition	\$0	\$0	\$0	\$52,986,711	\$52,986,711
Community Services	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$0	\$1,391,880	\$1,846,299	\$52,986,711	\$96,508,046
Ending Fund Balance June 30, 2013 (Estimated)	\$0	\$0	\$0	\$17,476,148	\$17,476,148

DEBT SERVICE FUND BUDGET

The Debt Service fund is established to account for the accumulation of resources for and the payment of general long-term debt principal and interest. The District is now debt free.



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**DEBT SERVICE FUND
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

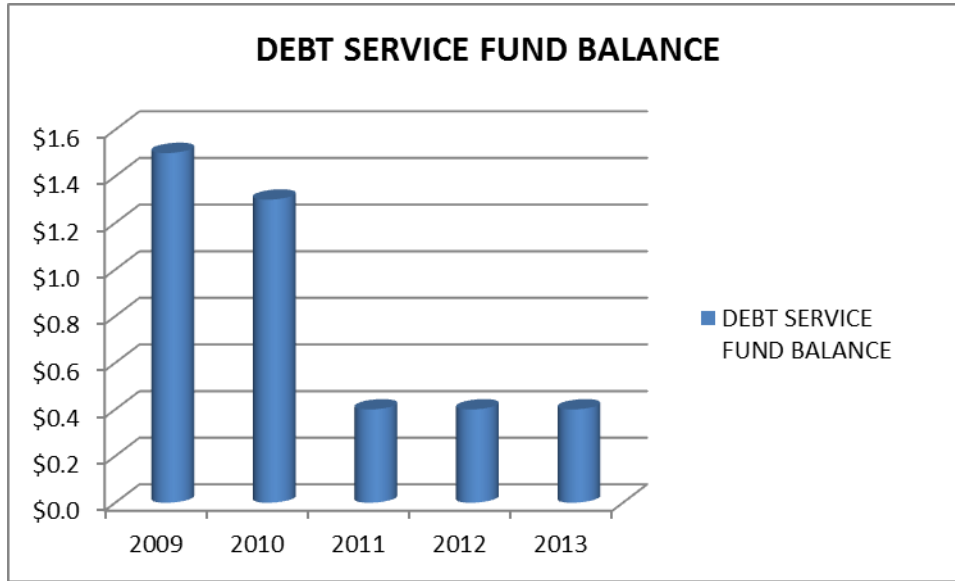
Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$1,825,767	\$1,522,783	\$1,355,807	\$395,859	\$395,859
Revenue:					
Local	\$148,876	\$39,186	\$32,902	\$0	\$0
Transfer In	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$148,876</u>	<u>\$39,186</u>	<u>\$32,902</u>	<u>\$0</u>	<u>\$0</u>
Appropriations					
Instruction	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Improvement of Instr Svcs	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Maint. & Oper of Plant Svcs	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$451,859	\$206,162	\$992,850	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$451,859</u>	<u>\$206,162</u>	<u>\$992,850</u>	<u>\$0</u>	<u>\$0</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$1,522,783</u>	<u>\$1,355,807</u>	<u>\$395,859</u>	<u>\$395,859</u>	<u>\$395,859</u>

**DEBT SERVICE FUND
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance					
July 1 (Estimated)	\$1,825,767	\$1,522,783	\$1,355,807	\$395,859	\$395,859
Revenue:					
Local	\$148,876	\$39,186	\$32,902	\$0	\$0
Transfer In	\$0	\$0	\$0	\$0	\$0
Total Revenue	<u>\$148,876</u>	<u>\$39,186</u>	<u>\$32,902</u>	<u>\$0</u>	<u>\$0</u>
Appropriations					
Salaries	\$0	\$0	\$0	\$0	\$0
Employee Benefits	\$0	\$0	\$0	\$0	\$0
Contract Services	\$0	\$0	\$0	\$0	\$0
Supplies	\$0	\$0	\$0	\$0	\$0
Utilities	\$0	\$0	\$0	\$0	\$0
Equipment/Bldgs/Land	\$0	\$0	\$0	\$0	\$0
Other	\$451,859	\$206,162	\$992,850	\$0	\$0
Total Appropriations	<u>\$451,859</u>	<u>\$206,162</u>	<u>\$992,850</u>	<u>\$0</u>	<u>\$0</u>
Ending Fund Balance					
June 30 (Estimated)	<u>\$1,522,783</u>	<u>\$1,355,807</u>	<u>\$395,859</u>	<u>\$395,859</u>	<u>\$395,859</u>

**DEBT SERVICE FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



DEBT SERVICE FUND BOND DEBT ISSUES

DEBT REVENUE AND POLICY

Debt Service Fund Revenue Sources/Assumptions

Whenever the District and the citizens of Cobb County make a decision to incur long term debt, debt retirement is funded in the Debt Service fund with local property taxes. This debt would be serviced via a special millage tax rate assessed as property tax to pay remaining principal and interest payments.

Debt Administration

In fiscal year 2007, the District paid off all its outstanding general obligation bonds. The District has maintained its AA+ rating from Standard & Poor's Corporation and its AA-1 rating from Moody's Investors Service on general obligation bond issues. The District's general obligation bonded debt issuances are subject to a legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2012, the District's net general obligation bonded debt of \$0 was well below the legal limit of \$2,136,385,100. Net bonded debt per capita equaled \$0. With capital leases, debt per capital is \$0.

The Cobb County School District is currently free of all long term debt.

Prior to 1995, all school construction was funded by issuing bonded debt. School construction has been funded since 1995 using a one percent sales tax. This alternative funding method is a "pay as of go method" which has saved the citizens of Cobb County millions of dollars in interest.



BOND ISSUES

Previous Bond Referendums

Year	Amount	Maturity	Action	Pro	Con	Void	Total
1950	\$1,500,000	1970	Passed	2907	841	17	3765
1957	1,750,000	1977	Passed	2023	562	31	2616
1961	2,500,000	1980	Passed	3187	868	38	4093
1962	3,000,000	1983	Passed	2816	986	36	3838
1964	4,000,000	1994	Passed	2942	1629	63	4634
1969	15,000,000	1990	Passed	7769	2922	5	10696
1973	16,500,000	1994	Passed	7405	5165	10	12580
1977	22,000,000	1996	Passed	10694	4241	22	14957
1979	20,000,000	1997	Passed	9725	7611	219	17555
1981	8,000,000	1997	Passed	9858	7511	103	17472
1985	27,000,000	1997	Passed	24476	11481	0	35957
1987	58,500,000	2001	Passed	10716	2573	65	13354
1989	59,500,000	2002	Passed	15510	2311	126	17947
1991	39,600,000	2004	Passed	20197	6409	268	26874
1995	220,865,000	2007	Passed	18140	13124	142	31406

CAPITAL PROJECTS FUND BUDGET

These funds are established to provide accounting for financial resources to be used for the acquisition and construction of major capital facilities. The district has three funds used for that purpose: SPLOST 2, SPLOST 3, and Countywide Building Fund.

**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$76,222,347	\$139,958,441	\$176,235,312	\$147,774,570	\$57,297,857
Revenue:					
Local	\$116,452,710	\$108,039,948	\$116,382,671	\$109,483,678	\$123,660,388
State	\$2,373,216	\$199,026	\$0	\$29,611,317	\$10,800,000
Bond Proceeds	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$10,883	\$5,983,448	\$3,682,625	\$2,470,252	\$2,637,623
Total Revenue	\$118,836,809	\$114,222,422	\$120,065,296	\$141,565,247	\$137,098,011
Appropriations					
Instruction	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Improvement of Instr Svcs	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0	\$0
Maint. & Oper. Of Plant Svcs	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Facilities Acquisitions & Construction Svcs	\$55,100,715	\$77,945,551	\$124,891,908	\$207,208,145	\$143,732,190
Transfers/Other	\$0	\$0	\$23,634,130	\$24,833,815	\$20,269,817
Total Appropriations	\$55,100,715	\$77,945,551	\$148,526,038	\$232,041,960	\$164,002,007
Ending Fund Balance June 30 (Estimated)	\$139,958,441	\$176,235,312	\$147,774,570	\$57,297,857	\$30,393,861

Note: 1. The 2013 fund balance of Capital Projects is expected to decrease due to budgeted expenditures higher than revenues per approved project acceleration plan. Also, the Board of Education declared on March 22, 2012 excess proceeds of \$20.2 million from SPLOST II to reduce the General Fund millage rate for FY2012 from 19.9 to 18.9 mills.
2. The FY2010 through FY2012 budgets do not include SPLOST I program which ended in FY2009.

**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

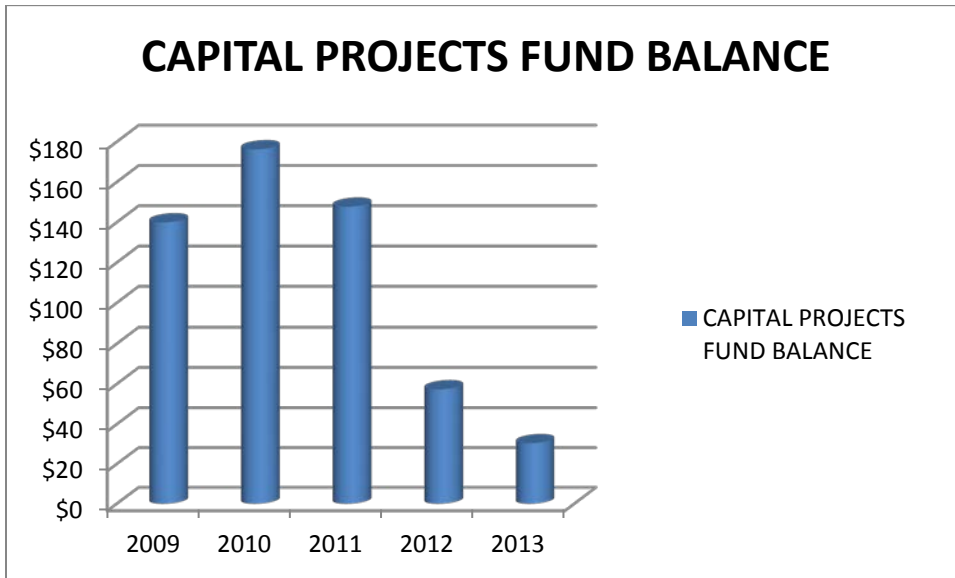
Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$76,222,347	\$139,958,441	\$176,235,312	\$147,774,570	\$57,297,857
Revenue:					
Local	\$116,452,710	\$108,039,948	\$116,382,671	\$109,483,678	\$123,660,388
State	\$2,373,216	\$199,026	\$0	\$29,611,317	\$10,800,000
Bond Proceeds	\$0	\$0	\$0	\$0	\$0
Transfers/Other	\$10,883	\$5,983,448	\$3,682,625	\$2,470,252	\$2,637,623
Total Revenue	\$118,836,809	\$114,222,422	\$120,065,296	\$141,565,247	\$137,098,011
Appropriations					
Salaries	\$1,164,065	\$1,701,016	\$2,241,551	\$2,372,102	\$4,132,687
Employee Benefits	\$225,108	\$335,676	\$463,421	\$983,381	\$1,568,106
Contract Services	\$6,829,443	\$1,536,354	\$1,445,255	\$4,809,678	\$2,935,636
Supplies	\$9,468,890	\$30,601,903	\$22,448,074	\$36,072,587	\$22,018,909
Utilities	\$0	\$0	\$0	\$0	\$0
Equipment/Bldgs/Land	\$36,159,590	\$42,879,449	\$97,605,575	\$162,970,397	\$113,076,852
Transfers/Other	\$1,253,619	\$891,153	\$24,322,162	\$24,833,815	\$20,269,817
Total Appropriations	\$55,100,715	\$77,945,551	\$148,526,038	\$232,041,960	\$164,002,007
Ending Fund Balance June 30 (Estimated)	\$139,958,441	\$176,235,312	\$147,774,570	\$57,297,857	\$30,393,861

Note: 1. The 2013 fund balance of Capital Projects is expected to decrease due to budgeted expenditures higher than revenues per approved project acceleration plan. Also, the Board of Education declared on March 22, 2012 excess proceeds of \$20.2 million from SPLOST II to reduce the General Fund millage rate for FY2012 from 19.9 to 18.9 mills.

2. The FY2010 through FY2012 budgets do not include SPLOST I program which ended in FY2009.

**CAPITAL PROJECTS FUND
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION**

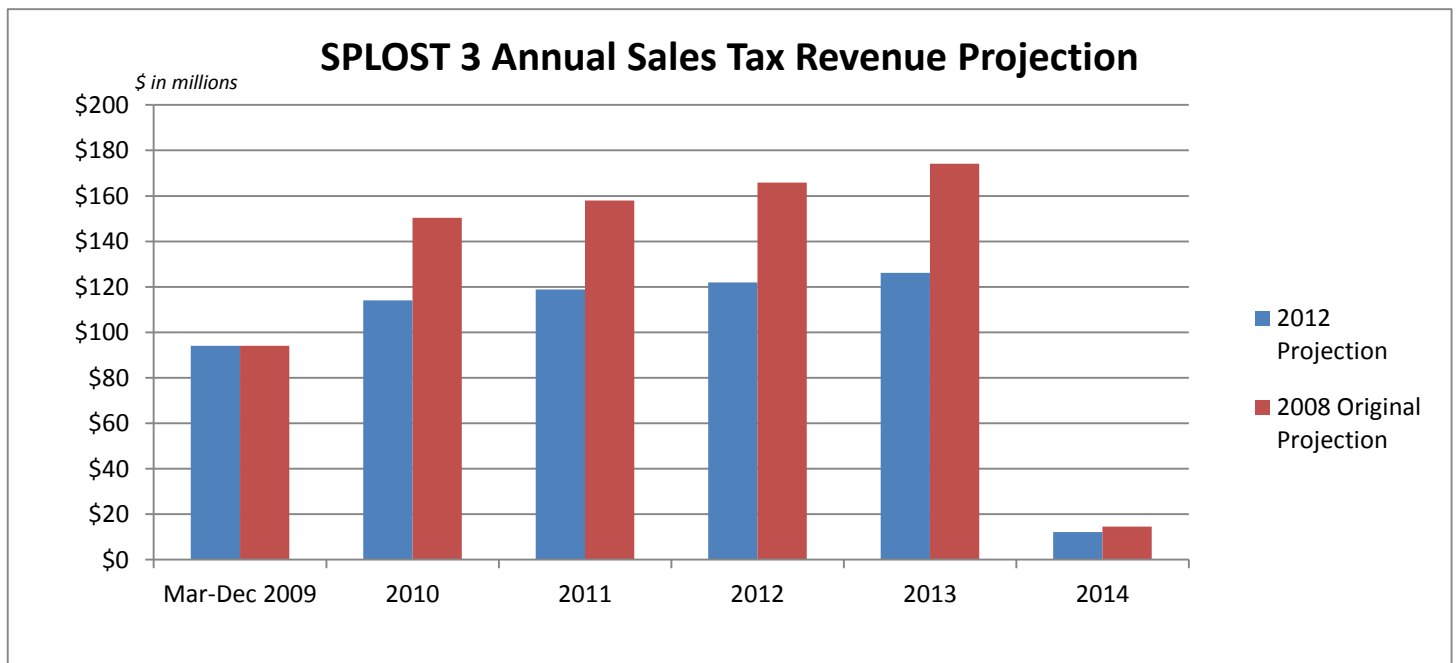
Capital Projects Revenue Sources

The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. On September 15, 1998, Cobb County citizens voted and approved SPLOST 1 (Special Purpose Local Option Sales Tax), the five year funding source that assisted the school district in building new schools, supplying additional classrooms and equipment and providing for the technology needs of a growing school district. On September 16, 2003, the voters approved SPLOST 2, the renewal of this one-cent tax for an additional five years. Again, on September 16, 2008, the District held a referendum for an extension of current SPLOST, which also was passed. This SPLOST 3 will expire on December 31, 2013. The projected total five year receipt is \$797,656,675.

With the approval of SPLOST 3, the District will focus on revitalizing schools. More than one third (36 percent) of all Cobb County schools are older than 40 years. The proposed school improvement expenditures funded by SPLOST 3 five-year plans are as follows:

School Improvements	Proposed Expenditures
Facility Improvements	
Maintenance / Renovation	\$225,758,136
Additions / Modification	\$213,164,186
New / Replacement Facilities	\$101,654,872
Safety and Support	\$132,309,481
Curriculum / Instruction / Technology	\$109,770,000
Land	\$ 15,000,000
Total Proposed Expenditures	\$797,656,675

Due to the observed shortfall in sales tax revenue since 2009 and the needs of a new revenue projection from a well qualified external source, Kennesaw State University’s Coles College of Business Econometric Center has been asked to conduct SPLOST 3 Sales Tax Forecast for Cobb. Below is an updated projection presented by KSU on February 1, 2012.



CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)

Impact of Capital Investments and Nonrecurring Expenditures on Operating Budget of General Fund

With the opening of any new school, the General Fund is forced to absorb the additional costs of school operations. Examples of these include new school salaries, utilities costs and school supplies/equipment (New school gets a 100% increase of instructional supply fund allocation for two years). Note that these additional operating costs are funded primarily through local funding sources, such as property taxes, and state funding.

Open New Schools

In FY2008, the District did not open any new schools.

In FY2009, the District opened two new schools: Allatoona High School and Pickett's Mill Elementary. The following is the estimated financial impact beginning in FY2009 and continuing into FY2010.

- (1) In order to staff the new schools, teachers are allocated based on student FTE counts. Student/teacher ratios are: High School - 25:1; Kindergarten - 18:1; Grades 1-3 - 19:1; and Grades 4-5 - 26:1.

To fund **personnel operations** for these new schools, the budget was increased as follows:

Position Type	Allatoona High School	Pickett's Mill Elementary
Teachers	\$2,477,055	\$2,823,310
Vocational Lab Teachers	\$266,350	\$0
Special Ed Teachers	\$692,510	\$266,350
Paraprofessionals	\$77,748	\$301,274
Media Specialists	\$120,550	\$60,275
Principal	\$98,483	\$98,483
Assistant Principal	\$226,416	\$75,472
Counselors	\$183,024	\$122,016
HS Graduation Coaches	\$60,510	\$0
Secretary	\$0	\$36,325
School Clerical	\$132,815	\$66,408
Audiologists	\$36,303	\$36,303
Occupational Therapist	\$59,112	\$59,112
Speech Language Pathologist	\$58,292	\$58,292
School Nurses	\$43,992	\$43,992
Tech Specialists	\$53,903	\$53,903
Psychologists	\$35,199	\$35,199
Custodians	\$725,828	\$295,708

- (2) To fund **operational expenditures** for these new schools, the budget was increased as follows:

Operation Type	Allatoona High School	Pickett's Mill Elementary
Supplies/Instructional Materials	\$590,826	\$249,806
Electricity	\$303,648	\$111,900
Natural Gas	\$26,604	\$6,768
Water/Sewer	\$41,364	\$16,524
Sanitation	\$13,153	\$4,932

CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)

Replacement Schools

In FY2013, two new replacement elementary schools are planned to be opened. Mableton Replacement Elementary School has a total projected cost of approximately \$22 million and is funded from SPLOST 3. Clarkdale Elementary School was demolished after a catastrophic flood loss in 2009 and is being replaced on a different site with an estimated cost of \$19 million. Clarkdale Replacement Elementary School will be funded from several revenue sources, but primarily from Casualty Loss Insurance funds. Since both of these are replacement schools, the effect on General Fund will be minimal.

Declaration of Excess Proceeds from the SPLOST 2 Fund

On December 31, 2008, sales tax collections ended for SPLOST 2. Although some of the SPLOST 2 projects are not yet complete, the Administration has determined that a portion of the fund contingency can be declared as excess proceeds.

The State Constitution of Georgia Article VIII, Section VI, Paragraph IV(h) states: Excess proceeds of the tax which remain following expenditure of proceeds for authorized projects or purposes for education shall be used solely for the purpose of reducing any indebtedness of the school system. In the event there is no indebtedness, such excess proceeds shall be used by such school system for the purpose of reducing its millage rate in an amount equivalent to the amount of such excess proceeds.

On May 27, 2010 the Board approved an initial declaration of excess proceeds from the SPLOST 2 fund totaling \$23,634,130 and on May 19, 2011 an additional \$22,233,815 was declared excess. The excess proceeds were then transferred to the General Fund to reduce the millage rate in accordance with state law.

On March 22, 2012 the Administration recommended a third declaration of excess proceeds equal to 1.0 mills to allow the millage rate to be reduced from 19.9 mills to the rate imposed in FY 2012: 18.9 mills. The estimated value of the excess declaration is \$20,269,817. The amount was approved to transfer to General Fund for FY2013 Budget.

Capital Project Highlights of FY2012

Major Non-Construction Projects

With the continuing of unfinished contractual commitments from the previous year, the following non-construction projects were anticipated in FY2012:

- Human Resources/ Payroll Software Upgrade
- Replacement of Obsolete Computer Workstations
- Replacement of Teacher Laptops
- Bus and Student Consumable Workbook Purchases
- Gym Flooring Upgrade for Elementary Schools
- CCTV / Surveillance Cameras for Elementary Schools
- VOIP (Voice Over Internet Protocol) for High Schools

CAPITAL PROJECTS FUND
CAPITAL PROJECTS DESCRIPTION (Continued)

Largest Projects during the Year

The District makes various contractual commitments on an ongoing basis for construction and remodeling of its fixed assets. The major outstanding commitments as of June 30, 2012, included the construction of three replacement elementary schools, 9th grade additions to two high schools, and additions and renovations to seven existing schools. As of June 30, 2012, the contract price and expenditures to date for the largest projects were as following:

<u>Project</u>	<u>Contract Price</u>	<u>Expenditures To Date</u>
Replacement - Clarkdale ES	15,906,459	14,692,436
Replacement - East Side ES	17,638,981	17,638,239
Addition/Renovations - Garrett MS	8,930,126	6,961,455
9th Grade Addition - Harrison HS	15,307,405	1,035,611
Addition/Renovations - Lassiter HS	16,443,310	10,680,789
Replacement - Mableton ES	19,647,815	18,125,813
Addition/Renovations - McCleskey MS	9,393,898	8,004,290
9th Grade Addition - North Cobb HS	16,124,395	15,261,013
Addition/Renovations - Pine Mountain MS	7,329,966	6,858,175
Addition/Renovations - Pope HS	9,892,141	9,745,567
Addition/Renovations - Simpson MS	9,444,267	8,568,108
Replacement - Smyrna Area ES	20,490,974	6,427,953
9th Grade Addition - South Cobb HS	20,409,278	20,322,505
Addition/Renovations - Sprayberry HS	11,821,584	11,652,239
Addition/Renovations - Wheeler HS	22,917,870	9,445,894
	<u>221,698,469</u>	<u>\$165,420,087</u>

**CAPITAL PROJECTS FUND
REVENUES AND APPROPRIATIONS
FY2013 BUDGET**

Description	County- Wide Building	SPLOST 2	SPLOST 3	Total
Beginning Fund Balance July 1 (Estimated)	\$7,857,082	\$22,587,982	\$26,852,793	\$57,297,857
Revenue:				
Local	\$8,000	\$500	\$123,651,888	\$123,660,388
State	\$0	\$0	\$10,800,000	\$10,800,000
Federal	\$0	\$0	\$0	\$0
Transfers/Other	\$2,637,623	\$0	\$0	\$2,637,623
Total Revenue	<u>\$2,645,623</u>	<u>\$500</u>	<u>\$134,451,888</u>	<u>\$137,098,011</u>
Appropriations				
Instruction	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0
Improvement of Instr Svcs	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0
Support Services-Business	\$0	\$0	\$0	\$0
Maint. & Oper. Of Plant Svcs	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0
Facilities Acquisitions & Construction Svcs	\$6,200,000	\$2,318,665	\$135,213,525	\$143,732,190
Transfers/Other	\$0	\$20,269,817	\$0	\$20,269,817
Total Appropriations	<u>\$6,200,000</u>	<u>\$22,588,482</u>	<u>\$135,213,525</u>	<u>\$164,002,007</u>
Ending Fund Balance				
June 30 (Estimated)	<u>\$4,302,705</u>	<u>\$0</u>	<u>\$26,091,156</u>	<u>\$30,393,861</u>



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SPLOST 2 PROJECTS

On September 16, 2003, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. Tax receipts were projected to be \$636,504,317 with additional construction funding from the State of Georgia for a total budget of \$722,923,991. The tax became effective January 1, 2004 and expired December 31, 2008. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues by -\$22,784,642 for a variance of -3.6%. Projects included 9 new schools, 347 classroom additions, building maintenance (including electrical, HVAC, roofing, painting, etc.), curriculum technology (workstations, servers, network, etc.), safety and security (security fencing, surveillance cameras, etc.) and land.



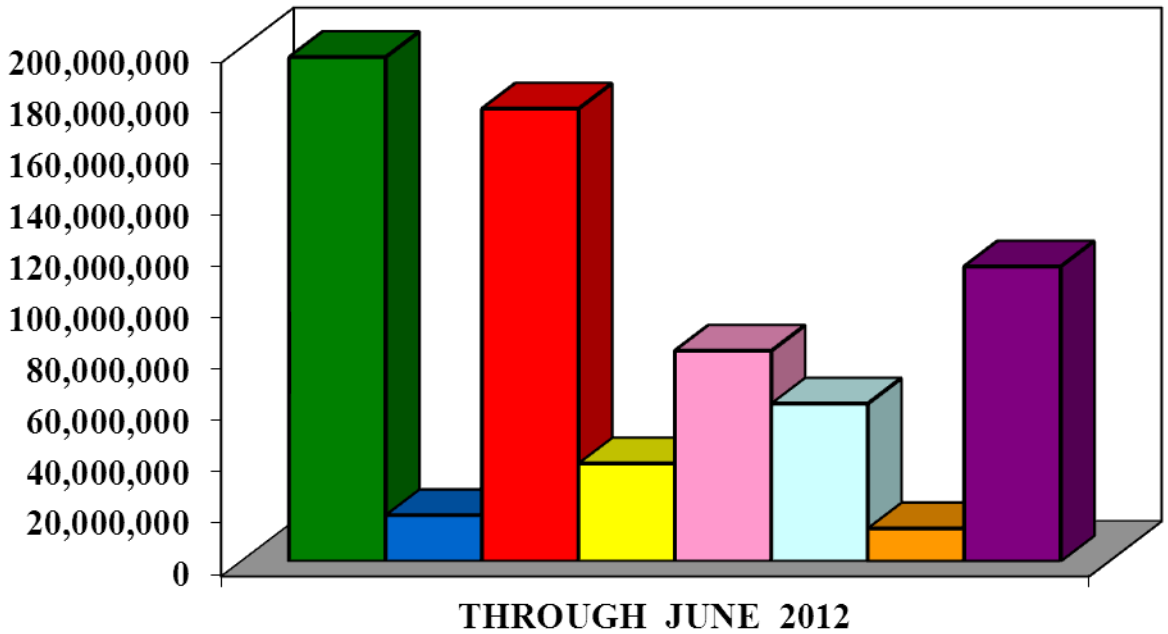
Clarkdale Elementary School



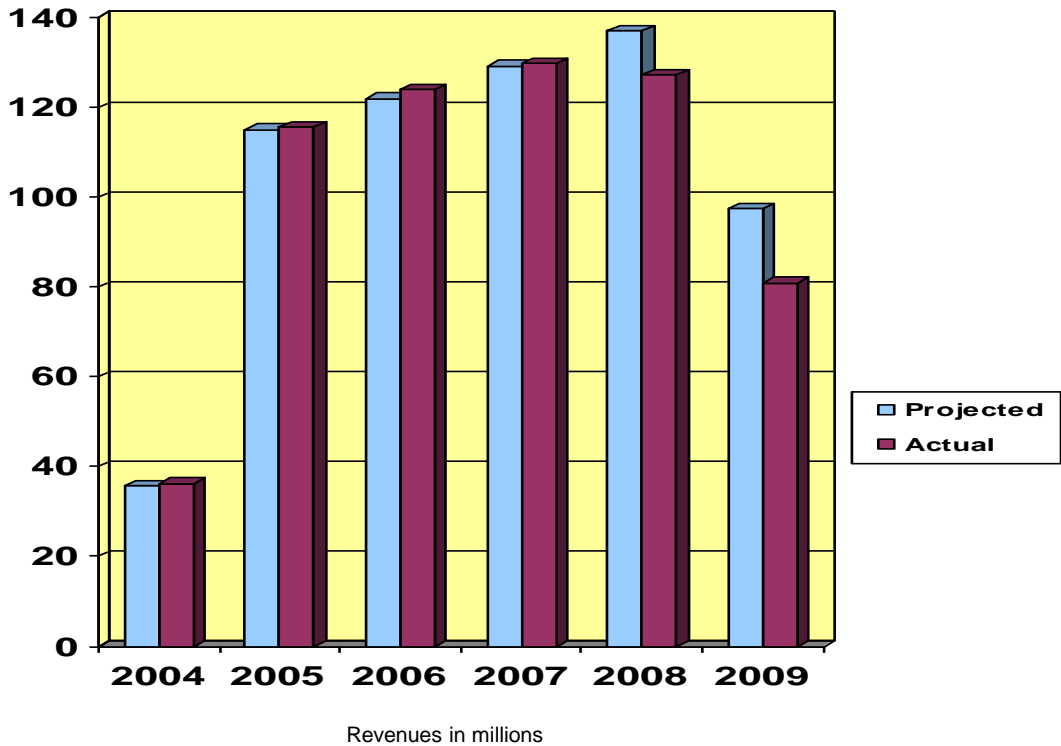
Clarkdale Elementary Media Center

- **NEW SCHOOLS AND LAND:** Nine new schools have been constructed: Austell Elementary School, McCall Primary School, Pickett's Mill Elementary School, Riverside Primary School, Barber Middle School, Lovinggood Middle School, McClure Middle School, Allatoona High School and Hillgrove High School. A total of \$214,348,959 has been expended on land, new school construction, and furniture and equipment for these schools since inception.
- **ADDITIONS AND RENOVATIONS:** Thirty-one addition and renovation projects were planned and completed. A total of \$176,291,264 has been spent as of June 30, 2012, on additions and renovation projects.
- **CURRICULUM, INSTRUCTION AND TECHNOLOGY INITIATIVES:** Classroom teachers received laptops and training. Computers, printers, servers and copiers have been refreshed. Classroom printers have been installed. District network equipment upgrades and Data Center equipment refresh are now 100% complete. As of June 30, 2012, a total of \$82,034,463 has been expended on technology upgrades.
- **MAINTENANCE:** Generators, switchgear/panel upgrades, flooring, lighting, HVAC, painting, paving, plumbing, resurfacing tennis courts & track, roofing, and toilet partitions and accessories projects are 100% complete. Since inception, maintenance project expenditures total \$38,134,391.
- **SUPPORT AND SAFETY IMPROVEMENTS:** Funds have been used for ADA renovations, access controls, new buses, vehicles and equipment, food service upgrades, replacement classroom and administrative furniture and equipment, security fencing and signage, HR /Payroll and Financial Services software upgrade, personnel needs, local school requests and surveillance camera projects. Clarkdale Replacement Elementary was completed and a portion of the project is funded with SPLOST 2 funds. Since inception, a total of \$61,466,915 has been spent on Support and Safety Improvements.

SPLOST 2 EXPENDITURES BY CATEGORY (IN DOLLARS)



SPLOST 2 REVENUES



SPLOST 2 REVENUES BY FISCAL YEAR				
YEAR	PROJECTED	ACTUAL	OVER / UNDER BUDGET	% CHANGE
FISCAL YEAR 2004	\$35,760,941	\$36,323,655	\$562,714	1.6%
FISCAL YEAR 2005	115,059,231	115,672,658	613,427	0.5%
FISCAL YEAR 2006	121,962,785	123,878,233	1,915,448	1.6%
FISCAL YEAR 2007	129,280,553	129,712,300	431,747	0.3%
FISCAL YEAR 2008	137,037,386	127,236,964	-9,800,422	-7.2%
FISCAL YEAR 2009	97,403,421	80,895,865	-16,507,556	-16.9%
TOTALS	\$636,504,317	\$613,719,675	-\$22,784,642	-3.6%

Collections for SPLOST 2 began in January 2004 with the first revenues received in March 2004. Revenue collections were projected to be \$636,504,317 for the period of 2004 through 2009. The tax expired on December 31, 2008, with the last revenues received in February 2009. SPLOST 2 receipts of \$613,719,675 fell short of the projected revenues of \$636,504,317 by -\$22,784,642 for a variance of -3.6%. NOTE: The actual revenue figures do not include accruals.

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ACWORTH INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$180,093	\$180,092.80	100%
REFRESH OBSOLETE PRINTERS	\$0	\$38,764	\$38,763.73	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$140,603	\$140,603.55	100%
COPIER/DUPLICATOR REFRESH	\$0	\$55,731	\$55,730.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,818	\$37,817.68	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,275	\$5,275.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL	\$0	\$7,160	\$7,159.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
FOOD SERVICE PHONE RINGER	\$0	\$171	\$170.69	100%
ADA RAMP	\$0	\$30,220	\$30,219.79	100%
COMPUTING DEVICE/TEACHER	\$0	\$85,078	\$85,078.00	100%
HVAC - PE GYM	\$98,000	\$65,122	\$65,122.14	100%
ACCESS CONTROLS	\$0	\$111,656	\$111,656.27	100%
SCHOOL LETTERING	\$11,025	\$7,861	\$7,860.69	100%
REPLACE CARPET/TILE	\$444,308	\$41,176	\$41,175.03	100%
TOTAL ACWORTH INTERMEDIATE	\$553,333	\$823,772	\$823,769.64	100%
ADDISON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$172,550	\$172,549.86	100%
REFRESH OBSOLETE PRINTERS	\$0	\$29,212	\$29,211.64	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$101,713	\$101,713.93	100%
COPIER/DUPLICATOR REFRESH	\$0	\$12,914	\$12,913.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,069	\$57,068.63	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.81	100%
COMPUTING DEVICE/TEACHER	\$0	\$72,100	\$72,100.00	100%
PE ADDITION AND MODIFICATIONS INCLUDING:	\$2,295,182	\$541,501	\$541,499.57	100%
HVAC - PE GYM				
CANOPY FOR BUS LANE				
LOCKS ON EXIT DOORS				
WHITEBOARDS				
ACCESS CONTROLS	\$0	\$84,571	\$84,571.34	100%
TOTAL ADDISON ELEMENTARY	\$2,295,182	\$1,080,975	\$1,080,973.43	100%
ADULT EDUCATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$104,911	\$104,910.55	100%
REFRESH OBSOLETE PRINTERS	\$0	\$4,939	\$4,938.82	100%
REFRESH DISTRICT SERVERS	\$0	\$4,822	\$4,822.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,678	\$30,678.15	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,680	\$24,680.16	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$43,266	\$43,266.28	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$14,464	\$14,464.00	100%
COMPUTING DEVICE FOR EVERY TEACHER	\$0	\$1,442	\$1,442.00	100%
SURVEILLANCE CAMERAS	\$0	\$11,244	\$11,244.13	100%
ACCESS CONTROLS	\$0	\$2,869	\$2,868.52	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$220,500	\$158,188	\$158,187.04	100%
TOTAL ADULT EDUCATION CENTER	\$220,500	\$401,503	\$401,501.70	100%
ALLATOONA HIGH SCHOOL				
REFRESH DISTRICT NETWORK	\$0	\$728	\$727.04	100%
LAND ACQUISITIONS	\$0	\$9,951,707	\$9,951,707.55	100%
NEW HIGH SCHOOL	\$48,799,343	\$52,169,066	\$52,139,621.74	100%
TOTAL ALLATOONA HIGH SCHOOL	\$48,799,343	\$62,121,501	\$62,092,056.33	100%
ARGYLE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$123,983	\$123,982.88	100%
REFRESH OBSOLETE PRINTERS	\$0	\$30,331	\$30,330.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$136,174	\$136,172.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,577	\$25,576.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$40,976	\$40,975.83	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$6,919	\$6,918.80	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,866	\$2,866.00	100%
FOOD SERVICE UPGRADE	\$0	\$34,689	\$34,689.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.81	100%
SAFETY FENCING	\$0	\$37,749	\$37,748.51	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$399	\$399.00	100%
FOOD SERVICE UPGRADE	\$0	\$24,336	\$24,335.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,456	\$99,456.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$16,433	\$16,432.50	100%
HVAC - MAIN GYM	\$51,450	\$45,643	\$45,643.50	100%
PAINTING/REMOVE FILM ON CAFETERIA WINDOWS	\$139,582	\$76,637	\$76,636.11	100%
ACCESS CONTROLS	\$0	\$92,854	\$92,853.78	100%
REPLACE CARPET	\$210,192	\$183,760	\$183,758.81	100%
ADD A STAFF RESTROOM	\$55,125	\$29,926	\$29,925.80	100%
TOTAL ARGYLE ELEMENTARY	\$762,599	\$1,016,817	\$1,016,811.38	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
AUSTELL INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$192,881	\$192,881.26	100%
REFRESH OBSOLETE PRINTERS	\$0	\$39,094	\$39,094.19	100%
REFRESH DISTRICT SERVERS	\$0	\$4,815	\$4,814.84	100%
REFRESH DISTRICT NETWORK	\$0	\$129,299	\$129,298.84	100%
COPIER/DUPLICATOR REFRESH	\$0	\$64,052	\$64,052.02	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$27,299	\$27,298.73	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.20	100%
INTERMEDIATE SCHOOL SIGN	\$0	\$1,750	\$1,750.00	100%
REPLACEMENT FURNITURE/NEW PRIMARY SCHOOL	\$0	\$11,659	\$11,659.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$82,194	\$82,194.00	100%
HVAC - PE GYM	\$98,000	\$48,113	\$48,113.50	100%
ACCESS CONTROLS	\$0	\$124,436	\$124,436.31	100%
CCTV SURVEILLANCE SYSTEMS	\$33,075	\$22,625	\$22,625.00	100%
OUTDOOR STORAGE AREA	\$27,563	\$51,062	\$51,061.36	100%
TOTAL AUSTELL INTERMEDIATE	\$158,638	\$799,639	\$799,639.05	100%
AUSTELL PRIMARY				
REFRESH DISTRICT PRINTERS	\$0	\$23,615	\$23,615.33	100%
REFRESH DISTRICT NETWORK	\$0	\$104,983	\$104,983.23	100%
LAND ACQUISITIONS	\$0	\$73,748	\$73,748.07	100%
NEW PRIMARY SCHOOL	\$9,226,393	\$9,506,981	\$9,506,981.81	100%
COMPUTING DEVICE/TEACHER	\$0	\$43,260	\$43,260.00	100%
ACCESS CONTROLS	\$0	\$80,568	\$80,568.00	100%
TOTAL AUSTELL PRIMARY	\$9,226,393	\$9,833,155	\$9,833,156.44	100%
AWTREY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$282,123	\$282,122.58	100%
REFRESH OBSOLETE PRINTERS	\$0	\$46,613	\$46,612.92	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$207,611	\$207,611.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,452	\$57,452.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$41,406	\$41,405.81	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$39,161	\$39,160.62	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,098	\$10,098.00	100%
FOOD SERVICE UPGRADE	\$0	\$25,748	\$25,747.69	100%
FENCING	\$0	\$18,220	\$18,220.20	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,131	\$3,130.80	100%
ADA CURB CUT/PAINTING	\$0	\$1,860	\$1,860.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,394	\$86,394.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$419,570	\$419,569.49	100%
HVAC/IMPROVE CLIMATE CONTROL	\$719,452	\$779,350	\$779,349.27	100%
HVAC - PE GYM	\$159,250	\$448,979	\$448,978.97	100%
ROOFING	\$224,266	\$244,872	\$244,872.93	100%
METAL REFINISH	\$52,139	\$51,410	\$51,410.71	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$25,324	\$25,324.00	100%
WHITEBOARDS	\$72,765	\$42,853	\$42,852.80	100%
WINDOW - FRONT OFFICE	\$11,025	\$7,919	\$7,918.96	100%
TOTAL AWTREY MIDDLE	\$1,606,397	\$2,846,000	\$2,845,999.69	100%
BAKER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$271,023	\$271,023.26	100%
REFRESH OBSOLETE PRINTERS	\$0	\$41,052	\$41,052.30	100%
REFRESH DISTRICT SERVERS	\$0	\$7,888	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$117,557	\$117,556.93	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,917	\$49,917.48	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,323	\$46,323.47	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALKS	\$0	\$4,330	\$4,330.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$83,636	\$83,636.00	100%
HVAC - PE GYM	\$73,500	\$58,952	\$58,952.50	100%
PARKING LOT AND BUS LANE REPAVING	\$161,700	\$202,314	\$202,313.48	100%
ACCESS CONTROLS	\$0	\$100,730	\$100,730.30	100%
PROVIDE CANOPY	\$143,325	\$86,645	\$86,644.55	100%
FENCE/GATED ENTRANCE	\$44,100	\$0	\$0.00	N/A
TOTAL BAKER ELEMENTARY	\$422,625	\$1,076,771	\$1,076,772.71	100%
BAKER ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1,175	\$1,175.10	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL BAKER ROAD BUS SHOP	\$0	\$5,054	\$5,054.10	100%
BARBER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$4,258	\$4,257.78	100%
REFRESH DISTRICT PRINTERS	\$0	\$50,563	\$50,562.55	100%
REFRESH DISTRICT NETWORK	\$0	\$203,341	\$203,340.59	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,150	\$3,150.00	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
NEW MIDDLE SCHOOL	\$19,815,465	\$16,433,433	\$16,433,426.75	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$28,994	\$28,994.47	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,136	\$1,135.70	100%
COMPUTING DEVICE/TEACHER	\$0	\$92,400	\$92,400.00	100%
TOTAL BARBER MIDDLE	\$19,815,465	\$16,817,275	\$16,817,267.84	100%
BARNES ED CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$188,855	\$188,854.85	100%
REFRESH OBSOLETE PRINTERS	\$0	\$24,351	\$24,350.93	100%
REFRESH DISTRICT SERVERS	\$0	\$12,065	\$12,064.97	100%
COPIER DUPLICATOR REFRESH	\$0	\$39,188	\$39,187.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$74,691	\$74,691.15	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$11,191	\$11,191.32	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$20,047	\$20,046.67	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ACCESS CONTROLS	\$22,050	\$202,142	\$202,141.50	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$286,699	\$286,698.26	100%
REPLACE HVAC SYSTEM	\$1,216,603	\$0	\$0.00	N/A
CCTV SURVEILLANCE SYSTEMS	\$33,075	\$21,836	\$21,836.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$40,376	\$40,376.00	100%
TOTAL BARNES ED CENTER	\$1,639,228	\$923,415	\$923,413.15	100%
BELLS FERRY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$101,241	\$101,241.48	100%
REFRESH OBSOLETE PRINTERS	\$0	\$28,141	\$28,141.33	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$103,190	\$103,190.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$51,847	\$51,845.57	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,913	\$30,913.00	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,457	\$2,457.20	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,658	\$70,658.00	100%
HVAC - PE GYM/SWITCHGEAR & PANEL UPGRADES	\$357,700	\$53,045	\$53,045.50	100%
FINISH-PAINTING	\$103,379	\$77,021	\$77,019.15	100%
BUS LANE AND PARKING LOT REPAVING	\$117,658	\$169,295	\$169,294.10	100%
METAL REFINISH	\$38,587	\$40,737	\$40,736.69	100%
ACCESS CONTROLS	\$0	\$92,618	\$92,618.00	100%
RESTROOM- PRE-K	\$68,355	\$37,166	\$37,165.86	100%
CANOPY	\$143,325	\$97,983	\$97,982.14	100%
IMPROVE PLAYGROUND	\$99,225	\$33,962	\$33,961.20	100%
TOTAL BELLS FERRY ELEMENTARY	\$928,229	\$1,003,263	\$1,003,258.36	100%
BELMONT HILLS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$122,285	\$122,284.52	100%
REFRESH OBSOLETE PRINTERS	\$0	\$28,859	\$28,858.93	100%
REFRESH DISTRICT SERVERS	\$0	\$7,889	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$116,578	\$116,578.39	100%
COPIER/DUPLICATOR REFRESH	\$0	\$32,170	\$32,169.75	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$73,903	\$73,902.78	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,298	\$5,297.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,268	\$2,268.39	100%
FOOD SERVICE PHONE RINGER	\$0	\$61	\$60.78	100%
ADA RESTROOM/CLASSROOM	\$0	\$7,566	\$7,566.00	100%
ADA CURB CUT	\$0	\$2,780	\$2,780.00	100%
ADA CARPET ROOM	\$0	\$670	\$670.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA HANDRAILS	\$0	\$500	\$500.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$928	\$928.41	100%
ADA ACCESS	\$0	\$5,750	\$5,750.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$96,614	\$96,614.00	100%
HVAC/SWITCHGEAR AND PANEL UPGRADES	\$1,178,587	\$520,274	\$520,273.58	100%
REPLACE WATER PIPING, PLUMBING FIXTURES	\$255,819	\$68,332	\$68,331.85	100%
METAL REFINISH	\$43,181	\$42,189	\$42,188.99	100%
ACCESS CONTROLS	\$0	\$113,517	\$113,516.75	100%
REPLACE CARPET	\$228,989	\$140,176	\$140,174.92	100%
PLANT SOD	\$99,225	\$0	\$0.00	N/A
LANDSCAPE	\$22,050	\$18,315	\$18,314.67	100%
REPLACE CAFETERIA TABLES	\$12,500	\$12,160	\$12,160.00	100%
TOTAL BELMONT HILLS ELEMENTARY	\$1,840,351	\$1,421,084	\$1,421,080.72	100%
BIG SHANTY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$226,400	\$226,399.62	100%
REFRESH OBSOLETE PRINTERS	\$0	\$32,207	\$32,207.01	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$151,132	\$151,132.77	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,845	\$57,845.56	100%
SCHOOL LEVEL F&E/OFFICE EQUIPMENT	\$12,500	\$42,991	\$42,990.31	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE UPGRADE	\$0	\$23,734	\$23,734.53	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE ELECTRICAL/RE-ROOF WALK-IN COOLER	\$0	\$139,586	\$139,585.84	100%
COMPUTING DEVICE/TEACHER	\$0	\$90,804	\$90,804.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$39,746	\$39,745.50	100%
UPGRADE HVAC INCLUDING PE GYM	\$485,276	\$332,663	\$332,662.88	100%
FINISH -PAINTING	\$159,409	\$85,629	\$85,627.98	100%
REPLACE WATER PIPING/FIXTURES/FOUNTAIN	\$425,281	\$105,917	\$105,916.47	100%
METAL REFINISH	\$38,587	\$35,858	\$35,857.73	100%
ACCESS CONTROLS	\$0	\$145,911	\$145,911.10	100%
OUTDOOR STORAGE UNIT	\$27,563	\$51,277	\$51,276.13	100%
WHITEBOARDS	\$57,330	\$44,782	\$44,781.81	100%
TOTAL BIG SHANTY ELEMENTARY	\$1,512,196	\$1,615,827	\$1,615,823.71	100%
BIRNEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$221,318	\$221,318.20	100%
REFRESH OBSOLETE PRINTERS	\$0	\$40,776	\$40,776.03	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$178,456	\$178,455.59	100%
COPIER/DUPLICATOR REFRESH	\$0	\$26,447	\$26,447.32	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$48,624	\$48,624.11	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,599	\$5,598.66	100%
FOOD SERVICE UPGRADE	\$0	\$8,495	\$8,494.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$720	\$719.91	100%
ADA CLINIC RENOVATIONS	\$0	\$4,320	\$4,320.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$125,454	\$125,454.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$200,311	\$200,310.65	100%
HVAC - PE GYM	\$51,450	\$44,571	\$44,571.50	100%
UPGRADE PLUMBING FIXTURES	\$177,625	\$108,957	\$108,956.85	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.05	100%
ACCESS CONTROLS	\$0	\$140,937	\$140,937.48	100%
CARPET REPLACEMENT	\$362,282	\$136,002	\$136,001.00	100%
LIGHTING AT CANOPY	\$38,588	\$27,041	\$27,040.50	100%
TOTAL BIRNEY ELEMENTARY	\$974,782	\$1,361,458	\$1,361,455.14	100%
BLACKWELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$215,721	\$215,721.00	100%
REFRESH OBSOLETE PRINTERS	\$0	\$35,936	\$35,935.81	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$115,402	\$115,401.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$51,552	\$51,551.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,519	\$34,518.67	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$399	\$399.00	100%
FENCE & ADD GATES	\$0	\$2,606	\$2,606.20	100%
ADD FENCE	\$0	\$3,652	\$3,651.20	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,436	\$86,436.00	100%
HVAC - PE GYM	\$73,500	\$58,953	\$58,952.50	100%
ACCESS CONTROLS	\$0	\$96,364	\$96,364.01	100%
PLANT SOD FOR PLAYGROUND	\$99,225	\$14,018	\$14,017.58	100%
SIDEWALK HANDRAIL	\$11,025	\$6,583	\$6,583.00	100%
TOTAL BLACKWELL ELEMENTARY	\$183,750	\$728,686	\$728,683.78	100%
BROWN ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$165,335	\$165,335.36	100%
REFRESH OBSOLETE PRINTERS	\$0	\$18,023	\$18,022.72	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$100,767	\$100,767.04	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,763	\$54,763.04	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,233	\$30,232.97	100%
FOOD SERVICE UPGRADE	\$0	\$16,884	\$16,884.03	100%
ADA RESTROOM/SIDEWALK/CURB CUTS	\$0	\$6,894	\$6,894.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA ADD SIDEWALK AT RAMP	\$0	\$900	\$900.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$43,442	\$43,442.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$76,935	\$76,934.50	100%
HVAC - PE GYM	\$51,450	\$44,572	\$44,571.50	100%
METAL REFINISH	\$38,587	\$35,345	\$35,344.48	100%
ACCESS CONTROLS	\$0	\$70,721	\$70,720.54	100%
RENOVATE ADMINISTRATIVE OFFICES	\$175,298	\$26,419	\$26,418.95	100%
GRADE AND BLACKTOP PLAYGROUND AREA	\$107,494	\$38,325	\$38,324.83	100%
SIDEWALK - PARKING LOT	\$5,513	\$3,200	\$3,200.00	100%
TOTAL BROWN ELEMENTARY	\$684,592	\$738,954	\$738,951.73	100%
BRUMBY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$171,759	\$171,759.08	100%
REFRESH OBSOLETE PRINTERS	\$0	\$31,746	\$31,745.56	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$130,134	\$130,134.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,279	\$49,278.73	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$71,034	\$71,034.57	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,133	\$1,133.00	100%
FOOD SERVICE UPGRADE	\$0	\$10,340	\$10,339.75	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
WALK-IN COOLER/FREEZER	\$0	\$70,373	\$70,372.73	100%
HAND DRYERS	\$0	\$4,776	\$4,775.56	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,760	\$116,760.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$9,053	\$9,052.98	100%
FLOORING - CARPET	\$194,914	\$232,446	\$232,445.53	100%
UPGRADE HVAC INCLUDING PE GYM	\$859,678	\$1,285,065	\$1,285,064.84	100%
REPLACE EXTERIOR SANITARY SEWER	\$9,187	\$30,197	\$30,196.78	100%
ACCESS CONTROLS	\$0	\$127,275	\$127,275.10	100%
ENCLOSE OPEN INSTRUCTIONAL UNITS	\$834,207	\$255,339	\$255,337.77	100%
PAINT INTERIOR OF BUILDING	\$131,217	\$78,128	\$78,127.48	100%
TOTAL BRUMBY ELEMENTARY	\$2,335,453	\$2,689,860	\$2,689,856.22	100%
BRYANT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$257,268	\$257,268.01	100%
REFRESH OBSOLETE PRINTERS	\$0	\$40,139	\$40,138.76	100%
REFRESH DISTRICT SERVERS	\$0	\$4,181	\$4,181.48	100%
REFRESH DISTRICT NETWORK	\$0	\$167,518	\$167,516.94	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,796	\$54,796.50	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$51,515	\$51,514.64	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$11,185	\$11,185.32	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,678	\$8,678.51	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$123,113	\$123,112.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$108,066	\$108,066.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$44,639	\$44,638.50	100%
HVAC - PE GYM	\$73,500	\$45,033	\$45,033.01	100%
BUS LANE AND PARKING LOT REPAVING	\$232,759	\$312,983	\$312,982.17	100%
ACCESS CONTROLS	\$0	\$97,227	\$97,227.00	100%
LANDSCAPE ENTRANCE & FRONT OF BUILDING	\$27,563	\$19,976	\$19,975.53	100%
CORRECT DRAINAGE - LOWER FIELD	\$49,613	\$6,806	\$6,805.77	100%
TOTAL BRYANT ELEMENTARY	\$689,685	\$1,356,905	\$1,356,902.55	100%
BULLARD ES				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$140,787	\$140,787.07	100%
REFRESH OBSOLETE PRINTERS	\$0	\$46,272	\$46,271.50	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$149,334	\$149,334.76	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,746	\$36,746.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$67,411	\$67,411.16	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FENCING	\$0	\$2,931	\$2,931.40	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,824	\$103,824.00	100%
HVAC - PE GYM	\$98,000	\$42,547	\$42,546.65	100%
ACCESS CONTROLS	\$0	\$111,591	\$111,591.08	100%
TOTAL BULLARD ELEMENTARY	\$98,000	\$709,801	\$709,802.21	100%
CAMPBELL HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$452,877	\$452,877.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,496	\$95,496.28	100%
REFRESH DISTRICT SERVERS	\$0	\$7,165	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$489,198	\$489,197.65	100%
COPIER/DUPLICATOR REFRESH	\$0	\$98,479	\$98,479.35	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$60,959	\$60,959.04	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA ROTC ACCESSIBILITY	\$0	\$4,000	\$4,000.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,691	\$1,691.00	100%
ADA RAMP/SIDEWALK	\$0	\$28,268	\$28,268.00	100%
ADA CLASSROOM MODIFICATION	\$0	\$37,334	\$37,333.52	100%
COMPUTING DEVICE/TEACHER	\$0	\$253,260	\$253,260.00	100%
18 CLASSROOM ADDITION INCLUDING:	\$9,714,295	\$8,800,285	\$8,800,276.33	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
RENOVATE AUDITORIUM				
PAINT LOCKERS				
WHITEBOARDS				
LIGHTING-FOOTBALL	\$367,500	\$211,903	\$211,902.16	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
TRACK RESURFACING	\$245,000	\$133,055	\$133,054.49	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$74,813	\$74,813.19	100%
TOTAL CAMPBELL HIGH	\$10,326,795	\$10,756,725	\$10,756,714.90	100%
CAMPBELL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$314,830	\$314,830.43	100%
REFRESH OBSOLETE PRINTERS	\$0	\$48,745	\$48,745.04	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$248,786	\$248,786.16	100%
COPIER/DUPLICATOR REFRESH	\$0	\$56,292	\$56,292.47	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,025	\$37,025.22	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$16,790	\$16,789.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,866	\$2,866.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$990	\$990.00	100%
ADA RESTROOM RENOVATION	\$0	\$11,850	\$11,849.59	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,802	\$116,802.00	100%
CLASSROOM ADDITION/MODIFICATIONS INCLUDING: HVAC - PE GYM BUS LANE REPAVING PARKING LOT REPAVING REPLACE GYM BLEACHERS LIGHTING/SOUND SYSTEM	\$7,615,640	\$7,710,429	\$7,710,428.65	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$22,939	\$22,939.00	100%
TOTAL CAMPBELL MIDDLE	\$7,615,640	\$8,594,250	\$8,594,251.09	100%
CHALKER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$303,240	\$303,240.38	100%
REFRESH OBSOLETE PRINTERS	\$0	\$38,576	\$38,576.19	100%
REFRESH DISTRICT SERVERS	\$0	\$7,999	\$7,999.07	100%
REFRESH DISTRICT NETWORK	\$0	\$171,272	\$171,271.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$33,954	\$33,953.66	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$54,711	\$54,710.69	100%
FOOD SERVICE UPGRADE	\$0	\$43	\$42.66	99%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,856	\$100,856.00	100%
HVAC - PE GYM	\$98,000	\$64,062	\$64,061.74	100%
ACCESS CONTROLS	\$0	\$94,259	\$94,259.44	100%
WHITEBOARDS	\$67,253	\$49,370	\$49,369.54	100%
HOT WATER LINE	\$11,025	\$2,883	\$2,882.28	100%
TOTAL CHALKER ELEMENTARY	\$176,278	\$921,585	\$921,583.35	100%
CHEATHAM HILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$244,569	\$244,568.69	100%
REFRESH OBSOLETE PRINTERS	\$0	\$45,892	\$45,892.13	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$192,259	\$192,258.33	100%
COPIER/DUPLICATOR REFRESH	\$0	\$48,750	\$48,749.81	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$45,159	\$45,159.11	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RAMP	\$0	\$2,525	\$2,525.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$8,986	\$8,986.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$122,528	\$122,528.00	100%
HVAC - PE GYM	\$98,000	\$66,618	\$66,618.27	100%
ACCESS CONTROLS	\$0	\$98,341	\$98,341.35	100%
FENCING AROUND PLAYGROUND	\$22,050	\$5,142	\$5,142.00	100%
TOTAL CHEATHAM HILL ELEMENTARY	\$120,050	\$892,993	\$892,993.76	100%
CLARKDALE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$105,682	\$105,682.14	100%
REFRESH OBSOLETE PRINTERS	\$0	\$21,811	\$21,811.46	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$114,776	\$114,776.00	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,545	\$17,545.01	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$56,623	\$56,622.68	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$39,224	\$39,223.62	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,339	\$10,339.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,512	\$8,512.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$739	\$739.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$63,406	\$63,406.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$76,453	\$76,452.48	100%
UPGRADE HVAC INCLUDING PE GYM	\$741,085	\$1,010,641	\$1,010,640.06	100%
UPGRADE PLUMBING FIXTURES/STALLS/DOORS	\$140,875	\$90,707	\$90,707.00	100%
REPLACE SANITARY SEWER	\$27,562	\$39,765	\$39,764.20	100%
ROOFING	\$369,447	\$351,899	\$351,898.29	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.04	100%
ACCESS CONTROLS	\$0	\$87,682	\$87,681.57	100%
REPLACE FRONT SIGN	\$11,025	\$21,561	\$21,560.68	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ADMINISTRATIVE AREA RENOVATION	\$165,375	\$7,725	\$7,725.00	100%
TOTAL CLARKDALE ELEMENTARY	\$1,800,206	\$2,168,435	\$2,168,429.67	100%
CLARKDALE REPLACEMENT ES				
LAND ACQUISITION	\$0	\$277,609	\$277,609.00	100%
UNDESIGNATED CLASSROOMS	\$0	\$3,443,666	\$3,443,665.91	100%
TOTAL CLARKDALE REPLACEMENT ES	\$0	\$3,721,275	\$3,721,274.91	100%
CLAY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$174,426	\$174,426.14	100%
REFRESH OBSOLETE PRINTERS	\$0	\$24,451	\$24,451.15	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$107,350	\$107,350.86	100%
COPIER/DUPLICATOR REFRESH	\$0	\$13,208	\$13,208.25	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,582	\$37,582.28	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,599	\$5,598.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,465	\$8,464.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$85	\$85.00	100%
FENCING	\$0	\$9,592	\$9,592.13	100%
COMPUTING DEVICE/TEACHER	\$0	\$72,058	\$72,058.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$71,510	\$71,509.91	100%
UPGRADE HVAC INCLUDING PE GYM	\$847,724	\$670,625	\$670,624.80	100%
FINISHES - PAINTING	\$99,238	\$78,886	\$78,884.49	100%
UPGRADE PLUMBING FIXTURES	\$104,125	\$67,652	\$67,651.22	100%
METAL REFINISH	\$38,587	\$37,177	\$37,176.05	100%
ACCESS CONTROLS	\$0	\$121,088	\$121,088.45	100%
INTERCOM SPEAKERS	\$11,025	\$25,805	\$25,804.85	100%
SIDEWALK	\$16,538	\$3,065	\$3,065.00	100%
CAFETERIA BLINDS	\$11,025	\$6,695	\$6,694.68	100%
WHITEBOARDS	\$38,588	\$25,422	\$25,421.07	100%
TOTAL CLAY ELEMENTARY	\$1,473,100	\$1,571,728	\$1,571,724.65	100%
COMPTON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,334	\$177,333.54	100%
REFRESH OBSOLETE PRINTERS	\$0	\$36,442	\$36,442.06	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$163,204	\$163,203.74	100%
COPIER/DUPLICATOR REFRESH	\$0	\$69,225	\$69,225.34	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$29,700	\$29,699.73	100%
FOOD SERVICE UPGRADE	\$0	\$24,364	\$24,363.94	100%
FENCING	\$0	\$27,594	\$27,593.67	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,520	\$86,520.00	100%
HVAC/PE GYM/SWITCHGEAR & PANEL UPGRADES	\$1,505,909	\$1,358,739	\$1,358,739.15	100%
PARKING LOT AND BUS LANE REPAVING	\$164,168	\$169,589	\$169,588.06	100%
UPGRADE PLUMBING FIXTURES	\$159,250	\$68,181	\$68,180.30	100%
METAL REFINISH	\$38,587	\$37,178	\$37,177.05	100%
ACCESS CONTROLS	\$0	\$131,378	\$131,378.35	100%
CARPET	\$341,775	\$151,380	\$151,379.94	100%
INTERIOR PAINTING	\$132,300	\$85,429	\$85,428.10	100%
FENCING/MACLAND RD	\$38,588	\$4,720	\$4,720.00	100%
LOCKS IN NEW BUILDING	\$16,538	\$4,438	\$4,437.44	100%
BUILD CANOPY	\$143,325	\$117,409	\$117,408.20	100%
ADD RESTROOM TO STAFF LOUNGE	\$55,125	\$44,214	\$44,213.87	100%
INSTALL COUNTER IN FRONT OFFICE	\$165,375	\$9,979	\$9,978.95	100%
LANDSCAPING	\$22,050	\$33,802	\$33,801.46	100%
TOTAL COMPTON ELEMENTARY	\$2,782,990	\$2,836,821	\$2,836,814.39	100%
COOPER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$325,019	\$325,018.52	100%
REFRESH OBSOLETE PRINTERS	\$0	\$54,056	\$54,055.89	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$221,485	\$221,485.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$68,696	\$68,696.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$30,170	\$30,170.24	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$606	\$606.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$102,214	\$102,214.00	100%
HVAC - PE GYM	\$110,250	\$120,312	\$120,312.08	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$6,852	\$6,852.00	100%
AIR-CONDITION KITCHEN	\$82,688	\$106,289	\$106,288.93	100%
TOTAL COOPER MIDDLE	\$192,938	\$1,049,920	\$1,049,921.04	100%
DANIELL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$231,449	\$231,448.57	100%
REFRESH OBSOLETE PRINTERS	\$0	\$48,522	\$48,522.09	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$244,109	\$244,108.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,432	\$36,431.59	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,774	\$35,773.62	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE UPGRADE	\$0	\$6,239	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$752	\$751.75	100%
ADA MOID CLASSROOM RENOVATION	\$0	\$57,445	\$57,445.72	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,817	\$1,816.62	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,572	\$103,572.00	100%
ADDITION/MODIFICATIONS INCLUDING:	\$3,888,614	\$5,245,463	\$5,245,464.20	100%
FLOORING - VCT				
FLOORING - GYM				
HVAC - PE GYM				
METAL REFINISH				
CANOPY AT THEATER				
WHITEBOARDS				
LOCKERS				
SAFETY MATS				
STRIPE PARKING LOT				
SURVEILLANCE CAMERA	\$0	\$22,560	\$22,560.50	100%
ART TABLES & CHAIRS	\$14,000	\$9,857	\$9,857.24	100%
TOTAL DANIELL MIDDLE	\$3,902,614	\$6,051,974	\$6,051,974.07	100%
DAVIS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$173,729	\$173,728.78	100%
REFRESH OBSOLETE PRINTERS	\$0	\$34,731	\$34,731.29	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$142,744	\$142,743.30	100%
COPIER/DUPLICATOR REFRESH	\$0	\$41,785	\$41,784.96	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,112	\$34,112.55	100%
FOOD SERVICE UPGRADE	\$0	\$12,904	\$12,903.66	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
ADA RESTROOM RENOVATION	\$0	\$11,292	\$11,291.85	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
HVAC - PE GYM	\$73,500	\$81,532	\$81,532.39	100%
PARKING LOT AND BUS LANE REPAVING	\$160,215	\$161,416	\$161,415.09	100%
ACCESS CONTROLS	\$0	\$4,515	\$4,514.54	100%
COMPUTERS & CARTS	\$46,000	\$45,958	\$45,957.80	100%
FENCING	\$11,700	\$11,637	\$11,637.25	100%
TOTAL DAVIS ELEMENTARY	\$291,415	\$832,254	\$832,252.94	100%
DICKERSON MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$400,330	\$400,329.82	100%
REFRESH OBSOLETE PRINTERS	\$0	\$52,497	\$52,497.45	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$231,988	\$231,988.12	100%
COPIER/DUPLICATOR REFRESH	\$0	\$66,290	\$66,289.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$81,615	\$81,614.25	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$56,032	\$56,031.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$11,685	\$11,685.00	100%
4 CLASSROOM ADDITION INCLUDING:	\$3,878,680	\$2,218,213	\$2,218,213.55	100%
HVAC				
HVAC - PE GYM				
REPLACE LOCKERS				
CORRECT DRAINAGE				
DOORS				
RESTROOM FLOORS				
THEATER LIGHTING/SOUND EQUIPMENT				
FOOD SERVICE UPGRADES	\$0	\$144	\$144.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,044	\$2,044.12	100%
ADA FAUCETS	\$0	\$661	\$661.00	100%
ADA RESTROOM RENOVATION	\$0	\$41,415	\$41,414.75	100%
COMPUTING DEVICE/TEACHER	\$0	\$126,728	\$126,728.00	100%
SURVEILLANCE CAMERAS	\$0	\$17,012	\$17,012.00	100%
TOTAL DICKERSON MIDDLE	\$3,878,680	\$3,312,920	\$3,312,920.59	100%
DODGEN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$207,000	\$207,000.38	100%
REFRESH OBSOLETE PRINTERS	\$0	\$43,889	\$43,888.55	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$168,040	\$168,040.23	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,836	\$54,836.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$33,511	\$33,511.00	100%
ADDITION/MODIFICATIONS INCLUDING:	\$13,694,820	\$12,575,705	\$12,575,705.46	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
REPLACE GYM FLOOR				
REPLACE HVAC SYSTEM				
THEATER WINDOW				
SECURITY GATE				

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE SMALL EQUIPMENT	\$0	\$529	\$529.20	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,498	\$99,498.00	100%
SURVEILLANCE CAMERAS	\$0	\$20,867	\$20,867.00	100%
TOTAL DODGEN MIDDLE	\$13,694,820	\$13,211,858	\$13,211,859.39	100%
DOWELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$188,619	\$188,619.20	100%
REFRESH DISTRICT PRINTERS	\$0	\$47,177	\$47,177.35	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$166,233	\$166,233.34	100%
COPIER/DUPLICATOR REFRESH	\$0	\$31,800	\$31,799.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$55,390	\$55,390.49	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
ADA HEARING IMPAIRED	\$0	\$35,165	\$35,165.04	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,651	\$1,650.82	100%
COMPUTING DEVICE/TEACHER	\$0	\$119,602	\$119,602.00	100%
HVAC - PE GYM	\$61,250	\$62,302	\$62,303.35	100%
PARKING LOT AND BUS LANE REPAVING	\$164,022	\$175,951	\$175,950.53	100%
ACCESS CONTROLS	\$0	\$112,996	\$112,996.47	100%
CANOPY OVER BUS LANES	\$71,663	\$76,297	\$76,296.06	100%
SECURITY GATES	\$22,050	\$0	\$0.00	N/A
CAFETERIA SOUND SYSTEM	\$27,500	\$32,430	\$32,428.62	100%
HAND DRYERS-RESTROOM	\$41,234	\$12,321	\$12,320.99	100%
TOTAL DOWELL ELEMENTARY	\$387,719	\$1,129,992	\$1,129,992.73	100%
DUE WEST ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$117,144	\$117,144.17	100%
REFRESH OBSOLETE PRINTERS	\$0	\$30,280	\$30,279.99	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$3,272	\$3,272.42	100%
COPIER/DUPLICATOR REFRESH	\$0	\$21,194	\$21,194.32	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,513	\$28,513.14	100%
FOOD SERVICE UPGRADE	\$0	\$9,153	\$9,152.76	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$83,407	\$83,406.98	100%
GATE	\$0	\$15,600	\$15,600.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,196	\$56,196.00	100%
ADDITION/MODIFICATIONS INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES	\$5,287,518	\$5,365,041	\$5,365,038.27	100%
HVAC				
HVAC - PE GYM				
SPRINKLER				
ROOFING				
METAL REFINISH				
LEVEL PLAYGROUND				
SCHOOL SIGN				
ACCESS CONTROLS	\$0	\$179,290	\$179,289.60	100%
TOTAL DUE WEST ELEMENTARY	\$5,287,518	\$5,915,258	\$5,915,254.95	100%
DURHAM MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$520,658	\$520,657.57	100%
REFRESH OBSOLETE PRINTERS	\$0	\$56,744	\$56,743.56	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$177,434	\$177,433.44	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,611	\$45,610.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$53,726	\$53,726.13	100%
BREAKDOWN/REMOVAL OF PORTABLES	\$0	\$15,797	\$15,796.50	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$1,345	\$1,345.00	100%
FOOD SERVICE AIR-CONDITIONING	\$0	\$106,278	\$106,278.28	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$138,432	\$138,432.00	100%
HVAC - PE GYM	\$110,250	\$122,198	\$122,198.13	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$20,847	\$20,847.00	100%
NEW SOUND SYSTEM IN CAFETERIA	\$27,500	\$26,305	\$26,304.43	100%
TOTAL DURHAM MIDDLE	\$137,750	\$1,291,822	\$1,291,820.93	100%
EAST COBB MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$301,455	\$301,455.20	100%
REFRESH OBSOLETE PRINTERS	\$0	\$54,607	\$54,607.39	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$224,481	\$224,478.26	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,015	\$40,015.43	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$45,796	\$45,795.77	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$44,789	\$44,789.28	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,703	\$3,703.00	100%
FOOD SERVICE UPGRADE	\$0	\$46,683	\$46,683.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,943	\$3,943.40	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ADA LIFT SYSTEM	\$0	\$2,900	\$2,900.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$149,800	\$149,800.00	100%
ADDITION/MODIFICATIONS INCLUDING: SERVING LINE ADA RAMP AND LOBBY RENOVATIONS MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM WHITEBOARDS UPGRADE CLOCKS GYM FLOOR REFINISH CANOPY SURVEILLANCE CAMERAS	\$4,562,219	\$4,796,970	\$4,796,970.28	100%
TOTAL EAST COBB MIDDLE	\$4,562,219	\$5,743,046	\$5,743,045.69	100%
EAST SIDE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$317,942	\$317,942.02	100%
REFRESH OBSOLETE PRINTERS	\$0	\$39,192	\$39,192.20	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,036	\$40,035.69	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,214	\$46,214.05	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,628	\$16,628.46	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,058	\$1,058.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,712	\$8,712.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REPAIR AND ADD FENCING	\$11,025	\$17,325	\$17,324.65	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,884	\$93,884.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$128,172	\$128,171.78	100%
FLOORING - CARPET	\$249,252	\$147,600	\$147,599.34	100%
HVAC - ANNEX	\$122,931	\$104,144	\$104,143.25	100%
HVAC - PE GYM	\$51,450	\$0	\$0.00	N/A
METAL REFINISH	\$38,587	\$37,885	\$37,884.28	100%
ACCESS CONTROLS	\$0	\$206,184	\$206,183.54	100%
PAINT SCHOOL	\$115,971	\$43,264	\$43,263.65	100%
REPLACE CANOPY	\$60,638	\$57,910	\$57,909.65	100%
SCHOOL SIGN	\$11,025	\$19,723	\$19,722.60	100%
TOTAL EAST SIDE ELEMENTARY	\$967,129	\$1,334,022	\$1,334,018.13	100%
EAST SIDE REPLACEMENT ELEMENTARY				
LAND ACQUISITION	\$0	\$343,028	\$343,027.97	100%
TOTAL EAST SIDE REPLACEMENT ELEMENTARY	\$0	\$343,028	\$343,027.97	100%
EASTVALLEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$127,107	\$127,107.44	100%
REFRESH OBSOLETE PRINTERS	\$0	\$31,192	\$31,191.53	100%
REFRESH DISTRICT SERVERS	\$0	\$4,182	\$4,181.48	100%
REFRESH DISTRICT NETWORK	\$0	\$128,424	\$128,423.84	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,452	\$45,451.88	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$42,366	\$42,366.05	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,784	\$16,783.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,616	\$3,616.00	100%
FOOD SERVICE UPGRADE	\$0	\$53,943	\$53,942.93	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$63,448	\$63,448.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$180,745	\$180,744.62	100%
HVAC	\$627,690	\$932,625	\$932,624.01	100%
HVAC - PE GYM	\$51,450	\$71,205	\$71,205.00	100%
BUS LANE AND PARKING LOT REPAVING	\$147,984	\$130,878	\$130,877.25	100%
ROOFING	\$201,206	\$182,296	\$182,296.00	100%
ACCESS CONTROLS	\$0	\$111,070	\$111,069.68	100%
OVERHEAD PROJECTORS	\$3,000	\$11,235	\$11,235.00	100%
PAINT EXTERIOR OF BUILDING	\$22,050	\$3,500	\$3,500.00	100%
LANDSCAPE	\$22,050	\$14,738	\$14,737.48	100%
TOTAL EASTVALLEY ELEMENTARY	\$1,381,680	\$2,154,972	\$2,154,967.97	100%
FAIR OAKS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$146,280	\$146,279.66	100%
REFRESH DISTRICT PRINTERS	\$0	\$34,861	\$34,861.18	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$174,559	\$174,557.70	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,722	\$45,721.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$26,670	\$26,670.09	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$27,969	\$27,969.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,015	\$7,015.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$85	\$85.00	100%
ADA AUDIOLOGY ELECTRICAL/SHELVING	\$0	\$3,379	\$3,378.66	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
REROOFING	\$0	\$366,696	\$366,695.18	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
ADDITION AND MODIFICATIONS INCLUDING: EXPAND AUDIOLOGY CLINIC MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM PLAY AREA METAL ROOF REPLACEMENT PAINTING NEW MARQUEE HAND DRYERS SCHOOL NAME ON BUILDING WATER FOUNTAIN PLANT GRASS ON PLAYGROUND AREAS ACCESS CONTROLS	\$3,196,172	\$3,865,348	\$3,865,346.26	100%
TOTAL FAIR OAKS ELEMENTARY	\$3,196,172	\$4,953,072	\$4,953,067.50	100%
FLOYD MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$205,141	\$205,140.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,923	\$53,922.26	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$209,057	\$209,057.46	100%
COPIER/DUPLICATOR REFRESH	\$0	\$33,952	\$33,952.57	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$38,715	\$38,714.80	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$27,987	\$27,987.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,924	\$3,924.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA RESTROOM	\$0	\$22,982	\$22,982.21	100%
CLASSROOM ADDITION PROJECT MAIN SWITCHGEAR & PANEL UPGRADES HVAC HVAC - PE GYM PLUMBING FIXTURES ROOFING PARKING LOT NEW LOCKERS FENCING CANOPY BETWEEN SCIENCE & MAIN BUILDING	\$11,899,814	\$7,328,772	\$7,328,771.78	100%
COMPUTING DEVICE/TEACHER	\$0	\$118,160	\$118,160.00	100%
SURVEILLANCE CAMERAS	\$0	\$22,076	\$22,075.26	100%
CAFETERIA TABLES	\$25,000	\$6,998	\$6,998.09	100%
TOTAL FLOYD MIDDLE	\$11,924,814	\$8,077,787	\$8,077,787.13	100%
FORD ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$160,555	\$160,555.45	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,970	\$37,969.72	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$156,544	\$156,543.87	100%
COPIER/DUPLICATOR REFRESH	\$0	\$27,474	\$27,474.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,765	\$58,764.80	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$17,098	\$17,097.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,587	\$1,587.00	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$966	\$965.73	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,718	\$116,718.00	100%
HVAC - PE GYM	\$73,500	\$14,542	\$14,542.01	100%
BUS LANE AND PARKING LOT REPAVING	\$246,768	\$296,064	\$296,063.05	100%
ACCESS CONTROLS	\$0	\$107,236	\$107,235.91	100%
LIGHTING-PARKING AREAS	\$27,563	\$0	\$0.00	N/A
TOTAL FORD ELEMENTARY	\$347,831	\$1,002,064	\$1,002,062.91	100%
FREY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$246,353	\$246,353.02	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,197	\$43,197.61	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$195,104	\$195,104.78	100%
COPIER/DUPLICATOR REFRESH	\$0	\$45,962	\$45,961.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$67,333	\$67,333.01	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$80,752	\$80,752.00	100%
HVAC - PE GYM	\$98,000	\$87,943	\$87,943.20	100%
ACCESS CONTROLS	\$0	\$102,497	\$102,496.95	100%
LANDSCAPING	\$16,538	\$19,304	\$19,303.08	100%
WHITEBOARDS	\$67,253	\$42,359	\$42,358.79	100%
ACOUSTICAL PANELS -GYM	\$13,230	\$17,995	\$17,994.98	100%
TOTAL FREY ELEMENTARY	\$195,021	\$957,286	\$957,286.30	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
GARRETT MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$228,744	\$228,743.84	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,114	\$43,114.32	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$168,998	\$168,997.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$40,618	\$40,618.35	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$44,153	\$44,152.90	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$55,957	\$55,956.60	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$11,685	\$11,685.00	100%
FOOD SERVICE UPGRADE	\$0	\$35,018	\$35,018.35	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM MODIFICATION	\$0	\$44,766	\$44,766.03	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$6,608	\$6,607.81	100%
ADA CURB CUT AND RAMP	\$0	\$2,250	\$2,250.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,730	\$100,730.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$542,780	\$542,779.06	100%
HVAC - PE GYM	\$183,750	\$125,142	\$125,141.98	100%
SURVEILLANCE CAMERAS	\$0	\$23,754	\$23,754.00	100%
ENCLOSE MEDIA CENTER	\$49,613	\$85,942	\$85,941.49	100%
COVERED WALKWAY	\$71,663	\$30,311	\$30,310.75	100%
RENOVATE THEATER AND REPLACE SEATING	\$248,063	\$130,855	\$130,855.00	100%
TOTAL GARRETT MIDDLE	\$920,589	\$1,729,768	\$1,729,765.63	100%
GARRISON MILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$130,876	\$130,876.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$31,746	\$31,746.33	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$147,849	\$147,848.82	100%
COPIER/DUPLICATOR REFRESH	\$0	\$56,611	\$56,611.07	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,448	\$59,448.31	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,658	\$70,658.00	100%
EMERGENCY GENERATOR	\$42,875	\$62,478	\$62,477.35	100%
HVAC - PE GYM	\$51,450	\$48,405	\$48,404.56	100%
REPAVE PARKING & BUS LANE/ADD PARKING	\$291,677	\$189,545	\$189,544.36	100%
METAL REFINISH	\$38,587	\$42,617	\$42,616.72	100%
ACCESS CONTROLS	\$0	\$93,929	\$93,929.46	100%
CALLBACK BUTTONS	\$38,588	\$28,771	\$28,770.52	100%
TOTAL GARRISON MILL ELEMENTARY	\$463,177	\$977,365	\$977,363.93	100%
GREEN ACRES ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,457	\$177,456.93	100%
REFRESH DISTRICT PRINTERS	\$0	\$29,855	\$29,855.45	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$133,858	\$133,858.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$55,712	\$55,712.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$36,626	\$36,625.75	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,778	\$16,777.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,424	\$5,424.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$100,856	\$100,856.00	100%
HVAC - PE GYM	\$73,500	\$64,605	\$64,604.50	100%
ACCESS CONTROLS	\$0	\$78,955	\$78,955.00	100%
FIX DRAINAGE	\$16,538	\$17,193	\$17,192.80	100%
FENCING	\$44,100	\$33,203	\$33,202.72	100%
LIGHTING	\$27,563	\$42,584	\$42,583.69	100%
ADD CANOPY AT ENTRANCE	\$143,325	\$43,934	\$43,933.78	100%
PLANT TREES	\$22,050	\$12,431	\$12,430.39	100%
TOTAL GREEN ACRES ELEMENTARY	\$327,076	\$859,513	\$859,512.06	100%
GRIFFIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$238,236	\$238,235.76	100%
REFRESH DISTRICT PRINTERS	\$0	\$56,992	\$56,991.78	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$58,136	\$58,133.83	100%
REFRESH DISTRICT NETWORK	\$0	\$218,294	\$218,293.24	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$42,856	\$42,855.70	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$33,556	\$33,555.96	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$10,848	\$10,848.00	100%
ADDITION AND MODIFICATIONS INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES REPLACE HVAC HVAC MAIN GYM REFINISH METAL ROOF RENOVATE THEATER	\$16,788,670	\$11,915,276	\$11,915,275.87	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FLOORING/NETWORK IN COVERED PLAY AREA				
ADD RESTROOM WALL				
ADD CANOPY TO BUS LOT				
COMPUTING DEVICE/TEACHER	\$0	\$119,560	\$119,560.00	100%
SURVEILLANCE CAMERAS	\$0	\$23,767	\$23,767.00	100%
TOTAL GRIFFIN MIDDLE	\$16,788,670	\$12,725,504	\$12,725,500.17	100%
HARMONY LELAND ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$150,271	\$150,270.56	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,495	\$27,495.57	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$132,567	\$132,567.02	100%
COPIER/DUPLICATOR REFRESH	\$0	\$48,367	\$48,367.19	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,964	\$28,963.81	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$17,502	\$17,502.54	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA RESTROOM DOORS	\$0	\$2,177	\$2,177.00	100%
ADA CLASSROOM MODIFICATIONS	\$0	\$61,166	\$61,165.93	100%
FENCING	\$0	\$5,208	\$5,207.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$59,122	\$59,122.00	100%
ADDITION AND MODIFICATIONS INCLUDING:	\$4,958,225	\$3,517,438	\$3,517,436.44	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC -PE GYM				
ROOFING				
METAL ROOF RECONDITIONING				
REPLACE SCHOOL SIGN				
LANDSCAPING				
DRAINAGE IMPROVEMENTS				
WHITEBOARDS				
ACCESS CONTROLS	\$0	\$109,335	\$109,335.29	100%
TOTAL HARMONY LELAND ELEMENTARY	\$4,958,225	\$4,173,375	\$4,173,373.38	100%
HARRISON HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$562,569	\$562,568.73	100%
REFRESH DISTRICT PRINTERS	\$0	\$96,056	\$96,055.52	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$379,882	\$379,882.12	100%
COPIER/DUPLICATOR REFRESH	\$0	\$115,637	\$115,637.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$149,154	\$149,154.64	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$50,388	\$50,387.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,761	\$4,761.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,716	\$6,716.50	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,615	\$1,614.40	100%
ROOFING	\$0	\$734,470	\$734,467.51	100%
COMPUTING DEVICE/TEACHER	\$0	\$210,882	\$210,882.00	100%
HVAC - COOLING TOWERS	\$196,000	\$194,473	\$194,472.12	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$55,244	\$55,243.70	100%
PAVE BUS PORT & UPPER PARKING LOT	\$275,625	\$172,421	\$172,420.37	100%
RENOVATE CLASSROOMS IN 814 BUILDING	\$25,000	\$28,053	\$28,052.09	100%
RESURFACE TENNIS COURTS	\$132,300	\$199,904	\$199,903.06	100%
ADD STORAGE AREA	\$33,075	\$97,717	\$97,716.64	100%
PROVIDE ADDITIONAL OUTDOOR LIGHTING	\$38,588	\$8,093	\$8,092.33	100%
RENOVATE THEATER	\$192,938	\$383,194	\$383,194.00	100%
ADD MOTION DETECTORS	\$38,588	\$28,989	\$28,988.11	100%
TOTAL HARRISON HIGH	\$932,114	\$3,486,291	\$3,486,282.35	100%
HAVEN AT FITZHUGH LEE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$19,455	\$19,455.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$11,700	\$11,699.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$9,809	\$9,808.98	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$23,963	\$23,962.24	100%
ADA RESTROOM RENOVATION	\$0	\$6,700	\$6,700.00	100%
ADA RESTROOM & ENTRY MODIFICATION	\$0	\$65,351	\$65,351.23	100%
FENCING	\$0	\$13,381	\$13,381.00	100%
SURVEILLANCE CAMERAS	\$0	\$39,117	\$39,116.70	100%
ADA TASB OFFICE MODIFICATION	\$0	\$88,725	\$88,724.96	100%
ADA STAGE	\$0	\$3,744	\$3,744.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$5,768	\$5,768.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$82,115	\$82,114.98	100%
PARKING LOT AND BUS LANE REPAVING	\$117,600	\$91,914	\$91,913.75	100%
REROOFING SECTIONS OF THE BUILDING	\$217,247	\$115,561	\$115,561.00	100%
TOTAL HAVEN AT FITZHUGH LEE	\$641,097	\$585,286	\$585,284.76	100%
HAVEN AT HAWTHORNE				

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH OBSOLETE WORKSTATIONS	\$0	\$49,132	\$49,132.02	100%
REFRESH DISTRICT PRINTERS	\$0	\$12,411	\$12,410.57	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
COPIER/DUPLICATOR REFRESH	\$0	\$28,340	\$28,339.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$25,076	\$25,076.19	100%
FOOD SERVICE UPGRADE	\$0	\$8,512	\$8,512.14	100%
SURVEILLANCE CAMERAS	\$0	\$5,942	\$5,942.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$10,052	\$10,052.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$34,945	\$34,944.50	100%
HVAC	\$502,495	\$188,863	\$188,862.28	100%
PAINTING	\$62,107	\$58,796	\$58,794.52	100%
METAL REFINISH	\$38,587	\$38,770	\$38,769.48	100%
TOTAL HAVEN AT HAWTHORNE	\$909,439	\$468,822	\$468,818.56	100%
HAYES ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$292,763	\$292,763.26	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,682	\$38,681.91	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$179,591	\$179,591.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$53,459	\$53,458.68	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$63,712	\$63,711.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$13,273	\$13,272.24	100%
COMPUTING DEVICE/TEACHER	\$0	\$116,718	\$116,718.00	100%
HVAC - PE GYM	\$73,500	\$62,592	\$62,592.48	100%
ACCESS CONTROLS	\$0	\$120,542	\$120,541.56	100%
ENCLOSE WALKWAY	\$220,500	\$312,750	\$312,749.33	100%
PAINT INTERIOR & EXTERIOR	\$155,557	\$102,555	\$102,554.07	100%
REPLACE RESTROOM TILES	\$110,250	\$0	\$0.00	N/A
TOTAL HAYES ELEMENTARY	\$559,807	\$1,372,305	\$1,372,302.90	100%
HIGHTOWER TRAIL MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$184,131	\$184,130.59	100%
REFRESH DISTRICT PRINTERS	\$0	\$51,618	\$51,617.59	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$199,588	\$199,588.29	100%
COPIER/DUPLICATOR REFRESH	\$0	\$35,159	\$35,158.63	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,835	\$64,834.97	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,139	\$1,139.10	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,730	\$93,730.00	100%
ADDITION AND MODIFICATIONS INCLUDING:	\$2,070,517	\$2,604,489	\$2,604,488.98	100%
HVAC-PE GYM				
THEATER LIGHTING				
REPLACE WALLS				
LANDSCAPING				
WHITEBOARDS				
SURVEILLANCE CAMERAS	\$0	\$33,652	\$33,652.00	100%
TOTAL HIGHTOWER TRAIL MIDDLE	\$2,070,517	\$3,276,769	\$3,276,768.25	100%
HILLGROVE HIGH				
REFRESH DISTRICT PRINTERS	\$0	\$68,386	\$68,385.67	100%
REFRESH DISTRICT NETWORK	\$0	\$363,784	\$363,783.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$13,428	\$13,427.27	100%
NEW HIGH SCHOOL/WEST COBB #1	\$45,739,657	\$39,345,093	\$39,282,956.97	100%
ADA RESTROOM RENOVATION	\$0	\$17,568	\$17,568.00	100%
ADA RESTROOM	\$0	\$10,310	\$10,310.16	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,225	\$4,225.40	100%
ADA SINK	\$0	\$7,250	\$7,250.00	100%
ADA SIDEWALK TO FIELDS	\$0	\$14,620	\$14,620.00	100%
PRACTICE FIELD RENOVATIONS	\$0	\$167,000	\$128,735.45	77%
COMPUTING DEVICE/TEACHER	\$0	\$57,554	\$57,554.00	100%
SURVEILLANCE CAMERAS	\$0	\$98,860	\$98,860.47	100%
TOTAL HILLGROVE HIGH	\$45,739,657	\$40,171,957	\$40,071,555.97	100%
HOLLYDALE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$197,822	\$197,821.84	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,747	\$37,746.74	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$180,792	\$180,791.99	100%
COPIER/DUPLICATOR REFRESH	\$0	\$63,859	\$63,858.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,892	\$69,892.33	100%
FOOD SERVICE UPGRADE	\$0	\$6,057	\$6,057.27	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$137,295	\$137,294.70	100%
ADA CARPET ROOM	\$0	\$710	\$710.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,383	\$1,382.82	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COMPUTING DEVICE/TEACHER	\$0	\$119,644	\$119,644.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$82,343	\$82,342.73	100%
HVAC MAIN BUILDING AND PE GYM	\$1,004,990	\$1,215,663	\$1,215,663.10	100%
FINISHES - PAINTING	\$171,980	\$104,078	\$104,077.16	100%
PLUMBING FIXTURES	\$123,725	\$108,959	\$108,958.99	100%
ROOFING	\$27,562	\$19,132	\$19,132.00	100%
METAL REFINISH	\$38,587	\$37,178	\$37,177.05	100%
ACCESS CONTROLS	\$0	\$122,688	\$122,687.53	100%
DOOR LOCKS	\$13,230	\$8,384	\$8,383.96	100%
SPEED BUMPS	\$1,103	\$4,106	\$4,105.50	100%
ELECTRICAL OUTLET	\$110,250	\$77,789	\$77,788.52	100%
UPGRADE INTERCOM	\$55,125	\$37,954	\$37,953.60	100%
CAFETERIA TABLES	\$12,500	\$23,148	\$23,147.60	100%
TOTAL HOLLYDALE ELEMENTARY	\$1,865,302	\$2,664,732	\$2,664,727.07	100%
KEHELEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$278,738	\$278,738.36	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,245	\$27,244.95	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$128,174	\$128,173.86	100%
COPIER/DUPLICATOR REFRESH	\$0	\$23,321	\$23,321.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,812	\$37,811.90	100%
CARPETING / HVAC IN PORTABLE CLASSROOMS	\$0	\$10,955	\$10,954.80	100%
FOOD SERVICE UPGRADE	\$0	\$45,974	\$45,974.43	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
REPLACE WINDOW BLINDS	\$0	\$2,367	\$2,366.17	100%
COMPUTING DEVICE/TEACHER	\$0	\$68,726	\$68,726.00	100%
HVAC - PE GYM	\$55,125	\$81,535	\$81,534.53	100%
ACCESS CONTROLS	\$0	\$100,327	\$100,326.91	100%
REPAIR/RESTRIPE PARKING LOT	\$165,375	\$185,861	\$185,860.30	100%
INSTALL HAND DRYERS	\$220,500	\$8,998	\$8,997.82	100%
INSTALL TACK STRIPS	\$11,025	\$2,545	\$2,544.46	100%
TOTAL KEHELEY ELEMENTARY	\$452,025	\$1,008,830	\$1,008,828.31	100%
KELL HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$566,528	\$566,528.29	100%
REFRESH DISTRICT PRINTERS	\$0	\$83,883	\$83,882.75	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$364,306	\$364,306.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$102,086	\$102,086.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$85,912	\$85,911.92	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,333	\$1,333.20	100%
ADA CLASSROOM MODIFICATIONS	\$0	\$14,844	\$14,844.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$170,114	\$170,114.00	100%
SURVEILLANCE SYSTEMS	\$0	\$52,463	\$52,463.50	100%
ADD FENCING	\$49,613	\$53,180	\$53,179.75	100%
TOTAL KELL HIGH	\$49,613	\$1,503,007	\$1,503,008.71	100%
KEMP ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$213,568	\$213,567.78	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,102	\$43,101.81	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$181,671	\$181,671.48	100%
COPIER/DUPLICATOR REFRESH	\$0	\$37,836	\$37,836.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$25,160	\$25,160.20	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$102,382	\$102,382.00	100%
HVAC - PE GYM	\$98,000	\$61,227	\$61,227.36	100%
ACCESS CONTROLS	\$0	\$120,064	\$120,064.03	100%
FENCE PERIMETER	\$71,663	\$20,242	\$20,241.77	100%
TOTAL KEMP ELEMENTARY	\$169,663	\$814,806	\$814,807.26	100%
KENNESAW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$198,030	\$198,030.06	100%
REFRESH DISTRICT PRINTERS	\$0	\$40,115	\$40,114.61	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$179,556	\$179,555.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$63,834	\$63,834.50	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$50,302	\$50,301.83	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA HOT WATER	\$0	\$1,400	\$1,400.00	100%
SAFETY FENCING	\$0	\$5,376	\$5,375.70	100%
ADA RESTROOM MODIFICATIONS	\$0	\$1,528	\$1,527.90	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,824	\$103,824.00	100%
HVAC - PE GYM	\$73,500	\$62,688	\$62,688.46	100%
ACCESS CONTROLS	\$0	\$105,247	\$105,247.40	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ENCLOSE WALKWAY	\$220,500	\$278,049	\$278,048.44	100%
HAND DRYERS IN STUDENT RESTROOMS	\$43,659	\$20,100	\$20,099.99	100%
VENETIAN BLINDS	\$22,050	\$15,290	\$15,289.33	100%
LOCKS ON DOORS	\$14,884	\$3,089	\$3,088.66	100%
TOTAL KENNESAW ELEMENTARY	\$374,593	\$1,140,833	\$1,140,832.66	100%
KENNESAW MOUNTAIN HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$709,679	\$709,679.35	100%
REFRESH DISTRICT PRINTERS	\$0	\$93,680	\$93,679.96	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$440,121	\$440,120.99	100%
COPIER/DUPLICATOR REFRESH	\$0	\$148,073	\$148,073.30	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$55,800	\$55,799.98	100%
CARPETING/HVAC IN PORTABLE CLASSROOMS	\$0	\$16,781	\$16,781.14	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,645	\$2,645.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$174	\$174.26	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
SECURITY GATE	\$0	\$3,780	\$3,780.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$5,853	\$5,852.76	100%
ADA SIDEWALK	\$0	\$1,200	\$1,200.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$259,392	\$259,392.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$61,192	\$61,191.50	100%
REPAVE ROAD TO PRACTICE FIELD	\$110,250	\$42,110	\$42,109.16	100%
EXTERIOR LIGHTING	\$44,100	\$20,829	\$20,828.50	100%
LANDSCAPING	\$110,250	\$79,652	\$79,651.33	100%
RESURFACE TRACK	\$248,063	\$179,415	\$179,414.52	100%
TOTAL KENNESAW MOUNTAIN HIGH	\$512,663	\$2,126,658	\$2,126,655.86	100%
KENNESAW WAREHOUSE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$5,991,226	\$5,991,226.03	100%
REFRESH DISTRICT PRINTERS	\$0	\$823	\$822.86	100%
REFRESH DISTRICT SERVERS	\$0	\$403,743	\$403,744.06	100%
REFRESH DISTRICT NETWORK	\$0	\$37,736	\$37,735.65	100%
DATA CENTER EQUIPMENT REFRESH	\$0	\$2,717,241	\$2,717,240.89	100%
COPIER/DUPLICATOR REFRESH (INCLUDES RECORD CTR)	\$0	\$33,957	\$33,956.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$11,023	\$11,023.00	100%
HUMAN RESOURCES/PAYROLL SOFTWARE UPGRADE	\$0	\$3,987,680	\$2,200,063.94	55%
FINANCIAL SERVICES SOFTWARE UPGRADE	\$0	\$3,000,000	\$2,971,082.78	99%
TEMPERATURE MONITORS -WALK-IN COOLERS/FREEZERS	\$0	\$6,695	\$6,695.04	100%
ADA AUDIOLOGY LAB	\$0	\$567,129	\$567,129.97	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$1,435	\$1,435.00	100%
FOOD SERVICE EQUIPMENT	\$0	\$3,102	\$3,101.75	100%
CALL MANAGEMENT SYSTEM UPGRADE	\$0	\$76,576	\$76,575.49	100%
ACCESS CONTROLS	\$0	\$68,260	\$68,259.93	100%
TOTAL KENNESAW WAREHOUSE	\$0	\$16,906,626	\$15,090,093.09	89%
KINCAID ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$152,829	\$152,829.37	100%
REFRESH DISTRICT PRINTERS	\$0	\$31,301	\$31,301.41	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$143,315	\$143,314.81	100%
COPIER/DUPLICATOR REFRESH	\$0	\$79,418	\$79,418.21	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,400	\$57,399.81	100%
FOOD SERVICE UPGRADE	\$0	\$18,324	\$18,323.86	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
ADA RESTROOM	\$0	\$9,708	\$9,708.00	100%
ADA PLAYScape	\$0	\$108,277	\$108,277.02	100%
COMPUTING DEVICE/TEACHER	\$0	\$82,110	\$82,110.00	100%
EMERGENCY GENERATOR	\$42,875	\$46,773	\$46,772.41	100%
HVAC - PE GYM	\$73,500	\$0	\$0.00	N/A
PARKING LOT AND BUS LANE REPAVING	\$215,016	\$232,259	\$232,258.57	100%
ROOFING	\$101,613	\$87,488	\$87,487.43	100%
RE-CONDITIONING / METAL ROOF	\$47,775	\$42,847	\$42,846.68	100%
ACCESS CONTROLS	\$0	\$144,287	\$144,286.64	100%
GATE AT MAIN ENTRANCE	\$3,308	\$4,900	\$4,900.00	100%
IMPROVE DRAINAGE ON PLAYGROUNDS	\$99,225	\$192,066	\$192,065.77	100%
SINK IN ART ROOM	\$11,025	\$19,725	\$19,724.28	100%
NEW MARQUEE	\$16,538	\$26,424	\$26,423.31	100%
TOTAL KINCAID ELEMENTARY	\$610,875	\$1,485,704	\$1,485,699.88	100%
KING SPRINGS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$120,845	\$120,844.94	100%
REFRESH DISTRICT PRINTERS	\$0	\$30,920	\$30,920.47	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$132,820	\$132,819.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,208	\$60,208.05	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$80,080	\$80,079.82	100%
CARPETING/HVAC IN PORTABLE CLASSROOMS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE UPGRADE	\$0	\$8,668	\$8,668.14	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$340	\$340.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,722	\$64,722.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$53,938	\$53,937.48	100%
HVAC UPGRADES - INCLUDES PE GYM	\$987,582	\$1,032,919	\$1,032,918.10	100%
METAL REFINISH	\$38,587	\$41,900	\$41,899.48	100%
ACCESS CONTROLS	\$0	\$106,942	\$106,941.86	100%
CALLBACK BUTTONS	\$38,588	\$26,991	\$26,990.28	100%
SHELVING FOR FRONT OFFICE	\$1,200	\$0	\$0.00	N/A
TOTAL KING SPRINGS ELEMENTARY	\$1,372,207	\$1,774,532	\$1,774,528.46	100%
LABELLE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$134,740	\$134,739.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$29,695	\$29,695.50	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$132,941	\$132,940.40	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,066	\$17,066.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,536	\$24,536.00	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$10,955	\$10,954.80	100%
FOOD SERVICE UPGRADE	\$0	\$8,463	\$8,463.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM IMPROVEMENT	\$0	\$7,750	\$7,750.00	100%
ADA CLASSROOM DOOR	\$0	\$5,776	\$5,776.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$70,616	\$70,616.00	100%
BUILDING ADDITION INCLUDING:	\$4,477,698	\$5,078,461	\$5,078,457.50	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
METAL ROOF REFINISH				
SECURITY LIGHTING				
ENCLOSE WALKWAYS				
WHITEBOARDS				
CORRECT MOISTURE				
ACCESS CONTROLS	\$0	\$120,472	\$120,472.46	100%
CCTV SURVEILLANCE SYSTEMS	\$30,000	\$30,000	\$20,750.06	69%
TOTAL LABELLE ELEMENTARY	\$4,507,698	\$5,677,475	\$5,668,221.23	100%
LASSITER HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$431,800	\$431,800.24	100%
REFRESH DISTRICT PRINTERS	\$0	\$99,336	\$99,335.87	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$397,316	\$397,316.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$111,997	\$111,997.42	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$126,620	\$126,619.96	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$56,389	\$56,389.10	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,232	\$4,232.00	100%
FOOD SERVICE UPGRADE	\$0	\$18,527	\$18,527.59	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA STADIUM IMPROVEMENTS	\$0	\$30,625	\$30,625.23	100%
COOLER/FREEZER REPAIR	\$0	\$3,389	\$3,389.20	100%
ADA MAT TABLE REPAIR	\$0	\$11,327	\$11,327.14	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$3,304	\$3,304.21	100%
COMPUTING DEVICE/TEACHER	\$0	\$228,522	\$228,522.00	100%
EMERGENCY GENERATOR	\$55,125	\$90,365	\$90,364.98	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$695,556	\$695,555.27	100%
FLOORING - CARPET	\$1,005,281	\$398,740	\$398,739.57	100%
HVAC - COOLING TOWER	\$98,000	\$109,239	\$109,238.76	100%
REPLACE GYM BLEACHERS	\$343,000	\$275,687	\$275,686.28	100%
TRACK RESURFACING	\$245,000	\$229,415	\$229,414.57	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$68,123	\$68,122.50	100%
IMPROVE DRAINAGE & ADD SIDEWALK	\$330,750	\$168,713	\$168,712.66	100%
THEATER SEATING	\$110,250	\$64,779	\$64,778.97	100%
TOTAL LASSITER HIGH	\$2,677,406	\$3,630,268	\$3,630,266.57	100%
LEWIS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$230,761	\$230,760.90	100%
REFRESH DISTRICT PRINTERS	\$0	\$40,979	\$40,979.22	100%
REFRESH DISTRICT SERVERS	\$0	\$9,099	\$9,098.94	100%
REFRESH DISTRICT NETWORK	\$0	\$163,998	\$163,997.76	100%
COPIER/DUPLICATOR REFRESH	\$0	\$38,884	\$38,884.14	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,284	\$69,284.18	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$112,434	\$112,434.00	100%
PE ADDITION INCLUDING:	\$2,633,796	\$873,436	\$873,435.86	100%
TEMPERATURE MONITORS				
HVAC - PE GYM				
PARKING LOT REPAVING				
BUS LANE REPAVING				
CANOPY AT FRONT OF SCHOOL				

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
DOOR LOCKS FOR THE ADDITION ENCLOSE BREEZEWAY ACCESS CONTROLS	\$0	\$109,785	\$109,784.81	100%
TOTAL LEWIS ELEMENTARY	\$2,633,796	\$1,648,826	\$1,648,825.61	100%
LINDLEY 6TH GRADE ACADEMY				
REFRESH DISTRICT NETWORK	\$0	\$175,532	\$175,530.86	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$379	\$379.00	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$164,192	\$164,192.07	100%
FURNITURE & EQUIPMENT	\$0	\$377,261	\$377,239.76	100%
ADA RAMP & CURB	\$0	\$26,621	\$26,620.87	100%
ACCESS CONTROLS	\$0	\$520	\$520.00	100%
FACILITY UPGRADE	\$0	\$64,020	\$64,019.60	100%
HVAC	\$0	\$1,670,277	\$1,670,276.31	100%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$0	\$2,478,802	\$2,478,778.47	100%
LINDLEY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$381,862	\$381,862.48	100%
REFRESH DISTRICT PRINTERS	\$0	\$68,592	\$68,592.44	100%
REFRESH DISTRICT SERVERS	\$0	\$5,837	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$223,160	\$223,159.87	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,110	\$60,109.68	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$156,221	\$156,221.25	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE AIR-CONDITIONING	\$0	\$106,278	\$106,278.28	100%
FENCING/ATHLETIC FIELD FENCING	\$38,588	\$2,524	\$2,524.41	100%
6TH GRADE ACADEMY SIGN	\$0	\$282	\$281.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,330	\$1,330.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$167,062	\$167,062.00	100%
HVAC - PE GYM	\$110,250	\$108,802	\$108,802.43	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$19,724	\$19,724.00	100%
ADD DESKTOP COMPUTERS	\$15,000	\$6,719	\$6,718.60	100%
ACOUSTICAL PANELS IN CAFETERIA	\$33,075	\$9,289	\$9,288.98	100%
INSTALL EXHAUST FANS	\$33,075	\$0	\$0.00	N/A
TOTAL LINDLEY MIDDLE	\$229,988	\$1,324,030	\$1,324,032.03	100%
LOST MOUNTAIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$275,334	\$275,333.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$47,866	\$47,866.32	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$166,082	\$166,081.32	100%
COPIER/DUPLICATOR REFRESH	\$0	\$80,758	\$80,757.90	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$44,362	\$44,361.65	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$16,790	\$16,789.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,511	\$5,511.00	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,163	\$2,163.02	100%
COMPUTING DEVICE/TEACHER	\$0	\$147,042	\$147,042.00	100%
CLASSROOM ADDITION INCLUDING: TEMPERATURE MONITORS COOLERS/FREEZERS HVAC - PE GYM ADD VEHICLE ENTRANCE TO PARKING LOT REPLACE SOD ON FIELD IMPROVE LIGHTING ON STAGE	\$4,316,636	\$4,676,190	\$4,676,190.10	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$21,589	\$21,589.00	100%
TOTAL LOST MOUNTAIN MIDDLE	\$4,316,636	\$5,489,759	\$5,489,758.22	100%
LOVINGGOOD MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$16	\$16.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,272	\$53,271.87	100%
REFRESH DISTRICT NETWORK	\$0	\$151,016	\$151,016.00	100%
LAND ACQUISITIONS	\$0	\$155,118	\$155,118.01	100%
NEW WEST COBB MIDDLE SCHOOL	\$21,370,265	\$18,400,134	\$18,400,129.56	100%
ADA RESTROOM	\$0	\$12,658	\$12,658.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,090	\$69,090.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$24,439	\$24,439.47	100%
TOTAL LOVINGGOOD MIDDLE	\$21,370,265	\$18,867,750	\$18,867,746.21	100%
MABLETON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$108,075	\$108,075.46	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,023	\$23,023.33	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$8,000	\$8,001.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,119	\$25,118.79	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$38,062	\$38,062.00	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$27,981	\$27,981.30	100%
LAND ACQUISITIONS	\$0	\$998,120	\$998,119.88	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,203	\$5,203.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,463	\$8,463.14	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REMOVE 2 WALLS IN CAFETERIA	\$0	\$3,200	\$3,200.00	100%
ADA CURB CUT	\$0	\$1,750	\$1,750.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,848	\$64,848.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$126,108	\$126,107.55	100%
HVAC - PE GYM	\$110,250	\$60,866	\$60,865.50	100%
PARKING LOT REPAVING	\$35,133	\$0	\$0.00	N/A
SANITARY SEWER	\$27,562	\$0	\$0.00	N/A
ACCESS CONTROLS	\$0	\$140,003	\$140,003.02	100%
ADD CANOPY AT BUS LOADING AREA	\$71,663	\$0	\$0.00	N/A
TOTAL MABLETON ELEMENTARY	\$550,858	\$1,648,166	\$1,648,166.45	100%
MABRY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$344,959	\$344,959.42	100%
REFRESH DISTRICT PRINTERS	\$0	\$55,589	\$55,588.91	100%
REFRESH DISTRICT SERVERS	\$0	\$7,164	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$149,325	\$149,325.31	100%
COPIER/DUPLICATOR REFRESH	\$0	\$83,512	\$83,511.70	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$63,374	\$63,373.96	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$28,044	\$28,044.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,232	\$7,232.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM ROOFING - SKYLIGHT ROOFING CANOPY REPLACE SHELVEING SECURITY AT EXIT DOORS REFURBISH GYM FLOOR	\$10,762,779	\$5,889,716	\$5,889,715.64	100%
COMPUTING DEVICE/TEACHER	\$0	\$104,467	\$104,466.70	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$23,372	\$23,371.75	100%
TOTAL MABRY MIDDLE	\$10,762,779	\$6,756,948	\$6,756,948.51	100%
MAINTENANCE FACILITY ARGO ROAD				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$8,185	\$8,185.46	100%
COPIER/DUPLICATOR REFRESH	\$0	\$4,128	\$4,127.84	100%
FENCING	\$0	\$11,695	\$11,695.05	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$0	\$24,008	\$24,008.35	100%
MARS HILL ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1,175	\$1,175.10	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL MARS HILL ROAD BUS SHOP	\$0	\$5,054	\$5,054.10	100%
MARTHA MOORE EDUCATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$368,166	\$368,165.90	100%
REFRESH DISTRICT SERVERS	\$0	\$5,001	\$5,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$76,035	\$76,035.09	100%
MARTHA MOORE ADA REFLORING	\$0	\$5,003	\$5,003.06	100%
COMPUTING DEVICE/TEACHER	\$0	\$30,282	\$30,282.00	100%
TOTAL MARTHA MOORE EDUCATION CENTER	\$0	\$486,468	\$486,469.08	100%
MCCALL PRIMARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,465	\$2,464.82	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,788	\$23,788.19	100%
REFRESH DISTRICT SERVERS	\$0	\$1,258	\$1,258.00	100%
REFRESH DISTRICT NETWORK	\$0	\$140,975	\$140,974.94	100%
NEW PRIMARY SCHOOL	\$9,887,493	\$10,317,859	\$10,317,858.77	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$607	\$606.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,000	\$56,000.00	100%
ACCESS CONTROLS	\$0	\$78,684	\$78,684.30	100%
TOTAL MCCALL PRIMARY	\$9,887,493	\$10,621,636	\$10,621,635.52	100%
MCCLESKEY MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$209,201	\$209,200.49	100%
REFRESH DISTRICT PRINTERS	\$0	\$41,278	\$41,277.86	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$118,650	\$118,649.54	100%
COPIER/DUPLICATOR REFRESH	\$0	\$28,083	\$28,083.52	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,491	\$34,490.95	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$36,818	\$36,818.10	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$5,953	\$5,953.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,713.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT/RAMP	\$0	\$5,000	\$5,000.00	100%
ADA RESTROOM MODIFY	\$0	\$5,782	\$5,782.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,240	\$2,240.10	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
COMPUTING DEVICE/TEACHER	\$0	\$86,394	\$86,394.00	100%
HVAC - PE GYM	\$110,250	\$119,656	\$119,655.90	100%
BUS LANE & PARKING LOT REPAVING	\$439,544	\$89,332	\$89,331.76	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$21,974	\$21,974.00	100%
LIGHTING / SOUND IN THEATER	\$165,375	\$229,902	\$229,902.00	100%
TOTAL MCCLESKEY MIDDLE	\$715,169	\$1,051,616	\$1,051,615.19	100%
MCCLURE MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$18	\$18.00	100%
REFRESH DISTRICT PRINTERS	\$0	\$51,591	\$51,590.97	100%
REFRESH DISTRICT NETWORK	\$0	\$158,765	\$158,764.48	100%
LAND ACQUISITIONS	\$0	\$14,300	\$14,300.00	100%
NEW MIDDLE SCHOOL	\$25,171,440	\$22,714,767	\$22,714,760.35	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$28,672	\$28,672.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$27,789	\$27,789.47	100%
TOTAL MCCLURE MIDDLE	\$25,171,440	\$22,997,909	\$22,997,902.07	100%
MCEACHERN HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$673,712	\$673,712.15	100%
REFRESH DISTRICT PRINTERS	\$0	\$102,109	\$102,109.16	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$684,085	\$684,085.69	100%
COPIER/DUPLICATOR REFRESH	\$0	\$171,742	\$171,742.34	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,200	\$59,200.34	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$50,484	\$50,483.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$12,656	\$12,656.00	100%
BREAKDOWN/REMOVAL OF PORTABLES	\$0	\$17,005	\$17,004.50	100%
FOOD SERVICE UPGRADE	\$0	\$9,857	\$9,856.99	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK/CURB CUTS	\$0	\$5,350	\$5,350.00	100%
ADA CLASSROOM MODIFY	\$0	\$4,710	\$4,710.05	100%
SPECIAL NEEDS CLASSROOM MODIFY	\$0	\$45,930	\$45,929.88	100%
COMPUTING DEVICE/TEACHER	\$0	\$286,790	\$286,790.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$444,747	\$444,746.60	100%
REPLACE EXTERIOR SANITARY SEWER	\$47,775	\$91,479	\$91,478.50	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$173,265	\$173,264.97	100%
REPLACE DINING/KITCHEN	\$1,653,750	\$4,995,318	\$4,995,317.37	100%
VENETIAN BLINDS	\$33,075	\$25,611	\$25,610.92	100%
TOTAL MCEACHERN HIGH	\$2,224,600	\$7,862,199	\$7,862,198.23	100%
MILFORD ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$115,182	\$115,181.83	100%
REFRESH DISTRICT PRINTERS	\$0	\$30,715	\$30,714.82	100%
REFRESH DISTRICT SERVERS	\$0	\$5,838	\$5,837.55	100%
REFRESH DISTRICT NETWORK	\$0	\$137,338	\$137,337.56	100%
COPIER/DUPLICATOR REFRESH	\$0	\$37,548	\$37,547.66	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$43,551	\$43,551.56	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$22,371	\$22,370.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,232	\$7,232.00	100%
FOOD SERVICE UPGRADE	\$0	\$23,839	\$23,839.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$87,710	\$87,710.00	100%
BUILDING ADDITION INCLUDING:	\$1,967,841	\$2,290,599	\$2,290,596.70	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
PLUMBING FIXTURES				
SANITARY SEWER				
METAL REFINISH				
UPGRADE FRONT ENTRANCE				
CAFETERIA WINDOWS				
ACCESS CONTROLS	\$0	\$119,681	\$119,680.27	100%
TOTAL MILFORD ELEMENTARY	\$1,967,841	\$2,922,177	\$2,922,172.44	100%
MOUNTAIN VIEW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$206,950	\$206,949.92	100%
REFRESH DISTRICT PRINTERS	\$0	\$35,372	\$35,372.32	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$167,284	\$167,284.07	100%
COPIER/DUPLICATOR REFRESH	\$0	\$71,177	\$71,177.38	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$86,902	\$86,902.43	100%
FOOD SERVICE UPGRADE	\$0	\$21,862	\$21,862.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FENCING BETWEEN PLAYGROUND & PARKING LOT	\$22,050	\$8,553	\$8,552.58	100%
COMPUTING DEVICE/TEACHER	\$0	\$83,594	\$83,594.00	100%
HVAC - PE GYM	\$61,250	\$63,896	\$63,895.50	100%
ACCESS CONTROLS	\$0	\$127,681	\$127,680.81	100%
RESURFACE/RESTRIPE PARKING LOT	\$110,250	\$204,025	\$204,024.26	100%
PAINT INTERIOR AND EXTERIOR	\$134,946	\$103,317	\$103,316.78	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ACCESS POINTS IN KINDERGARTEN BUILDING	\$1,800	\$3,249	\$3,248.88	100%
LANDSCAPE PLAY AREAS	\$93,713	\$86,043	\$86,042.19	100%
INSTALL INTERIOR WINDOW IN FRONT OFFICE	\$5,513	\$8,779	\$8,778.95	100%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$429,522	\$1,284,851	\$1,284,849.51	100%
MT BETHEL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$340,231	\$340,230.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,322	\$38,322.60	100%
REFRESH DISTRICT SERVERS	\$0	\$7,888	\$7,888.08	100%
REFRESH DISTRICT NETWORK	\$0	\$139,646	\$139,646.31	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,152	\$60,152.08	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,463	\$64,463.09	100%
FOOD SERVICE UPGRADE	\$0	\$3,218	\$3,217.72	100%
FOOD SERVICE PHONE RINGER	\$0	\$251	\$250.80	100%
WALK-IN COOLER/FREEZER	\$0	\$109,458	\$109,457.65	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA SIDEWALK/RAMP/CC	\$0	\$6,725	\$6,725.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,688	\$93,688.00	100%
EMERGENCY GENERATOR	\$42,875	\$46,069	\$46,068.15	100%
HVAC- PE GYM	\$52,062	\$51,443	\$51,442.50	100%
ROOFING	\$128,625	\$89,796	\$89,795.20	100%
ACCESS CONTROLS	\$0	\$133,776	\$133,776.10	100%
FENCING & GATE	\$38,588	\$0	\$0.00	N/A
LIGHTING IN FRONT PARKING LOT	\$27,563	\$55,584	\$55,583.69	100%
MODIFY FRONT OFFICE FOR SAFETY & SECURITY	\$137,813	\$101,764	\$101,763.34	100%
CANOPIES FOR BUS PARKING & FRONT WALKWAY	\$143,325	\$99,085	\$99,084.46	100%
TOTAL MT BETHEL ELEMENTARY	\$570,851	\$1,441,753	\$1,441,749.54	100%
MURDOCK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$214,349	\$214,349.12	100%
REFRESH DISTRICT PRINTERS	\$0	\$35,706	\$35,706.38	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$131,795	\$131,795.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$38,789	\$38,788.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$60,750	\$60,750.38	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$14,141	\$14,141.46	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,713.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
REPLACE FENCING	\$0	\$14,406	\$14,406.25	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,545	\$1,545.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$93,688	\$93,688.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM ROOFING INSTALL CANOPY OVER SIDEWALK	\$5,620,305	\$6,645,048	\$6,645,048.76	100%
ACCESS CONTROLS	\$0	\$177,297	\$177,297.14	100%
TOTAL MURDOCK ELEMENTARY	\$5,620,305	\$7,444,203	\$7,444,205.31	100%
NICHOLSON ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$122,799	\$122,798.54	100%
REFRESH DISTRICT PRINTERS	\$0	\$25,587	\$25,586.69	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$97,683	\$97,682.76	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,087	\$17,087.25	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$72,879	\$72,878.88	100%
FOOD SERVICE UPGRADE	\$0	\$13,753	\$13,753.15	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$662	\$661.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$76,342	\$76,342.00	100%
HVAC - PE GYM	\$73,500	\$49,746	\$49,745.50	100%
ACCESS CONTROLS	\$0	\$96,655	\$96,655.13	100%
SIDEWALKS	\$22,050	\$12,008	\$12,007.50	100%
IMPROVE DRAINAGE/CONNECT DOWNSPOUTS/PIPE	\$55,125	\$76,064	\$76,063.17	100%
HAND DRYERS IN STUDENT RESTROOMS	\$26,681	\$7,215	\$7,214.11	100%
WHITEBOARDS	\$44,100	\$28,547	\$28,546.28	100%
REPLACE VENETIAN BLINDS	\$11,025	\$9,490	\$9,489.68	100%
TOTAL NICHOLSON ELEMENTARY	\$232,481	\$714,666	\$714,661.38	100%
NICKAJACK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$230,263	\$230,263.40	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,445	\$37,445.22	100%
REFRESH DISTRICT SERVERS	\$0	\$7,870	\$7,870.00	100%
REFRESH DISTRICT NETWORK	\$0	\$154,893	\$154,892.81	100%
COPIER/DUPLICATOR REFRESH	\$0	\$59,955	\$59,954.77	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$28,018	\$28,017.71	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FENCE PLAY AREA	\$0	\$4,692	\$4,691.60	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ADA RESTROOM RENOVATION	\$0	\$19,501	\$19,500.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,436	\$86,436.00	100%
HVAC - PE GYM	\$98,000	\$76,880	\$76,879.50	100%
ACCESS CONTROLS	\$0	\$119,209	\$119,208.60	100%
LANDSCAPING	\$22,050	\$23,449	\$23,448.69	100%
TOTAL NICKAJACK ELEMENTARY	\$120,050	\$848,971	\$848,968.87	100%
NORTH COBB HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$483,341	\$483,341.48	100%
REFRESH DISTRICT PRINTERS	\$0	\$86,238	\$86,238.17	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$399,620	\$399,620.01	100%
COPIER/DUPLICATOR REFRESH	\$0	\$105,660	\$105,659.64	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$111,132	\$111,131.28	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$52,833	\$52,832.94	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$19,079	\$19,079.00	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
ADA CLASSROOM RENOVATION	\$0	\$66,030	\$66,030.01	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$6,467	\$6,466.62	100%
FENCE REPLACEMENT	\$0	\$3,843	\$3,843.40	100%
BUILDING ADDITION INCLUDING: FOOD SERVICE UPGRADES	\$12,205,422	\$9,622,829	\$9,622,825.30	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
FLOORING - GYM				
ROOFING				
LIGHTING				
REPAIR PE FIELD				
COMPUTING DEVICE/TEACHER	\$0	\$215,838	\$215,838.00	100%
LIGHTING-FOOTBALL	\$367,500	\$201,565	\$201,565.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$101,585	\$101,584.65	100%
LIGHTING-BASEBALL	\$275,625	\$184,048	\$184,047.52	100%
TOTAL NORTH COBB HIGH	\$12,848,547	\$11,666,375	\$11,666,369.64	100%
NORTON PARK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$169,104	\$169,104.26	100%
REFRESH DISTRICT PRINTERS	\$0	\$26,776	\$26,775.60	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$160,474	\$160,473.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,990	\$49,989.99	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$34,342	\$34,341.93	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$11,206	\$11,206.16	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$2,337	\$2,337.00	100%
FOOD SERVICE UPGRADE	\$0	\$32,579	\$32,579.24	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA HANDRAILS	\$0	\$600	\$600.00	100%
ADA RESTROOM RENOVATION	\$0	\$11,297	\$11,296.10	100%
COMPUTING DEVICE/TEACHER	\$0	\$109,592	\$109,592.00	100%
BUILDING ADDITION INCLUDING: WALK-IN COOLER/FREEZER	\$4,363,365	\$4,177,920	\$4,177,916.39	100%
ADA RAMPS				
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
PLUMBING FIXTURES				
REPLACE WATER PIPING				
INCREASE SECURITY LIGHTING				
REPLACE CARPET				
ACCESS CONTROLS	\$0	\$148,247	\$148,246.77	100%
REPLACE RISERS	\$8,820	\$8,320	\$8,320.00	100%
TOTAL NORTON PARK ELEMENTARY	\$4,372,185	\$4,948,952	\$4,948,946.37	100%
OAKWOOD SCHOOL				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$185,437	\$185,436.61	100%
REFRESH DISTRICT PRINTERS	\$0	\$24,539	\$24,538.93	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$269,662	\$269,661.77	100%
COPIER/DUPLICATOR REFRESH	\$0	\$44,908	\$44,908.31	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,504	\$37,503.98	100%
COMPUTING DEVICE/TEACHER	\$0	\$40,208	\$40,208.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$351,420	\$351,419.86	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$42,897	\$42,897.48	100%
REPLACE GYM FLOOR	\$158,760	\$84,927	\$84,926.96	100%
IMPROVE LIGHTING IN 100 & 300 BUILDINGS	\$110,250	\$109,947	\$109,946.77	100%
MODIFY ADMINISTRATIVE AREA	\$165,375	\$137,184	\$137,183.63	100%
TOTAL OAKWOOD HIGH	\$801,885	\$1,334,540	\$1,334,538.85	100%
OSBORNE HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$518,691	\$518,691.22	100%
REFRESH DISTRICT PRINTERS	\$0	\$84,514	\$84,513.62	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH DISTRICT NETWORK	\$0	\$483,873	\$483,872.73	100%
COPIER/DUPLICATOR REFRESH	\$0	\$153,630	\$153,630.22	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$87,996	\$87,996.24	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$78,363	\$78,363.24	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$6,569	\$6,569.00	100%
BUILDING ADDITION INCLUDING:	\$12,062,824	\$5,962,561	\$5,962,556.32	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
LIGHTING-FOOTBALL				
LIGHTING-BASEBALL				
HVAC				
PLUMBING FIXTURES				
NEW TENNIS COURTS				
VENETIAN BLINDS				
UPGRADE GREENHOUSE				
GYM FLOOR				
STAGE CURTAINS				
INSTALL SINK				
ADA RESTROOM RENOVATION	\$0	\$3,600	\$3,600.00	100%
ADA RAMPS/CANOPIES	\$0	\$203,946	\$203,946.17	100%
ADA CLASSROOM RESTROOM RENOVATION	\$0	\$11,555	\$11,555.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,179	\$2,178.73	100%
ADA DOOR OPENERS	\$0	\$27,784	\$27,784.34	100%
ADA TRANSITION ACADEMY	\$0	\$50,367	\$50,367.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$192,766	\$192,766.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$63,404	\$63,403.82	100%
TOTAL OSBORNE HIGH	\$12,062,824	\$7,937,899	\$7,937,894.47	100%
PALMER MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$301,124	\$301,123.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$71,119	\$71,119.17	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$170,504	\$170,504.49	100%
COPIER/DUPLICATOR REFRESH	\$0	\$66,875	\$66,874.72	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$37,543	\$37,542.81	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$194	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,007	\$2,006.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$111,034	\$111,034.00	100%
HVAC - PE GYM	\$110,250	\$108,724	\$108,723.89	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$17,242	\$17,242.00	100%
STAIRWAY TO FIELD	\$44,100	\$23,212	\$23,211.88	100%
HVAC KITCHEN	\$82,688	\$106,279	\$106,278.28	100%
IMPROVE ACOUSTICS IN CAFETERIA	\$36,750	\$9,289	\$9,288.98	100%
TOTAL PALMER MIDDLE	\$273,788	\$1,031,233	\$1,031,232.63	100%
PEBBLEBROOK HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$497,224	\$497,223.68	100%
REFRESH DISTRICT PRINTERS	\$0	\$89,603	\$89,602.67	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$425,799	\$425,798.31	100%
COPIER/DUPLICATOR REFRESH	\$0	\$116,949	\$116,948.93	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$157,907	\$157,907.10	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$78,363	\$78,363.24	100%
FENCING	\$0	\$43,008	\$43,008.18	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,521	\$2,521.37	100%
ADA RESTROOM MODIFICATION	\$0	\$3,720	\$3,720.00	100%
ADA PLATFORM LIFT	\$0	\$34,460	\$34,459.73	100%
26 ADDITIONAL CLASSROOMS INCLUDING:	\$8,888,290	\$4,448,928	\$4,448,922.88	100%
LIGHTING-FOOTBALL				
LIGHTING-BASEBALL				
PLUMBING FIXTURES				
REPLACE EXTERIOR SANITARY SEWER				
RESURFACE PARKING LOT				
RENOVATE CLASSROOM				
COMPUTING DEVICE/TEACHER	\$0	\$195,230	\$195,230.00	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$84,236	\$84,236.22	100%
TOTAL PEBBLEBROOK HIGH	\$8,888,290	\$6,184,050	\$6,184,043.13	100%
PICKETT'S MILL ELEMENTARY				
REFRESH DISTRICT NETWORK	\$0	\$728	\$727.04	100%
LAND ACQUISITIONS	\$0	\$4,548,390	\$4,548,389.81	100%
NEW ELEMENTARY SCHOOL	\$15,218,083	\$18,551,105	\$18,551,105.30	100%
ACCESS CONTROLS	\$0	\$104,802	\$104,801.93	100%
TOTAL PICKETT'S MILL ELEMENTARY	\$15,218,083	\$23,205,025	\$23,205,024.08	100%
PINE MOUNTAIN MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$229,831	\$229,831.30	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
REFRESH DISTRICT PRINTERS	\$0	\$47,839	\$47,838.64	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$131,086	\$131,085.50	100%
COPIER/DUPLICATOR REFRESH	\$0	\$54,429	\$54,428.83	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,911	\$58,910.85	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$28,044	\$28,044.30	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$7,761	\$7,761.00	100%
FOOD SERVICE UPGRADE	\$0	\$17,269	\$17,268.83	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB STRIPING	\$0	\$450	\$450.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$379	\$379.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
BUILDING ADDITION INCLUDING: MAIN SWITCHGEAR & PANEL UPGRADES HVAC - PE GYM LANDSCAPING CCTV SURVEILLANCE SYSTEMS	\$2,523,317	\$2,475,284	\$2,475,283.62	100%
TOTAL PINE MOUNTAIN MIDDLE	\$2,523,317	\$3,177,004	\$3,177,002.49	100%
PITNER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$177,114	\$177,114.13	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,002	\$43,002.56	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$175,481	\$175,480.63	100%
COPIER/DUPLICATOR REFRESH	\$0	\$32,854	\$32,853.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$62,387	\$62,387.49	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$103,782	\$103,782.00	100%
HVAC - PE GYM	\$98,000	\$51,845	\$51,845.27	100%
ACCESS CONTROLS	\$0	\$123,432	\$123,432.37	100%
TOTAL PITNER ELEMENTARY	\$98,000	\$777,487	\$777,488.05	100%
PITTS TRANSPORTATION CENTER				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$36,073	\$36,072.96	100%
REFRESH DISTRICT PRINTERS	\$0	\$5,431	\$5,430.98	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,578	\$30,578.16	100%
BUSES, VEHICLES & EQUIPMENT	\$0	\$6,723,323	\$6,723,322.21	100%
FENCE REPLACEMENT	\$0	\$12,613	\$12,612.70	100%
REPLACE HVAC SYSTEM	\$432,745	\$490,225	\$490,223.16	100%
ROOFING	\$231,828	\$70,558	\$70,557.50	100%
TOTAL PITTS TRANSPORTATION CENTER	\$664,573	\$7,368,801	\$7,368,797.67	100%
POPE HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$664,187	\$664,187.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,501	\$95,500.92	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$352,629	\$352,628.95	100%
COPIER/DUPLICATOR REFRESH	\$0	\$149,288	\$149,288.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$57,171	\$57,171.16	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$5,599	\$5,598.66	100%
FOOD SERVICE UPGRADE	\$0	\$28,736	\$28,735.80	100%
FOOD SERVICE PHONE RINGERS	\$0	\$166	\$165.80	100%
FENCING	\$0	\$23,057	\$23,057.24	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
ADA MAT TABLE	\$0	\$2,621	\$2,621.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$178,556	\$178,556.00	100%
HVAC - COOLING TOWERS	\$196,000	\$200,009	\$200,008.07	100%
REPLACE GYM BLEACHERS	\$343,000	\$332,832	\$332,831.99	100%
TRACK RESURFACING	\$245,000	\$197,288	\$197,287.36	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$53,852	\$53,852.00	100%
WINDOW FOR OFFICE	\$5,513	\$13,013	\$13,013.00	100%
THEATER RENOVATION	\$165,375	\$355,708	\$355,708.00	100%
TOTAL POPE HIGH	\$954,888	\$2,717,333	\$2,717,331.41	100%
POWDER SPRINGS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$213,994	\$213,994.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$37,854	\$37,854.18	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$166,877	\$166,877.24	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,804	\$57,803.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$95,321	\$95,320.87	100%
FOOD SERVICE UPGRADE	\$0	\$184	\$184.14	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$108,108	\$108,108.00	100%
HVAC-PE GYM	\$73,500	\$57,177	\$57,176.50	100%
ACCESS CONTROLS	\$0	\$111,554	\$111,554.44	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
CANOPY AT BUS AREA	\$71,663	\$106,451	\$106,450.56	100%
DOOR LOCKS	\$15,711	\$1,843	\$1,842.11	100%
ADDITIONAL LIGHTING AT BUS AREA	\$27,563	\$17,834	\$17,833.67	100%
FENCE PLAY AREA	\$44,100	\$30,870	\$30,869.09	100%
REPLACE MEDIA CENTER CASE WORK	\$93,713	\$133,216	\$133,216.42	100%
TOTAL POWDER SPRINGS ELEMENTARY	\$326,250	\$1,145,449	\$1,145,446.41	100%
POWERS FERRY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$152,848	\$152,848.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$25,721	\$25,720.79	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$118,875	\$118,874.51	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,098	\$25,098.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$46,955	\$46,955.60	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$33,592	\$33,591.96	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,174	\$3,174.00	100%
FOOD SERVICE UPGRADE	\$0	\$25,103	\$25,102.74	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$5,390	\$5,389.62	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$57,953	\$57,952.28	100%
HVAC INCLUDING PE GYM	\$629,919	\$746,240	\$746,239.63	100%
SANITARY SEWER	\$7,350	\$32,383	\$32,382.16	100%
ROOFING	\$261,889	\$365,428	\$365,427.83	100%
METAL REFINISH	\$38,587	\$36,616	\$36,615.86	100%
ACCESS CONTROLS	\$0	\$125,584	\$125,583.81	100%
CANOPY FOR BUS AREA	\$71,663	\$82,606	\$82,605.45	100%
BOOK CASES FOR CLASSROOMS	\$75,000	\$9,520	\$9,520.00	100%
SCHOOL SIGN	\$11,025	\$19,623	\$19,622.60	100%
ADD SCHOOL NAME TO THE BUILDING	\$11,025	\$1,929	\$1,928.79	100%
TOTAL POWERS FERRY ELEMENTARY	\$1,412,708	\$1,991,963	\$1,991,958.88	100%
RECORDS CENTER				
COPIER/DUPLICATOR REFRESH	\$0	\$7,758	\$7,758.00	100%
TOTAL RECORDS CENTER	\$0	\$7,758	\$7,758.00	100%
RIVERSIDE INTERMEDIATE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$256,927	\$256,926.52	100%
REFRESH DISTRICT PRINTERS	\$0	\$43,586	\$43,585.62	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$177,106	\$177,106.10	100%
COPIER/DUPLICATOR REFRESH	\$0	\$57,615	\$57,615.18	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$24,498	\$24,498.15	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
INTERMEDIATE SCHOOL SIGN	\$0	\$1,750	\$1,750.00	100%
FURNITURE REPLACEMENT/PRIMARY SCHOOL	\$0	\$12,662	\$12,661.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$85,036	\$85,036.00	100%
HVAC - PE GYM	\$98,000	\$54,158	\$54,157.50	100%
ACCESS CONTROLS	\$0	\$119,696	\$119,696.41	100%
CCTV SURVEILLANCE SYSTEMS	\$30,000	\$22,713	\$22,713.00	100%
TOTAL RIVERSIDE INTERMEDIATE	\$128,000	\$867,986	\$867,986.04	100%
RIVERSIDE PRIMARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,466	\$2,465.82	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,065	\$23,064.61	100%
REFRESH DISTRICT NETWORK	\$0	\$123,828	\$123,826.30	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$456	\$456.04	100%
NEW PRIMARY SCHOOL	\$9,537,353	\$8,732,526	\$8,732,525.67	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,238	\$56,238.00	100%
ACCESS CONTROLS	\$0	\$79,421	\$79,421.20	100%
TOTAL RIVERSIDE PRIMARY	\$9,537,353	\$9,018,000	\$9,017,997.64	100%
ROCKY MOUNT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$123,768	\$123,767.59	100%
REFRESH DISTRICT PRINTERS	\$0	\$32,764	\$32,763.91	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$133,249	\$133,248.79	100%
COPIER/DUPLICATOR REFRESH	\$0	\$25,231	\$25,230.82	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$74,751	\$74,750.78	100%
FOOD SERVICE UPGRADE	\$0	\$2,509	\$2,508.72	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA WALL	\$0	\$5,125	\$5,125.00	100%
FENCE PLAYGROUND	\$0	\$7,197	\$7,197.10	100%
ADA CLASSROOMS /SOUND INSULATION	\$0	\$5,937	\$5,937.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,213	\$1,213.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$69,216	\$69,216.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$250,993	\$250,992.99	100%
HVAC - PE GYM	\$67,375	\$65,560	\$65,559.60	100%
BUS LANE/PARKING LOT REPAVING & ADD PARKING	\$305,730	\$241,596	\$241,595.79	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
METAL REFINISH	\$47,958	\$41,287	\$41,286.42	100%
ACCESS CONTROLS	\$0	\$90,721	\$90,721.39	100%
INSTALL VISION WINDOWS TO INTERIOR DOORS	\$11,025	\$9,470	\$9,470.00	100%
ROOM NUMBERS ON DOORS	\$5,513	\$9,861	\$9,860.68	100%
VENETIAN BLINDS	\$11,025	\$10,525	\$10,524.69	100%
INSTALL HAND DRYER IN RESTROOM	\$33,957	\$13,466	\$13,465.36	100%
BACKSTOP FOR FIELD /LANDSCAPE GROUNDS	\$38,588	\$55,866	\$55,865.89	100%
WHITEBOARDS AND TACK BOARDS	\$41,895	\$29,930	\$29,929.66	100%
ADD SINK	\$11,025	\$9,261	\$9,260.28	100%
TOTAL ROCKY MOUNT ELEMENTARY	\$880,341	\$1,315,858	\$1,315,853.53	100%
ROSE GARDEN SCHOOL				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$1	\$1.00	100%
REFRESH DISTRICT SERVERS	\$0	\$5,001	\$5,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$1,981	\$1,981.53	100%
COPIER/DUPLICATOR REFRESH	\$0	\$8,070	\$8,070.00	100%
TOTAL ROSE GARDEN	\$0	\$15,053	\$15,054.03	100%
RUSSELL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$222,320	\$222,320.08	100%
REFRESH DISTRICT PRINTERS	\$0	\$42,392	\$42,391.78	100%
REFRESH DISTRICT SERVERS	\$0	\$7,984	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$213,180	\$213,179.05	100%
COPIER/DUPLICATOR REFRESH	\$0	\$36,683	\$36,682.72	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,082	\$35,082.11	100%
CARPETING & HVAC IN PORTABLE CLASSROOMS	\$0	\$22,371	\$22,370.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,508	\$4,508.00	100%
FOOD SERVICE UPGRADE	\$0	\$2,406	\$2,405.87	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$322	\$321.91	100%
ADA MODIFICATIONS FOR VISUALLY IMPAIRED	\$0	\$111,599	\$111,598.56	100%
COMPUTING DEVICE/TEACHER	\$0	\$86,478	\$86,478.00	100%
BUILDING ADDITION INCLUDING:	\$7,738,558	\$7,177,969	\$7,177,961.73	100%
WALK-IN COOLER/FREEZER				
ADA MODIFICATIONS FRONT ENTRANCE				
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC - PE GYM				
BUS LANE REPAVING				
PARKING LOT REPAVING				
PLUMBING FIXTURES				
METAL ROOF REFINISHING				
VENETIAN BLINDS				
CASEWORK IN MEDIA CENTER				
SCHOOL SIGN				
RESTROOM STALLS				
ACCESS CONTROLS	\$0	\$157,581	\$157,580.85	100%
CANOPY AT BUS AREA	\$71,663	\$58,322	\$58,321.60	100%
FENCING & GATE	\$44,100	\$0	\$0.00	N/A
TOTAL RUSSELL ELEMENTARY	\$7,854,321	\$8,179,558	\$8,179,546.00	100%
SANDERS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$169,802	\$169,802.12	100%
REFRESH DISTRICT PRINTERS	\$0	\$36,215	\$36,215.48	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$183,828	\$183,828.38	100%
COPIER/DUPLICATOR REFRESH	\$0	\$60,465	\$60,464.56	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$75,382	\$75,381.95	100%
FOOD SERVICE UPGRADE	\$0	\$6,241	\$6,241.41	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
CLASSROOM ADDITION (UNDESIGNATED)	\$0	\$30,620	\$30,619.31	100%
COMPUTING DEVICE/TEACHER	\$0	\$129,780	\$129,780.00	100%
HVAC - PE GYM	\$98,000	\$73,480	\$73,480.42	100%
ACCESS CONTROLS	\$0	\$100,498	\$100,497.92	100%
ACOUSTIC TREATMENT FOR GYM	\$27,563	\$20,885	\$20,884.99	100%
RE-STRIPE PARKING AREA	\$5,513	\$2,630	\$2,629.40	100%
TOTAL SANDERS ELEMENTARY	\$131,076	\$899,171	\$899,170.41	100%
SANDERS ROAD BUS SHOP				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$2,350	\$2,350.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$3,879	\$3,879.00	100%
TOTAL SANDERS ROAD BUS SHOP	\$0	\$6,229	\$6,229.20	100%
SEDALIA PARK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$153,220	\$153,220.06	100%
REFRESH DISTRICT PRINTERS	\$0	\$34,745	\$34,745.32	100%
REFRESH DISTRICT SERVERS	\$0	\$6,002	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$156,620	\$156,620.50	100%
COPIER/DUPLICATOR REFRESH	\$0	\$39,129	\$39,128.93	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$29,063	\$29,063.32	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK	\$0	\$8,176	\$8,176.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
COMPUTING DEVICE/TEACHER	\$0	\$115,360	\$115,360.00	100%
BUILDING ADDITION INCLUDING:	\$3,979,977	\$3,406,346	\$3,406,342.76	100%
HVAC- PE GYM				
ROOFING				
METAL ROOF REFINISHING				
LIGHTING				
ADD PARKING				
ACCESS CONTROLS	\$0	\$98,068	\$98,068.06	100%
TOTAL SEDALIA PARK ELEMENTARY	\$3,979,977	\$4,047,090	\$4,047,086.52	100%
SHALLOWFORD FALLS ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$151,811	\$151,810.94	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,488	\$27,487.75	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$206,099	\$206,099.22	100%
COPIER/DUPLICATOR REFRESH	\$0	\$65,886	\$65,886.06	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$40,258	\$40,258.60	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$22,537	\$22,537.22	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,400	\$1,400.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$79,310	\$79,310.00	100%
BUILDING ADDITION INCLUDING:	\$6,884,096	\$7,645,421	\$7,645,416.25	100%
WALK-IN COOLER/FREEZER				
HVAC-PE GYM				
REROOF ENTIRE BUILDING				
VENETIAN BLINDS				
WHITEBOARDS				
ADDITIONAL SECURITY WINDOW AT ENTRANCE				
PLAYSCAPES				
CANOPY AT BUS AREA				
ACCESS CONTROLS	\$0	\$130,279	\$130,279.18	100%
TOTAL SHALLOWFORD FALLS ELEMENTARY	\$6,884,096	\$8,381,459	\$8,381,456.22	100%
SIMPSON MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$224,669	\$224,668.74	100%
REFRESH DISTRICT PRINTERS	\$0	\$46,050	\$46,050.04	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$123,086	\$123,086.24	100%
COPIER/DUPLICATOR REFRESH	\$0	\$53,596	\$53,595.51	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$69,334	\$69,333.71	100%
FOOD SERVICE UPGRADE	\$0	\$6,238	\$6,238.56	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$8,466	\$8,466.02	100%
ADA RESTROOM RENOVATION	\$0	\$7,464	\$7,463.76	100%
COMPUTING DEVICE/TEACHER	\$0	\$96,488	\$96,488.00	100%
HVAC - PE GYM	\$110,250	\$119,134	\$119,134.29	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$23,527	\$23,526.77	100%
PAVE ACCESS LANE	\$110,250	\$48,490	\$48,489.21	100%
MEDIA CASEWORK	\$110,250	\$17,846	\$17,845.92	100%
TOTAL SIMPSON MIDDLE	\$330,750	\$852,537	\$852,535.60	100%
SKY VIEW ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$114,254	\$114,253.66	100%
REFRESH DISTRICT PRINTERS	\$0	\$26,598	\$26,597.70	100%
REFRESH DISTRICT SERVERS	\$0	\$7,943	\$7,943.07	100%
REFRESH DISTRICT NETWORK	\$0	\$116,338	\$116,338.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$49,165	\$49,165.03	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$41,220	\$41,220.13	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$22,383	\$22,382.64	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$6,482	\$6,482.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,253	\$6,253.15	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
RENOVATE/EXPAND DRY STORAGE AREA	\$0	\$3,906	\$3,905.79	100%
COMPUTING DEVICE/TEACHER	\$0	\$60,564	\$60,564.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$103,236	\$103,235.01	100%
HVAC INCLUDING PE GYM	\$841,550	\$1,022,992	\$1,022,990.38	100%
UPGRADE PLUMBING FIXTURES	\$99,225	\$62,548	\$62,547.15	100%
REPLACE EXTERIOR SANITARY SEWER	\$18,375	\$25,825	\$25,824.88	100%
METAL REFINISH	\$38,587	\$37,176	\$37,175.05	100%
ACCESS CONTROLS	\$0	\$109,010	\$109,009.73	100%
ADD BATHROOMS	\$220,500	\$89,970	\$89,969.83	100%
CANOPY AT FRONT DOOR TO BUS AREA	\$55,125	\$118,406	\$118,405.04	100%
RESURFACE PE AREAS	\$71,663	\$14,025	\$14,024.24	100%
TOTAL SKY VIEW ELEMENTARY	\$1,651,275	\$2,038,460	\$2,038,452.48	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SMITHA MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$348,666	\$348,666.23	100%
REFRESH DISTRICT PRINTERS	\$0	\$53,169	\$53,169.11	100%
REFRESH DISTRICT SERVERS	\$0	\$7,983	\$7,983.03	100%
REFRESH DISTRICT NETWORK	\$0	\$233,360	\$233,360.75	100%
COPIER/DUPLICATOR REFRESH	\$0	\$72,069	\$72,069.17	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$62,433	\$62,433.47	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$61,756	\$61,756.26	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$17,330	\$17,330.00	100%
FOOD SERVICE UPGRADE	\$0	\$144	\$144.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
NEW FIRE ALARM SYSTEM	\$0	\$86,882	\$86,881.60	100%
ADA FURNITURE & EQUIPMENT	\$0	\$392	\$392.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$125,328	\$125,328.00	100%
BUILDING ADDITION INCLUDING:	\$4,656,788	\$3,705,193	\$3,705,193.26	100%
FOOD SERVICE UPGRADES				
FLOORING - CARPET				
HVAC - PE GYM				
SECURITY LIGHTING				
RENOVATE RESTROOMS				
CANOPY				
ROOFING	\$1,300,913	\$808,154	\$808,153.68	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$30,736	\$30,735.51	100%
TOTAL SMITHA MIDDLE	\$5,957,701	\$5,613,761	\$5,613,762.20	100%
SOPE CREEK ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$292,923	\$292,923.33	100%
REFRESH DISTRICT PRINTERS	\$0	\$44,421	\$44,420.95	100%
REFRESH DISTRICT SERVERS	\$0	\$9,179	\$9,178.67	100%
REFRESH DISTRICT NETWORK	\$0	\$190,400	\$190,399.82	100%
COPIER/DUPLICATOR REFRESH	\$0	\$50,222	\$50,222.45	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$64,935	\$64,935.36	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA SIDEWALK	\$0	\$3,500	\$3,500.00	100%
ADA ADDITIONAL SIDEWALK	\$0	\$4,750	\$4,750.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA RAMP AT PORTABLES	\$0	\$6,025	\$6,025.00	100%
ADA REPLACE SIDEWALK IN BACK OF SCHOOL	\$0	\$33,076	\$33,076.07	100%
COMPUTING DEVICE/TEACHER	\$0	\$105,266	\$105,266.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$306,250	\$105,766	\$105,765.57	100%
MAKE REPAIRS/ MODIFY ANNEX BUILDING INCLUDING:	\$194,775	\$241,349	\$241,348.19	100%
EXTEND CANOPY/FRONT OF SCHOOL				
ADD CANOPY AT BUS LANES				
ACCESS CONTROLS	\$0	\$143,934	\$143,933.97	100%
LIBRARY SHELVING	\$93,713	\$62,118	\$62,117.79	100%
WHITEBOARDS	\$67,553	\$9,981	\$9,980.45	100%
SAFETY FENCING	\$37,323	\$6,872	\$6,872.35	100%
TOTAL SOPE CREEK ELEMENTARY	\$699,614	\$1,381,341	\$1,381,339.73	100%
SOUTH COBB HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$535,854	\$535,853.88	100%
REFRESH DISTRICT PRINTERS	\$0	\$95,771	\$95,770.88	100%
REFRESH DISTRICT SERVERS	\$0	\$7,165	\$7,164.55	100%
REFRESH DISTRICT NETWORK	\$0	\$416,059	\$416,059.29	100%
COPIER/DUPLICATOR REFRESH	\$0	\$127,150	\$127,150.48	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$105,894	\$105,893.87	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$29,567	\$29,567.30	100%
LAND ACQUISITIONS	\$0	\$1,637,980	\$1,637,979.70	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,924	\$3,924.00	100%
FOOD SERVICE UPGRADE	\$0	\$20,087	\$20,086.67	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER/FREEZER	\$0	\$130,155	\$130,155.09	100%
ADA RENOVATIONS-SIDEWALKS/CURB CUTS	\$0	\$27,728	\$27,728.13	100%
ADA RESTROOM RENOVATIONS	\$0	\$10,550	\$10,550.20	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,499	\$4,499.40	100%
COMPUTING DEVICE/TEACHER	\$0	\$211,722	\$211,722.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$173,303	\$173,303.00	100%
LIGHTING-BASEBALL	\$367,500	\$131,903	\$131,902.67	100%
LIGHTING-FOOTBALL	\$367,500	\$196,883	\$196,882.88	100%
HVAC	\$646,520	\$340,641	\$340,640.10	100%
UPGRADE PLUMBING FIXTURES	\$281,750	\$257,618	\$257,617.85	100%
TRACK RESURFACE	\$245,000	\$178,275	\$178,274.32	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$84,752	\$84,751.56	100%
IMPROVE LIGHTING & SOUND SYSTEMS IN THEATER	\$192,938	\$330,221	\$330,220.61	100%
REPAIR ELEVATORS	\$264,600	\$297,445	\$297,444.02	100%
TOTAL SOUTH COBB HIGH	\$2,855,808	\$5,355,312	\$5,355,308.25	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
SPRAYBERRY HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$477,845	\$477,844.58	100%
REFRESH DISTRICT PRINTERS	\$0	\$99,366	\$99,366.04	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$301,072	\$301,072.55	100%
COPIER/DUPLICATOR REFRESH	\$0	\$149,054	\$149,054.56	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,914	\$59,914.50	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$4,274	\$4,274.40	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$8,623	\$8,623.34	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$3,125	\$3,125.00	100%
ADA RESTROOM RENOVATION	\$0	\$1,950	\$1,950.00	100%
ADA CLASSROOM MODIFICATION	\$0	\$51,028	\$51,027.80	100%
WALK-IN COOLER/FREEZER	\$0	\$139,004	\$139,004.53	100%
FENCING	\$0	\$24,051	\$24,051.39	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$4,422	\$4,421.40	100%
ROTC CLASSROOM MODIFICATIONS	\$0	\$115,645	\$115,643.91	100%
COMPUTING DEVICE/TEACHER	\$0	\$184,450	\$184,450.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$32,949	\$32,948.51	100%
LIGHTING-FOOTBALL	\$367,500	\$175,555	\$175,555.00	100%
REPLACE GYM BLEACHERS	\$343,000	\$187,052	\$187,051.11	100%
TENNIS COURTS	\$98,000	\$0	\$0.00	N/A
TRACK RESURFACE	\$245,000	\$0	\$0.00	N/A
SURVEILLANCE CAMERAS	\$0	\$50,727	\$50,727.00	100%
RENOVATE LABS	\$385,875	\$1,252,016	\$1,252,016.78	100%
FIRE ALARM SYSTEM	\$55,125	\$135,309	\$135,308.23	100%
OUTDOOR LIGHTING	\$27,563	\$22,650	\$22,650.00	100%
REPLACE STALLS & DOORS IN STUDENT RESTROOMS	\$99,225	\$135,456	\$135,455.98	100%
TOTAL SPRAYBERRY HIGH	\$2,111,288	\$3,622,139	\$3,622,137.96	100%
STILL ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$145,712	\$145,711.77	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,376	\$27,376.29	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$187,459	\$187,459.41	100%
COPIER/DUPLICATOR REFRESH	\$0	\$50,711	\$50,710.74	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$26,440	\$26,439.76	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,593	\$5,592.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,808	\$1,808.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,717	\$6,716.50	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA CURB CUT	\$0	\$1,750	\$1,750.00	100%
ADA MODIFICATIONS FOR HEARING IMPAIRED	\$0	\$98,172	\$98,171.61	100%
COMPUTING DEVICE/TEACHER	\$0	\$74,942	\$74,942.00	100%
BUILDING ADDITION INCLUDING:	\$6,977,757	\$8,174,485	\$8,174,481.15	100%
MAIN SWITCHGEAR & PANEL UPGRADES				
HVAC				
HVAC - PE GYM				
RE-CONDITIONING METAL ROOF				
WHITEBOARDS				
PARKING LOT -REPAVE/RECONFIGURE				
PLAYGROUND FENCING				
REPLACE RESTROOM PARTITIONS AND DOORS				
EMERGENCY GENERATOR	\$42,875	\$23,228	\$23,227.68	100%
ACCESS CONTROLS	\$0	\$109,345	\$109,344.66	100%
TOTAL STILL ELEMENTARY	\$7,020,632	\$8,939,905	\$8,939,899.53	100%
SYSTEMWIDE/UNDISTRIBUTED				
REFRESH OBSOLETE WORKSTATIONS	\$32,263,200	\$0	\$0.00	N/A
REFRESH DISTRICT PRINTERS	\$6,976,000	\$0	\$0.00	N/A
REFRESH DISTRICT SERVERS	\$1,750,000	\$0	\$0.00	N/A
REFRESH DISTRICT NETWORK	\$5,000,000	\$0	\$0.00	N/A
COMPUTING DEVICE / TEACHER	\$11,250,000	\$0	\$0.00	N/A
DATA CENTER EQUIP REFRESH	\$3,000,000	\$0	\$0.00	N/A
MOBILE COMPUTING ACCESS	\$1,960,000	\$0	\$0.00	N/A
COPIER/DUPLICATOR REFRESH	\$13,559,327	\$0	\$0.00	N/A
RENOVATIONS FOR ACCESSIBILITY	\$3,000,000	\$0	\$0.00	N/A
ACCESS CONTROLS	\$8,000,000	\$0	\$0.00	N/A
BUSES, VEHICLES & EQUIPMENT	\$6,000,000	\$0	\$0.00	N/A
FOOD SERVICE UPGRADES	\$3,000,000	\$0	\$0.00	N/A
PERSONNEL NEEDS	\$4,000,000	\$4,498,528	\$4,498,527.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$5,845,500	\$0	\$0.00	N/A
SECURITY FENCING & SIGNAGE	\$205,839	\$0	\$0.00	N/A
CCTV SURVEILLANCE SYSTEMS	\$2,000,000	\$0	\$0.00	N/A
HUMAN RESOURCES	\$4,000,000	\$0	\$0.00	N/A
FINANCIAL SERVICES	\$3,000,000	\$0	\$0.00	N/A
PORTABLE CLASSROOM REPAIRS	\$1,800,000	\$0	\$0.00	N/A
UNDESIGNATED CLASSROOMS	\$4,000,000	\$0	\$0.00	N/A

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
LOCAL SCHOOL REQUESTS	\$181,267	\$0	\$0.00	N/A
LAND ACQUISITIONS	\$18,000,000	\$0	\$0.00	N/A
BID ADVERTISEMENT	\$0	\$61,539	\$61,538.58	100%
PROGRAM MANAGEMENT FEES	\$0	\$12,816,247	\$12,816,247.00	100%
SPLOST 2 GENERAL CONTINGENCY	\$0	\$21,009,433	\$0.00	N/A
BANK SERVICE CHARGES	\$0	\$1,600	\$713.46	45%
TOTAL SYSTEMWIDE/UNDISTRIBUTED	\$138,791,133	\$38,387,347	\$17,377,026.58	45%
TAPP MIDDLE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$300,267	\$300,266.62	100%
REFRESH DISTRICT PRINTERS	\$0	\$49,107	\$49,107.18	100%
REFRESH DISTRICT SERVERS	\$0	\$5,906	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$170,947	\$170,946.92	100%
COPIER/DUPLICATOR REFRESH	\$0	\$89,967	\$89,966.60	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$39,877	\$39,877.20	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$5,599	\$5,598.66	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$529	\$529.00	100%
FOOD SERVICE UPGRADE	\$0	\$6,876	\$6,876.33	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA WATER HEATER	\$0	\$1,250	\$1,250.00	100%
ADA CLASSROOM RENOVATION	\$0	\$7,700	\$7,700.00	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$990	\$990.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$106,498	\$106,498.00	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$367,500	\$34,370	\$34,369.46	100%
HVAC KITCHEN AND PE GYM	\$166,845	\$189,913	\$189,912.63	100%
FINISHES - PAINTING	\$300,858	\$103,324	\$103,322.80	100%
CCTV SURVEILLANCE SYSTEMS	\$0	\$22,082	\$22,082.00	100%
REPLACE LOCKERS & REPAINT LOCKER ROOMS	\$44,100	\$95,891	\$95,890.98	100%
REMOVE MEDIA CENTER INTERIOR WALLS	\$22,050	\$163,481	\$163,479.86	100%
IMPROVE DRAINAGE/REPAVE PARKING LOT	\$226,013	\$347,471	\$347,470.80	100%
HAND DRYERS IN STUDENT RESTROOMS	\$36,383	\$12,862	\$12,861.36	100%
SECURITY GATE	\$93,600	\$0	\$0.00	N/A
TOTAL TAPP MIDDLE	\$1,257,349	\$1,755,073	\$1,755,068.75	100%
TEASLEY ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$117,893	\$117,892.97	100%
REFRESH DISTRICT PRINTERS	\$0	\$23,063	\$23,063.46	100%
REFRESH DISTRICT SERVERS	\$0	\$4,182	\$4,181.58	100%
REFRESH DISTRICT NETWORK	\$0	\$117,660	\$117,660.73	100%
COPIER/DUPLICATOR REFRESH	\$0	\$17,430	\$17,430.21	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$35,656	\$35,656.37	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$16,796	\$16,795.98	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$1,587	\$1,587.00	100%
FOOD SERVICE UPGRADE	\$0	\$24,601	\$24,601.03	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,465	\$1,465.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$56,238	\$56,238.00	100%
HVAC - PE GYM	\$51,450	\$56,167	\$56,167.23	100%
METAL REFINISH	\$38,587	\$35,345	\$35,344.48	100%
ACCESS CONTROLS	\$0	\$118,985	\$118,984.92	100%
FIRE ALARM PANEL	\$49,613	\$53,626	\$53,625.11	100%
REPLACE CANOPY AND UPGRADE ENTRANCE	\$181,913	\$200,759	\$200,758.70	100%
REPLACE DRINKING FOUNTAINS	\$16,538	\$13,416	\$13,415.28	100%
PAVE SIDEWALK	\$16,538	\$6,388	\$6,387.50	100%
RENOVATE STUDENT RESTROOMS	\$82,688	\$7,762	\$7,761.38	100%
TOTAL TEASLEY ELEMENTARY	\$437,327	\$909,019	\$909,017.43	100%
TIMBER RIDGE ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$125,310	\$125,310.32	100%
REFRESH DISTRICT PRINTERS	\$0	\$27,782	\$27,782.27	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$128,642	\$128,641.61	100%
COPIER/DUPLICATOR REFRESH	\$0	\$52,714	\$52,713.65	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$58,837	\$58,837.33	100%
FOOD SERVICE UPGRADE	\$0	\$6,241	\$6,241.41	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
COMPUTING DEVICE/TEACHER	\$0	\$64,848	\$64,848.00	100%
HVAC - PE GYM	\$73,500	\$70,131	\$70,130.56	100%
ACCESS CONTROLS	\$0	\$83,986	\$83,985.84	100%
EXTEND CANOPY TO END OF BUS LANES	\$71,663	\$48,746	\$48,745.32	100%
GATES AT BOTH ENTRANCES	\$16,538	\$15,600	\$15,600.00	100%
CONVERT OPEN AREA INTO ADDITIONAL STORAGE	\$27,563	\$45,531	\$45,530.46	100%
TOTAL TIMBER RIDGE ELEMENTARY	\$189,264	\$734,535	\$734,534.07	100%
TRITT ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$235,429	\$235,428.70	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,376	\$38,375.69	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$177,214	\$177,214.35	100%
COPIER/DUPLICATOR REFRESH	\$0	\$46,527	\$46,526.88	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$33,540	\$33,539.49	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
FOOD SERVICE UPGRADE	\$0	\$8,713	\$8,712.74	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
WALK-IN COOLER-FREEZER	\$0	\$95,560	\$95,560.28	100%
FENCE PLAY AREA	\$0	\$27,280	\$27,280.30	100%
COMPUTING DEVICE/TEACHER	\$0	\$99,498	\$99,498.00	100%
HVAC IMPROVEMENTS INCLUDING PE GYM	\$1,615,530	\$1,623,289	\$1,623,288.17	100%
METAL REFINISH	\$38,587	\$36,768	\$36,767.51	100%
ACCESS CONTROLS	\$0	\$118,882	\$118,882.15	100%
ENCLOSE WALKWAYS	\$220,500	\$366,472	\$366,471.02	100%
IMPROVE ACOUSTICS IN CAFETERIA	\$27,563	\$6,565	\$6,564.98	100%
TOTAL TRITT ELEMENTARY	\$1,902,180	\$2,920,280	\$2,920,277.56	100%
VARNER ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$209,544	\$209,543.50	100%
REFRESH DISTRICT PRINTERS	\$0	\$38,790	\$38,790.41	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$172,764	\$172,764.20	100%
COPIER/DUPLICATOR REFRESH	\$0	\$79,740	\$79,739.87	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$56,271	\$56,270.71	100%
ADA SIDEWALK	\$0	\$1,240	\$1,240.00	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
ADA CLASSROOM-CONNECTING DOOR & CANOPY	\$0	\$25,168	\$25,167.54	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$644	\$643.82	100%
ADA HOT WATER IN CLASSROOM	\$0	\$2,940	\$2,940.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$95,172	\$95,172.00	100%
HVAC - PE GYM	\$73,500	\$70,138	\$70,138.38	100%
ACCESS CONTROLS	\$0	\$100,265	\$100,264.53	100%
LANDSCAPE GROUNDS	\$27,563	\$24,195	\$24,194.62	100%
CREATE ENTRANCE/EXIT FOR BUSES	\$551,250	\$128,148	\$128,147.80	100%
TOTAL VARNER ELEMENTARY	\$652,313	\$1,011,215	\$1,011,213.15	100%
VAUGHAN ELEMENTARY				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$253,920	\$253,920.28	100%
REFRESH DISTRICT PRINTERS	\$0	\$42,856	\$42,855.80	100%
REFRESH DISTRICT SERVERS	\$0	\$6,001	\$6,001.50	100%
REFRESH DISTRICT NETWORK	\$0	\$168,994	\$168,993.98	100%
COPIER/DUPLICATOR REFRESH	\$0	\$69,158	\$69,158.28	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$59,205	\$59,204.82	100%
FOOD SERVICE UPGRADE	\$0	\$181	\$181.29	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
UPGRADE TEMPERATURE MONITORS	\$0	\$195	\$194.27	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$985	\$985.50	100%
COMPUTING DEVICE/TEACHER	\$0	\$106,666	\$106,666.00	100%
HVAC - PE GYM	\$98,000	\$68,306	\$68,306.34	100%
ACCESS CONTROLS	\$0	\$141,420	\$141,420.00	100%
GATE AT ENTRANCE	\$11,025	\$9,400	\$9,400.00	100%
RECARPET WORN AREAS	\$416,966	\$163,923	\$163,922.14	100%
PAINT INTERIOR OF THE SCHOOL	\$161,406	\$76,162	\$76,161.24	100%
HAND DRYERS IN STUDENT RESTROOMS	\$29,106	\$0	\$0.00	N/A
TOTAL VAUGHAN ELEMENTARY	\$716,503	\$1,167,538	\$1,167,537.24	100%
WALTON HIGH				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$503,022	\$503,021.61	100%
REFRESH DISTRICT PRINTERS	\$0	\$100,748	\$100,748.21	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$411,530	\$411,529.91	100%
COPIER/DUPLICATOR REFRESH	\$0	\$160,766	\$160,766.54	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$78,168	\$78,168.05	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$33,080	\$33,079.56	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$3,174	\$3,174.00	100%
FOOD SERVICE UPGRADE - DOOR BELLS	\$0	\$132	\$132.24	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$2,651	\$2,650.62	100%
20 CLASSROOM ADDITION INCLUDING: EMERGENCY GENERATOR MAIN SWITCHGEAR & PANEL UPGRADES HVAC BUS LANE AND PARKING LOT REPAVING ROOFING INCLUDING METAL ROOF REFINISH RENOVATE RESTROOMS REPLACE WATER FOUNTAINS RENOVATE LOCKER ROOMS REPLACE EXTERIOR DOORS SIDEWALK TO BUS LANE REPLACE HALL LOCKERS INSTALL SPEED BUMPS REPLACE THEATER DOORS	\$21,196,265	\$10,661,339	\$10,661,337.52	100%
COMPUTING DEVICE/TEACHER	\$0	\$214,522	\$214,522.00	100%
SURVEILLANCE CAMERAS	\$0	\$51,648	\$51,647.79	100%
TOTAL WALTON HIGH	\$21,196,265	\$12,226,687	\$12,226,684.60	100%

SPLOST 2 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
WHEELER HS				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$739,251	\$739,251.24	100%
REFRESH DISTRICT PRINTERS	\$0	\$93,504	\$93,503.70	100%
REFRESH DISTRICT SERVERS	\$0	\$5,907	\$5,906.55	100%
REFRESH DISTRICT NETWORK	\$0	\$498,464	\$498,463.43	100%
COPIER/DUPLICATOR REFRESH	\$0	\$137,140	\$137,139.80	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$95,684	\$95,683.94	100%
PORTABLE CLASSROOM REPAIRS	\$0	\$34,910	\$34,910.22	100%
PAINTING/ROOF COATING PORTABLES	\$0	\$4,982	\$4,982.00	100%
ADA SIDEWALK	\$0	\$1,700	\$1,700.00	100%
FOOD SERVICE UPGRADE	\$0	\$140,216	\$140,216.13	100%
FOOD SERVICE PHONE RINGER	\$0	\$166	\$165.80	100%
ADA RESTROOM	\$0	\$9,716	\$9,716.50	100%
FENCING	\$0	\$82,290	\$82,289.50	100%
FOOD SERVICE SMALL EQUIPMENT	\$0	\$1,732	\$1,732.41	100%
ADA TENNIS COURT ACCESS	\$0	\$2,500	\$2,500.00	100%
COMPUTING DEVICE/TEACHER	\$0	\$192,976	\$192,976.00	100%
BUILDING ADDITION INCLUDING: RENOVATE AUDITORIUM REPLACE LIGHTS IN GYM INSTALL SIDEWALK	\$6,201,419	\$6,807,788	\$6,807,784.83	100%
MAIN SWITCHGEAR & PANEL UPGRADES	\$490,000	\$144,537	\$144,537.00	100%
LIGHTING-BASEBALL	\$367,500	\$167,700	\$167,699.85	100%
LIGHTING-FOOTBALL	\$367,500	\$179,778	\$179,778.00	100%
HVAC	\$1,114,750	\$1,093,809	\$1,093,808.03	100%
SURVEILLANCE CAMERA	\$0	\$74,937	\$74,937.23	100%
TOTAL WHEELER HIGH	\$8,541,169	\$10,509,687	\$10,509,682.16	100%
440 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$84,086	\$84,086.07	100%
REFRESH DISTRICT PRINTERS	\$0	\$10,125	\$10,125.00	100%
COPIER/DUPLICATOR REFRESH	\$0	\$76,059	\$76,059.43	100%
SCHOOL LEVEL FURNITURE & EQUIPMENT	\$0	\$2,440	\$2,440.00	100%
HUMAN RESOURCES SOFTWARE	\$0	\$12,320	\$12,320.20	100%
ACCESS CONTROLS	\$0	\$64,813	\$64,814.10	100%
TOTAL 440 GLOVER STREET	\$0	\$249,843	\$249,844.80	100%
514 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$339,516	\$339,516.93	100%
REFRESH DISTRICT PRINTERS	\$0	\$4,141	\$4,141.44	100%
REFRESH DISTRICT NETWORK	\$0	\$18,197	\$18,196.62	100%
COPIER/DUPLICATOR REFRESH	\$0	\$83,174	\$83,173.55	100%
SCHOOL LEVEL FURNITURE/EQUIPMENT	\$0	\$6,240	\$6,240.00	100%
ACCESS CONTROLS	\$0	\$72,206	\$72,206.48	100%
COMPUTING DEVICE/TEACHER	\$0	\$823,825	\$823,825.34	100%
TOTAL 514 GLOVER STREET	\$0	\$1,347,299	\$1,347,300.36	100%
538 GLOVER STREET				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$65,334	\$65,334.44	100%
COPIER/DUPLICATOR REFRESH	\$0	\$11,911	\$11,910.54	100%
ACCESS CONTROLS	\$0	\$31,963	\$31,962.49	100%
TOTAL 538 GLOVER STREET	\$0	\$109,208	\$109,207.47	100%
590 COMMERCE PARK DRIVE				
REFRESH OBSOLETE WORKSTATIONS	\$0	\$30,704	\$30,704.21	100%
REFRESH DISTRICT PRINTERS	\$0	\$2,361	\$2,360.58	100%
COPIER/DUPLICATOR REFRESH	\$0	\$30,574	\$30,574.15	100%
ACCESS CONTROLS	\$0	\$24,592	\$24,591.52	100%
TOTAL 590 COMMERCE PARK DRIVE	\$0	\$88,231	\$88,230.46	100%
TRANSFER/PROPERTY DEBT ROLLBACK				
PROPERTY TAX ROLLBACK	\$69,000,000	\$69,000,000	\$69,000,000.00	100%
TRANSFER OUT TO GENERAL FUND	\$0	\$45,867,945	\$45,867,945.00	100%
TOTAL TRANSFER/ PROPERTY DEBT ROLLBACK	\$69,000,000	\$114,867,945	\$114,867,945.00	100%
FUND TOTALS	\$696,247,680	\$722,988,655	\$700,022,436.04	97%

SPLOST 3 PROJECTS

On September 16, 2008, Cobb County Citizens voted to approve another five year 1% sales tax to improve our school system facilities and programs. The tax became effective January 1, 2009 and will expire December 31, 2013. Tax receipts are projected to be \$587,278,130 with additional construction funding from the State of Georgia for a total budget of \$631,492,408. Projects include replacing three elementary schools, building a new ninth grade center, school additions, maintenance (including parking lot repaving, re-flooring, painting, HVAC, roofing, fire suppression, etc.), and various electrical upgrades (fire alarm systems, emergency generators, etc.), curriculum technology (servers, network, etc.), safety and support (security fencing, surveillance cameras, access controls, etc.) and land. All projects are identified in priority order, with the highest priority being classroom space.



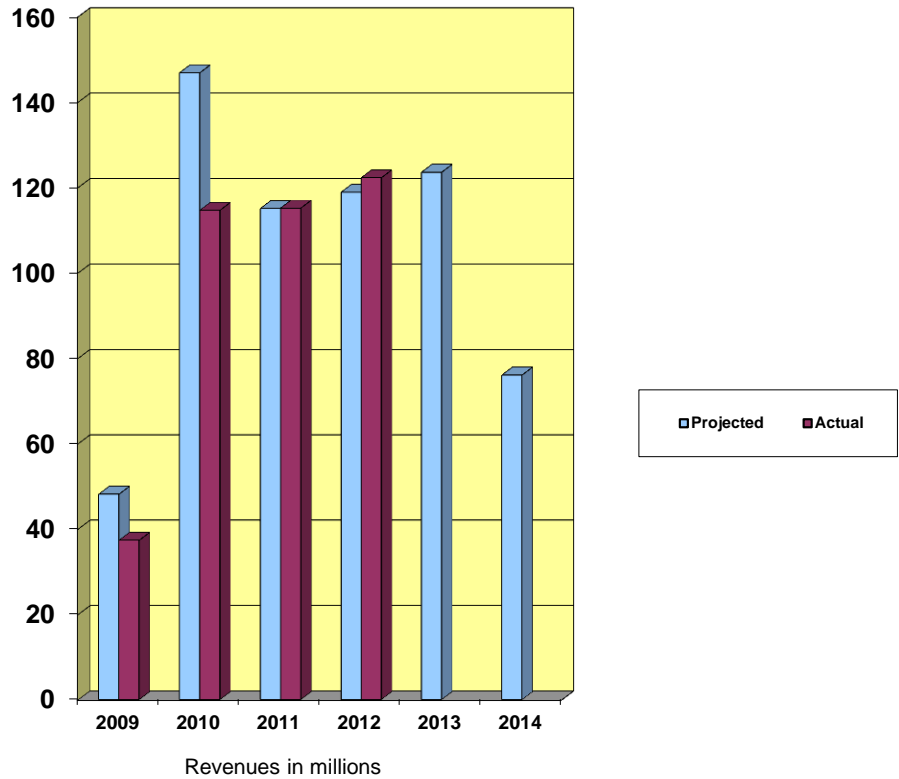
Mableton Elementary Replacement School



North Cobb High School Addition

- **NEW/REPLACEMENT FACILITIES:** SPLOST 3 funds were utilized to replace two of the county's oldest elementary schools: East Side and Mableton. The new Smyrna Elementary is under construction with a scheduled opening of Fall 2013. A total of \$44,455,230 has been expended on new school construction and furniture and equipment since inception through June 30, 2012.
- **ADDITIONS/MODIFICATIONS:** Major additions/modifications/renovations continue in elementary, middle and high schools as well as the inclusion of special schools and support facilities. A total of \$149,304,888 has been spent as of June 30, 2012.
- **MAINTENANCE/RENOVATION:** Projects include parking lot repaving, additional parking spaces, drainage enhancements, fencing repairs, landscaping, playground equipment, re-flooring, painting, HVAC, plumbing, and various electrical upgrades. Maintenance project expenditures total \$42,844,698 as of June 30, 2012.
- **CURRICULUM, INSTRUCTION, AND TECHNOLOGY INITIATIVES:** Maintaining the existing technology infrastructure, upgrading servers, switches, data center, and phone systems continue in 2012 as well as providing computing devices, printers, copiers, and audiology/vision equipment. As of June 30, 2012 a total of \$75,665,794 has been expended.
- **SAFETY AND SUPPORT IMPROVEMENTS:** Funds are being used to improve school safety by adding access controls, surveillance cameras, security fencing, signage, and traffic controls. Providing support functions includes buses, vehicles and equipment, renovations for Accessibility for Disabled, school level furniture and equipment for growth and replacement, food service upgrades, and textbooks for students. A total of \$58,596,379 has been spent on Support and Safety Improvements through June 30, 2012.

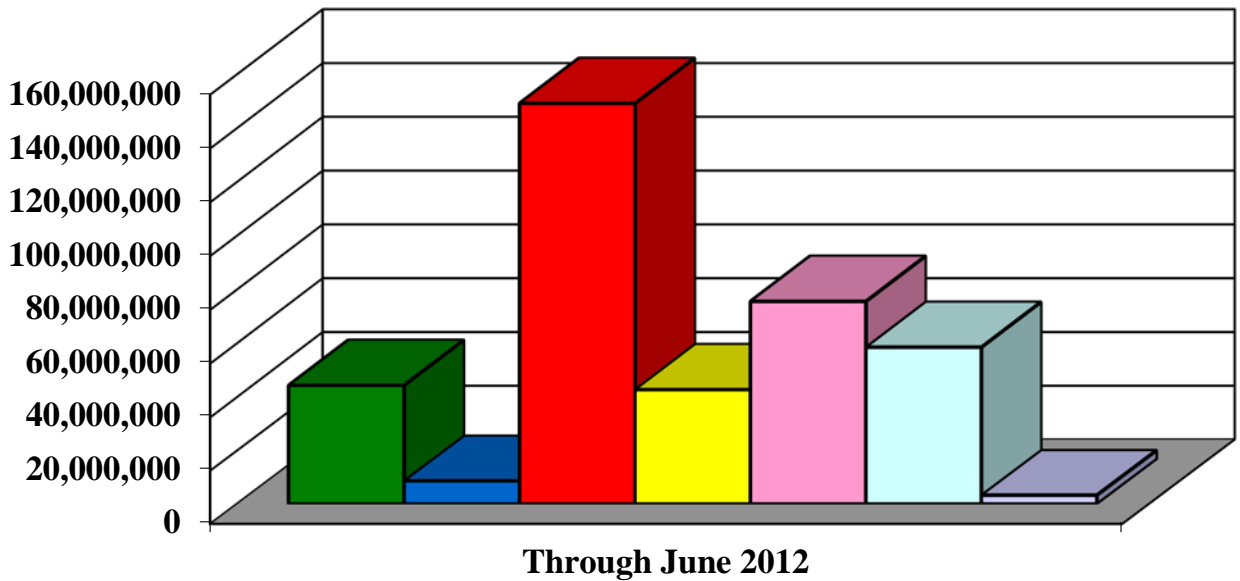
SPLOST 3 REVENUES



SPLOST 3 REVENUES BY FISCAL YEAR				
YEAR	PROJECTED	ACTUAL	OVER / UNDER	% CHANGE
BUDGET				
FISCAL YEAR 2009	\$48,118,584	\$37,331,872	-\$10,786,712	-22.4%
FISCAL YEAR 2010	\$146,761,684	\$114,635,704	-\$32,125,980	-21.9%
FISCAL YEAR 2011	\$114,995,087	\$115,065,981	\$70,894	0.1%
FISCAL YEAR 2012	\$118,762,703	\$122,224,557	\$3,461,854	2.9%
FISCAL YEAR 2013			\$0	
FISCAL YEAR 2014			\$0	
TOTALS	\$428,638,058	\$389,258,114	-\$39,379,944	-9.2%

SPLOST 3 sales tax collections began January 1, 2009, with the first revenues received in March 2009. Due to economic decline, the original revenue projections were revised beginning calendar year 2010. Revised revenue collections are expected to be \$587,278,130 for the period 2009 through 2014. NOTE: The actual revenue figures do not include accruals.

SPLOST 3 EXPENDITURES BY CATEGORY (IN DOLLARS)



■ New Schools	■ Land	■ Additions/Modifications
■ Maintenance/Renovations	■ Curr/Instr/Technology	■ Safety and Support
■ Program Management		

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

LOCATION/DESCRIPTION	Original Budget	Revised Budget	Expended To Date	% Complete
ACWORTH INTERMEDIATE				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
LANDSCAPING/EROSION REPAIR INCLUDING: NEW WALKING TRACK ASPHALT PAVING/PLAYCOURT	\$471,961	\$385,124	\$178,811.10	46%
REPLACE KITCHEN CEILINGS	\$24,232	\$0	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$682	\$682.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$39,412	\$39,411.38	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$79,945.07	98%
AUDIO VISUAL EQUIPMENT	\$0	\$200,795	\$200,794.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$169,756	\$165,205.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,060.59	53%
GROWTH AND REPLACEMENT F&E	\$0	\$1,165	\$1,164.53	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$162,848	\$162,847.93	100%
TOTAL ACWORTH INTERMEDIATE	\$496,193	\$1,091,037	\$858,701.18	79%
ADDISON ELEMENTARY				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
DRIVEWAY MODIFICATIONS	\$441,000	\$343,565	\$33,424.32	10%
MODIFICATIONS/RENOVATIONS INCLUDING: PLAYGROUND EQUIPMENT REPLACE/CONVERT GENERATOR LIGHTING RETROFIT ADDL LIGHTING HALLS AND MEDIA CENTER ADDITIONAL SITE LIGHTING	\$602,331	\$452,978	\$452,976.75	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$63,239	\$63,238.85	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,122	\$29,817.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$52,501.24	99%
AUDIO VISUAL EQUIPMENT	\$0	\$140,196	\$140,195.90	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$101,708	\$97,156.60	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$21,187.54	56%
GROWTH AND REPLACEMENT F&E	\$0	\$8,576	\$8,352.82	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$119,630	\$119,629.11	100%
TOTAL ADDISON ELEMENTARY	\$1,043,331	\$1,367,389	\$1,033,179.61	76%
ADULT EDUCATION CENTER				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
REKEY ALL LOCKSETS	\$19,906	\$15,440	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$174,011	\$134,973	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$24,650	\$19,120	\$0.00	0%
REPLACE INTERCOM SYSTEM	\$44,100	\$34,206	\$0.00	0%
LIGHTING RETROFIT	\$94,937	\$73,638	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
SURVEILLANCE CAMERAS	\$0	\$14,000	\$7,858.80	56%
GROWTH AND REPLACEMENT F&E	\$0	\$34,874	\$34,112.55	98%
DPS-RECORD MANAGEMENT SYSTEM	\$39,500	\$39,488	\$39,488.00	100%
TOTAL ADULT EDUCATION CENTER	\$397,104	\$397,926	\$113,645.71	29%
ALLATOONA HS				
SAFE LOCK AND KEY	\$0	\$752	\$751.50	100%
FENCING LACROSSE	\$0	\$31,000	\$30,487.10	98%
ADA SOUND SYSTEM	\$0	\$2,015	\$2,014.28	100%
CALCULATORS	\$0	\$2,438	\$2,437.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$364,857	\$364,856.70	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,000	\$6,272.10	90%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$118,800	\$118,127.79	99%
AUDIO VISUAL EQUIPMENT	\$0	\$178,538	\$178,537.50	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$120,827	\$116,268.00	96%
GROWTH AND REPLACEMENT F&E	\$0	\$10,914	\$10,891.13	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$772,891.78	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$331,944	\$250,456.39	75%
TOTAL ALLATOONA HIGH	\$0	\$1,943,597	\$1,853,991.77	95%
ARGYLE ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: COOLER/FREEZER REPLACEMENT CONCRETE PAVING CANOPIES AT AUTO PICKUP	\$480,200	\$491,107	\$57,714.81	12%
UNDESIGNATED CLASSROOMS	\$0	\$41,600	\$41,600.00	100%
PLAYGROUND EQUIPMENT	\$122,500	\$155,700	\$0.00	0%
MODIFICATIONS/RENOVATIONS INCLUDING: SPRINKLER (FIRE SUPPRESSION) MARKER BOARDS	\$715,544	\$555,016	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

TOILET PARTITIONS/DOORS/ACCESSORIES				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$68,012.97	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$9,779.96	98%
AUDIO VISUAL EQUIPMENT	\$0	\$138,321	\$138,320.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$117,815	\$113,264.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$15,190.02	40%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$134,523	\$134,522.63	100%
TOTAL ARGYLE ELEMENTARY	\$1,318,244	\$1,802,295	\$628,341.73	35%

AUSTELL INTERMEDIATE

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
RETROFIT	\$0	\$30,000	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$282,202	\$216,190	\$65,932.43	30%
DRAINAGE IMPROVEMENTS				
REPLACE GYM FLOORING				
PAINTING				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$23,828	\$23,827.47	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$56,400	\$56,080.87	99%
AUDIO VISUAL EQUIPMENT	\$0	\$191,867	\$191,866.09	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$159,416	\$153,795.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$839.00	2%
GROWTH AND REPLACEMENT F&E	\$0	\$6,576	\$6,241.16	95%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$116,881	\$116,880.86	100%
TOTAL AUSTELL INTERMEDIATE	\$282,202	\$880,630	\$655,059.36	74%

AUSTELL PRIMARY

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$113,337	\$87,910	\$2,965.15	3%
LANDSCAPING/EROSION REPAIR				
REPLACE CEILING GYM AND MEDIA CENTER				
STAGE FLOORING				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$137,730	\$122,174.08	89%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$44,950	\$44,340.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,495	\$47,967.29	91%
AUDIO VISUAL EQUIPMENT	\$0	\$113,823	\$113,822.21	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$69,399	\$64,848.00	93%
ACCESS CONTROL	\$0	\$5,000	\$4,806.70	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$24,748.40	65%
GROWTH AND REPLACEMENT F&E	\$0	\$5,476	\$2,870.22	52%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$70,233	\$70,232.74	100%
TOTAL AUSTELL PRIMARY	\$113,337	\$636,671	\$508,554.27	80%

AWTREY MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADA SINK	\$0	\$16,044	\$16,043.33	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$4,154,806	\$3,486,847	\$1,014,115.87	29%
ENCLOSE WALKWAYS				
ASPHALT PAVING				
SANITARY SEWER				
FLOORING				
PAINTING				
TOILET PARTITIONS/DOORS/ACCESSORIES				
BASKETBALL GOAL RETRACTORS				
MUSIC CASEWORK				
WATER HEATERS				
PIPING				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEM				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$1,875	\$1,875.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$251,561	\$115,862.25	46%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,514.13	75%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$22,477	\$22,476.90	100%
AUDIO VISUAL EQUIPMENT	\$0	\$203,308	\$203,307.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$115,787	\$111,236.00	96%
GROWTH AND REPLACEMENT F&E	\$0	\$12,018	\$12,017.15	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$194,579	\$190,421.98	98%
TOTAL AWTREY MIDDLE	\$4,154,806	\$4,459,100	\$1,837,155.61	41%

BAKER ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$3,436,575	\$2,661,365	\$68,186.02	3%
RESURFACE ASPHALT PLAYCOURT				
PLAYGROUND EQUIPMENT				
MARKER BOARDS				
TOILET PARTITIONS/DOORS/ACCESSORIES				
WINDOW BLIND REPLACEMENT				
REPLACE HVAC				
REPLACE/CONVERT GENERATOR				
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$161,712	\$161,711.13	100%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%
AUDIO VISUAL EQUIPMENT	\$0	\$209,570	\$209,569.73	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$150,615	\$146,064.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$21,497.96	57%
GROWTH AND REPLACEMENT F&E	\$0	\$23,076	\$21,411.03	93%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,648	\$147,647.90	100%
TOTAL BAKER ELEMENTARY	\$3,436,575	\$3,519,332	\$901,150.85	26%

BAKER ROAD BUS SHOP

ASPHALT PAVING	\$683,550	\$530,201	\$0.00	0%
LIGHTING RETROFIT	\$37,975	\$29,455	\$0.00	0%
DATA CENTER EQUIPMENT REFRESH	\$0	\$878	\$878.00	100%
BUSES, VEHICLES & EQUIPMENT	\$0	\$37,602	\$0.00	0%
TOTAL BAKER ROAD BUS SHOP	\$721,525	\$598,136	\$878.00	0%

BARBER MS

BAND AND ORCHESTRA EQUIPMENT	\$0	\$1,918	\$1,917.20	100%
CHORAL EQUIPMENT	\$0	\$784	\$783.60	100%
SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$651,496	\$505,337	\$73,230.17	14%
SAFETY FENCING AT SATELLITE DISH				
LANDSCAPE FRONT OF BUILDING				
PAINTING				
CALCULATORS	\$0	\$1,688	\$1,687.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$401,239	\$354,031.70	88%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$67,425	\$66,510.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$178,998	\$155,369.83	87%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$31,068	\$31,067.02	100%
AUDIO VISUAL EQUIPMENT	\$0	\$215,386	\$215,385.02	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$115,019	\$110,466.00	96%
SURVEILLANCE CAMERAS	\$0	\$2,165	\$2,165.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$192,905	\$190,381.74	99%
TOTAL BARBER MIDDLE	\$651,496	\$1,726,662	\$1,213,848.98	70%

BELLS FERRY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$7,076,214	\$5,787,205	\$5,443,880.20	94%
14 CLASSROOM ADDITION				
ADMIN/MEDIA CENTER/KITCHEN MODIF				
ADDITIONAL PARKING				
PLAYGROUND EQUIPMENT				
MARKER BOARDS				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
KITCHEN POWER FOR SERVING LINES				
ADDITIONAL COMPUTER OUTLETS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$14,822	\$14,821.44	100%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$37,464	\$37,464.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$52,501.24	99%
AUDIO VISUAL EQUIPMENT	\$0	\$102,318	\$102,317.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$69,613	\$65,062.00	93%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,451.25	54%
GROWTH AND REPLACEMENT F&E	\$0	\$1,561	\$1,559.72	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$123,310	\$123,309.64	100%
TOTAL BELLS FERRY ELEMENTARY	\$7,076,214	\$6,238,748	\$5,871,146.89	94%

BELMONT HILLS ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
HAZARDOUS MATERIALS ABATEMENT	\$30,870	\$23,909	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$7,791	\$414	\$413.60	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,288,902	\$763,450	\$763,105.22	100%
FENCING				
PAINTING				
MARKER BOARDS				
REPLACE CANOPIES				
REPLACE STAGE CURTAIN				
REPLACE WATER COOLERS				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$17,278	\$17,277.63	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$73,979.02	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,888.48	79%
AUDIO VISUAL EQUIPMENT	\$0	\$113,425	\$113,424.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$77,961	\$73,410.00	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$29,846.83	79%
GROWTH AND REPLACEMENT F&E	\$0	\$40,888	\$40,886.93	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$147,850	\$147,849.86	100%
TOTAL BELMONT HILLS ELEMENTARY	\$1,327,563	\$1,339,980	\$1,298,611.83	97%

BIG SHANTY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADA CURB CUT/RAMP	\$0	\$3,545	\$3,545.00	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$2,013,432	\$1,335,330	\$1,335,327.67	100%
KITCHEN MODIFICATIONS				
HAZARDOUS MATERIALS ABATEMENT				
ADDITIONAL PARKING				
EROSION CONTROL				
SPRINKLER (FIRE SUPPRESSION)				
TOILET PARTITIONS/DOORS/ACCESSORIES				
LIGHTING RETROFIT				
POWER UPGRADE				
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$102,707	\$102,706.40	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$66,819.76	98%
AUDIO VISUAL EQUIPMENT	\$0	\$167,538	\$167,537.30	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$140,579	\$136,028.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$21,406.79	56%
GROWTH AND REPLACEMENT F&E	\$0	\$4,628	\$3,879.06	84%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$136,793	\$136,792.74	100%
TOTAL BIG SHANTY ELEMENTARY	\$2,013,432	\$2,062,437	\$2,037,084.20	99%

BIRNEY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND EQUIPMENT	\$61,250	\$94,803	\$13,975.26	15%
MAINTENANCE RENOVATIONS INCLUDING:	\$3,881,571	\$2,973,013	\$0.00	0%
SANITARY SEWER				
REPLACE CEILING IN KITCHEN				
MARKER BOARDS				
REPLACE LEAKING CANOPIES				
REPLACE HVAC				
REPLACE WATER COOLERS				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
PROVIDE HAND DRYERS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$84,717.91	98%
AUDIO VISUAL EQUIPMENT	\$0	\$179,650	\$179,649.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$87,084	\$82,800.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$29,597.42	78%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$170,608	\$170,607.43	100%
TOTAL BIRNEY ELEMENTARY	\$3,942,821	\$3,717,333	\$649,120.37	17%

BLACKWELL ES

SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
SECURITY FENCING	\$0	\$7,441	\$7,440.55	100%
CONSTRUCT RAMP TO LOADING DOCK	\$3,399	\$2,637	\$0.00	0%
PRIMARY PLAYGROUND FENCING	\$2,075	\$1,610	\$0.00	0%
MARKER BOARDS	\$139,650	\$108,321	\$0.00	0%
KITCHEN HVAC	\$183,750	\$142,527	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$48,510	\$24,816	\$24,816.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,124	\$101,859.54	61%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

AUDIO VISUAL EQUIPMENT	\$0	\$187,019	\$187,019.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$131,176	\$126,616.42	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$19,007.90	50%
GROWTH AND REPLACEMENT F&E	\$0	\$5,536	\$5,535.04	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$139,458	\$139,457.77	100%
TOTAL BLACKWELL ELEMENTARY	\$377,384	\$1,050,358	\$707,037.56	67%

BROWN ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$1,077,413	\$835,866	\$0.00	0%
REPLACE PLAYGROUND SURFACING				
EXTERIOR PAINTING				
MARKER BOARDS				
TOILET PARTITIONS/DOORS/ACCESSORIES				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
ADDITIONAL POWER OUTLETS				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$147,576	\$111,472.38	76%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$85,732	\$75,178.43	88%
AUDIO VISUAL EQUIPMENT	\$0	\$76,650	\$76,649.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$54,667	\$50,265.24	92%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$900	\$845.40	94%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$68,867	\$68,866.90	100%
TOTAL BROWN ELEMENTARY	\$1,077,413	\$1,325,207	\$400,226.40	30%

BRUMBY ES

ADA CLASSROOM MODIFICATIONS	\$0	\$56,862	\$56,861.06	100%
TRAFFIC GATES	\$0	\$6,473	\$6,473.00	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
SECURITY FENCING	\$0	\$24,327	\$24,326.40	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$19,110	\$11,348	\$11,348.00	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$942,378	\$731,158	\$0.00	0%
ENCLOSE WALKWAY				
MARKER BOARDS				
REPLACE AND EXTEND CANOPY/SIDEWALK				
TOILET PARTITIONS/DOORS/ACCESSORIES				
SPRINKLER (FIRE SUPPRESSION)				
LIGHTING RETROFIT				
ASPHALT PAVING/PLAYGROUND SURFACING	\$119,437	\$150,791	\$14,100.79	9%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$41,896	\$41,895.70	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,823	\$68,823.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$123,600	\$122,900.63	99%
MAINTAIN DISTRICT NETWORK	\$0	\$20,000	\$13,506.62	68%
AUDIO VISUAL EQUIPMENT	\$0	\$188,916	\$188,915.40	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$169,724	\$165,172.32	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$27,880.65	73%
GROWTH AND REPLACEMENT F&E	\$0	\$59,725	\$59,724.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$182,260	\$182,259.65	100%
TOTAL BRUMBY ELEMENTARY	\$1,080,925	\$1,885,558	\$993,966.86	53%

BRYANT ES

ADA PLAYGROUND FENCING	\$0	\$3,638	\$3,637.75	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND FENCING	\$0	\$750	\$726.75	97%
ASPHALT PAVING/PLAYGROUND SURFACING	\$257,250	\$198,127	\$11,102.10	6%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$716,625	\$555,855	\$0.00	0%
REPLACE KITCHEN CEILING AND LIGHTING				
MARKER BOARDS				
ADD BUS CANOPY				
LIGHTING RETROFIT				
FIRE SPRINKLER HEAD REPLACEMENT	\$66,150	\$6,091	\$6,091.00	100%
LAND ACQUISITION	\$0	\$203,261	\$203,260.89	100%
MUSIC RISERS AND SHELLS	\$0	\$5,054	\$5,054.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$115,750	\$115,749.91	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$61,176	\$61,176.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,339.65	43%
AUDIO VISUAL EQUIPMENT	\$0	\$182,696	\$182,695.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$129,033	\$125,931.00	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$26,928.96	71%
GROWTH AND REPLACEMENT F&E	\$0	\$4,770	\$4,768.71	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$139,925	\$139,924.36	100%
TOTAL BRYANT ELEMENTARY	\$1,040,025	\$1,742,581	\$977,531.24	56%

BULLARD ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
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SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

MODIFICATIONS/RENOVATIONS INCLUDING:	\$106,366	\$109,003	\$56,130.81	51%
ADD PARKING				
ADDITIONAL PLAYGROUND EQUIPMENT				
CAFETERIA AND MEDIA CENTER BLINDS				
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$68,942	\$68,941.83	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,475	\$22,170.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$84,000	\$82,331.49	98%
AUDIO VISUAL EQUIPMENT	\$0	\$214,455	\$214,455.21	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$178,406	\$173,854.04	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$16,519.90	43%
GROWTH AND REPLACEMENT F&E	\$0	\$5,307	\$5,306.36	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$179,261	\$179,260.50	100%
TOTAL BULLARD ELEMENTARY	\$106,366	\$903,964	\$823,085.03	91%

CAMPBELL HS

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.19	100%
BASEBALL FIELD FENCING	\$0	\$13,500	\$9,833.70	73%
HORTICULTURE GARDEN FENCING	\$0	\$5,100	\$5,002.45	98%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$2,163,857	\$995,491	\$995,489.80	100%
SOFTBALL FIELD IRRIGATION				
MARKER BOARDS				
COVERED WALKWAY BETWEEN BUILDINGS				
TOILET PARTITIONS/DOORS/ACCESSORIES				
BASKETBALL GOAL RETRACTORS				
REPLACE HVAC	\$2,695,000	\$1,152,432	\$1,152,430.68	100%
REPLACE STADIUM SOUND SYSTEM	\$24,500	\$27,967	\$27,966.93	100%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$753,842	\$753,795.21	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$97,832	\$96,494.10	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$209,119	\$208,999.54	100%
MAINTAIN DISTRICT NETWORK	\$0	\$20,000	\$4,339.65	22%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$43,562	\$43,561.74	100%
AUDIO VISUAL EQUIPMENT	\$0	\$398,290	\$398,289.65	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$239,971	\$235,330.00	98%
SURVEILLANCE CAMERAS	\$0	\$5,905	\$5,905.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$91,380	\$91,377.31	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$759,781.23	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$363,355	\$283,248.54	78%
TOTAL CAMPBELL HIGH	\$4,883,357	\$5,208,381	\$5,086,093.31	98%

CAMPBELL MS

ADA LIFT SYSTEM	\$0	\$2,200	\$2,200.00	100%
FENCING	\$0	\$24,406	\$24,405.75	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
3 CLASSROOM ADDN/MOD INCLUDES:	\$5,799,494	\$5,269,012	\$146,058.09	3%
HAZARDOUS MATERIALS ABATEMENT				
PAINTING				
NEW PE LOCKERS				
REPLACE HVAC				
ADD HVAC IN AUXILIARY GYM				
WATER COOLERS				
REPLACE FLUSH VALVES				
CALCULATORS	\$0	\$2,438	\$2,437.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$322,264	\$279,983.54	87%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$83,346	\$83,346.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$106,800	\$106,195.69	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$27,944	\$27,943.34	100%
AUDIO VISUAL EQUIPMENT	\$0	\$263,470	\$263,469.89	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$124,597	\$120,042.00	96%
SURVEILLANCE CAMERAS	\$0	\$3,285	\$3,285.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$44,006	\$38,204.60	87%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$204,385	\$203,819.24	100%
TOTAL CAMPBELL MIDDLE	\$5,799,494	\$6,497,188	\$1,318,550.12	20%

CHALKER ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
RESURFACE PARKING AND BUS PORT	\$537,677	\$417,053	\$6,065.00	1%
FLOORING AND PAINTING	\$867,205	\$540,309	\$540,308.04	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$44,394	\$23,124	\$23,124.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$115,750	\$115,749.91	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,122	\$29,817.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%
AUDIO VISUAL EQUIPMENT	\$0	\$202,926	\$202,925.56	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$135,224	\$130,673.00	97%
ACCESS CONTROLS	\$0	\$5,900	\$5,899.50	100%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,991.52	55%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

GROWTH AND REPLACEMENT F&E	\$0	\$6,257	\$6,255.58	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$139,960	\$139,959.80	100%
TOTAL CHALKER ELEMENTARY	\$1,449,276	\$1,738,280	\$1,303,140.99	75%

CHEATHAM HILL ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADDITIONS/MODIF/RENOV INCLUDING: 8 CLASSROOM ADDITION ADD PARKING SANITARY SEWER UPGRADES PAINTING REPLACE CAFETERIA SOUND SYSTEM REPLACE GYMNASIUM SOUND SYSTEM	\$3,064,354	\$2,494,726	\$2,411,224.04	97%
UNDESIGNATED CLASSROOMS	\$0	\$40,500	\$40,500.00	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$49,098	\$26,237	\$26,237.00	100%
MUSIC RISERS AND SHELLS	\$0	\$2,046	\$2,046.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$92,770	\$92,769.30	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$66,815	\$66,510.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$102,000	\$101,422.85	99%
AUDIO VISUAL EQUIPMENT	\$0	\$209,933	\$209,932.75	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$190,330	\$186,037.00	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$338	\$337.85	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$202,251	\$202,250.82	100%
TOTAL CHEATHAM HILL ELEMENTARY	\$3,113,452	\$3,467,601	\$3,340,922.50	96%

CLARKDALE ES

ADD STORAGE/MODIFY RESTROOM	\$67,255	\$0	\$0.00	0%
REPLACE DOORS AND HARDWARE	\$84,672	\$0	\$0.00	0%
ADD CANOPIES	\$251,303	\$0	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$326,428	\$0	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$46,243	\$0	\$0.00	0%
LIGHTING RETROFIT	\$170,887	\$0	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$0	\$81,003	\$81,003.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$438	\$437.84	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$102,666	\$102,665.90	100%
TOTAL CLARKDALE ELEMENTARY	\$946,788	\$184,107	\$184,106.74	100%

CLARKDALE REPLACEMENT ES

GROWTH AND REPLACEMENT ADDITIONAL UNITS	\$0	\$518,563	\$16,899.00	3%
ADDITIONS/MODIF/RENOV INCLUDING: LAND ACQUISITION	\$0	\$5,240,530	\$5,240,529.96	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$111,237	\$110,736.74	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$44,400	\$35,796.30	81%
SURVEILLANCE CAMERAS	\$0	\$3,190	\$3,188.00	100%
TOTAL CLARKDALE REPLACEMENT ELEMENTARY	\$0	\$5,955,920	\$5,407,150.00	91%

CLAY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: DRAINAGE IMPROVEMENTS AT GYM FENCING PLAYGROUND EQUIPMENT REPLACE PLAYGROUND SURFACING REPLACE GYM CARPET TOILET PARTITIONS/DOORS/ACCESSORIES LIGHTING RETROFIT	\$514,377	\$426,058	\$383,065.42	90%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$57,600	\$57,274.08	99%
AUDIO VISUAL EQUIPMENT	\$0	\$79,232	\$79,231.01	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$23,220	\$18,669.00	80%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$27,162.49	71%
GROWTH AND REPLACEMENT F&E	\$0	\$4,185	\$4,183.65	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$116,878	\$116,877.22	100%
TOTAL CLAY ELEMENTARY	\$514,377	\$820,620	\$760,033.43	93%

COMPTON ES

CLARKDALE @ COMPTON RESTROOM RENOV	\$0	\$82,612	\$73,907.57	89%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND EQUIPMENT	\$122,500	\$156,326	\$7,846.66	5%
MODIFICATIONS/RENOVATIONS INCLUDING: REROOF ANNEX BUILDING REPLACE CEILING IN ANNEX BUILDING REPLACE PLUMBING FIXTURES AND VALVES REPLACE PIPING SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS ELECTRICAL SYSTEM UPGRADES	\$1,304,939	\$1,012,185	\$0.00	0%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%	
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%	
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$53,529	\$53,529.00	100%	
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$67,200	\$65,626.55	98%	
AUDIO VISUAL EQUIPMENT	\$0	\$184,179	\$184,178.72	100%	
INTERACTIVE CLASSROOM DEVICES	\$0	\$123,126	\$118,574.60	96%	
SURVEILLANCE CAMERAS	\$0	\$38,000	\$30,348.55	80%	
GROWTH AND REPLACEMENT F&E	\$0	\$26,400	\$26,399.21	100%	
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$110,384	\$110,383.93	100%	
TOTAL COMPTON ELEMENTARY		\$1,427,439	\$1,907,325	\$724,177.76	38%

COOPER MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%	
MAINTENANCE RENOVATIONS INCLUDING:	\$1,101,700	\$713,588	\$713,587.49	100%	
RESTRIPE PARKING LOTS					
REPLACE EXTERIOR WINDOWS					
FLOORING					
PAINTING					
TOILET PARTITIONS/DOORS/ACCESSORIES					
CALCULATORS	\$0	\$2,063	\$2,062.50	100%	
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$401,660	\$250,187.60	62%	
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,828	\$14,828.00	100%	
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$91,200	\$90,683.96	99%	
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$31,068	\$31,067.02	100%	
AUDIO VISUAL EQUIPMENT	\$0	\$223,959	\$223,958.19	100%	
INTERACTIVE CLASSROOM DEVICES	\$0	\$130,969	\$128,624.00	98%	
SURVEILLANCE CAMERAS	\$0	\$6,006	\$6,005.44	100%	
GROWTH AND REPLACEMENT F&E	\$0	\$36,408	\$36,405.34	100%	
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$188,595	\$179,149.28	95%	
TOTAL COOPER MIDDLE		\$1,101,700	\$1,841,999	\$1,678,213.71	91%

DANIELL MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%	
MODIFICATIONS/RENOVATIONS INCLUDING:	\$6,180,190	\$4,918,101	\$1,264,732.73	26%	
ADDITION TO CAFETERIA AND KITCHEN					
ADD PARKING					
ADD IRRIGATION SYSTEM					
CANOPY FOR BUS AREA					
MUSICAL INSTRUMENT LOCKERS					
REPLACE HVAC					
REPLACE WATER COOLERS					
REPLACE FLUSH VALVES					
SPRINKLER (FIRE SUPPRESSION)					
LIGHTING RETROFIT					
REPLACE THEATER LIGHTING SYSTEMS					
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%	
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%	
CALCULATORS	\$0	\$2,438	\$2,437.50	100%	
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%	
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$261,054	\$55,870.28	21%	
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%	
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$81,138.28	99%	
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$23,649	\$23,648.28	100%	
AUDIO VISUAL EQUIPMENT	\$0	\$245,942	\$245,941.33	100%	
INTERACTIVE CLASSROOM DEVICES	\$0	\$115,437	\$111,915.00	97%	
GROWTH AND REPLACEMENT F&E	\$0	\$56,076	\$5,565.22	10%	
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$213,761	\$206,267.47	96%	
TOTAL DANIELL MIDDLE		\$6,180,190	\$5,958,909	\$2,038,365.73	34%

DAVIS ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
REPLACE AND REKEY DOOR HARDWARE	\$55,737	\$43,233	\$0.00	0%
PAINTING	\$295,651	\$229,324	\$58,456.00	25%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,314,625	\$2,096,452	\$2,096,450.99	100%
REPLACE HVAC				
REPLACE CLOCKS				
EMERGENCY GENERATOR				
FIRE ALARM				
SITE LIGHTING				
LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
REPLACE INTERCOM SYSTEM	\$161,227	\$125,057	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$8,610	\$8,610.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$132,181	\$132,180.68	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$51,600	\$51,308.03	99%
AUDIO VISUAL EQUIPMENT	\$0	\$148,243	\$148,242.34	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$106,860	\$102,267.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$17,419.03	46%
GROWTH AND REPLACEMENT F&E	\$0	\$23,883	\$23,882.18	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$108,991	\$108,990.33	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

TOTAL DAVIS ELEMENTARY	\$3,827,240	\$3,129,383	\$2,764,755.47	88%
DICKERSON MS				
ADA SIDEWALKS, RAMPS AND CURB CUTS	\$0	\$31,034	\$31,033.67	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: KITCHEN AND THEATER MODIFICATIONS FLOORING PAINTING	\$1,865,933	\$1,001,649	\$1,001,646.56	100%
REPLACE WATER STORAGE TANK	\$19,600	\$8,433	\$8,433.00	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$302,226	\$290,876.74	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$105,355	\$104,745.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$99,600	\$99,036.43	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$28,725	\$28,724.26	100%
AUDIO VISUAL EQUIPMENT	\$0	\$235,455	\$235,454.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$138,393	\$133,756.00	97%
SURVEILLANCE CAMERAS	\$0	\$1,786	\$1,785.93	100%
GROWTH AND REPLACEMENT F&E	\$0	\$11,069	\$11,066.59	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$248,776	\$241,978.99	97%
TOTAL DICKERSON MIDDLE	\$1,885,533	\$2,238,789	\$2,212,949.25	99%
DODGEN MS				
TRAFFIC ARROWS AND SIGNAGE	\$0	\$1,000	\$1,000.00	100%
ADA CLASSROOM PROJECTOR	\$0	\$1,874	\$1,873.24	100%
ADA RESTROOM RENOVATIONS	\$0	\$68,961	\$68,960.73	100%
ADA OUTDOOR CLASSROOM	\$0	\$137,965	\$137,964.81	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: MODIFY/RENOVATE THEATER TOILET PARTITIONS/DOORS/ACCESSORIES BASKETBALL GOAL RETRACTORS REPLACE AUDITORIUM SEATING	\$620,554	\$517,959	\$517,957.49	100%
FLOORING	\$425,320	\$271,821	\$271,819.97	100%
PAINTING	\$616,429	\$112,132	\$112,130.20	100%
CALCULATORS	\$0	\$2,813	\$2,812.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$283,020	\$274,275.22	97%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$104,728	\$95,556.00	91%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$111,600	\$110,968.53	99%
MAINTAIN DISTRICT NETWORK	\$0	\$12,000	\$4,339.65	36%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$30,287	\$30,286.10	100%
AUDIO VISUAL EQUIPMENT	\$0	\$254,260	\$254,259.72	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$151,903	\$147,352.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$44,879	\$44,876.87	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$237,211	\$233,989.87	99%
TOTAL DODGEN MIDDLE	\$1,662,303	\$2,346,068	\$2,312,077.79	99%
DOWELL ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND EQUIPMENT	\$122,500	\$140,335	\$15,881.79	11%
REROOF BUILDING 2610	\$1,262,497	\$722,988	\$722,987.12	100%
MODIFICATIONS/RENOVATIONS INCLUDING: EXTEND FENCE AT PLAYGROUND REPLACE COAT RACKS MARKER BOARDS REPLACE/UPGRADE GENERATOR REPLACE FIRE ALARM SYSTEM LIGHTING RETROFIT	\$813,800	\$627,571	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,046	\$14,523.00	50%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$112,800	\$110,968.53	98%
AUDIO VISUAL EQUIPMENT	\$0	\$222,821	\$222,820.84	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$191,998	\$189,890.00	99%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$30,495.66	80%
GROWTH AND REPLACEMENT F&E	\$0	\$23,090	\$23,088.85	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$191,883	\$191,882.37	100%
TOTAL DOWELL ELEMENTARY	\$2,198,797	\$2,353,916	\$1,575,921.13	67%
DUE WEST ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: REPAVE PARKING AND BUS AREAS PLAYGROUND EQUIPMENT REPLACE KITCHEN FLOORING FLOORING PAINTING TOILET PARTITIONS/DOORS/ACCESSORIES	\$818,581	\$602,804	\$602,803.03	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$391,455	\$296,583	\$296,581.49	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

REPLACE PIPING AND VALVES				
REPLACE CLOCK SYSTEM WITH GPS				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$69,789	\$69,788.69	100%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$52,501.24	99%
AUDIO VISUAL EQUIPMENT	\$0	\$136,229	\$136,229.05	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$66,031	\$59,717.00	90%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,050.36	53%
GROWTH AND REPLACEMENT F&E	\$0	\$16,788	\$16,787.11	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$101,895	\$101,894.38	100%
TOTAL DUE WEST ELEMENTARY	\$1,210,036	\$1,412,895	\$1,388,328.24	98%

DURHAM MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: WINDOW REPLACEMENT HEAT REDUCING FILM ON SKYLIGHTS FLOORING PAINTING WATER HEATING PIPING UPGRADE	\$1,191,345	\$770,436	\$770,434.67	100%
BALANCE HVAC SYSTEM	\$212,521	\$116,964	\$116,963.29	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$56,448	\$26,871	\$26,871.00	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$5,651	\$5,650.55	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$476,934	\$465,649.48	98%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$68,052	\$68,052.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$93,378	\$93,258.17	100%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,339.65	43%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$28,334	\$28,333.80	100%
AUDIO VISUAL EQUIPMENT	\$0	\$210,913	\$210,912.62	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$137,677	\$133,126.00	97%
SURVEILLANCE CAMERAS	\$0	\$2,175	\$2,174.60	100%
GROWTH AND REPLACEMENT F&E	\$0	\$24,095	\$24,093.62	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$235,904	\$226,594.98	96%
TOTAL DURHAM MIDDLE	\$1,460,314	\$2,247,228	\$2,214,421.61	99%

EAST COBB MS

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
PARKING LOT RESTRIPIING FOR WHEELER STAFF	\$0	\$2,800	\$2,800.00	100%
SECURITY FENCING	\$46,550	\$36,107	\$0.00	0%
REPLACE EXTERIOR DOORS	\$107,800	\$83,616	\$0.00	0%
REPLACE EXTERIOR WINDOWS	\$251,125	\$194,787	\$0.00	0%
PAINTING	\$556,641	\$431,762	\$20,843.70	5%
TOILET PARTITIONS/DOORS/ACCESSORIES	\$132,300	\$102,619	\$0.00	0%
BASKETBALL GOAL RETRACTORS	\$30,870	\$23,945	\$0.00	0%
MUSICAL INSTRUMENT LOCKERS	\$73,500	\$57,010	\$0.00	0%
REPLACE HVAC AND UPGRADE KITCHEN HVAC	\$667,253	\$690,276	\$690,274.21	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$17,272	\$10,133	\$10,132.50	100%
MAINTENANCE RENOVATIONS INCLUDING: SANITARY SEWER UPGRADE SPRINKLER (FIRE SUPPRESSION) REPLACE INTERCOM SYSTEM REPLACE THEATER LIGHTING SYSTEMS	\$1,729,798	\$1,325,167	\$0.00	0%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$12,666	\$12,665.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$215,083	\$173,520.98	81%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$74,928	\$74,928.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$111,600	\$110,968.53	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,317.48	83%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$28,725	\$28,724.26	100%
AUDIO VISUAL EQUIPMENT	\$0	\$274,024	\$274,023.32	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$152,480	\$148,418.00	97%
SURVEILLANCE CAMERAS	\$0	\$3,895	\$3,895.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$6,028	\$5,850.83	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$218,568	\$211,777.62	97%
TOTAL EAST COBB MIDDLE	\$3,613,109	\$4,081,668	\$1,792,588.38	44%

EAST SIDE ES

SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DPLICATOR REPLACEMENT	\$0	\$15,294	\$7,647.00	50%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$84,000	\$83,524.70	99%
AUDIO VISUAL EQUIPMENT	\$0	\$167,717	\$167,716.74	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

INTERACTIVE CLASSROOM DEVICES	\$0	\$155,408	\$155,407.80	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,591	\$1,590.50	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,155	\$124,154.42	100%
TOTAL EAST SIDE ELEMENTARY	\$0	\$549,764	\$541,639.53	99%

EAST SIDE REPLACEMENT ES

SAFE LOCK AND KEY	\$0	\$903	\$903.38	100%
NEW REPLACEMENT ELEMENTARY SCHOOL	\$27,030,976	\$20,173,339	\$19,889,838.17	99%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$26,630.77	70%
GROWTH AND REPLACEMENT F&E	\$0	\$1,000	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$46,323	\$46,322.23	100%
TOTAL EAST SIDE REPLACEMENT ELEMENTARY	\$27,030,976	\$20,259,565	\$19,963,694.55	99%

EASTVALLEY ES

ADA ACCESS CONTROL	\$0	\$5,900	\$5,899.51	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
REPLACE FENCING	\$3,675	\$8,644	\$8,643.50	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$988,119	\$767,677	\$767,676.17	100%
ADD BUS CANOPY				
ADD COVERED WALKWAY TO PORTABLES				
ADD COVERED WALKWAY AT GYM				
REPLACE FLUSH VALVES				
REPLACE WATER STORAGE TANK				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$32,071	\$32,070.94	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$70,800	\$70,399.39	99%
AUDIO VISUAL EQUIPMENT	\$0	\$115,952	\$115,951.13	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$100,283	\$95,732.00	95%
ACCESS CONTROL	\$0	\$6,000	\$5,899.50	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,684.37	75%
GROWTH AND REPLACEMENT F&E	\$0	\$7,648	\$7,646.62	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$116,861	\$116,860.08	100%
TOTAL EASTVALLEY ELEMENTARY	\$991,794	\$1,289,138	\$1,272,889.69	99%

FAIR OAKS ES

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$723,875	\$307,216	\$307,215.89	100%
NEW AND REPLACEMENT FENCING				
SANITARY SEWER UPGRADE				
LIGHTING RETROFIT				
RENOVATE STUDENT RESTROOMS				
FLOORING	\$375,150	\$221,599	\$221,599.16	100%
PAINTING	\$332,794	\$77,819	\$77,819.48	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$23,887	\$639	\$639.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$64,877	\$64,876.31	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,303	\$36,693.00	98%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$98,400	\$97,843.22	99%
AUDIO VISUAL EQUIPMENT	\$0	\$182,030	\$182,029.28	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,296	\$104,835.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$17,499.52	46%
GROWTH AND REPLACEMENT F&E	\$0	\$3,462	\$3,460.75	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$159,811	\$159,810.91	100%
TOTAL FAIR OAKS ELEMENTARY	\$1,455,706	\$1,301,700	\$1,275,569.72	98%

FLOYD MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADD PARKING	\$300,125	\$232,794	\$0.00	0%
DRAINAGE UPGRADE AT THEATER	\$12,250	\$9,502	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,215,595	\$689,368	\$689,367.30	100%
FLOORING				
PAINTING				
MAIN ENTRY DOOR REPLACEMENT				
REPLACE FRONT DOOR CANOPY	\$12,250	\$9,501	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$719,344	\$557,964	\$0.00	0%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$208,801	\$203,114.76	97%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$75,072	\$74,157.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$75,172.23	98%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$26,772	\$26,771.96	100%
AUDIO VISUAL EQUIPMENT	\$0	\$210,558	\$210,557.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$104,575	\$100,014.00	96%
GROWTH AND REPLACEMENT F&E	\$0	\$19,273	\$17,470.68	91%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$202,918	\$202,917.46	100%
TOTAL FLOYD MIDDLE	\$2,259,564	\$2,430,076	\$1,605,720.01	66%

FORD ES

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
REPLACE GYM FLOOR	\$39,822	\$25,574	\$25,573.02	100%
PAINTING	\$306,989	\$238,118	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$3,066,249	\$2,348,997	\$0.00	0%
REPLACE HVAC				
REPLACE GENERATOR				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$51,987	\$51,987.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$70,800	\$70,399.39	99%
AUDIO VISUAL EQUIPMENT	\$0	\$179,331	\$179,331.18	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$138,485	\$133,934.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,688.94	75%
GROWTH AND REPLACEMENT F&E	\$0	\$19,485	\$19,136.68	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$140,324	\$140,323.97	100%
TOTAL FORD ELEMENTARY	\$3,535,560	\$3,399,096	\$702,350.46	21%

FREY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,216,014	\$674,473	\$674,471.25	100%
PLAYGROUND EQUIPMENT				
FLOORING				
PAINTING				
ADD BUILT-IN CLASSROOM BOOKCASES				
REPLACE WATER FOUNTAINS				
FIRE SPRINKLER HEAD REPLACEMENT	\$44,467	\$24,764	\$24,763.83	100%
CLASSROOM INTERCOM/TELEPHONES	\$74,725	\$57,961	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$54,177	\$54,176.65	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$56,400	\$56,080.87	99%
AUDIO VISUAL EQUIPMENT	\$0	\$184,104	\$184,103.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$119,276	\$114,684.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,843.98	55%
GROWTH AND REPLACEMENT F&E	\$0	\$2,318	\$2,316.82	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$117,831	\$117,830.70	100%
TOTAL FREY ELEMENTARY	\$1,335,206	\$1,378,728	\$1,296,515.50	94%

GARRETT MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$14,734,437	\$10,475,965	\$6,531,562.39	62%
12 CLASSROOM ADDITION				
HAZARDOUS MATERIALS ABATEMENT				
ASPHALT PAVING				
ADD PARKING				
FLOORING				
PAINTING				
MUSICAL INSTRUMENT LOCKERS				
REPLACE WATER STORAGE TANK				
REPLACE FIRE ALARM SYSTEM				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$6,656	\$6,655.55	100%
CALCULATORS	\$0	\$3,000	\$3,000.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$191,492	\$86,219.46	45%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,639	\$81,326.07	98%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,889.48	79%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$25,992	\$25,991.04	100%
AUDIO VISUAL EQUIPMENT	\$0	\$154,871	\$154,870.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$99,911	\$96,557.00	97%
SURVEILLANCE CAMERAS	\$0	\$3,132	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$2,806	\$2,805.08	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$213,812	\$198,084.01	93%
TOTAL GARRETT MIDDLE	\$14,734,437	\$11,315,304	\$7,239,987.66	64%

GARRISON MILL ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND EQUIPMENT	\$122,500	\$137,309	\$67,246.46	49%
FLOORING	\$41,529	\$25,975	\$25,974.20	100%
PAINTING	\$288,954	\$224,130	\$0.00	0%
REPLACE FLOORING IN COOLER	\$3,215	\$2,493	\$0.00	0%
REPLACE WINDOW BLINDS	\$5,953	\$4,618	\$0.00	0%
ADDITIONS/MODIF/RENOV INCLUDING:	\$3,334,259	\$2,586,241	\$0.00	0%
REPLACE HVAC				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
ELECTRICAL SYSTEM UPGRADE				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$61,200	\$60,853.71	99%
AUDIO VISUAL EQUIPMENT	\$0	\$145,813	\$145,812.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$77,625	\$74,049.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$10,444.47	27%
GROWTH AND REPLACEMENT F&E	\$0	\$9,187	\$9,185.29	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$132,704	\$132,703.34	100%
TOTAL GARRISON MILL ELEMENTARY	\$3,796,410	\$3,488,118	\$567,216.05	16%

GREEN ACRES ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,237,190	\$964,691	\$964,690.22	100%
PROVIDE ADA SIDEWALK				
PROVIDE BARRIER LANDSCAPING				
PLAYGROUND EQUIPMENT				
FLOORING				
PAINTING				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,092	\$4,092.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$40,259	\$40,258.24	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$81,138.28	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,527.48	75%
AUDIO VISUAL EQUIPMENT	\$0	\$156,986	\$156,985.22	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$78,233	\$73,668.00	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,054.57	74%
GROWTH AND REPLACEMENT F&E	\$0	\$25,057	\$25,055.48	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$143,996	\$143,995.42	100%
TOTAL GREEN ACRES ELEMENTARY	\$1,237,190	\$1,569,863	\$1,550,538.39	99%

GRIFFIN MS

SAFE LOCK AND KEY	\$0	\$1,295	\$1,248.20	96%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$648,631	\$522,394	\$101,402.90	19%
CONSTRUCT LOADING DOCK STAIRS				
REPLACE AUDITORIUM SEATING				
REPLACE MEDIA CENTER CASEWORK				
REPLACE ELEVATOR				
REPLACE WATER COOLERS				
REPLACE ALL WATER PIPING AND VALVES				
REPLACE PARKING LOT LIGHTING				
REPLACE THEATER LIGHTING				
ELECTRICAL SYSTEM UPGRADE	\$1,416,100	\$515,846	\$515,845.24	100%
CALCULATORS	\$0	\$3,563	\$3,562.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$246,887	\$108,825.30	44%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$135,477	\$97,098.00	72%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$88,800	\$88,297.54	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$26,772	\$26,771.96	100%
AUDIO VISUAL EQUIPMENT	\$0	\$221,163	\$221,162.93	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$111,829	\$108,307.00	97%
SURVEILLANCE CAMERAS	\$0	\$3,761	\$2,923.00	78%
GROWTH AND REPLACEMENT F&E	\$0	\$10,684	\$10,681.31	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$189,229	\$186,517.12	99%
TOTAL GRIFFIN MIDDLE	\$2,064,731	\$2,077,700	\$1,472,643.00	71%

HARMONY LELAND ES

ADA CURB CUT	\$0	\$62,000	\$9,985.00	16%
SAFE LOCK AND KEY	\$0	\$1,536	\$1,654.89	108%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$469,360	\$364,062	\$0.00	0%
ADDITIONAL PARKING/PAVING				
RETENTION POND DRAINAGE				
REPLACE WINDOWS IN BREEZEWAY				
CURTAINS FOR CAFETERIA STAGE				
REPLACE CLOCK SYSTEM WITH GPS				
ADD LIGHTING TO WALK IN FREEZER				
LIGHTING RETROFIT				
ADD LIGHTING FOR STAGE AREA				
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$56,400	\$56,080.87	99%
AUDIO VISUAL EQUIPMENT	\$0	\$118,431	\$118,430.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$97,157	\$91,723.20	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$26,548.49	70%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$114,115	\$114,114.58	100%
TOTAL HARMONY LELAND ELEMENTARY	\$591,860	\$966,396	\$438,214.03	45%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

HARRISON HS				
ADA CLASSROOM MODIFICATIONS	\$0	\$22,957	\$22,956.10	100%
BROADCAST MEDIA LAB	\$0	\$285,853	\$285,851.94	100%
ADA AUTOMATIC DOOR OPENERS	\$0	\$19,468	\$19,467.81	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.19	100%
SECURITY FENCING	\$0	\$11,700	\$11,617.55	99%
ADDITIONS/MODIF/RENOV INCLUDING:	\$22,212,568	\$18,202,775	\$773,062.98	4%
WEST COBB 9TH GRADE CENTER ADDITION				
CAFETERIA ADDITION				
THEATER AND MUSIC ROOM MODIFICATIONS				
RENOVATE PE FIELD				
MOVE FIELD IRRIGATION TO DOMESTIC FLOORING				
REPLACE/CONVERT GENERATOR				
ELECTRICAL SYSTEM UPGRADE				
REPLACE FOOTBALL FIELD LIGHTING				
TRACK RESURFACING	\$306,250	\$10,152	\$10,151.21	
REPLACE STADIUM PA SYSTEM	\$24,500	\$38,197	\$38,196.02	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,128	\$17,127.10	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$25,778	\$25,778.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$562,723	\$549,404.75	98%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$179,331	\$178,298.10	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$160,800	\$159,890.14	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$42,391	\$42,390.36	100%
AUDIO VISUAL EQUIPMENT	\$0	\$331,898	\$331,898.00	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$199,139	\$194,586.00	98%
SURVEILLANCE CAMERAS	\$0	\$5,136	\$5,135.20	100%
GROWTH AND REPLACEMENT F&E	\$0	\$196,591	\$172,163.35	88%
PE/ATHLETIC FAC UPRG/ARTIFICIAL TURF	\$0	\$774,512	\$591,423.97	76%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$297,053	\$233,509.60	79%
TOTAL HARRISON HIGH	\$22,543,318	\$21,388,768	\$3,668,093.87	17%
HAVEN AT FITZHUGH LEE				
FENCING	\$0	\$8,394	\$8,393.20	100%
UPGRADE RESTROOMS	\$322,899	\$0	\$0.00	N/A
PAVE EMERGENCY ACCESS DRIVE	\$4,410	\$0	\$0.00	N/A
LANDSCAPING	\$36,750	\$0	\$0.00	N/A
PLAYGROUND EQUIPMENT	\$73,500	\$0	\$0.00	N/A
REPLACE CAST IRON SEWER PIPING	\$30,625	\$0	\$0.00	N/A
HVAC UPGRADE	\$983,540	\$0	\$0.00	N/A
REPLACE WATER SUPPLY PIPING	\$85,750	\$0	\$0.00	N/A
REPLACE FIRE ALARM SYSTEM	\$37,155	\$0	\$0.00	N/A
LIGHTING RETROFIT	\$136,710	\$0	\$0.00	N/A
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$142,800	\$141,991.99	99%
DATA CENTER EQUIPMENT REFRESH	\$0	\$12,226	\$12,226.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$16,230	\$16,229.54	100%
AUDIO VISUAL EQUIPMENT	\$0	\$48,577	\$48,576.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$11,809	\$7,618.00	65%
SURVEILLANCE CAMERAS	\$0	\$710	\$710.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$900	\$825.76	92%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$24,255	\$24,254.48	100%
TOTAL HAVEN AT FITZHUGH LEE	\$1,711,339	\$288,842	\$283,766.09	98%
HAVEN AT HAWTHORNE				
REMOVE TIME OUT ROOMS/MODIFY OFFICE	\$368,290	\$287,066	\$0.00	0%
UPDATE DOOR AND WINDOW FRAMES	\$257,250	\$199,537	\$0.00	0%
INSTALL HVAC CONTROLS	\$99,531	\$77,202	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$238,875	\$185,285	\$0.00	0%
LIGHTING RETROFIT	\$136,710	\$106,040	\$0.00	0%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$93,600	\$93,070.38	99%
DATA CENTER EQUIPMENT REFRESH	\$0	\$8,966	\$8,966.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$20,916	\$20,915.06	100%
AUDIO VISUAL EQUIPMENT	\$0	\$50,055	\$50,054.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$12,236	\$11,676.00	95%
SURVEILLANCE CAMERAS	\$0	\$838	\$837.44	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$10,879	\$10,878.72	100%
TOTAL HAVEN AT HAWTHORNE	\$1,100,656	\$1,052,620	\$196,397.70	19%
HAYES ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$780,325	\$508,866	\$508,865.66	100%
ENTRY DRIVE MODIFICATION				
ADDITIONAL PARKING				
SHADING FILM FOR WINDOWS				
REPLACE DISH MACHINE EXHAUST				
ADDITIONAL PARKING	\$30,625	\$3,240	\$3,240.00	100%
FLOORING	\$205,065	\$23,081	\$23,080.94	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

OBSOLETE WORKSTATION REPLACEMENT	\$0	\$115,750	\$115,749.91	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$94,800	\$94,263.59	99%
AUDIO VISUAL EQUIPMENT	\$0	\$195,782	\$195,781.22	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$181,250	\$178,148.00	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$18,659.80	49%
GROWTH AND REPLACEMENT F&E	\$0	\$27,660	\$27,368.58	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$188,655	\$188,654.31	100%
TOTAL HAYES ELEMENTARY	\$1,016,015	\$1,423,476	\$1,398,328.49	98%

HIGHTOWER TRAIL MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: DOOR/WINDOW/OFFICE MODIFICATIONS REPLACE AUDITORIUM SEATING REPLACE HVAC CONTROLS REPLACE HVAC	\$5,280,637	\$3,500,545	\$692,289.42	20%
CALCULATORS	\$0	\$2,250	\$2,250.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$177,600	\$43,533.16	25%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$59,168	\$58,863.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$82,331.49	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$27,163	\$27,162.42	100%
AUDIO VISUAL EQUIPMENT	\$0	\$208,973	\$208,972.79	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$134,526	\$129,882.00	97%
GROWTH AND REPLACEMENT F&E	\$0	\$35,104	\$24,349.09	69%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$238,443	\$229,761.06	96%
TOTAL HIGHTOWER TRAIL MIDDLE	\$5,280,637	\$4,468,227	\$1,501,049.32	34%

HILLGROVE HS

ADA TRANSITION ACADEMY KITCHEN	\$0	\$34,852	\$34,851.50	100%
ADA AUTOMATIC DOOR OPENERS	\$0	\$18,226	\$18,225.67	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.19	100%
PAVE SIDEWALK	\$35,280	\$27,365	\$0.00	0%
PERIMETER FENCING	\$75,460	\$58,531	\$0.00	0%
ADD STADIUM SECURITY LIGHTING	\$66,150	\$51,310	\$0.00	0%
CALCULATORS	\$0	\$3,563	\$3,562.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$480,371	\$480,370.54	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,941	\$29,213.10	98%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$141,600	\$140,798.78	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$41,219	\$41,218.98	100%
AUDIO VISUAL EQUIPMENT	\$0	\$286,362	\$286,361.16	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$170,512	\$165,961.00	97%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$65,335	\$63,073.74	97%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$716,792.24	93%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$335,760	\$291,029.90	87%
TOTAL HILLGROVE HIGH	\$176,890	\$2,531,307	\$2,281,431.89	90%

HOLLYDALE ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: PLAYGROUND EQUIPMENT SPRINKLER (FIRE SUPPRESSION) LIGHTING RETROFIT SECURITY LIGHTING FOR BUILDING CAFETERIA STAGE LIGHTING SYSTEM REPLACE ELECTRICAL PANELS	\$1,061,830	\$591,853	\$529,424.01	89%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$40,259	\$40,258.24	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$79,200	\$77,558.65	98%
AUDIO VISUAL EQUIPMENT	\$0	\$177,601	\$177,600.18	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$106,641	\$102,090.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,242.19	74%
GROWTH AND REPLACEMENT F&E	\$0	\$39,349	\$38,604.96	98%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$158,516	\$158,515.40	100%
TOTAL HOLLYDALE ELEMENTARY	\$1,061,830	\$1,288,956	\$1,207,955.11	94%

KEHELEY ES

FENCING	\$0	\$14,251	\$14,250.20	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: RESTROOM AND OFFICE MODIFICATIONS REPLACE PLAYGROUND SURFACING REPLACE GLASS IN ATRIUM WINDOWS REPLACE HVAC AND FIRE ALARM SYSTEM	\$1,825,463	\$1,037,197	\$1,037,196.61	100%
MAINTENANCE RENOVATIONS INCLUDING: SPRINKLER (FIRE SUPPRESSION) REPLACE PARKING LOT LIGHTING	\$606,595	\$425,664	\$425,662.81	100%

SPL0ST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

ADD WALK-IN FREEZER LIGHTING				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$225,136	\$225,135.24	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$92,375	\$89,889.18	97%
AUDIO VISUAL EQUIPMENT	\$0	\$126,763	\$126,762.38	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$99,410	\$94,859.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$8,057.20	21%
GROWTH AND REPLACEMENT F&E	\$0	\$16,365	\$16,332.66	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$104,857	\$104,856.35	100%
TOTAL KEHELEY ELEMENTARY	\$3,508,784	\$3,441,233	\$2,397,954.16	70%

KELL HS

ADA AUTOMATIC DOOR OPENERS	\$0	\$26,699	\$26,699.00	100%
SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.88	100%
ADA FLOORING	\$0	\$1,826	\$1,826.00	100%
RELOCATE LOCKERS	\$48,724	\$37,891	\$0.00	0%
ADD DOOR AND GRILLES	\$18,375	\$14,253	\$0.00	0%
ADD BUS CANOPY	\$287,875	\$223,292	\$0.00	0%
PROVIDE STAGE LIGHTING LIFT SYSTEM	\$91,875	\$71,263	\$0.00	0%
CALCULATORS	\$0	\$3,375	\$3,375.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$505,795	\$486,329.11	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$43,693	\$42,965.10	98%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$165,277	\$165,038.56	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$43,562	\$43,561.74	100%
AUDIO VISUAL EQUIPMENT	\$0	\$296,243	\$296,243.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$167,896	\$164,290.00	98%
SURVEILLANCE CAMERAS	\$0	\$400	\$392.94	98%
GROWTH AND REPLACEMENT F&E	\$0	\$14,198	\$14,167.76	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$611,059.38	79%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$339,434	\$278,327.14	82%
TOTAL KELL HIGH	\$446,849	\$2,731,263	\$2,135,930.10	78%

KEMP ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADD GATE TO PLAY AREA	\$1,225	\$950	\$0.00	0%
GYM FLOORING	\$29,830	\$29,830	\$29,829.71	100%
PAINTING AND FLOORING	\$851,618	\$643,701	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,024	\$45,961.22	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$14,523	\$14,523.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$82,331.49	99%
AUDIO VISUAL EQUIPMENT	\$0	\$203,641	\$203,640.86	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$163,955	\$159,390.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$7,880.08	21%
GROWTH AND REPLACEMENT F&E	\$0	\$3,661	\$3,660.26	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$155,807	\$155,806.64	100%
TOTAL KEMP ELEMENTARY	\$882,673	\$1,394,547	\$712,802.74	51%

KENNESAW ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PARKING LOT PAVING AND SITE LIGHTING	\$44,590	\$77,447	\$77,446.11	100%
ROOFING	\$1,538,355	\$618,511	\$618,509.71	100%
MAINTENANCE RENOVATIONS INCLUDING: LIGHTING RETROFIT	\$677,734	\$525,689	\$0.00	0%
WINDOW REPLACEMENT				
REPLACE FIRE ALARM SYSTEM				
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$81,600	\$81,138.28	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,339.65	43%
AUDIO VISUAL EQUIPMENT	\$0	\$192,262	\$192,261.27	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$141,679	\$137,127.92	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$18,952.18	50%
GROWTH AND REPLACEMENT F&E	\$0	\$31,038	\$31,037.14	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$157,666	\$157,665.43	100%
TOTAL KENNESAW ELEMENTARY	\$2,260,679	\$1,948,987	\$1,393,571.66	72%

KENNESAW MOUNTAIN HS

ADA TRANSITION ACADEMY KITCHEN	\$0	\$31,090	\$31,089.65	100%
ADA AUTOMATIC DOOR OPENERS	\$0	\$64,669	\$64,668.13	100%
SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.88	100%
ADA RESTROOM		\$6,300	\$0.00	0%
STADIUM FENCING		\$4,000	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING: ADD FENCE AND GATES TO COURTYARD	\$3,347,006	\$2,564,081	\$1,935,416.74	75%
REPLACE ROOF INSULATION				
FLOORING				
PAINTING				
PROVIDE STAGE LIGHTING LIFT SYSTEM				
CALCULATORS	\$0	\$3,750	\$3,750.00	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

MUSIC RISERS AND SHELLS	\$0	\$6,650	\$6,650.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$647,511	\$647,510.99	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$132,212	\$130,874.10	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$161,391	\$161,271.14	100%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,569.48	76%
REPLACE/ENHANCE PHONE SYSTEM		\$46,686	\$46,685.42	100%
AUDIO VISUAL EQUIPMENT	\$0	\$306,816	\$306,815.09	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$180,477	\$176,829.00	98%
SURVEILLANCE CAMERAS		\$5,150	\$5,150.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$15,419	\$15,416.86	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$647,382.04	84%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$317,849	\$247,377.13	78%
TOTAL KENNESAW MOUNTAIN HIGH	\$3,347,006	\$5,280,217	\$4,436,110.65	84%

KENNESAW WAREHOUSE

FOOD SERVICE MODIFICATIONS	\$0	\$52,347	\$48,118.90	92%
CONSTRUCT COOLER IN WAREHOUSE	\$2,244,784	\$1,739,470	\$1,739,467.69	100%
AUDIOLOGY EQUIPMENT	\$0	\$130,000	\$128,725.40	99%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,357	\$68,052.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$4,200	\$4,143.00	99%
DATA CENTER EQUIPMENT REFRESH	\$3,000,000	\$2,339,475	\$275,332.78	12%
DATA CENTER DISASTER RECOVERY	\$4,000,000	\$3,200,000	\$7,850.00	0%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$202,569	\$201,426.97	99%
ACCESS CONTROL	\$0	\$3,420	\$3,420.00	100%
SURVEILLANCE CAMERAS	\$0	\$400,000	\$188,583.72	47%
GROWTH AND REPLACEMENT F&E	\$0	\$5,479	\$5,479.00	100%
HUMAN RESOURCES/PAYROLL SYSTEM	\$9,000,000	\$7,200,000	\$0.00	0%
STUDENT INFORMATION SYSTEM	\$3,000,000	\$2,400,000	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$11,544,550	\$5,095,027.90	44%
TOTAL KENNESAW WAREHOUSE	\$21,244,784	\$29,289,867	\$7,765,627.36	27%

KINCAID ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: ADD STORAGE AND TOILETS/MODIFY KITCHEN REPAIR FRONT PLAYGROUND PLAYGROUND EQUIPMENT SPRINKLER (FIRE SUPPRESSION)	\$1,036,649	\$755,979	\$755,977.40	100%
HVAC REPLACEMENT AND LIGHTING RETROFIT	\$2,421,359	\$1,897,341	\$1,897,339.45	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$23,828	\$23,827.47	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$38,235.00	83%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
AUDIO VISUAL EQUIPMENT	\$0	\$141,543	\$141,542.07	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$124,422	\$119,871.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$18,786.27	49%
GROWTH AND REPLACEMENT F&E	\$0	\$27,455	\$27,454.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$132,020	\$132,019.65	100%
TOTAL KINCAID ELEMENTARY	\$3,458,008	\$3,273,505	\$3,241,646.01	99%

KING SPRINGS ES

ADA CURB CUT	\$0	\$42,000	\$4,003.50	10%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: ADMIN ADDITION/RESTROOM MODIFY SPORTS COURT GYM FLOORING FLOORING HVAC UPGRADE REPLACE WATER COOLER SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS REPLACE FIRE ALARM SYSTEM LIGHTING RETROFIT	\$2,570,192	\$2,497,320	\$1,752,542.48	70%
MUSIC RISERS AND SHELLS	\$0	\$4,092	\$4,092.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$50,140	\$50,139.17	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$98,235	\$38,235.00	39%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$52,800	\$51,308.03	97%
AUDIO VISUAL EQUIPMENT	\$0	\$118,554	\$118,553.83	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$90,442	\$86,071.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$30,887	\$30,879.05	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$115,407	\$115,406.91	100%
TOTAL KING SPRINGS ELEMENTARY	\$2,570,192	\$3,139,532	\$2,252,885.86	72%

LABELLE ES

WHEELCHAIR LIFT	\$0	\$11,451	\$11,451.00	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: KITCHEN RENOVATION HAZARDOUS MATERIAL ABATEMENT ADD PARKING	\$537,008	\$606,477	\$606,476.21	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

PLAYGROUND EQUIPMENT				
SCHOOL SITE SIGN				
CAFETERIA STAGE CURTAINS				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$1,364	\$1,364.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$79,670	\$79,669.62	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$66,000	\$65,626.55	99%
AUDIO VISUAL EQUIPMENT	\$0	\$143,343	\$143,342.30	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$88,781	\$84,230.00	95%
SURVEILLANCE CAMERAS	\$0	\$8,000	\$6,867.80	86%
GROWTH AND REPLACEMENT F&E	\$0	\$5,219	\$5,217.38	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$108,040	\$108,039.35	100%
TOTAL LABELLE ELEMENTARY	\$537,008	\$1,135,294	\$1,129,233.10	99%

LASSITER HS

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.19	100%
STADIUM FENCING	\$0	\$61,784	\$61,459.00	99%
ADDITIONS/MODIF/RENOV INCLUDING:	\$19,710,822	\$17,511,426	\$10,632,675.52	61%
THEATRE ADDITION				
REPAVE PARKING LOTS				
TENNIS COURT RESURFACING				
MOVE FIELD IRRIGATION TO DOMESTIC				
HVAC UPGRADE				
LIGHTING RETROFIT				
SECURITY LIGHTING FOR PARKING LOTS				
REPLACE FOOTBALL FIELD LIGHTING				
REPLACE SOFTBALL FIELD LIGHTING				
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,600	\$12,600.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$407,088	\$405,087.51	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$166,816	\$166,088.10	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$164,400	\$163,469.77	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,000.48	80%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$40,439	\$40,438.06	100%
AUDIO VISUAL EQUIPMENT	\$0	\$335,707	\$335,706.94	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$196,906	\$193,720.00	98%
SURVEILLANCE CAMERAS	\$0	\$2,959	\$2,959.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$58,173	\$58,171.22	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$772,512.00	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$324,711	\$289,221.43	89%
TOTAL LASSITER HIGH	\$19,710,822	\$20,072,707	\$13,147,294.72	65%

LEWIS ES

TRAFFIC GATES	\$0	\$1,980	\$1,980.00	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PLAYGROUND FENCING	\$0	\$4,700	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$18,228	\$10,335	\$10,335.00	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,060,605	\$822,665	\$0.00	0%
PLAYGROUND EQUIPMENT				
SANITARY SEWER LIFT STATION UPGRADES				
REPLACE COOLER/FREEZER				
ADD HVAC TO KITCHEN				
REPLACE WATER STORAGE TANK				
REPLACE EMERGENCY GENERATOR				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$115,750	\$115,749.91	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$73,979.02	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,881.48	79%
AUDIO VISUAL EQUIPMENT	\$0	\$194,069	\$194,068.46	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$147,763	\$143,212.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$32,240.84	85%
GROWTH AND REPLACEMENT F&E	\$0	\$14,042	\$14,041.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$156,351	\$156,350.89	100%
TOTAL LEWIS ELEMENTARY	\$1,078,833	\$1,625,988	\$785,771.71	48%

LINDLEY 6TH GRADE ACADEMY

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$2,194,040	\$1,607,615	\$654,749.05	41%
KITCHEN/RESTROOM MODIFICATIONS				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE FIRE ALARM SYSTEM				
CALCULATORS	\$0	\$938	\$937.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$167,641	\$156,456.19	93%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$7,494.48	75%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$26,772	\$26,771.96	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

AUDIO VISUAL EQUIPMENT	\$0	\$143,547	\$143,546.65	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$62,112	\$57,960.00	93%
SURVEILLANCE CAMERAS	\$0	\$1,155	\$1,155.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$3,428	\$3,426.02	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$93,810	\$90,491.37	96%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$2,194,040	\$2,212,854	\$1,236,643.46	56%

LINDLEY MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
CARPET REPLACEMENT	\$645,575	\$408,248	\$408,247.06	100%
LANDSCAPING/EROSION/SITE LIGHTING	\$101,920	\$83,055	\$14,988.28	18%
CALCULATORS	\$0	\$1,500	\$1,500.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$214,040	\$202,691.03	95%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$94,800	\$94,263.59	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$32,629	\$32,628.86	100%
AUDIO VISUAL EQUIPMENT	\$0	\$232,559	\$232,558.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$139,545	\$136,254.00	98%
SURVEILLANCE CAMERAS	\$0	\$5,288	\$5,287.04	100%
GROWTH AND REPLACEMENT F&E	\$0	\$50,405	\$50,402.17	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$172,345	\$168,872.65	98%
TOTAL LINDLEY MIDDLE	\$747,495	\$1,443,716	\$1,356,994.69	94%

LOST MOUNTAIN MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: ADA MODIFICATIONS NETWORK LAB MODIFICATIONS LIGHTING RETROFIT	\$837,471	\$651,519	\$16,939.30	3%
ASPHALT PAVING INCLUDING FIRE LANE	\$496,982	\$425,504	\$425,502.81	100%
PAINTING	\$552,835	\$95,814	\$95,815.59	100%
REPLACE HVAC	\$654,150	\$394,217	\$394,216.70	100%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$198,867	\$150,542.86	76%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$85,911.12	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,339.65	43%
AUDIO VISUAL EQUIPMENT	\$0	\$225,043	\$225,043.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$128,244	\$123,607.00	96%
SURVEILLANCE CAMERAS	\$0	\$3,721	\$3,721.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$96,947	\$46,945.17	48%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$200,412	\$191,921.11	96%
TOTAL LOST MOUNTAIN MIDDLE	\$2,541,438	\$2,551,556	\$1,799,373.83	71%

LOVINGGOOD MS

SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: ELECTRONIC MESSAGE BOARD PROVIDE WALKWAY LIGHTING	\$73,500	\$76,752	\$76,751.60	100%
CALCULATORS	\$0	\$1,688	\$1,687.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$221,461	\$210,202.90	95%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$127,200	\$126,480.26	99%
AUDIO VISUAL EQUIPMENT	\$0	\$203,291	\$203,290.92	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$132,580	\$127,943.00	97%
SURVEILLANCE CAMERAS	\$0	\$1,155	\$1,155.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$20,271	\$11,623.78	57%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$244,008	\$234,429.69	96%
TRANSLATOR EQUIPMENT AND HEADSETS	\$5,000	\$5,000	\$0.00	0%
TOTAL LOVINGGOOD MIDDLE	\$78,500	\$1,052,707	\$1,010,991.13	96%

MABLETON ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,588	\$30,588.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
DATA CENTER EQUIPMENT REFRESH	\$0	\$12,643	\$12,643.00	100%
AUDIO VISUAL EQUIPMENT	\$0	\$86,665	\$86,664.80	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$89,378	\$84,827.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$3,048	\$3,046.60	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$97,995	\$97,994.38	100%
TOTAL MABLETON ELEMENTARY	\$0	\$376,819	\$371,959.98	99%

MABLETON REPLACEMENT ES

NEW REPLACEMENT ELEMENTARY SCHOOL	\$28,150,542	\$22,182,904	\$18,144,053.78	82%
INTERACTIVE CLASSROOM DEVICES	\$0	\$6,000	\$0.00	0%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
TOTAL MABLETON REPLACEMENT ELEMENTARY	\$28,150,542	\$22,226,904	\$18,144,053.78	82%

MABRY MS

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MUSIC CLASSROOM MODIFICATIONS	\$674,634	\$529,347	\$0.00	0%
FLOORING	\$569,625	\$289,233	\$289,231.74	100%
PAINTING	\$533,723	\$89,967	\$89,966.77	100%
MARKER BOARDS	\$173,950	\$134,926	\$0.00	0%
INSTRUMENT LOCKERS FOR ORCHESTRA	\$73,500	\$57,010	\$0.00	0%
REPLACE HVAC	\$2,899,905	\$2,149,934	\$2,149,932.81	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$7,562	\$7,561.20	100%
CALCULATORS	\$0	\$2,250	\$2,250.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$551,089	\$381,584.57	69%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$82,719	\$81,804.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$167,950	\$160,289.22	95%
AUDIO VISUAL EQUIPMENT	\$0	\$226,435	\$226,434.45	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,220	\$104,669.00	96%
SURVEILLANCE CAMERAS	\$0	\$4,220	\$4,220.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$1,076	\$1,075.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$221,585	\$214,091.35	97%
TOTAL MABRY MIDDLE	\$4,925,337	\$4,626,178	\$3,714,765.22	80%
MAINTENANCE FACILITY ARGO ROAD				
ADDITIONS/MODIF/RENOV INCLUDING:	\$1,327,752	\$1,080,435	\$972,019.78	90%
ADDL FACILITY/GROUNDS AND WELDING				
REPLACE HVAC				
LIGHTING RETROFIT				
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
DATA CENTER EQUIPMENT REFRESH	\$0	\$1,756	\$1,756.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$21,306	\$21,305.52	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$1,327,752	\$1,111,144	\$1,002,728.30	90%
MARS HILL ROAD BUS SHOP				
PAVE BUS AND AUTO PARKING	\$793,800	\$645,294	\$645,293.91	100%
LIGHTING RETROFIT	\$26,582	\$20,363	\$0.00	0%
DATA CENTER EQUIPMENT REFRESH	\$0	\$878	\$878.00	100%
BUSES, VEHICLES AND EQUIPMENT	\$0	\$29,914	\$0.00	0%
TOTAL MARS HILL ROAD BUS SHOP	\$820,382	\$696,449	\$646,171.91	93%
MARTHA MOORE EDUCATION CENTER				
SPRINKLER (FIRE SUPPRESSION)	\$268,752	\$208,459	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$98,000	\$76,015	\$0.00	0%
LIGHTING RETROFIT	\$151,900	\$117,822	\$0.00	0%
SPECIAL EDUCATION EQUIPMENT	\$0	\$243,010	\$212,420.42	87%
VISION EQUIPMENT	\$0	\$73,684	\$70,601.25	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$105,660	\$104,745.00	99%
DATA CENTER EQUIPMENT REFRESH	\$0	\$10,098	\$10,098.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$52,517	\$52,516.40	100%
GROWTH AND REPLACEMENT F&E	\$0	\$28,477	\$28,475.66	100%
TOTAL MARTH MOORE EDUCATION CENTER	\$518,652	\$915,742	\$478,856.73	52%
MCCALL PRIMARY				
SAFE LOCK AND KEY	\$0	\$1,727	\$1,654.89	96%
MAINTENANCE RENOVATIONS INCLUDING:	\$110,691	\$59,358	\$26,067.13	44%
LANDSCAPE REPAIR				
REGRADE AND REGRASS PLAYFIELD				
ADD GYM ACOUSTICAL SYSTEM				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$168,810	\$147,144.88	87%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$127,174	\$116,706.85	92%
AUDIO VISUAL EQUIPMENT	\$0	\$121,425	\$121,424.40	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$63,289	\$58,738.00	93%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$16,595.14	44%
GROWTH AND REPLACEMENT F&E	\$0	\$3,076	\$1,075.22	35%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$99,983	\$99,982.06	100%
TOTAL MCCALL PRIMARY	\$110,691	\$730,611	\$634,977.16	87%
MCCLESKEY MS				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$18,473.164	\$11,591.073	\$8,047,275.41	69%
12 CLASSROOMS/KITCHEN ADDITION				
ADD PARKING				
FLOORING				
TOILET PARTITIONS/DOORS/ACCESSORIES				
MUSICAL INSTRUMENT LOCKERS				
REPLACE HVAC				
REPLACE RESTROOM PLUMBING FIXTURES				
REPLACE EMERGENCY GENERATOR				
GYM FLOORING	\$431,110	\$23,905	\$23,904.50	100%
CALCULATORS	\$0	\$2,625	\$2,625.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$224,269	\$63,238.85	28%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$22,170.00	74%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$68,012.97	99%
AUDIO VISUAL EQUIPMENT	\$0	\$170,411	\$170,410.81	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$103,031	\$98,480.00	96%
SURVEILLANCE CAMERAS	\$0	\$2,675	\$2,675.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$21,064	\$21,062.48	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$177,697	\$177,696.80	100%
TOTAL MCCLESKEY MIDDLE	\$18,904,274	\$12,421,542	\$8,704,126.71	70%

MCCLURE MS

SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: LANDSCAPING ADD METAL MEZZANINE PAINTING	\$690,684	\$535,734	\$90,775.82	17%
CALCULATORS	\$0	\$3,000	\$3,000.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$278,852	\$112,531.16	40%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,170	\$22,170.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$128,400	\$127,673.47	99%
AUDIO VISUAL EQUIPMENT	\$0	\$222,356	\$222,355.91	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$135,614	\$132,386.00	98%
SURVEILLANCE CAMERAS	\$0	\$755	\$755.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$9,205	\$9,097.46	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$239,723	\$232,229.39	97%
TOTAL MCCLURE MIDDLE	\$690,684	\$1,587,463	\$962,753.69	61%

MCEACHERN HS

SAFE LOCK AND KEY	\$0	\$1,201	\$1,248.20	104%
MAINTENANCE RENOVATIONS INCLUDING: REPAVE PARKING LOTS AND BUS AREA SANITARY SEWER STATION LIFT UPGRADE	\$1,482,250	\$973,307	\$973,306.69	100%
REPLACE EXTERIOR DOORS	\$159,250	\$123,523	\$0.00	0%
FLOORING	\$208,103	\$161,417	\$0.00	0%
REPLACE HVAC	\$1,496,602	\$1,160,850	\$0.00	0%
FIRE SPRINKLER HEAD REPLACEMENT	\$77,910	\$13,009	\$13,009.00	100%
REPLACE CLOCK SYSTEM WITH GPS	\$101,687	\$78,874	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$432,172	\$335,218	\$0.00	0%
LIGHTING RETROFIT	\$987,350	\$765,845	\$0.00	0%
CHORAL SOUND EQUIPMENT	\$0	\$784	\$783.60	100%
CALCULATORS	\$0	\$4,125	\$4,125.00	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$593,715	\$574,249.23	97%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$266,532	\$265,499.10	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$190,800	\$189,720.39	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$50,565	\$50,564.10	100%
AUDIO VISUAL EQUIPMENT	\$0	\$398,818	\$398,817.64	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$196,597	\$191,458.00	97%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$98,841	\$98,838.97	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$753,866.24	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$424,443	\$331,776.34	78%
TOTAL MCEACHERN HIGH	\$4,945,324	\$6,620,956	\$3,855,242.50	58%

MILFORD ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
RENOVATE PLAYFIELD	\$465,500	\$361,068	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,614	\$0.00	0%
REPLACE GYM FLOOR	\$27,440	\$19,416	\$19,416.00	100%
REPLACE INTERCOM SYSTEM	\$128,213	\$99,450	\$0.00	0%
LIGHTING RETROFIT	\$170,887	\$132,550	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$68,942	\$68,941.83	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
AUDIO VISUAL EQUIPMENT	\$0	\$148,718	\$148,717.50	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$80,610	\$76,059.00	94%
ACCESS CONTROL	\$0	\$6,000	\$5,899.50	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$30,958.56	81%
GROWTH AND REPLACEMENT F&E	\$0	\$9,788	\$9,787.12	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$140,817	\$140,816.89	100%
TOTAL MILFORD ELEMENTARY	\$914,540	\$1,302,102	\$601,290.73	46%

MOUNTAIN VIEW ES

ADA ACCESS FENCING	\$0	\$14,147	\$14,146.20	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
PARKING MODIFICATIONS	\$897,159	\$621,172	\$39,928.60	6%
ADD HVAC TO KITCHEN/REPLACE FIRE ALARM	\$306,250	\$171,016	\$171,015.28	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$2,572	\$1,203	\$1,203.00	100%
MAINTENANCE RENOVATIONS INCLUDING: LIGHTING RETROFIT UPGRADE DRAINAGE AROUND GYM	\$877,651	\$698,401	\$698,370.48	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

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UPGRADE PLAYGROUND				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE EMERGENCY GENERATOR				
KITCHEN MODIFICATIONS				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$183,055	\$183,054.28	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,170	\$22,170.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$74,400	\$73,979.02	99%
AUDIO VISUAL EQUIPMENT	\$0	\$163,347	\$163,346.08	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$144,247	\$139,876.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$18,379.96	48%
GROWTH AND REPLACEMENT F&E	\$0	\$62,485	\$12,483.86	20%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$145,250	\$145,249.78	100%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$2,083,632	\$2,345,468	\$1,689,777.43	72%

MT BETHEL ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
RESURFACE PARKING AREAS AND DRIVES	\$876,242	\$389,945	\$389,944.95	100%
PLAYGROUND EQUIPMENT	\$183,750	\$142,527	\$0.00	0%
GYM FLOORING	\$398,797	\$17,572	\$17,571.43	100%
PAINTING AND FLOORING	\$353,772	\$558,736	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$620,579	\$481,357	\$0.00	0%
INSTALL NEW SHUT OFF VALVES				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE TRANSFER SWITCH				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$74,246	\$74,245.49	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$90,000	\$89,490.75	99%
AUDIO VISUAL EQUIPMENT	\$0	\$189,942	\$189,941.67	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$89,026	\$84,475.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$30,419.13	80%
GROWTH AND REPLACEMENT F&E	\$0	\$4,416	\$4,415.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$166,536	\$166,535.72	100%
TOTAL MT BETHEL ELEMENTARY	\$2,433,140	\$2,299,573	\$1,102,433.84	48%

MURDOCK ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
FENCING	\$0	\$1,000	\$960.00	96%
RESTROOM MODIFICATIONS	\$349,989	\$272,801	\$0.00	0%
HAZARDOUS MATERIALS ABATEMENT	\$612,500	\$474,389	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
FLOORING	\$324,465	\$261,630	\$261,628.23	100%
REPLACE WALK-IN COOLER	\$122,500	\$95,018	\$0.00	0%
REPLACE HVAC	\$2,230,715	\$1,466,992	\$1,466,990.58	100%
SPRINKLER (FIRE SUPPRESSION)	\$65,856	\$188,069	\$188,067.38	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$137,884	\$137,883.66	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$80,400	\$79,945.07	99%
AUDIO VISUAL EQUIPMENT	\$0	\$228,448	\$228,447.20	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$99,381	\$94,830.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$25,846.21	68%
GROWTH AND REPLACEMENT F&E	\$0	\$3,376	\$1,075.22	32%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$165,347	\$165,346.96	100%
TOTAL MURDOCK ELEMENTARY	\$3,828,525	\$3,624,702	\$2,667,969.40	74%

NICHOLSON ES

ADA PLAYScape	\$0	\$50,192	\$50,191.03	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$937,614	\$727,266	\$0.00	0%
REPLACE FLOORING IN WALK-IN COOLER				
REPLACE MEDIA CENTER SHELVING				
HVAC FOR KITCHEN				
REPLACE EMERGENCY GENERATOR				
LIGHTING RETROFIT				
ADD ELECTRICAL FEEDER PANELS				
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$847	\$846.86	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$54,000	\$53,694.45	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,600	\$4,339.65	41%
AUDIO VISUAL EQUIPMENT	\$0	\$120,060	\$120,059.52	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$93,180	\$88,629.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$15,831.87	42%
GROWTH AND REPLACEMENT F&E	\$0	\$7,021	\$4,719.79	67%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$107,097	\$107,096.12	100%
TOTAL NICHOLSON ELEMENTARY	\$937,614	\$1,230,668	\$467,813.18	38%

NICKAJACK ES

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

ADA KINDERGARTEN CLASSROOM	\$0	\$15,000	\$2,251.00	15%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
ADDITIONS/MODIF/RENOV INCLUDING: 8 CLASSROOM ADDITION ADD PARKING REPLACE CEILINGS REPLACE CARPET CURTAINS FOR CAFETERIA STAGE UPGRADE HVAC IN TEACHER WORK AREA REPLACE EMERGENCY GENERATOR	\$2,961,804	\$2,008,922	\$730,676.04	36%
FIRE SPRINKLER HEAD REPLACEMENT	\$45,129	\$21,161	\$21,161.00	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$137,884	\$137,883.66	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$10,000	\$9,954.00	100%
AUDIO VISUAL EQUIPMENT	\$0	\$162,924	\$162,923.20	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$124,115	\$119,563.72	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$11,168	\$11,093.50	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$135,237	\$135,236.14	100%
TOTAL NICKAJACK ELEMENTARY	\$3,006,933	\$2,783,980	\$1,447,994.70	52%

NORTH COBB HS

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
ADDITIONS/MODIF/RENOV INCLUDING: 9TH GRADE CENTER ADDITION ADD PARKING ADD PRESCHOOL PLAYScape AND SURFACING REPLACE EXTERIOR WATER PIPING MOVE FIELD IRRIGATION TO DOMESTIC REKEY ENTIRE BUILDING REPLACE HVAC UPGRADE WATER PIPING SYSTEM SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS LIGHTING RETROFIT REPLACE THEATER LIGHTING SYSTEM UPGRADE ELECTRICAL SYSTEM REPLACE STADIUM PA SYSTEM	\$29,122,749	\$18,953,259	\$17,112,251.76	90%
HAZARDOUS MATERIALS ABATEMENT	\$56,962	\$55,147	\$51,806.11	94%
FIRE SPRINKLER HEAD REPLACEMENT	\$42,115	\$21,056	\$21,056.00	100%
REPLACE INTERCOM SYSTEM	\$589,352	\$471,482	\$259,537.45	55%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$690,444	\$651,358.77	94%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$211,605	\$202,010.10	95%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$195,600	\$194,493.23	99%
AUDIO VISUAL EQUIPMENT	\$0	\$338,834	\$338,833.23	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$247,762	\$243,206.00	98%
SURVEILLANCE CAMERAS	\$0	\$4,945	\$4,945.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$47,580	\$47,577.69	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$724,954.42	94%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$412,420	\$311,436.71	76%
TOTAL NORTH COBB HIGH	\$29,811,178	\$22,430,769	\$20,169,589.67	90%

NORTON PARK ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
KITCHEN AND ENTRY MODIFICATIONS	\$863,647	\$679,281	\$0.00	0%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
HVAC AND SPRINKLER (FIRE SUPPRESSION)	\$913,362	\$931,216	\$931,214.80	100%
SOUND SYSTEM FOR MUSIC ROOM	\$24,500	\$19,003	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$30,588.00	80%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$80,400	\$79,945.07	99%
AUDIO VISUAL EQUIPMENT	\$0	\$159,107	\$159,106.78	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$139,399	\$134,848.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$27,451.77	72%
GROWTH AND REPLACEMENT F&E	\$0	\$9,076	\$1,075.22	12%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$148,688	\$148,687.88	100%
TOTAL NORTON PARK ELEMENTARY	\$1,924,009	\$2,393,267	\$1,568,760.49	66%

OAKWOOD HS

ADD FENCE AND GATE	\$0	\$5,920	\$5,920.00	100%
SAFE LOCK AND KEY	\$0	\$1,654	\$1,654.88	100%
OFFICE AND CLASSROOM MODIFICATIONS	\$490,760	\$382,526	\$0.00	0%
REPLACE WINDOWS	\$183,750	\$142,527	\$0.00	0%
REPLACE FIRE ALARM SYSTEM	\$98,000	\$76,014	\$0.00	0%
CALCULATORS	\$0	\$750	\$750.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$154,671	\$846.86	1%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$13,200	\$13,125.31	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$28,725	\$28,724.26	100%
AUDIO VISUAL EQUIPMENT	\$0	\$73,714	\$73,713.28	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$12,295	\$8,384.00	68%
SURVEILLANCE CAMERAS	\$0	\$2,275	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$26,681	\$25,382.08	95%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$12,339	\$4,449.68	36%
TOTAL OAKWOOD HIGH SCHOOL	\$772,510	\$971,526	\$201,185.35	21%

OSBORNE HS

ADA TRANSITION ACADEMY KITCHEN	\$0	\$3,151	\$3,149.40	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
ATHLETIC FIELD FENCING	\$0	\$2,500	\$2,433.70	97%
SOFTBALL & BASEBALL FIELD SECURITY FENCING	\$0	\$23,000	\$22,840.05	99%
MODIFICATIONS/RENOVATIONS INCLUDING: CLASSROOM AND THEATER MODIFICATIONS	\$7,250,559	\$5,565,776	\$117,329.49	2%
HAZARDOUS MATERIALS ABATEMENT				
REPAVE PARKING LOTS				
IRRIGATE BASEBALL FIELD				
RESURFACE TENNIS COURTS				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE WINDOWS IN MAIN BUILDING				
FLOORING				
REPLACE ELEVATOR				
REPLACE HVAC				
REPLACE STUB-OUTS				
LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
UPGRADE POWER				
FIRE SPRINKLER HEAD REPLACEMENT	\$24,549	\$20,191	\$20,191.00	100%
REPLACE STADIUM PA SYSTEM	\$24,500	\$29,253	\$29,252.67	100%
CALCULATORS	\$0	\$4,875	\$4,875.00	100%
MUSIC RISERS AND SHELLS	\$0	\$16,760	\$16,760.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$652,466	\$632,039.76	97%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$265,600	\$256,310.10	97%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$174,000	\$171,822.24	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$40,439	\$40,438.06	100%
AUDIO VISUAL EQUIPMENT	\$0	\$328,829	\$328,828.95	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$173,001	\$168,444.00	97%
SURVEILLANCE CAMERAS	\$0	\$4,180	\$4,180.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$127,068	\$120,590.27	95%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$746,031.83	96%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$324,940	\$253,483.12	78%
TOTAL OSBORNE HIGH	\$7,299,608	\$8,531,789	\$2,940,247.84	34%

PALMER MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
WATER FOUNTAIN AT PLAYFIELD	\$19,293	\$14,965	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$42,959	\$33,322	\$0.00	0%
FRONT DOOR SECURITY BUZZER	\$1,225	\$950	\$0.00	0%
CALCULATORS	\$0	\$1,875	\$1,875.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$166,275	\$155,264.94	93%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$81,167.28	98%
AUDIO VISUAL EQUIPMENT	\$0	\$231,883	\$231,882.37	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$123,612	\$119,252.00	96%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$5,228	\$5,221.02	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$210,801	\$199,219.34	95%
TOTAL PALMER MIDDLE	\$63,477	\$889,260	\$811,430.84	91%

PEBBLEBROOK HS

TRACK FENCING	\$0	\$20,642	\$20,641.75	100%
THEATER SEAT REPLACEMENT	\$0	\$74,230	\$74,230.00	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
SOFTBALL FENCE	\$0	\$7,300	\$7,206.75	99%
ADA AWNING	\$0	\$66,000	\$59,596.00	90%
MODIFICATIONS/RENOVATIONS INCLUDING: MODIFY ADMIN AND HOME EC AREAS	\$2,969,493	\$2,903,100	\$1,630,276.47	56%
FENCE AROUND THEATER				
IRRIGATE FOOTBALL FIELD				
INSTALL IRRIGATION METER				
REMOVE MEDIA CENTER SKYLIGHTS				
REPLACE HVAC				
REPLACE WATER COOLERS				
REPLACE CLOCK SYSTEM WITH GPS				
ELECTRICAL SYSTEM UPGRADE				
RESURFACE TRACK	\$306,250	\$338,265	\$338,263.90	100%
REPLACE STADIUM PA SYSTEM	\$24,500	\$34,633	\$34,633.00	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,248	\$17,247.20	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

CALCULATORS	\$0	\$3,000	\$3,000.00	100%
MUSIC RISERS AND SHELLS	\$0	\$29,855	\$29,855.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$599,240	\$497,216.79	83%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$218,642	\$217,304.10	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$152,400	\$151,537.67	99%
MAINTAIN DISTRICT NETWORK	\$0	\$38,486	\$38,485.76	100%
AUDIO VISUAL EQUIPMENT	\$0	\$252,894	\$252,894.52	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$177,079	\$172,528.00	97%
SURVEILLANCE CAMERAS	\$0	\$8,528	\$8,527.42	100%
GROWTH AND REPLACEMENT F&E	\$0	\$111,382	\$107,323.59	96%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$690,062.30	89%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$378,001	\$318,680.79	84%
TOTAL PEBBLEBROOK HIGH	\$3,300,243	\$6,206,685	\$4,670,759.21	75%

PICKETT'S MILLES

SAFE LOCK AND KEY	\$0	\$752	\$751.51	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$61,200	\$60,853.71	99%
AUDIO VISUAL EQUIPMENT	\$0	\$192,183	\$192,183.00	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$81,345	\$76,794.00	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$17,101.38	45%
GROWTH AND REPLACEMENT F&E	\$0	\$249	\$248.12	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$141,978	\$141,977.37	100%
TOTAL PICKETT'S MILL ELEMENTARY	\$0	\$515,707	\$489,909.09	95%

PINE MOUNTAIN MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MEDIA CENTER RENOVATIONS	\$0	\$234,000	\$0.00	0%
ADDITIONS/MODIF/RENOV INCLUDING: 9 SCIENCE CLASSROOM ADDITION KITCHEN/CAFETERIA/ADMIN ADDITION REPAVE PARKING LOTS ADD PARKING FLOORING ADD BUS CANOPY REPLACE AUDITORIUM SEATING REPLACE SHUT-OFF/FLUSH VALVES REPLACE WATER COOLERS REPLACE CLOCK SYSTEM WITH GPS REPLACE PARKING LOT LIGHTING LIGHTING RETROFIT REPLACE THEATER LIGHTING SYSTEMS	\$17,072,723	\$9,004,730	\$7,355,202.09	82%
CALCULATORS	\$0	\$1,125	\$1,125.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$208,931	\$99,431.48	48%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$68,400	\$68,012.97	99%
AUDIO VISUAL EQUIPMENT	\$0	\$181,223	\$181,222.42	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$197,603	\$193,052.00	98%
SURVEILLANCE CAMERAS	\$0	\$2,275	\$2,275.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$17,390	\$17,387.89	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$183,445	\$175,951.31	96%
TOTAL PINE MOUNTAIN MIDDLE	\$17,072,723	\$10,146,659	\$8,141,197.05	80%

PITNER ES

PLAYGROUND EQUIPMENT	\$61,250	\$11,984	\$11,984.00	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
GYM FLOORING	\$408,041	\$34,158	\$34,158.00	100%
PAINTING AND FLOORING	\$457,476	\$666,870	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$1,364	\$1,364.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$69,789	\$69,788.69	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,475	\$22,170.00	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$86,400	\$85,911.12	99%
AUDIO VISUAL EQUIPMENT	\$0	\$209,036	\$209,035.76	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$176,980	\$172,429.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$16,501.81	43%
GROWTH AND REPLACEMENT F&E	\$0	\$6,814	\$6,812.98	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$174,435	\$174,434.37	100%
TOTAL PITNER ELEMENTARY	\$926,767	\$1,499,960	\$806,244.62	54%

PITTS TRANSPORTATION CENTER

RELOCATE FENCE	\$0	\$7,658	\$7,343.00	96%
ADDITIONS/MODIF/RENOV INCLUDING: BUS DRIVER TRAINING BUILDING ADDITION REPLACE OVERHEAD DOORS LIGHTING RETROFIT REPAVE BUS AND AUTO PARKING	\$1,864,099	\$1,642,908	\$1,363,265.31	83%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$30,588.00	80%
DATA CENTER EQUIPMENT REFRESH	\$0	\$2,634	\$2,634.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$44,734	\$44,733.12	100%
BUSES, VEHICLES AND EQUIPMENT	\$24,000,000	\$19,096,533	\$10,543,017.71	55%
GROWTH AND REPLACEMENT F&E	\$0	\$22,200	\$22,095.48	100%
TOTAL PITTS TRANSPORTATION	\$26,949,449	\$22,189,661	\$13,348,434.53	60%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

POPE HS				
ADA RESTROOM RENOVATIONS	\$0	\$34,451	\$31,959.83	93%
ADA AUTOMATIC DOOR OPENERS	\$0	\$19,660	\$19,659.81	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.19	100%
FENCE AND GATES	\$0	\$44,150	\$44,149.90	100%
FIRE DOOR REPLACEMENT	\$0	\$210,000	\$209,899.35	100%
SOFTBALL FIELD FENCING	\$0	\$38,000	\$0.00	0%
ADDITIONS/MODIF/RENOV INCLUDING:	\$16,438,539	\$10,858,532	\$9,684,285.94	89%
CULINARY ARTS ADDITION				
CLASSROOM/KITCHEN/LOCKER ROOM MODIF				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE RETAINING WALL				
INTERIOR PAINTING				
REPLACE HVAC				
REPLACE EMERGENCY GENERATOR				
REPLACE FIRE ALARM SYSTEM				
ELECTRICAL SYSTEM UPGRADE				
DRIVEWAY MODIFICATIONS	\$1,311,975	\$1,017,642	#####	0%
UPDATE LANGUAGE LAB EQUIPMENT	\$50,225	\$46,960	\$45,959.06	98%
FIRE SPRINKLER HEAD REPLACEMENT	\$3,822	\$2,482	\$2,481.60	100%
LAND ACQUISITION	\$0	\$1,000,000	\$17,596.00	2%
CHORAL SOUND EQUIPMENT	\$0	\$8,075	\$8,074.55	100%
CALCULATORS	\$0	\$3,750	\$3,750.00	100%
MUSIC RISERS AND SHELLS	\$0	\$22,088	\$22,088.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$692,503	\$690,502.88	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$67,405	\$66,677.10	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$144,000	\$143,185.20	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$3,747.00	37%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$34,582	\$34,581.16	100%
AUDIO VISUAL EQUIPMENT	\$0	\$280,437	\$280,436.51	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$196,589	\$192,036.00	98%
SURVEILLANCE CAMERAS	\$0	\$4,320	\$4,320.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$147,447	\$147,444.61	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$854,512	\$748,974.72	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$353,028	\$302,429.83	86%
TOTAL POPE HIGH	\$17,804,561	\$16,101,861	\$12,713,611.83	79%
POWDER SPRINGS ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
REPAVE AND ADD PARKING	\$514,500	\$364,518	\$364,517.58	100%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,169,180	\$2,427,857	\$10,159.00	0%
ADD CLINIC DOOR				
RENOVATE RETENTION POND				
PLAYGROUND EQUIPMENT				
PROVIDE NEW SITE SIGN WITH MESSAGEBOARD				
REPLACE HVAC				
REPLACE FIRE ALARM SYSTEM				
REPLACE PARKING LOT LIGHTING				
FIRE SPRINKLER HEAD REPLACEMENT	\$58,653	\$8,723	\$8,723.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$46,809	\$46,808.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$82,800	\$82,331.49	99%
AUDIO VISUAL EQUIPMENT	\$0	\$164,937	\$164,936.37	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$147,563	\$143,012.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$30,490.81	80%
GROWTH AND REPLACEMENT F&E	\$0	\$23,213	\$22,533.23	97%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$148,778	\$148,777.49	100%
TOTAL POWDER SPRINGS ELEMENTARY	\$3,742,333	\$3,467,420	\$1,036,510.94	30%
POWERS FERRY ES				
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$657,886	\$492,503	\$492,501.96	100%
ADD FRONT SIDEWALK				
RENOVATE RETENTION POND				
INSTALL PERIMETER FENCE				
PLAYGROUND EQUIPMENT				
ADD RAILING ALONG BUS LOOP				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$40,259	\$40,258.24	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,464	\$37,464.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$72,000	\$71,592.60	99%
AUDIO VISUAL EQUIPMENT	\$0	\$110,813	\$110,812.14	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$72,245	\$67,694.00	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$26,774.17	70%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

GROWTH AND REPLACEMENT F&E	\$0	\$10,576	\$10,547.09	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$103,408	\$103,407.57	100%
TOTAL POWERS FERRY ELEMENTARY	\$657,886	\$993,843	\$975,751.25	98%

RIVERSIDE INTERMEDIATE

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
GYM FLOORING	\$467,092	\$29,408	\$29,407.64	100%
FLOORING/PAINTING/EXTERIOR LIGHTING	\$429,056	\$655,103	\$51,858.23	8%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$23,828	\$23,827.47	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$69,600	\$69,206.18	99%
AUDIO VISUAL EQUIPMENT	\$0	\$199,535	\$199,534.85	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$162,924	\$158,373.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$2,068.00	5%
GROWTH AND REPLACEMENT F&E	\$0	\$8,538	\$8,537.04	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$153,831	\$153,830.82	100%
TOTAL RIVERSIDE INTERMEDIATE	\$896,148	\$1,349,662	\$705,538.43	52%

RIVERSIDE PRIMARY SCHOOL

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
MAINTENANCE RENOVATIONS INCLUDING: ADD SPEED BUMPS PAINTING ADD SAFETY SIGNS AND MARKERS	\$323,888	\$98,315	\$98,314.33	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$122,030	\$122,029.08	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,769	\$37,464.00	99%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$85,900	\$73,502.48	86%
AUDIO VISUAL EQUIPMENT	\$0	\$113,274	\$113,273.10	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$42,335	\$37,784.00	89%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$14,990.55	39%
GROWTH AND REPLACEMENT F&E	\$0	\$9,821	\$9,820.22	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$83,823	\$83,822.54	100%
TOTAL RIVERSIDE PRIMARY	\$323,888	\$642,515	\$600,373.09	93%

ROCKY MOUNT ES

ADA KINDERGARTEN RESTROOM	\$0	\$7,283	\$7,282.26	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: ENCLOSE WALKWAY TO PE REPLACE COOLER AND FREEZER FLOORING REPLACE PIPING VALVES SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS REPLACE FIRE ALARM SYSTEM ADDITIONAL ELECTRICAL OUTLETS	\$1,163,940	\$903,154	\$0.00	0%
EROSION CONTROL AND PLAYGROUND SURFACING	\$143,325	\$87,417	\$23,543.50	27%
LIGHTING RETROFIT	\$303,800	\$200,121	\$200,120.10	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$48,502	\$48,501.71	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$58,800	\$58,467.29	99%
AUDIO VISUAL EQUIPMENT	\$0	\$143,398	\$143,397.70	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$99,676	\$95,125.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$19,249.06	51%
GROWTH AND REPLACEMENT F&E	\$0	\$32,055	\$18,554.68	58%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$113,798	\$113,797.03	100%
TOTAL ROCKY MOUNT ELEMENTARY	\$1,611,065	\$1,756,800	\$752,634.22	43%

ROSE GARDEN SCHOOL

REPAVE BACK PARKING LOT	\$49,000	\$42,007	\$7,322.04	17%
MAINTENANCE RENOVATIONS INCLUDING: SPRINKLER (FIRE SUPPRESSION) REPLACE FIRE ALARM SYSTEM LIGHTING RETROFIT	\$323,663	\$252,530	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
DATA CENTER EQUIPMENT REFRESH	\$0	\$6,056	\$6,056.00	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$27,944	\$27,943.34	100%
TOTAL ROSE GARDEN SCHOOL	\$372,663	\$336,184	\$48,968.38	15%

RUSSELL ES

ADA DOOR MODIFICATIONS	\$0	\$23,142	\$23,141.73	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING: ENCLOSE WALKWAY PLAYGROUND EQUIPMENT SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS	\$779,802	\$815,390	\$140,209.54	17%
PROVIDE BUS CANOPY LIGHTING	\$2,940	\$8,280	\$8,279.11	100%
PROVIDE ENCLOSED WALKWAY LIGHTING	\$3,797	\$3,690	\$3,689.35	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$67,333	\$67,332.50	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

*** Projects in blue were active projects during Fiscal Year 2012**

REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$75,600	\$73,979.02	98%
AUDIO VISUAL EQUIPMENT	\$0	\$203,147	\$203,146.44	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$146,657	\$143,103.00	98%
ACCESS CONTROL	\$0	\$6,000	\$5,899.50	98%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$19,830.63	52%
GROWTH AND REPLACEMENT F&E	\$0	\$6,579	\$6,578.16	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$137,204	\$137,203.99	100%
TOTAL RUSSELL ELEMENTARY	\$786,539	\$1,570,912	\$872,282.86	56%

SANDERS ES

SAFE LOCK AND KEY	\$0	\$1,840	\$1,839.89	100%
UNDESIGNATED CLASSROOMS	\$0	\$45,352	\$45,352.00	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,421,447	\$734,442	\$734,441.89	100%
ADD IRRIGATION AND LANDSCAPING				
PLAYGROUND EQUIPMENT				
FLOORING				
PAINTING				
FIRE SPRINKLER HEAD REPLACEMENT	\$25,137	\$22,221	\$22,221.00	100%
MUSIC RISERS AND SHELLS	\$0	\$5,456	\$5,456.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$49,293	\$49,292.31	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$29,817	\$29,817.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$92,400	\$91,877.17	99%
AUDIO VISUAL EQUIPMENT	\$0	\$177,035	\$177,034.24	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$149,585	\$145,034.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,208.15	74%
GROWTH AND REPLACEMENT F&E	\$0	\$20,973	\$20,971.83	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$176,991	\$176,990.30	100%
TOTAL SANDERS ELEMENTARY	\$1,446,584	\$1,553,405	\$1,536,660.37	99%

SANDERS ROAD FLEET MAINTENANCE

MAINTENANCE RENOVATIONS INCLUDING:	\$1,016,750	\$873,213	\$682,880.26	78%
PAVE BUS AND AUTO PARKING				
ADD BUS PARKING				
CONNECT TO SEWER LINE/REMOVE SEPTIC				
REPLACE HVAC/EXPAND RESTROOMS/LIGHTING	\$399,231	\$223,897	\$174,338.15	78%
DATA CENTER EQUIPMENT REFRESH		\$878	\$878.00	100%
BUSES, VEHICLES & EQUIPMENT		\$35,951	\$0.00	0%
TOTAL SANDERS ROAD FLEET MAINTENANCE	\$1,415,981	\$1,133,939	\$858,096.41	76%

SEDALIA PARK ES

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$1,037,394	\$503,017	\$503,016.39	100%
PAINTING				
ADD EXTERIOR SPEAKERS				
LIGHTING RETROFIT				
PROVIDE FRONT ENTRY LIGHTING				
PROVIDE LIGHTED CANOPIES				
FIRE SPRINKLER HEAD REPLACEMENT	\$20,359	\$11,429	\$11,429.00	100%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$69,789	\$69,788.69	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$87,600	\$87,104.33	99%
AUDIO VISUAL EQUIPMENT	\$0	\$176,580	\$176,579.47	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$125,512	\$120,961.00	96%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$31,970.61	84%
GROWTH AND REPLACEMENT F&E	\$0	\$10,325	\$10,323.59	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$144,558	\$144,557.63	100%
TOTAL SEDALIA PARK ELEMENTARY	\$1,057,753	\$1,195,919	\$1,184,839.91	99%

SHALLOWFORD FALLS ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADD PARKING	\$147,000	\$114,021	\$0.00	0%
MAINTENANCE RENOVATIONS INCLUDING:	\$752,547	\$583,720	\$0.00	0%
FLOORING				
INCREASE MEDIA CENTER SHELVING				
LIGHTING RETROFIT				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$45,962	\$45,961.22	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,004	\$75,699.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$63,600	\$63,240.13	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,339.65	43%
AUDIO VISUAL EQUIPMENT	\$0	\$199,173	\$199,172.49	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$88,988	\$84,437.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,298.69	53%
GROWTH AND REPLACEMENT F&E	\$0	\$5,697	\$5,696.17	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$124,927	\$124,926.83	100%
TOTAL SHALLOWFORD FALLS ELEMENTARY	\$899,547	\$1,351,747	\$625,426.07	46%

SIMPSON MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$19,920,740	\$12,223,072	\$8,785,901.74	72%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

3 FINE ARTS CLASSROOM ADDITION				
9 SCIENCE CLASSROOM ADDITION				
KITCHEN/CAFETERIA MODIFICATIONS				
ADD PARKING				
REPAIR EROSION BEHIND BUILDING				
MARKER BOARDS				
ADD MUSICAL INSTRUMENT LOCKERS				
REPLACE HVAC				
REPLACE EMERGENCY GENERATOR				
REPLACE FIRE ALARM SYSTEM				
LIGHTING RETROFIT				
REPLACE THEATER LIGHTING SYSTEMS				
ADD HAND DRYERS IN STUDENT RESTROOMS				
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$190,681	\$179,540.90	94%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$36,693	\$29,817.00	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$8,478.48	85%
AUDIO VISUAL EQUIPMENT	\$0	\$181,752	\$181,751.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$109,220	\$104,669.00	96%
SURVEILLANCE CAMERAS	\$0	\$600	\$600.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$37,379	\$37,378.59	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$193,594	\$193,593.68	100%
TOTAL SIMPSON MIDDLE	\$19,920,740	\$13,070,889	\$9,609,193.85	74%

SKY VIEW ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADD AND MODIFY EXTERIOR LIGHTING	\$6,989	\$0	\$0.00	N/A
ADD PARKING	\$107,187	\$0	\$0.00	N/A
REPLACE EXISTING FENCE	\$49,000	\$0	\$0.00	N/A
PLAYGROUND EQUIPMENT	\$122,500	\$0	\$0.00	N/A
REPLACE WINDOWS	\$137,200	\$0	\$0.00	N/A
REPLACE COOLER/FREEZER	\$220,500	\$0	\$0.00	N/A
SPRINKLER (FIRE SUPPRESSION)	\$369,484	\$0	\$0.00	N/A
REPLACE FIRE ALARM SYSTEM	\$52,343	\$0	\$0.00	N/A
LIGHTING RETROFIT	\$197,470	\$0	\$0.00	N/A
MUSIC RISERS AND SHELLS	\$0	\$3,690	\$3,690.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$23,828	\$23,827.47	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$46,536	\$46,535.19	100%
AUDIO VISUAL EQUIPMENT	\$0	\$106,952	\$106,951.63	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$83,706	\$83,706.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$15,371	\$15,369.84	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$93,664	\$93,663.90	100%
TOTAL SKY VIEW ELEMENTARY	\$1,262,673	\$383,049	\$383,045.92	100%

SMITHA MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADA RESTROOM RENOVATION	\$0	\$12,752	\$12,751.30	100%
ADA CEILING LIFT	\$0	\$2,152	\$2,152.00	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$5,472,621	\$4,244,924	\$0.00	0%
REPLACE PARTITIONS				
REPLACE AUDITORIUM SEATING				
PROVIDE WINDOW BLINDS				
REPLACE HVAC				
REPLACE EMERGENCY GENERATOR				
LIGHTING RETROFIT				
REPLACE STAGE LIGHTING SYSTEM				
REPLACE THEATER SOUND SYSTEM				
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$202,454	\$172,997.04	85%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$38,235	\$38,235.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$100,800	\$100,229.64	99%
AUDIO VISUAL EQUIPMENT	\$0	\$222,790	\$222,789.69	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$122,811	\$118,130.00	96%
SURVEILLANCE CAMERAS	\$0	\$2,161	\$2,161.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$11,923	\$11,827.46	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$188,162	\$181,371.29	96%
TOTAL SMITHA MIDDLE	\$5,472,621	\$5,152,882	\$866,361.81	17%

SMYRNA AREA REPLACEMENT ES

NEW REPLACEMENT ELEMENTARY SCHOOL	\$28,170,146	\$23,639,654	\$6,421,338.00	27%
LAND ACQUISITION	\$0	\$8,424,038	\$8,361,464.58	99%
TOTAL SMYRNA AREA REPLACEMENT ELEMENTARY	\$28,170,146	\$32,063,692	\$14,782,802.58	46%

SOPE CREEK ES

ADA AUTOMATIC DOOR OPENERS	\$0	\$30,044	\$30,043.41	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
ADDITIONS/MODIF/RENOV INCLUDING:	\$6,227,104	\$4,840,404	\$3,302,607.07	68%
DEMOLISH ANNEX/BUILD 12 CLASSROOMS				

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

REROOF BUILDING 2A7B				
GYM FLOORING				
PAINTING				
REPLACE HVAC IN COVERED PLAY AREA				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE EMERGENCY GENERATOR				
REPLACE PARKING LOT LIGHTING				
LIGHTING RETROFIT				
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$101,832	\$101,831.50	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$68,357	\$68,052.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$115,200	\$114,548.16	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$0.00	
AUDIO VISUAL EQUIPMENT	\$0	\$228,042	\$228,041.94	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$120,190	\$113,984.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$20,636.99	
GROWTH AND REPLACEMENT F&E	\$0	\$2,260	\$2,258.98	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$184,074	\$184,073.01	100%
TOTAL SOPE CREEK ELEMENTARY	\$6,227,104	\$5,749,651	\$4,175,449.85	73%

SOUTH COBB HS

SAFE LOCK AND KEY	\$0	\$1,295	\$1,248.20	96%
STADIUM FENCING		\$10,513	\$10,256.00	98%
COURTYARD FENCING		\$29,630	\$0.00	0%
ADDITIONS/MODIF/RENOV INCLUDING:	\$28,063,345	\$23,282,578	\$22,371,861.13	96%
NEW 9TH GRADE CENTER BUILDING				
ADD CHORAL AND ORCHESTRA CLASSROOMS				
REPAVE BACK PARKING LOT				
ADD BUS PARKING				
ADD PARKING				
IRRIGATE BASEBALL FIELD				
REPLACE SEWER LINE PIPING				
MOVE FIELD IRRIGATION TO DOMESTIC				
INSTALL ENERGY MANAGEMENT SYSTEM				
REPLACE WATER HEATERS				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
INCREASE ELECTRICAL CAPACITY				
REPLACE STADIUM PA SYSTEM				
HAZARDOUS MATERIALS ABATEMENT	\$455,700	\$189,326	\$189,326.45	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$1,134	\$1,133.60	100%
CALCULATORS	\$0	\$3,375	\$3,375.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$522,485	\$522,071.28	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$151,056	\$150,023.10	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$171,600	\$169,435.82	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$47,467	\$47,466.34	100%
AUDIO VISUAL EQUIPMENT	\$0	\$286,932	\$286,931.12	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$183,557	\$179,004.00	98%
SURVEILLANCE CAMERAS	\$0	\$3,113	\$3,112.44	100%
GROWTH AND REPLACEMENT F&E	\$0	\$82,261	\$77,463.38	94%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$683,224.25	88%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$317,003	\$245,190.43	77%
TOTAL SOUTH COBB HIGH	\$28,519,045	\$26,057,837	\$24,941,122.54	96%

SPRAYBERRY HS

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
STADIUM FENCING	\$0	\$35,400	\$24,478.50	69%
ADDITIONS/MODIF/RENOV INCLUDING:	\$25,179,931	\$13,515,275	\$11,995,912.26	89%
PERFORMING ARTS ADDITION				
MODIFY CLASSROOMS/THEATER/KITCHEN				
HAZARDOUS MATERIALS ABATEMENT				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE BASKETBALL GOAL RETRACTORS				
REPLACE ELEVATOR				
REPLACE HVAC				
REPLACE HVAC IN AUXILIARY GYM				
REPLACE SHUT-OFF/FLUSH VALVES				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
UPGRADE ELECTRICAL SYSTEM				
REPLACE STADIUM PA SYSTEM				
REPLACE BASEBALL FIELD LIGHTING				
DRIVEWAY MODIFICATIONS	\$153,125	\$153,125	\$153,125.00	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$553,044	\$529,281.88	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$190,528	\$189,800.10	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$158,400	\$156,310.51	99%
AUDIO VISUAL EQUIPMENT	\$0	\$249,170	\$249,169.88	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$61,678	\$57,127.00	93%
SURVEILLANCE CAMERAS	\$0	\$3,275	\$3,275.00	100%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

GROWTH AND REPLACEMENT F&E	\$0	\$201,144	\$201,142.67	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$743,977.79	96%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$275,800	\$212,799.90	77%
TOTAL SPRAYBERRY HIGH	\$25,333,056	\$16,176,537	\$14,521,586.19	90%

STILL ES

HEARING IMPAIRED FURNITURE AND EQUIPMENT	\$0	\$46,647	\$46,606.98	100%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFY KITCHEN AND SERVING LINES	\$781,570	\$609,024	\$0.00	0%
REPLACE CEILING IN CAFETERIA	\$27,694	\$21,481	\$0.00	0%
PROJECTION SCREEN FOR MEDIA CENTER	\$3,062	\$2,375	\$0.00	0%
MEDIA CENTER RENOVATIONS	\$5,390	\$4,181	\$0.00	0%
REPLACE PARKING LOT LIGHTING	\$153,125	\$118,773	\$0.00	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$63,239	\$63,238.85	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$15,294	\$15,294.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$93,600	\$93,070.38	99%
AUDIO VISUAL EQUIPMENT	\$0	\$183,015	\$183,014.32	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$95,382	\$90,831.00	95%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$0.00	0%
GROWTH AND REPLACEMENT F&E	\$0	\$828	\$827.36	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$139,602	\$139,601.91	100%
TOTAL STILL ELEMENTARY	\$970,841	\$1,433,096	\$634,139.69	44%

SYSTEMWIDE

SPLOST 3 GENERAL CONTINGENCY	\$0	\$1,926,685	\$0.00	0%
UNDESIGNATED CLASSROOMS	\$14,588,963	\$5,000,000	\$0.00	100%
FIRE MARSHAL REQUIREMENTS	\$2,450,000	\$1,657,927	\$0.00	0%
IRRIGATION	\$122,500	\$94,877	\$0.00	0%
FOOD SERVICE EQUIPMENT	\$98,000	\$75,902	\$0.00	0%
LAND ACQUISITION	\$15,000,000	\$2,261,464	\$0.00	0%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$307,000	\$0	\$0.00	100%
CHORAL SOUND EQUIPMENT	\$144,825	\$0	\$0.00	100%
SPECIAL EDUCATION EQUIPMENT	\$310,000	\$4,990	\$0.00	0%
AUDIOLOGY EQUIPMENT	\$300,000	\$110,000	\$0.00	0%
VISION EQUIPMENT	\$126,000	\$27,116	\$0.00	0%
CALCULATORS	\$123,175	\$0	\$0.00	100%
MUSIC RISERS AND SHELLS	\$225,000	\$0	\$0.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$36,234,000	\$252,926	\$0.00	0%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$10,000,000	\$1,542,308	\$0.00	0%
DISTRICT SERVER REPLACEMENT	\$2,000,000	\$1,210,000	\$0.00	0%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$13,000,000	\$72,832	\$0.00	0%
MAINTAIN DISTRICT NETWORK	\$4,000,000	\$2,937,400	\$0.00	0%
REPLACE/ENHANCE PHONE SYSTEM	\$2,000,000	\$0	\$0.00	N/A
CENTRALIZED VIDEO DISTRIBUTION SYSTEM	\$2,000,000	\$1,600,000	\$0.00	0%
AUDIO VISUAL EQUIPMENT	\$18,000,000	\$122	\$0.00	0%
INTERACTIVE CLASSROOM DEVICES	\$14,000,000	\$105,684	\$0.00	0%
ACCESS CONTROL	\$3,000,000	\$2,273,521	\$0.00	0%
SECURITY FENCING/SIGNAGE/TRAFFIC CNTR	\$1,000,000	\$339,171	\$0.00	0%
SURVEILLANCE CAMERAS	\$5,000,000	\$951,798	\$0.00	0%
FOOD SERVICE UPGRADES	\$1,000,000	\$604,360	\$0.00	0%
EXPENSES INCIDENTAL TO CAPITAL PROJECTS	\$11,000,000	\$8,800,000	\$5,774,565.60	66%
GROWTH AND REPLACEMENT F&E	\$5,970,000	\$907,303	\$0.00	0%
RENOVATIONS FOR ADA	\$2,000,000	\$417,451	\$0.00	0%
MODIF/RENOV/FACILITY UPGRADES	\$1,000,000	\$241,660	\$0.00	0%
PROGRAM ADMINISTRATIVE COSTS	\$400,000	\$605,000	\$179,691.43	30%
ACCOUNTING AND DOCUMENT MGMT SYSTEMS	\$4,500,000	\$0	\$0.00	N/A
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$16,000,000	\$13	\$0.00	0%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$45,369,981	\$5,061,017	\$0.00	0%
TOTAL SYSTEMWIDE	\$231,269,444	\$39,081,527	\$5,954,257.03	15%

TAPP MS

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
GYM FLOORING	\$597,858	\$26,636	\$26,635.24	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$412,825	\$748,943	\$0.00	0%
REFLOORING				
REKEYING				
MUSICAL INSTRUMENT CASEWORK				
CANOPY BETWEEN PODS				
REPLACE WALK IN COOLER AND SHELVING				
MAINTENANCE RENOVATIONS INCLUDING:	\$5,629,450	\$4,312,620	\$0.00	0%
REPLACE HVAC				
REPLACE WATER STORAGE TANK				
SPRINKLER (FIRE SUPPRESSION)				
REPLACE THEATER LIGHTING				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$13,556	\$13,555.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$5,651	\$5,650.55	100%
CALCULATORS	\$0	\$2,063	\$2,062.50	100%
MUSIC RISERS AND SHELLS	\$0	\$7,380	\$7,380.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$240,671	\$230,841.65	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,470	\$76,470.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$60,000	\$59,660.50	99%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

AUDIO VISUAL EQUIPMENT	\$0	\$219,792	\$219,791.38	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$85,472	\$81,299.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$10,378	\$10,377.29	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$198,374	\$195,145.92	98%
TOTAL TAPP MIDDLE	\$6,640,133	\$6,009,661	\$930,524.12	15%

TEASLEY ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
RETAINING WALL FENCE	\$0	\$8,500	\$8,215.75	97%
MAINTENANCE RENOVATIONS INCLUDING: ADD PARKING IMPROVE DRAINAGE AT PLAYSAPES LANDSCAPE TO IMPROVE EROSION BUS DRIVE MODIFICATION	\$716,625	\$694,818	\$694,817.02	100%
PLAYGROUND EQUIPMENT	\$122,500	\$153,684	\$15,848.58	10%
REPLACE SHUT-OFF/FLUSH VALVES	\$18,375	\$14,253	\$0.00	0%
REPLACE WATER COOLERS	\$4,655	\$3,610	\$0.00	0%
SPRINKLER (FIRE SUPPRESSION)	\$294,330	\$228,299	\$0.00	0%
REPLACE CLOCK SYSTEM WITH GPS	\$13,918	\$10,795	\$0.00	0%
ELECTRICAL SYSTEM UPGRADE	\$612,500	\$475,090	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$4,920	\$4,920.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$49,780	\$49,779.28	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$30,122	\$30,122.00	100%
DISTRICT SERVER REPLACEMENT	\$0	\$10,000	\$8,124.59	81%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$58,800	\$58,467.29	99%
AUDIO VISUAL EQUIPMENT	\$0	\$129,306	\$129,305.04	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$97,045	\$92,493.08	95%
ACCESS CONTROL	\$0	\$5,900	\$0.00	0%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$29,865.62	79%
GROWTH AND REPLACEMENT F&E	\$0	\$41,121	\$41,119.98	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$117,617	\$117,616.61	100%
TOTAL TEASLEY ELEMENTARY	\$1,782,903	\$2,173,315	\$1,282,349.73	59%

TIMBER RIDGE ES

SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
PLAYGROUND EQUIPMENT	\$122,500	\$95,018	\$0.00	0%
PAINTING	\$247,434	\$191,924	\$0.00	0%
INSTALL TACK STRIPS IN CORRIDORS	\$4,900	\$3,801	\$0.00	0%
REPLACE EMERGENCY GENERATOR	\$110,250	\$85,516	\$0.00	0%
LIGHTING RETROFIT	\$284,812	\$220,917	\$0.00	0%
MUSIC RISERS AND SHELLS	\$0	\$2,728	\$2,728.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$40,259	\$40,258.24	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$37,303	\$37,303.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$55,200	\$54,887.66	99%
MAINTAIN DISTRICT NETWORK	\$0	\$10,000	\$4,550.93	46%
AUDIO VISUAL EQUIPMENT	\$0	\$107,071	\$107,070.42	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$52,130	\$47,579.00	91%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$17,217.30	45%
GROWTH AND REPLACEMENT F&E	\$0	\$20,389	\$20,092.23	99%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$106,815	\$106,814.92	100%
TOTAL TIMBER RIDGE ELEMENTARY	\$769,896	\$1,068,319	\$439,749.90	41%

TRITT ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MODIFICATIONS/RENOVATIONS INCLUDING: ADD ENCLOSED WALKWAY PLAYGROUND EQUIPMENT FLOORING SPRINKLER (FIRE SUPPRESSION) REPLACE CLOCK SYSTEM WITH GPS REPLACE FIRE ALARM SYSTEM	\$1,102,911	\$818,953	\$818,952.24	100%
PAINTING	\$370,266	\$83,867	\$83,867.37	100%
MUSIC RISERS AND SHELLS	\$0	\$2,460	\$2,460.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$138,731	\$138,730.52	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$53,529	\$53,529.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$76,800	\$76,365.44	99%
AUDIO VISUAL EQUIPMENT	\$0	\$182,286	\$182,285.76	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$113,066	\$109,590.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$16,413.14	43%
GROWTH AND REPLACEMENT F&E	\$0	\$66,211	\$16,149.86	24%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$150,261	\$150,260.36	100%
TOTAL TRITT ELEMENTARY	\$1,473,177	\$1,725,819	\$1,650,258.58	96%

VARNER ES

ADA DOOR AT CLINIC	\$0	\$2,835	\$0.00	0%
SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
ADA RESTROOM DOOR	\$0	\$14,000	\$13,139.45	94%
MAINTENANCE RENOVATIONS INCLUDING: ADD PERMANENT STAGE IN CAFETERIA FLOORING TOILET PARTITIONS/DOORS/ACCESSORIES	\$575,408	\$446,697	\$107,269.04	24%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

ADD HAND DRYERS IN STUDENT RESTROOMS				
HVAC/FIRE ALARM/SPRINKLER/LIGHTING	\$3,495,021	\$1,864,395	\$1,864,393.74	100%
MUSIC RISERS AND SHELLS	\$0	\$6,150	\$6,150.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$23,828	\$23,827.47	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$45,882.00	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$78,000	\$77,558.65	99%
AUDIO VISUAL EQUIPMENT	\$0	\$203,044	\$203,043.08	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$153,508	\$148,957.00	97%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$28,655.18	75%
GROWTH AND REPLACEMENT F&E	\$0	\$24,537	\$24,536.18	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$148,549	\$148,548.25	100%
TOTAL VARNER ELEMENTARY	\$4,070,429	\$3,051,080	\$2,693,614.93	88%

VAUGHAN ES

SAFE LOCK AND KEY	\$0	\$1,655	\$1,654.89	100%
MAINTENANCE RENOVATIONS INCLUDING:	\$512,050	\$395,897	\$395,896.76	100%
REPAVE PARKING LOTS				
PLAYGROUND EQUIPMENT				
SEWER LIFT STATION UPGRADES				
FIRE SPRINKLER HEAD REPLACEMENT	\$76,440	\$39,668	\$39,668.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$109,201	\$109,200.07	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$76,470	\$61,176.00	80%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$63,600	\$63,240.13	99%
AUDIO VISUAL EQUIPMENT	\$0	\$191,536	\$191,535.91	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$162,366	\$152,774.60	94%
SURVEILLANCE CAMERAS	\$0	\$38,000	\$10,453.97	28%
GROWTH AND REPLACEMENT F&E	\$0	\$3,048	\$3,046.60	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$140,957	\$140,956.39	100%
PROVIDE OUTDOOR FURNITURE	\$25,000	\$25,000	\$0.00	0%
TOTAL VAUGHAN ELEMENTARY	\$613,490	\$1,247,398	\$1,169,603.32	94%

WALTON HS

ADA AUTOMATIC DOOR OPENERS	\$0	\$31,230	\$31,229.55	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
FIELD HOUSE FENCING	\$0	\$6,500	\$1,850.00	28%
MODIFICATIONS/RENOVATIONS INCLUDING:	\$3,456,045	\$3,577,344	\$2,392,116.17	67%
MODIFY SCIENCE LABS				
ADD PAVED ENTRANCE TO STADIUM/FENCING				
INSTALL IRRIGATION				
MOVE FIELD IRRIGATION TO DOMESTIC				
REPLACE BASKETBALL GOAL RETRACTORS				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE CLOCK SYSTEM WITH GPS				
LIGHTING RETROFIT				
PARKING LOT LIGHTING				
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,128	\$17,127.10	100%
CALCULATORS	\$0	\$5,250	\$5,250.00	100%
MUSIC RISERS AND SHELLS	\$0	\$3,150	\$3,150.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$501,389	\$481,922.82	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$336,983	\$335,801.10	100%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$192,414	\$192,294.60	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$39,658	\$39,657.14	100%
AUDIO VISUAL EQUIPMENT	\$0	\$364,705	\$364,704.58	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$289,228	\$284,671.00	98%
SURVEILLANCE CAMERAS	\$0	\$11,597	\$11,597.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$17,310	\$17,309.27	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$772,511.61	100%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$447,127	\$403,986.81	90%
TOTAL WALTON HIGH	\$3,456,045	\$6,616,773	\$5,356,426.95	81%

WHEELER HS

STADIUM FENCING	\$0	\$8,153	\$8,152.50	100%
SAFE LOCK AND KEY	\$0	\$1,248	\$1,248.20	100%
BROADCAST MEDIA LAB	\$0	\$13,000	\$11,529.12	89%
BUILDING MODIFICATIONS INCLUDING:	\$9,322,995	\$25,241,516	\$9,443,416.30	37%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

OFFICE/CLASSROOM RENOVATIONS				
CAFETERIA/KITCHEN RENOVATIONS				
ADD ENCLOSED CORRIDOR				
REPAVE PARKING LOTS				
INSTALL IRRIGATION AND METER				
REPLACE RETAINING WALL				
REPLACE EXTERIOR DOORS				
REPLACE CEILINGS				
FLOORING				
REPLACE HVAC				
REPLACE SHUT-OFF/FLUSH VALVES				
REPLACE WATER STORAGE TANK				
REPLACE CLOCK SYSTEM WITH GPS				
FIRE SPRINKLER HEAD REPLACEMENT	\$61,593	\$15,716	\$15,716.00	100%
REPLACE STADIUM PA SYSTEM	\$24,500	\$35,918	\$35,917.61	100%
BAND AND ORCHESTRA SOUND EQUIPMENT	\$0	\$17,248	\$17,247.20	100%
CHORAL SOUND EQUIPMENT	\$0	\$8,135	\$8,134.60	100%
CALCULATORS	\$0	\$3,938	\$3,937.50	100%
MUSIC RISERS AND SHELLS	\$0	\$12,570	\$12,570.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$837,493	\$800,726.44	96%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$127,039	\$126,311.10	99%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$175,200	\$174,266.66	99%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$44,343	\$44,342.66	100%
AUDIO VISUAL EQUIPMENT	\$0	\$295,059	\$295,058.60	100%
INTERACTIVE CLASSROOM DEVICES	\$0	\$207,725	\$203,174.00	98%
SURVEILLANCE CAMERAS	\$0	\$2,861	\$2,860.20	100%
GROWTH AND REPLACEMENT F&E	\$0	\$50,528	\$50,527.22	100%
PE/ATHLETIC FAC UPGR/ARTIFICIAL TURF	\$0	\$774,512	\$744,278.08	96%
TEXTBOOKS/INSTRUCTIONAL MATERIALS	\$0	\$386,373	\$297,188.33	77%
TOTAL WHEELER HIGH	\$9,409,088	\$28,258,575	\$12,296,602.32	44%
440 GLOVER STREET				
PROGRAM MANAGEMENT FEES/DEBT SERVICE	\$0	\$7,700,000	\$3,024,728.09	39%
WEB-BASED PROGRAM MANAGEMENT SOFTWARE	\$0	\$500,000	\$256,550.00	51%
SAFE LOCK AND KEY	\$0	\$6,634	\$6,633.80	100%
FLOORING	\$97,975	\$150,970	\$150,969.58	100%
FIRE SPRINKLER HEAD REPLACEMENT	\$8,070	\$489	\$488.80	100%
LIGHTING RETROFIT	\$212,660	\$163,857	\$772.17	0%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$1,433	\$1,432.10	100%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$45,882	\$38,235.00	83%
ACCESS CONTROL	\$0	\$10,350	\$9,825.00	95%
GROWTH AND REPLACEMENT F&E	\$0	\$44,157	\$43,984.57	100%
ACCOUNTING AND DOCUMENT MANAGEMENT SYS	\$0	\$3,600,000	\$9,845.81	0%
TOTAL 440 GLOVER STREET	\$318,705	\$12,223,772	\$3,543,464.92	29%
514 GLOVER STREET				
REPAVE GLOVER ST PARKING LOTS	\$183,750	\$141,594	\$32,781.41	23%
FLOORING	\$169,368	\$131,371	\$3,749.00	3%
LIGHTING RETROFIT & REPLACE HVAC UNITS	\$261,243	\$201,170	\$1,525.92	1%
CALCULATORS	\$0	\$4,500	\$4,500.00	100%
OBSOLETE WORKSTATION REPLACEMENT	\$0	\$2,020,000	\$1,392,370.23	69%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$146,849	\$117,170.01	80%
REPL OBSOLETE TEACHER COMPUTING DEVICES	\$0	\$220,000	\$219,392.82	100%
REPLACE/ENHANCE PHONE SYSTEM	\$0	\$213,283	\$213,282.24	100%
AUDIO VISUAL EQUIPMENT	\$0	\$737,100	\$737,100.00	100%
GROWTH AND REPLACEMENT F&E	\$0	\$14,394	\$14,393.89	100%
TOTAL 514 GLOVER STREET	\$614,361	\$3,830,261	\$2,736,265.52	71%
538 GLOVER STREET				
REPLACE FUEL STORAGE TANKS	\$98,000	\$277,844	\$277,843.60	100%
LIGHTING RETROFIT	\$70,253	\$53,819	\$1,780.00	3%
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$7,647	\$7,647.00	100%
DATA CENTER EQUIPMENT REFRESH	\$0	\$1,756	\$1,756.00	100%
ACCESS CONTROL	\$0	\$60,000	\$52,181.84	87%
TOTAL 538 GLOVER STREET	\$168,253	\$401,066	\$341,208.44	85%

SPLOST 3 (SPECIAL PURPOSE LOCAL OPTION SALES TAX) PROJECTS

From Inception through June 30, 2012

* Projects in blue were active projects during Fiscal Year 2012

590 COMMERCE PARK DRIVE				
PRINTER/COPIER/DUPLICATOR REPLACEMENT	\$0	\$22,941	\$22,941.00	100%
DATA CENTER EQUIPMENT REFRESH	\$0	\$1,756	\$1,756.00	100%
ACCESS CONTROL	\$0	\$17,909	\$14,887.00	83%
GROWTH AND REPLACEMENT F&E	\$0	\$496	\$495.72	100%
TOTAL 590 COMMERCE PARK DRIVE	\$0	\$43,102	\$40,079.72	93%
FUND TOTALS	\$797,656,675	\$631,088,927	\$382,630,421.47	61%



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COUNTYWIDE BUILDING FUND

The Countywide Building Fund is a multi-year capital outlay fund with start-up funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and construction related grants through the CCPS Education Foundation. Expenditures in the Countywide Building Fund include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
The Countywide Building Fund is a capital outlay fund with the majority of available funds received from the 1995 Bond Fund after all Bond project commitments were completed. Revenues also include interest income, state capital outlay funds, extraordinary income such as catastrophic insurance claims, and state grants for construction-type projects from the State Department of Community Affairs. Expenditures in the Countywide Building fund include leased portable classrooms, small construction projects of an emergency nature, or large capital needs resulting from catastrophic events.			
ACWORTH ELEMENTARY			
PROPERTY APPRAISAL	\$3,000	\$3,000.00	100%
TOTAL ACWORTH ELEMENTARY	\$3,000	\$3,000.00	100%
ACWORTH INTERMEDIATE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
SIDEWALK	\$9,912	\$9,912.00	100%
ADD WARNING TO SECURITY SYSTEM	\$130	\$129.83	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL ACWORTH INTERMEDIATE	\$10,491	\$10,490.25	100%
ADDISON ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
BUILD POND AND BOG (GRANT)	\$5,000	\$5,000.00	100%
TOTAL ADDISON ELEMENTARY	\$5,578	\$5,577.89	100%
ADULT EDUCATION CENTER			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
SAFETY & SECURITY OFFICER VEST	\$19,018	\$19,018.00	100%
SAFETY & SECURITY FCC RADIO REPAIR	\$20,000	\$9,300.00	47%
TOTAL ADULT EDUCATION CENTER	\$39,378	\$28,676.92	100%
ALLATOONA HS			
ADD WARNING TO SECURITY SYSTEM	\$155	\$155.52	100%
STADIUM SEATING	\$401,717	\$401,716.80	100%
ADA RAMP	\$2,000	\$2,000.00	100%
NEW HIGH SCHOOL/ALLATOONA STADIUM	\$349,855	\$349,854.18	100%
TOTAL ALLATOONA HS	\$753,727	\$753,726.50	100%
ARGYLE ELEMENTARY			
LANDSCAPING PROJECT (GRANT)	\$25,000	\$25,000.00	100%
REPLACE 8 LOCKSETS	\$603	\$602.95	100%
REPLACE CARPET IN COVERED PLAY AREA	\$6,279	\$6,279.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
EXTEND CURB IN PARKING LOT	\$1,468	\$1,468.00	100%
CARPET SIA & COPY ROOMS	\$1,490	\$1,490.00	100%
TOTAL ARGYLE ELEMENTARY	\$35,187	\$35,187.42	100%
AUSTELL INTERMEDIATE			
INTERIM HOUSING	\$5,596	\$5,595.27	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
CLARKDALE ES FLOOD LOSS	\$699	\$698.07	100%
AUSTELL INTERMEDIATE RETROFIT TO K-5	\$105,592	\$11,232.04	11%
TOTAL AUSTELL INTERMEDIATE	\$112,329	\$17,967.85	16%
AUSTELL PRIMARY			
FENCE FRONT OF OLD "CAMP" FACILITY	\$2,678	\$2,677.05	100%
INTERIM HOUSING	\$6,389	\$6,389.39	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PRIMARY RETROFIT TO K-5	\$417,185	\$48,210.74	12%
PROPERTY APPRAISAL	\$3,000	\$3,000.00	100%
TOTAL AUSTELL PRIMARY	\$429,598	\$60,623.65	14%
AWTREY MIDDLE			
POWER HOOKUPS	\$5,374	\$5,373.62	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,226	\$1,225.67	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
ADD ELECTRICAL PANEL IN CAFETERIA	\$11,613	\$11,612.32	100%
TOTAL AWTREY MIDDLE	\$27,293	\$27,291.51	100%
BAKER ELEMENTARY			
ADD SIDEWALK TO PORTABLE FOR WHEELCHAIR	\$900	\$900.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REWORK DRIVEWAY	\$65,465	\$65,464.23	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADD SIDEWALK TO CONNECT WITH FRONT OF BUILDING	\$12,425	\$12,425.40	100%
INSTALL 12 DOOR LOCKS	\$3,444	\$3,443.22	100%
LANDSCAPING ON BAKER ROAD	\$5,000	\$5,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,251	\$1,251.33	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD FENCE SEPARATING SCHOOL FROM SUBDIVISION	\$10,900	\$10,900.00	100%
TOTAL BAKER ELEMENTARY	\$106,462	\$106,461.07	100%
BAKER RD BUS SHOP			
BUS SHOP AWNINGS	\$5,045	\$5,045.00	100%
TOTAL BAKER RD BUS SHOP	\$5,045	\$5,045.00	100%
BARBER MS			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL BARBER MS	\$347	\$346.48	100%
BARNES ED CENTER			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
TOTAL BARNES ED CENTER	\$360	\$358.92	100%
BELLS FERRY ELEMENTARY			
ELECTRICAL FACILITY ASSESSMENT TECHNOLOGY UPGRADES	\$3,095	\$3,095.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PERSONNEL NEEDS	\$21,852	\$21,852.50	100%
FENCE AROUND PLAYGROUND (GRANT)	\$9,677	\$9,677.00	100%
ADD ELECTRICAL CIRCUIT FOR INCLINE WHEELCHAIR LIFT	\$1,950	\$1,950.00	100%
TOTAL BELLS FERRY ELEMENTARY	\$37,152	\$37,152.39	100%
BELMONT HILLS ELEMENTARY			
ADD ELECTRICAL OUTLET FOR WASHER & DRYER	\$806	\$805.03	100%
DRAINAGE WORK AT SATELLITE/PLAYGROUND AREA	\$13,235	\$13,235.00	100%
REPLACE CARPET IN ADMIN AREA	\$1,780	\$1,780.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PERSONNEL NEEDS	\$609	\$608.53	100%
NETWORK COOLING ENCLOSURE WIRING	\$400	\$400.20	100%
NEW CARPET IN GYM	\$6,530	\$6,530.00	100%
TOTAL BELMONT HILLS ELEMENTARY	\$23,707	\$23,706.23	100%
BIG SHANTY ELEMENTARY			
INSTALL WATER HEATER IN MID/SID	\$785	\$785.00	100%
PLAYGROUND EQUIPMENT GRADES 3-5	\$42,850	\$42,850.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PERSONNEL NEEDS	\$2,019	\$2,018.57	100%
MOVE RECEPTION COUNTER 4' FORWARD	\$930	\$929.29	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,006	\$1,005.67	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BIG SHANTY ELEMENTARY	\$54,667	\$54,665.42	100%
BIRNEY ELEMENTARY			
REPLACE CARPET IN I.H. CLASSROOM	\$1,770	\$1,770.00	100%
REPLACE VCT & BASE IN KITCHEN MANAGER'S OFFICE	\$262	\$262.00	100%
REPLACE CARPET IN GYM	\$6,140	\$6,140.00	100%
LOCKBOX AND KEYS	\$230	\$230.24	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
SCHOOL MARQUEE	\$8,160	\$8,159.62	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL VISUAL FIRE ALARMS IN BATHROOMS	\$3,794	\$3,793.13	100%
NETWORK COOLING CLOSET WIRING	\$1,046	\$1,046.14	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
CLASSROOM ADDITION/RENOVATION	\$16,182	\$16,182.00	100%
TOTAL BIRNEY ELEMENTARY	\$44,430	\$44,429.60	100%
BLACKWELL ELEMENTARY			
REPAIR CANOPY COLUMN	\$600	\$600.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REFLOOR GYM	\$20,847	\$20,846.58	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REPLACEMENT ELEM SCHOOL CONSTRUCTION/MEDIA EQUIP	\$29,110	\$29,109.12	100%
OUTDOOR CLASSROOM (GRANT)	\$349	\$348.86	100%
NETWORK COOLING ENCLOSURE WIRING	\$537	\$536.70	100%
TOTAL BLACKWELL ELEMENTARY	\$52,095	\$52,093.15	100%
BROWN ELEMENTARY			
PURCHASE 2 COPIERS/COMPLETE PLAYGROUND (GRANT)	\$5,000	\$5,000.00	100%
RESURFACE PLAYScape	\$19,238	\$19,238.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$129.47	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,036	\$1,035.98	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BROWN ELEMENTARY	\$31,976	\$31,976.45	100%
BRUMBY ELEMENTARY			
RESURFACE PLAYScape	\$20,058	\$20,058.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
LOCKS	\$4,202	\$4,201.84	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
CARPET COVERED PLAY AREA	\$6,930	\$6,930.00	100%
COVERED WALKWAYS & LANDSCAPE (GRANT)	\$10,000	\$10,000.00	100%
ADD NAME TO FRONT OF SCHOOL	\$1,377	\$1,377.00	100%
TOTAL BRUMBY ELEMENTARY	\$43,217	\$43,217.73	100%
BRYANT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$236	\$236.25	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL BRYANT ELEMENTARY	\$7,311	\$7,312.14	100%
BULLARD ELEMENTARY			
ADD FILM TO WINDOWS	\$9,355	\$9,354.21	100%
HARDWOOD MULCH	\$5,280	\$5,280.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL BULLARD ELEMENTARY	\$14,981	\$14,980.68	100%
CAMPBELL HIGH			
SCRAPE & PAINT AREAS IN GYM	\$16,778	\$16,778.00	100%
REPLACE WATER DAMAGED GYM FLOOR	\$65,020	\$65,020.00	100%
INSTALL GUARDS OVER SPRINKLER HEADS IN GYM	\$4,100	\$4,100.00	100%
PAINT INSIDE AREAS	\$678	\$677.35	100%
SECURITY SYSTEM (GRANT)	\$20,000	\$20,000.00	100%
POWER HOOKUP	\$942	\$941.85	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
REPAIR TENNIS COURTS	\$58,746	\$58,746.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
INSTALL VCT IN THE ART ROOM	\$2,301	\$2,301.00	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE THEATER ROOF	\$115,039	\$115,039.56	100%
REPAIR PEELING PAINT IN CORRIDORS	\$29,900	\$29,900.00	100%
PROVIDE SIGN IN FRONT OF SCHOOL	\$540	\$540.00	100%
INSTALL 6' SECURITY FENCE	\$6,975	\$6,975.00	100%
INSTALL FENCE WITH GATES AT SOFTBALL FIELD	\$995	\$995.00	100%
INSTALL 8' FENCE WITH DOUBLE GATE TO BAND TRAILER	\$2,845	\$2,845.00	100%
BUILD ATHLETIC FACILITY & STORAGE RESTROOMS (GRANT)	\$45,000	\$45,000.00	100%
CLASSROOM FLOORING	\$17,334	\$17,334.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$656	\$655.82	100%
INSTALL 2 CIRCUITS, CONDUITS & WIRE	\$984	\$984.00	100%
SPRINKLER SYSTEM (GRANT)	\$3,000	\$3,000.00	100%
TOTAL CAMPBELL HIGH	\$392,411	\$392,409.50	100%
CAMPBELL MIDDLE			
REPLACE CARPET IN PE CLASSROOM	\$5,418	\$5,418.00	100%
PROVIDE NEW POWER TO EXISTING FIELD LIGHTS	\$13,532	\$13,531.60	100%
POWER HOOKUP	\$915	\$914.73	100%
REPAIR CONCESSION	\$5,387	\$5,387.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$338	\$338.00	100%
ADDITION OF HANDICAP RESTROOM	\$8,638	\$8,637.65	100%
CONSTRUCTION OF ROPE COURSE	\$7,209	\$7,209.00	100%
REPLACE OLD LOCKERS W/ NEW DOUBLE STACKED LOCKERS	\$20,438	\$20,437.75	100%
RESTROOM PIPE COVER	\$700	\$700.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$242	\$242.15	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
INSTALL LOCKERS IN ORCHESTRA ROOM	\$17,094	\$17,094.00	100%
INSTALL SINK IN SCIENCE ROOM	\$950	\$950.00	100%
ADD ELECTRICAL PANEL IN MEDIA CENTER	\$5,564	\$5,563.34	100%
PURCHASE LARGE FREEZER FOR KITCHEN	\$1,205	\$1,205.00	100%
REPLACE FLOORING - OLD GYM	\$12,167	\$12,166.40	100%
ADDITION PROJECT - TEMPORARY ADMIN OFFICES; STAGE CURTAINS	\$14,325	\$14,324.25	100%
TOTAL CAMPBELL MIDDLE	\$122,680	\$122,676.35	100%
CENTRAL ALTERNATIVE SCHOOL			
PROPERTY APPRAISALS / IMPACT STUDY	\$2,500	\$2,500.00	100%
TOTAL CENTRAL ALTERNATIVE	\$2,500	\$2,500.00	100%
CHALKER ELEMENTARY			
ADD FENCE & GATE AROUND NATURE WALK	\$1,325	\$1,325.00	100%
PURCHASE LAND EASEMENT	\$42,600	\$42,600.00	100%
RECOVER/REPLACE RUBBERIZED PLAYGROUND SURFACE	\$21,497	\$21,496.95	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$342	\$341.49	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL CHALKER ELEMENTARY	\$72,840	\$72,839.33	100%
CHEATHAM HILL ELEMENTARY			
RELOCATE FENCE ON PROPERTY LINE	\$8,890	\$8,890.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$173	\$172.31	100%
TOTAL CHEATHAM HILL ELEMENTARY	\$9,640	\$9,639.20	100%
CLARKDALE ELEMENTARY			
INSTALL WATER FOUNTAIN IN GYM	\$1,875	\$1,875.00	100%
LANDSCAPE	\$1,050	\$1,050.00	100%
ADD CURB, FLUME, AND ACCESS AREAS TO TRAILERS	\$6,308	\$6,308.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
FLOOD LOSS	\$783,962	\$594,462.17	76%
NETWORK COOLING ENCLOSURE WIRING	\$170	\$169.50	100%
TOTAL CLARKDALE ELEMENTARY	\$793,941	\$604,441.56	76%
CLARKDALE REPLACEMENT ES			
REPLACEMENT ELEMENTARY SCHOOL	\$10,296,166	\$6,491,700.11	63%
TOTAL CLARKDALE REPLACEMENT ELEMENTARY	\$10,296,166	\$6,491,700.11	63%
CLAY ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
PERSONNEL NEEDS	\$533	\$532.95	100%
TOTAL CLAY ELEMENTARY	\$1,183	\$1,183.84	100%
COMPTON ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CLARKDALE ES FLOOD LOSS	\$35,339	\$35,338.07	100%
INSTALL PAVING & SIDEWALK	\$6,200	\$6,200.00	100%
INSTALL ELECTRICAL LINE TO FRONT SIGN	\$2,139	\$2,138.20	100%
INSTALL EXTERIOR LIGHTING ON ANNEX BLDG	\$3,850	\$3,850.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$496	\$495.69	100%
HVAC	\$2,422	\$2,421.14	100%
TOTAL COMPTON ELEMENTARY	\$51,022	\$51,019.99	100%
COOPER MIDDLE			
LOCKS ON CABINETS	\$423	\$422.50	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$436	\$436.00	100%
TOTAL COOPER MIDDLE	\$1,219	\$1,217.40	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
DANIELL MIDDLE			
3 ADA HANDICAP RAMPS	\$6,024	\$6,024.00	100%
ELECTRICAL FACILITY ASSESSMENT	\$2,670	\$2,670.00	100%
REPLACE HVAC 5-TON WITH 3-TON UNIT	\$172,859	\$172,858.75	100%
SIGNAGE	\$2,206	\$2,205.80	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
GRAVEL BUS PARKING AREA	\$27,721	\$27,721.00	100%
HALLWAY LIGHTING (GRANT)	\$10,000	\$10,000.00	100%
STRIPE & NUMBER SPACES FOR BUSES	\$1,472	\$1,472.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,030	\$1,030.17	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
ADD WALL TO DIVIDE ROOM	\$1,290	\$1,290.00	100%
MODIFY COUNTER IN MAIN OFFICE	\$6,463	\$6,463.00	100%
TOTAL DANIELL MIDDLE	\$240,741	\$240,740.62	100%
DAVIS ELEMENTARY			
PROVIDE H/C WALKWAY FROM PARKING LOT	\$13,967	\$13,967.00	100%
PROVIDE ADDITIONAL SECURITY/EXTERIOR DOORS	\$37,445	\$37,445.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
INSTALL CLINIC DOORS	\$2,285	\$2,285.00	100%
PERSONNEL NEEDS	\$705	\$704.92	100%
NETWORK COOLING ENCLOSURE WIRING	\$200	\$199.49	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL DAVIS ELEMENTARY	\$61,460	\$61,459.30	100%
DICKERSON MIDDLE			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ROPES COURSE	\$12,352	\$12,351.10	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
RETAINING WALL	\$4,500	\$4,499.24	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
LANDSCAPING	\$10,858	\$10,857.50	100%
REPLACE DIMMER SYSTEM IN THEATER	\$7,984	\$7,984.00	100%
TOTAL DICKERSON MIDDLE	\$36,270	\$36,268.74	100%
DODGEN MIDDLE			
CHANGE ENTRANCE SIGN	\$1,729	\$1,729.00	100%
ADD WALL IN OFFICE TO PROVIDE SPACE	\$1,192	\$1,191.38	100%
REPLACE HVAC / REPLACE CARPET & VCT	\$35,558	\$35,558.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
IRRIGATION METER	\$1,800	\$1,800.00	100%
PERSONNEL NEEDS	\$709	\$708.29	100%
PROVIDE SPRINKLER HEAD IN JANITORS CLOSET	\$988	\$987.40	100%
TOTAL DODGEN MIDDLE	\$42,552	\$42,550.97	100%
DOWELL ELEMENTARY			
DRAINAGE CORRECTION	\$2,480	\$2,480.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL FIRE ALARMS	\$4,500	\$4,499.78	100%
NETWORK COOLING ENCLOSURE WIRING	\$289	\$289.10	100%
REFLOORING	\$392	\$392.00	100%
TOTAL DOWELL ELEMENTARY	\$8,238	\$8,237.77	100%
DUE WEST ELEMENTARY			
REPLACE CARPET DAMAGED BY WATER	\$2,862	\$2,862.00	100%
REPIPE AREAS IN KITCHEN, CLINIC & CUSTODIAL CLOSET	\$4,660	\$4,659.85	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
TEACHERS DINING ROOM	\$4,913	\$4,912.50	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$371	\$370.64	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL DUE WEST ELEMENTARY	\$19,881	\$19,880.88	100%
DURHAM MIDDLE			
REMOVE DEBRIS FROM PLAYFIELD	\$495	\$495.00	100%
CORRECT DRAINAGE PROBLEM	\$17,066	\$17,066.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
NETWORK COOLING CLOSET WIRING	\$65	\$65.00	100%
RELOCATE/ADD LETTERS ON SIGNS	\$4,241	\$4,241.00	100%
TOTAL DURHAM MIDDLE	\$22,226	\$22,225.90	100%
EAST COBB MIDDLE			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
HVAC IN CAFETERIA	\$7,072	\$7,071.44	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
RESTROOM PORTABLE	\$21,739	\$21,738.30	100%
REMOVE DISHWASHER, TABLES, RACKS & RELOCATE	\$1,488	\$1,487.87	100%
CONSTRUCTION OF ROPE COURSE	\$7,209	\$7,209.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$3,814	\$3,814.44	100%
TOTAL EAST COBB MIDDLE	\$41,898	\$41,897.95	100%
EAST SIDE ELEMENTARY			
REPAINT CEILING IN BATHROOM	\$1,387	\$1,387.00	100%
REPLACE HVAC UNITS IN RIGHT WING	\$62,590	\$62,590.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
PLAYGROUND EQUIPMENT	\$35,850	\$35,850.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL HVAC IN ASST PRINCIPAL'S OFFICE	\$13,331	\$13,331.00	100%
ADD EXHAUST FAN IN CLINIC BATHROOM	\$1,445	\$1,445.00	100%
TOTAL EAST SIDE ELEMENTARY	\$115,179	\$115,179.89	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
<i>* Projects in blue were active projects during Fiscal Year 2012</i>			
EASTVALLEY ELEMENTARY			
REWORK PLAYFIELD LANDSCAPE & INSTALL SOD	\$16,600	\$16,600.00	100%
INSTALL INSULATION IN WALL BETWEEN CLASSROOMS	\$338	\$338.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$968	\$968.22	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD WALL TO DIVIDE ROOM	\$2,140	\$2,140.00	100%
REPLACE 22 DOORS IN BUILDING	\$6,737	\$6,736.40	100%
ADDITION PROJECT - DOORS & WINDOWS	\$9,000	\$9,000.00	100%
TOTAL EASTVALLEY ELEMENTARY	\$42,953	\$42,953.51	100%
FAIR OAKS ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.47	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PROVIDE WIRING FOR THREE CLASSROOMS	\$570	\$570.00	100%
ADD WALLS	\$13,050	\$13,050.00	100%
ADDITION PROJECT - REPLACE VCT / RETILE RESTROOMS	\$127,339	\$127,339.00	100%
ADD WALL AT END OF RAMP TO AUDIOLOGY	\$800	\$800.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,848	\$1,848.35	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL FAIR OAKS ELEMENTARY	\$150,682	\$150,683.24	100%
FITZHUGH LEE TLC			
FENCE AROUND PLAYGROUND	\$2,325	\$2,325.00	100%
REPLACE EXISTING GLASS WITH PLEXIGLASS IN DOORS	\$9,985	\$9,985.00	100%
INSTALL EMERGENCY LIGHTS	\$1,600	\$1,600.00	100%
FACILITY IMPACT STUDY	\$2,500	\$2,500.00	100%
TOTAL FITZHUGH LEE TLC	\$16,410	\$16,410.00	100%
FLOYD MIDDLE			
ADD WALL TO DIVIDE CLASSROOM	\$6,156	\$6,155.75	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
BRICK SCHOOL SIGN AT ENTRANCE	\$8,450	\$8,450.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$207	\$206.97	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
GRADING/LANDSCAPE TRAILER LOCATION	\$8,180	\$8,179.84	100%
TOTAL FLOYD MIDDLE	\$31,998	\$31,998.46	100%
FORD ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL FORD ELEMENTARY	\$577	\$576.90	100%
FREY ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$338	\$337.55	100%
ADDITIONAL DATA CABLING	\$8,082	\$8,081.88	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
DEMOLITION OF HOUSE DECLARED UNSAFE	\$24,500	\$24,500.00	100%
ASBESTOS TESTING ON ABANDONED HOUSE	\$1,760	\$1,760.00	100%
RAISE/MODIFY SIGN AT ENTRANCE	\$3,950	\$3,950.00	100%
TOTAL FREY ELEMENTARY	\$45,706	\$45,705.33	100%
GARRETT MIDDLE			
DISCONNECT & REWIRE EXTERIOR LIGHTS	\$760	\$759.14	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$291	\$291.29	100%
TOTAL GARRETT MIDDLE	\$1,628	\$1,627.33	100%
GARRISON MILL ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
LAND APPRAISAL	\$2,400	\$2,400.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE FLOOR COVERING IN CORRIDORS	\$142,868	\$142,868.00	100%
TOTAL GARRISON MILL ELEMENTARY	\$145,844	\$145,844.90	100%
GREEN ACRES ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
ADDITIONAL DATA DROPS	\$4,564	\$4,564.00	100%
TOTAL GREEN ACRES ELEMENTARY	\$4,923	\$4,922.90	100%
GRIFFIN MIDDLE			
REFINISH GYM FLOOR	\$10,300	\$10,300.00	100%
INSTALL A FIRE HYDRANT TO REAR SECTION OF SCHOOL	\$9,812	\$9,812.00	100%
ADDITION OF ADMIN/CAFETERIA/CLASSROOMS	\$24,873	\$24,873.00	100%
POWER HOOKUPS	\$407	\$406.87	100%
REPAIR ASPHALT	\$800	\$800.00	100%
ROPES COURSE	\$12,352	\$12,351.10	100%
LANDSCAPE FRONT ENTRANCE	\$25,000	\$25,000.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
INSTALL DOORS IN ALL RESTROOMS	\$21,809	\$21,809.00	100%
TOTAL GRIFFIN MIDDLE	\$105,773	\$105,772.45	100%
HARMONY LELAND ELEMENTARY			
LAND ACQUISITIONS	\$76,884	\$76,883.50	100%
ADD WALKWAY & SOD TO BACK OF BUILDING	\$12,385	\$12,385.00	100%
INSTALL 2 WATER SPIGOTS AT ADDITION	\$4,283	\$4,283.00	100%
ADD STONE TO SUPPRESS MUD AT TRAILERS	\$1,491	\$1,491.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$288	\$287.76	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD FENCE TO ENCLOSE ROAD PROPERTY LINE	\$10,410	\$10,410.00	100%
TOTAL HARMONY LELAND ELEMENTARY	\$112,816	\$112,816.16	100%
HARRISON HIGH			
CONSTRUCT STORAGE FACILITY, BATTING CAGE, DUGOUTS	\$14,500	\$14,500.00	100%
INSTALL DEDICATED CIRCUIT FOR OVEN/RANGE	\$2,029	\$2,028.36	100%
FURNISH & INSTALL CLASSROOM SIGNS	\$792	\$792.00	100%
SUB-SURFACE TESTING AT TENNIS COURTS	\$712	\$712.00	100%
POWER HOOKUP	\$1,359	\$1,359.18	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REPLACE CARPET IN BAND ROOM	\$10,005	\$10,004.85	100%
AED BATTERIES AND PADS	\$296	\$296.00	100%
FIRE DAMAGE REPLACEMENT	\$7,963	\$7,962.93	100%
INSTALL DEEP WELL SINK IN GREENHOUSE	\$5,735	\$5,735.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$281	\$280.51	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL HARRISON HIGH	\$52,461	\$52,458.75	100%
HAVEN AT FITZHUGH LEE			
REMOVE SIGN AT HAWTHORNE & INSTALL AT SITE	\$5,400	\$5,400.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
LAND SURVEY	\$5,750	\$5,750.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
APPRAISAL	\$1,800	\$1,800.00	100%
TOTAL HAVEN AT FITZHUGH LEE	\$13,527	\$13,526.92	100%
HAVEN AT HAWTHORNE			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PAINT & CHANGE NAME OF SIGN IN FRONT OF BUILDING	\$5,136	\$5,136.00	100%
INSTALL DIGITAL VIDEO SURVEILLANCE SYSTEM	\$28,275	\$28,274.04	100%
BUILD COUNTER IN LOBBY	\$5,000	\$5,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$199	\$198.98	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL HAVEN AT HAWTHORNE	\$45,456	\$45,454.52	100%
HAYES ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REGRADE SWALE TO PROVIDE PROPER DRAINAGE	\$5,700	\$5,700.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$130	\$129.43	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
REPAIR CANOPY	\$500	\$500.00	100%
ENTRY DRIVE MODIFICATION	\$5,000	\$5,000.00	100%
TOTAL HAYES ELEMENTARY	\$18,406	\$18,405.33	100%
HIGHTOWER TRAIL MIDDLE			
INSTALL NETWORK RACK/ ADD ELECTRICAL OUTLET	\$2,460	\$2,459.40	100%
TILE FLOOR	\$4,442	\$4,442.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
CLASSROOM MODIFICATION	\$214	\$213.02	100%
REPIPE CONDENSATE DRAINS	\$1,625	\$1,625.00	100%
REPLACE HVAC CEILING GRILLS	\$6,887	\$6,886.64	100%
REPLACE HVAC GRILLS IN 8TH GRADE POD	\$8,420	\$8,420.00	100%
REPAIR/RELOCATE SPRINKLER HEAD	\$813	\$812.50	100%
TOTAL HIGHTOWER TRAIL MIDDLE	\$25,315	\$25,312.46	100%
HILLGROVE HIGH			
FOOTBALL STADIUM GRANDSTANDS	\$350,000	\$350,000.00	100%
WETLANDS MITIGATION	\$15,000	\$9,000.00	60%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$507	\$507.00	100%
DRAINAGE	\$1,000	\$1,000.00	100%
CHANGE LOCKSETS	\$4,219	\$4,218.75	100%
REFINISH GYM FLOOR	\$3,000	\$3,000.00	100%
TOTAL HILLGROVE HIGH	\$373,855	\$367,854.25	98%
HOLLYDALE ELEMENTARY			
INSTALL 4 DOOR LOCKS	\$801	\$800.68	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$576	\$575.89	100%
TOTAL HOLLYDALE ELEMENTARY	\$1,954	\$1,953.47	100%
KEHELEY ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
INSTALL SINK IN ROOM 333 FOR SPECIAL ED	\$5,845	\$5,845.00	100%
INSTALL DOOR IN WALL TO ACCESS CLINIC	\$1,320	\$1,320.00	100%
INSTALL VISION PANEL & DOOR LOCK	\$550	\$550.00	100%
TOTAL KEHELEY ELEMENTARY	\$8,293	\$8,291.90	100%
KELL HIGH			
LOCKERS FOR FIELDHOUSE (GRANT)	\$10,000	\$9,999.99	100%
POWER HOOKUP	\$444	\$444.43	100%
CORRECT DRAINAGE AT TRACK	\$7,400	\$7,400.00	100%
INSTALL MULCH TO PREVENT EROSION AT BASEBALL FIELD	\$1,950	\$1,950.00	100%
SECURITY GATES	\$14,500	\$14,500.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$461	\$461.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
TOTAL KELL HIGH	\$34,884	\$34,883.92	100%
KEMP ELEMENTARY			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
RETAINING WALL	\$9,068	\$9,067.34	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL KEMP ELEMENTARY	\$9,415	\$9,413.82	100%
KENNESAW ELEMENTARY			
PROVIDE GRAVEL FOR MAINTENANCE PARKING	\$3,323	\$3,322.41	100%
K-2 PLAYGROUND EQUIPMENT	\$42,850	\$42,850.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$780	\$780.74	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL KENNESAW ELEMENTARY	\$54,029	\$54,029.05	100%
KENNESAW MOUNTAIN HIGH			
RENOVATION & CONSTRUCTION OF ATHLETIC FIELD (GRANT)	\$35,000	\$35,000.00	100%
DRAIN MODIFICATIONS AT TRACK	\$17,860	\$17,860.00	100%
LOCKBOX AND KEYS	\$691	\$691.25	100%
FIRE PROOF ROOF	\$15,250	\$15,250.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
TOTAL KENNESAW MOUNTAIN HIGH	\$68,930	\$68,929.75	100%
KENNESAW WAREHOUSE			
SHELVEING	\$8,239	\$8,239.00	100%
FUELING STATION	\$123,793	\$123,793.00	100%
TOTAL KENNESAW WAREHOUSE	\$132,032	\$132,032.00	100%
KINCAID ELEMENTARY			
OUTDOOR SAFETY LIGHTS (GRANT)	\$5,000	\$5,000.00	100%
PE BUILDING SAFETY LIGHTS (GRANT)	\$5,000	\$5,000.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
DEMOLISH HOUSE ON PROPERTY / SAFETY OF STUDENTS	\$15,582	\$15,581.30	100%
REPLACE GYM FLOOR	\$13,234	\$13,233.60	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
REFLOORING	\$18,081	\$18,081.00	100%
PERSONNEL NEEDS	\$428	\$427.88	100%
NETWORK COOLING ENCLOSURE WIRING	\$390	\$389.99	100%
CONNECT SIDEWALK PARKING LOT	\$1,640	\$1,640.00	100%
REPLACE FLOOR COVERING	\$9,000	\$9,000.00	100%
PAVING - PARKING	\$4,930	\$4,930.00	100%
TOTAL KINCAID ELEMENTARY	\$73,738	\$73,737.67	100%
KING SPRINGS ELEMENTARY			
RESURFACE PLAYGROUND	\$3,000	\$3,000.00	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
HANDRAILS	\$6,862	\$6,861.50	100%
ELECTRICAL	\$1,345	\$1,344.58	100%
PERSONNEL NEEDS	\$32,514	\$32,514.42	100%
SIDEWALK DRAIN AT REAR OF BUILDING/GYM	\$1,500	\$1,500.00	100%
ADD DIRT & GRASS TO STOP EROSION	\$6,360	\$6,360.00	100%
ADA CURB CUT/WALKWAYS	\$8,683	\$8,683.00	100%
TOTAL KING SPRINGS ELEMENTARY	\$60,482	\$60,481.50	100%
LABELLE ELEMENTARY			
RESURFACE PLAYScape	\$17,976	\$17,976.00	100%
REPLACE 5 A/C UNITS	\$20,000	\$19,999.68	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADDITION/RENOVATION PROJECT - KITCHEN EXHAUST HOOD & HVAC	\$65,000	\$65,000.00	100%
TOTAL LABELLE ELEMENTARY	\$103,553	\$103,552.58	100%
LASSITER HIGH			
REWORK SPRINKLERS	\$1,487	\$1,487.00	100%
INSTALL 2 WINDOWS & INSULATION	\$12,800	\$12,800.00	100%
PAINT FLOOD DAMAGED AREAS IN BAND	\$7,635	\$7,635.00	100%
REPLACE TILE & CARPET DAMAGED	\$11,949	\$11,949.00	100%
CONSTRUCT DUGOUTS, SCORER'S BOOTH (GRANT)	\$15,000	\$15,000.00	100%
REPLACE GYM FLOOR DAMAGED BY FLOOD	\$59,400	\$59,400.00	100%
ADD 2 DOORS & FRAMES IN BAND ROOM	\$2,440	\$2,440.00	100%
REVIEW ENGINEERING OF EXISTING DRAINAGE	\$10,043	\$10,042.79	100%
INSTALL DRAINAGE TO CORRECT EROSION	\$5,710	\$5,710.00	100%
UPGRADE ATHLETIC FIELDS (GRANT)	\$15,000	\$15,000.00	100%
ADDITIONAL PAVING AT SOFTBALL/BASEBALL FIELD	\$8,660	\$8,660.00	100%
INSTALL CEILING TILE	\$9,420	\$9,420.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
INSTALL SPRINKLER	\$585	\$585.00	100%
REPAIR PRACTICE FIELD & IRRIGATION SYSTEM	\$18,014	\$18,013.20	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$148	\$148.00	100%
STADIUM RESTROOM RENOVATIONS	\$41,064	\$41,063.54	100%
FRONT DOOR MODIFICATION FOR H/C ACCESS	\$4,000	\$4,000.00	100%
PAINTING, WINDOW BLINDS, SIDEWALK CLEANING	\$24,537	\$24,536.75	100%
NETWORK COOLING ENCLOSURE WIRING	\$507	\$507.36	100%
ADD DIVIDER IN CLASSROOM TO MAKE 2 CLASSROOMS	\$15,324	\$15,323.17	100%
IMPROVE GIRLS FAST PITCH SOFTBALL FACILITIES (GRANT)	\$20,000	\$20,000.00	100%
FINE ARTS ADDITION (NEW BAND ROOM)	\$23,066	\$23,066.00	100%
TOTAL LASSITER HIGH	\$307,149	\$307,145.73	100%
LEWIS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
CARPET CLASSROOM	\$1,760	\$1,760.00	100%
RE-SURFACE PLAYGROUND	\$19,640	\$19,640.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CLASSROOM ADDITION	\$74,992	\$74,992.00	100%
TOTAL LEWIS ELEMENTARY	\$96,969	\$96,968.90	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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LINDLEY (OLD)/BARNES ED CENTER			
FACILITY IMPACT STUDY	\$3,000	\$3,000.00	100%
ADD 3 QUAD OUTLETS IN MEDIA CENTER	\$793	\$792.64	100%
TOTAL LINDLEY (OLD)/BARNES ED CENTER	\$3,793	\$3,792.64	100%
LINDLEY 6TH GRADE ACADEMY			
LIGHTING UPGRADES	\$3,247	\$3,246.79	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL LINDLEY 6TH GRADE ACADEMY	\$3,465	\$3,464.79	100%
LINDLEY MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
MODIFY PRINCIPAL/CONFERENCE ROOM	\$3,802	\$3,801.25	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
RE-KEY LOCKSETS	\$6,969	\$6,968.03	100%
TOTAL LINDLEY MIDDLE	\$11,349	\$11,346.18	100%
LOST MOUNTAIN MIDDLE			
POWER HOOKUP	\$957	\$956.56	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$366	\$366.00	100%
ADD SIDEWALK & CURB CUT FOR ADA	\$2,500	\$2,500.00	100%
INSTALL DOOR AT MEDIA CENTER FOR ADA	\$4,000	\$4,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$366	\$365.76	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
SOUNDPROOF WALL BETWEEN KITCHEN & CLASSROOM	\$700	\$700.00	100%
REPLACE FIRE ALARM SYSTEM	\$20,676	\$20,675.54	100%
REFLOORING	\$252,359	\$252,359.00	100%
TOTAL LOST MOUNTAIN MIDDLE	\$290,713	\$290,710.76	100%
LOVINGGOOD MIDDLE			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
CHANGE LOCKSETS	\$1,188	\$1,187.56	100%
ADD DOOR IN ADMINISTRATION	\$2,640	\$2,640.00	100%
TOTAL LOVINGGOOD MIDDLE	\$3,957	\$3,956.04	100%
MABLETON ELEMENTARY			
ADD ELECTRICAL OUTLET	\$352	\$351.10	100%
REPLACE 2 SETS OF DOUBLE DOORS	\$3,161	\$3,160.72	100%
ADD FENCE AROUND AIR CONDITIONER	\$462	\$462.00	100%
REPAIR LEAK IN BUILDING "A"	\$248	\$247.79	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ASBESTOS ABATEMENT & REMOVAL	\$23,179	\$23,178.10	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
SECURITY GATE INSTALLED	\$5,440	\$5,440.00	100%
INSTALL HOT WATER SYSTEM	\$1,335	\$1,335.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$226	\$226.13	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL MABLETON ELEMENTARY	\$41,478	\$41,476.74	100%
MABRY MIDDLE			
INSTALL DOOR UNIT AT CLINIC	\$1,375	\$1,375.00	100%
REPLACE CLINIC DOOR	\$757	\$757.00	100%
POWER HOOKUP	\$416	\$415.62	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ROPES COURSE	\$14,895	\$14,894.34	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REMOVE WALL IN HOME EC CLASS	\$2,448	\$2,447.48	100%
UNDERGROUND STORAGE TANKS	\$95	\$95.00	100%
REPAIR EXISTING WATER CLOSET	\$190	\$190.00	100%
TOTAL MABRY MIDDLE	\$20,827	\$20,825.34	100%
MAINTENANCE FACILITY ARGO ROAD			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.51	100%
TOTAL MAINTENANCE FACILITY ARGO ROAD	\$129	\$128.51	100%
MARS HILL RD BUS SHOP			
BUS SHOP AWNINGS	\$4,045	\$4,045.00	100%
TOTAL MARS HILL RD BUS SHOP	\$4,045	\$4,045.00	100%
MARTHA MOORE EDUCATION CENTER			
RENOVATE, PURCHASE F&E, AND MOVE STAFF	\$36,413	\$36,412.96	100%
PROVIDE GRAVEL FOR ADDITIONAL PARKING	\$10,370	\$10,370.00	100%
LOCKBOX AND KEYS	\$230	\$230.16	100%
REPLACE CHILLER	\$21,552	\$21,551.67	100%
FACILITY IMPACT STUDY	\$3,000	\$3,000.00	100%
TOTAL MARTHA MOORE ED CENTER	\$71,565	\$71,564.79	100%
MCCALL PRIMARY			
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
TOTAL MCCALL PRIMARY	\$128	\$128.48	100%
MCCLESKEY MIDDLE			
REPLACE SKYLIGHT	\$20,988	\$20,988.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PERSONNEL NEEDS	\$2,767	\$2,766.63	100%
BUSINESS ED WALL	\$8,968	\$8,967.20	100%
NETWORK COOLING ENCLOSURE WIRING	\$276	\$276.13	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL MCCLESKEY MIDDLE	\$42,006	\$42,003.86	100%
MCCLURE MIDDLE			
DESIGN NEW MIDDLE SCHOOL	\$66,877	\$66,876.66	100%
WATER DAMAGE	\$29,773	\$29,772.48	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
AED BATTERIES AND PADS	\$169	\$169.00	100%
TOTAL MCCLURE MIDDLE	\$96,948	\$96,946.62	100%
MCEACHERN HIGH			
REPLACE 3 HVAC UNITS ON ROOF	\$74,313	\$74,312.26	100%
REVISE ENERGY MANAGEMENT SYSTEM	\$2,412	\$2,412.00	100%
HVAC IN JM BLDG	\$59,000	\$58,999.62	100%
CAFÉ DOOR	\$18,590	\$18,590.00	100%
LOCKBOX AND KEYS	\$3,226	\$3,225.81	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE SOFTBALL NETTING	\$9,500	\$9,500.00	100%
SCISSORS LIFT RENTAL	\$1,107	\$1,106.25	100%
REPLACE COOLING TOWER	\$49,995	\$49,994.75	100%
STRUCTURAL ANALYSIS OF STADIUM	\$886	\$885.70	100%
EVALUATE STORAGE ROOM IN RUSSELL HALL	\$2,780	\$2,780.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$140	\$139.97	100%
TOTAL MCEACHERN HIGH	\$222,296	\$222,292.86	100%
MILFORD ELEMENTARY			
REPLACE EXIT DOORS	\$7,996	\$7,995.21	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
RELOCATE WIRING	\$1,222	\$1,221.07	100%
REPLACE SIGN	\$6,396	\$6,396.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$959	\$959.19	100%
INSTALL 3 QUAD OUTLETS IN MAIN OFFICE	\$170	\$169.25	100%
HVAC RENOVATION	\$81,598	\$81,598.00	100%
REPLACE 77 DOORS WITH SOLID CORE DOORS	\$21,254	\$21,253.80	100%
ADDITION PROJECT - NEW CEILING/CEILING GRID IN GYM	\$11,267	\$11,267.00	100%
TOTAL MILFORD ELEMENTARY	\$131,438	\$131,436.42	100%
MOUNTAIN VIEW ELEMENTARY			
REPLACE RETAINING WALL	\$73,537	\$73,536.08	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WALL	\$6,150	\$6,150.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
PERSONNEL NEEDS	\$6,451	\$6,450.44	100%
INSTALL 3 SECURITY LIGHTS AT FRONT	\$1,281	\$1,280.58	100%
ADD PARTITION	\$4,850	\$4,850.00	100%
CLASSROOM ADDITION	\$91,000	\$91,000.00	100%
TOTAL MOUNTAIN VIEW ELEMENTARY	\$184,015	\$184,013.00	100%
MT BETHEL ELEMENTARY			
SPEED BUMPS & STRIPING IN LOADING AREA	\$900	\$900.00	100%
REFERENCE SATELLITE DISH	\$531	\$531.00	100%
REPLACE EXISTING FIRE ALARM PANEL	\$10,976	\$10,975.15	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CURB CUT TO MAKE ENTRANCE INTO ANNEX	\$1,400	\$1,400.00	100%
TOTAL MT BETHEL ELEMENTARY	\$14,383	\$14,383.05	100%
MURDOCK ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
IMPROVE DRAINAGE & PROVIDE GROUND COVER FOR PLAYFIELD	\$2,720	\$2,719.75	100%
AED BATTERIES AND PADS	\$510	\$510.00	100%
BRING EXIT DOORS TO MEET FIRE CODE	\$11,475	\$11,475.00	100%
PERSONAL & SCHOOL PROPERTY REPLACEMENT	\$48,047	\$48,047.00	100%
REPAIR DAMAGED CANOPY	\$700	\$700.00	100%
RENOVATE "OPEN SPACE" CLASSROOMS	\$8,484	\$8,484.00	100%
TOTAL MURDOCK ELEMENTARY	\$72,295	\$72,294.65	100%
NICHOLSON ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
PLAYGROUND FENCING	\$9,971	\$9,971.00	100%
TOTAL NICHOLSON ELEMENTARY	\$10,623	\$10,621.90	100%
NICKAJACK ELEMENTARY			
REPLACE CRACKED VCT	\$620	\$620.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$192	\$191.84	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
SOUND SYSTEM FOR CLASSROOMS (GRANT)	\$24,000	\$24,000.00	100%
TOTAL NICKAJACK ELEMENTARY	\$31,984	\$31,982.74	100%
NORTH COBB HIGH			
REWORK HAZARDOUS SEATING IN STADIUM	\$55,016	\$55,016.00	100%
REWORK ATHLETIC FIELD	\$20,010	\$20,010.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
REBUILD ELEVATOR	\$37,916	\$37,916.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
DRAINAGE PIPES	\$34,528	\$34,528.00	100%
FLOORING	\$3,000	\$3,000.00	100%
CLASSROOM ADDITION	\$326,337	\$326,336.60	100%
PURCHASE EQUIPMENT & RENOVATE STADIUM (GRANT)	\$10,000	\$10,000.00	100%
CONSTRUCT AN INDOOR BASEBALL FACILITY (GRANT)	\$10,000	\$10,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,153	\$1,153.12	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
SECURITY FENCE AROUND SOFTBALL & SOCCER FIELDS	\$5,650	\$5,650.00	100%
ADD FIRE HYDRANT	\$18,800	\$18,800.00	100%
STADIUM UPGRADE	\$22,895	\$22,895.00	100%
REPAIR DRAINAGE AT STADIUM	\$7,650	\$7,650.00	100%
REPAIR/REPLACE FENCING AT STADIUM	\$17,600	\$17,600.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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RESURFACE TRACK	\$18,968	\$18,968.00	100%
INSTALL 7 CONDENSATE FLOW SWITCHES	\$1,613	\$1,613.00	100%
TOTAL NORTH COBB HIGH	\$600,312	\$600,310.64	100%
NORTON PARK ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$313	\$313.00	100%
REPLACE CARPET IN PE ROOM	\$5,750	\$5,750.00	100%
INSTALL C/A UNIT IN ADMINISTRATIVE OFFICE	\$10,640	\$10,640.00	100%
RE-POINT BRICK JOINTS	\$3,000	\$3,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$200	\$200.22	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
ADD ESCAPE WINDOW FOR SAFETY CODE	\$8,115	\$8,115.00	100%
TOTAL NORTON PARK ELEMENTARY	\$34,876	\$34,876.12	100%
OAKWOOD HIGH			
FENCE AROUND PLAYFIELD	\$5,735	\$5,735.00	100%
POWER HOOKUPS @ 10 SCHOOLS	\$1,282	\$1,282.31	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
SIDEWALK & PATIO	\$5,400	\$5,400.00	100%
SINK IN TECH LAB	\$1,736	\$1,736.00	100%
SELF EXTINGUISHING HOOD	\$11,190	\$11,190.00	100%
NETWORK COOLING CLOSET WIRING	\$1,387	\$1,387.97	100%
ADDITION PROJECT	\$6,200	\$6,200.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
TOTAL OAKWOOD HIGH	\$33,364	\$33,364.20	100%
OSBORNE HIGH			
EVALUATE INSTALLATION OF DOUBLE DOORS	\$1,350	\$1,350.00	100%
ELECTRICAL FACILITY ASSESSMENT	\$2,305	\$2,305.00	100%
REPLACE SECURITY SYSTEM (GRANT)	\$10,000	\$9,999.96	100%
CONSTRUCT BLEACHERS (GRANT)	\$10,000	\$10,000.00	100%
ADDITIONAL PROPERTY PURCHASE	\$378,922	\$378,921.08	100%
PROVIDE WALL PADS IN WRESTLING ROOM	\$11,263	\$11,262.40	100%
CONSTRUCT BLEACHERS AT SOFTBALL/BASEBALL FIELDS (GRANT)	\$14,999	\$14,998.20	100%
PROVIDE HEAT IN OLD GYM AT STAGE AREA	\$6,600	\$6,600.00	100%
PROVIDE DUMPSTER TO REMOVE CONCRETE DEBRIS	\$400	\$400.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
RE-ROOF BATTING CAGE	\$19,280	\$19,280.00	100%
PROVIDE LAB SWITCH FOR CONSTRUCTION LAB	\$12,104	\$12,103.94	100%
ENCLOSE DATA DISTRIBUTION ROOM	\$14,150	\$14,150.00	100%
INSTALL NEW DOOR & REMOVE/REPLACE EXISTING DOOR	\$11,738	\$11,738.00	100%
REMOVE CARPET/INSTALL VCT, MOVE KILN, SINK IN SCIENCE LAB	\$8,640	\$8,640.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
RE-STRIPE TRACK	\$2,950	\$2,950.00	100%
EXPAND CLOSED CIRCUIT TV SYSTEM	\$25,000	\$25,000.00	100%
REPLACE 52 HOLLOW DOORS WITH SOLID	\$22,429	\$22,428.10	100%
INSTALL CURB DRAIN WITH RAISED COVER	\$3,326	\$3,325.42	100%
ADD WALL DIVIDING ROOM / ADD 2 DOORS	\$3,519	\$3,519.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$204	\$203.63	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
RENOVATE CHILDCARE PLAYGROUND	\$9,783	\$9,783.00	100%
REPLACE STAIRS, DOOR & CARPET OF PRESS BOX	\$12,102	\$12,102.00	100%
ADD 6 ELECTRICAL OUTLETS IN MEDIA	\$900	\$899.58	100%
REPLACE CARPET IN PORTABLE CLASSROOMS	\$16,030	\$16,030.00	100%
REPLACE WOOD FLOOR IN GYM	\$64,547	\$64,546.06	100%
FINE ARTS ADDITION	\$1,822,979	\$1,822,979.00	100%
TOTAL OSBORNE HIGH	\$2,494,309	\$2,494,302.29	100%
PALMER MIDDLE			
INSTALL CAST IRON DOWNSPOUT BOOT & DRAIN PIPE	\$2,372	\$2,371.50	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL PALMER MIDDLE	\$2,719	\$2,717.98	100%
PEBBLEBROOK HIGH			
INSTALL NEW AIR UNIT IN ROOM 237	\$20,254	\$20,254.00	100%
RENOVATE STADIUM RESTROOMS	\$7,875	\$7,875.00	100%
ADD 5' FENCE TO SEPARATE TRAILERS	\$2,547	\$2,546.35	100%
REPLACE CARPET	\$880	\$880.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
THEATER STAGE RIGGING	\$39,194	\$39,193.50	100%
ELEVATOR KEY	\$1,462	\$1,461.57	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADD WALL	\$1,630	\$1,630.15	100%
CHANGE DOOR LOCKS ON 2ND FLOOR	\$1,116	\$1,115.72	100%
PE FACILITY (GRANT)	\$6,750	\$6,750.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$383	\$382.87	100%
INCREASE ELECTRICAL SERVICE	\$137,419	\$137,419.00	100%
REPLACE LOCKERS IN OLD GYM	\$16,950	\$16,950.00	100%
INSTALL 2 TELEPHONE JACKS	\$130	\$130.00	100%
EXPANSION OF FOOTBALL STADIUM (GRANT)	\$30,000	\$30,000.00	100%
FINE ARTS ADDITION	\$161,500	\$161,500.00	100%
TOTAL PEBBLEBROOK HIGH	\$428,668	\$428,665.08	100%
PICKETT'S MILL ELEMENTARY			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
TOTAL PICKETT'S MILL ELEMENTARY	\$129	\$128.48	100%
PINE MOUNTAIN MIDDLE			
REFINISH GYM FLOOR	\$10,000	\$10,000.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CALLBACK BUTTONS	\$3,305	\$3,304.06	100%
NETWORK COOLING ENCLOSURE WIRING	\$204	\$203.84	100%
NETWORK ENCLOSURES FOR COOLING	\$8,429	\$8,429.00	100%
TOTAL PINE MOUNTAIN MIDDLE	\$22,516	\$22,513.80	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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PITNER ELEMENTARY			
ADD FILM TO WINDOWS	\$9,430	\$9,430.00	100%
GATE & PARKING LOT	\$4,900	\$4,900.00	100%
DRAINAGE CORRECTION	\$3,800	\$3,800.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL PITNER ELEMENTARY	\$18,477	\$18,476.48	100%
PITTS TRANSPORTATION CENTER			
GENERATOR FOR BUS SHOP	\$25,985	\$25,984.81	100%
SIGN FOR TRANSPORTATION CENTER	\$20,021	\$20,020.43	100%
INSTALL LIGHTS IN PARKING LOT	\$35,930	\$35,930.00	100%
BUS SHOP AWNINGS	\$12,533	\$12,532.50	100%
NETWORK COOLING CLOSET WIRING	\$97	\$97.13	100%
UNDERGROUND STORAGE TANKS	\$2,500	\$2,500.00	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL PITTS TRANSPORTATION CENTER	\$103,565	\$103,563.87	100%
POPE HIGH			
ADD STALL IN WOMEN'S RESTROOM	\$3,125	\$3,125.00	100%
ELECTRICAL UPGRADE IN ROOMS 311 & 314	\$13,391	\$13,390.59	100%
THEATER IMPROVEMENTS	\$20,000	\$20,000.00	100%
CURB CUT/WALKWAY NEAR TENNIS COURTS	\$1,850	\$1,850.00	100%
RAISE 2 MANHOLE COVERS & CLEAN SEWER LINES	\$5,160	\$5,160.00	100%
UNSTOP SEWER LINES AT FOOTBALL CONCESSION	\$9,255	\$9,254.30	100%
INSTALL ROOFTOP EXHAUST FAN	\$2,948	\$2,948.00	100%
EXTEND DRAIN PIPE OUTSIDE GYM	\$5,365	\$5,364.77	100%
INSTALL CONCRETE CATCH BASIN/BACK SPLASH NEAR BUS PARKING	\$1,250	\$1,250.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REFLOOR THEATER	\$16,184	\$16,184.00	100%
ADD WALL/DIVIDE CLASSROOM	\$3,438	\$3,437.50	100%
AED BATTERIES AND PADS	\$74	\$74.00	100%
RENOVATE FRONT ENTRANCE	\$105,000	\$105,000.00	100%
PERSONNEL NEEDS	\$13,515	\$13,515.08	100%
SOFTBALL FIELD IMPROVEMENTS	\$15,000	\$0.00	0%
REMOVE WALL BETWEEN ROOM 604 & 504	\$1,600	\$1,600.00	100%
CONSTRUCTION OF OUTDOOR CLASSROOM (GRANT)	\$50,000	\$50,000.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,527	\$1,528.30	100%
REMOVE WALL NEXT TO ORCHESTRA ROOM	\$2,125	\$2,125.00	100%
REGRADE FOOTBALL FIELD FOR SAFETY	\$20,000	\$20,000.00	100%
INSTALL EXHAUST FAN IN SCIENCE LAB	\$725	\$725.00	100%
TOTAL POPE HIGH	\$291,892	\$276,890.46	95%
POWDER SPRINGS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
ADDITIONAL OUTLET	\$21,903	\$21,902.96	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$140	\$140.35	100%
TOTAL POWDER SPRINGS ELEMENTARY	\$22,621	\$22,620.21	100%
POWERS FERRY ELEMENTARY			
WIRING, TECHNOLOGY CONNECTIONS (GRANT)	\$25,000	\$24,999.38	100%
ADD WALL TO STOP EROSION	\$3,802	\$3,801.60	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$292	\$292.00	100%
REFLOORING	\$1,652	\$1,651.50	100%
PERSONNEL NEEDS	\$1,255	\$1,254.40	100%
NEW MEDIA CENTER, 6 NEW CLASSROOMS	\$304,528	\$304,528.00	100%
CANOPY	\$5,950	\$5,949.81	100%
TOTAL POWERS FERRY ELEMENTARY	\$342,837	\$342,835.59	100%
RIVERSIDE ELEMENTARY			
NETWORK COOLING ENCLOSURE WIRING	\$295	\$294.26	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
FACILITY IMPACT STUDY	\$2,500	\$2,500.00	100%
TOTAL RIVERSIDE ELEMENTARY	\$9,294	\$9,293.26	100%
RIVERSIDE INTERMEDIATE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL RIVERSIDE INTERMEDIATE	\$577	\$576.90	100%
RIVERSIDE PRIMARY			
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL RIVERSIDE PRIMARY	\$346	\$346.48	100%
ROCKY MOUNT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
RESURFACE PLAYGROUND	\$4,014	\$4,014.00	100%
REMOVE WALL BETWEEN BOOKKEEPERS OFFICE & STUDY ROOM	\$1,199	\$1,198.50	100%
ADD DOOR BETWEEN BOOKKEEPERS OFFICE & MAIN OFFICE	\$1,200	\$1,200.00	100%
FLOOR COVERING	\$95,605	\$95,605.00	100%
TOTAL ROCKY MOUNT ELEMENTARY	\$102,376	\$102,376.40	100%
ROSE GARDEN SCHOOL			
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
CREATE STORAGE AREA	\$3,250	\$3,250.00	100%
TOTAL ROSE GARDEN SCHOOL	\$3,597	\$3,596.50	100%
RUSSELL ELEMENTARY			
ELECTRICAL FACILITY ASSESSMENT	\$1,410	\$1,410.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REFLOORING	\$2,622	\$2,622.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
 Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
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INSTALL ELECTRICAL OUTLETS IN CAFETERIA & STAGE	\$3,099	\$3,098.51	100%
MOVE FIRE HYDRANT	\$24,890	\$24,890.00	100%
WATER PIPE REPLACEMENT	\$10,426	\$10,426.00	100%
REPLACE CARPET IN GYM (ADDITION PROJECT)	\$9,752	\$9,752.00	100%
TOTAL RUSSELL ELEMENTARY	\$52,775	\$52,775.41	100%
SANDERS ELEMENTARY			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$273	\$273.05	100%
TOTAL SANDERS ELEMENTARY	\$850	\$849.95	100%
SANDERS ROAD FLEET MAINTENANCE			
INSTALL NEW SEPTIC SYSTEM	\$196,149	\$196,148.93	100%
RIGHT OF WAY FUNDS FROM DOT FOR ROAD WIDENING	\$5,030	\$5,030.00	100%
TOTAL SANDERS ROAD FLEET MAINTENANCE	\$201,179	\$201,178.93	100%
SEDALIA PARK ELEMENTARY			
COVERED WALKWAYS (GRANT)	\$15,000	\$15,000.00	100%
PROVIDE LOCKS ON 24 CLASSROOMS	\$14,078	\$14,078.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PAINT 2 HALLS BLUE ABOVE TILE LINE	\$1,508	\$1,507.26	100%
TOTAL SEDALIA PARK ELEMENTARY	\$31,162	\$31,162.16	100%
SHALLOWFORD FALLS ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
WATER METER	\$9,280	\$9,280.00	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$95	\$95.00	100%
TOTAL SHALLOWFORD FALLS ELEMENTARY	\$9,733	\$9,733.90	100%
SIMPSON MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PERSONNEL NEEDS	\$22,353	\$22,352.01	100%
NETWORK COOLING ENCLOSURE WIRING	\$490	\$490.08	100%
TOTAL SIMPSON MIDDLE	\$23,421	\$23,418.99	100%
SKY VIEW ELEMENTARY			
BOUNDARY SURVEY	\$5,500	\$5,500.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
ADD WALL TO DIVIDE ROOM	\$3,645	\$3,644.77	100%
MJM RELOCATE TO SKY VIEW ADMINISTRATION	\$15,000	\$380.76	3%
INSTALL PRIVACY FENCE ON BACK PROPERTY	\$18,450	\$18,450.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$241	\$240.68	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
INSTALL DOOR TO ADULT BATHROOM	\$2,125	\$2,125.00	100%
TOTAL SKY VIEW ELEMENTARY	\$52,036	\$37,417.11	72%
SMITHA MIDDLE			
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,480	\$1,479.57	100%
TOTAL SMITHA MIDDLE	\$2,058	\$2,056.47	100%
SOPE CREEK ELEMENTARY			
REPLACE 15 CLASSROOM DOOR LOCKS	\$2,519	\$2,518.50	100%
LANDSCAPING REPAIR AT BUS DRIVE AREA	\$675	\$675.00	100%
REPAIR WALKING TRACK AT PLAYFIELD	\$6,500	\$6,500.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$169	\$169.00	100%
DOT DRIVEWAY IMPROVEMENTS	\$25,000	\$0.00	0%
REPLACE DOOR GLASS WITH WIRE GLASS	\$750	\$750.00	100%
INSTALL NEW FIRE DOOR HOLDERS	\$764	\$763.65	100%
TOTAL SOPE CREEK ELEMENTARY	\$36,735	\$11,735.05	32%
SOUTH COBB HIGH			
LIGHTING OF SOCCER FIELD (GRANT)	\$25,000	\$25,000.00	100%
RESAND GYM FLOOR	\$8,499	\$8,499.00	100%
RELOCATE SECURITY MONITORING SYSTEM	\$2,745	\$2,745.00	100%
GRAVEL BASEBALL/SOCCER COMPLEX	\$3,480	\$3,479.85	100%
CONVERT TECHNOLOGY LAB INTO TV/MEDIA LAB	\$154,785	\$154,785.00	100%
LIGHTING AT SOCCER FIELD (GRANT)	\$50,000	\$49,999.47	100%
MEMORIAL FOR ALUMNI KILLED IN VIETNAM (GRANT)	\$2,500	\$2,500.00	100%
INSTALL/REPLACE 6 SECURITY CAMERAS	\$2,440	\$2,440.00	100%
FENCE SOCCER FIELD	\$2,896	\$2,896.00	100%
REWORK BASEBALL FIELD LIGHTING	\$33,552	\$33,552.00	100%
REMOVE CARPET/INSTALL TILE	\$9,116	\$9,115.52	100%
PURCHASE LOCKS FOR RESTROOM	\$919	\$918.90	100%
REPLACE IRRIGATION SYSTEM	\$4,425	\$4,424.62	100%
INSTALL CCTV'S IN MAGNET BUILDING	\$7,249	\$7,248.45	100%
DEMOLISH HOUSE	\$12,946	\$12,945.50	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
TILE RESTROOMS	\$3,863	\$3,863.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERY	\$218	\$218.00	100%
ELECTRICAL WIRING IN DRAFTING & MEDICAL CLASSROOMS	\$3,500	\$3,500.00	100%
IMPROVE EDUCATIONAL FACILITIES (GRANT)	\$15,000	\$15,000.00	100%
BASEBALL FIELDHOUSE (GRANT)	\$67	\$67.00	100%
REPLACE STRUCTURES & PADDING ON BLACKBOARD	\$34,867	\$34,867.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$325	\$325.28	100%
RENOVATE DARKROOM AREA	\$22,620	\$22,619.93	100%
NEW SIGN IN FRONT OF SCHOOL	\$8,350	\$8,350.00	100%
REMOVE WALL BETWEEN MATH OFFICE	\$1,480	\$1,480.00	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
REPLACE LOCKERS IN VISITORS & PE LOCKER ROOMS	\$36,788	\$36,788.00	100%
INSTALL 3 DEADBOLTS TO OUTSIDE DOORS	\$318	\$318.00	100%
ADD GRAVEL AROUND OUTSIDE OF BUILDING	\$1,248	\$1,247.40	100%
IRRIGATION & RENOVATION OF THE ATHLETIC FIELD	\$25,000	\$25,000.00	100%
TOTAL SOUTH COBB HIGH	\$474,555	\$474,551.84	100%
SPRAYBERRY HIGH			
PAINT RETAINING WALL AT BASEBALL FIELD	\$2,940	\$2,940.00	100%
CONSTRUCT FOOTBALL FIELD, REPAIR SPRINKLER (GRANT)	\$25,000	\$25,000.00	100%
CONSTRUCT SEWER DRAINAGE SYSTEM	\$10,000	\$10,000.00	100%
GENERAL MAINTENANCE WORK	\$24,895	\$24,894.63	100%
GRAVEL ACCESS ROAD	\$2,984	\$2,983.13	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REFINISH GYM FLOOR DUE TO WEAR & TEAR	\$5,400	\$5,400.00	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
REPLACE WINDOW SCREENS	\$1,500	\$1,500.00	100%
AED BATTERIES AND PADS	\$872	\$872.00	100%
LANDSCAPING	\$33,100	\$33,099.25	100%
SCHOOL MARQUEE	\$85,000	\$85,000.00	100%
PERSONNEL NEEDS	\$36,366	\$36,366.83	100%
REPLACE CARPET WITH TILE IN SCIENCE ROOM	\$1,880	\$1,880.00	100%
BUILD A FIELD HOUSE (GRANT)	\$35,000	\$35,000.00	100%
INSTALL GATE AT ENTRANCE TO MEDIA CENTER	\$9,850	\$9,850.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$629	\$629.28	100%
INSTALL CUTOFF VALVES IN SCIENCE	\$3,400	\$3,400.00	100%
ADD H/C RAMP TO STADIUM BLEACHERS	\$22,851	\$22,850.66	100%
BUY LOCKERS/FURNISHING FOR FIELDHOUSE (GRANT)	\$40,000	\$40,000.00	100%
REFINISH GYM FLOOR	\$6,252	\$6,251.50	100%
TOTAL SPRAYBERRY HIGH	\$348,278	\$348,276.20	100%
STILL ELEMENTARY			
PLAYGROUND DRAINAGE	\$3,027	\$3,026.50	100%
REPLACE HVAC UNITS	\$158,268	\$158,268.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$128	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,133	\$1,132.42	100%
TOTAL STILL ELEMENTARY	\$163,004	\$163,003.82	100%
SYSTEMWIDE			
FUND CONTINGENCY	\$727,512	\$0.00	0%
PORTABLE CLASSROOM LEASE	\$5,657,376	\$5,657,375.30	100%
PORTABLE CLASSROOM LEASE/MAINTENANCE	\$6,738,240	\$5,528,171.56	82%
BANK SERVICE CHARGES - CWBF	\$200	\$103.18	52%
FIVE YEAR FACILITIES PLAN	\$143,750	\$143,750.00	100%
SYSTEMWIDE WATER TREATMENT HVAC	\$111,796	\$111,795.10	100%
PROGRAM MANAGEMENT/IMPACT STUDY	\$73,470	\$73,470.00	100%
PROGRAM MANAGEMENT/IMPACT STUDY	\$167,232	\$167,231.99	100%
TOTAL SYSTEMWIDE	\$13,619,576	\$11,681,897.13	86%
TAPP MIDDLE			
ADD DRAIN PIPES AROUND THE 400 & 500 BUILDINGS	\$8,250	\$8,250.00	100%
REPLACE TRAY CABINET	\$1,062	\$1,062.00	100%
POWER HOOKUPS	\$2,246	\$2,246.36	100%
CARPET CHORUS CLASSROOM	\$2,100	\$2,100.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
ADA ACCESSIBILITY - DRIVEWAY & HANDICAP PARKING	\$7,087	\$7,086.85	100%
NETWORK COOLING ENCLOSURE WIRING	\$248	\$248.27	100%
KITCHEN FLOOR REPAIR	\$13,443	\$13,443.00	100%
MAIN HALLWAY SEWER CAPS FITTED	\$3,115	\$3,115.00	100%
ADD TWO 220 ELECTRICAL DROPS	\$1,414	\$1,413.29	100%
TOTAL TAPP MIDDLE	\$39,711	\$39,710.67	100%
TEASLEY ELEMENTARY			
REWORK DRIVEWAY	\$214,495	\$214,494.26	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
PROVIDE WIRING UPGRADES (GRANT)	\$10,000	\$10,000.00	100%
TOTAL TEASLEY ELEMENTARY	\$224,842	\$224,840.74	100%
TIMBER RIDGE ELEMENTARY			
ADD WATER METER AT IRRIGATION	\$1,600	\$1,600.00	100%
LOCKBOX AND KEYS	\$224	\$230.42	103%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
TOTAL TIMBER RIDGE ELEMENTARY	\$2,171	\$2,176.90	100%
TRITT ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$387	\$387.00	100%
TOTAL TRITT ELEMENTARY	\$746	\$745.90	100%
VARNER ELEMENTARY			
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE CARPET - COVERED PLAY AREA	\$17,000	\$16,999.96	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$300	\$300.35	100%
TOTAL VARNER ELEMENTARY	\$17,877	\$17,877.21	100%
VAUGHAN ELEMENTARY			
RESURFACE PLAYScape	\$40,686	\$40,686.00	100%
LOCKBOX AND KEYS	\$231	\$230.42	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.48	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$1,021	\$1,020.69	100%
ADDITIONAL DATA CABLING	\$3,599	\$3,598.33	100%
NETWORK ENCLOSURES FOR COOLING	\$6,499	\$6,499.00	100%
TOTAL VAUGHAN ELEMENTARY	\$52,383	\$52,380.92	100%

COUNTYWIDE BUILDING FUND
MULTI-YEAR PROJECTS
Data cumulative through June 30, 2012

LOCATION/DESCRIPTION	BUDGET	EXPENDED to Date	% COMPLETE
* Projects in blue were active projects during Fiscal Year 2012			
WALTON HIGH			
ADD 3 SPEED BUMPS IN PARKING LOT	\$1,875	\$1,875.00	100%
RENOVATE FOOTBALL FIELDHOUSE RESTROOMS	\$21,780	\$21,780.00	100%
REPAIR CRACKS IN WALLS, INSTALL EXPANSION JOINTS	\$5,850	\$5,850.00	100%
DESIGN REPLACEMENT LIGHTING SYSTEM FOOTBALL FIELD	\$210,320	\$210,320.00	100%
CONSTRUCT FAST PITCH FACILITY (GRANT)	\$50,000	\$50,000.00	100%
EXTEND CONCESSION STAND AT FOOTBALL FIELD	\$7,700	\$7,700.00	100%
REPAIR/REPLACE RESTROOM FIXTURES	\$620	\$619.98	100%
REPLACE FIELD HOUSE ROOF	\$38,586	\$38,586.00	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE HVAC AT FIELDHOUSE	\$20,433	\$20,432.95	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
BASEBALL FIELD BACKSTOP SCREEN	\$4,000	\$4,000.00	100%
AED BATTERIES AND PADS	\$823	\$823.00	100%
TRACK RESURFACING	\$49,914	\$49,914.00	100%
CONCESSION	\$111,085	\$111,085.00	100%
SECURITY SYSTEM	\$3,413	\$3,413.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$422	\$421.84	100%
UNDERGROUND STORAGE TANKS	\$14,045	\$14,044.15	100%
REPLACE COOLING TOWER	\$58,710	\$58,710.00	100%
ADDITION / RENOVATIONS	\$126,035	\$126,035.00	100%
TOTAL WALTON HIGH	\$725,970	\$725,968.84	100%
WHEELER HIGH			
INSTALL DROP INLET AT MAGNET BUILDING	\$3,980	\$3,980.00	100%
REPLACE FENCE AROUND BASEBALL	\$9,875	\$9,875.00	100%
UPGRADE RESTROOMS & ATHLETIC FIELD (GRANT)	\$9,990	\$9,989.25	100%
LOCKBOX AND KEYS	\$230	\$230.42	100%
REPLACE CARPET	\$42,966	\$42,965.50	100%
ADD WARNING TO SECURITY SYSTEM	\$129	\$128.50	100%
AED BATTERIES AND PADS	\$218	\$218.00	100%
REPLACE CARPET WITH VCT	\$1,436	\$1,435.50	100%
PERSONNEL NEEDS	\$5,939	\$5,938.16	100%
SECURITY SYSTEM	\$7,614	\$7,614.00	100%
INSTALL FIRE SPRINKLER HEAD	\$500	\$500.00	100%
HANDICAP RESTROOM IN SID/PID	\$7,254	\$7,253.26	100%
FURNITURE/EQUIPMENT REPLACEMENT DUE TO FIRE	\$108,195	\$108,194.10	100%
CORRECT ERODING WALKWAY IN STADIUM	\$16,050	\$16,050.00	100%
NETWORK COOLING ENCLOSURE WIRING	\$892	\$892.16	100%
REFLOOR/RENOVATE WEIGHT ROOM	\$53,285	\$53,284.40	100%
ADDITIONAL DRAINAGE TO PREVENT EROSION	\$14,500	\$14,500.00	100%
ALUMINUM WALKWAY CANOPY	\$124,153	\$124,153.00	100%
TOTAL WHEELER HIGH	\$407,206	\$407,201.25	100%
440 GLOVER STREET			
ADD A/C UNIT IN RISK MANAGEMENT	\$2,683	\$2,682.90	100%
ADD WALL & DOOR FOR SECURITY AT SIDE	\$1,790	\$1,790.00	100%
INSTALL HVAC CONTROLS ON 2ND FLOOR	\$6,200	\$6,200.00	100%
INSTALL HVAC CONTROLS ON 1ST FLOOR	\$9,940	\$9,940.00	100%
AC UNIT ROOM 130	\$1,371	\$1,370.80	100%
OFFICE RENOVATIONS	\$143,351	\$143,350.41	100%
RENOVATE SPACE 2ND FLOOR	\$8,396	\$8,396.00	100%
HS ATHLETIC FACILITIES CONSULTANT	\$80,000	\$34,761.00	43%
FIVE YEAR FACILITIES PLAN 2012-2017	\$160,271	\$159,598.15	100%
ED-SPLOST 4 CONSULTANT	\$80,000	\$0.00	0%
STRUCTURAL EVALUATION OF EXCESS WEIGHT AT 440	\$2,000	\$2,000.00	100%
SUBSTITUTE TEACHER SYSTEM (SUBFINDER)	\$11,182	\$11,181.70	100%
FACILITY IMPACT STUDY	\$3,500	\$3,500.00	100%
EDGE-O-DOCK LEVELER FOR LOADING DOCK	\$1,200	\$1,200.00	100%
TOTAL 440 GLOVER	\$511,884	\$385,970.96	75%
514 GLOVER STREET			
UPDATE AERIAL PHOTOS OF ALL CCSD FACILITIES	\$35,379	\$35,379.00	100%
PURCHASE / INSTALL OVERHEAD PROJECTOR	\$6,483	\$6,482.83	100%
DISASSEMBLE, MOVE , REASSEMBLE BOARD ROOM EQUIPMENT	\$4,620	\$4,620.00	100%
PROVIDE HALON (WATERLESS) FIRE PROTECTION SYSTEM	\$31,658	\$31,658.00	100%
AERIAL PHOTOS OF ALL CCSD FACILITIES	\$41,110	\$41,110.00	100%
REFLOOR BREAKROOMS	\$1,547	\$1,546.25	100%
BACKUP GENERATOR	\$50,000	\$50,000.00	100%
RENOVATE OFFICE	\$3,251	\$3,251.00	100%
AED BATTERIES AND PADS	\$19,406	\$19,405.33	100%
RELOCATE OFFICE STAFF	\$14,296	\$14,295.60	100%
WALL REPAIR	\$2,972	\$2,972.00	100%
IMAGE PROCESSING SYSTEM FOR HUMAN RESOURCES	\$68,454	\$68,453.23	100%
RENOVATION OF 2ND FLOOR	\$10,521	\$10,520.38	100%
TOTAL 514 GLOVER	\$289,697	\$289,693.62	100%
538 GLOVER STREET			
ADD WARNING TO SECURITY SYSTEM	\$2,190	\$2,189.70	100%
911 CENTER SECURITY RECEIVER	\$8,426	\$8,425.30	100%
UNDERGROUND STORAGE TANKS	\$200	\$200.00	100%
TOTAL 538 GLOVER	\$10,816	\$10,815.00	100%
OPERATING TRANSFERS			
TRANSFERS OUT/SPLOST	\$9,362,074	\$9,362,074.00	100%
TOTAL OPERATING TRANSFERS	\$9,362,074	\$9,362,074.00	100%
FUND TOTALS	\$48,740,787	\$42,148,482.33	86%



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INTERNAL SERVICE FUNDS BUDGET

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis. For FY2012, the District has five individual funds in the Internal Service Funds category. The Unemployment Compensation, Self-Insurance and Dental Insurance Funds are used to account for the District's self-insurance programs. The Flexible Benefits Fund accounts for the District's cafeteria plan of flexible benefits. Purchasing and warehousing costs are allocated to users through the Purchasing/Warehousing Fund.



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**INTERNAL SERVICE FUNDS
REVENUE AND APPROPRIATIONS (FUNCTION)
FIVE YEAR COMPARISON**

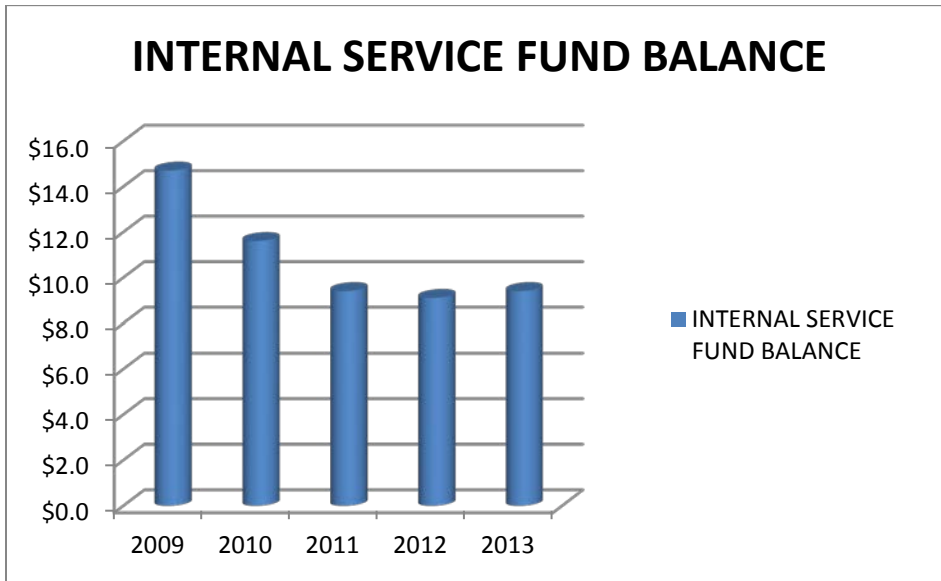
Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$13,296,612	\$14,714,753	\$11,575,007	\$9,447,163	\$9,447,163
Revenue:					
Local	\$12,129,643	\$11,080,780	\$14,943,980	\$12,415,907	\$6,746,864
Transfer In	\$2,119,334	\$1,892,712	\$1,497,517	\$1,436,460	\$1,475,055
Total Revenue	<u>\$14,248,977</u>	<u>\$12,973,492</u>	<u>\$16,441,497</u>	<u>\$13,852,367</u>	<u>\$8,221,919</u>
Appropriations					
Instruction	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$12,830,836	\$16,113,238	\$18,569,341	\$14,135,265	\$8,221,919
Maint. & Oper. Of Plant Svcs	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Appropriations	<u>\$12,830,836</u>	<u>\$16,113,238</u>	<u>\$18,569,341</u>	<u>\$14,135,265</u>	<u>\$8,221,919</u>
Ending Fund Balance June 30 (Estimated)	<u>\$14,714,753</u>	<u>\$11,575,007</u>	<u>\$9,447,163</u>	<u>\$9,164,265</u>	<u>\$9,447,163</u>

**INTERNAL SERVICE FUNDS
REVENUE AND APPROPRIATIONS (OBJECT)
FIVE YEAR COMPARISON**

Description	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Revised Budget	FY2013 Approved Budget
Beginning Fund Balance July 1 (Estimated)	\$13,296,612	\$14,714,753	\$11,575,007	\$9,447,163	\$9,447,163
Revenue:					
Local	\$12,129,643	\$11,080,780	\$14,943,980	\$12,415,907	\$6,746,864
Transfer In	\$2,119,334	\$1,892,712	\$1,497,517	\$1,436,460	\$1,475,055
Total Revenue	<u>\$14,248,977</u>	<u>\$12,973,492</u>	<u>\$16,441,497</u>	<u>\$13,852,367</u>	<u>\$8,221,919</u>
Appropriations					
Salaries	\$1,549,200	\$1,343,846	\$1,296,638	\$1,348,383	\$1,328,882
Employee Benefits	\$316,609	\$279,208	\$297,506	\$331,631	\$359,776
Contract Services	\$132,767	\$1,879,062	\$1,289,441	\$156,785	\$92,671
Supplies	\$446,382	\$444,058	\$162,282	\$492,645	\$458,076
Utilities	\$305	\$340	\$342	\$0	\$0
Equipment/Bldgs/Land	\$38,298	\$12,655	\$9,950	\$64,392	\$64,392
Other	\$10,347,274	\$12,154,069	\$15,513,182	\$11,741,429	\$5,918,122
Total Appropriations	<u>\$12,830,836</u>	<u>\$16,113,238</u>	<u>\$18,569,341</u>	<u>\$14,135,265</u>	<u>\$8,221,919</u>
Ending Fund Balance June 30 (Estimated)	<u>\$14,714,753</u>	<u>\$11,575,007</u>	<u>\$9,447,163</u>	<u>\$9,164,265</u>	<u>\$9,447,163</u>

**INTERNAL SERVICE FUNDS
FIVE YEAR TREND OF FUND BALANCE**

\$ Millions



**INTERNAL SERVICE FUNDS
FUND DESCRIPTIONS**

FUND #	FUND NAME	FUND DESCRIPTION	REVENUE SOURCES
691	Unemployment	Employer contributions to Georgia Unemployment Compensation Fund are used to pay Unemployment Benefits. This fund accounts for the cost of compensation for unemployment for previous employees that separated involuntary	Unemployment rates are determined by employer experience. Lower rates are earned by employers whose unemployment experience costs are less, and higher rates are assigned to employers whose experience indicates greater cost
692	Self-Insurance	The Board of Education provides the total cost of a worker's compensation program that pays for employee claims for injuries resulting from performance of their duties. This fund also provides insurance for General Liability and Auto	Workers Compensation revenue is developed based on past and current claims history. General Liability and Auto revenue is based on past and current year insurance payments
694	Dental Insurance	This fund was established in FY1995 for employee's self-insured dental coverage	Dental Fund revenue is calculated and applied using a percentage rate via State of Georgia fringe benefit health insurance. The employer and employee both contribute towards the funding of this program
696	Purchasing/ Warehouse	This fund was established to make Purchasing and Warehouse functions self-supportive	The General Fund budgets a transfer to fund all Cobb County School District warehouse operations
697	Flexible Benefits	This fund provides for tax-free medical and child care payments. Each employee can also estimate yearly medical and child care costs. These estimated amounts are deducted each month from the employee's paycheck. All unused estimated amounts revert to the county at the end of the year	All employee health, life, and dental insurance premiums are deducted from the employee's paycheck before taxes

**INTERNAL SERVICE FUNDS
FY2013 BUDGET**

Description	Employment	Self-Insurance	Dental Insurance	Purchasing/ Warehouse	Flexible Benefits	Total
Beginning Fund Balance July 1 (Estimated)	\$419,494	\$4,029,736	\$4,478,126	\$206,132	\$313,675	\$9,447,163
Revenue:						
Local	\$1,410,000	\$4,764,128	\$0	\$475,080	\$97,656	\$6,746,864
Transfer In	\$0	\$493,739	\$0	\$981,316	\$0	\$1,475,055
Total Revenue	\$1,410,000	\$5,257,867	\$0	\$1,456,396	\$97,656	\$8,221,919
Appropriations						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Pupil Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Instructional Staff Services	\$0	\$0	\$0	\$0	\$0	\$0
Educational Media	\$0	\$0	\$0	\$0	\$0	\$0
General Administration	\$0	\$0	\$0	\$0	\$0	\$0
School Administration	\$0	\$0	\$0	\$0	\$0	\$0
Support Services-Business	\$1,410,000	\$5,257,867	\$0	\$1,456,396	\$97,656	\$8,221,919
Operations & Maint of Plan	\$0	\$0	\$0	\$0	\$0	\$0
Student Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Central Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Support Services	\$0	\$0	\$0	\$0	\$0	\$0
School Nutrition	\$0	\$0	\$0	\$0	\$0	\$0
Community Services	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriations	\$1,410,000	\$5,257,867	\$0	\$1,456,396	\$97,656	\$8,221,919
Ending Fund Balance June 30 (Estimated)	\$419,494	\$4,029,736	\$4,478,126	\$206,132	\$313,675	\$9,447,163



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APPENDIX / INFORMATIONAL





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P.O. Box 649
Marietta, GA 30061-0649
Fax (770) 528-8636
tax@cobbtax.org
www.cobbtax.org

GAIL DOWNING
Tax Commissioner
(770) 528-8647

TORI STEELE
Chief Clerk
(770) 528-8645

June 27, 2012

Dr. Michael Hinojosa
Cobb County Board of Education
P. O. Box 1288
Marietta, GA 30061

Dear Dr. Hinojosa:

This is to certify the 2012 School Digest as follows:

NET M & O DIGEST

Total Real Property	16,898,248,712
Total Personal Property	1,374,208,891
Total Motor Vehicle	1,700,882,357
Total Mobile Home	13,688,951
Total Public Utilities	753,229,200
Total Timber 100% Value	0
Heavy Duty Equipment	992,416

NET TOTAL **20,741,250,527**

Sincerely Yours,

Gail Downing
Tax Commissioner
cc: Mike Addison, Chief Financial Officer

GD/bn



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FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS

LOCAL REVENUE

During the development of the budget, the historical trend of each local revenue item is reviewed. State agencies are contacted during the budget process and the local revenue budget is modified if the agency predictions vary from the historical trend. In FY2013, local revenue contributes approximately **51.87%** of the Cobb County School System's revenue. The local revenues consist of the following categories:

Property Taxes - The ad valorem tax, more commonly called property tax, is the primary source of revenue for local governments in Georgia. Ad valorem means "according to the value." The County Board of Tax Assessors, which is appointed by the County Board of Commissioners, evaluates and assesses all property for tax purposes. Assessments are based on 40% of the (appraised) market value by law as of the 1st day of January each year. The millage rate is the determining factor in the calculation of taxes (a mill is 1/10 of 1 cent). The State authorities set the millage rate for State taxes, the County Board of Commissioners sets the millage rate for County taxes and the County Board of Education sets the millage rate for County school taxes. The various authorities establish the millage rate by dividing revenue needed by the 40% net assessment. The Tax Commissioner is responsible for collecting taxes based on the set millage rate. The school district pays a 1.6% fee of collections received to the Tax Commissioner for collection of the school taxes.

Property tax bills are mailed on, or about, August 15 each year to the owner on record as of January 1 and payment is due upon receipt. Delinquent taxes are subject to a 5% penalty plus 1% interest per month or any portion thereof, figured on the principal plus the 5% penalty. Fife tax lien (when a tax liability has gone unpaid and reaches the lien stage), recording fees (\$15.50 on taxes less than \$100 and \$20.50 on taxes \$100 and over) and any administrative levy fees incurred will be charged. The Tax Commissioner collects city taxes for Acworth and Kennesaw. Marietta, Smyrna, Powder Springs and Austell collect their own city taxes. Contact the city Tax Department for information concerning city taxes in these four cities.

Note: **Property Tax Revenue Trends** – Property tax revenue is generated by applying a millage rate to the assessed value in Cobb County each year. Growth in the assessed value of property in Cobb County each year yields additional revenue for the school district. Assessed property growth since FY2001:

Fiscal Year	Property Digest Growth
FY2013	(2.42%)
FY2012	(5.66%)
FY2011	(9.41%)
FY2010	(1.41)%
FY2009	4.38%
FY2008	7.05%
FY2007	8.16%
FY2006	7.31%
FY2005	5.23%
FY2004	3.50%
FY2003	16.41%
FY2002	18.05%
FY2001	7.14%

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Taxes levied on real and personal property are based on values assessed as of January 1. Based on a millage levy of 18.90 mills, a homeowner would pay \$20.00 per \$1,000 on 40% of the assessed value. Taxes not paid in sixty (60) days become delinquent taxes and penalties and interest are assessed.

How your School Taxes are calculated

The following is an example of how FY2013 Cobb County School Taxes are calculated for a \$206,700 home:

<u>M & O Millage</u>	<u>Item</u>
\$206,700	House assessed at Fair Market Value
<u> X .40</u>	40% Assessment Rate
\$ 82,680	Assessed Value for Tax Purposes
<u>(\$10,000)</u>	Homestead Exemption
\$72,680	Tax Base for Property Tax
<u>X 18.90 mills</u>	Millage Rate
\$1,374	M & O School Taxes

Note: Median Home Value in Cobb County \$206,700, per
U.S. Census Bureau 2010 American Community Survey

Property Tax Exemptions - A property tax exemption excludes all or part of a property's value from property taxation, ultimately resulting in lower property taxes. In Cobb County the Tax Commissioner's office processes the exemption applications. Following are some major exemptions:

Cobb County Basic Homestead Exemptions - These exemptions apply only to homestead property. For all exemptions, the amount exempted is deducted from the 40% assessed value of the property in the applicable tax categories. Homeowners who meet the basic Homestead Exemption requirements are entitled to a \$10,000 exemption in the county general and school general tax categories. The Basic Homestead Exemption was worth \$266.70 in 2012.

Cobb County School Tax (Age 62) - Homeowners who are 62 years of age on or before January 1 are entitled to be exempt from all taxes in the school general and school bond tax categories.

Cobb County \$22,000 Disability - Homeowners who are totally disabled on or before January 1, and whose annual net income does not exceed \$12,000 for the immediately preceding taxable year's income, including income of the spouse, but not including payments received as a result of the disability (i.e., disability retirement) are entitled to a \$22,000 exemption in all tax categories except the state.

Veteran's Disability - Homeowners who are disabled veterans as defined in O.C.G.A. 48-5-48 are entitled to a \$50,000 exemption in all tax categories.

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Veteran Disability Surviving Spouse – A homeowners who is the un-remarried surviving spouse of a member of the U. S. armed forces killed in any war or conflict as defined in O.C.G.A. 48-5-52.1 and receiving spousal benefits from the U. S. Department of Veteran’s Affairs is entitled to a \$50,000 exemption in the state, county, municipal and school tax categories.

Peace Officer or Firefighter (Surviving Spouse) – The un-remarried surviving spouse of a peace officer or firefighter killed in the line of duty is entitled to an exemption for the full value of the homestead.

Real Estate Transfers - A tax imposed on the transfer of real estate located within Cobb County. The tax is \$1.00 on the first \$1,000 or less of the purchase price or value of the property, and \$.10 of each additional \$100 or fraction thereof. Transfers with a purchase price of less than \$100 are not taxable. This tax has a direct relationship of property being bought in the county.

Tag Tax - Georgia law requires that motor vehicle ad valorem taxes be paid at the time of purchase of auto tag or renewal decals. The ad valorem tax is assessed at 40% of the fair market value of the vehicle. This assessed value multiplied by a millage rate determines the taxes.

Intangible Recording Tax - Holders of “long term” notes secured by real estate pay the Georgia intangible recording tax to the Tax Commissioner. The rate is \$1.50 per \$500 or fraction thereof of the principal amount of the loan.

Intangible Personal Property Tax - Intangible personal property tax is a part of the county ad valorem tax structure. This tax is imposed annually on the fair market value of intangible property owned on January 1, and is administered by the State Revenue Department. The tax is collected by the county Tax Commissioner and is distributed locally. Intangible personal property includes several classes: money, bonds, stocks, mutual funds, patents, copyrights, investment trusts, etc. There are many exempt classes such as government bonds, IRA's and so forth.

Alcoholic Beverages - Tax collected on all alcoholic beverages sold in Cobb County.

Tuition and Fees - Charged to non-employees enrolled in District professional learning classes.

Interest Income - Interest income are funds collected as interest on all school investments and the interest charged to delinquent taxes.

Other Local Revenue - These funds include sale of school assets, rental of facilities owned by the school district, reimbursements of lost and damaged textbooks and other miscellaneous items.



FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

STATE REVENUE

State revenue is earned via a formula entitled the Quality Basic Education (QBE) Act which is approved by the State of Georgia legislature. The main criteria for State funding is student growth. In FY2013, the projected State contributes approximately **47.40%** of the Cobb County School System’s revenue.

QBE Funding Formula Summary

1. **Full-Time Equivalent** - The funding formula utilizes a concept called Full-Time Equivalent (FTE). The State of Georgia allocates funds to school districts based on their number of full-time students. Cobb County reports enrollment during each school year to the State of Georgia. Each school day is divided into six parts and the student is counted six times. Students in the following programs or situations may not be counted for the portion of the day that they are in them:

- Study Hall
- Students on Minimum Day Schedule
- Non-credit Courses

EXAMPLE: A student taking the following in school is counted as 5/6 FTE instead of 1 FTE:

<u>Item</u>	<u># Items</u>	<u>FTE</u>
Math	1	1
English	1	1
Social Studies	1	1
Science	1	1
Study Hall	1	0
Literature	<u>1</u>	<u>1</u>
Total	6	5

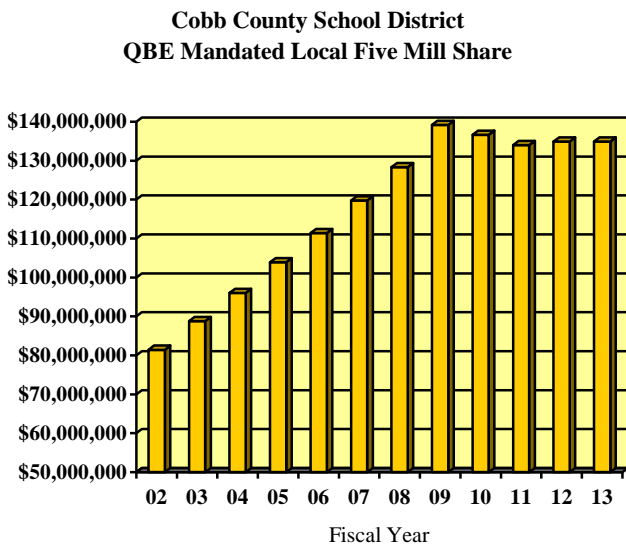
2. **Program Weights** - Since different programs (kindergarten, primary grades 1-3, middle school grades 6-8, etc) vary in their cost of operation, each program is assigned a program weight. The Governor is authorized to appoint a task force every three years to recommend to the General Assembly any needed changes in the program weights. The following are the FY2013 Program Weights:

<u>Programs</u>	<u>Weights</u>	<u>Programs</u>	<u>Weights</u>
Kindergarten	1.6611	Remedial	1.3142
Kindergarten EIP	2.0532	Alternative	1.6048
Grades 1-3	1.2866	Special Ed Cat I	2.3975
Grades 1-3 EIP	1.8056	Special Ed Cat II	2.8213
Grades 4-5	1.0327	Special Ed Cat III	3.5944
Grades 4-5 EIP	1.8000	Special Ed Cat IV	5.8308
Grades 6-8	1.0166	Special Ed Cat V	2.4607
Middle School	1.1221	Gifted	1.6695
Grades 9-12	1.0000	ESOL Program	2.5359
Vocational Lab	1.1837		

3. **Training & Experience** - The State of Georgia allocates additional funds to school districts to adjust for varying levels of teacher education and years of experience.

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

4. **Local Five Mill Share** - The Local Share for each local system is an amount of money equal to the amount that can be raised by levying five (5) mills on the forty (40) percent equalized property tax digest. Each local system will receive an amount of State funds that is the QBE program cost for the system MINUS the Local Share Amount. Cobb County's Local Share contribution in FY2013 is \$135 million.



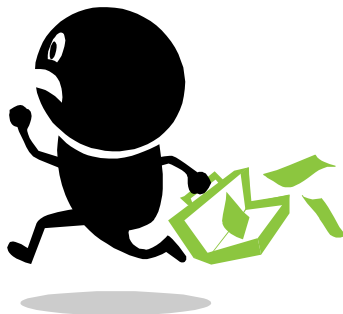
<u>YEAR</u>	<u>LOCAL SHARE</u>
2002	\$81,438,033
2003	\$88,827,699
2004	\$95,996,050
2005	\$103,896,069
2006	\$111,425,228
2007	\$119,785,026
2008	\$128,360,314
2009	\$139,200,389
2010	\$136,638,551
2011	\$133,973,704
2012	\$134,918,836
2013	\$134,918,839

These amounts are deducted from the State revenue earned by Cobb County

5. **Base Amount** - Standard Cost per Student amount established by the State of Georgia. The base amount for FY 2013 is \$2,744.80 per student.

QBE Formula

To determine the total State funds for a specific school system, the following formula is used:
 FTE Count X Program Weight X Base Amount X Training & Experience Factor - Five Mill Share



FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

Cobb County School District QBE and State Grant Revenue

FY 2013 General Fund State Revenue is approximately 47.40% of Total Revenue. The following chart presents a summary of State Funding budget since FY2002-03:

School Year	State Revenue Budget	State Revenue Percent Increase (Decrease)	Student Active Enrollment	State Revenue Per Student
2002-03	\$345,404,190	4.5	97,009	\$3,560
2003-04	\$342,307,246	(0.9)	101,349	\$3,377
2004-05	\$329,469,232	(3.8)	103,285	\$3,190
2005-06	\$346,111,135	5.1	105,482	\$3,281
2006-07	\$401,255,040	15.9	106,572	\$3,765
2007-08	\$424,030,532	5.7	106,056	\$3,998
2008-09	\$382,397,104	(9.8)	105,742	\$3,616
2009-10	\$358,301,476	(6.3)*	106,488	\$3,365*
2010-11	\$355,722,623	(0.7)*	106,836	\$3,330*
2011-12	\$383,498,159	7.8	106,502	\$3,600
2012-13	\$389,043,623	1.4	106,591	\$3,650

*The Federal ARRA funding had replaced the State funding in 2009-10 and 2010-11 two years.

Note: **State Revenue Trends**

State Revenue is based primarily on student counts. Due to the State of Georgia economic decline since FY2003, the State of Georgia implemented austerity cuts for K-12 education. Cobb County’s cumulative austerity cuts from FY2003 to FY2012 total \$353 million. FY2013 budget was created with the anticipation of a \$72.3 million austerity cut.

Description	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008
Annual	\$9,018,265	\$10,479,762	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Mid-Year Cut	\$0	\$8,556,134	\$0	\$0	\$0	\$0
Total	\$9,018,265	\$19,035,896	\$22,370,784	\$22,370,784	\$11,211,055	\$9,442,954
Cumulative	\$9,018,265	\$28,054,161	\$50,424,945	\$72,795,729	\$84,006,784	\$93,449,738
Description	FY2009	FY2010	FY2011	FY2012	FY2013	
Annual	\$6,178,365	\$42,407,699	\$69,383,901	\$72,553,160	\$72,384,317	
Mid-Year Cut	\$25,316,975	\$43,521,811	\$413,185			
Total	\$31,495,340	\$85,929,510	\$69,797,086	\$72,553,160	\$72,384,317	
Cumulative	\$124,945,078	\$210,874,588	\$280,671,674	\$353,224,834	\$425,609,151	

FISCAL YEAR 2013 REVENUE EXPLANATIONS AND PROJECTIONS (Continued)

FEDERAL REVENUE

The Cobb County School District receives a small portion of its revenue from the Federal Government. In FY2013 projected federal revenue is approximately **0.73%** of the Cobb County School System's revenue. The following is a listing of the various Federal Revenues sources:

Indirect Cost Revenue – Reimbursement allowed under selected federal grant programs to help compensate the school district for administrative costs, overhead costs that support the grant.

ROTC Revenue – The Federal Government pays half of the cost of ROTC instructors.

MedACE Revenue – The Administrative Claiming Education (ACE) program is a Medicaid program administered through the Children's Intervention School Services Office in conjunction with the Georgia Department of Community Health. This program allows the district to be reimbursed under the Federal Medicaid program for portions of administrative costs associated with providing school-based health services.

Medicaid Reimbursement – This program reimburses the district for certain medical services provided to a child under his/her Individual Education Program (IEP). This program is only available to Medicaid-eligible students. This program allows the district an opportunity to obtain funding which would otherwise be unavailable to the district, thereby strengthening the district's ability to deliver high quality education to the student.

E-Rate Revenue – Supported by the Telecommunications Act of 1996 with the express purpose of providing affordable access to telecommunications services for all eligible schools and libraries, particularly those in rural and economically disadvantaged areas.



EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS

The operating budget was developed in conformance with budget guidelines developed by the Budget Administrator Committee. These guidelines are divided into different sections, which include assumptions and constraints.

I. ASSUMPTIONS/INITIATIVES

A. Enrollment - The enrollment projections for the forthcoming school year are submitted by the Planning Services to the Financial Services Division by November 30th of each year. These projections are used to prepare the proposed expenditure budget. The proposed State revenue is calculated using the current year enrollment and estimated growth based on the realized growth from the previous year. The methodology of forecasting is to review the historical trends in enrollment data at each grade level for each school. In addition, the projections took into consideration the data contained in the recent Enrollment Growth Study that was developed for the Cobb County School District by McKibben and Cropper, as well as a review of the Cobb County Government data (2030 Comprehensive Plan), and housing and population data provided to the District by Metro Study Inc. The following table presents the past five year active enrollment data and projection for the future years:

Five Year History	FY2008	FY2009	FY2010	FY2011	FY2012
Enrollment	106,056	105,742	106,488	106,836	106,502
Growth Rate	-	(0.29%)	0.70%	0.33%	(0.31%)

Five Year Projection	FY2013	FY2014	FY2015	FY2016	FY2017
Enrollment	106,591	106,912	107,446	107,983	108,522
Growth Rate	0.08%	0.30%	0.50%	0.50%	0.50%

B. Personnel - The teacher, paraprofessional, counselor, media specialist, assistant principal and clerical needs are determined based on the enrollment projections and the personnel allotment formulas. Personnel needs are analyzed so that existing as well as projected new students are served according to state and local mandates. The teacher/paraprofessional allotment formulas comply with state mandated maximum average class size. The formulas also comply with accreditation agency requirements such as the Southern Association of Schools and Colleges.

C. Economic Factor – In some years, an inflation factor is determined by the Budget Committee based on the Consumer Price Index as published by the Bureau of Labor Statistics with consideration given to local economic conditions. Because of current economic conditions which affect the school district’s ability to balance the budget, an inflation factor is not used in budget development. Generally, operating budgets are continued unless there is a new approved school district project or initiative. Individual account estimates (utility rates, etc.) are developed by contacting outside entities to ensure that the District final budgets are as realistic as possible.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- D. American Recovery and Reinvestment Act (ARRA) – The Federal Stabilization Funds and the Stimulus Funds ended in FY2011.
- E. Lapse Analysis – Budgets are developed each year using a realistic approach. In spite of this approach, there are accounts that finish the year under-budget. This under-budget amount is referred to as lapse. This can happen for a variety of reasons such as budgeting insurance for employees, but for some reason the employee does not request insurance or they end up being included on their spouse’s insurance program. In both of these cases, the budget is not utilized and these funds revert to fund balance at the end of the year. Lapse can also occur as a result of over or under collections of revenue. Because of the District’s realistic budget approach, the effect of lapse on the district fund balance should be minimal.
- F. Formula Driven Budget - A formula driven budget is prepared by the Finance Division using the enrollment projections and personnel allotments furnished by Leadership & Learning Division to determine availability of funds for improvement and new programs. Only the longevity step increase is used for personnel salary calculations. Existing program appropriations are evaluated and one time costs are eliminated.
- G. Student Supply Allocations – FY2013 Elementary schools are allotted supplies at the rate of \$32 per student. Middle schools are allotted supplies at the rate of \$40 per student. High schools are allotted supplies at the rate of \$48 per student.
- H. Salary Improvements - Salary improvements are recommended based on the proposed State increase with adjustments as specified in the system's goals and objectives as approved by the Board.
- I. Program Evaluation - New programs are recommended for consideration in the enhancement budget and are considered based on their contribution to district-wide and school-level objectives.
- J. Equipment - Equipment, furniture and vehicle budgets are zero-based each year. All new and replacement equipment must be itemized and will be considered individually by the Budget Committee.
- K. Facilities - Renovations of existing facilities and new facilities to be constructed are funded through the Special Purpose Local Option Sales Tax (SPLOST). Renovations to school facilities such as HVAC units, roofs, painting, etc. impact the General Fund. Because of these new items and new product efficiencies, there is a reduced need for increased general maintenance budgets in the General Fund. All General Fund maintenance accounts are reviewed annually to estimate and budget this savings.

EXECUTIVE SUMMARY
EXPLANATION OF ALLOCATION OF HUMAN AND FINANCIAL RESOURCES
BUDGET ASSUMPTIONS/INITIATIVES AND CONSTRAINTS (continued)

- L. Student Transportation – Transportation is provided to students and is partially funded using State categorical grant funding and local property taxes. Each year, the number of bus drivers and buses is analyzed based upon the projected number of students that the district will have to serve.
- M. Financial Impact of Non-Routine Capital Expenditures
 School District building square footage is reviewed each year to account for new schools and classroom additions. Additional maintenance budgets are requested each year to provide for building maintenance (general maintenance supplies, custodians, etc.). Utility companies are contacted annually to ascertain the most current rate estimates. These estimates are used to budget utilities (existing buildings and new schools) for the new school year.
- N. Fringe Benefit Estimates for FY2013

FRINGE BENEFIT	FY2013 PROJECTION
Group Insurance - Certified	18.534% of Gross Salary
Group Insurance - Classified	\$446.20 per month
Social Security	6.20% of Gross Salary
Medicare	1.45% of Gross Salary
Teacher's Retirement System (Certified, Administrators, Clerical, Aides)	11.41% of Gross Salary
Unemployment	\$45 – Annual Employee Cost
Workers Compensation	
Teachers, Administrators, Clerical, Aides	0.35% of Gross Salary
Bus Drivers	2.68% of Gross Salary
All Other	1.97% of Gross Salary

II. CONSTRAINTS

- A. State Revenue - The school district is experiencing revenue gaps in State funding. New and existing programs mandated by the State may not be fully funded and must be supplemented locally. The local fair share deducted from State revenue further reduces the State funds available to the district. The FY2013 local 5 mill share is budgeted at \$135.5 million dollars.
- B. Local Tax Revenue – For FY2013, the Cobb County School District is estimating a property tax digest decline of 2.0 percent. The budget contains an increase in the millage rate from 18.9 mills to 19.9 mills. The Board approved the declaration of SPLOST II excess proceeds equal to 1.0 mills to allow the millage rate to be reduced to 18.9 mills, the rate imposed in FY2012.
- C. Uncommitted Fund Reserve – For cash flow purposes (Payroll and Vendor Payments), a minimum one month cash reserve is recommended by the Financial Services Division. Current Board Policy directs the District to maintain a minimum unassigned general fund balance less encumbrances equivalent to a range of 30 to 55 days of annual expenditures.

TAX BASE AND RATE TRENDS

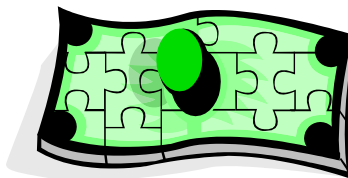
FY2013 Metro Atlanta Millage Rate Comparison

Metro Atlanta System	General Fund Millage	Bond Millage	Total Millage	Standard Homestead Exemption
Atlanta (aps)	21.640	0.100	21.740	\$30,000
Cobb	18.900	0.000	18.900	\$10,000
Dekalb	22.980	0.000	22.980	\$12,500
Fulton	18.502	0.000	18.502	\$2,000
Gwinnett	19.250	1.300	20.550	\$4,000

Property Tax Rates – Cobb County School District

Note: Taxes are levied on real and personal property. Based on a millage levy of 1.00 Mill, a homeowner would pay \$1.00 per \$1,000 on 40% of the assessed value.

Fiscal Year	General Fund Millage Rate	Bond Fund Millage Rate	Total Millage Rate
1998	17.83	3.80	21.63
1999	17.83	3.50	21.33
2000	17.55	1.50	19.05
2001	17.55	1.50	19.05
2002	19.00	1.05	20.05
2003	19.00	0.90	19.90
2004	19.00	0.90	19.90
2005	19.00	0.90	19.90
2006	19.00	0.90	19.90
2007	19.00	0.90	19.90
2008	18.90	0.00	18.90
2009	18.90	0.00	18.90
2010	18.90	0.00	18.90
2011	18.90	0.00	18.90
2012	18.90	0.00	18.90
2013	18.90	0.00	18.90



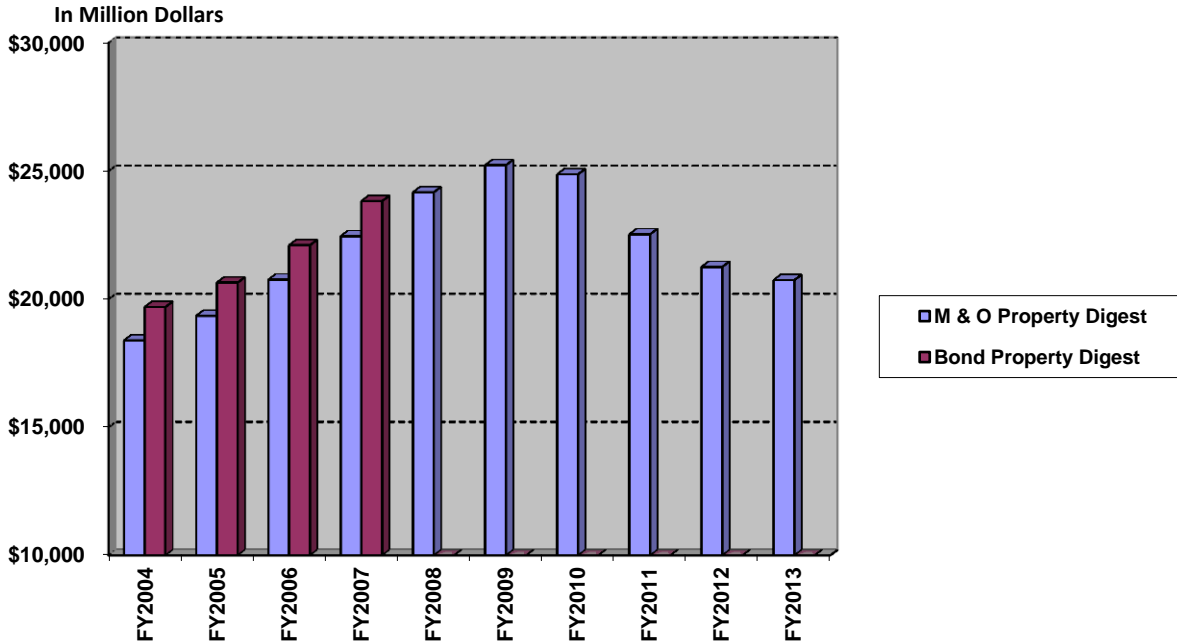
TAX BASE AND RATE TRENDS (continued)

Net Property Digest Information – Cobb County

Over half of the General Fund revenue of the Cobb County School District is derived as a result of local property taxes in Cobb County. Millage rates approved by the Board of Education are applied each year to the net property digest for M&O and Bonds. The current and prior year Property Digests are presented below:

Fiscal Year	Net Maintenance & Operations Property Digest	Net Bond Property Digest
FY2004	\$18,385,713,203	\$19,690,686,562
FY2005	\$19,347,342,727	\$20,643,481,831
FY2006	\$20,761,870,661	\$22,103,473,120
FY2007	\$22,456,439,458	\$23,824,006,517
FY2008	\$24,167,393,316	\$0 – (See Note)
FY2009	\$25,226,571,673	\$0 – (See Note)
FY2010	\$24,870,361,338	\$0 – (See Note)
FY2011	\$22,530,784,039	\$0 – (See Note)
FY2012	\$21,255,419,607	\$0 – (See Note)
FY2013	\$20,741,250,527	\$0 – (See Note)

Note: The Cobb County School District became free of long term debt on January 31, 2007. The Tax Assessor no longer supplies a Bond Property Digest for the school district as this is not necessary because of the debt payoff.



**EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND**



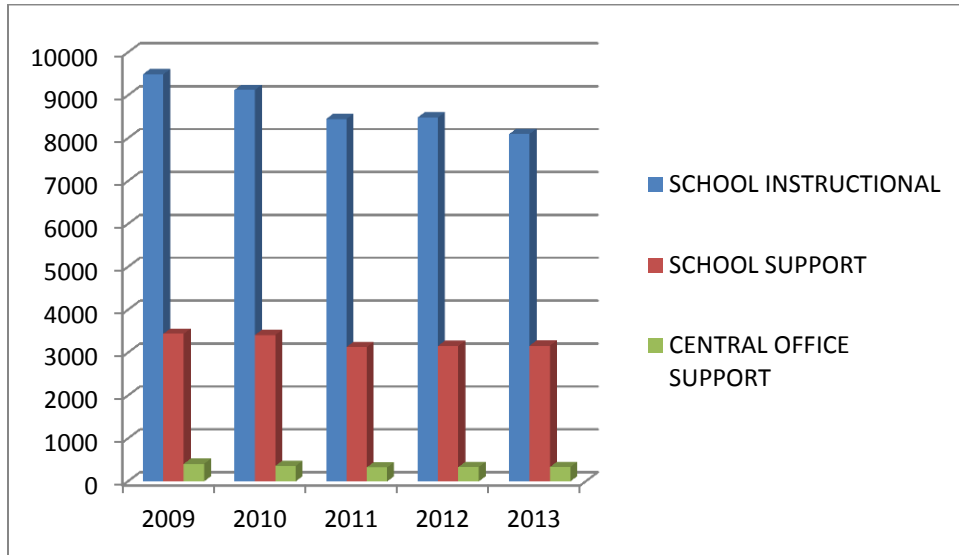
	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
Instructional School Positions					
Kindergarten Teachers	404.00	394.00	339.00	333.00	318.00
Kindergarten Early Intervention Program	239.50	193.00	198.50	198.50	159.00
Grades 1-3	1237.00	1184.00	1050.00	1055.00	967.00
Grades 1-3 Early Intervention Program	354.50	332.00	260.00	260.00	255.00
Grades 4-5	651.50	619.00	576.00	564.00	535.00
Grades 4-5 Early Intervention Program	166.50	167.00	149.50	149.50	133.50
Grades 4-5 Fine Art, Orchestra	0.00	3.50	1.50	2.00	1.00
Elementary Specialists	213.00	211.00	211.50	212.00	207.00
Grades 6-8	1022.00	979.00	794.50	824.50	766.50
Grades 9-12/Alternative Program	1315.00	1234.00	1034.00	1047.00	970.50
Vocational Lab	118.00	118.00	116.00	117.00	117.00
ROTC	22.00	22.00	27.00	28.00	28.00
IEL Intensive English Language Teacher	31.00	31.00	31.00	31.00	31.00
In School Suspension	42.00	42.00	41.00	41.00	41.00
Contingency Staff - Certified	68.38	100.00	234.00	234.00	212.16
Magnet Coordinators & Teachers	6.00	27.00	23.00	20.00	20.00
English as a Second Language - ESOL	206.00	212.00	214.30	214.30	213.50
Gifted	430.89	431.20	419.00	419.00	415.80
Remedial Education Teachers	78.50	69.50	95.00	98.00	105.50
Area Lead Teacher Program – ALT	78.00	0.00	0.00	0.00	0.00
Special Needs	66.00	66.00	0.00	0.00	0.00
Special Ed - Teachers	1180.96	1148.46	1133.46	1133.46	1133.46
Special Ed - Preschool Teachers	82.50	78.50	74.50	79.50	79.50
Special Ed - Parapros	549.00	540.00	540.00	546.00	546.00
Special Ed - Preschool Parapros	137.00	137.00	137.00	137.00	137.00
Kindergarten Parapros	404.00	394.00	339.00	333.00	318.00
Other Instructional Parapros	236.50	241.50	267.50	267.00	249.10
Media Specialists	129.00	128.00	127.00	127.00	126.00
Contingency Staffs - Classified	25.00	25.00	15.77	15.77	15.77
Total Instructional School Positions	9493.73	9127.66	8449.03	8486.53	8100.79
Other School Support Positions					
Principals	112.00	112.00	112.00	112.00	109.00
Assistant Principals	162.00	159.00	161.00	160.00	157.00
Assistant Administrator	36.50	41.50	40.85	34.50	32.00
Counselors	254.50	250.00	227.00	241.00	240.00
MS Graduation Coaches	22.00	17.00	0.00	0.00	0.00
HS Graduation Coaches	16.00	17.00	0.00	0.00	0.00
Local School Secretary	112.00	112.00	112.23	111.23	109.23
Local School Admin - Clerical	361.57	352.27	356.42	350.64	344.71

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
Interpreters – ESOL/ Foreign Language	0	0	0	0	12.26
Interpreters – Special Ed	5.00	5.00	5.00	5.00	5.00
Diagnosticians	7.00	4.00	4.00	4.00	4.00
Diagnosticians - Preschool	0.00	0.00	4.00	4.00	4.00
Audiologists	0.00	3.30	3.30	3.30	3.30
Occupational Therapists	4.00	9.30	9.30	9.30	9.30
Physical Therapists	0.00	6.40	6.40	6.40	6.40
Speech Language Pathologist (SLP)	193.74	190.74	190.74	190.74	190.74
SLP Parapros	0.00	4.00	4.00	4.00	4.00
Special Ed Nurses	10.50	11.50	11.50	11.50	11.50
CBST Trainers	0.00	9.50	5.00	0.00	0.00
CBST Parapros	0.00	5.00	5.00	0.00	0.00
School Nurses & Consulting Nurses	107.56	107.56	104.56	103.68	102.80
Hospital / Homebound	3.00	3.00	3.00	3.00	3.00
Special Ed Preschool Specialist	1.00	1.00	1.00	1.00	1.00
Tech Specialists – Instructional Tech	10.00	6.00	0.00	0.00	0.00
Tech Specialists – Tech Dept	82.00	67.00	67.00	67.00	67.00
Psychologists	40.25	40.25	40.25	40.25	40.25
Social Workers	36.00	36.00	31.00	31.00	32.00
Campus Officers	23.00	23.00	23.00	23.00	23.00
Custodians	661.60	661.60	546.35	554.85	565.85
Bus Monitors	60.00	60.00	60.00	60.00	60.00
Bus Drivers (Regular & Sp Ed)	942.00	924.00	824.00	854.00	854.00
Maintenance	135.00	130.00	130.00	130.00	130.00
Mechanics – Fleet Maintenance	44.00	44.00	44.00	44.00	44.00
Total Other School Support Positions	3442.22	3412.92	3132.90	3159.39	3165.34
Central Office Support Positions					
Division 1 – Gen Admin	12.99	8.50	7.50	8.50	8.50
Division 2 – Operational Support	113.89	111.45	108.45	111.25	112.25
Division 3 – Human Resources	55.50	51.00	40.00	42.50	42.50
Division 4 – Academics	97.13	71.64	65.14	65.14	66.74
Division 5 – School Leadership	36.30	33.80	29.50	28.50	28.50
Division 6 – Financial Services	51.70	49.70	46.70	46.70	46.70
Division 7 – Technology	0.00	0.00	0.00	0.00	0.00
Division 8 – Special Student Services	41.95	34.51	31.45	31.45	31.45
Division 9 – Business Services	0.00	0.00	0.00	0.00	0.00
Total Central Office Support Positions	409.46	360.60	328.74	335.04	336.64
Grand Total – General Fund Positions	13,345.41	12,901.18	11,910.67	11,980.96	11,602.77

**EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)**

PERSONNEL RESOURCE CHANGES – GENERAL FUND



STAFF/STUDENT ENROLLMENT RATIO – GENERAL FUND

School Year	FY2009	FY2010	FY2011	FY2012	FY2013 Projection
General Fund Positions	13,345	12,901	11,910	11,980	11,602
Student Enrollment	105,742	106,488	106,836	106,502	106,591
Staff/Student Ratio	1 : 7.92	1 : 8.25	1 : 8.97	1 : 8.90	1 : 9.18

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

FY2009

1. K-12 enrollment projected flat growth
2. The student teacher ratio for Grades 6-8 was increased by 0.5 that from (22:1) to (22.5:1)
3. New schools:
 - a. Allatoona High School - positions added 101.50
 - b. Picketts Mill Elementary - positions added 93.00
1. Special Ed positions added 108.70
2. School allocation changes to reduce overall positions by 113.15

FY2010

1. K-12 enrollment projected to maintain flat growth
2. Due to the economic downturn, the State legislation lowered the maximum class size requirements for FY2010. Cobb increased the class size by 1 for K-12.

	FY 2009	Change	FY2010	FY10 State Max
Kindergarten	18	1	19	22
Grade 1-3	19	1	20	23
Grade 4-5	26	1	27	30
Grade 6-8	22.5	1	23.5	30
Grade 9-12	25	1	26	32

A portion of the teachers lost by increasing class size can be paid from Title I Stimulus funds. The positions will no longer be funded by the General Fund.

3. Reduced bus driver positions resulting from adjusted school bus pick up locations.
4. Reduced approximately 10 % of central office support positions.

FY2011

1. K-12 enrollment projected to increase by approximately 276 students.
2. On May 24, 2010 the State Board of Education adopted a resolution granting exemption from statutory and regulatory class size maximums for all school districts in Georgia. The Cobb Board of Education approved following class sizes for FY2011:
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1

As a result, the District reduced 636 teaching positions.

3. Reduced 68 central office support positions.
4. Reduced 55 school counselor/ graduation coach positions
5. Reduced 112 custodian positions due to the per custodian service square footage increase
6. Eliminated 100 school buses, corresponding routes and driver positions

FY2012

1. Add 25.49 instructional and school support positions for FY2012 enrollment and model change
2. Add 8.5 custodian positions due to school facility square footage expansion
3. Bus drivers increased 30 for needs
4. Instructional technician 6 positions transferred from ARRA to General Fund

EXECUTIVE SUMMARY
FY2013 PERSONNEL RESOURCE CHANGES – GENERAL FUND (Continued)

5. Central Office position changes:
 - a. Move 0.3 Director and 0.3 secretary positions to SPLOST
 - b. Add 1.0 courier position to mail room for operation needs
 - c. Move two 0.5 clerical positions to HR from Title II-A

FY2013

1. Increase class size by two students at every grade level
 - a. Kindergarten 22:1
 - b. Grades 1-3 23:1
 - c. Grades 4-5 30:1
 - d. Grades 6-8 30:1
 - e. Grades 9-12 32:1
2. Add 11 custodian positions due to school facility square footage expansion
3. Closed Skyview Elementary School, reduced 6.15 school support positions
4. Eliminated 4 positions in school-within-school reduction
5. Transferred to General Fund from Title III grant 12.26 ESOL interpreters and 1.6 clerks
6. Reduce Middle and High School Media Parapro to 60%



FY2013 PERSONNEL RESOURCE CHANGES – OTHER FUNDS

	FY2009 Revised Budget	FY2010 Revised Budget	FY2011 Revised Budget	FY2012 Revised Budget	FY2013 Approved Budget
SPLOST II	15.00	0.00	0.00	0.00	0.00
SPLOST III	0.00	34.30	34.30	41.74	41.74
Title I	160.61	160.50	160.50	157.14	157.14
Title I - Stimulus	0.00	86.00	86.00	0.00	0.00
IDEA	369.56	368.62	331.59	362.58	362.84
IDEA – Stimulus	0.00	138.00	131.50	0.00	0.00
Vocational Grant	0.40	0.40	0.40	0.00	0.00
Title II - A	17.20	14.70	14.70	2.50	2.50
Homeless Grant	0.00	0.00	0.00	0.00	0.00
Federal Funded Grants	0.00	0.00	0.00	0.00	0.00
Title III LEP	21.18	21.06	21.06	23.39	23.39
Title IV	4.10	2.60	4.80	0.00	0.0
Adult Education	6.20	6.20	6.20	4.20	4.20
Psycho-Educational Centers	65.59	64.39	62.67	61.49	61.49
Facility Use	2.00	2.00	2.00	2.00	2.00
After School Program	3.10	3.10	3.10	3.10	3.10
Tuition School	1.16	2.16	1.16	1.16	1.16
Public Safety	21.00	21.00	21.00	21.00	21.00
Adult High School	3.50	3.50	3.50	3.50	3.50
Miscellaneous Grants	0.00	0.00	0.20	0.20	0.00
School Nutrition	1,185.00	1,185.00	1,185.00	1,214.00	1,214.00
Self Insurance	5.00	5.00	5.00	5.00	5.00
Purchasing	24.00	19.50	18.50	16.50	16.50
Flexible Benefits	1.00	1.00	1.00	1.00	1.00
Grand Total - Other Funds Positions	1,905.60	2,139.03	2,094.18	1,920.30	1,920.56

The District FY2013 Personnel total 13,523.33 including General Fund and Other Funds positions.



**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS**

**IOWA TEST OF BASIC SKILLS (ITBS)
Fall 2011 (Latest available scores)**

Administration of the Iowa Tests of Basic Skills (ITBS) allows the district to compare the performance of students to that of other students across the nation who took the same test at the same time of year. Core subjects tested by the ITBS include Reading, Language Arts, and Math.

Cobb County students again topped national averages on the ITBS and posted increases in percentile rank scores in the Fall 2011 test. ITBS results are particularly helpful in identifying reading or math skills where students may need additional instruction; by administering the test in the Fall, teachers have time to work with students before Spring CRCT testing begins.

“The ITBS scores are a good indication that our students are receiving competitive instruction by national comparison,” said Superintendent Dr. Michael Hinojosa. “The gains in Math, Language Arts and Science are especially encouraging as these academic areas play an increasing role in school performance measures.”

The ITBS is a norm-referenced test that ranks student performance according to percentiles. For example, a student in the 75th percentile scored equal to or better than 75 percent of all students across the nation who participated in the ITBS at the same grade level.

	<i>Year</i>	<i>Score Type</i>	<i>Reading</i>	<i>Language</i>	<i>Math</i>	<i>Social Study</i>	<i>Science</i>
Grade 3	2011	% tile	63	65	69	68	70
	2010	% tile	63	65	68	67	68
	2009	% tile	61	64	64	67	66
	2008	% tile	63	66	68	69	68
Grade 5	2011	% tile	63	69	70	69	68
	2010	% tile	61	67	67	68	66
	2009	% tile	62	67	65	67	66
	2008	% tile	66	65	67	68	69
Grade 7	2011	% tile	58	59	63	63	66
	2010	% tile	58	58	62	62	65
	2009	% tile	58	59	61	62	64
	2008	% tile	56	56	58	56	62

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

**CRITERIAL REFERENCE COMPETENCY TESTS (CRCT)
Spring 2012 (Latest available scores)**

Georgia law (O.C.G.A. §20-2-281) provides legislation for the development and administration of Criterion-Referenced Competency Tests (CRCT) to measure student acquisition of the knowledge and skills set forth in the Georgia Performance Standards (GPS). The CRCT testing program serves a dual purpose – to provide a diagnosis of individual student and program strengths and areas of improvement as related to instruction of the GPS, and a measure of the quality of education in the state. O.C.G.A. §20-2-283 states that no third grade student will be promoted to the fourth grade if the student does not achieve grade level performance on the third grade CRCT in Reading and no fifth or eighth grade student will be promoted to the next grade if the student does not achieve grade level performance on the CRCT in Reading and Mathematics. Tests were administered in April in the content areas of Reading, English/Language Arts, Mathematics, Science, and Social Studies to students enrolled in grades three through eight.

The scale score range for the CRCT is 650 to 900 or above. Scores are reported in three performance levels: Does Not Meet (650-799), Meets (800-849), and Exceeds (850 and above).

At the District level, the percentage of students meeting or exceeding standards was higher than the State percentage in every content area and grade level.

The percentage of all students in Cobb meeting or exceeding standards was the same or higher than last year across all grades and content areas with the exception of 3rd Grade Science, where there was a decline of 1%.

CRCT - Students Meeting/Exceeding Standards for Reading, English, Math, Science, Social Studies
(Note: Figures represent percentage of students meeting or exceeding standards)

		Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Reading	GA	90	90	91	96	94	95
	Cobb	93	94	95	97	95	97
English	GA	91	90	95	92	94	95
	Cobb	93	94	96	95	94	97
Math	GA	81	81	84	80	91	77
	Cobb	84	85	91	85	93	84
Science	GA	78	81	78	73	85	74
	Cobb	82	85	82	80	87	80
Soc Studies	GA	81	79	77	73	78	77
	Cobb	84	83	81	80	83	83

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)
AMERICAN COLLEGE TESTING (ACT) SCORES**

YEAR	SUBJECT	NATIONAL	COBB	GEORGIA
2012	COMPOSITE	21.1	22.2	20.7
2011		21.1	22.4	20.6
2010		21.0	22.2	20.7
2009		21.1	22.1	20.6
2008		21.1	22.0	20.6
2007		21.2	21.9	20.3
2006		21.1	21.5	20.2
2005		20.9	21.3	20.0
2004		20.9	21.3	20.0
2012		ENGLISH	20.5	21.8
2011	20.6		22.1	20.1
2010	20.5		21.8	20.1
2009	20.6		21.8	20.1
2008	20.6		21.7	20.1
2007	20.7		21.6	19.9
2006	20.6		21.2	19.8
2005	20.4		20.9	19.4
2004	20.4		20.9	19.5
2012	MATHEMATICS		21.1	22.0
2011		21.1	22.5	20.7
2010		21.0	22.3	20.7
2009		21.0	22.2	20.6
2008		21.0	22.1	20.6
2007		21.0	21.9	20.3
2006		20.8	21.4	20.1
2005		20.7	21.3	19.8
2004		20.7	21.3	19.9
2012		READING	21.3	22.6
2011	21.3		22.6	20.8
2010	21.3		22.4	20.9
2009	21.4		22.5	20.9
2008	21.4		22.2	20.9
2007	21.5		22.2	20.6
2006	21.4		21.7	20.5
2005	21.3		21.6	20.3
2004	21.3		21.5	20.3
2012	SCIENCE REASONING		20.9	21.9
2011		20.9	21.9	20.3
2010		20.9	21.8	20.5
2009		20.9	21.5	20.3
2008		20.8	21.3	20.3
2007		21.0	21.5	20.1
2006		20.9	20.9	20.0
2005		20.9	20.9	19.8
2004		20.9	21.1	19.9

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

SCHOLASTIC ASSESSMENT TEST (SAT) SCORES

YEAR		NATIONAL	COBB	GEORGIA
2012	TOTAL	1498	1520	1452
2011		1500	1522	1445
2010		1506	1522	1451
2009		1505	1532	1455
2008		1511	1524	1466
2007		1511	1534	1472
2006		1518	1538	1477
2005		1028	1047	993
2004		1026	1040	987
2003		1026	1038	984
2012	CRITICAL READING	496	512	488
2011		497	510	485
2010		500	511	488
2009		499	514	489
2008		502	511	491
2007		502	515	494
2006		503	517	494
2005		508	525	497
2004		508	521	494
2003		507	520	493
2012	MATHEMATICS	514	514	489
2011		514	515	487
2010		515	516	489
2009		514	519	489
2008		515	514	493
2007		515	517	495
2006		518	517	496
2005		520	522	496
2004		518	519	493
2003		519	518	491
2012	WRITING	488	494	475
2011		489	497	473
2010		491	495	474
2009		492	499	477
2008		494	499	482
2007		494	502	483
2006		497	504	487

Note: Writing Portion added in FY2006

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

GEORGIA HIGH SCHOOL GRADUATION TEST (GHSGT)

As part of the statewide testing program, 11th grade students are administered the GHSGT each spring. They are tested in four subject areas — English Language Arts, Mathematics, Science and Social Studies — and each section must be passed to earn a Georgia high school diploma. Scores range from 100 to 300 with 200 as a passing score in English Language Arts, Science and Social Studies. The scores for Math range from 400 to 600, with 500 as passing. Results for the System, metro area (RESA– Regional Educational Service Agencies) and State are listed in the Table below. It is followed by Figures that display the passing percentage on each subject with five year, 2007 – 2011, progress comparison.

Schools use the GHSGT results to determine if students are well-prepared students to graduate and earn a high school diploma. Students who do not succeed on their first attempt have additional opportunities to meet the standards prior to completing 12th grade.

Mean Scale Score and Percent Passing for First Time 11th Grade Test Takers – Spring 2011

	ENGLISH / LANGUAGE ARTS						MATHEMATICS					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	247	96	94	94	93	99	252	93	94	97	96	97
RESA**	240	92	91	91	na	99	240	84	92	93	na	94
State	237	91	90	90	89	98	236	84	91	94	93	95

	SCIENCE						SOCIAL STUDIES					
	Scale Score	PERCENT PASSING					Scale Score	PERCENT PASSING				
	2011	2011	2010	2009	2008	2007	2011	2011	2010	2009	2008	2007
System	251	96	92	90	90	83	251	88	84	91	90	95
RESA**	245	93	90	88	na	78	243	82	81	88	na	92
State	243	93	90	88	86	77	237	80	78	87	86	91

** RESA (Regional Educational Service Agencies): Cobb, Clayton, DeKalb, Douglas, Fulton, Gwinnett, Atlanta City, Buford City, Decatur City, and Marietta City.

**COBB COUNTY SCHOOL DISTRICT
PERFORMANCE RESULTS (Continued)**

EXPENDITURES PER FTE

Compared to the average school system in Georgia, Cobb County spends less on operation and support, and more on student instruction.

According to the latest available State DOE Report Card, 2010-2011, Cobb County spent 74.4% of its total General Fund expenditure in instruction. The Georgia State system average is 67.5%. The following table is the presentation of K-12 expenditures in category details, by percent and per FTE (student full-time equivalency).

K – 12 Expenditures in General Fund

	COBB COUNTY		STATE OF GEORGIA	
	Percent	Per FTE	Percent	Per FTE
Instruction	74.4%	\$5,623	67.5%	\$5,211
Media	1.8%	\$135	1.9%	\$147
Instructional Support	2.8%	\$211	3.9%	\$298
Pupil Services	2.1%	\$160	3.0%	\$228
General Admin	1.1%	\$83	2.7%	\$212
School Admin	6.3%	\$477	7.0%	\$539
Transportation	4.7%	\$353	5.1%	\$398
Maint & Operation	6.8%	\$511	8.7%	\$670
Capital Projects	0%	\$0	0%	\$2
School Food	0%	\$0	0%	\$1
Debt Services	0%	\$0	0.2%	\$15
Total	100%	\$7,553	100%	\$7,721

Data Source: State of Georgia Department of Education 2010-2011 Report Card as latest available

Five Year Financial Forecast

		FY2012 Board Approved							
Type	Category	Orig. Budget	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
1	Local	Property Tax Revenue	\$ 351,208,753	\$ 350,146,178	\$ 353,651,706	\$ 364,273,457	\$ 382,507,463	\$ 401,653,170	\$ 401,653,170
2		Transfer of SPLOST 2 Contingency	\$ 22,233,815	\$ 20,269,817	\$ -	\$ -	\$ -	\$ -	\$ -
3		Other Tax Revenue	\$ 50,272,166	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824	\$ 52,974,824
4		Other Local	\$ 3,954,083	\$ 2,376,661	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042	\$ 2,365,042
5	State	Miscellaneous State Grant	\$ 3,393,381	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088	\$ 4,107,088
6		QBE	\$ 380,104,778	\$ 384,936,535	\$ 393,183,126	\$ 406,824,240	\$ 423,249,443	\$ 439,347,767	\$ 452,674,545
7	Federal	Indirect Cost	\$ 2,566,965	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169	\$ 1,986,169
8		ROTC	\$ 878,869	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360	\$ 913,360
9		MedAce	\$ -	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979	\$ 535,979
10		Medicaid	\$ 500,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
11		E-Rate	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394	\$ 2,226,394
Revenue Total			\$ 817,339,204	\$ 820,773,005	\$ 812,243,688	\$ 836,506,553	\$ 871,165,763	\$ 906,409,792	\$ 919,736,571
Reserve Available	FY2011 Available Austerity	\$ 25,009,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Jobs Funds Reserved in Prior Year	\$ 9,445,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Funds Reserved in Prior Year		\$ 21,136,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funds Available			\$ 851,793,623	\$ 841,909,078	\$ 812,243,688	\$ 836,506,553	\$ 871,165,763	\$ 906,409,792	\$ 919,736,571
Base	FY12 Approve Budget	\$ 851,793,623							
	FY13 Proposed Budget		\$ 841,909,078						
12		Prior Year Continuation Budget			\$ 842,240,229	\$ 880,556,092	\$ 898,159,139	\$ 910,467,797	\$ 923,064,749
13	Salary/Benefits	Restoration of FY2013 Five Furlough Days			\$ 15,316,765				
14		Restoration of FY2013 1/2 Salary Step			\$ 5,054,304				
15		Restore 180 Day School Year			\$ 1,000,000				
16		Annual Step Increase			\$ 10,260,236	\$ 10,414,139	\$ 10,570,351	\$ 10,728,906	\$ 10,889,840
17		Increase in Health Insurance			\$ 5,616,000	\$ 5,616,000			
18		High Priority Payout			\$ (464,940)	\$ (64,800)	\$ (10,800)		
19	Operations	Utilities			\$ 1,533,498	\$ 1,637,708	\$ 1,749,107	\$ 1,868,046	\$ 1,995,073
Expenditure Total			\$ 851,793,623	\$ 841,909,078	\$ 880,556,092	\$ 898,159,139	\$ 910,467,797	\$ 923,064,749	\$ 935,949,663
Forecasted (Deficit)/Surplus			\$ -	\$ -	\$ (68,312,404)	\$ (61,652,586)	\$ (39,302,034)	\$ (16,654,957)	\$ (16,213,092)

Comments

1 Property Tax

The forecast assumes the digest values change and millage rate will follow the schedule below:

Fiscal Year	Change in Digest	Millage Rate
FY2013	-2.00%	18.9 mills
FY2014	1.00%	18.9 mills
FY2015	3.00%	18.9 mills
FY2016	5.00%	18.9 mills
FY2017	5.00%	18.9 mills
FY2018	0.00%	18.9 mills

2 Transfer of SPLOST 2 Contingency equal to 1 mill.

3 Revenue projections remain the same until more data is available.

4 The \$1.6 million transfer from County Wide Building was only for FY2012. FY13 to FY16 projections were adjusted down.

5 Revenue projections remain the same until more data is available.

6 QBE Revenue

QBE earnings are increased at a rate of 2% per year for training and experience (State Salary Step).

Austerity cuts are restored at a rate of 9% per year after FY13. Current FY13 proposal Governor's budget does not include the restoration of austerity cuts. The anticipated changes to austerity cuts are as follows:

Fiscal Year	Change in Austerity
FY2013	No Change
FY2014	\$6.5 million
FY2015	\$11.9 million
FY2016	\$14.6 million
FY2017	\$14.2 million
FY2018	\$11.4 million

7 Revenue projections remain the same until more data is available.

8 Revenue projections remain the same until more data is available.

9 Revenue projections remain the same until more data is available.

10 Revenue projections remain the same until more data is available.

11 Revenue projections remain the same until more data is available.

12 Continuation budget rolls from prior year.

13 Restoration of 5 furlough days using current employee population.

14 Restoration of FY2013 1/2 Salary Step Increase for Eligible Employees.

15 Restore 5 days to school year estimated at \$200,000 per day - transportation savings only.

16 Annual step values are projected at a rate of 1.5% of salaries.

17 Increase in the employer portion of group health insurance by approximately \$280 per employee per month. The rate increase has not been approved by the Department of Community Health; however, it has been released as part of the State FY2013 Budget information. The rate is proposed to increase \$150/employee in FY2014 and FY2015 per the Department of Community Health.

18 The phase out of the High Priority Pay program (documentation from Human Resources):

	FY2012	FY2013	FY2014	FY2015	FY2016
Total Salary & Benefits	\$ 541,069	\$ 545,940	\$ 81,000	\$ 16,200	\$ 5,400
Incremental Change		\$ 4,871	\$ (464,940)	\$ (64,800)	\$ (10,800)

19 Natural gas, water/sewer, electricity, and fuel are projected based on historical trends.

Fund	Beginning Fund Balance July 1	FY2012			FY2013			FY2014			FY2015			FY2016			Forecast Assumptions and Comments	
		Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30	Revenue	Expenditures	Ending Fund Balance June 30		
SPECIAL REVENUE FUNDS																		
Special Programs																		
549	Donations	\$0	\$185,667	\$185,667	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Donations are budgeted as received	
550	Facility Use	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$785,531	\$289,602	\$785,531	\$289,602	Continue FY2013 Budget (balanced)	
551	After School Program	\$1,580,842	\$7,076,734	\$7,142,181	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$7,220,714	\$1,515,395	\$7,220,714	\$1,515,395	Project using 0% Student Growth	
552	Performing Arts	\$104,654	\$368,128	\$368,128	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$369,164	\$104,654	\$369,164	\$104,654	Continue FY2013 Budget (balanced)	
553	Tuition School	\$828,735	\$910,867	\$910,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	\$828,735	\$860,867	\$860,867	Continue FY2013 Budget (balanced)	
554	Public Safety	\$300,211	\$1,170,618	\$1,170,618	\$300,211	\$1,240,058	\$1,240,058	\$300,211	\$1,240,058	\$1,240,058	\$300,211	\$1,240,058	\$300,211	\$1,240,058	\$1,240,058	\$300,211	Continue FY2013 Budget (balanced)	
556	Adult High School	\$122,349	\$317,931	\$317,931	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	\$122,349	\$304,760	\$304,760	Continue FY2013 Budget (balanced)	
557	Artists at School	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	\$26,117	\$9,900	\$9,900	Continue FY2013 Budget (balanced)	
State Aid																		
510	Adult Education	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	\$1,052,057	\$1,052,057	\$0	Grants are initially budgeted using last year's information received
532	Psycho Education	\$372,656	\$5,833,337	\$5,833,337	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	\$5,626,711	\$5,626,711	\$372,656	
580	Misc State Grants	\$0	\$296,690	\$296,690	\$0	\$269,000	\$269,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Federal Aid																		
402	Title I	\$0	\$20,590,883	\$20,590,883	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	\$18,339,740	\$18,339,740	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
404	IDEA	\$0	\$27,100,273	\$27,100,273	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	\$18,991,992	\$18,991,992	\$0	Increase in 2010 and 2011 for American Recovery and Reinvestment Act
406	Vocation Education	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	\$638,133	\$638,133	\$0	Grants are initially budgeted using last year's information
414	Title II - A	\$0	\$2,619,471	\$2,619,471	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	\$2,257,191	\$2,257,191	\$0	Grants are initially budgeted using last year's information
432	Homeless	\$0	\$62,732	\$62,732	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	\$56,100	\$56,100	\$0	Grants are initially budgeted using last year's information
432	Homeless ARRA	\$0	\$13,644	\$13,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Grants are initially budgeted using last year's information
460	Title III - A	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	\$1,391,880	\$1,391,880	\$0	Grants are initially budgeted using last year's information
462	Title IV	\$0	\$4,178,383	\$4,178,383	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	\$1,846,299	\$1,846,299	\$0	Grants are initially budgeted using last year's information
600	School Nutrition	\$23,041,484	\$47,697,623	\$51,510,080	\$19,229,027	\$51,233,832	\$52,986,711	\$17,476,148	\$51,233,832	\$52,986,711	\$15,723,269	\$51,233,832	\$52,986,711	\$13,970,390	\$51,233,832	\$52,986,711	\$12,217,511	Project using 0% Student Growth
DEBT SERVICE FUND																		
200	Debt Service	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	\$0	\$0	\$395,859	Debt Payoff Comment School District Bonded Debt was paid off in February 2007.
INTERNAL SERVICE FUND																		
691	Unemployment	\$419,494	\$281,460	\$281,460	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	\$1,410,000	\$1,410,000	\$419,494	Continue FY2013 Budget (balanced)
692	Self Insurance	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	\$5,257,867	\$5,257,867	\$4,029,736	Continue FY2013 Budget (balanced)
694	Dental Insurance	\$4,478,126	\$6,000,000	\$6,000,000	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	\$0	\$0	\$4,478,126	Continue FY2013 Budget (balanced)
696	Purchasing/ Warehouse	\$206,132	\$1,417,801	\$1,417,801	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	\$1,456,396	\$1,456,396	\$206,132	Continue FY2013 Budget (balanced)
697	Flexible Benefits	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	\$97,656	\$97,656	\$313,675	Continue FY2013 Budget (balanced)
CAPITAL PROJECTS FUND																		

Note: The Georgia Legislature passed a law allowing school districts to establish a one-cent sales tax that would be used for capital projects or debt retirement. The passage of this sales tax assists the school district in building new schools, supplying additional classrooms and equipment and technology needs of a growing school district. Cobb County Citizens voted to approve SPLOST 1 (1999-2003), SPLOST 2 (2004-2008). SPLOST 3 was approved on September 16, 2008 for another five year plan starting from January 1, 2009.

**EXECUTIVE SUMMARY
CAPITAL PROJECTS FUND FORECAST**

In Millions

Month Received	Actual 2009	Notebook Projected 2010 (5%) Growth	Actual 2010	Notebook Projected 2011 (5%) Growth	Actual 2011	Notebook Projected 2012 (5%) Growth	KSU Forecast 2012	Notebook Projected 2013 (5%) Growth	KSU Forecast 2013	Notebook Projected 2014 (5%) Growth	KSU Forecast 2014
January		\$12.03	\$9.99	\$12.63	\$11.66	\$13.26	\$12.29	\$13.93	\$11.61	\$14.62	\$12.05
February		\$12.03	\$9.76	\$12.63	\$8.73	\$13.26	\$9.46	\$13.93	\$9.92		
March	\$9.21	\$12.63	\$8.90	\$13.26	\$9.44	\$13.93	\$9.17	\$14.62	\$9.64		
April	\$7.19	\$12.63	\$9.97	\$13.26	\$9.78	\$13.93	\$9.65	\$14.62	\$10.12		
May	\$12.32	\$12.63	\$9.29	\$13.26	\$9.50	\$13.93	\$9.89	\$14.62	\$10.35		
June	\$8.61	\$12.63	\$9.91	\$13.26	\$9.71	\$13.93	\$10.13	\$14.62	\$10.60		
July	\$9.23	\$12.63	\$9.25	\$13.26	\$10.15	\$13.93	\$10.01	\$14.62	\$10.48		
August	\$9.28	\$12.63	\$9.39	\$13.26	\$10.81	\$13.93	\$10.27	\$14.62	\$10.74		
September	\$10.30	\$12.63	\$9.85	\$13.26	\$10.33	\$13.93	\$10.39	\$14.62	\$10.86		
October	\$8.75	\$12.63	\$9.42	\$13.26	\$10.13	\$13.93	\$10.83	\$14.62	\$11.26		
November	\$9.15	\$12.63	\$9.34	\$13.26	\$9.22	\$13.93	\$9.91	\$14.62	\$10.34		
December	\$10.09	\$12.63	\$8.98	\$13.26	\$9.41	\$13.93	\$9.87	\$14.62	\$10.30		
Annual Totals	\$94.1	\$150.4	\$114.1	\$157.9	\$118.9	\$165.8	\$121.9	\$174.1	\$126.2	\$14.6	\$12.1

Data source: SPLOST III Sales Tax Revenue Forecast conducted by Kennesaw State University, Coles College of Business, and updated on February 1, 2012.

2012 School Improvement Survey

for

Cobb County School District



**Academic Division
March 2012**

Cobb County School District

Demographics at a glance...

Total Student Participants:	63004
Total Parent Participants:	20832
Total Staff Participants:	6546
Total:	90382

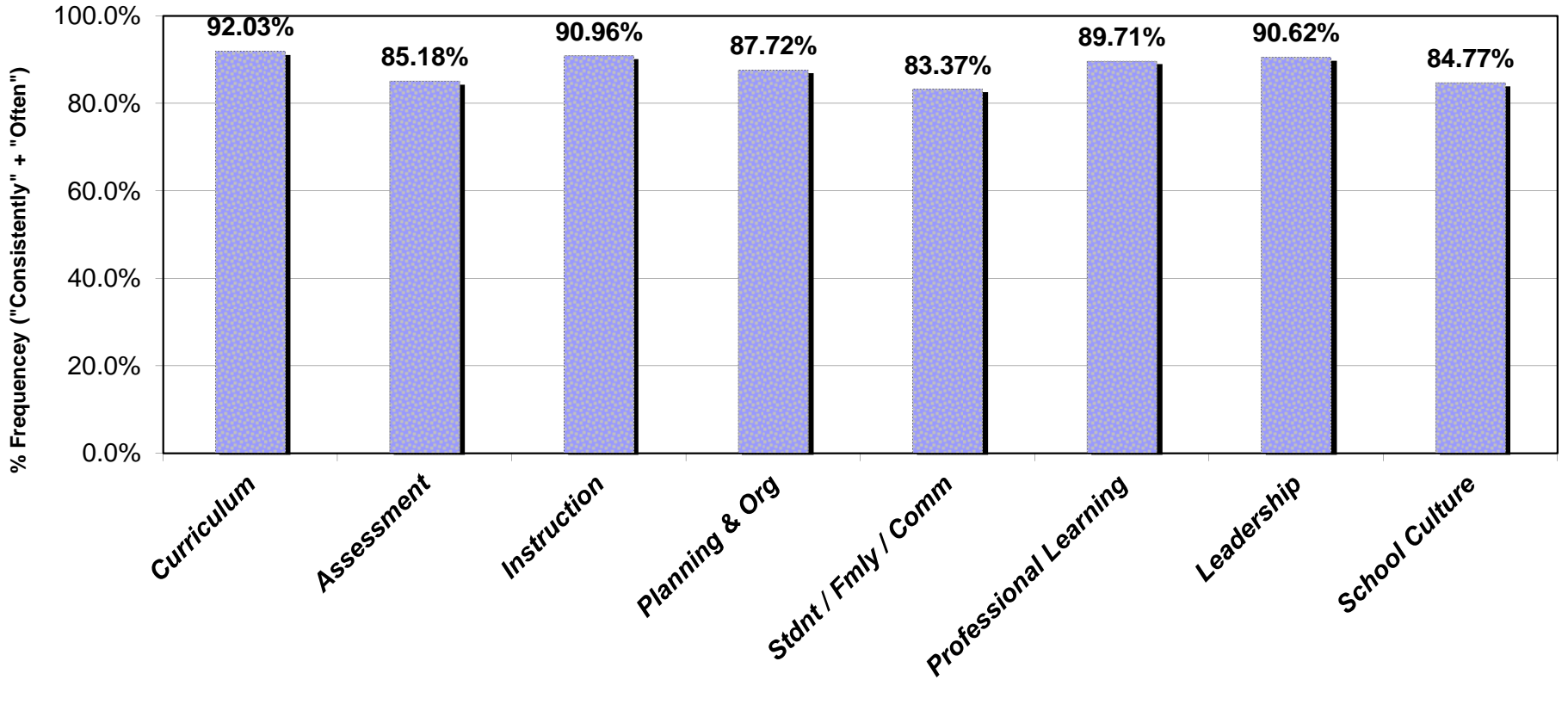
<p>Students report their gender as:</p> <p style="padding-left: 40px;">Female: 50.0%</p> <p style="padding-left: 40px;">Male: 50.0%</p> <p>Students report their grade as:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">3</td><td style="width: 10%;">-</td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td></tr> <tr><td>4</td><td>-</td><td>9</td><td>-</td><td></td><td></td></tr> <tr><td>5</td><td>-</td><td>10</td><td>-</td><td></td><td></td></tr> <tr><td></td><td></td><td>11</td><td>-</td><td></td><td></td></tr> <tr><td>6</td><td>-</td><td>12</td><td>-</td><td></td><td></td></tr> <tr><td>7</td><td>-</td><td></td><td></td><td></td><td></td></tr> <tr><td>8</td><td>-</td><td></td><td></td><td></td><td></td></tr> </table>	3	-					4	-	9	-			5	-	10	-					11	-			6	-	12	-			7	-					8	-					<p>Students report their ethnicity as:</p> <p style="padding-left: 40px;">Nat. American: 1.5%</p> <p style="padding-left: 40px;">Asian: 6.2%</p> <p style="padding-left: 40px;">Black: 30.9%</p> <p style="padding-left: 40px;">Hispanic: 15.0%</p> <p style="padding-left: 40px;">Pacific Islander: 0.9%</p> <p style="padding-left: 40px;">White: 45.6%</p>
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4	-	9	-																																								
5	-	10	-																																								
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<p>Parents report their students' gender as:</p> <p style="padding-left: 40px;">Female: 52.4%</p> <p style="padding-left: 40px;">Male: 47.6%</p> <p>Parent participation by grade:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">K</td><td style="width: 10%;">-</td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td></tr> <tr><td>1</td><td>-</td><td>7</td><td>-</td><td></td><td></td></tr> <tr><td>2</td><td>-</td><td>8</td><td>-</td><td></td><td></td></tr> <tr><td>3</td><td>-</td><td>9</td><td>-</td><td></td><td></td></tr> <tr><td>4</td><td>-</td><td>10</td><td>-</td><td></td><td></td></tr> <tr><td>5</td><td>-</td><td>11</td><td>-</td><td></td><td></td></tr> <tr><td></td><td></td><td>12</td><td>-</td><td></td><td></td></tr> </table>	K	-					1	-	7	-			2	-	8	-			3	-	9	-			4	-	10	-			5	-	11	-					12	-			<p>Parents report their students' ethnicity as:</p> <p style="padding-left: 40px;">Nat. American: 0.3%</p> <p style="padding-left: 40px;">Asian: 6.1%</p> <p style="padding-left: 40px;">Black: 23.7%</p> <p style="padding-left: 40px;">Hispanic: 17.5%</p> <p style="padding-left: 40px;">Pacific Islander: 0.2%</p> <p style="padding-left: 40px;">White: 52.1%</p>
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<p>Staff reported their position as:</p> <p style="padding-left: 40px;">Administrator: 3.7%</p> <p style="padding-left: 40px;">Teacher: 77.0%</p> <p style="padding-left: 40px;">Certified Support: 7.5%</p> <p style="padding-left: 40px;">Other: 11.8%</p> <p>Staff participation by grade level:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 10%;">K</td><td style="width: 10%;">-</td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td><td style="width: 10%;"></td></tr> <tr><td>1</td><td>-</td><td>7</td><td>-</td><td></td><td></td></tr> <tr><td>2</td><td>-</td><td>8</td><td>-</td><td></td><td></td></tr> <tr><td>3</td><td>-</td><td>9</td><td>-</td><td></td><td></td></tr> <tr><td>4</td><td>-</td><td>10</td><td>-</td><td></td><td></td></tr> <tr><td>5</td><td>-</td><td>11</td><td>-</td><td></td><td></td></tr> <tr><td></td><td></td><td>12</td><td>-</td><td></td><td></td></tr> </table> <p style="padding-left: 40px;">Staff working with Multiple Grades: 100.0%</p>	K	-					1	-	7	-			2	-	8	-			3	-	9	-			4	-	10	-			5	-	11	-					12	-			<p>Staff report their years of service as:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20%;">0 - 3</td><td style="width: 80%;">7.9%</td></tr> <tr><td>4 - 7</td><td>17.6%</td></tr> <tr><td>8 - 13</td><td>29.5%</td></tr> <tr><td>14 - 19</td><td>22.5%</td></tr> <tr><td>20+</td><td>22.4%</td></tr> </table> <p>Years of service at this school:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 20%;">0 - 3 years</td><td style="width: 80%;">23.1%</td></tr> <tr><td>4 - 7 years</td><td>36.0%</td></tr> <tr><td>8 - 12 years</td><td>23.3%</td></tr> <tr><td>13+ years</td><td>17.6%</td></tr> </table>	0 - 3	7.9%	4 - 7	17.6%	8 - 13	29.5%	14 - 19	22.5%	20+	22.4%	0 - 3 years	23.1%	4 - 7 years	36.0%	8 - 12 years	23.3%	13+ years	17.6%
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2	-	8	-																																																										
3	-	9	-																																																										
4	-	10	-																																																										
5	-	11	-																																																										
		12	-																																																										
0 - 3	7.9%																																																												
4 - 7	17.6%																																																												
8 - 13	29.5%																																																												
14 - 19	22.5%																																																												
20+	22.4%																																																												
0 - 3 years	23.1%																																																												
4 - 7 years	36.0%																																																												
8 - 12 years	23.3%																																																												
13+ years	17.6%																																																												

Cobb County School District

Overall Frequency by Domain



Percent Overall Frequency:

Student: 84.72%	Parent: 91.97%	Staff: 93.31%
Overall Frequency: 87.7%		

Strategic Plan Data Elements:

PL 2.4	87.4%	SFC 1.2	81.0%	SFC 1.4	83.5%	Overall:	87.7%
SFC Overall	83.4%	SFC 2.1	76.0%	SFC 1.1	88.4%	SFC 1.1 - Parent	91.5%

Note: Professional Learning items only appear on the staff survey

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 1.1	Written and Aligned Curriculum Documents	98.9	--	--	98.9
C 1.2	Horizontal and Vertical Alignment	93.9	--	--	93.9
C 1.3	Curriculum Planning Process	91.6	90.2	94.5	95.8
C 2.1 / C 2.2	School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning	91.8	94.3	87.1	94.7
C 2.2 / C 3.2	Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System	89.1	--	--	89.1
C 3.1	Monitor and Evaluate Curriculum Implementation	95.4	--	--	95.4
C 3.2	Curriculum Monitoring System	94.5	--	--	94.5
A 1.1	Cohesive, Comprehensive System for Assessing Student Progress	96.3	--	--	96.3
A 1.2	Teacher Articulation of Standards and Assessments	95.8	--	--	95.8
A 1.3	Teacher Collaboration Regarding Desired Results and Assessments	95.6	--	--	95.6
A 2.1	Diagnostic Assessment	80.2	78.8	--	93.9

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
A 2.2	Formative Assessment	82.7	80.3	93.0	98.1
A 2.3	Summative Assessment	90.1	89.6	--	96.2
A 2.4	Balanced Assessment	79.3	78.3	--	89.4
A 3.1	Comprehensive Feedback-Adjustment Process	96.5	--	--	96.5
I 1.1	Shared Framework for Instruction	97.6	--	--	97.6
I 1.2	Consensus-Driven Framework for Instruction	95.0	--	--	95.0
I 1.3	Learning Goals Aligned with GPS	90.4	88.0	92.9	98.3
I 2.1	Research-Based Learning Strategies and Processes	86.7	82.3	91.9	97.8
I 2.2	Higher-Order Thinking Skills, Processes, and Habits	94.1	--	93.4	96.5
I 2.3	Differentiated Instruction	93.8	--	93.5	96.0
I 2.5	Flexible Grouping of Students	93.8	--	--	93.8

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
I 2.6	Timely, Systematic, Data-Driven Interventions	87.9	87.4	--	94.4
I 2.7	Use of Technology	84.8	81.5	91.9	94.3
I 3.1	High and Clear Expectations	94.5	94.3	94.4	96.5
I 3.2	Clear, Challenging, Aligned Learning Goals	94.6	94.9	93.9	92.0
I 3.3	Students' Personal Efficacy and Responsibility	91.4	--	--	91.4
PO 1.1	Written School Vision and Mission Reflective of System Vision and Mission	87.3	--	84.6	96.0
PO 2.1	Process for Continuous Improvement	94.0	--	--	94.0
PO 2.3	School Improvement Plan Implementation Monitored	95.4	--	--	95.4
PO 3.1	Collaborative Planning for Fiscal Management and Resource Distribution	92.3	91.4	92.6	98.9
PO 3.2	Effective Selection and Use of Resources	86.1	85.1	--	95.3
PO 4.1	Rules, Policies, and Procedures Articulated	91.3	89.5	94.9	96.6

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PO 4.2	Instructional Time Maximized	76.2	62.9	94.5	90.8
PO 4.3	Physical Plant Maintained and Up-to-Date	80.1	73.6	95.5	92.4
SFC 1.1	Communication Between School and Parents and Community	88.4	82.3	91.5	95.9
SFC 1.2	School Promotes Parenting Skills	81.0	--	--	81.0
SFC 1.4	Parents and Community Members Feel Welcomed in the School	83.5	81.1	93.8	97.2
SFC 2.1	Organizational Structures and Processes Encourage Student, Family, Community Involvement	76.0	65.7	84.7	93.0
SFC 3.1 / 3.2	Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	92.2	--	--	92.2
PL 1.1 / 1.5	Learning Teams / Job-Embedded Learning and Collaboration	93.5	--	--	93.5
PL 1.2 / 2.2 / 2.5	Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes	91.5	--	--	91.5
PL 1.3	Instructional Leadership Development and Service	87.2	--	--	87.2
PL 1.4 / 2.1	School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	94.6	--	--	94.6

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PL 1.6	Resources Support Job-Embedded Professional Learning	95.6	--	--	95.6
PL 2.3	Interpreting and Using Research Results	86.7	--	--	86.7
PL 2.4	Long-Term, In-Depth Professional Learning	87.4	--	--	87.4
PL 2.7	Knowledge about Effective Group Processes	96.2	--	--	96.2
PL 3.1	Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	89.8	--	--	89.8
PL 3.2	Deep Understanding of Subject Matter and Instructional Strategies	90.0	--	--	90.0
PL 3.3	Sustained Development of Deep Understanding of Content and Strategies	90.7	--	--	90.7
PL 3.4	Partnerships to Support Student Learning	72.4	--	--	72.4
L 1.1	School Leadership Understanding of Curriculum, Assessment, and Instruction	95.3	--	96.1	92.5
L 1.2 / 1.3	School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	93.6	93.1	95.8	93.1
L 1.4	School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction	96.0	--	--	96.0

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
L 2.1	Development and Implementation of Policies, Practices, and Procedures	88.1	87.1	92.0	94.5
L 2.2	Availability and Distribution of Instructional Resources	93.9	--	--	93.9
L 2.3	Visibility of School Leaders	89.3	87.5	91.8	90.5
L 3.1	Distributed Leadership and Governance	91.3	--	91.9	86.9
L 3.2	Development and Use of Staff Leadership Skills	87.3	--	--	87.3
L 3.3	Use of Central Office, Regional, and State Resources	80.1	--	--	80.1
L 4.1	School Leadership Team Operational and Representative	92.8	--	--	92.8
L 4.2	Protocols for School Leadership Team Operation	93.5	--	--	93.5
L 4.3	School Leadership Team Data-Driven	96.7	--	--	96.7
SC 1.1	School Culture Supports Academic Achievement of Learners	90.2	88.4	94.0	96.0
SC 1.2 / 1.3	School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners	95.0	--	--	95.0

2012 School Improvement Survey
Standards Summary by Domain

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
SC 2.1	Rules, Practices, and Procedures Support Positive Relationships and Interactions	85.1	83.2	92.1	94.6
SC 2.2	School Celebrates and Acknowledges Achievements and Accomplishments	80.2	75.6	90.1	93.4
SC 2.4	School Reinforces Self-Governance and Self-Improvement of Students and Staff	83.4	80.3	92.6	85.3

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 1.1	Written and Aligned Curriculum Documents	98.9	--	--	98.9
I 1.1	Shared Framework for Instruction	97.6	--	--	97.6
L 4.3	School Leadership Team Data-Driven	96.7	--	--	96.7
A 3.1	Comprehensive Feedback-Adjustment Process	96.5	--	--	96.5
A 1.1	Cohesive, Comprehensive System for Assessing Student Progress	96.3	--	--	96.3
PL 2.7	Knowledge about Effective Group Processes	96.2	--	--	96.2
L 1.4	School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction	96.0	--	--	96.0
A 1.2	Teacher Articulation of Standards and Assessments	95.8	--	--	95.8
A 1.3	Teacher Collaboration Regarding Desired Results and Assessments	95.6	--	--	95.6
PL 1.6	Resources Support Job-Embedded Professional Learning	95.6	--	--	95.6

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
C 3.1	Monitor and Evaluate Curriculum Implementation	95.4	--	--	95.4
PO 2.3	School Improvement Plan Implementation Monitored	95.4	--	--	95.4
L 1.1	School Leadership Understanding of Curriculum, Assessment, and Instruction	95.3	--	96.1	92.5
I 1.2	Consensus-Driven Framework for Instruction	95.0	--	--	95.0
SC 1.2 / 1.3	School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners	95.0	--	--	95.0
PL 1.4 / 2.1	School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	94.6	--	--	94.6
I 3.2	Clear, Challenging, Aligned Learning Goals	94.6	94.9	93.9	92.0
C 3.2	Curriculum Monitoring System	94.5	--	--	94.5
I 3.1	High and Clear Expectations	94.5	94.3	94.4	96.5
I 2.2	Higher-Order Thinking Skills, Processes, and Habits	94.1	--	93.4	96.5

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
PO 2.1	Process for Continuous Improvement	94.0	--	--	94.0
C 1.2	Horizontal and Vertical Alignment	93.9	--	--	93.9
L 2.2	Availability and Distribution of Instructional Resources	93.9	--	--	93.9
I 2.3	Differentiated Instruction	93.8	--	93.5	96.0
I 2.5	Flexible Grouping of Students	93.8	--	--	93.8
L 1.2 / 1.3	School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	93.6	93.1	95.8	93.1
PL 1.1 / 1.5	Learning Teams / Job-Embedded Learning and Collaboration	93.5	--	--	93.5
L 4.2	Protocols for School Leadership Team Operation	93.5	--	--	93.5
L 4.1	School Leadership Team Operational and Representative	92.8	--	--	92.8
PO 3.1	Collaborative Planning for Fiscal Management and Resource Distribution	92.3	91.4	92.6	98.9

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
SFC 3.1 / 3.2	Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	92.2	--	--	92.2
C 2.1 / C 2.2	School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning	91.8	94.3	87.1	94.7
C 1.3	Curriculum Planning Process	91.6	90.2	94.5	95.8
PL 1.2 / 2.2 / 2.5	Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes	91.5	--	--	91.5
I 3.3	Students' Personal Efficacy and Responsibility	91.4	--	--	91.4
PO 4.1	Rules, Policies, and Procedures Articulated	91.3	89.5	94.9	96.6
L 3.1	Distributed Leadership and Governance	91.3	--	91.9	86.9
PL 3.3	Sustained Development of Deep Understanding of Content and Strategies	90.7	--	--	90.7
I 1.3	Learning Goals Aligned with GPS	90.4	88.0	92.9	98.3
SC 1.1	School Culture Supports Academic Achievement of Learners	90.2	88.4	94.0	96.0

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
A 2.3	Summative Assessment	90.1	89.6	--	96.2
PL 3.2	Deep Understanding of Subject Matter and Instructional Strategies	90.0	--	--	90.0
PL 3.1	Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	89.8	--	--	89.8
L 2.3	Visibility of School Leaders	89.3	87.5	91.8	90.5
C 2.2 / C 3.2	Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System	89.1	--	--	89.1
SFC 1.1	Communication Between School and Parents and Community	88.4	82.3	91.5	95.9
L 2.1	Development and Implementation of Policies, Practices, and Procedures	88.1	87.1	92.0	94.5
I 2.6	Timely, Systematic, Data-Driven Interventions	87.9	87.4	--	94.4
PL 2.4	Long-Term, In-Depth Professional Learning	87.4	--	--	87.4
PO 1.1	Written School Vision and Mission Reflective of System Vision and Mission	87.3	--	84.6	96.0

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
L 3.2	Development and Use of Staff Leadership Skills	87.3	--	--	87.3
PL 1.3	Instructional Leadership Development and Service	87.2	--	--	87.2
I 2.1	Research-Based Learning Strategies and Processes	86.7	82.3	91.9	97.8
PL 2.3	Interpreting and Using Research Results	86.7	--	--	86.7
PO 3.2	Effective Selection and Use of Resources	86.1	85.1	--	95.3
SC 2.1	Rules, Practices, and Procedures Support Positive Relationships and Interactions	85.1	83.2	92.1	94.6
I 2.7	Use of Technology	84.8	81.5	91.9	94.3
SFC 1.4	Parents and Community Members Feel Welcomed in the School	83.5	81.1	93.8	97.2
SC 2.4	School Reinforces Self-Governance and Self-Improvement of Students and Staff	83.4	80.3	92.6	85.3
A 2.2	Formative Assessment	82.7	80.3	93.0	98.1

2012 School Improvement Survey
Standards Summary by Priority Ranking

Cobb County School District

GSS	Standard Synopsis	Overall Frequency	Respondent Group Frequencies		
			Students	Parents	Staff
SFC 1.2	School Promotes Parenting Skills	81.0	--	--	81.0
SC 2.2	School Celebrates and Acknowledges Achievements and Accomplishments	80.2	75.6	90.1	93.4
A 2.1	Diagnostic Assessment	80.2	78.8	--	93.9
PO 4.3	Physical Plant Maintained and Up-to-Date	80.1	73.6	95.5	92.4
L 3.3	Use of Central Office, Regional, and State Resources	80.1	--	--	80.1
A 2.4	Balanced Assessment	79.3	78.3	--	89.4
PO 4.2	Instructional Time Maximized	76.2	62.9	94.5	90.8
SFC 2.1	Organizational Structures and Processes Encourage Student, Family, Community Involvement	76.0	65.7	84.7	93.0
PL 3.4	Partnerships to Support Student Learning	72.4	--	--	72.4

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.03

GSS: C 1.1 Written and Aligned Curriculum Documents	Staff: Our written curriculum documents are aligned with GPS/QCC and are used to guide instruction.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4,737	81.0
Often:	*		*		1,044	17.9
Infrequently:	*		*		49	0.8
Never:	*		*		17	0.3
No Basis to Judge:	*		*		465	-
Overall Standard Frequency:		98.9				

GSS: C 1.2 Horizontal and Vertical Alignment	Staff: Our curriculum has been aligned horizontally and vertically in order to support students' mastery of the GPS/QCC standards.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,397	60.5
Often:	*		*		1,877	33.4
Infrequently:	*		*		309	5.5
Never:	*		*		29	0.5
No Basis to Judge:	*		*		589	-
Overall Standard Frequency:		93.9				

GSS: C 1.3 Curriculum Planning Process	Staff: Our curriculum maps and units are designed to ensure all students participate in a curriculum that requires depth of understanding and rigor.					
	Parent: The curriculum prepares my student for the next grade level, educational experience, or the work force.					
Student: I have a lot of opportunities to learn new things at my school.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	32,009	52.9	12,129	61.4	3,498	59.6
Often:	22,576	37.3	6,540	33.1	2,123	36.2
Infrequently:	4,752	7.9	911	4.6	210	3.6
Never:	1,194	2.0	162	0.8	35	0.6
No Basis to Judge:	2,297	-	624	-	564	-
Overall Standard Frequency:		91.6				

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.03

<p style="text-align: center;">GSS: C 2.1 / C 2.2 School-wide Curriculum Collaboration / Systematic and Consistent Approach to Collaborative Planning</p>	<p>Staff: We meet to collaborate on the design and implementation of the curriculum.</p> <p>Staff: Our teachers have a shared understanding of what students are expected to know, do, and understand at all grade levels and in all subject areas.</p> <p>Parent: I understand what my student is expected to know, do and understand in all subject areas.</p> <p>Student: I understand what I am expected to know, do and understand in all subject areas.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	34,756	56.9	19,452	47.7	7,621	64.1
Often:	22,854	37.4	16,065	39.4	3,645	30.6
Infrequently:	2,744	4.5	4,560	11.2	541	4.5
Never:	693	1.1	731	1.8	86	0.7
No Basis to Judge:	1,293	-	455	-	809	-
Overall Standard Frequency:	91.8					

<p style="text-align: center;">GSS: C 2.2 / C 3.2 Systematic and Consistent Approach to Collaborative Planning / Curriculum Monitoring System</p>	<p>Staff: Our teachers analyze student work collaboratively to build consensus for a common understanding of proficiency and rigor.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2,906	52.1
Often:	*		*		2,064	37.0
Infrequently:	*		*		546	9.8
Never:	*		*		66	1.2
No Basis to Judge:	*		*		461	-
Overall Standard Frequency:	89.1					

Cobb County School District

Domain: Curriculum

Overall Domain Frequency: 92.03

GSS: C 3.1 Monitor and Evaluate Curriculum Implementation	<p>Staff: Administrators and teacher leaders monitor and evaluate implementation of the curriculum through a consistent and systematic school-wide process.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4,050	65.5
Often:	*		*		1,847	29.9
Infrequently:	*		*		259	4.2
Never:	*		*		31	0.5
No Basis to Judge:	*		*		357	-
Overall Standard Frequency:	95.4					

GSS: C 3.2 Curriculum Monitoring System	<p>Staff: Performance data and the review of student work are used to revise curriculum implementation and to align resources.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,269	56.1
Often:	*		*		2,238	38.4
Infrequently:	*		*		292	5.0
Never:	*		*		32	0.5
No Basis to Judge:	*		*		558	-
Overall Standard Frequency:	94.5					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 85.18

GSS: A 1.1 Cohesive, Comprehensive System for Assessing Student Progress	Staff: We use a comprehensive system for assessing student progress toward meeting the GPS/QCC.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,730	66.0
Often:	*		*		1,713	30.3
Infrequently:	*		*		180	3.2
Never:	*		*		32	0.6
No Basis to Judge:	*		*		554	-
Overall Standard Frequency:		96.3				

GSS: A 1.2 Teacher Articulation of Standards and Assessments	Staff: Based on learning gaps and problems identified through assessment data, instruction is adjusted to improve overall and individual student achievement.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,792	61.9
Often:	*		*		2,077	33.9
Infrequently:	*		*		230	3.8
Never:	*		*		31	0.5
No Basis to Judge:	*		*		393	-
Overall Standard Frequency:		95.8				

GSS: A 1.3 Teacher Collaboration Regarding Desired Results and Assessments	Staff: Teachers collaborate to design assessments aligned to the GPS/QCC.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3,788	67.0
Often:	*		*		1,618	28.6
Infrequently:	*		*		224	4.0
Never:	*		*		22	0.4
No Basis to Judge:	*		*		456	-
Overall Standard Frequency:		95.6				

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 85.18

GSS: A 2.1 Diagnostic Assessment	<p>Staff: Diagnostic assessments are used to adjust instruction to accommodate students' readiness levels.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: If I have trouble with my work, my teacher tries to find out why.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	24,138	40.0	*		3,501	58.1
Often:	23,420	38.8	*		2,157	35.8
Infrequently:	9,653	16.0	*		331	5.5
Never:	3,146	5.2	*		40	0.7
No Basis to Judge:	2,437	-	*		494	-
Overall Standard Frequency:	80.2					

GSS: A 2.2 Formative Assessment	<p>Staff: Teachers use a variety of formative assessments to monitor student progress and adjust instruction.</p> <p>Parent: My student has the opportunity to demonstrate what he/she has learned in a variety of ways (e.g. projects, reports, writing assignments, tests).</p> <p>Student: My teacher changes the way he/she teaches if he/she sees that students are having problems with the lesson.</p> <p>Student: I have the opportunity to demonstrate what I have learned in a variety of ways (e.g. projects, reports, writing assignments, tests).</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	51,837	43.2	11,635	57.6	4,025	71.0
Often:	44,487	37.1	7,154	35.4	1,537	27.1
Infrequently:	16,901	14.1	1,224	6.1	96	1.7
Never:	6,753	5.6	190	0.9	13	0.2
No Basis to Judge:	5,440	-	360	-	340	-
Overall Standard Frequency:	82.7					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 85.18

GSS: A 2.3 Summative Assessment	<p>Staff: Teachers use a variety of summative assessment tasks to evaluate student achievement of GPS/QCC.</p> <p>Staff: Collaboration on data analysis guides and informs grade-level and school-wide decision making.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: I am tested on what is taught in class.</p> <p>Student: My teacher uses many different ways to see if I am learning the material.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	67,293	55.1	*		7,729	66.3
Often:	42,094	34.5	*		3,480	29.9
Infrequently:	10,104	8.3	*		388	3.3
Never:	2,656	2.2	*		56	0.5
No Basis to Judge:	3,663	-	*		958	-
Overall Standard Frequency:	90.1					

GSS: A 2.4 Balanced Assessment	<p>Staff: Our students' ability to self-monitor and self-evaluate is enhanced through the use of variety of assessments.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: I am able to talk with my teacher on a regular basis about my progress.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	22,929	38.5	*		2,485	42.1
Often:	23,680	39.8	*		2,790	47.3
Infrequently:	9,890	16.6	*		587	9.9
Never:	3,003	5.0	*		39	0.7
No Basis to Judge:	3,065	-	*		517	-
Overall Standard Frequency:	79.3					

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 85.18

GSS: A 3.1 Comprehensive Feedback Adjustment Process	Staff: Assessment data are used to plan and adjust instruction for each student, subgroup of students, and the school as a whole.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4,083	66.6
Often:	*		*		1,830	29.9
Infrequently:	*		*		185	3.0
Never:	*		*		29	0.5
No Basis to Judge:	*		*		397	-
Overall Standard Frequency:		96.5				

GSS: (No Associated Standard)	Staff: There is no associated item on the staff survey.					
	Parent: My student receives regular feedback on his/her work.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		11,659	57.1	*	
Often:	*		6,801	33.3	*	
Infrequently:	*		1,719	8.4	*	
Never:	*		228	1.1	*	
No Basis to Judge:	*		246	-	*	
Overall Standard Frequency:		90.4				

GSS: (No Associated Standard)	Staff: There is no associated item on the staff survey.					
	Parent: I receive feedback on my student's progress on a regular basis.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		10,701	51.7	*	
Often:	*		7,416	35.8	*	
Infrequently:	*		2,215	10.7	*	
Never:	*		372	1.8	*	
No Basis to Judge:	*		128	-	*	
Overall Standard Frequency:		87.5				

Cobb County School District

Domain: Assessment

Overall Domain Frequency: 85.18

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: My student's teachers adequately communicate with me about his/her progress.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		11,024	54.3	*	
Often:	*		6,263	30.9	*	
Infrequently:	*		2,457	12.1	*	
Never:	*		556	2.7	*	
No Basis to Judge:	*		167	-	*	
Overall Standard Frequency:	85.2					

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: I 1.1 Shared Framework for Instruction	Staff: An organizing framework that aligns curriculum, assessment, and instruction is utilized to plan quality teaching and learning.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4550	74.1
Often:	*		*		1442	23.5
Infrequently:	*		*		119	1.9
Never:	*		*		26	0.4
No Basis to Judge:	*		*		378	-
Overall Standard Frequency:		97.6				

GSS: I 1.2 Consensus-Driven Framework for Instruction	Staff: Teachers plan together to design, monitor, and revise instruction.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4010	66.8
Often:	*		*		1694	28.2
Infrequently:	*		*		270	4.5
Never:	*		*		32	0.5
No Basis to Judge:	*		*		245	-
Overall Standard Frequency:		95.0				

GSS: I 1.3 Learning Goals Aligned with GPS	Staff: Learning goals are aligned with GPS/QCC.					
	Staff: Learning goals are explicitly communicated to our students.					
Parent: Learning goals are communicated to my student by the teacher.						
Student: I am aware of the curriculum standard that we are working on in class each day.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	29746	49.9	11236	57.5	9520	77.9
Often:	22739	38.1	6924	35.4	2496	20.4
Infrequently:	5481	9.2	1176	6.0	155	1.3
Never:	1698	2.8	208	1.1	43	0.4
No Basis to Judge:	2724	-	782	-	687	-
Overall Standard Frequency:		90.4				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: I 2.1 Research-Based Learning Strategies and Processes	<p>Staff: Teachers use a variety of research-based instructional strategies.</p> <p>Parent: Lessons are presented in a variety of ways to support the instructional needs of my student.</p> <p>Parent: My student's teachers are enthusiastic about learning.</p> <p>Student: My teacher has several different ways to teach things so I can be successful.</p>					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	27120	45.0	21905	56.5	3782	67.1
Often:	22460	37.3	13735	35.4	1731	30.7
Infrequently:	8474	14.1	2697	7.0	107	1.9
Never:	2151	3.6	445	1.1	13	0.2
No Basis to Judge:	2655	-	2090	-	373	-
Overall Standard Frequency:		86.7				

GSS: I 2.2 Higher-Order Thinking Skills, Processes, and Habits	<p>Staff: Teachers emphasize and encourage learners to use higher-order thinking skills and mental habits of mind.</p> <p>Parent: My student's teachers encourage students to use higher order thinking skills and processes.</p> <p>Student: There is no associated item on the student survey.</p>					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	*		11577	59.4	3564	57.8
Often:	*		6629	34.0	2388	38.7
Infrequently:	*		1092	5.6	197	3.2
Never:	*		205	1.1	21	0.3
No Basis to Judge:	*		968	-	295	-
Overall Standard Frequency:		94.1				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: I 2.3 Differentiated Instruction	<p>Staff: Differentiated instruction, adjustment of content, product, process and/or learning environment, is provided to support students according to their instructional needs.</p> <p>Parent: Teachers at this school provide instructional support to help my student be successful.</p> <p>Parent: The school provides academic opportunities for special needs students (e.g. learning disabled, physically challenged, gifted and talented students)</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		20818	60.4	3949	63.7
Often:	*		11407	33.1	2001	32.3
Infrequently:	*		1961	5.7	215	3.5
Never:	*		299	0.9	31	0.5
No Basis to Judge:	*		6342	-	337	-
Overall Standard Frequency:		93.8				

GSS: I 2.5 Flexible Grouping of Students	<p>Staff: We utilize flexible grouping based on ongoing diagnosis and formative assessment to enhance student learning.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3340	56.8
Often:	*		*		2177	37.0
Infrequently:	*		*		337	5.7
Never:	*		*		31	0.5
No Basis to Judge:	*		*		563	-
Overall Standard Frequency:		93.8				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: I 2.6 Timely, Systematic, Data-Driven Interventions	Staff: Systematic and data-driven interventions are required for our students who need additional assistance to master standards.					
	Parent: There is no associated item on the parent survey.					
Student: There are opportunities to participate in programs for additional instruction if I need it (e.g. after school programs, etc.)						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	30350	51.0	*		3341	58.4
Often:	21644	36.4	*		2056	36.0
Infrequently:	5531	9.3	*		297	5.2
Never:	2016	3.4	*		24	0.4
No Basis to Judge:	3167	-	*		528	-
Overall Standard Frequency:		87.9				

GSS: I 2.7 Use of Technology	Staff: Technology is effectively utilized to maximize student learning.					
	Parent: My student has adequate opportunities to use technology in school.					
Student: I am able to use technology at school as a tool for learning.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	26827	43.9	10552	54.0	3396	54.1
Often:	22946	37.6	7397	37.9	2526	40.2
Infrequently:	8926	14.6	1440	7.4	333	5.3
Never:	2353	3.9	148	0.8	25	0.4
No Basis to Judge:	1749	-	873	-	174	-
Overall Standard Frequency:		84.8				

GSS: I 3.1 High and Clear Expectations	Staff: Our students are engaged in work that is authentic, standards-driven and requires higher-order reasoning.					
	Parent: My student has homework that supports classroom instruction.					
Student: My teacher assigns homework so that I can practice what I learned in class.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	39890	65.0	12484	62.9	3630	60.1
Often:	18012	29.3	6250	31.5	2199	36.4
Infrequently:	2701	4.4	934	4.7	191	3.2
Never:	796	1.3	171	0.9	24	0.4
No Basis to Judge:	1563	-	376	-	275	-
Overall Standard Frequency:		94.5				

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: I 3.2 Clear, Challenging, Aligned Learning Goals	<p>Staff: Teachers and students work collaboratively to establish high expectations and challenging learning goals.</p> <p>Parent: Teachers hold high expectations for all students.</p> <p>Parent: The level of instruction is appropriate for my student.</p> <p>Student: My teacher believes I can learn.</p> <p>Student: My teacher expects me to do my best.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	83287	68.7	23608	59.7	3299	56.0
Often:	31746	26.2	13533	34.2	2121	36.0
Infrequently:	4119	3.4	2087	5.3	428	7.3
Never:	2030	1.7	332	0.8	44	0.7
No Basis to Judge:	4636	-	1249	-	335	-
Overall Standard Frequency:	94.6					

GSS: I 3.3 Students' Personal Efficacy and Responsibility	<p>Staff: Students identify and apply evaluation criteria and monitor achievement of those criteria utilizing such tools as benchmark, work, rubrics, anchor papers, scoring guides, and evaluation checklists.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2974	52.3
Often:	*		*		2222	39.1
Infrequently:	*		*		449	7.9
Never:	*		*		40	0.7
No Basis to Judge:	*		*		572	-
Overall Standard Frequency:	91.4					

Cobb County School District

Domain: Instruction

Overall Domain Frequency: 90.96

GSS: (No Associated Standard)	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: I am satisfied with the educational program offered to students at this school.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		11845	59.2	*	
Often:	*		6662	33.3	*	
Infrequently:	*		1181	5.9	*	
Never:	*		307	1.5	*	
No Basis to Judge:	*		243	-	*	
Overall Standard Frequency:	92.5					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 87.72

<p>GSS: PO 1.1 Written School Vision and Mission Reflective of System Vision and Mission</p>	<p>Staff: Our school's vision and mission guides and informs our continuous school improvement process.</p> <p>Parent: A current school vision and mission is communicated to parents.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		9434	47.5	4315	68.8
Often:	*		7373	37.1	1705	27.2
Infrequently:	*		2464	12.4	212	3.4
Never:	*		601	3.0	40	0.6
No Basis to Judge:	*		687	-	203	-
Overall Standard Frequency: 87.3						

<p>GSS: PO 2.1 Process for Continuous Improvement</p>	<p>Staff: Our school improvement plan was created with staff input.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3649	68.9
Often:	*		*		1329	25.1
Infrequently:	*		*		248	4.7
Never:	*		*		70	1.3
No Basis to Judge:	*		*		774	-
Overall Standard Frequency: 94.0						

<p>GSS: PO 2.3 School Improvement Plan Implementation Monitored</p>	<p>Staff: Our administrators and the school leadership team monitor the implementation of the school improvement plan and its impact upon student achievement.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3737	64.7
Often:	*		*		1773	30.7
Infrequently:	*		*		226	3.9
Never:	*		*		40	0.7
No Basis to Judge:	*		*		575	-
Overall Standard Frequency: 95.4						

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 87.72

<p style="text-align: center;">GSS: PO 3.1 Collaborative Planning for Fiscal Management and Resource Distribution</p>	<p>Staff: Our school goals are aligned with district goals.</p> <p>Parent: My student has sufficient and appropriate resources to support instruction (e.g. books, computers, maps, etc.).</p> <p>Parent: Decisions are made mostly by considering what is best for students.</p> <p>Student: I have enough resources to support my work (books, computers, maps, etc.)</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	34249	55.9	21632	55.3	4739	81.9
Often:	21723	35.5	14576	37.3	982	17.0
Infrequently:	4052	6.6	2409	6.2	52	0.9
Never:	1190	1.9	478	1.2	12	0.2
No Basis to Judge:	1620	-	1930	-	372	-
Overall Standard Frequency:	92.3					

<p style="text-align: center;">GSS: PO 3.2 Effective Selection and Use of Resources</p>	<p>Staff: Human, technological, and material resources are effectively selected and used to ensure the academic success of all learners.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: Media Center resources such as books, magazines, and computer programs are available to me during the school day.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	30969	50.9	*		3705	59.5
Often:	20789	34.2	*		2231	35.8
Infrequently:	7134	11.7	*		261	4.2
Never:	1929	3.2	*		28	0.4
No Basis to Judge:	1968	-	*		301	-
Overall Standard Frequency:	86.1					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 87.72

GSS: PO 4.1 Rules, Policies, and Procedures Articulated	<p>Staff: A safe learning environment is planned, implemented, and maintained by our school staff and administrators.</p> <p>Parent: A safe learning environment is planned, implemented, and maintained by school staff and administrators.</p> <p>Parent: My student feels safe when at school and while participating in school events.</p> <p>Parent: Teachers and administrators enforce school rules in a fair and consistent manner.</p> <p>Parent: School policies, practices, and behavior reflect high expectations for students.</p> <p>Student: School rules are enforced by teachers and administrators.</p> <p>Student: We practice safety drills at my school.</p> <p>Student: I feel safe when I am at school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	99426	54.5	50306	64.3	4951	77.0
Often:	63883	35.0	23991	30.6	1260	19.6
Infrequently:	14601	8.0	3188	4.1	185	2.9
Never:	4370	2.4	808	1.0	37	0.6
No Basis to Judge:	6082	-	2916	-	63	-
Overall Standard Frequency:	91.3					

GSS: PO 4.2 Instructional Time Maximized	<p>Staff: Instructional time is maximized, and no interruptions occur to detract from time on learning.</p> <p>Parent: Students at this school behave so that learning can take place.</p> <p>Parent: Instruction time is a priority at our school.</p> <p>Student: Students at my school behave so learning can take place.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	11165	18.9	21781	56.8	2769	44.2
Often:	26021	44.0	14458	37.7	2920	46.6
Infrequently:	16326	27.6	1812	4.7	525	8.4
Never:	5689	9.6	312	0.8	52	0.8
No Basis to Judge:	3581	-	2356	-	232	-
Overall Standard Frequency:	76.2					

Cobb County School District

Domain: Planning and Organization

Overall Domain Frequency: 87.72

<p style="text-align: center;">GSS: PO 4.3 Physical Plant Maintained and Up-to-Date</p>	<p>Staff: Our school facility is adequately maintained, clean, and conducive for teaching and learning.</p> <p>Parent: The school building is clean, attractive, and conducive to learning.</p> <p>Student: Our school is clean.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	20429	34.3	13738	68.4	4100	63.4
Often:	23351	39.3	5442	27.1	1872	29.0
Infrequently:	9715	16.3	699	3.5	431	6.7
Never:	5987	10.1	194	1.0	62	1.0
No Basis to Judge:	3334	-	199	-	19	-
Overall Standard Frequency:	80.1					

<p style="text-align: center;">GSS: (No Associated Standard)</p>	<p>Staff: There is no associated item on the staff survey.</p> <p>Parent: Attendance is important to my student's learning.</p> <p>Student: Attendance is important to my learning.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	38243	64.0	16491	82.2	0	
Often:	16373	27.4	3478	17.3	0	
Infrequently:	3298	5.5	155	0.8	0	
Never:	1810	3.0	63	0.3	0	
No Basis to Judge:	3015	-	135	-	0	-
Overall Standard Frequency:	93.3					

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.37

GSS: SFC 1.1 Communication Between School and Parents and Community	<p>Staff: Opportunities for communication exist in both directions between the home and school.</p> <p>Parent: My student's school communicates the importance of daily attendance.</p> <p>Parent: I am satisfied with the level of communication from this school.</p> <p>Parent: Opportunities for communication exist in both directions between the home and school.</p> <p>Parent: This school keeps parents informed about school programs and activities.</p> <p>Parent: I use technology resources such as email and school web pages to stay informed about school events.</p> <p>Student: There are opportunities for communication between home and school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	26285	44.7	61803	61.3	4075	67.1
Often:	22129	37.6	30398	30.2	1748	28.8
Infrequently:	8052	13.7	6624	6.6	229	3.8
Never:	2354	4.0	1915	1.9	23	0.4
No Basis to Judge:	3347	-	1356	-	119	-
Overall Standard Frequency:		88.4				

GSS: SFC 1.2 School Promotes Parenting Skills	<p>Staff: Opportunities exist for parents to participate in training and informational sessions to enhance student performance.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2086	37.4
Often:	*		*		2435	43.6
Infrequently:	*		*		943	16.9
Never:	*		*		117	2.1
No Basis to Judge:	*		*		787	-
Overall Standard Frequency:		81.0				

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.37

GSS: SFC 1.4 Parents and Community Members Feel Welcomed in the School	<p>Staff: Parents feel welcome in our school.</p> <p>Parent: I feel welcome in my student's school.</p> <p>Student: One of my parents has visited the school at least once this school year.</p> <p>Student: My school invites parents to visit.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	60941	50.6	13625	68.1	4407	71.6
Often:	36734	30.5	5141	25.7	1576	25.6
Infrequently:	15559	12.9	924	4.6	149	2.4
Never:	7179	6.0	317	1.6	26	0.4
No Basis to Judge:	5171	-	230	-	318	-
Overall Standard Frequency:	83.5					

GSS: SFC 2.1 Organizational Structures and Processes Encourage Student, Family, Community Involvement	<p>Staff: Opportunities exist for parents and community members to participate in school governance, decision making, and problem solving.</p> <p>Parent: I have opportunities to give input into school decisions.</p> <p>Parent: I am encouraged to play a role in helping this school to be a better place.</p> <p>Parent: A wide variety of opportunities exist for me to volunteer and assist in the educational program.</p> <p>Student: I feel my opinion is valued and that I am part of the decision making process at school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	19368	33.4	28532	50.1	3575	58.4
Often:	18749	32.3	19686	34.6	2116	34.6
Infrequently:	11454	19.7	6499	11.4	378	6.2
Never:	8499	14.6	2241	3.9	51	0.8
No Basis to Judge:	4475	-	4060	-	372	-
Overall Standard Frequency:	76.0					

Cobb County School District

Domain: Student / Family / Community

Overall Domain Frequency: 83.37

GSS: SFC 3.1 / 3.2 Seamless Connection Between School and Community Agencies / Cross-Institutional Partnerships	Staff: School and community partnerships exist to provide a network of support for our students. Parent: There is no associated item on the parent survey. Student: There is no associated item on the student survey.					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3249	55.0
Often:	*		*		2194	37.2
Infrequently:	*		*		418	7.1
Never:	*		*		42	0.7
No Basis to Judge:	*		*		369	-
Overall Standard Frequency:	92.2					

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 89.71

<p>GSS: PL 1.1 / 1.5 Learning Teams / Job-Embedded Learning and Collaboration</p>	<p>Staff: Teachers and administrators participate in job-embedded professional learning and collaboration addressing curriculum, assessment, instruction, and technology.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3400	59.8
Often:	*		*		1914	33.7
Infrequently:	*		*		327	5.8
Never:	*		*		42	0.7
No Basis to Judge:	*		*		452	-
Overall Standard Frequency:		93.5				

<p>GSS: PL 1.2 / 2.2 / 2.5 Learning Community / Evaluating Impact of Professional Learning / Alignment of Professional Learning with Expected Outcomes</p>	<p>Staff: The principal and other school leaders set clear expectations and monitor the effectiveness of professional learning on teacher practices and student learning.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3518	60.1
Often:	*		*		1840	31.4
Infrequently:	*		*		421	7.2
Never:	*		*		72	1.2
No Basis to Judge:	*		*		372	-
Overall Standard Frequency:		91.5				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 89.71

GSS: PL 1.3 Instructional Leadership Development and Service	Staff: Opportunities exist for teachers in our school to participate in instructional leadership development.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2776	46.6
Often:	*		*		2420	40.6
Infrequently:	*		*		676	11.4
Never:	*		*		82	1.4
No Basis to Judge:	*		*		471	-
Overall Standard Frequency:		87.2				

GSS: PL 1.4 / 2.1 School Culture for Team Learning and Continuous Improvement / Collaborative Analysis of Data	Staff: The principal and other leaders utilize data to plan for professional learning.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3629	63.4
Often:	*		*		1787	31.2
Infrequently:	*		*		251	4.4
Never:	*		*		54	0.9
No Basis to Judge:	*		*		675	-
Overall Standard Frequency:		94.6				

GSS: PL 1.6 Resources Support Job- Embedded Professional Learning	Staff: The professional learning activities at my school are connected to our school improvement goals.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3555	61.5
Often:	*		*		1969	34.1
Infrequently:	*		*		227	3.9
Never:	*		*		28	0.5
No Basis to Judge:	*		*		493	-
Overall Standard Frequency:		95.6				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 89.71

GSS: PL 2.3 Interpreting and Using Research Results	Staff: Teams meet to review and study current research to make informed instructional decisions.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3238	54.2
Often:	*		*		1940	32.5
Infrequently:	*		*		688	11.5
Never:	*		*		105	1.8
No Basis to Judge:	*		*		402	-
Overall Standard Frequency:		86.7				

GSS: PL 2.4 Long-Term, In-Depth Professional Learning	Staff: The staff participates in long-term in-depth professional learning which is aligned with our school improvement goals.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2865	50.0
Often:	*		*		2143	37.4
Infrequently:	*		*		658	11.5
Never:	*		*		67	1.2
No Basis to Judge:	*		*		458	8.0
Overall Standard Frequency:		87.4				

GSS: PL 2.7 Knowledge about Effective Group Processes	Staff: Teachers and administrators have the knowledge and skills necessary to collaborate.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		4252	68.7
Often:	*		*		1705	27.5
Infrequently:	*		*		206	3.3
Never:	*		*		29	0.5
No Basis to Judge:	*		*		193	-
Overall Standard Frequency:		96.2				

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 89.71

GSS: PL 3.1 Classroom Practices Reflect an Emotionally and Physically Safe Learning Environment	<p>Staff: Our professional learning prepares us in practices that convey respect for diverse cultural backgrounds and high expectations for all students.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3158	54.1
Often:	*		*		2083	35.7
Infrequently:	*		*		517	8.9
Never:	*		*		80	1.4
No Basis to Judge:	*		*		306	-
Overall Standard Frequency:	89.8					

GSS: PL 3.2 Deep Understanding of Subject Matter and Instructional Strategies	<p>Staff: Our professional learning prepares teachers to adjust instruction and assessment to meet the needs of diverse learners.</p> <p>Staff: Our teachers participate in professional learning to deepen their content knowledge.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		6259	52.4
Often:	*		*		4487	37.6
Infrequently:	*		*		1065	8.9
Never:	*		*		128	1.1
No Basis to Judge:	*		*		673	-
Overall Standard Frequency:	90.0					

Cobb County School District

Domain: Professional Learning

Overall Domain Frequency: 89.71

GSS: PL 3.3 Sustained Development of Deep Understanding of Content and Strategies	<p>Staff: Our professional learning designs are purposeful and are aligned with specific individual group needs.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2906	49.9
Often:	*		*		2378	40.8
Infrequently:	*		*		480	8.2
Never:	*		*		63	1.1
No Basis to Judge:	*		*		493	-
Overall Standard Frequency:		90.7				

GSS: PL 3.4 Partnerships to Support Student Learning	<p>Staff: Professional learning in our school provides opportunities for teachers and administrators to learn how to involve families in their children's education.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2030	35.7
Often:	*		*		2083	36.7
Infrequently:	*		*		1335	23.5
Never:	*		*		233	4.1
No Basis to Judge:	*		*		598	-
Overall Standard Frequency:		72.4				

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 1.1 School Leadership Understanding of Curriculum, Assessment, and Instruction	Staff: Our principal and other school administrators exhibit a deep understanding of curriculum, assessment, and instruction. Parent: The principal and school leaders are knowledgeable about the curriculum, instruction, and assessment. Student: There is no associated item on the student survey.					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	*		12274	67.2	3669	62.6
Often:	*		5279	28.9	1754	29.9
Infrequently:	*		560	3.1	380	6.5
Never:	*		142	0.8	62	1.1
No Basis to Judge:	*		1952	-	282	-
Overall Standard Frequency:		95.3				

GSS: L 1.2 / 1.3 School Leadership Demonstrates the Role of Lead Learners / Impact of School Leadership as Lead Learners	Staff: Our principal and other school administrators are actively involved in the learning community, including serving as active members on study teams and promoting meaningful professional learning. Staff: Our principal and other school administrators keep the school focused on student learning and promote sustained and continuous improvement. Parent: School administrators make sure learning comes first. Student: Our school administrators have high expectations for students.					
	Response	STUDENT		PARENT		STAFF
	N	%	N	%	N	%
Consistently:	37852	63.4	12081	64.0	7209	63.7
Often:	17709	29.7	6010	31.8	3326	29.4
Infrequently:	2935	4.9	618	3.3	637	5.6
Never:	1216	2.0	164	0.9	141	1.2
No Basis to Judge:	3006	-	1356	-	902	-
Overall Standard Frequency:		93.6				

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 1.4 School Leadership Coaches, Supervises, and Monitors Curriculum, Assessment, and Instruction	<p>Staff: Our principal and other school administrators utilize multiple types of data to drive and monitor school-wide instructional decisions.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3526	65.8
Often:	*		*		1615	30.2
Infrequently:	*		*		175	3.3
Never:	*		*		40	0.7
No Basis to Judge:	*		*		628	-
Overall Standard Frequency:	96.0					

GSS: L 2.1 Development and Implementation of Policies, Practices, and Procedures	<p>Staff: Our principal and other school administrators implement policies, practices, and procedures that ensure a safe and orderly learning environment.</p> <p>Parent: The principal and school leadership ensure that a school wide discipline plan is implemented consistently so that discipline issues do not detract from instructional time.</p> <p>Student: School leaders keep the school safe and orderly.</p> <p>Student: School administrators let students know what is expected of them.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	60246	50.5	10420	57.9	4623	72.0
Often:	43692	36.6	6138	34.1	1447	22.5
Infrequently:	11104	9.3	1087	6.0	304	4.7
Never:	4231	3.5	341	1.9	46	0.7
No Basis to Judge:	6364	-	2577	-	64	-
Overall Standard Frequency:	88.1					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 2.2 Availability and Distribution of Instructional Resources	<p>Staff: Our principal and other school administrators maximize the availability and distribution of instructional resources focused on school learning goals.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3308	59.8
Often:	*		*		1887	34.1
Infrequently:	*		*		286	5.2
Never:	*		*		55	1.0
No Basis to Judge:	*		*		473	-
Overall Standard Frequency:	93.9					

GSS: L 2.3 Visibility of School Leaders	<p>Staff: Our principal and other school administrators are visible to staff, students, and parents and participate in subject and/or grade level meetings.</p> <p>Parent: The principal and other school administrators are accessible to parents when needed.</p> <p>Parent: The principal and school leadership are consistently visible to staff, students, and parents.</p> <p>Student: The principal and other school administrators are often visible around the school.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	29964	49.3	22203	58.5	3864	61.1
Often:	23203	38.2	12649	33.3	1859	29.4
Infrequently:	6035	9.9	2434	6.4	539	8.5
Never:	1557	2.6	652	1.7	63	1.0
No Basis to Judge:	2005	-	2994	-	95	-
Overall Standard Frequency:	89.3					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 3.1 Distributed Leadership and Governance	<p>Staff: Our principal and other school administrators collaborate with staff members and other stakeholders to elicit input and provide opportunities for shared decision-making and problem-solving.</p> <p>Parent: School leadership has created an environment in which staff, parents, and community are in partnership to promote student achievement.</p> <p>Parent: School leadership is responsive to my questions and concerns</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		22101	58.5	3030	51.3
Often:	*		12629	33.4	2103	35.6
Infrequently:	*		2384	6.3	642	10.9
Never:	*		652	1.7	129	2.2
No Basis to Judge:	*		2724	-	445	-
Overall Standard Frequency:	91.3					

GSS: L 3.2 Development and Use of Staff Leadership Skills	<p>Staff: Staff members have opportunities to serve in a variety of leadership roles.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		2859	46.8
Often:	*		*		2475	40.5
Infrequently:	*		*		692	11.3
Never:	*		*		80	1.3
No Basis to Judge:	*		*		286	-
Overall Standard Frequency:	87.3					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 3.3 Use of Central Office, Regional, and State Resources	<p>Staff: Our school receives help from outside agencies like Metro RESA, colleges, businesses and the Ga. Dept. of Education.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		1484	35.0
Often:	*		*		1917	45.1
Infrequently:	*		*		733	17.3
Never:	*		*		112	2.6
No Basis to Judge:	*		*		2055	-
Overall Standard Frequency:	80.1					

GSS: L 4.1 School Leadership Team Operational and Representative	<p>Staff: Our school has a fully operational Leadership Team that is representative of our entire staff. The team conducts regular, results-driven meetings and exists to address student achievement and overall academic success.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3754	66.7
Often:	*		*		1469	26.1
Infrequently:	*		*		330	5.9
Never:	*		*		72	1.3
No Basis to Judge:	*		*		479	-
Overall Standard Frequency:	92.8					

Cobb County School District

Domain: Leadership

Overall Domain Frequency: 90.62

GSS: L 4.2 Protocols for School Leadership Team Operation	Staff: Our Leadership Team has a system for handling business, making decisions, and solving problems.					
	Parent: There is no associated item on the parent survey.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3392	64.0
Often:	*		*		1566	29.5
Infrequently:	*		*		286	5.4
Never:	*		*		58	1.1
No Basis to Judge:	*		*		882	-
Overall Standard Frequency:		93.5				

GSS: L 4.3 School Leadership Team Data-Driven	Staff: Our Leadership Team uses current data to identify student achievement needs.					
	Staff: Our Leadership Team uses current data to identify school performance needs.					
Parent: There is no associated item on the parent survey.						
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		7750	69.4
Often:	*		*		3046	27.3
Infrequently:	*		*		289	2.6
Never:	*		*		76	0.7
No Basis to Judge:	*		*		1265	-
Overall Standard Frequency:		96.7				

GSS: (No Associated Standard)	Staff: There is no associated item on the staff survey.					
	Parent: The administration at my student's school is effective.					
Student: There is no associated item on the student survey.						
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		10885	55.5	*	
Often:	*		7045	35.9	*	
Infrequently:	*		1310	6.7	*	
Never:	*		379	1.9	*	
No Basis to Judge:	*		1130	-	*	
Overall Standard Frequency:		91.4				

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.77

<p>GSS: SC 1.1 School Culture Supports Academic Achievement of Learners</p>	<p>Staff: Our school provides support to promote the academic achievement of all learners.</p> <p>Parent: The overall school culture provides support and practices that provide for the academic achievement of all learners.</p> <p>Student: I know how to ask for help if I don't understand the lesson.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	31835	52.2	11946	61.1	4092	68.6
Often:	22053	36.2	6423	32.9	1635	27.4
Infrequently:	5431	8.9	967	4.9	206	3.5
Never:	1633	2.7	203	1.0	29	0.5
No Basis to Judge:	1816	-	630	-	101	-
Overall Standard Frequency:	90.2					

<p>GSS: SC 1.2 / 1.3 School Culture Supports Social Growth and Development of Learners / School Culture Supports Emotional Growth and Development of Learners</p>	<p>Staff: Our school supports and enhances the social and emotional growth and development of all learners.</p> <p>Parent: There is no associated item on the parent survey.</p> <p>Student: There is no associated item on the student survey.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	*		*		3718	63.3
Often:	*		*		1863	31.7
Infrequently:	*		*		261	4.4
Never:	*		*		36	0.6
No Basis to Judge:	*		*		132	-
Overall Standard Frequency:	95.0					

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.77

GSS: SC 2.1 Rules, Practices, and Procedures Support Positive Relationships and Interactions	<p>Staff: School policies, practices, and experiences promote respect for individual differences.</p> <p>Parent: The overall school culture supports and enhances the sense of belonging for all students.</p> <p>Parent: At this school, people are treated fairly and with respect.</p> <p>Student: All cultures are respected and valued at my school.</p> <p>Student: Students here get along well with each other.</p> <p>Student: I am expected to respect teachers, administrators, and other students.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	91164	51.5	22055	56.6	4107	64.4
Often:	56168	31.7	13852	35.5	1929	30.2
Infrequently:	20258	11.4	2458	6.3	298	4.7
Never:	9367	5.3	621	1.6	48	0.8
No Basis to Judge:	10452	-	2076	-	82	-
Overall Standard Frequency:	85.1					

GSS: SC 2.2 School Celebrates and Acknowledges Achievements and Accomplishments	<p>Staff: Our school celebrates the achievement and accomplishments of our students, staff, and school community.</p> <p>Parent: The school ensures that celebrations of achievement occur in the school.</p> <p>Student: The principal and others frequently celebrate student achievement.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	23267	39.0	10586	54.5	4081	63.9
Often:	21830	36.6	6922	35.6	1883	29.5
Infrequently:	11162	18.7	1648	8.5	377	5.9
Never:	3459	5.8	269	1.4	41	0.6
No Basis to Judge:	3081	-	1161	-	34	-
Overall Standard Frequency:	80.2					

Cobb County School District

Domain: School Culture

Overall Domain Frequency: 84.77

GSS: SC 2.4 School Reinforces Self-Governance and Self-Improvement of Students and Staff	<p>Staff: Our school culture reflects an atmosphere of trust and openness among all stakeholders.</p> <p>Parent: There is at least one adult in the school I can talk to.</p> <p>Parent: I am comfortable talking with administrators at my student's school about concerns.</p> <p>Student: There is an administrator at my school that I can talk with if I have a problem.</p> <p>Student: There is at least one adult in the school I can talk to.</p>					
Response	STUDENT		PARENT		STAFF	
	N	%	N	%	N	%
Consistently:	60476	51.4	25066	64.9	2947	47.9
Often:	33949	28.9	10718	27.7	2301	37.4
Infrequently:	13650	11.6	2056	5.3	739	12.0
Never:	9529	8.1	796	2.1	163	2.7
No Basis to Judge:	7319	-	2123	-	144	-
Overall Standard Frequency:	83.4					

STATISTICAL SECTION

(Unaudited)

This part of the District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial position.

Contents:

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance has changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's major revenue sources.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current level of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain staffing, key operating statistics, comparisons and capital asset data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

Sources:

Unless otherwise noted, the information contained here is derived from comprehensive annual financial reports for the indicated years. The District began implementation of GASB Statement No. 54 as of July 1, 2010.



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**COBB COUNTY SCHOOL DISTRICT
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

Net Asset Components	Fiscal Year			
	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006
Invested in Capital Assets, Net of Related Debt	\$ 543,172	\$ 508,226	\$ 653,443	\$ 873,831
Restricted for:				
Debt Service	16,989	18,340	11,361	6,777
Special Purpose Local Option Sales Tax II	-	-	-	-
Special Purpose Local Option Sales Tax III	-	-	-	-
Food & Nutrition Services	-	-	-	-
Unrestricted	<u>76,861</u>	<u>217,726</u>	<u>238,391</u>	<u>170,994</u>
Total Primary Government Net Assets	<u>\$ 637,022</u>	<u>\$ 744,292</u>	<u>\$ 903,195</u>	<u>\$ 1,051,602</u>

Source: District Records

Fiscal Year					
June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011	June 30, 2012
\$ 877,694	\$ 1,054,860	\$ 1,060,388	\$ 1,054,911	\$ 1,066,545	\$ 1,230,853
11,785	1,826	1,523	1,356	-	-
-	-	-	-	51,056	22,933
-	-	-	-	112,546	33,222
-	-	-	-	21,676	20,200
<u>319,370</u>	<u>227,758</u>	<u>244,178</u>	<u>285,849</u>	<u>171,646</u>	<u>147,483</u>
<u>\$ 1,208,849</u>	<u>\$ 1,284,444</u>	<u>\$ 1,306,089</u>	<u>\$ 1,342,116</u>	<u>\$ 1,423,469</u>	<u>\$ 1,454,691</u>

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN NET ASSETS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

	Fiscal Year			
	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006
Expenses				
Governmental Activities:				
Instruction	\$ 570,553	\$ 564,592	\$ 581,871	\$ 629,565
Pupil Services	20,391	20,529	22,342	24,453
Instructional Services	28,920	32,235	32,643	36,513
School and Administrative Services	136,238	141,537	142,323	149,359
Student Transportation	36,097	37,444	40,610	43,660
Maintenance and Operations	47,910	45,096	47,238	53,565
Student Activities	32,401	33,023	29,401	29,476
Interest and Fiscal Charges	10,307	8,004	6,375	4,500
Total Governmental Expenses	\$ 882,817	\$ 882,460	\$ 902,803	\$ 971,091
Program Revenues				
Governmental Activities:				
Charges For Services:				
Instruction	\$ 1,281	\$ 1,326	\$ 1,340	\$ 1,361
Pupil Services	7	7	12	13
School and Administrative Services	36,186	39,166	41,514	40,710
Maintenance and Operations	985	1,360	833	840
Student Activities	33,059	34,881	30,438	29,651
Operating Grants and Contributions	396,829	398,800	397,845	437,251
Capital Grants and Contributions	15,204	8,404	38,203	20,306
Total Program Revenues	\$ 483,551	\$ 483,944	\$ 510,185	\$ 530,132
Governmental Net Expenses	\$ (399,266)	\$ (398,516)	\$ (392,618)	\$ (440,959)
General Revenues and Other Changes in Net Assets				
General Revenues				
Taxes:				
Property Taxes Levied for General Purposes	\$ 353,596	\$ 368,618	\$ 380,687	\$ 412,017
Property Taxes Levied for Debt Service	18,344	18,691	19,279	20,851
Sales Tax	103,256	108,864	115,673	125,742
Intergovernmental	6,653	4,951	6,283	12,928
Tuition and Fees	-	28	-	-
Interest Income	4,535	4,036	9,447	17,178
Insurance and Damage Recoveries	8	3	1	2
Gain on Sale of Net Assets	(154)	-	-	-
Other	371	595	500	648
Total General Revenues	\$ 486,609	\$ 505,786	\$ 531,870	\$ 589,366
Extraordinary Item:				
Gain after Insurance Recovery	-	-	-	-
Change in Net Assets	\$ 87,343	\$ 107,270	\$ 139,252	\$ 148,407

Source: District Records

Fiscal Year					
June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011	June 30, 2012
\$ 690,562	\$ 729,888	\$ 737,527	\$ 737,900	\$ 689,680	\$ 682,212
25,523	27,550	29,467	31,584	30,563	30,031
38,970	48,324	47,395	46,721	48,853	51,475
171,343	186,033	182,836	165,345	152,083	175,717
45,646	49,432	47,802	46,513	43,563	44,698
55,836	58,822	61,988	60,912	56,608	60,143
-	-	-	-	28,930	29,746
4,606	2,413	300	-	93	118
<u>\$ 1,032,486</u>	<u>\$ 1,102,462</u>	<u>\$ 1,107,315</u>	<u>\$ 1,088,975</u>	<u>\$ 1,050,373</u>	<u>\$ 1,074,140</u>
\$ 1,205	\$ 1,481	\$ 1,276	\$ 1,184	\$ 1,241	\$ 1,068
6	11	11	10	13	11
44,245	44,199	43,557	41,142	27,312	27,921
893	1,110	2,254	1,332	909	983
-	-	-	-	28,721	29,402
481,508	501,582	468,115	491,465	518,300	478,937
34,884	866	2,739	199	541	30,832
<u>\$ 562,741</u>	<u>\$ 549,249</u>	<u>\$ 517,952</u>	<u>\$ 535,332</u>	<u>\$ 577,037</u>	<u>\$ 569,154</u>
<u>\$ (469,745)</u>	<u>\$ (553,213)</u>	<u>\$ (589,363)</u>	<u>\$ (553,643)</u>	<u>\$ (473,336)</u>	<u>\$ (504,986)</u>
\$ 445,840	\$ 466,320	\$ 482,690	\$ 470,456	\$ 423,694	\$ 405,965
22,473	1,415	142	52	43	-
129,099	128,043	110,242	112,395	113,739	122,557
14,178	17,428	7,307	2,323	1,475	1,079
-	-	-	-	-	-
21,231	15,070	5,931	2,979	3,070	2,076
4	-	-	-	-	-
-	-	-	-	-	516
523	532	876	953	2,962	4,015
<u>\$ 633,348</u>	<u>\$ 628,808</u>	<u>\$ 607,188</u>	<u>\$ 589,158</u>	<u>\$ 544,983</u>	<u>\$ 536,208</u>
-	-	-	512	-	-
<u>\$ 163,603</u>	<u>\$ 75,595</u>	<u>\$ 17,825</u>	<u>\$ 36,027</u>	<u>\$ 71,647</u>	<u>\$ 31,222</u>

**COBB COUNTY SCHOOL DISTRICT
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

	Fiscal Year			
	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006
General Fund				
Reserved	\$ 18,743	\$ 17,008	\$ 18,418	\$ 18,825
Unreserved	40,403	41,832	51,463	93,944
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Total General Fund	<u>\$ 59,146</u>	<u>\$ 58,840</u>	<u>\$ 69,881</u>	<u>\$ 112,769</u>
All Other Governmental Funds				
Reserved	\$ 32,801	\$ 178,103	\$ 79,166	\$ 127,327
Unreserved, reported in:				
Special Revenues Funds	11,379	16,175	20,543	24,459
Capital Projects Funds	(14,049)	(130,328)	(43,463)	(88,793)
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Total All Other Governmental Funds	<u>\$ 30,131</u>	<u>\$ 63,950</u>	<u>\$ 56,246</u>	<u>\$ 62,993</u>

(a) Implementation of GASB Statement No. 54: Fund Balance Reporting and Governmental Fund Type Definitions began July 1, 2010. Statement No. 54 provides clarification and transparency to fund balance classifications. The new standard changes overall definitions and classifications of governmental fund balance. Prior to these classifications, fund balance was separated into two groups, Reserved and Unreserved. Under GASB No. 54, the District's fund balance is classified as follows:

- 1) Nonspendable Fund Balance - Noncash assets, such as inventories and prepaid items.
- 2) Restricted Fund Balance - Funds with limitations imposed on their use by external restrictions.
- 3) Committed Fund Balance - Amounts that can only be used for specific purposes pursuant to a formal vote of the Cobb County Board of Education.
- 4) Assigned Fund Balance - Amounts designated by the Board of Education for specific purposes.
- 5) Unassigned Fund Balance - Residual, spendable fund balance after subtracting categories listed above.

Source: District Records

Fiscal Year

<u>June 30, 2007</u>	<u>June 30, 2008</u>	<u>June 30, 2009</u>	<u>June 30, 2010</u>	<u>June 30, 2011 (a)</u>	<u>June 30, 2012 (a)</u>
\$ 28,335	\$ 26,739	\$ 2,714	\$ 5,823	\$ -	\$ -
114,566	101,848	77,575	79,783	-	-
-	-	-	-	324	353
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	46,256	34,396
-	-	-	-	99,863	98,637
<u>\$ 142,901</u>	<u>\$ 128,587</u>	<u>\$ 80,289</u>	<u>\$ 85,606</u>	<u>\$ 146,443</u>	<u>\$ 133,386</u>
\$ 61,017	\$ 21,580	\$ 24,165	\$ 67,008	\$ -	\$ -
22,063	22,627	20,470	22,966	-	-
(18,507)	53,105	115,594	108,716	-	-
-	-	-	-	1,365	1,706
-	-	-	-	136,076	76,355
-	-	-	-	11,646	11,883
-	-	-	-	11,893	4,737
<u>\$ 64,573</u>	<u>\$ 97,312</u>	<u>\$ 160,229</u>	<u>\$ 198,690</u>	<u>\$ 160,980</u>	<u>\$ 94,681</u>

**COBB COUNTY SCHOOL DISTRICT
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**

(amounts expressed in thousands)

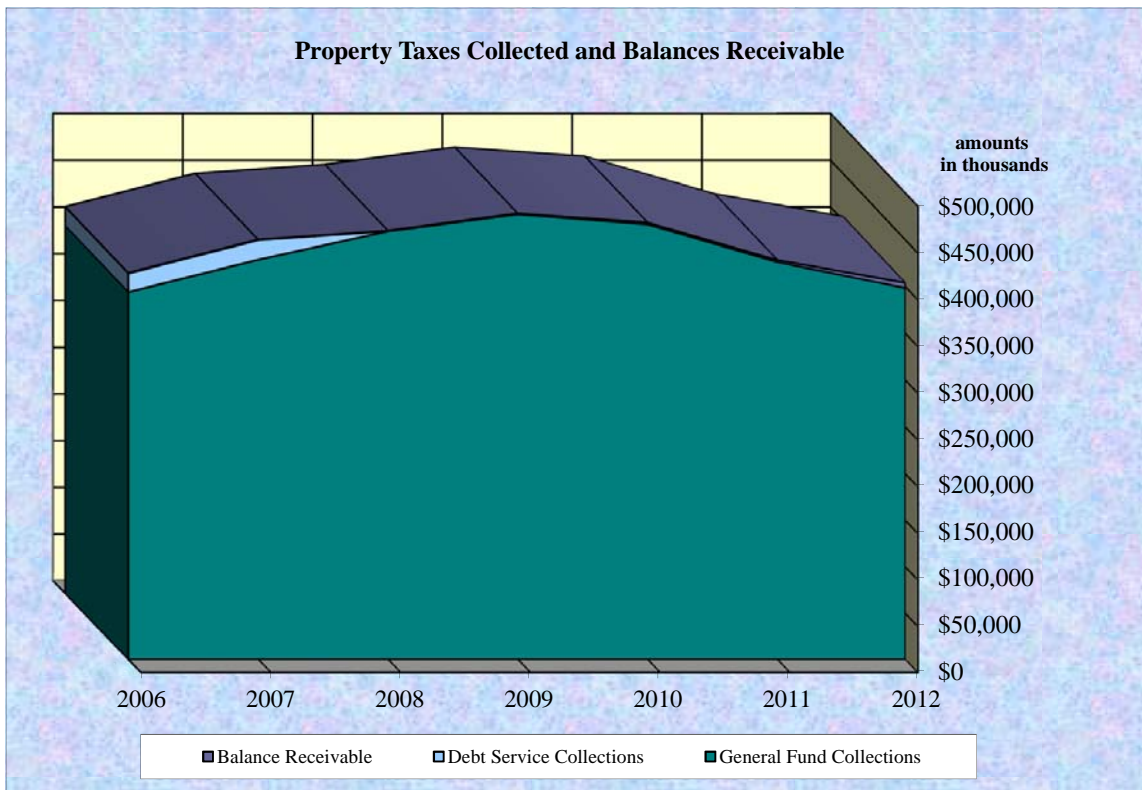
	Fiscal Year			
	2003	2004	2005	2006
REVENUES:				
Taxes	\$ 471,265	\$ 491,878	\$ 512,566	\$ 555,012
Intergovernmental	418,577	411,814	442,157	470,136
Tuition and Fees	58,375	60,578	58,275	58,905
Interest Income	4,535	4,036	9,447	17,178
Insurance and Damage Recoveries	8	3	1	2
Rentals	603	970	433	334
Athletic Ticket Sales	2,652	2,991	3,219	2,908
Other	480	937	639	1,000
Total Revenues	956,495	973,207	1,026,737	1,105,475
EXPENDITURES:				
Current:				
Instruction	532,608	538,504	545,466	573,603
Pupil Services	17,102	17,729	19,280	20,998
Instructional Services	27,294	31,182	31,060	33,948
School and Administrative Services	118,351	120,842	125,244	126,927
Student Transportation	30,677	32,506	34,900	37,443
Maintenance and Operations	46,495	44,591	46,116	51,251
Student Activities	32,401	33,023	29,401	29,476
Interest and Fiscal Charges	-	-	-	-
Capital Outlay	71,058	74,898	139,852	147,980
Debt Service:				
Principal Retirement	39,560	41,501	44,462	46,561
Interest and Fiscal Charges	11,160	8,838	8,095	6,320
Total Expenditures	926,706	943,614	1,023,876	1,074,507
Excess (Deficiency) of Revenues Over (Under) Expenditures	29,789	29,593	2,861	30,968
Other Financing Sources (Uses):				
Transfers-In	30,468	24,669	24,938	34,827
Transfers-Out	(33,416)	(27,904)	(26,032)	(35,992)
Proceeds from Sale of Capital Assets	11	1,843	2	181
Proceeds from Capital Lease Agreements	4,215	5,312	-	-
Deferred Amount of Refunding	-	-	(1,289)	-
Premium on Bonds Issued	-	-	4,062	-
Refunding Bonds Redeemed	-	-	(128,870) (a)	-
Refunding Bonds Issued	-	-	127,665 (a)	-
Total Other Financing Sources (Uses)	1,278	3,920	476	(984)
Extraordinary Item:				
Proceeds from Insurance Recovery	-	-	-	-
Net Change in Fund Balances	\$ 31,067	\$ 33,513	\$ 3,337	\$ 29,984
Non-Capitalized Expenditures	\$ 879,302	\$ 873,979	\$ 900,487	\$ 962,671
Capitalized Expenditures	47,404	69,635	123,389	111,836
Total Expenditures	\$ 926,706	\$ 943,614	\$ 1,023,876	\$ 1,074,507
Debt Service as a Percentage of Non Capitalized Expenditures	5.77%	5.76%	5.84%	5.49%

(a) In fiscal year 2005, the District issued \$127,665,000 of general obligation bonds for a refunding of \$128,870,000 of series 1995 general obligation bonds. The refunding was undertaken to reduce total future debt service payments.

Source: District Records

		Fiscal Year									
		2007	2008	2009	2010	2011	2012				
\$	593,038	\$	589,915	\$	585,637	\$	574,944	\$	540,938	\$	530,686
	529,965		519,632		477,654		493,883		520,316		510,582
	34,488		34,795		33,143		31,684		54,410		55,448
	21,231		15,070		5,931		2,979		3,070		2,325
	4		1		11		3		-		-
	397		631		1,824		897		466		526
	-		-		-		-		3,320		3,410
	782		735		1,374		1,060		2,753		4,016
	<u>1,179,905</u>		<u>1,160,779</u>		<u>1,105,574</u>		<u>1,105,450</u>		<u>1,125,273</u>		<u>1,106,993</u>
	653,593		700,308		692,193		675,152		634,684		634,330
	23,117		25,206		25,770		26,636		25,611		25,740
	37,193		46,992		45,427		43,890		47,255		49,700
	154,002		167,644		164,325		142,959		148,066		169,535
	40,328		45,002		43,938		41,949		40,509		41,469
	55,007		58,119		61,237		59,112		56,584		56,514
	-		-		-		-		28,930		29,746
	-		-		-		-		93		118
	131,234		92,901		48,372		75,261		128,890		179,490
	49,699		1,810		7,376		-		-		-
	6,092		2,413		300		-		-		-
	<u>1,150,265</u>		<u>1,140,395</u>		<u>1,088,938</u>		<u>1,064,959</u>		<u>1,110,622</u>		<u>1,186,642</u>
	<u>29,640</u>		<u>20,384</u>		<u>16,636</u>		<u>40,491</u>		<u>14,651</u>		<u>(79,649)</u>
	25,953		6,345		3,576		3,492		27,953		24,930
	(27,730)		(8,476)		(5,696)		(4,271)		(29,451)		(25,424)
	340		172		103		114		268		787
	9,865		-		-		-		-		-
	-		-		-		-		-		-
	-		-		-		-		-		-
	-		-		-		-		-		-
	-		-		-		-		-		-
	<u>8,428</u>		<u>(1,959)</u>		<u>(2,017)</u>		<u>(665)</u>		<u>(1,230)</u>		<u>293</u>
	-		-		-		3,952		-		-
\$	<u>38,068</u>	\$	<u>18,425</u>	\$	<u>14,619</u>	\$	<u>43,778</u>	\$	<u>13,421</u>	\$	<u>(79,356)</u>
\$	1,028,751	\$	1,055,849	\$	1,050,220	\$	1,019,111	\$	994,729	\$	1,010,754
	121,514		84,546		38,718		45,848		115,893		175,888
\$	<u>1,150,265</u>	\$	<u>1,140,395</u>	\$	<u>1,088,938</u>	\$	<u>1,064,959</u>	\$	<u>1,110,622</u>	\$	<u>1,186,642</u>
	5.42%		0.40%		0.73%		-		-		-

**COBB COUNTY SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
JUNE 30, 2012**



Balances as of June 30, 2012 (amounts expressed in thousands)

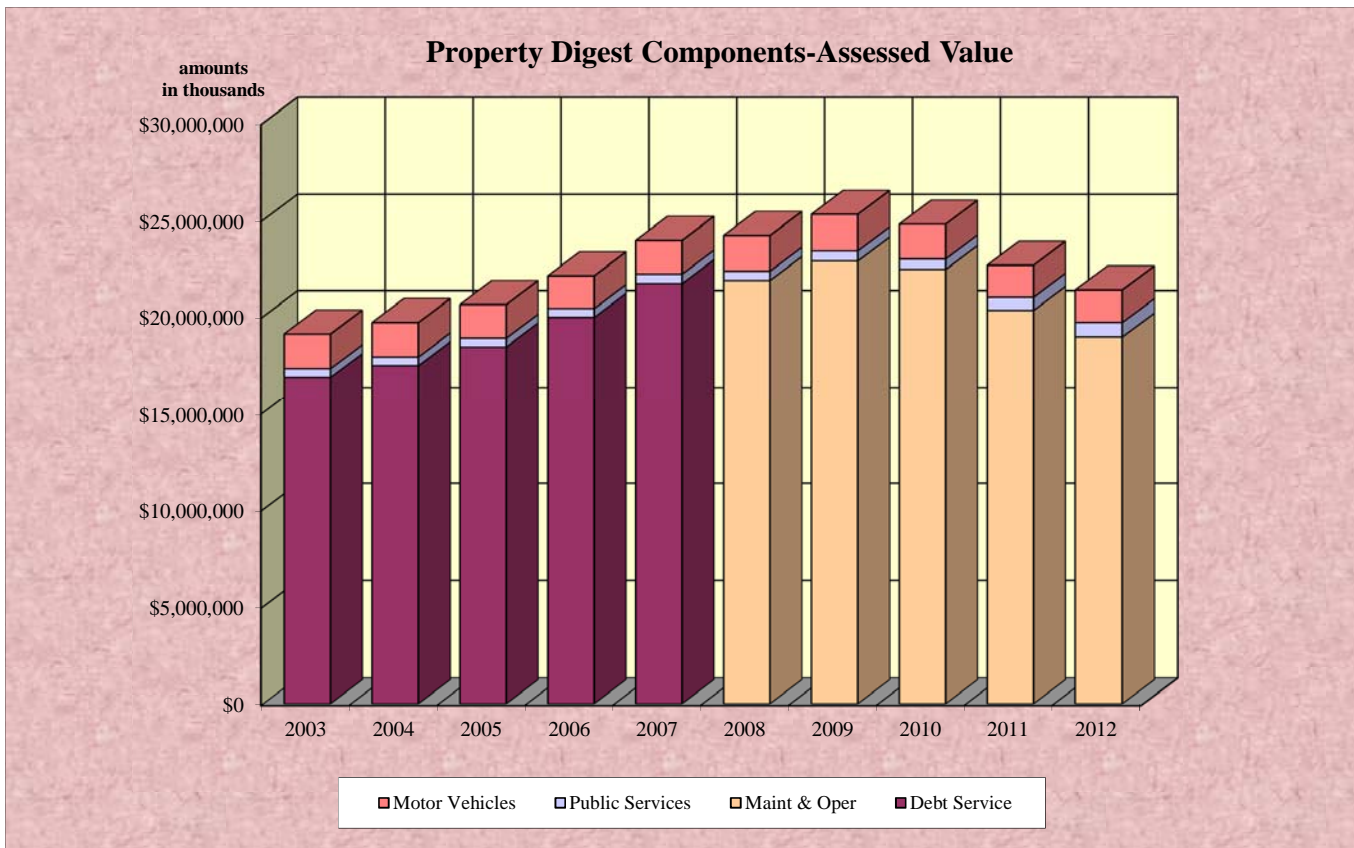
	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>
General Fund:								
Total Taxes Levied	\$ 394,318	\$ 428,739	\$ 459,381	\$ 477,932	\$ 468,234	\$ 428,077	\$ 403,777	\$ 3,060,458
Collected or Released:								
Current Year	\$ 391,222	\$ 424,419	\$ 454,048	\$ 470,480	\$ 460,995	\$ 421,459	\$ 398,279	\$ 3,020,902
% of Total Taxes Levied	99.21%	98.99%	98.84%	98.44%	98.45%	98.45%	98.64%	98.71%
Subsequent Years	2,792	4,093	4,954	6,656	5,253	4,388	-	28,136
Total Coll. or Released	\$ 394,014	\$ 428,512	\$ 459,002	\$ 477,136	\$ 466,248	\$ 425,847	\$ 398,279	\$ 3,049,038
Balance Receivable	\$ 304	\$ 227	\$ 379	\$ 796	\$ 1,986	\$ 2,230	\$ 5,498	\$ 11,420
% Collected/Released	99.92%	99.95%	99.92%	99.83%	99.58%	99.48%	98.64%	99.63%
Debt Service Fund:(a)								
Total Taxes Levied	\$ 19,886	\$ 21,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,995
Collected or Released:								
Current Year	\$ 19,722	\$ 20,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,594
% of Total Taxes Levied	99.18%	98.88%	-	-	-	-	-	99.02%
Subsequent Years	148	214	-	-	-	-	-	362
Total Coll. or Released	\$ 19,870	\$ 21,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,956
Balance Receivable	\$ 16	\$ 23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39
% Collected/Released	99.92%	99.89%	0.00%	0.00%	0.00%	0.00%	0.00%	99.90%
Total - All Funds:								
Total Taxes Levied	\$ 414,204	\$ 449,848	\$ 459,381	\$ 477,932	\$ 468,234	\$ 428,077	\$ 403,777	\$ 3,101,453
Collected or Released:								
Current Year	\$ 410,944	\$ 445,291	\$ 454,048	\$ 470,480	\$ 460,995	\$ 421,459	\$ 398,279	\$ 3,061,496
% of Total Taxes Levied	99.21%	98.99%	98.84%	98.44%	98.45%	98.45%	98.64%	98.71%
Subsequent Years	2,940	4,307	4,954	6,656	5,253	4,388	-	28,498
Total Coll. or Released	\$ 413,884	\$ 449,598	\$ 459,002	\$ 477,136	\$ 466,248	\$ 425,847	\$ 398,279	\$ 3,089,994
Balance Receivable	\$ 320	\$ 250	\$ 379	\$ 796	\$ 1,986	\$ 2,230	\$ 5,498	\$ 11,459
% Collected/Released	99.92%	99.94%	99.92%	99.83%	99.58%	99.48%	98.64%	99.63%

Note: Only seven years of data is presented because the Georgia statute of limitations for collection of delinquent taxes is seven years.

(a) Debt Service millage discontinued July 2007. Debt Service was fully paid by the end of fiscal year 2007.

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
 ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

Fiscal Year	Net M & O For Maintenance and Operations of Schools		Net Bond For Debt Service of School Bonds		Public Services Digest	Motor Vehicles Digest	Total Assessed Value	Estimated Actual Value	Direct Rate
	Real Property	Personal Property	Real Property	Personal Property					
2003	\$ 14,221,023	\$ 1,337,804	\$ 15,501,647	\$ 1,337,804	\$ 457,613	\$ 1,783,997	\$ 19,081,061	\$ 47,702,651	19.00%
2004	14,869,386	1,278,400	16,174,359	1,278,400	451,723	1,774,879	19,679,361	49,198,403	19.00%
2005	15,849,951	1,276,988	17,146,090	1,276,988	450,043	1,736,742	20,609,863	51,524,657	19.00%
2006	17,288,487	1,319,018	18,630,090	1,319,018	457,754	1,688,346	22,095,208	55,238,019	19.00%
2007	18,981,827	1,344,532	20,349,394	1,344,532	491,717	1,747,132	23,932,775	59,831,937	19.00%
2008	20,510,838	1,343,632	-	-	485,234	1,845,671	24,185,375	60,463,438	18.90%
2009	21,420,500	1,451,112	-	-	523,121	1,892,692	25,287,425	63,218,563	18.90%
2010	21,007,134	1,424,923	-	-	547,675	1,794,543	24,774,275	61,935,688	18.90%
2011	18,958,062	1,352,078	-	-	680,936	1,658,511	22,649,587	56,623,969	18.90%
2012	17,573,940	1,357,140	-	-	753,229	1,679,543	21,363,852	53,409,628	18.90%

Note: Prior to 2008, the property digest for debt service of school bonds included properties annexed by the City of Marietta which were no longer taxed for general operations but were still taxed for unpaid school bonds issued before the date of annexation.

Taxes levied for debt service were discontinued in July, 2007 after bonds were fully paid in fiscal year 2007. Prior to 2008,

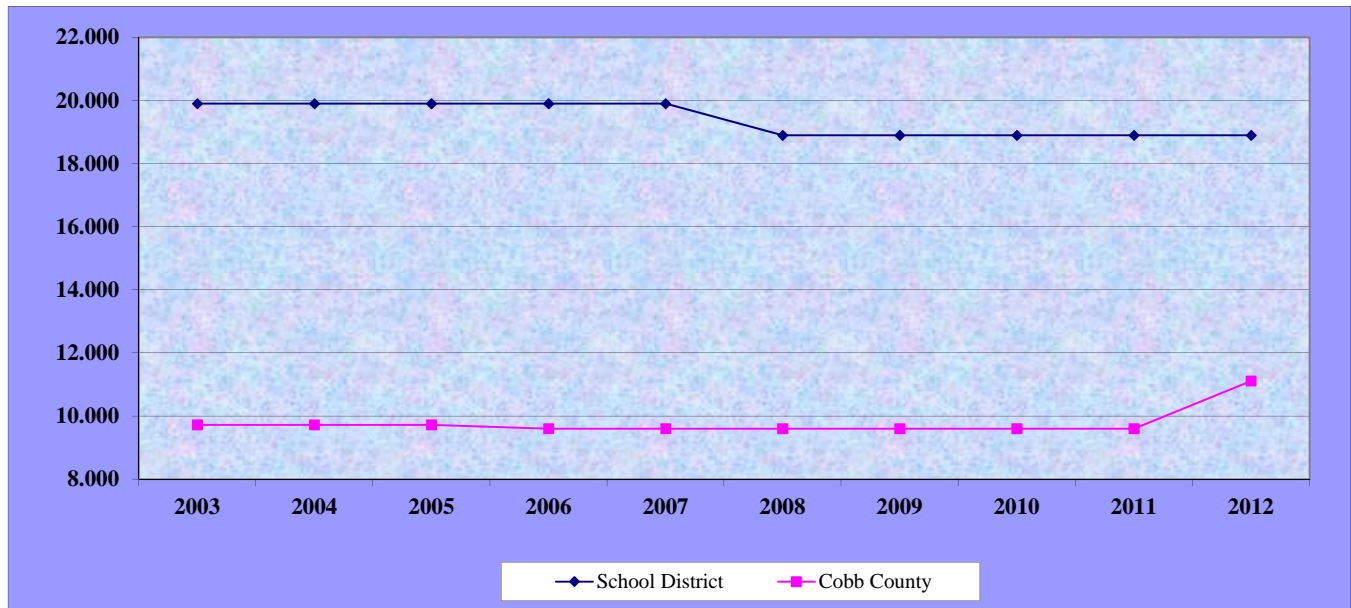
Maintenance and Operations were included in the bonds amount; therefore, in 2008 through 2012, only the M & O is reflected.

Property Taxes - Assessments are based on 40% of the appraised market value by law as of January 1 each year.

School tax, by law, cannot be greater than 20 mills per dollar for the support and maintenance of education.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
JUNE 30, 2012**



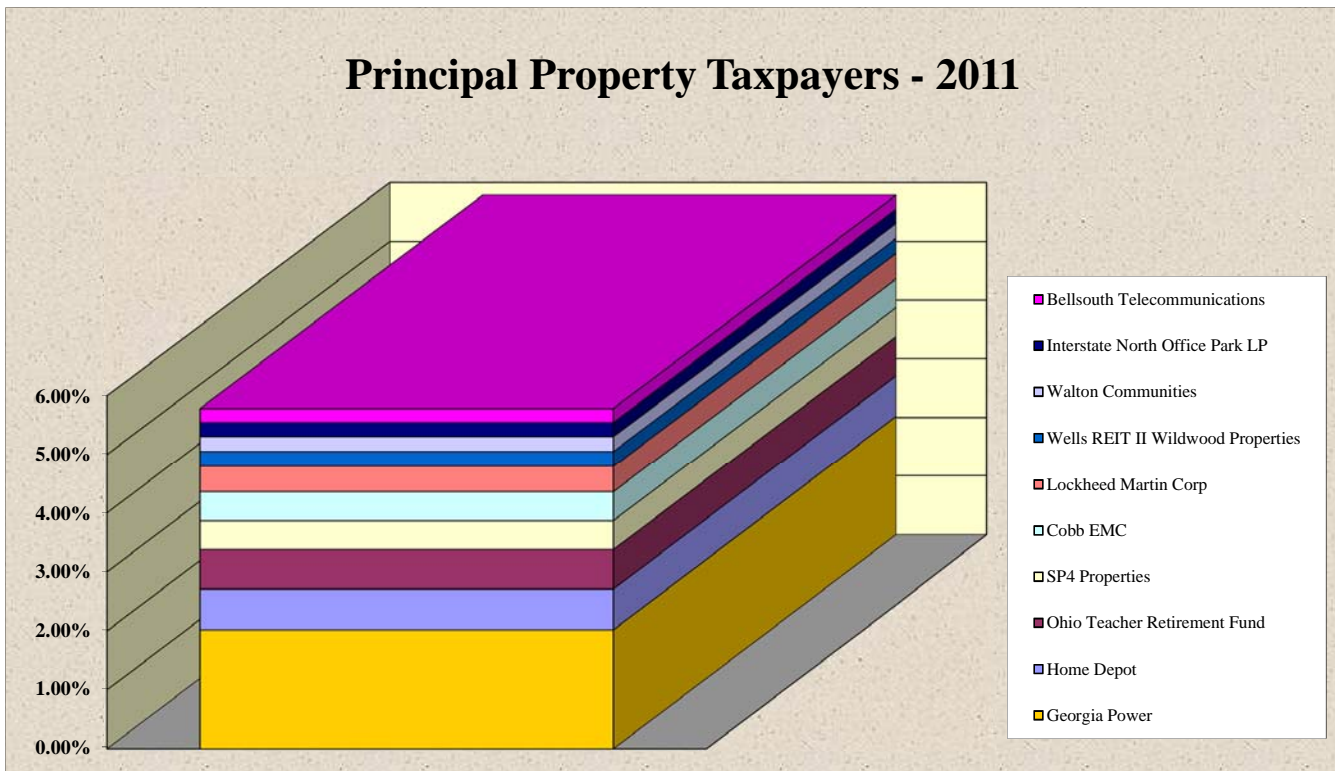
(all tax rates are per \$1000 assessed valuation)

Fiscal Year	Additional Millages (a)														
	Cobb County		Cobb County		Acworth		Austell		Kennesaw		Powder Springs		Smyrna		State
	School District	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	M&O	Debt	Tax
2003	19.00	0.90	9.45	0.27	7.50	-	3.12	-	6.75	-	7.00	-	9.85	-	0.25
2004	19.00	0.90	9.50	0.22	7.45	-	3.12	-	6.75	-	7.00	-	9.70	-	0.25
2005	19.00	0.90	9.50	0.22	7.37	-	3.12	-	6.75	-	8.50	-	9.65	-	0.25
2006	19.00	0.90	9.38	0.22	7.87	-	3.12	-	6.75	1.50	8.50	-	9.57	-	0.25
2007	19.00	0.90	9.38	0.22	7.68	-	3.12	-	6.75	1.50	8.50	-	9.17	-	0.25
2008	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2009	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2010	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2011	18.90	-	9.38	0.22	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25
2012	18.90	-	10.78	0.33	7.60	-	3.12	-	8.00	1.50	8.50	-	8.99	-	0.25

(a) Taxpayers residing in cities are responsible for School District, County and State taxes.

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
DECEMBER 31, 2011 AND NINE YEARS AGO (a)**



Taxpayer	Type of Business	December 31, 2011			December 31, 2002		
		Rank	Taxes Levied	Percent of Total Taxes Levied	Rank	Taxes Levied	Percent of Total Taxes Levied
Georgia Power	Utilities	1	\$ 8,149,615	2.018%	6	\$ 1,575,000	0.443%
Home Depot	Retail	2	2,790,707	0.691%	3	2,364,000	0.665%
Ohio Teacher Retirement Fund	Investment	3	2,700,546	0.669%	-	-	-
SP4 Properties	Real Estate	4	1,985,347	0.492%	-	-	-
Cobb EMC	Utilities	5	1,984,065	0.491%	7	1,437,000	0.404%
Lockheed Martin Corp	Aircraft	6	1,743,466	0.432%	5	1,635,000	0.460%
Wells REIT II Wildwood Properties	Real Estate	7	1,040,970	0.258%	-	-	-
Walton Communities	Real Estate	8	1,010,001	0.250%	-	-	-
Interstate North Office Park LP	Real Estate	9	985,603	0.244%	-	-	-
Bellsouth Telecommunications	Utilities	10	963,928	0.239%	4	2,171,000	0.611%
Wildwood Properties	Real Estate	-	-	-	1	4,053,000	1.140%
Post Properties	Real Estate	-	-	-	2	2,633,000	0.741%
ALMI Land Development	Real Estate	-	-	-	8	1,252,000	0.352%
State of California Public Employees	Real Estate	-	-	-	9	1,011,000	0.284%
Crow Properties	Real Estate	-	-	-	10	947,000	0.266%
TOTAL			\$ 23,354,248	5.784%		\$ 19,078,000	5.366%

Note: School millage rate is 66.67% of total county rate.

Taxes levied are multiplied by 66.67% to arrive at amount of school taxes.

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2011 and nine years earlier, December 31, 2002.

Source: Cobb County Tax Commissioner

**COBB COUNTY SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

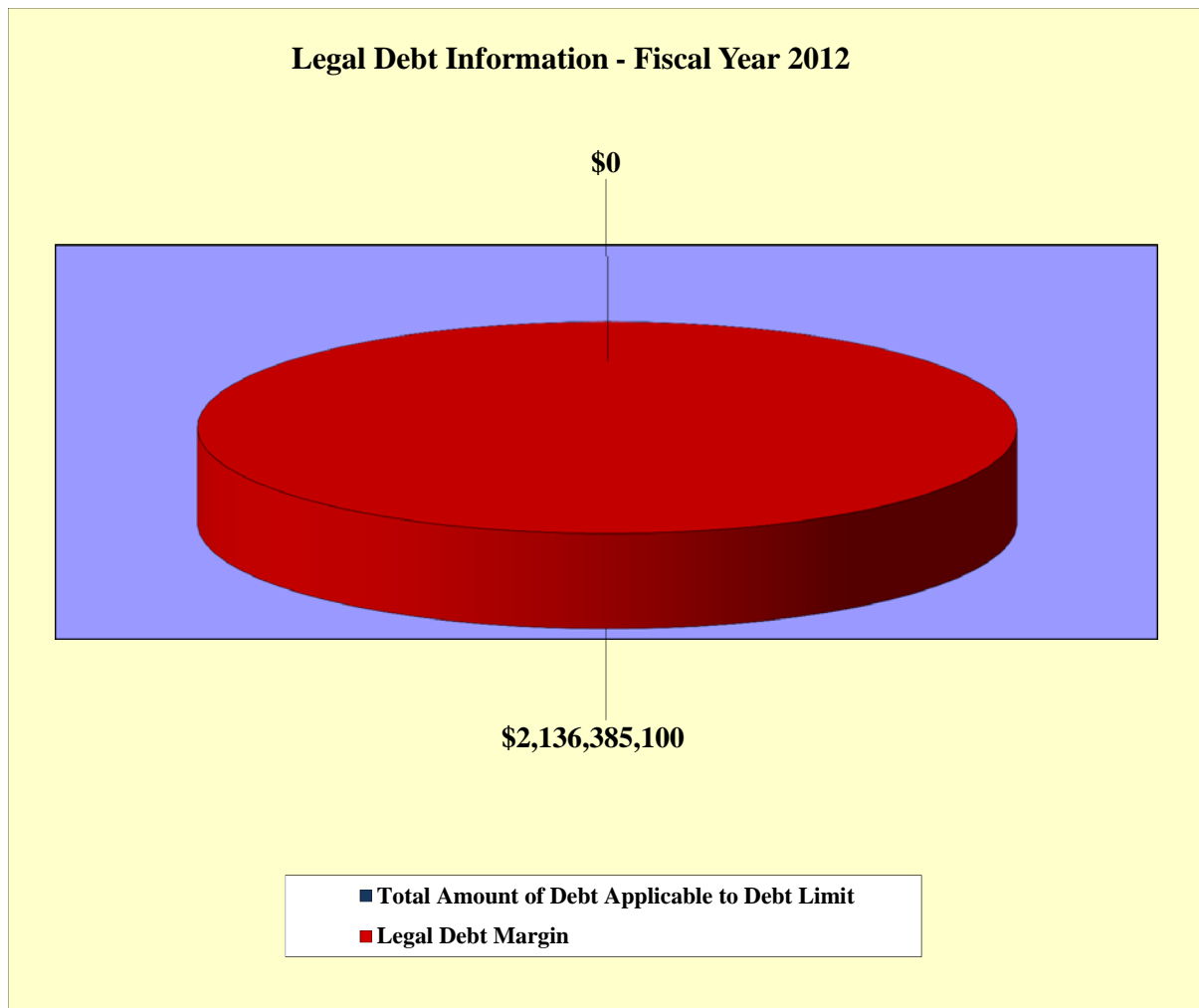
(amounts expressed in thousands)

	Fiscal Year				
	2003	2004	2005	2006	2007
Debt Limit	\$ 1,908,106	\$ 1,967,936	\$ 2,060,986	\$ 2,209,521	\$ 2,393,278
Total debt applicable to limit	\$ 156,382	122,907	84,062	42,103	-
Legal Debt Margin	\$ 1,751,724	\$ 1,845,029	\$ 1,976,924	\$ 2,167,418	\$ 2,393,278
Total debt applicable as a percentage of debt limit	8.20%	6.25%	4.08%	1.91%	-

	Fiscal Year				
	2008	2009	2010	2011	2012
Debt Limit	\$ 2,418,538	\$ 2,528,743	\$ 2,477,428	\$ 2,264,959	\$ 2,136,385
Total debt applicable to limit	\$ -	-	-	-	-
Legal Debt Margin	\$ 2,418,538	\$ 2,528,743	\$ 2,477,428	\$ 2,264,959	\$ 2,136,385
Total debt applicable as a percentage of debt limit	-	-	-	-	-

Source: District Records

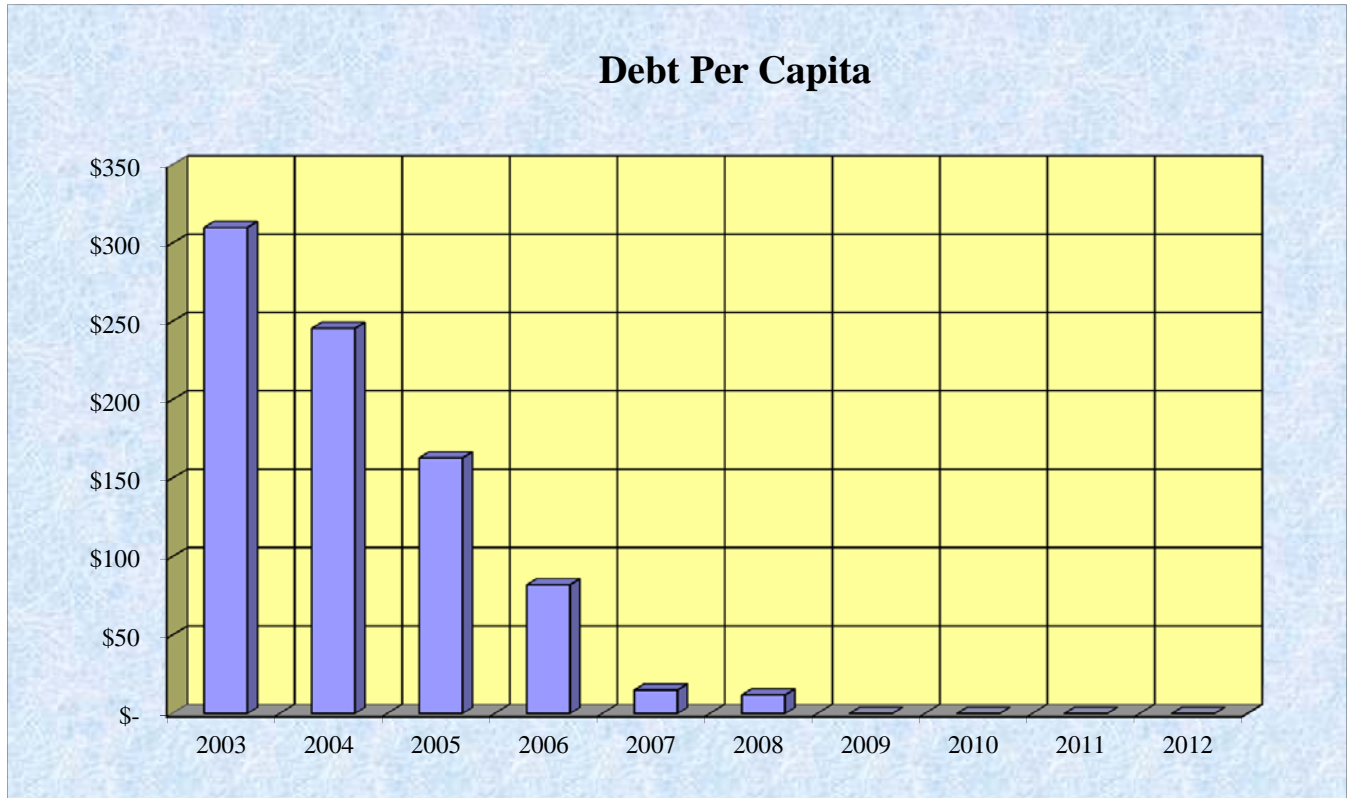
**COBB COUNTY SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
FISCAL YEAR 2012**



Net Assessed Valuation, Cobb County School District, January 1, 2011	\$ <u>21,363,851,000</u>
Debt Limit - 10% of Assessed Value	\$ 2,136,385,100
Amount of Debt Applicable to Debt Limit:	
Total Bonded Debt	\$ -
Total Amount of Debt Applicable to Debt Limit	\$ <u>-</u>
Legal Debt Margin	\$ <u>2,136,385,100</u>

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**



(amounts expressed in thousands, except per capita)

Fiscal Year	General Obligation Bonds	Capital Leases	Total Primary Government Debt	Annual Personal Income	Debt as a Percentage of Personal Income	Total Debt Per Capita
2003	\$ 166,580	\$ 10,857	\$ 177,437	\$ 23,589,661	0.75%	\$ 310
2004	\$ 128,870	\$ 12,377	\$ 141,247	\$ 24,751,647	0.57%	\$ 246
2005	\$ 87,440	\$ 8,140	\$ 95,580	\$ 26,371,168	0.36%	\$ 163
2006	\$ 44,780	\$ 4,239	\$ 49,019	\$ 28,060,168	0.17%	\$ 82
2007	-	\$ 9,186	\$ 9,186	\$ 29,527,141	0.03%	\$ 15
2008	-	\$ 7,376	\$ 7,376	\$ 31,260,457	0.02%	\$ 12
2009	-	-	-	\$ 30,899,585	-	-
2010	-	-	-	\$ 30,271,983	-	-
2011	-	-	-	N/A	-	-
2012	-	-	-	N/A	-	-

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Population of 642,143 provided by the Atlanta Regional Commission and excludes the City of Marietta.

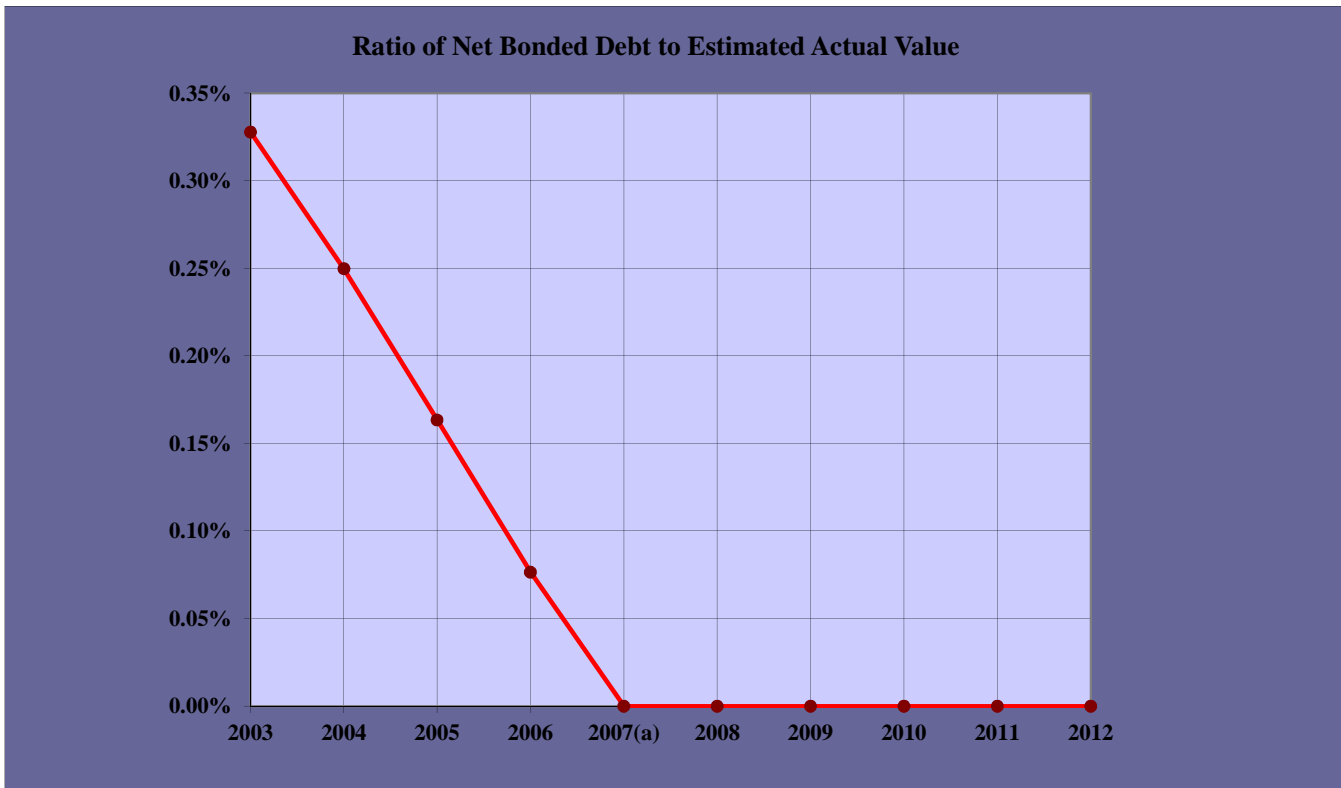
See page 111 for previous years' population.

N/A = Data not currently available from source

Source: District Records

Annual Personal Income: US Department of Commerce Bureau of Economic Analysis

**COBB COUNTY SCHOOL DISTRICT
 RATIO OF NET GENERAL BONDED DEBT TO ESTIMATED ACTUAL VALUE
 AND NET BONDED DEBT PER CAPITA
 LAST TEN FISCAL YEARS**



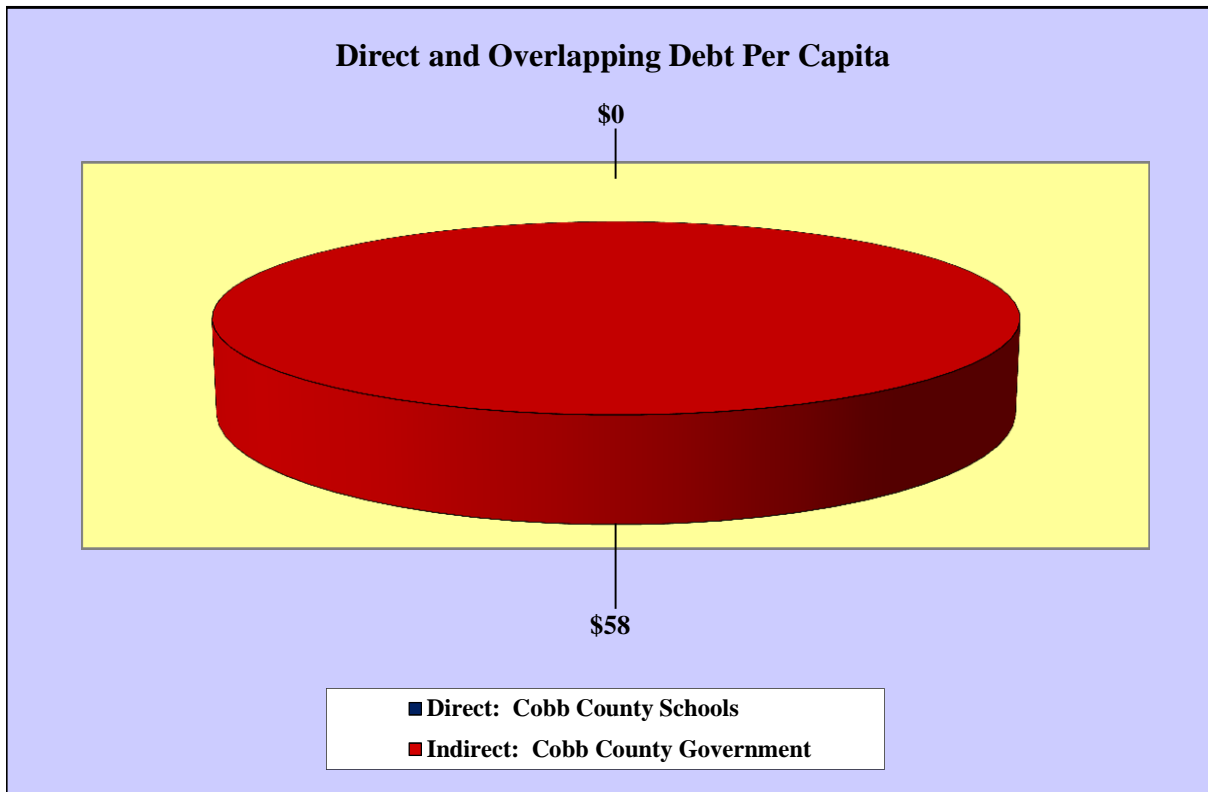
Fiscal Year	Population	Estimated Actual Value	Gross Bonded Debt	Restricted for Bonded Debt	Net Bonded Debt	Ratio of Net Bonded Debt to Est. Actual Value	Net Bonded Debt Per Capita
2003	572,358	\$ 47,702,651,000	\$ 166,580,000	\$ 10,198,000	\$ 156,382,000	0.33%	\$ 273
2004	574,968	\$ 49,198,403,000	\$ 128,870,000	\$ 5,963,000	\$ 122,907,000	0.25%	\$ 214
2005	586,245	\$ 51,524,657,000	\$ 87,440,000	\$ 3,220,000	\$ 84,220,000	0.16%	\$ 144
2006	596,736	\$ 55,238,019,000	\$ 44,780,000	\$ 2,538,000	\$ 42,242,000	0.08%	\$ 71
2007(a)	606,706	\$ 59,831,937,000	-	\$ 2,599,000	-	-	-
2008	615,377	\$ 60,463,438,000	-	\$ 1,826,000	-	-	-
2009	617,750	\$ 63,218,563,000	-	\$ 1,523,000	-	-	-
2010	618,206	\$ 61,935,688,000	-	\$ 1,356,000	-	-	-
2011	633,084	\$ 56,623,969,000	-	-	-	-	-
2012	642,143	\$ 53,409,628,000	-	-	-	-	-

(a) All general obligation bonds were retired in fiscal year 2007.

Source: District Records

Population provided by non-financial District source and excludes the City of Marietta

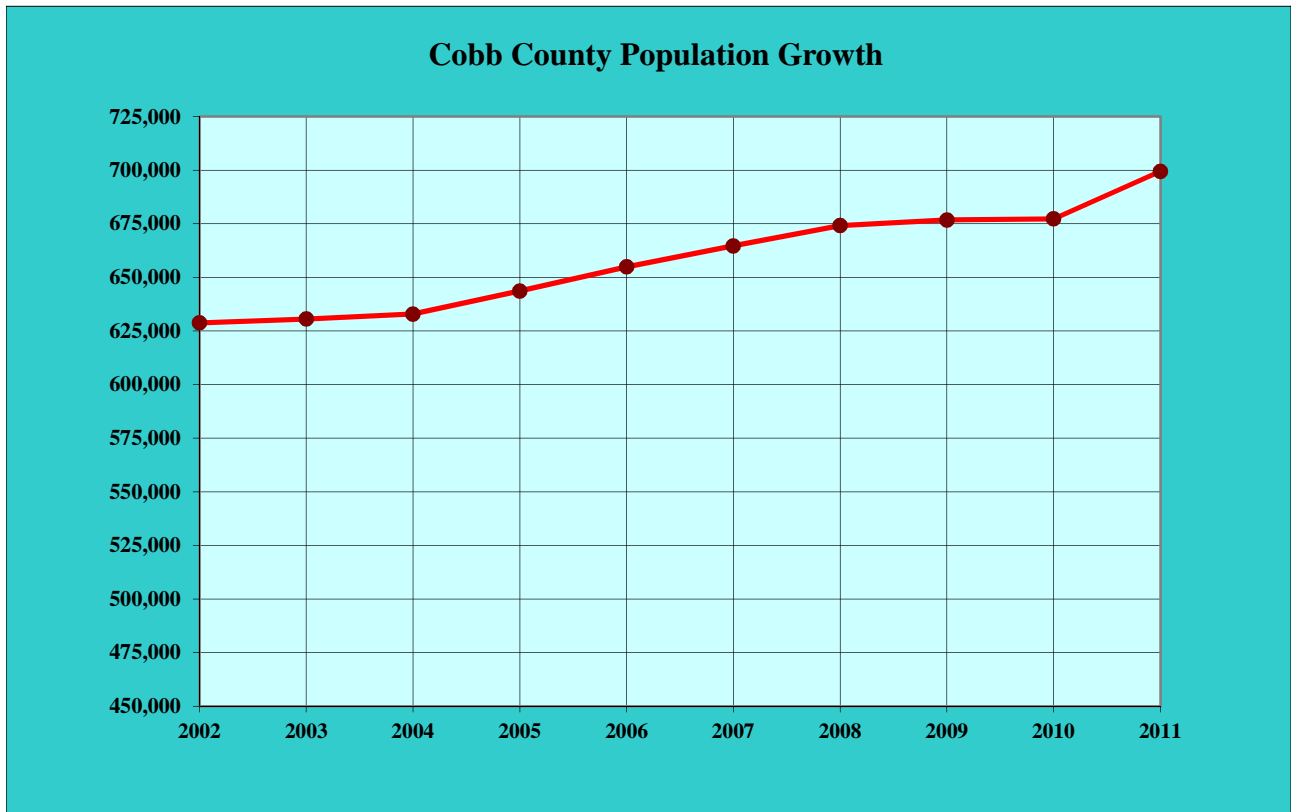
**COBB COUNTY SCHOOL DISTRICT
 COMPUTATION OF DIRECT AND OVERLAPPING GENERAL OBLIGATION DEBT
 JUNE 30, 2012**



Direct General Obligation Debt:		
Gross Bonded Debt	\$	-
		\$ -
Overlapping General Obligation Debt:		
Cobb County Government (92% of \$40,370,000)	\$	37,140,400
		<u>\$ 37,140,400</u>
Total Direct and Overlapping General Obligation Debt		<u><u>\$ 37,140,400</u></u>
Debt Per Capita:*		
Direct General Obligation Debt	\$	-
Overlapping General Obligation Debt		<u>58</u>
Total	\$	<u><u>58</u></u>

*Population of 642,143 provided by non financial District source and excludes the City of Marietta.
 Note: The overlap percentage is determined by the percentage of Fire District to Debt Service Fund of Cobb County Government.

**COBB COUNTY SCHOOL DISTRICT
COBB COUNTY DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**



<u>Fiscal Year</u>	<u>Population</u>	<u>Personal Income (In Thousands)</u>	<u>Per Capita Personal Income</u>	<u>Average/Median Household Income</u>	<u>Median Age</u>	<u>Student Enrollment</u>	<u>Unemployment Rate</u>
2002	628,800	\$ 23,009,999	\$ 36,594	\$ 62,510	33.4	96,489	5.0%
2003	630,600	\$ 23,589,661	\$ 37,408	\$ 62,511	33.4	97,294	4.7%
2004	632,900	\$ 24,751,647	\$ 39,108	\$ 61,087	34.4	101,141	4.5%
2005	643,700	\$ 26,371,168	\$ 40,968	\$ 62,423	34.9	103,285	4.8%
2006	654,900	\$ 28,060,168	\$ 42,846	\$ 61,682	35.6	105,482	4.1%
2007	664,700	\$ 29,527,141	\$ 44,422	\$ 64,817	35.9	106,572	3.8%
2008	674,200	\$ 31,260,457	\$ 46,367	\$ 70,472	36.2	106,056	5.6%
2009	676,800	\$ 30,899,585	\$ 45,655	\$ 63,514	34.8	105,742	8.8%
2010	677,300	\$ 30,271,983	\$ 43,888	\$ 59,896	35.4	106,836	9.7%
2011	699,500	N/A	N/A	\$ 57,906	35.6	106,502	8.9%

Population Includes City of Marietta

Sources: Population - Atlanta Regional Commission

Personal Income - US Department of Commerce Bureau of Economic Analysis

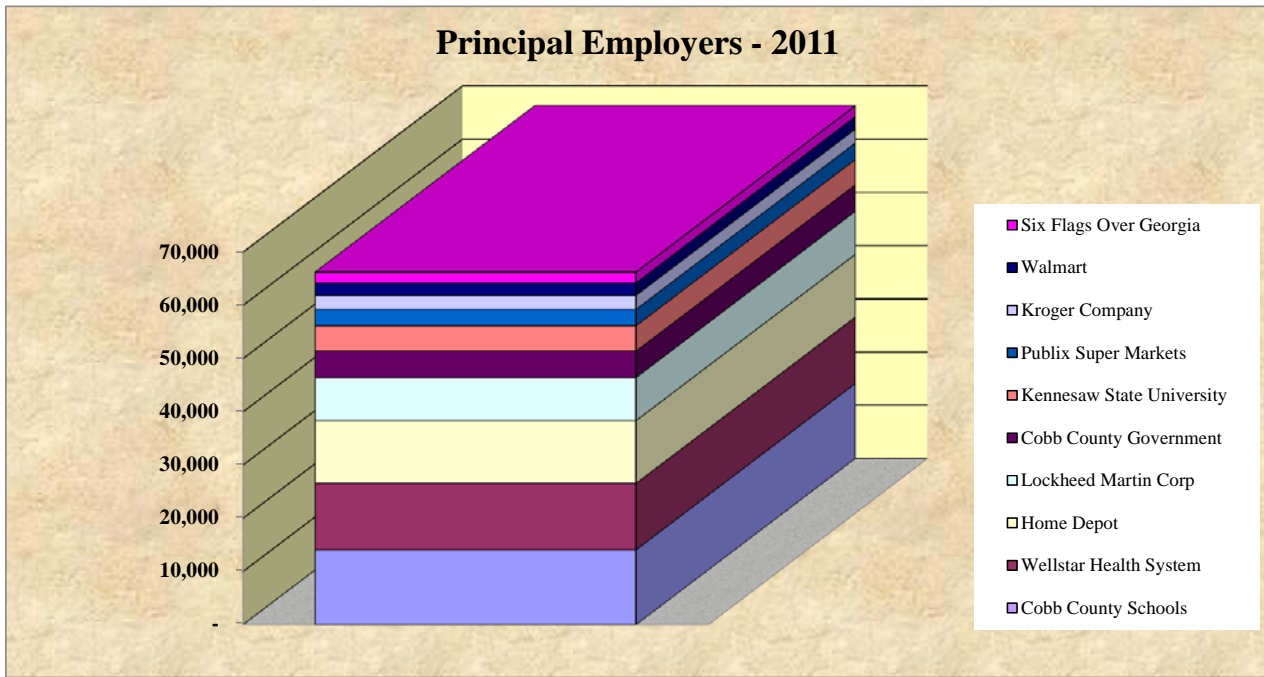
Unemployment Rate - Georgia Department of Labor

Average/Median Household Income - 2000-2005 Average Income-Atlanta Regional Commission;

2006-2010 Median Income-US Census Bureau (Census Bureau reports only Median Income)

Median Age - US Census Bureau

**COBB COUNTY SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO (a)**

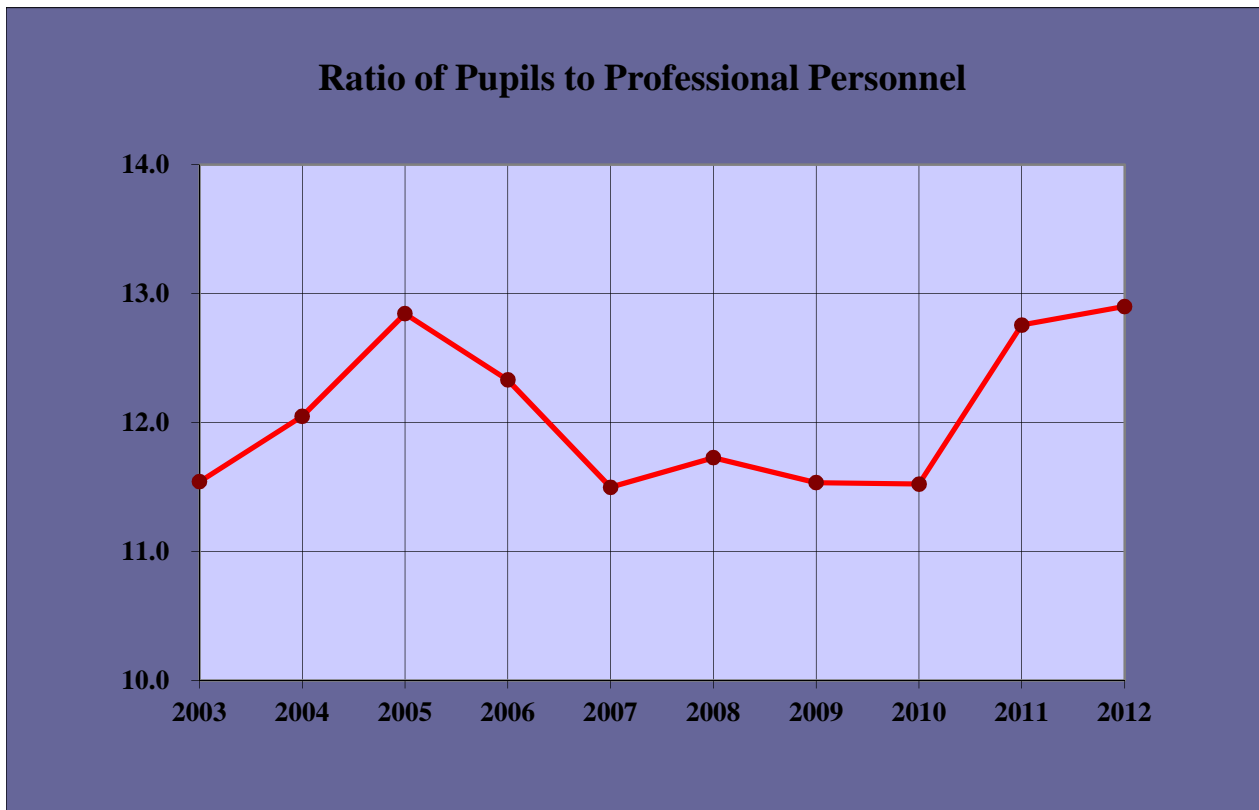


Employer	2011			2002		
	Rank	Employees	Percentage of Total County	Rank	Employees	Percentage of Total County
Cobb County Schools	1	14,076	4.16%	1	13,798	3.95%
Wellstar Health System	2	12,492	3.69%	2	7,800	2.23%
Home Depot	3	11,784	3.48%	4	4,651	1.33%
Lockheed Martin Corp	4	8,100	2.39%	3	7,000	2.00%
Cobb County Government	5	4,964	1.47%	5	4,613	1.32%
Kennesaw State University	6	4,758	1.41%	-	-	-
Publix Super Markets	7	3,097	0.92%	6	3,416	0.98%
Kroger Company	8	2,618	0.77%	-	-	-
Walmart	9	2,338	0.69%	-	-	-
Six Flags Over Georgia	10	2,031	0.60%	8	2,600	0.74%
Worldspan	-	-	-	7	3,200	0.92%
IBM	-	-	-	9	2,600	0.74%
Sprint PCS	-	-	-	10	2,296	0.66%
Total		66,258	19.58%		51,974	14.87%

(a) Information is available only by calendar year; therefore, data reported is for December 31, 2011 and nine years earlier, December 31, 2002.

Source: District Records
Office of Economic Development
Cobb Chamber of Commerce
Georgia Department of Labor

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF PERSONNEL AND RATIO OF PUPILS TO PROFESSIONAL PERSONNEL
LAST TEN FISCAL YEARS**

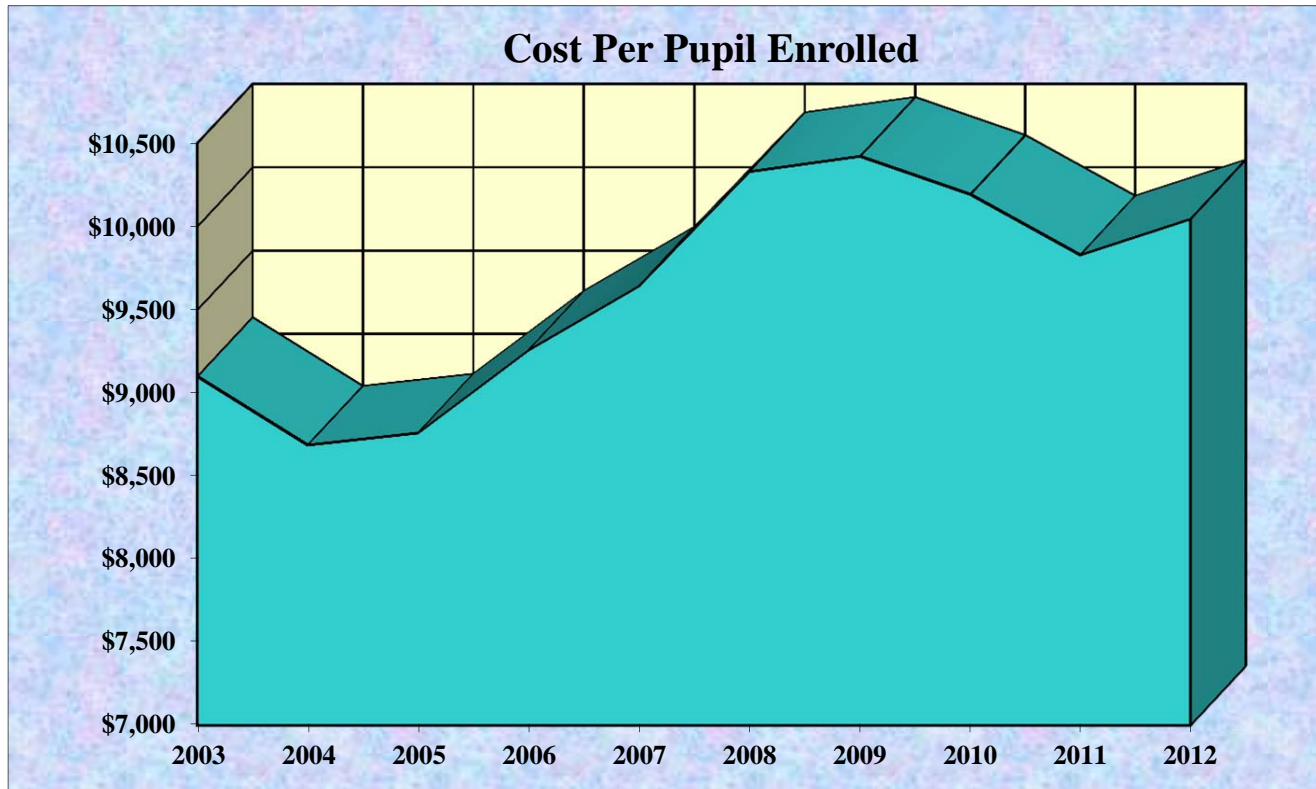


Fiscal Year	Professional Personnel (a)	Other Operating Personnel (b)	Service Personnel (c)	Total Personnel	Average Daily Enrollment	Ratio of Pupils to Professional Personnel
2003	8,405	2,721	2,684	13,810	97,009	11.5 :1
2004	8,431	2,711	2,115	13,257	101,584	12.0
2005	8,024	2,742	2,286	13,052	103,061	12.8
2006	8,508	2,961	2,335	13,804	104,901	12.3
2007	9,313	3,138	2,478	14,929	107,082	11.5
2008	9,101	3,379	2,972	15,452	106,734	11.7
2009	9,213	3,391	3,049	15,653	106,256	11.5
2010	9,272	3,046	2,994	15,312	106,835	11.5
2011	8,378	2,841	2,857	14,076	106,868	12.8
2012	8,290	2,970	2,847	14,107	106,944	12.9

- (a) Professional personnel consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.
- (b) Other operating personnel includes non-certified leadership personnel, classroom aides, secretarial and clerical employees, and other technicians.
- (c) Service personnel includes food service personnel, custodial employees, bus drivers and maintenance/warehouse employees.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
OPERATING STATISTICS
LAST TEN FISCAL YEARS**

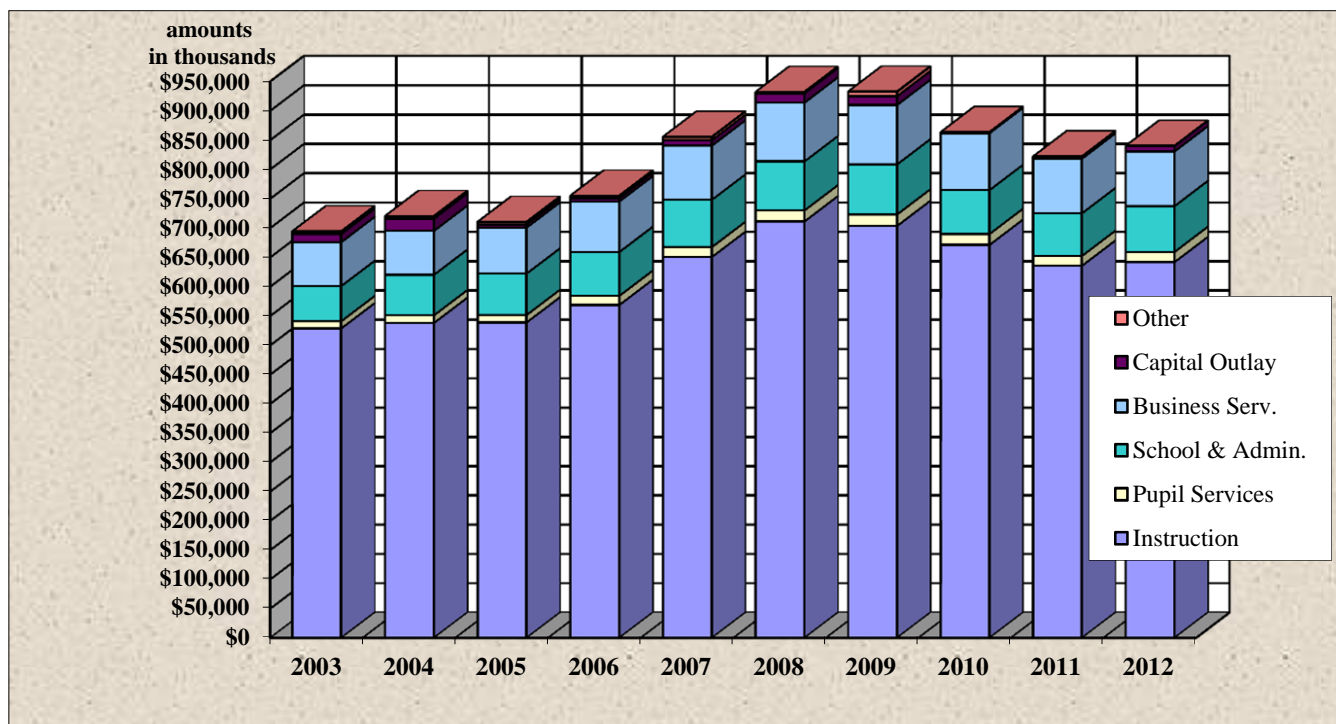


Fiscal Year	Expenses	Average Daily Enrollment	Cost Per Pupil Enrolled	Percentage of Change	Professional Personnel	Ratio of Pupils to Professional Personnel
2003	\$ 882,817,000	97,009	\$ 9,100	N/A	8,405	11.5 to 1
2004	\$ 882,460,000	101,584	\$ 8,687	-4.54%	8,431	12.0
2005	\$ 902,803,000	103,061	\$ 8,760	0.84%	8,024	12.8
2006	\$ 971,091,000	104,901	\$ 9,257	5.68%	8,508	12.3
2007	\$ 1,032,486,000	107,082	\$ 9,642	4.16%	9,313	11.5
2008	\$ 1,102,462,000	106,734	\$ 10,329	7.13%	9,101	11.7
2009	\$ 1,107,315,000	106,256	\$ 10,421	0.89%	9,213	11.5
2010	\$ 1,088,975,000	106,835	\$ 10,193	-2.19%	9,272	11.5
2011	\$ 1,050,373,000	106,868	\$ 9,829	-3.57%	8,378	12.8
2012	\$ 1,074,140,000	106,944	\$ 10,044	2.19%	8,290	12.9

Note: Professional personnel consists of all certified personnel including teachers, librarians, counselors, supervisors, consultants, coordinators, principals, assistant principals and other leadership personnel.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND EXPENDITURES BY FUNCTION
LAST TEN FISCAL YEARS**



(amounts expressed in thousands)

Fiscal Year	Instruction	Pupil Services	School & Admin. Services	Business Services	Capital Outlay	Other	Total
2003	\$ 528,643	\$ 12,246	\$ 60,008	\$ 74,825	\$ 13,859	\$ 4,271	\$ 693,852
2004	537,955	12,975	69,132	74,891	20,860	4,039	719,852
2005	538,858	12,698	70,601	78,343	5,217	4,340	710,057
2006	568,611	15,414	74,866	86,146	5,581	4,063	754,681
2007	650,506	16,894	80,690	92,320	9,232	5,536	855,178
2008	711,160	18,716	83,620	100,139	15,970	2,085	931,690
2009	703,297	19,566	85,445	101,253	14,977	7,676	932,214
2010	671,102	18,513	74,888	97,049	1,484	-	863,036
2011	635,497	16,755	72,761	93,103	3,522	-	821,638
2012	641,662	17,330	78,172	93,237	9,214	-	839,615

Instruction includes expenditures for Instruction and Instructional Services.

Business Services includes expenditures for Student Transportation and Maintenance & Operations.

Other includes expenditures for Debt Service and Other Expenditures.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012*</u>
Acworth Intermediate (2001)										
Square Feet	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924	131,924
Capacity	962	962	962	962	962	962	962	962	962	913
Enrollment	1,016	1,065	1,139	746	757	808	870	853	830	821
Addison (1989)										
Square Feet	72,192	72,192	72,192	81,334	81,334	81,334	81,334	81,334	81,334	81,334
Capacity	637	637	637	637	637	637	637	637	637	662
Enrollment	577	572	564	559	563	591	583	557	587	594
Argyle (1961)										
Square Feet	61,503	61,503	61,503	61,503	61,503	61,503	61,503	61,503	61,503	56,238
Capacity	562	562	562	562	562	562	562	562	562	537
Enrollment	589	625	738	757	763	666	654	662	652	647
Austell Primary (2005)										
Square Feet	-	-	-	85,236	85,236	85,236	85,236	85,236	85,236	85,236
Capacity	-	-	-	512	512	512	512	512	512	562
Enrollment	-	-	-	332	350	324	326	309	320	314
Austell Intermediate (2001)										
Square Feet	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,025
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	778	841	847	599	633	618	598	576	565	603
Baker (1988)										
Square Feet	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,668	106,694
Capacity	962	962	962	962	962	962	962	962	962	987
Enrollment	1,111	769	768	738	811	772	806	819	809	789
Bells Ferry (1963)										
Square Feet	54,862	54,862	54,862	54,862	54,862	54,862	54,862	54,862	54,862	83,098
Capacity	462	462	462	462	462	462	462	462	462	712
Enrollment	432	471	520	599	618	621	580	586	604	590
Belmont Hills (1952)										
Square Feet	67,106	67,106	67,106	67,106	67,106	67,106	67,106	67,106	67,106	68,409
Capacity	562	562	562	562	562	562	562	562	562	562
Enrollment	399	396	371	581	663	656	612	619	534	496
Big Shanty (1968)										
Square Feet	83,417	83,417	83,417	83,417	83,417	83,417	83,417	83,417	83,417	84,461
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	806	784	740	742	783	785	851	859	825	789
Birney (1973)										
Square Feet	106,180	106,180	106,180	106,180	106,180	106,180	106,180	106,180	106,180	105,886
Capacity	912	912	912	912	912	912	912	912	912	912
Enrollment	770	805	864	876	923	863	751	710	750	755
Blackwell (1998)										
Square Feet	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299	111,299
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	777	753	727	736	766	723	710	722	735	703
Brown (1955)										
Square Feet	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045	49,045
Capacity	412	412	412	412	412	412	412	412	412	412
Enrollment	283	256	256	257	256	246	264	292	297	302
Brumby (1966)										
Square Feet	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181	99,181
Capacity	912	912	912	912	912	912	912	912	912	912
Enrollment	892	825	850	914	865	802	860	954	963	952
Bryant (1991)										
Square Feet	114,090	114,090	114,090	114,090	114,090	114,090	114,090	114,090	114,090	116,071
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,002	1,126	1,197	952	912	818	797	802	771	825
Bullard (2003)										
Square Feet	-	136,261	136,261	136,261	136,261	136,261	136,261	136,261	136,261	136,261
Capacity	-	962	962	962	962	962	962	962	962	987
Enrollment	-	1,013	1,129	1,197	1,188	1,234	1,109	1,046	997	971
Chalker (1997)										
Square Feet	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148
Capacity	962	962	962	962	962	962	962	962	962	963
Enrollment	1,133	889	931	975	956	885	838	849	816	743

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012*</u>
Cheatham Hill (1997)										
Square Feet	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	137,108
Capacity	937	937	937	937	937	937	937	937	937	1,063
Enrollment	1,038	1,035	1,013	1,060	1,112	1,105	1,090	1,084	1,115	1,123
Clarkdale (1963)										
Square Feet (a)	44,412	44,412	44,412	44,412	44,412	44,412	44,412	-	-	-
Capacity (a)	362	362	362	362	362	362	362	-	-	-
Enrollment	435	446	459	480	455	464	440	407	394	391
Clay (1961)										
Square Feet	51,930	51,930	51,930	51,930	51,930	51,930	51,930	51,930	51,930	55,412
Capacity	437	437	437	437	437	437	437	437	437	437
Enrollment	444	480	475	515	491	528	536	535	543	510
Compton (1969)										
Square Feet	100,586	100,586	100,586	100,586	100,586	100,586	100,586	100,586	100,586	99,427
Capacity	912	912	912	912	912	912	912	912	912	937
Enrollment	734	720	692	690	698	541	516	485	485	453
Davis (1987)										
Square Feet	87,763	87,763	87,763	87,763	87,763	87,763	87,763	87,763	87,763	86,131
Capacity	787	787	787	787	787	787	787	787	787	788
Enrollment	627	634	619	608	632	581	558	557	540	543
Dowell (1989)										
Square Feet	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003	106,003
Capacity	962	962	962	962	962	962	962	962	962	963
Enrollment	827	897	988	1,003	1,054	1,087	1,061	996	1,019	980
Due West (1957)										
Square Feet	47,350	47,350	47,350	47,350	47,350	71,112	71,112	71,112	71,112	70,367
Capacity	437	437	437	437	437	612	612	612	612	587
Enrollment	582	500	461	478	435	459	497	538	536	553
East Side (1952)										
Square Feet	77,918	77,918	77,918	77,918	77,918	77,918	77,918	77,918	77,918	-
Capacity	787	787	787	787	787	787	787	787	787	-
Enrollment	824	830	831	870	982	961	990	1,031	1,059	-
East Side Replace (2011)										
Square Feet	-	-	-	-	-	-	-	-	-	149,764
Capacity	-	-	-	-	-	-	-	-	-	1,087
Enrollment	-	-	-	-	-	-	-	-	-	1,119
Eastvalley (1960)										
Square Feet	58,150	58,150	58,150	58,150	58,150	58,150	58,150	58,150	58,150	60,029
Capacity	562	562	562	562	562	562	562	562	562	562
Enrollment	490	548	565	614	569	550	556	619	622	638
Fair Oaks (1957)										
Square Feet	60,283	60,283	84,153	84,153	98,789	98,789	98,789	98,789	98,789	97,993
Capacity	718	718	812	812	862	862	862	862	862	863
Enrollment	606	692	707	747	894	825	806	839	824	837
Ford (1991)										
Square Feet	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129	91,129
Capacity	837	837	837	837	837	837	837	837	837	862
Enrollment	802	951	979	1,021	1,061	1,027	884	863	831	753
Frey (1996)										
Square Feet	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	124,148	125,717
Capacity	962	962	962	962	962	962	962	962	962	963
Enrollment	1,499	918	921	938	897	830	621	670	677	693
Garrison Mill (1984)										
Square Feet	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775	85,775
Capacity	687	687	687	687	687	687	687	687	687	688
Enrollment	590	617	613	618	645	705	699	724	706	723
Green Acres (1996)										
Square Feet	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915	90,915
Capacity	687	687	687	687	687	687	687	687	687	688
Enrollment	781	874	833	695	673	653	658	712	738	785
Harmony Leland (1951)										
Square Feet	68,564	68,564	68,564	85,764	85,764	85,764	85,764	85,764	85,764	65,127
Capacity	357	357	357	512	512	512	512	512	512	512
Enrollment	520	554	568	583	558	475	517	544	582	591

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Hayes (1993)										
Square Feet	117,579	117,579	117,579	117,579	117,579	117,579	117,579	117,579	117,579	119,189
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,192	952	995	1,139	1,091	1,080	1,061	1,116	1,078	1,020
Hollydale (1968)										
Square Feet	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,995	89,012
Capacity	812	812	812	812	812	812	812	812	812	862
Enrollment	835	847	854	875	859	841	781	764	727	735
Keheley (1986)										
Square Feet	68,030	68,030	68,030	68,030	68,030	68,030	68,030	68,030	68,030	70,537
Capacity	587	587	587	587	587	587	587	587	587	588
Enrollment	562	559	547	542	516	513	488	465	468	470
Kemp (2002)										
Square Feet	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	833	891	868	904	896	913	902	926	931	929
Kennesaw (1991)										
Square Feet	113,828	113,828	113,828	113,828	113,828	113,828	113,828	113,828	113,828	116,400
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	1,262	773	868	960	893	952	906	915	848	824
Kincaid (1972)										
Square Feet	81,752	81,752	81,752	81,752	81,752	81,752	81,752	81,752	81,752	83,969
Capacity	762	762	762	762	762	762	762	762	762	762
Enrollment	586	603	606	615	605	614	660	675	687	670
King Springs (1956)										
Square Feet	58,785	58,785	58,785	58,785	58,785	58,785	58,785	58,785	58,785	59,658
Capacity	562	562	562	562	562	562	562	562	562	587
Enrollment	610	594	589	606	622	583	587	617	676	692
Labelle (1955)										
Square Feet	58,505	58,505	58,505	58,505	80,655	80,655	80,655	80,655	80,655	82,912
Capacity	537	537	537	537	687	687	687	687	687	688
Enrollment	464	504	497	481	475	475	484	486	449	456
Lewis (1986)										
Square Feet	106,218	106,218	106,218	115,363	115,363	115,363	115,363	115,363	115,363	115,363
Capacity	946	946	946	962	962	962	962	962	962	962
Enrollment	1,010	1,006	1,074	1,101	1,153	1,124	910	885	885	800
Mableton (1950)										
Square Feet	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426	47,426
Capacity	412	412	412	412	412	412	412	412	412	412
Enrollment	481	466	483	461	429	407	417	399	437	457
McCall Primary (2005)										
Square Feet	-	-	-	88,217	88,217	88,217	88,217	88,217	88,217	88,158
Capacity	-	-	-	512	512	512	512	512	512	562
Enrollment	-	-	-	409	486	469	451	459	506	451
Milford (1954)										
Square Feet	64,168	64,168	64,168	64,168	69,776	69,776	69,776	69,776	69,776	73,352
Capacity	612	612	612	612	612	612	612	612	612	612
Enrollment	578	578	601	576	647	653	624	650	635	658
Mount Bethel (1978)										
Square Feet	105,016	105,016	105,016	105,016	105,016	105,016	105,016	105,016	105,016	110,096
Capacity	912	912	912	912	912	912	912	912	912	937
Enrollment	986	983	946	933	962	960	1,002	1,029	996	1,006
Mountain View (1986)										
Square Feet	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725	102,725
Capacity	862	862	862	862	862	862	862	862	862	887
Enrollment	768	793	785	770	794	819	829	833	848	853
Murdock (1975)										
Square Feet	85,542	85,542	85,542	85,442	123,233	123,233	123,233	123,233	123,233	123,233
Capacity	687	687	687	687	962	962	962	962	962	962
Enrollment	805	812	816	845	836	846	875	861	823	825
Nicholson (1990)										
Square Feet	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800	75,800
Capacity	637	637	637	637	637	637	637	637	637	637
Enrollment	618	580	573	563	541	511	521	527	497	513

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Nickajack (1998)										
Square Feet	114,350	114,350	114,350	114,350	114,350	114,350	114,350	114,350	114,350	122,342
Capacity	837	837	837	837	837	837	837	837	837	937
Enrollment	668	779	810	828	785	670	725	815	904	960
Norton Park (1961)										
Square Feet	66,603	66,603	66,603	66,603	87,301	87,301	87,301	87,301	87,301	87,935
Capacity	612	612	612	612	787	787	787	787	787	837
Enrollment	688	795	763	806	750	678	764	674	730	708
Pickett's Mill (2008)										
Square Feet	-	-	-	-	-	-	136,261	136,261	136,261	139,090
Capacity	-	-	-	-	-	-	962	962	962	963
Enrollment	-	-	-	-	-	-	724	742	717	707
Pitner (2003)										
Square Feet	-	135,800	135,800	135,800	135,800	135,800	135,800	135,800	135,800	136,261
Capacity	-	962	962	962	962	962	962	962	962	962
Enrollment	-	960	1,038	1,083	1,049	1,054	971	977	945	942
Powder Springs (1988)										
Square Feet	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870	101,870
Capacity	887	887	887	887	887	887	887	887	887	888
Enrollment	947	998	972	922	936	891	892	866	811	802
Powers Ferry (1951)										
Square Feet	56,104	56,104	56,104	56,104	56,104	56,104	56,104	56,104	56,104	59,190
Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	470	490	456	452	470	472	477	483	490	468
Riverside Primary (2005)										
Square Feet	-	-	-	85,236	85,236	85,236	85,236	85,236	85,236	85,236
Capacity	-	-	-	512	512	512	512	512	512	562
Enrollment	-	-	-	434	545	516	440	465	491	561
Riverside Intermediate (2001)										
Square Feet	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000	123,000
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	874	889	791	791	838	819	777	841	871	925
Rocky Mount (1977)										
Square Feet	78,720	78,720	78,720	78,720	78,720	78,720	78,720	78,720	78,720	71,408
Capacity	587	587	587	587	587	587	587	587	587	612
Enrollment	604	600	593	608	597	591	606	592	629	613
Russell (1961)										
Square Feet	63,212	63,212	63,212	63,212	101,862	101,862	101,862	101,862	101,862	103,369
Capacity	612	612	612	612	962	962	962	962	962	962
Enrollment	647	653	662	674	651	655	687	725	703	693
Sanders (1997)										
Square Feet	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302	116,302
Capacity	862	862	862	862	862	862	862	862	862	862
Enrollment	881	926	941	867	889	894	936	926	872	903
Sedalia Park (1956)										
Square Feet	84,051	84,051	84,051	84,051	101,125	101,125	101,125	101,125	101,125	99,735
Capacity	787	787	787	787	887	887	887	887	887	888
Enrollment	738	756	771	791	752	746	799	782	804	816
Shallowford Falls (1990)										
Square Feet	73,600	73,600	73,600	73,600	112,947	112,947	112,947	112,947	112,947	112,620
Capacity	612	612	612	612	962	962	962	962	962	962
Enrollment	704	676	656	641	654	663	695	710	690	674
Sky View (1957)										
Square Feet	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270	50,270
Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	411	414	430	468	448	387	409	399	373	400
Sope Creek (1978)										
Square Feet	106,348	106,348	106,348	106,348	106,348	106,348	106,348	106,348	106,348	133,344
Capacity	962	962	962	962	962	962	962	962	962	1,162
Enrollment	1,152	1,135	1,104	1,070	1,093	1,078	1,064	1,142	1,159	1,142
Still (1978)										
Square Feet	82,687	82,687	82,687	82,687	121,289	121,289	121,289	121,289	121,289	116,074
Capacity	612	612	612	612	962	962	962	962	962	963
Enrollment	602	594	579	625	670	687	750	775	776	764

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Teasley (1961)										
Square Feet	56,810	56,810	56,810	56,810	56,810	56,810	56,810	56,810	56,810	55,944
Capacity	462	462	462	462	462	462	462	462	462	487
Enrollment	488	560	585	561	538	487	513	578	670	689
Timber Ridge (1990)										
Square Feet	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450	73,450
Capacity	587	587	587	587	587	587	587	587	587	612
Enrollment	563	519	513	507	526	510	539	590	589	650
Tritt (1979)										
Square Feet	109,912	109,912	109,912	109,912	109,912	109,912	109,912	109,912	109,912	109,769
Capacity	937	937	937	937	937	937	937	937	937	937
Enrollment	864	853	849	863	892	892	899	936	909	908
Varner (1990)										
Square Feet	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827	109,827
Capacity	962	962	962	962	962	962	962	962	962	962
Enrollment	746	793	834	845	790	824	829	833	791	774
Vaughan (1996)										
Square Feet	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260	122,260
Capacity	937	937	937	937	937	937	937	937	937	937
Enrollment	1,068	1,092	1,095	1,138	1,128	1,076	859	817	742	721
Awtrey (1965)										
Square Feet	143,704	143,704	143,704	143,704	143,704	143,704	143,704	143,704	143,704	149,860
Capacity	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,012	1,037
Enrollment	1,339	1,473	1,594	843	776	839	862	920	863	881
Barber (2005)										
Square Feet	-	-	-	175,345	175,345	175,345	175,345	175,345	175,345	178,465
Capacity	-	-	-	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	-	-	-	866	922	942	927	914	954	967
Campbell (1951)										
Square Feet	176,241	176,241	176,241	176,241	205,911	205,911	205,911	205,911	205,911	207,172
Capacity	1,337	1,337	1,337	1,137	1,337	1,337	1,337	1,337	1,337	1,338
Enrollment	1,105	1,185	1,251	1,187	1,017	961	1,024	1,106	1,146	1,201
Cooper (2001)										
Square Feet	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	170,905
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	962	1,034	1,069	1,034	956	926	872	827	832	851
Daniell (1966)										
Square Feet	141,419	141,419	141,419	141,419	165,011	165,011	165,011	165,011	165,011	163,526
Capacity	1,087	1,087	1,087	1,087	1,162	1,162	1,162	1,162	1,162	1,163
Enrollment	935	923	954	930	949	931	943	981	1,017	972
Dickerson (1981)										
Square Feet	157,333	157,333	157,333	165,953	165,953	165,953	165,953	165,953	165,953	166,048
Capacity	1,097	1,097	1,097	1,157	1,187	1,187	1,187	1,187	1,187	1,187
Enrollment	1,504	1,483	1,409	1,397	1,265	1,195	1,122	1,119	1,142	1,212
Dodgen (1975)										
Square Feet	111,484	111,484	111,484	182,985	182,985	182,985	182,985	182,985	182,985	183,798
Capacity	741	741	741	1,162	1,162	1,162	1,162	1,162	1,162	1,212
Enrollment	798	843	841	861	1,083	1,151	1,122	1,104	1,132	1,190
Durham (1998)										
Square Feet	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487	173,487
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,542	1,662	1,676	1,708	1,141	1,116	1,129	1,111	1,103	1,101
East Cobb (1963)										
Square Feet	165,237	165,237	165,237	165,237	181,573	181,573	181,573	181,573	181,573	186,961
Capacity	1,162	1,162	1,162	1,162	1,212	1,212	1,212	1,212	1,212	1,362
Enrollment	1,196	1,273	1,289	1,257	1,148	1,130	1,183	1,241	1,294	1,281
Floyd (1964)										
Square Feet	120,788	120,788	120,560	166,551	166,551	166,551	166,551	166,551	166,551	166,551
Capacity	812	812	812	1,162	1,162	1,162	1,162	1,162	1,162	1,112
Enrollment	920	957	929	998	894	882	812	819	821	870
Garrett (1972)										
Square Feet	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329	122,329
Capacity	812	812	812	812	812	812	812	812	812	812
Enrollment	810	882	847	923	894	909	898	862	901	853

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Griffin (1972)										
Square Feet	122,698	122,698	122,698	186,947	186,947	186,947	186,947	186,947	186,947	186,947
Capacity	747	747	747	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	895	1,009	993	1,095	1,064	993	922	916	959	1,064
Hightower Trail (1993)										
Square Feet	141,264	141,264	141,264	141,264	149,038	149,038	149,038	149,038	149,038	149,038
Capacity	987	987	987	987	1,012	1,012	1,012	1,012	1,012	1,012
Enrollment	979	1,000	946	966	1,020	986	975	964	963	956
Lindley 6th Grade Academy (1962)										
Square Feet	-	-	-	-	-	-	114,635	114,635	114,635	111,260
Capacity	-	-	-	-	-	-	787	787	787	788
Enrollment	-	-	-	-	-	-	440	470	493	523
Lindley (2001)										
Square Feet	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170	179,170
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,328	1,358	1,407	1,354	1,381	1,252	827	832	916	1,041
Lost Mountain (1992)										
Square Feet	137,027	137,027	137,027	137,027	164,107	164,107	164,107	164,107	164,107	165,107
Capacity	987	987	987	987	1,162	1,162	1,162	1,162	1,162	1,137
Enrollment	1,400	1,498	1,513	1,576	1,167	1,107	1,074	1,131	1,105	1,016
Lovinggood (2006)										
Square Feet	-	-	-	-	178,465	178,465	178,465	178,465	178,465	175,345
Capacity	-	-	-	-	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	-	-	-	-	1,262	1,238	1,269	1,185	1,182	1,214
Mabry (1978)										
Square Feet	113,212	113,212	113,212	158,434	158,434	158,434	158,434	158,434	158,434	160,581
Capacity	868	868	868	1,137	1,137	1,137	1,137	1,137	1,137	1,162
Enrollment	791	893	882	848	849	941	959	892	864	849
McCleskey (1983)										
Square Feet	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525	113,525
Capacity	837	837	837	837	837	837	837	837	837	937
Enrollment	909	826	858	822	815	752	769	765	692	668
McClure (2006)										
Square Feet	-	-	-	-	191,209	191,209	191,209	191,209	191,209	191,209
Capacity	-	-	-	-	1,162	1,162	1,162	1,162	1,162	1,163
Enrollment	-	-	-	-	1,029	1,155	1,157	1,165	1,167	1,138
Palmer (2001)										
Square Feet	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,345	175,974
Capacity	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162	1,162
Enrollment	1,191	1,285	1,264	1,173	1,134	1,101	1,083	1,069	1,042	999
Pine Mountain (1979)										
Square Feet	119,076	119,076	119,076	119,076	131,459	131,459	131,459	131,459	131,459	131,399
Capacity	792	792	792	792	887	887	887	887	887	887
Enrollment	1,145	1,213	1,212	1,261	752	743	728	772	738	725
Simpson (1988)										
Square Feet	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capacity	837	837	837	837	837	837	837	837	837	837
Enrollment	844	917	885	844	813	871	892	889	843	862
Smitha (1993)										
Square Feet	141,596	141,596	141,596	141,596	167,815	167,815	167,815	167,815	167,815	169,345
Capacity	987	987	987	987	1,137	1,137	1,137	1,137	1,137	1,137
Enrollment	1,213	1,285	1,292	1,306	1,013	965	862	817	907	968
Tapp (1975)										
Square Feet	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435	157,435
Capacity	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137	1,137
Enrollment	995	1,086	1,067	1,074	897	891	819	737	661	724
Allatoona (2008)										
Square Feet	-	-	-	-	-	-	328,370	328,370	328,370	325,200
Capacity	-	-	-	-	-	-	1,912	1,912	1,912	1,912
Enrollment	-	-	-	-	-	-	845	1,341	1,554	1,762
Campbell (1963)										
Square Feet	317,515	317,515	317,515	317,515	317,515	370,042	370,042	370,042	370,042	367,080
Capacity	2,262	2,262	2,262	2,262	2,262	2,637	2,637	2,637	2,637	2,637
Enrollment	1,888	1,976	2,093	2,128	2,145	2,087	2,093	2,144	2,224	2,105

Continued---

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012*</u>
Harrison (1991)										
Square Feet	235,445	235,445	235,445	235,445	235,445	235,445	235,445	235,445	235,445	243,215
Capacity	1,837	1,837	1,837	1,837	1,837	1,837	1,837	1,837	1,837	1,837
Enrollment	2,029	2,119	2,285	2,542	2,601	2,590	2,347	2,169	2,094	1,973
Hillgrove (2006)										
Square Feet	-	-	-	-	321,543	321,543	321,543	323,023	323,023	319,000
Capacity	-	-	-	-	1,912	1,912	1,912	1,912	1,912	1,987
Enrollment	-	-	-	-	1,142	1,669	1,833	2,011	2,003	2,020
Kell (2002)										
Square Feet	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	321,068
Capacity	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,912	1,987
Enrollment	1,035	1,526	1,809	1,883	1,882	1,835	1,805	1,753	1,688	1,606
Kennesaw Mountain (2000)										
Square Feet	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000	319,000
Capacity	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987
Enrollment	2,352	2,671	2,858	3,032	2,938	2,842	2,357	2,147	1,955	2,034
Lassiter (1981)										
Square Feet	274,704	274,704	274,704	274,704	274,704	274,704	274,704	274,704	274,704	278,986
Capacity	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,137	2,112
Enrollment	2,405	2,221	2,105	2,096	2,026	1,934	1,973	1,932	1,990	1,971
McEachern (1930)										
Square Feet	416,201	416,201	416,201	416,201	416,201	414,457	436,728	436,728	436,728	504,107
Capacity	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362	2,362
Enrollment	3,020	3,085	3,304	3,384	2,652	2,316	2,210	2,166	2,127	2,098
North Cobb (1957)										
Square Feet	252,105	252,105	252,105	252,105	320,736	320,736	320,736	287,276	287,276	406,817
Capacity	2,087	2,087	2,087	2,087	2,087	2,087	2,087	1,933	1,933	2,787
Enrollment	2,146	2,123	2,164	2,336	2,531	2,577	2,501	2,460	2,524	2,566
Oakwood (1944)										
Square Feet	93,612	93,612	93,612	93,612	93,612	93,612	93,612	93,612	93,612	93,858
Capacity	462	462	462	462	462	462	520	462	462	462
Enrollment	298	271	235	219	288	286	192	156	175	79
Osborne (1961)										
Square Feet	248,979	248,979	289,269	337,114	337,114	332,614	332,614	332,614	332,614	328,000
Capacity	1,494	1,494	1,688	2,062	2,062	2,062	2,062	2,062	2,062	2,062
Enrollment	1,636	1,579	1,560	1,580	1,483	1,589	1,643	1,722	1,671	1,558
Pebblebrook (1963)										
Square Feet	225,782	225,782	266,330	318,655	318,655	318,655	318,655	318,655	318,655	319,768
Capacity	1,307	1,307	1,483	1,862	1,862	1,862	1,862	1,862	1,862	1,788
Enrollment	1,452	1,532	1,566	1,701	1,780	1,864	1,993	1,988	1,957	1,824
Performance Learning Center (Housed at Oakwood)										
Enrollment	-	-	-	-	-	-	58	47	76	57
Pope (1987)										
Square Feet	246,405	246,405	246,405	246,405	246,405	246,365	246,365	246,365	246,365	260,606
Capacity	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,862	1,912
Enrollment	1,942	1,907	1,961	1,963	1,879	1,878	1,806	1,792	1,773	1,718
South Cobb (1951)										
Square Feet	271,378	271,378	271,378	271,378	271,378	271,378	271,378	271,378	271,378	395,332
Capacity	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,718	1,718	2,612
Enrollment	1,877	1,944	2,005	2,100	2,036	2,069	2,009	1,969	1,957	1,863
Sprayberry (1973)										
Square Feet	281,542	281,542	281,542	281,542	281,542	281,542	281,542	281,542	281,542	297,400
Capacity	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,153	2,153	2,062
Enrollment	1,866	1,769	1,766	1,758	1,705	1,670	1,655	1,693	1,754	1,727
Walton (1975)										
Square Feet	276,781	276,781	276,781	276,781	308,814	308,814	308,814	308,814	308,814	307,655
Capacity	1,950	1,950	1,950	1,950	2,362	2,362	2,362	2,362	2,362	2,312
Enrollment	2,454	2,440	2,533	2,549	2,559	2,583	2,574	2,561	2,649	2,569
Wheeler (1964)										
Square Feet	270,744	270,744	270,744	270,744	318,504	318,504	318,504	318,504	318,504	318,504
Capacity	1,762	1,762	1,762	1,762	1,837	1,837	1,837	1,837	1,837	1,837
Enrollment	1,739	1,771	1,807	1,806	1,813	1,797	1,877	1,981	2,020	1,955
Barnes (1962) (b) (TLC, Central Alternative and Intensive English Program)										
Square Feet	114,635	114,635	114,635	114,635	114,635	114,635	-	-	-	-
Capacity	787	787	787	787	787	787	-	-	-	-
Enrollment	135	241	455	230	260	198	-	-	-	-

**COBB COUNTY SCHOOL DISTRICT
SCHOOL BUILDINGS
LAST TEN FISCAL YEARS**

<u>School Name</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012*</u>
Hawthorne (1958) (c)										
Square Feet	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500	32,500
Capacity	312	312	312	312	312	312	312	312	312	312
Enrollment	150	187	165	182	170	156	158	160	-	-
HAVEN @ Fitzhugh Lee (1935) (c)										
Square Feet	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684	35,684
Capacity	312	312	312	312	312	312	312	312	312	312
Enrollment	-	-	-	-	-	-	-	-	141	131
Kennesaw Charter (d)										
Enrollment	-	385	435	436	540	495	504	437	515	614
Mableton Charter (d)										
Enrollment	-	-	-	-	-	569	595	472	529	526
Smyrna Charter (d)										
Enrollment	-	-	-	-	-	414	438	580	744	793
Devereux Georgia (d)										
Enrollment	-	-	-	-	132	108	115	105	96	62

Concluded.

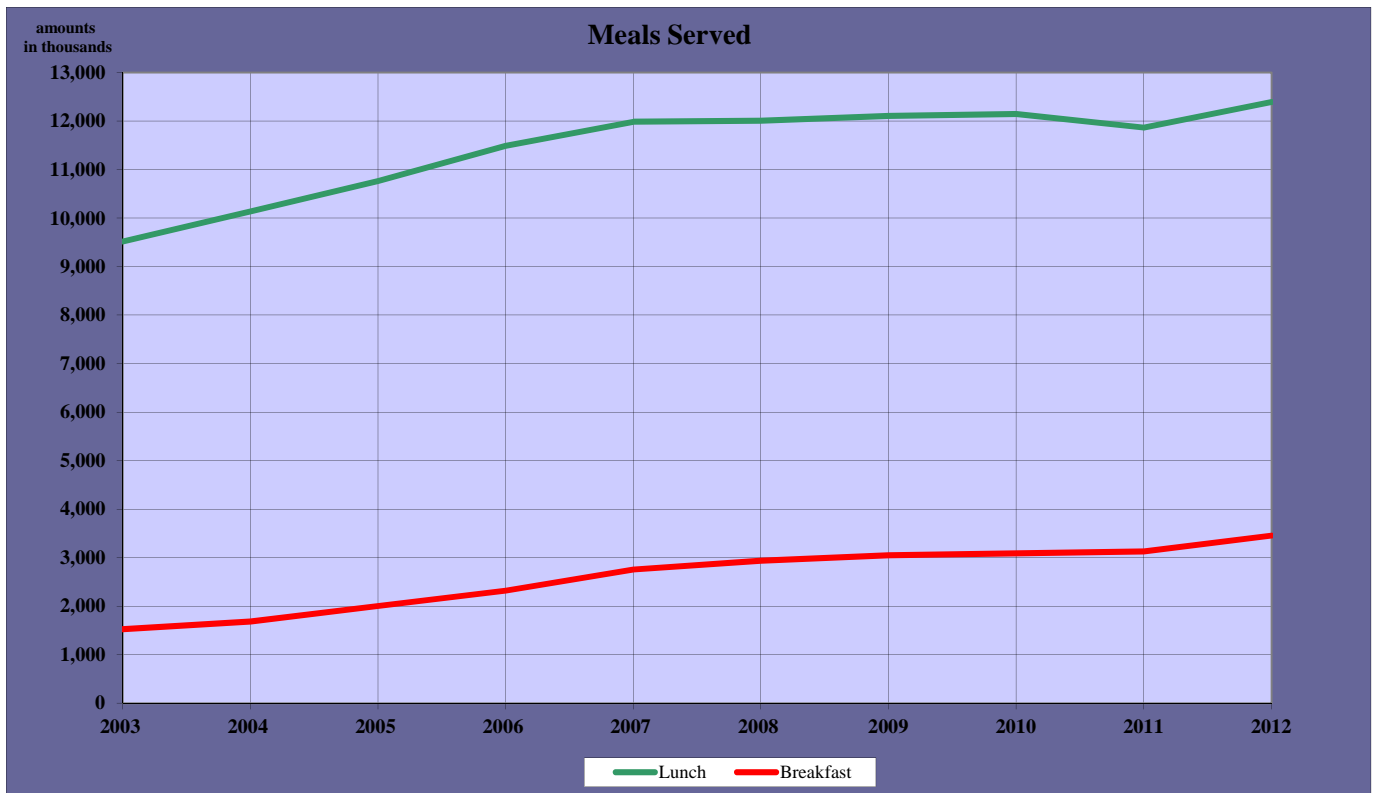
Note: Year represents the year during which the school was initially opened and utilized for instructional purposes but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.

- (a) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.
- (b) Barnes Center students reported in their home school. Facility is now Lindley 6th Grade Academy.
- (c) Hawthorne enrollment is included with HAVEN @ Fitzhugh Lee after 2010.
- (d) Operated by a non profit, enrollment reported by CCSD; buildings do not belong to CCSD.

* 2012 data reflects the new Five-Year Local Facilities Plan approved by the Board on May 17, 2012. The 2012 - 2016 Local Facilities Plan has been approved by the Georgia Department of Education and validated by a Facilities Survey Team as required by State BOE rules.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHOOL LUNCH AND BREAKFAST PROGRAM
LAST TEN FISCAL YEARS**

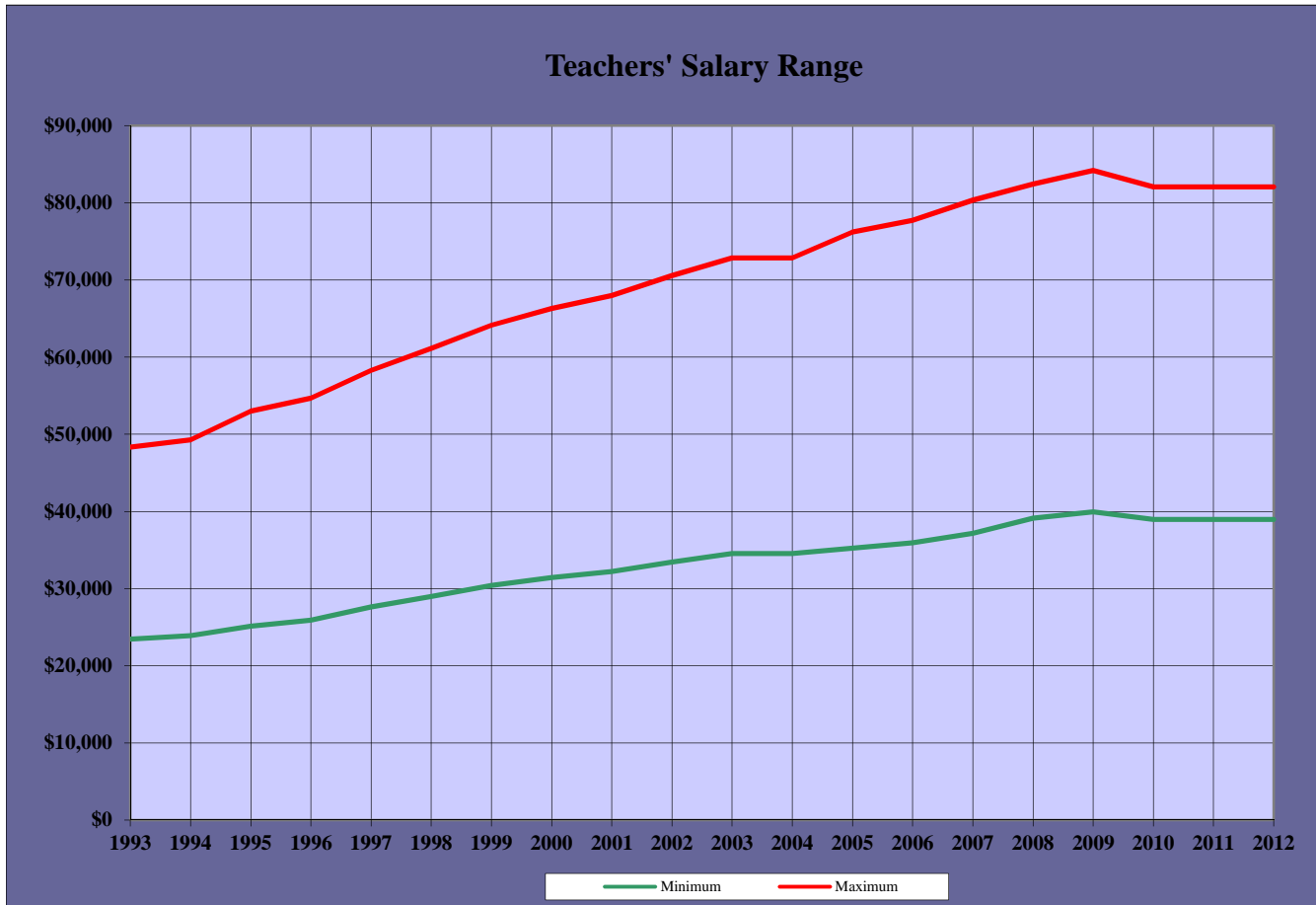


(amounts expressed in thousands)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Lunch Meals Served:										
Free	2,743	3,367	3,951	4,432	4,654	4,794	5,072	5,431	5,683	6,109
Reduced	858	827	845	852	950	931	967	954	783	857
Paid	<u>5,916</u>	<u>5,943</u>	<u>5,973</u>	<u>6,208</u>	<u>6,380</u>	<u>6,285</u>	<u>6,068</u>	<u>5,761</u>	<u>5,400</u>	<u>5,431</u>
Total	9,517	10,137	10,769	11,492	11,984	12,010	12,107	12,146	11,866	12,397
Daily Average	53	56	60	64	67	67	67	69	69	70
Student Price	\$1.50-\$1.75	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.60-\$1.85	\$1.65-\$1.90
Breakfast Meals Served:										
Free	1,010	1,193	1,482	1,700	1,964	2,118	2,254	2,342	2,455	2,732
Reduced	198	170	180	194	258	264	261	260	208	237
Paid	<u>314</u>	<u>317</u>	<u>342</u>	<u>432</u>	<u>536</u>	<u>557</u>	<u>534</u>	<u>486</u>	<u>466</u>	<u>489</u>
Total	1,522	1,680	2,004	2,326	2,758	2,939	3,049	3,088	3,129	3,458
Daily Average	8	10	11	13	15	16	17	17	19	19
Student Price	\$1.00 - \$1.15	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00
Total Meals Served:										
Free	3,753	4,560	5,433	6,132	6,618	6,912	7,326	7,773	8,138	8,841
Reduced	1,056	997	1,025	1,046	1,208	1,195	1,228	1,214	991	1,094
Paid	<u>6,230</u>	<u>6,260</u>	<u>6,315</u>	<u>6,640</u>	<u>6,916</u>	<u>6,842</u>	<u>6,602</u>	<u>6,247</u>	<u>5,866</u>	<u>5,920</u>
Total	11,039	11,817	12,773	13,818	14,742	14,949	15,156	15,234	14,995	15,855
Daily Average	61	66	71	77	82	83	84	86	88	89

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
TEACHERS' SALARY SCHEDULE
LAST TWENTY FISCAL YEARS**



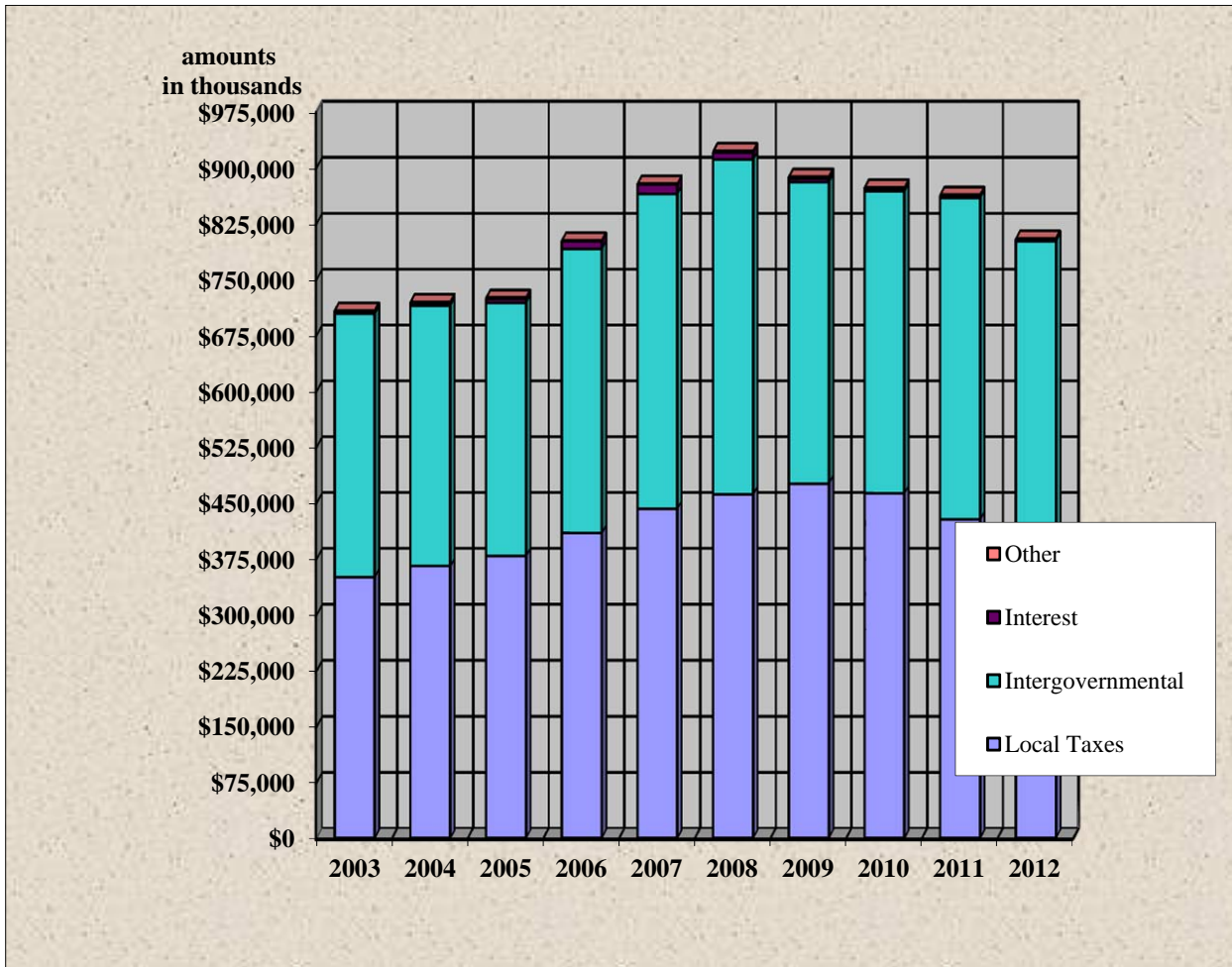
<u>Fiscal Year</u>	<u>Minimum</u>	<u>Maximum</u>	<u>Cobb Average (a)</u>	<u>State-wide Average (a)</u>
1993	\$ 23,461	\$ 48,348		
1994	\$ 23,922	\$ 49,297		
1995	\$ 25,118	\$ 52,992		
1996	\$ 25,921	\$ 54,687		
1997	\$ 27,621	\$ 58,273		
1998	\$ 28,973	\$ 61,121		
1999	\$ 30,406	\$ 64,140		
2000	\$ 31,440	\$ 66,321		
2001	\$ 32,230	\$ 67,985		
2002	\$ 33,455	\$ 70,568		
2003	\$ 34,542	\$ 72,861		
2004	\$ 34,542	\$ 72,861	\$ 46,775	\$ 45,848
2005	\$ 35,233	\$ 76,206	\$ 47,191	\$ 46,437
2006	\$ 35,938	\$ 77,730	\$ 49,854	\$ 48,247
2007	\$ 37,160	\$ 80,374	\$ 51,239	\$ 49,836
2008	\$ 39,140	\$ 82,435	\$ 52,977	\$ 51,466
2009	\$ 39,962	\$ 84,204	\$ 54,286	\$ 52,823
2010	\$ 38,958	\$ 82,088	\$ 53,320	\$ 53,155
2011	\$ 38,958	\$ 82,088	\$ 54,168	\$ 52,830
2012	\$ 38,958	\$ 82,088	\$ 53,770	\$ 53,002

*Minimum - T-4 Certification, Maximum - Doctorate

(a) Cobb and State-wide averages unavailable prior to 2004

Source: CCSD Salary Schedule for Minimum and Maximum
Governor's Office of Achievement

**COBB COUNTY SCHOOL DISTRICT
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS**



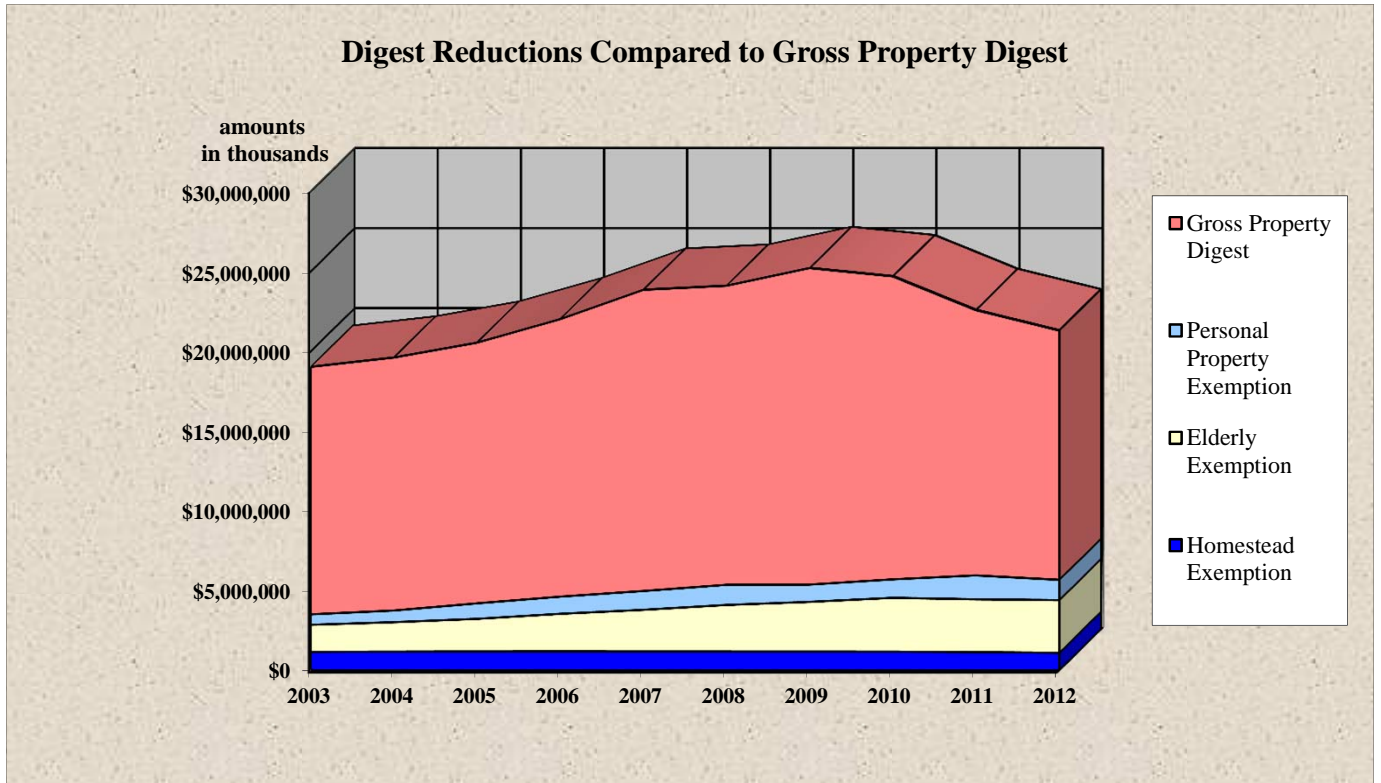
(amounts expressed in thousands)

<u>Fiscal Year</u>	<u>Local Taxes</u>	<u>Inter-governmental</u>	<u>Interest Income</u>	<u>Other</u>	<u>Total</u>
2003	\$ 349,861	\$ 352,964	\$ 3,057	\$ 957	\$ 706,839
2004	364,523	349,528	2,659	1,485	718,195
2005	377,772	340,185	5,193	770	723,920
2006	408,599	381,436	9,714	900	800,649
2007	441,716	422,286	12,150	799	876,951
2008	460,537	449,098	9,843	1,082	920,560
2009	475,294	404,313	4,497	2,276	886,380
2010	462,518	404,856	2,475	1,830	871,679
2011	427,174	431,352	2,410	1,091	862,027
2012	408,123	391,997	1,981	1,092	803,193

Other includes Tuition & Fees, Insurance & Damage Recoveries, Rentals and Other Revenues.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
PROPERTY DIGEST REDUCTIONS DUE TO EXEMPTIONS
LAST TEN FISCAL YEARS**

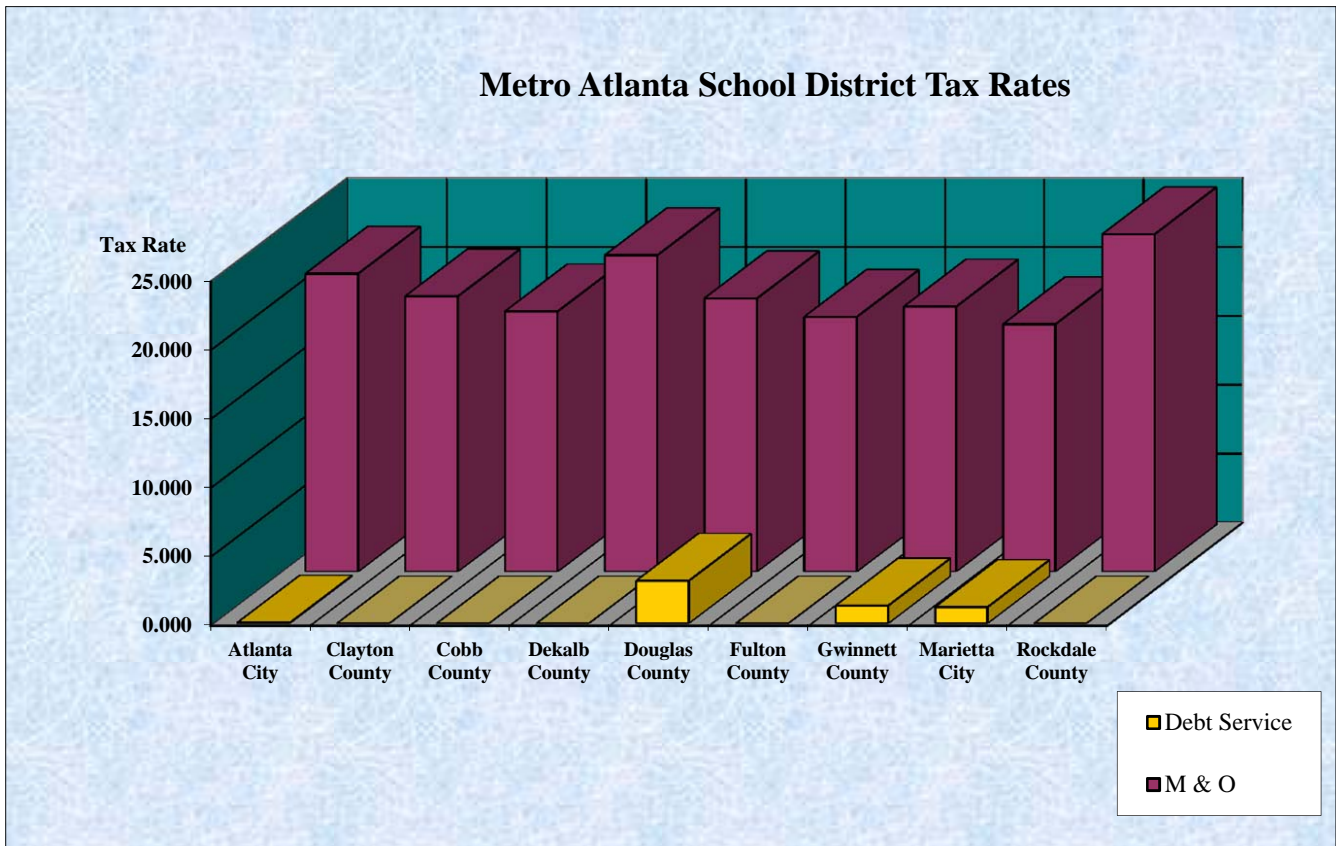


(amounts expressed in thousands)

Fiscal Year	Homestead Exemption	Elderly Exemption	Disabled Residents Exemption	Personal Property Exemption	Conservation Exemption	Total Digest Reductions	Gross Property Digest	Reductions as Percent of Gross Digest
2003	\$ 1,145,638	\$ 1,697,873	\$ 16,176	\$ 656,714	\$ 49,851	\$ 3,566,252	\$ 19,081,061	18.69%
2004	1,161,646	1,844,603	15,650	734,092	67,233	3,823,224	19,679,361	19.43%
2005	1,171,954	2,044,811	15,894	973,480	68,447	4,274,586	20,609,863	20.74%
2006	1,176,070	2,355,408	15,610	1,078,322	83,016	4,708,426	22,095,208	21.31%
2007	1,170,390	2,612,133	14,708	1,182,458	85,575	5,065,264	23,932,775	21.16%
2008	1,166,776	2,921,905	14,666	1,264,100	83,478	5,450,925	24,185,375	22.54%
2009	1,165,038	3,115,732	15,099	1,086,274	80,282	5,462,425	25,287,425	21.60%
2010	1,160,256	3,374,955	15,389	1,159,876	82,041	5,792,517	24,774,275	23.38%
2011	1,133,942	3,308,523	15,208	1,501,213	66,204	6,025,090	22,649,587	26.60%
2012	1,086,141	3,305,864	14,608	1,274,139	53,464	5,734,216	21,363,851	26.84%

Source: Cobb County Government

**COBB COUNTY SCHOOL DISTRICT
COMPARISON OF METROPOLITAN ATLANTA SCHOOL DISTRICT
PROPERTY TAX RATES
JUNE 30, 2012**

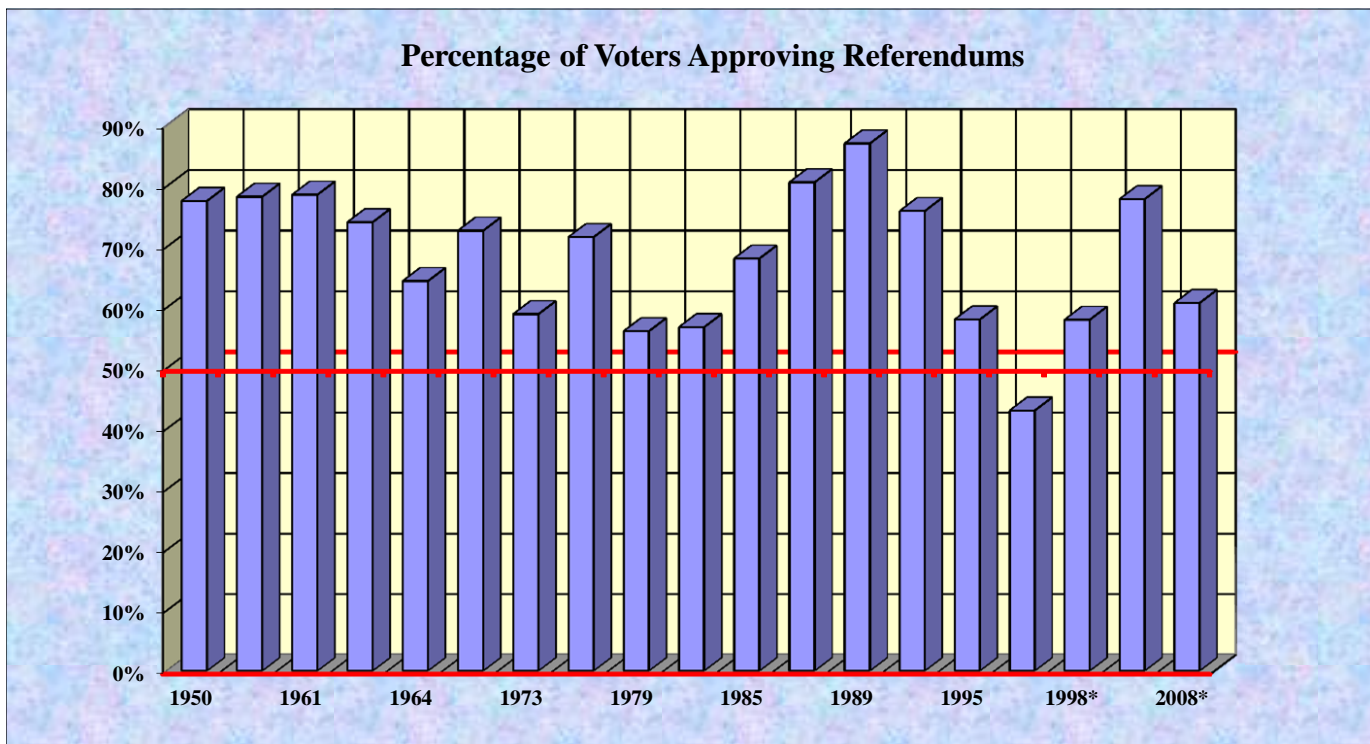


(all tax rates are per \$1000 assessed valuation)

<u>School District</u>	<u>Total Rate</u>	<u>Maintenance & Operations</u>	<u>Debt Service</u>
Atlanta City	21.694	21.640	0.054
Clayton County	20.000	20.000	0.000
Cobb County	18.900	18.900	0.000
Dekalb County	22.980	22.980	0.000
Douglas County	22.950	19.850	3.100
Fulton County	18.502	18.502	0.000
Gwinnett County	20.550	19.250	1.300
Marietta City	19.157	17.970	1.187
Rockdale County	24.500	24.500	0.000

Source: Georgia Department of Revenue

**COBB COUNTY SCHOOL DISTRICT
RESULTS OF ALL BOND AND SALES TAX REFERENDUMS
1950 TO PRESENT**



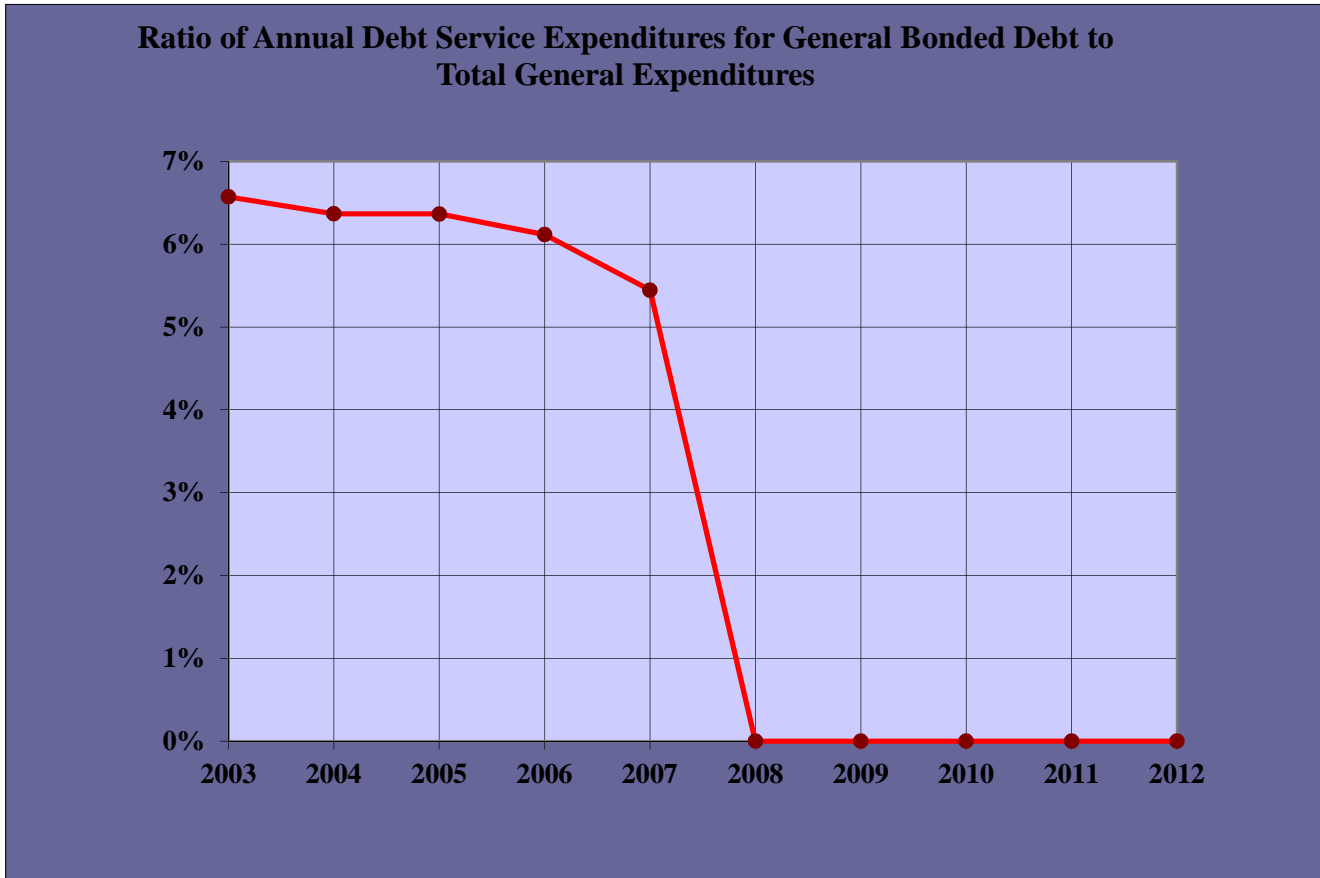
Referendums:

<u>Year</u>	<u>Amount</u>	<u>Maturity</u>	<u>Action</u>	<u>Pro</u>	<u>Con</u>	<u>Void</u>	<u>Total Votes</u>	<u>Approval Percentage</u>
1950	\$ 1,500,000	1970	Passed	2,907	841	17	3,765	77.56%
1957	1,750,000	1977	Passed	2,023	562	31	2,616	78.26%
1961	2,500,000	1980	Passed	3,187	868	38	4,093	78.59%
1962	3,000,000	1983	Passed	2,816	986	36	3,838	74.07%
1964	4,000,000	1994	Passed	2,942	1,629	63	4,634	64.36%
1969	15,000,000	1990	Passed	7,769	2,922	5	10,696	72.67%
1973	16,500,000	1994	Passed	7,405	5,165	10	12,580	58.91%
1977	22,000,000	1996	Passed	10,694	4,241	22	14,957	71.60%
1979	20,000,000	1997	Passed	9,725	7,611	219	17,555	56.10%
1981	8,000,000	1997	Passed	9,858	7,511	103	17,472	56.76%
1985	27,000,000	1997	Passed	24,476	11,481	-	35,957	68.07%
1987	58,500,000	2001	Passed	10,716	2,573	65	13,354	80.64%
1989	59,500,000	2002	Passed	15,510	2,311	126	17,947	87.03%
1991	39,600,000	2004	Passed	20,197	6,409	268	26,874	75.91%
1995	220,865,000	2007	Passed	18,140	13,124	142	31,406	58.02%
1997*	609,200,000	2002	Failed	14,204	18,820	177	33,201	43.01%
1998*	626,773,000	2003	Passed	36,433	26,403	545	63,381	57.98%
2003*	636,504,000	2008	Passed	36,078	10,262	-	46,340	77.85%
2008*	797,657,000	2013	Passed	21,873	14,137	-	36,010	60.74%

* 1997, 1998, 2003 and 2008 referendums were for a 1% local option sales tax with the amounts shown representing an estimate of collections for the full five year life of the tax. All other referendums were for bond issues.

Source: Cobb County Board of Elections.

**COBB COUNTY SCHOOL DISTRICT
 RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT
 TO TOTAL GENERAL EXPENDITURES
 LAST TEN FISCAL YEARS**

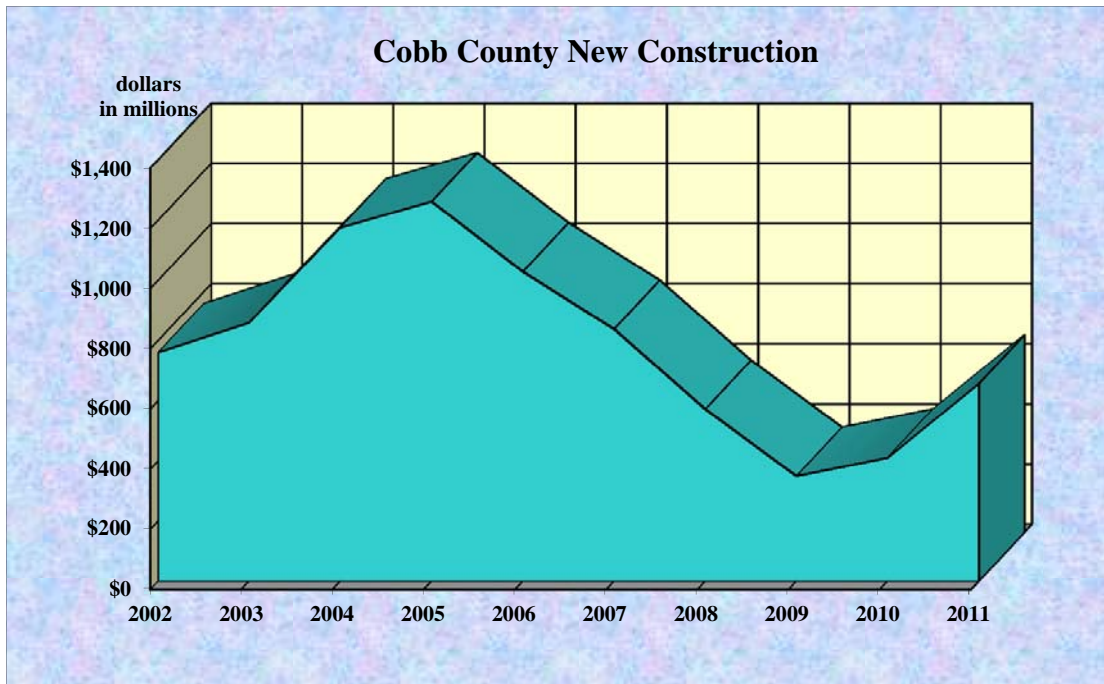


Fiscal Year	Debt Service Fund Expenditures	General Fund Expenditures	Ratio of Net Debt Service to General Expenditures
2003	\$ 45,596,000	\$ 693,852,000	6.57%
2004	45,835,000	719,852,000	6.37%
2005	45,197,000	710,057,000	6.37%
2006	46,158,000	754,681,000	6.12%
2007	46,571,000	855,178,000	5.45%
2008	-	931,690,000	-
2009	-	932,214,000	-
2010	-	863,036,000	-
2011	-	821,638,000	-
2012	-	839,615,000	-

Note: Debt Service was fully paid by the end of fiscal year 2007.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
COBB COUNTY BANK DEPOSITS, CONSTRUCTION AND TAXABLE PROPERTY VALUES
LAST TEN FISCAL YEARS**



(dollars expressed in millions)

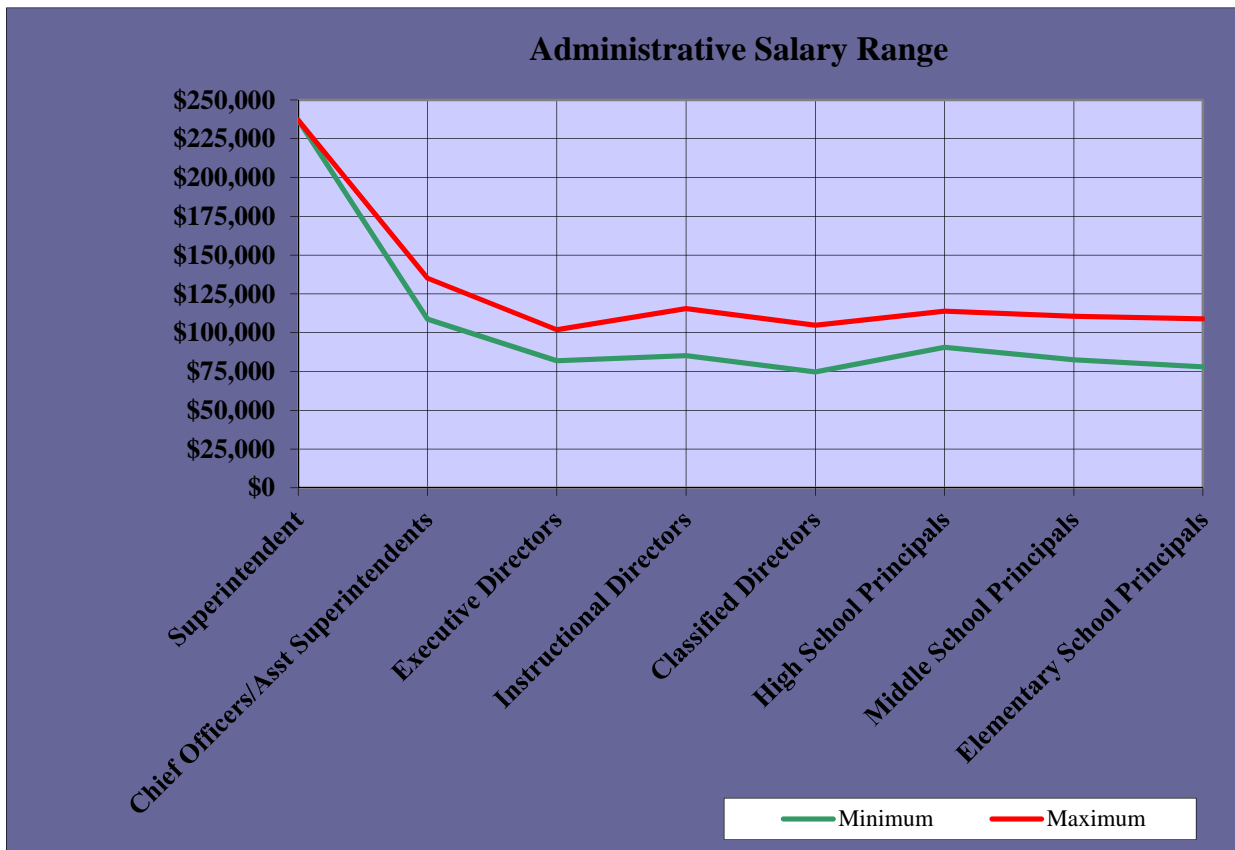
Fiscal Year	Bank Deposits (a)	Single-Family Residences (b)		Total New Construction (b)		Estimated Actual Value of Taxable Property (c)
		# of Units	\$ Value	# of Permits	\$ Value	
2002	\$ 6,528	2,370	\$ 378	8,160	\$ 760	\$ 41,285
2003	\$ 6,760	2,520	\$ 443	8,790	\$ 859	\$ 47,703
2004	\$ 7,425	2,737	\$ 617	9,727	\$ 1,175	\$ 49,198
2005	\$ 8,478	2,655	\$ 636	10,286	\$ 1,262	\$ 51,525
2006	\$ 9,369	2,082	\$ 521	10,232	\$ 1,029	\$ 55,238
2007	\$ 10,026	1,276	\$ 332	9,687	\$ 838	\$ 59,832
2008	\$ 10,739	510	\$ 118	7,019	\$ 572	\$ 60,463
2009	\$ 10,542	434	\$ 99	5,102	\$ 349	\$ 63,219
2010	\$ 9,468	491	\$ 114	5,594	\$ 410	\$ 56,624
2011	\$ 9,490	597	\$ 161	5,587	\$ 656	\$ 53,410

(a) Bank deposits as of June 30, 2002 through 2008, supplied by the Georgia Department of Banking and Finance. Bank deposits June 30, 2009 and after, are supplied by the Federal Deposit Insurance Corporation (FDIC).

(b) New residence and construction data for the 12-month period ended December 31 is supplied by the Cobb County Community Development Agency and is on a calendar-year basis.

(c) Source is Cobb County Government and is for the fiscal year ended September 30.

**COBB COUNTY SCHOOL DISTRICT
ADMINISTRATIVE SALARY SCHEDULE
JUNE 30, 2012**



<u>Position Title</u>	<u>Minimum</u>	<u>Maximum</u>
Superintendent	\$ 237,000	\$ 237,000
Chief Officers/Asst Superintendents	108,748	135,000
Executive Directors	81,796	101,928
Instructional Directors	85,234	115,512
Classified Directors	74,752	104,856
High School Principals	90,574	113,947
Middle School Principals	82,565	110,578
Elementary School Principals	77,933	108,823

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2012**

<u>Type of Coverage</u>	<u>Name of Company and Policy Number</u>	<u>Policy Period</u>		<u>Liability Limits</u>	<u>Annual Premium</u>
		<u>From</u>	<u>To</u>		
Bus, Truck, Motor Vehicles Liability	Self Insured	6/1/1994	Ongoing	\$300,000	N/A
Property Theft	Self Insured	6/1/1994	Ongoing	N/A	N/A
Employee's Blanket Bond	Travelers #103317698	7/1/2011	6/30/2012	\$7,500,000	\$17,676
General Liability	Self Insured	6/1/1994	Ongoing	\$500,000	N/A
Property Boiler (Includes Insurance)	Travelers KTJ-CMB-1849M21-A-10	7/1/2011	6/30/2012	\$500,000,000	\$385,062
Student Athletic	Sentry Life Ins/The Young	8/1/201	5/24/2012	Varies	Student/Parent Funded
Superintendent's Bond	Old Republic Surety Co. APO1178250	7/1/2011	7/1/2012	\$100,000	\$350
Principal's Bond	Old Republic Surety Co. APS1177822	8/1/2011	8/1/2012	\$10,000	\$3,990
Worker's Compensation	Self Insured	N/A	N/A	Statutory	N/A
Disability, Long-Term	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	\$1,348,407
Disability, Short-Term Option 1	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Employee pays \$9.94 per month.
Option 2	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Employee pays \$15.33 per month.
Option 3	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Employee pays \$20.11 per month.
Option 4	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Employee pays \$24.00 per month.
Option 5	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Employee pays \$27.37 per month.
Life Insurance and AD&D	The Hartford #402273	1/1/12	12/31/12	Benefit Schedule per salary	Monthly - employee pays \$0.123 per \$1,000 for Life and AD&D insurance. The first \$10,000 of coverage for smokers or first \$13,000 for non- smokers is paid by CCSD.
Dependent Life Insurance	The Hartford Policy #402273	1/1/12	12/31/12	Benefit Schedule per salary	Monthly - employee pays \$1 for \$10,000 of coverage of child(ren) or \$2.50 for \$25,000 of coverage; employee pays \$2.05 for \$10,000 of coverage of spouse or \$5.13 for \$25,000.
Optional Life and AD&D	The Hartford #402273	1/1/12	12/31/12	Benefit Schedule per salary	Monthly - employee pays \$0.165 per \$1,000 for Supplemental Life and AD&D up to a maximum of 5 times his/her annual salary for smokers or 6 times for non-smokers.
Dental Insurance Option: High Plan	Delta Dental Policy 11-1554000000	1/1/12	12/31/12	Plus Plan provides preferred rates with a maximum coverage of \$1,000 per participant per calendar year.	Monthly - employee pays \$30.09 for single coverage or \$82.78 for family coverage.

Continued ---

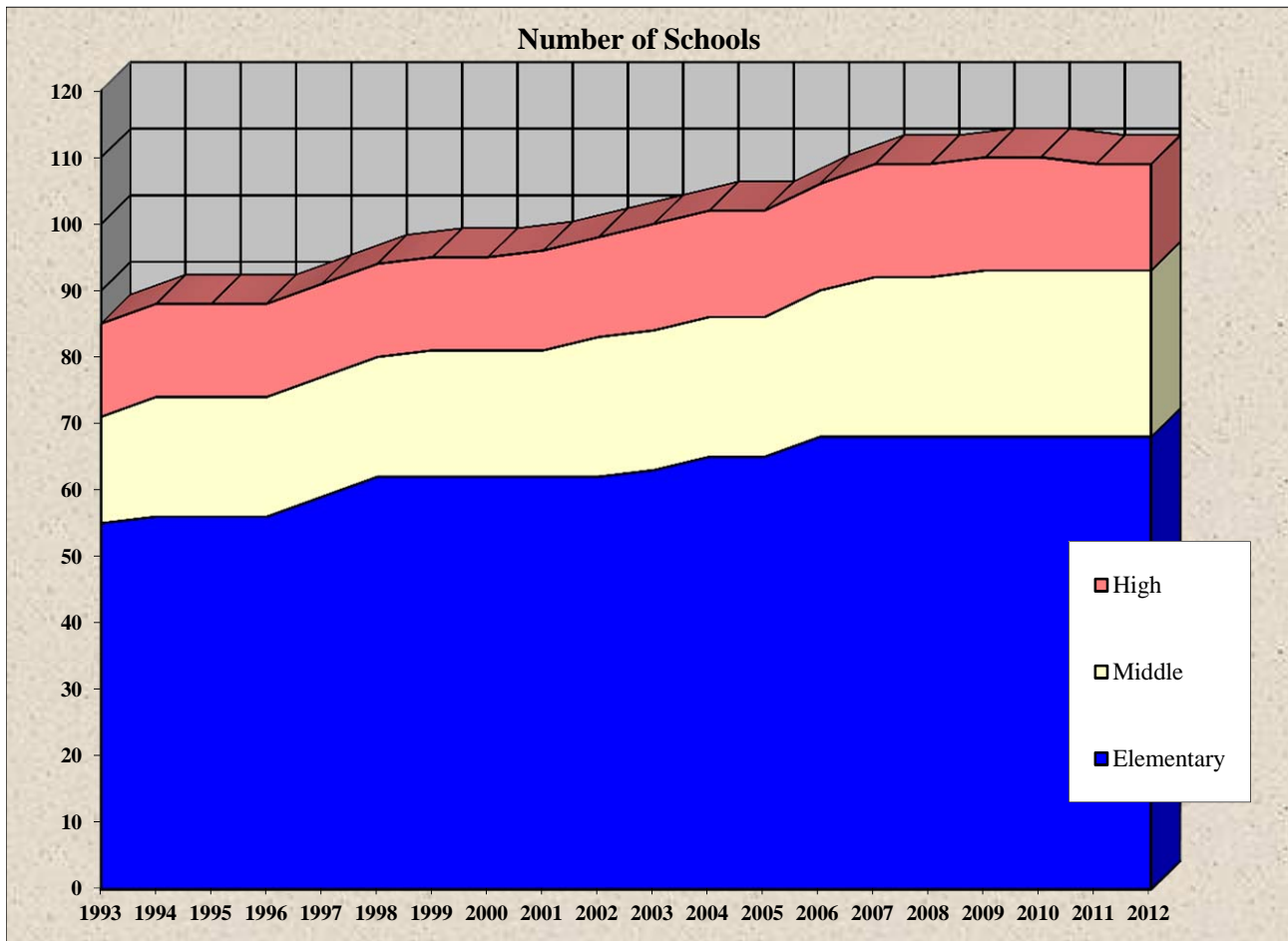
**COBB COUNTY SCHOOL DISTRICT
SCHEDULE OF INSURANCE IN FORCE
JUNE 30, 2012**

<u>Type of Coverage</u>	<u>Name of Company and Policy Number</u>	<u>Policy Period</u>		<u>Liability Limits</u>	<u>Annual Premium</u>
		<u>From</u>	<u>To</u>		
Dental Insurance Option: Low Plan	Delta Dental Policy 11-1554000000	1/1/12	12/31/12	Base Plan has co-pays for Preventative and Diagnostic services with a maximum of \$750 coverage per participant per calendar year.	Monthly - employee pays \$10.53 for single coverage or \$28.84 for family coverage.
Cancer Insurance Economy Plan	Allstate Insurance Policy #V1935	1/1/12	12/31/12	Based on Benefit Schedule	Monthly - employee pays rates Single coverage is \$7.06; family coverage is \$11.66.
Standard Plan	Policy #V1935				Single coverage is \$8.60; family coverage is \$14.22.
Deluxe Plan	Policy #V1935				Single coverage is \$14.48; family coverage is \$24.84.
Vision Insurance Option I	Comp Benefits/Humana Policy #VS6725	1/1/12	12/31/12	Based on Benefit Schedule	Monthly - employee pays rates: Single coverage is \$1.24; family coverage is \$2.98.
Option II	Policy #VS6726				Single coverage is \$4.32; family coverage is \$10.46.
Option III	Policy #VS6727				Single coverage is \$4.84; family coverage is \$11.74.
Legal Insurance	ARAG Group Policy #17840-001	1/1/12	12/31/12	Based on Benefit Schedule	Monthly - employee pays \$12.27 for single coverage or \$15.23 for family Coverage.

Concluded.

Source: District Records

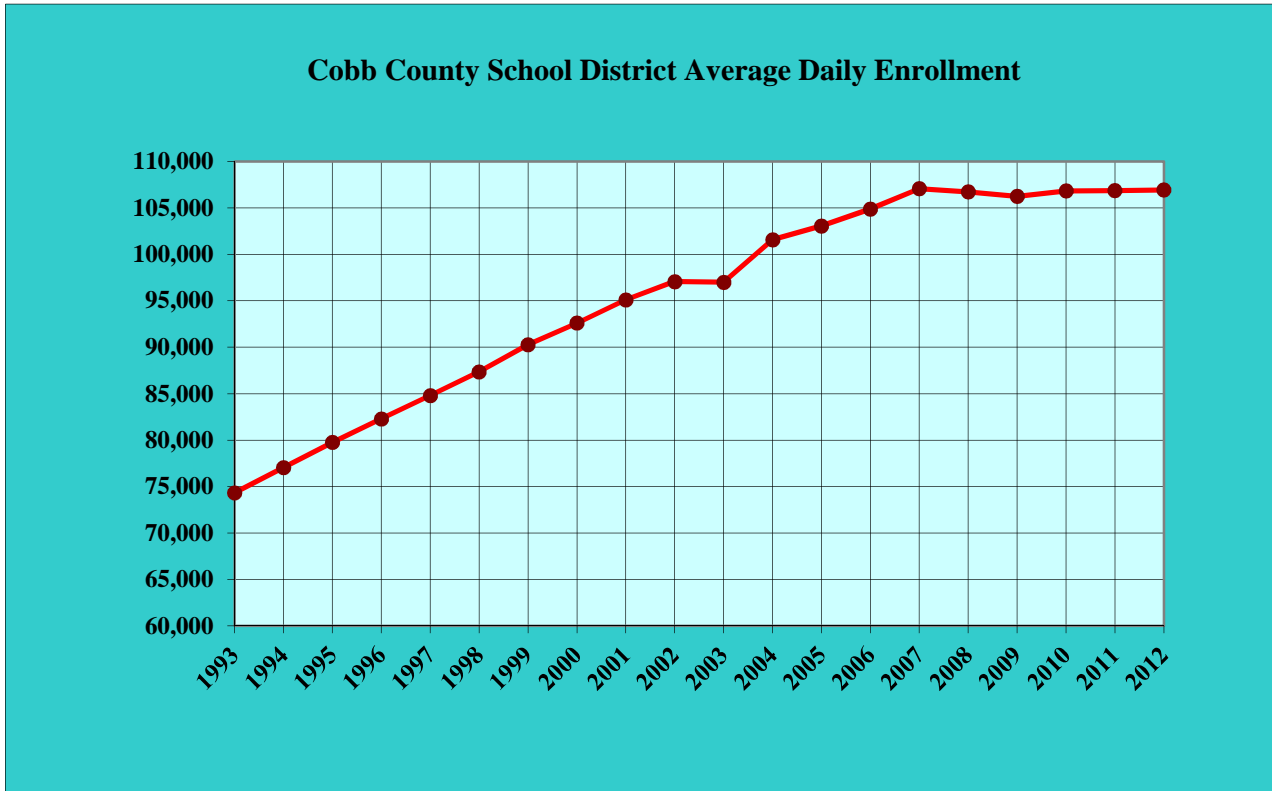
**COBB COUNTY SCHOOL DISTRICT
NUMBER OF SCHOOLS
LAST TWENTY FISCAL YEARS**



<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>Total</u>
1993	55	16	14	85
1994	56	18	14	88
1995	56	18	14	88
1996	56	18	14	88
1997	59	18	14	91
1998	62	18	14	94
1999	62	19	14	95
2000	62	19	14	95
2001	62	19	15	96
2002	62	21	15	98
2003	63	21	16	100
2004	65	21	16	102
2005	65	21	16	102
2006	68	22	16	106
2007	68	24	17	109
2008	68	24	17	109
2009	68	25	17	110
2010	68	25	17	110
2011	68	25	16	109
2012	68	25	16	109

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
NUMBER OF HIGH SCHOOL GRADUATES AND
AVERAGE DAILY ENROLLMENT AND ATTENDANCE
LAST TWENTY FISCAL YEARS**



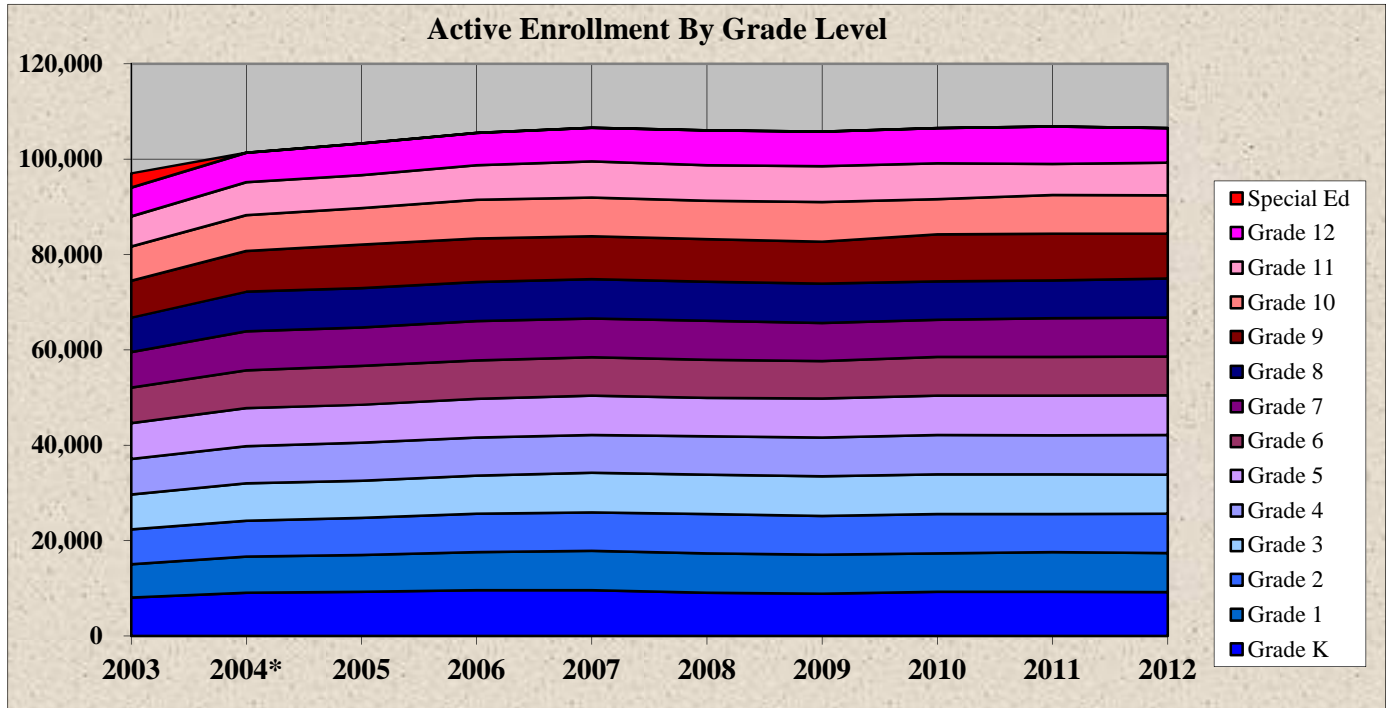
<u>Fiscal Year</u>	<u>Average Daily Enrollment*</u>	<u>Average Daily Attendance</u>	<u>Attendance Percentage</u>	<u>Number of Graduates</u>	<u>Graduate Percentage**</u>
1993	74,339	69,855	93.97%	4,291	N/A
1994	77,045	72,899	94.62%	4,049	N/A
1995	79,759	75,388	94.52%	4,381	N/A
1996	82,291	77,387	94.04%	4,511	N/A
1997	84,803	80,165	94.53%	4,740	N/A
1998	87,366	82,662	94.62%	4,801	N/A
1999	90,290	85,219	94.38%	5,022	N/A
2000	92,607	87,594	94.59%	5,323	N/A
2001	95,116	89,913	94.53%	5,541	N/A
2002	97,066	92,090	94.87%	5,756	N/A
2003	97,009	93,725	96.61%	6,015	N/A
2004	101,584	96,795	95.29%	5,928	95.77%
2005	103,061	98,567	95.64%	6,267	94.06%
2006	104,901	100,432	95.74%	6,413	94.41%
2007	107,082	102,648	95.86%	6,522	92.91%
2008	106,734	102,497	96.03%	6,765	91.85%
2009	106,256	102,144	96.13%	7,126	98.36%
2010	106,835	102,444	95.89%	7,177	97.61%
2011	106,868	102,732	96.13%	7,350	93.91%
2012	106,944	103,008	96.32%	7,192	99.41%

(*) 2004 data collection procedures changed to include Special Education students in respective grade level

(**) Number of Graduates divided by Grade 12 Active Enrollment from page 139 which includes Special Ed students.

Source: District Records

**COBB COUNTY SCHOOL DISTRICT
ACTIVE ENROLLMENT BY GRADE LEVEL
LAST TEN FISCAL YEARS**



Fiscal Year	Pre-K and K	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Grade 9	Grade 10	Grade 11	Grade 12	Special Ed.	Total
2003	8,026	6,997	7,325	7,291	7,481	7,524	7,426	7,436	7,234	7,773	7,148	6,316	6,032	3,000	97,009
2004*	9,077	7,576	7,522	7,823	7,767	8,021	7,902	8,206	8,286	8,555	7,512	6,912	6,190		101,349
2005	9,255	7,750	7,764	7,766	7,972	7,977	8,130	8,071	8,287	9,114	7,610	6,926	6,663		103,285
2006	9,611	7,993	8,012	8,013	7,964	8,141	8,031	8,264	8,201	9,141	8,101	7,217	6,793		105,482
2007	9,604	8,246	8,061	8,303	7,921	8,229	8,069	8,132	8,280	8,950	8,171	7,586	7,020		106,572
2008	9,065	8,260	8,262	8,233	8,052	8,037	8,035	8,143	8,187	8,928	8,083	7,406	7,365		106,056
2009	8,874	8,142	8,176	8,298	8,147	8,189	7,812	7,973	8,254	8,810	8,331	7,491	7,245		105,742
2010	9,262	8,029	8,286	8,285	8,291	8,230	8,131	7,822	8,007	9,850	7,391	7,551	7,353		106,488
2011	9,253	8,292	8,001	8,369	8,166	8,344	8,077	8,165	7,868	9,804	8,121	6,549	7,827		106,836
2012	9,159	8,189	8,303	8,184	8,330	8,284	8,155	8,186	8,154	9,437	8,021	6,865	7,235		106,502

*2004 data collection procedures changed to include Special Education students in respective grade level

Source: District Records

COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2012

<u>School Name</u>	<u>Grades</u>	<u>Active Enrollment</u>	<u>Size of Site (acres)</u>	<u>Occupied Year (a)</u>	<u>Number of Classrooms</u>	<u>Portable Classrooms</u>	<u>Square Footage</u>	<u>Capacity</u>
Acworth Intermediate	2-5	821	15.0	2001	59	-	131,924	913
Addison	K-5	594	12.5	1989	42	-	81,334	662
Argyle	K-5	647	8.8	1961	36	15	56,238	537
Austell Primary	K-1	314	12.4	2005	36	-	85,236	562
Austell Intermediate	2-5	603	23.0	2001	61	-	123,025	962
Baker	K-5	789	15.0	1988	63	1	106,694	987
Bells Ferry	K-5	590	10.0	1963	45	-	83,098	712
Belmont Hills	K-5	496	10.2	1952	36	-	68,409	562
Big Shanty	3-5	789	22.3	1968	52	-	84,461	837
Birney	K-5	755	26.8	1973	59	-	105,886	912
Blackwell	K-5	703	16.0	1998	52	-	111,299	837
Brown	K-5	302	6.2	1955	24	-	49,045	412
Brumby	K-5	952	9.5	1966	58	9	99,181	912
Bryant	K-5	825	20.9	1991	61	-	116,071	962
Bullard	K-5	971	20.0	2003	63	-	136,261	987
Chalker	K-5	743	25.5	1997	62	-	124,148	963
Cheatham Hill	K-5	1,123	19.2	1997	68	3	137,108	1,063
Clarkdale (b)	K-5	391	-	-	-	-	-	-
Clay	K-5	510	8.0	1961	29	10	55,412	437
Compton	K-5	453	28.3	1969	60	-	99,427	937
Davis	K-5	543	13.0	1987	50	-	86,131	788
Dowell	K-5	980	28.9	1989	62	-	106,003	963
Due West	K-5	553	10.2	1957	39	-	70,367	587
East Side	K-5	1,119	10.0	2011	69	-	149,764	1,087
Eastvalley	K-5	638	7.8	1960	36	7	60,029	562
Fair Oaks	K-5	837	10.3	1957	54	3	97,993	863
Ford	K-5	753	39.0	1991	53	2	91,129	862
Frey	K-5	693	26.2	1996	61	-	125,717	963
Garrison Mill	K-5	723	14.1	1984	44	-	85,775	688
Green Acres	K-5	785	10.1	1996	44	-	90,915	688
Harmony Leland	K-5	591	8.4	1951	33	3	65,127	512
Hayes	K-5	1,020	24.2	1993	61	4	119,189	962
Hollydale	K-5	735	15.0	1968	53	3	89,012	862
Keheley	K-5	470	20.7	1986	38	-	70,537	588
Kemp	K-5	929	26.2	2002	61	-	123,000	962
Kennesaw	K-2	824	20.7	1991	61	-	116,400	962
Kincaid	K-5	670	24.0	1972	48	-	83,969	762
King Springs	K-5	692	9.9	1956	37	5	59,658	587
Labelle	K-5	456	10.2	1955	44	-	82,912	688
Lewis	K-5	800	10.9	1986	61	-	115,363	962
Mableton	K-5	457	5.7	1950	25	6	47,426	412
McCall Primary	K-1	451	6.0	2005	36	-	88,158	562
Milford	K-5	658	8.7	1954	39	6	73,352	612
Mount Bethel	K-5	1,006	25.0	1978	60	-	110,096	937
Mountain View	K-5	853	13.0	1986	55	-	102,725	887
Murdock	K-5	825	15.3	1975	61	-	123,233	962
Nicholson	K-5	513	23.1	1990	40	1	75,800	637
Nickajack	K-5	960	16.8	1998	60	-	122,342	937
Norton Park	K-5	708	9.2	1961	52	-	87,935	837
Pickett's Mill	K-5	707	40.9	2008	62	-	139,090	963
Pitner	K-5	942	22.2	2003	61	-	136,261	962
Powder Springs	K-5	802	15.9	1988	57	-	101,870	888
Powers Ferry	K-5	468	10.0	1951	30	9	59,190	462
Riverside Primary	K-1	561	9.0	2005	36	-	85,236	562
Riverside Intermediate	2-5	925	18.4	2001	61	-	123,000	962
Rocky Mount	K-5	613	21.8	1977	39	-	71,408	612
Russell	K-5	693	14.1	1961	61	1	103,369	962
Sanders	K-5	903	21.1	1997	53	-	116,302	862
Sedalia Park	K-5	816	10.2	1956	57	-	99,735	888
Shallowford Falls	K-5	674	15.3	1990	61	-	112,620	962
Sky View	K-5	400	10.1	1957	30	8	50,270	462
Sope Creek	K-5	1,142	16.0	1978	73	12	133,344	1,162

**COBB COUNTY SCHOOL DISTRICT
CLASSROOM BUILDINGS, GRADE LEVELS AND ACREAGE
JUNE 30, 2012**

<u>School Name</u>	<u>Grades</u>	<u>Active Enrollment</u>	<u>Size of Site (acres)</u>	<u>Occupied Year (a)</u>	<u>Number of Classrooms</u>	<u>Portable Classrooms</u>	<u>Square Footage</u>	<u>Capacity</u>
Still	K-5	764	10.9	1978	62	-	116,074	963
Teasley	K-5	689	13.2	1961	32	5	55,944	487
Timber Ridge	K-5	650	11.5	1990	39	-	73,450	612
Tritt	K-5	908	23.7	1979	60	-	109,769	937
Varner	K-5	774	20.0	1990	61	-	109,827	962
Vaughan	K-5	721	28.0	1996	60	-	122,260	937
Awtry	6-8	881	26.2	1965	64	-	149,860	1,037
Barber	6-8	967	25.8	2005	71	-	178,465	1,162
Campbell	6-8	1,201	33.2	1951	84	-	207,172	1,338
Cooper	6-8	851	75.1	2001	71	-	170,905	1,162
Daniell	6-8	972	20.0	1966	71	-	163,526	1,163
Dickerson	6-8	1,212	21.9	1981	73	-	166,048	1,187
Dodgen	6-8	1,190	20.6	1975	74	-	183,798	1,212
Durham	6-8	1,101	43.0	1998	71	-	173,487	1,162
East Cobb	6-8	1,281	20.0	1963	83	-	186,961	1,362
Floyd	6-8	870	20.0	1964	68	-	166,551	1,112
Garrett	6-8	853	36.6	1972	51	4	122,329	812
Griffin	6-8	1,064	24.4	1972	71	-	186,947	1,162
Hightower Trail	6-8	956	26.4	1993	62	-	149,038	1,012
Lindley 6th Gr. Acad.	6	523	28.7	1962	45	-	111,260	788
Lindley	7-8	1,041	33.3	2001	71	-	179,170	1,162
Lost Mountain	6-8	1,016	83.8	1992	70	2	165,107	1,137
Lovinggood	6-8	1,214	29.4	2006	71	-	175,345	1,162
Mabry	6-8	849	22.0	1978	71	-	160,581	1,162
McCleskey	6-8	668	34.8	1983	46	-	113,525	937
McClure	6-8	1,138	38.0	2006	72	-	191,209	1,163
Palmer	6-8	999	43.1	2001	71	-	175,974	1,162
Pine Mountain	6-8	725	39.7	1979	50	-	131,399	887
Simpson	6-8	862	16.5	1988	47	-	110,000	837
Smitha	6-8	968	21.8	1993	70	-	169,345	1,137
Tapp	6-8	724	16.9	1975	70	-	157,435	1,137
Allatoona	9-12	1,762	114.7	2008	99	-	325,200	1,912
Campbell	9-12	2,105	47.9	1963	135	-	367,080	2,637
Harrison	9-12	1,973	73.0	1991	94	11	243,215	1,837
Hillgrove	9-12	2,020	95.0	2006	102	-	319,000	1,987
Kell	9-12	1,606	63.1	2002	102	-	321,068	1,987
Kennesaw Mountain	9-12	2,034	75.0	2000	102	3	319,000	1,987
Lassiter	9-12	1,971	49.3	1981	108	-	278,986	2,112
McEachern	9-12	2,098	74.9	1930	127	3	504,107	2,362
North Cobb	9-12	2,566	46.8	1957	143	-	406,817	2,787
Oakwood	9-12	79	10.0	1944	43	-	93,858	462
Osborne	9-12	1,558	50.7	1961	106	2	328,000	2,062
Pebblebrook	9-12	1,824	52.5	1963	93	-	319,768	1,788
Perform. Learning Ctr (c)	9-12	57						
Pope	9-12	1,718	47.0	1987	98	-	260,606	1,912
South Cobb	9-12	1,863	54.4	1951	134	-	395,332	2,612
Sprayberry	9-12	1,727	41.3	1973	106	-	297,400	2,062
Walton	9-12	2,569	43.3	1975	119	5	307,655	2,312
Wheeler	9-12	1,955	48.8	1964	95	36	318,504	1,837
Hawthorne Center (d)	Altrntv	-	6.2	1958	18	2	32,500	312
HAVEN @ Fitzhugh Lee (d)	Altrntv	131	7.0	1935	17	2	35,684	312
Kennesaw Charter (e)	K-6	614						
Mableton Charter (e)	K-8	526						
Smyrna Charter (e)	K-8	793						
Devereux Georgia (e)	1-12	62						
TOTALS		106,502	2,906.6		6,907	183	16,012,550	116,277

- (a) Occupied year represents the year during which the school was initially opened and utilized for instructional purposes but does not reflect the most recent year of subsequent additions, improvements or renovations, if any, to the facility.
- (b) Clarkdale destroyed by flood fall 2009. Students housed at other schools; enrollment recorded as Clarkdale.
- (c) Performance Learning Center is housed at Oakwood.
- (d) Hawthorne Center enrollment is included with HAVEN Academy @ Fitzhugh Lee.
- (e) Operated by a non-profit. Enrollment reported by CCSD; buildings do not belong to CCSD.

Source: District Records

GLOSSARY



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GLOSSARY OF TERMS

This glossary contains definitions of selected terms used in this document and additional terms and interpretative data as necessary for common understandings concerning financial accounting procedures of the Cobb County School District. Several terms, which are not primarily financial accounting terms, have been included because of their significance in the budgeting process. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

ACCOUNTING SYSTEM

The recording and reporting of activities and events affecting the money of an administrative unit and its programs. Specifically, it describes: (1) what accounting records are to be maintained, how they will be maintained, and the procedures, methods, and forms to be used; (2) data recording, classifying, and summarizing activities or events; (3) analyzing and interpreting recorded data; and (4) preparing and initiating reports and statements which reflect conditions as of a given date, the results of operations for a specific period, and the evaluation of status and results of operation in terms of established objectives.

ACCRUE

To record revenues when earned, or when levies are made, and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recording of expenditures which result in liabilities that are payable in another accounting period, such as accrued interest on bonds. See also **ACCRUAL BASIS**.

ACCRUAL BASIS ACCOUNTING

The basis of accounting under which revenues are recorded when levies are made and expenditures are recorded as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. See also **REVENUE** and **EXPENDITURES**.

ADMINISTRATION

Activities that have as their purpose the general regulation, direction, and control of the affairs of the local education agency.

AD VALOREM TAXES

Taxes levied on the assessed valuation (less exemptions) of real and personal property, including automobiles. See also **TAX DIGEST** and **ASSESSED VALUATION**.

AGENCY FUND

A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

ALLOTMENT, TEACHER

The teachers are allotted to the schools on the basis of active enrollment. The formulae used for allocations meet the provisions of the State Board of Education and accrediting standards.

APPROPRIATION

An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

GLOSSARY OF TERMS

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ACT

American College Testing. One of the American college entrance examinations.

ADA

American with Disabilities Act.

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GLOSSARY OF TERMS

AP

Advanced Placement.

APPROPRIATION

An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

APPROPRIATION UNIT

A budgetary unit set up to record specific authorizations to spend. The account is credited with original, and any supplemental, appropriations and is charged with expenditures and encumbrances.

AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)

A federal Act approved by the House of Representatives and Senate on February 13, 2009 to help the nation's economic recovery, create and save jobs, and provided services to people affected by the recession.

ASBO

Association of School Business Officials International.

ASSESSED VALUATION

A valuation set upon real estate or other property by a government as a basis for levying taxes. Forty percent of full-assessed value is used as the tax basis in Georgia.

AVERAGE DAILY ATTENDANCE, ADA

In a given school year, the average daily attendance for a given school is the aggregate days attendance of the school divided by the number of days school was actually in session. Only the pupils were under the guidance and direction of teachers in the teaching process should be considered as days in session.

AVID

Advancement via Individual Determination

AYP

Adequate Yearly Progress

BALANCE SHEET

A financial statement disclosing the assets, liabilities and equity of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET

A balanced budget is a financial plan in which projected income and other revenues, combined with unrestricted fund balance, equals, or exceeds, the amount proposed to be spent.

BOARD OF EDUCATION, DISTRICT

The elected or appointed body which has been created according to State law and vested with responsibilities for educational activities in a given geographical area. These bodies are sometimes called school boards, governing boards, boards of directors, school committees, school trustees, etc. This definition relates to the general term and covers State boards, intermediate administrative unit boards, and local basic administrative unit boards.

GLOSSARY OF TERMS

BOND

A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BONDED DEBT

The part of the school district debt that is covered by outstanding bonds of the district. Sometimes this is called "Funded Debt."

BONDS PAYABLE

The face value of bonds issued and unpaid.

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them. The budget usually consists of three parts. The first part contains a message from the budget-making authority together with a summary of the proposed expenditures and the means of financing them. The second part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect. The third part consists of schedules supporting the summary. These schedules show in detail the proposed expenditures and means of financing them together with information as to past years' actual revenues and expenditures and other data used in making the estimates.

BUDGET ADJUSTMENTS

An administrative procedure used to revise a budgeted amount after the Annual Budget has been adopted by the Board of Education and approved by the State Board of Education.

BUDGET CALENDAR

The schedule of key dates used in the preparation and adoption of the Annual Budget.

BUDGET CONTROL

The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

BUDGET DOCUMENT

The instrument used as a comprehensive financial plan of operations of the Board of Education.

BUILDINGS

A fixed asset account that reflects the acquisition value of permanent structures used to house persons and property owned by the local education agency. If buildings are purchased or constructed, this account includes the purchase or contract price of all permanent buildings and fixtures attached to, and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at time of acquisition.

GLOSSARY OF TERMS

CAPITAL BUDGET

A plan of proposed capital outlay with the accompanying finance method for the current fiscal period, which is usually a part of the current year budget. If a Capital Program exists it will consist of the first capital program year. A CAPITAL PROGRAM may also be referred to as a Capital Budget.

CAPITAL OUTLAYS

Expenditures that result in the acquisition of, or addition to, land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time.

CAPITAL PROGRAM

A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long term work program or otherwise. It sets forth each project or other contemplated expenditure in which the local education agency is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CASH BASIS ACCOUNTING

A basis of accounting in which transactions are recorded when cash is either received or expended.

CCRPI

College and Career Ready Performance Index.

CCSD

Cobb County School District.

CERTIFIED TAX DIGEST

An annual property tax digest certified by the tax receiver or tax commissioner of a county to the Department of Revenue and approved by the State Revenue Commissioner.

CLASSIFICATION, FUNCTION

As applied to expenditures, this term has reference to an activity or service aimed at accomplishing a certain purpose or end; for example, Instruction, School Administration, Plant Maintenance and Operation.

CLASSIFICATION, OBJECT

As applied to expenditures, this term has reference to an article or service received; for example, payroll costs, purchased and contracted services, materials, and supplies.

CODING

A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used reveals quickly certain required information.

COLLECTION RATE

A collection rate of 99% is used to approximate the revenue to be collected from ad valorem taxes. This rate accounts for uncollectible taxes and tax releases made by County tax assessors.

COMMITTEE OF 100

An organization of certified employees representing faculties of each school and administrative groups.

GLOSSARY OF TERMS

The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CLASSIFIED COMMITTEE

An organization of classified employees representing classified employees at each school and central office division. The committee meets periodically with the Superintendent and Cabinet to address issues and receives information concerning all operations of the school district. Three meetings are scheduled each year.

CONTRACT SERVICES

Labor, material and other costs for services rendered by personnel who are not on the payroll of the local education agency.

COST PER STUDENT

Financial data (either budget or expenditures) for a given period of time divided by a pupil unit of measure (average daily membership, average daily attendance, etc.).

CRCT

Criterion Reference Competency Test.

CTE

Career and Technical Education.

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants and notes, etc.

DEBT LIMIT

The maximum amount of gross or net debt which is legally permitted.

DEBT SERVICE FUND

A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES

Taxes that remain unpaid on or after the date on which a penalty for non-payment is attached.

DISBURSEMENTS

Payments for goods and services.

DONATIONS (PRIVATE SOURCES)

Money received from a philanthropic foundation, private individuals, or private organizations for which no repayment or special service to the contractor is expected. Separate accounts may be maintained.

EIP

Early Identification Program.

GLOSSARY OF TERMS

ELEMENTARY SCHOOL

A school classified as elementary by state and local statutes or practice and composed of kindergarten through grade five.

EMPLOYEE BENEFITS (FRINGE BENEFITS)

Amounts paid by the school system on behalf of employees; these amounts are not included in the gross salary, but are over and above. Such payments are, in a sense, overhead payments. They are fringe benefit payments, and while not paid directly to employees, are part of the cost of salaries and benefits. Examples are: (a) group health or life insurance, (b) contribution to employee retirement, (c) Social Security/Medicare, and (d) Worker's Compensation.

ENCUMBRANCE ACCOUNTING

A system or procedure which involves giving recognition in the accounting budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

ENCUMBRANCES

Purchase orders, contracts, and/or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid, as in accounts payable, or when actual liability is established or when canceled.

EQUIPMENT

Those moveable items used for school operations that are of a non-expendable and mechanical nature and perform a specific operation. Typewriters, projectors, computers, lathes, machinery, and vehicles, etc., are classified as equipment. (Heating and air conditioning systems, lighting fixtures and similar items permanently fixed to or within a building are considered as part of the building.)

ESOL

English to Speakers of Other Languages

ESTIMATED REVENUE

When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

EXPENDITURES

Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

EXPENSES

Outflows or other using up of assets or incur of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

FEDERAL REVENUE

Revenue provided by the federal government. Expenditures made with this revenue are identifiable as federally supported expenditures.

GLOSSARY OF TERMS

FI. FA.

A tax lien or writ, authorizing the Sheriff to obtain satisfaction of unpaid taxes by levying on and selling the delinquent taxpayer's property. The phrase is short for fieri facias (a Latin term for "cause it to be done.")

FISCAL PERIOD

Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operations and requirements for managerial control and reporting.

FISCAL YEAR (FY)

A twelve-month period of time to which the annual budget applies, and at the end of which a local education agency determines its financial position and the results of its operations.

FIXED ASSETS

Land, buildings, machinery, furniture, and other equipment which the school district intends to hold or continue in use over a long period of time. "Fixed" denotes probability or intent to continue use or possession and does not indicate immobility of an asset.

FNS

Food and Nutrition Services.

FORECAST

A projection made for the development of next fiscal year's budget. The projection is based primarily on the annualized cost of providing the same level of services as in the current year.

FRINGE BENEFITS

Total employers share of FICA Taxes, hospitalization, dental, disability, worker's compensation, unemployment, and retirement contributions made on behalf of employees.

FTE (FULL-TIME EQUIVALENCE-EMPLOYEE)

The amount of employed time required in a part-time position expressed in proportion to that required in a full-time position, with 1.000 representing one full-time position. It is derived by dividing the amount of employed time in the part time position by the amount of employed time required in a corresponding full-time position.

FTE (FULL-TIME EQUIVALENCY - STATE FUNDING)

Local school systems in Georgia must report enrollment two times during the school year for funding purposes. This reporting reflects the school day being divided into six parts (periods). The student is counted six times, according to which programs he or she participates in during the day. Students may not be counted for the portion of the day that they are in the following programs or under the following conditions:

1. Study Hall
2. Non-credit courses
3. Driver's education
4. Enrichment courses as defined by QBE or the State Board (generally one that does not devote a major portion of time to the competencies adopted by the State Board)

GLOSSARY OF TERMS

5. Courses that require complete participation in an extracurricular activity
6. Serving as a student assistant, unless this activity is an approved career or vocational education work program
7. Individual study courses that have no outline of course objectives available
8. Other courses designated by the State Board
9. The student is not enrolled in a program or not attending regularly
10. A resident student paying tuition or fees in excess of the local cost per student
11. A non-resident student paying tuition or fees in excess of the local cost per student
12. A student who has not attended within 10 days of the count

Each student is counted for each one-sixth of the school day for the eligible program in which he or she is enrolled. The resulting total, when divided by six, is known as the full-time equivalent (FTE) program count. An average of the counts reported at two different times during the year are used in the funding formula. See also **QBE**.

FUNCTION

An accounting term relating to both the budget and the financial report. A "function" is a grouping of activities being performed for which salaries and other types of direct costs are expended and accounted. Functions and subfunctions consist of activities that have somewhat the same general operational objectives. Furthermore, categories of activities comprising each of these divisions and subdivisions are grouped according to the principle that the activities should be combinable, comparable, relatable and mutually exclusive. Both the budget and the financial reports group activities within "functions".

FUND

A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control.

FUND BALANCE

The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves and appropriations for the period.

FUND BALANCE, UNRESERVED

The portion of Fund Balance that is not reserved for encumbrances, debt service or similar items.

FUND, CAPITAL PROJECTS

Used to account for all resources used for acquiring capital sites, buildings, and equipment as specified by the related bond issue. Capital project funds are designated to account for acquisition or construction of capital outlay assets that are not acquired directly by the general fund, special revenue funds, or enterprise funds. Capital project funds have been developed to account for the proceeds of a specific bond issue and revenue from other possible sources which is designated for capital outlay, i.e., for land, buildings, and equipment.

GLOSSARY OF TERMS

FUND, DEBT SERVICE

Used to finance and account for payment of principal and interest on all long-term general obligation debts. Debt service funds are used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service may be invested in income-producing securities that are converted back into cash at the maturity date for use in retiring bonds.

FUND, ENTERPRISE

Used to finance and account for the acquisition, operations, and maintenance of school district facilities and services which are entirely or predominantly self-supportive by user charges. Budgetary accounts and formal budgetary accounting are recommended for Enterprise Funds. The accounting consists primarily of proper recording of receipts and disbursements.

FUND, GENERAL

The fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

FUND, INTERNAL SERVICE

A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit. Amounts expended by the fund are restored thereto either from operating earnings or by transfer from other funds so that the original fund capital is kept intact.

FUND, SPECIAL REVENUE

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditures for specific purposes.

FUND, TRUST AND AGENCY - FIDUCIARY

A fund used to account for money and property held in trust by a school system for individuals, government entities, or non-public organizations. A Trust Fund is usually in existence over a longer period of time than an Agency Fund. Primarily, Agency Funds function as a clearing mechanism for cash resources collected by the district held for a short period, and then disbursed to authorized recipients.

GAAP

General Accepted Accounting Principles.

GED

General Education Development.

GENERAL FUND

The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL LONG-TERM DEBT

Liability for general obligations bonds. The general long-term debt of a state or local government is secured by the general credit and revenue-raising powers of the government rather than by the assets acquired or specific fund resources.

GLOSSARY OF TERMS

GFOA

Government Finance Officers Association.

GHSGT

Georgia High School Graduation Test.

GRANT

Contributions of either money or material goods given by a contributing unit (public or private) to another receiving unit and for which the contributing unit expects no repayment. Grants may be for a specific or general purpose.

HIGH SCHOOL

A school classified as high school by state and local statutes or practices and composed of grades nine through twelve.

HVAC

Heating, ventilation and air conditioning.

IB

International Baccalaureate.

IDEA

Individuals with Disabilities Education Act.

IEP

Individualized Education Program.

INSTRUCTION

Direct interaction between students and classroom teachers, paraprofessionals and/or related staff involving teaching students in a teaching/learning environment in a systematic program designed to assist students in acquiring competency in knowledge, skills, and understanding.

INSTRUCTIONAL MATERIALS - SUPPLIES

An object of expenditure related to amounts paid for the acquisition of devices, content materials, methods or experiences used for teaching and learning purposes. These include printed and non-printed sensory materials.

INTER-FUND TRANSFERS

Amounts transferred from one fund to another fund except loans, interfund services provided and used, and reimbursements.

INVOICE

An itemized statement of merchandise shipped or sent to a purchaser, consignee, etc., with the quantity, value or prices, and charges annexed.

GLOSSARY OF TERMS

IT

Information Technology

KINDERGARTEN

A group or class that is organized to provide educational experience for children for the year immediately preceding the first grade and conducted during the regular school year.

LAND

A fixed asset account that reflects the acquisition value of land owned by a school system. If land is purchased, this account includes the purchase costs and other associated improvement costs which are incurred to put the land in condition for its intended use. If land is acquired by gift, the account reflects its appraised value at time of acquisition.

LAPSE

The difference between budgeted revenue and expenses and actual revenue and expenses.

LEVY

(Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

LIABILITY (INSURANCE)

Expenditures for insurance coverage of the school system, or its officers, against losses resulting from judgments awarded against the system. Also recorded here are any expenditures (not judgments) made in lieu of liability insurance.

LOCAL FAIR SHARE

Each local board of education is required to provide and use local funds in support of the QBE Act. A minimum of the equivalent of 5 mills must be provided. The Local Fair Share is computed by the Georgia Department of Education and identified on the allotment sheet provided to each school system following actions of the Georgia General Assembly. The Local Fair Share equates to five effective mills on the equalized, adjusted tax digest as certified by the Department of Audits and adjusted for exemptions. Local Fair Share is subtracted from the total QBE revenue entitlements.

LOST AND DAMAGED TEXTBOOKS

The cost of replacing textbooks, lost or damaged, so that inventories are maintained at prescribed levels.

LONG-TERM DEBT

Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE OF PLANT

Those activities which are concerned with keeping the grounds, buildings, and equipment at their original condition of completeness or efficiency, either through repairs or by replacements of property (anything less than replacement of a total building).

GLOSSARY OF TERMS

MIDDLE SCHOOL

A school classified as middle by state and local statutes or practices and composed of grades six through eight.

MILL

The rate of taxation based on dollars per thousand of taxable assessed value. A mill is one-tenth of a cent (\$.001).

MILLAGE RATE

The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value established by the governing authority each fiscal year.

MODIFIED ACCRUAL BASIS ACCOUNTING

The basis of accounting which recognizes revenue when measurable and available. Measurable means the amount of the transaction can be determined; and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues available if they are collected within 60 days after year-end.

NBCT

National Board Certified Teachers.

NCLB

No Child Left Behind.

OBJECT

An accounting term used to describe the service or commodity obtained as a result of a specific expenditure or to describe a specific revenue source.

OPERATING BUDGET

Non-salary and non-fringe benefit accounts.

PAYROLL (COSTS)

All costs covered under the following objects of expenditure: Certified Salaries, Classified Salaries and Employee Benefits.

PER PUPIL (ALLOTMENT)

An allotment to each school for supplies and equipment initially based on the first FTE count of the fiscal year.

PER STUDENT (EXPENDITURE)

An accepted and commonly used norm to compare expenditures between school districts, state spending and national spending.

GLOSSARY OF TERMS

PERSONNEL, ADMINISTRATIVE

Personnel on the school payroll who are primarily engaged in activities which have as their purpose the general regulation, direction, and control of the affairs of the school district that are system-wide and not confined to one school, subject, or narrow phase of school activity; for example, superintendent of schools.

PERSONNEL, CLERICAL

Personnel occupying positions which have as their major responsibilities the preparing, transferring, transcribing, systematizing, or preserving of written communications and records.

PERSONNEL, INSTRUCTIONAL

Those who render services dealing directly with the instruction of pupils. Included here are: teachers, paraprofessionals.

PERSONNEL, MAINTENANCE

Personnel on the school payroll who are primarily engaged in the repairing and upkeep of grounds, buildings, and equipment.

PROGRAM

The definition of an effort to accomplish a specific objective or objectives consistent with funds or resources available. Budgets and actual revenue and expenditure records may be maintained per program.

PROGRAM BUDGET

A budget wherein expenditures are based primarily on programs of work and secondarily on character and object. A program budget is a transitional type of budget between the traditional character and object budget on the one hand, and the performance budget, on the other.

PROGRAM WEIGHTS

Since different programs vary in their cost to operate, each of the nineteen (19) QBE programs is assigned a different program weight. These weights reflect the cost of teachers, paraprofessionals, and other instructional personnel; instructional materials; facility maintenance and operation (M & O) costs; media center personnel and materials costs; school and central office administration costs and staff development. The middle grades program is defined as the "base" program for the purpose of determining relative program costs. The cost of each component of the middle grades program (grades 6-8) are totaled and the result is given a weight of "one". The other nineteen (19) programs are assigned weights that reflect their cost relative to that of the middle grades program. See also **QBE**.

PROPERTY INSURANCE

Expenditures for all forms of insurance covering the loss of, or damage to, property of the local education agency from fire, theft, storm, or any other cause. Also recorded here are costs for appraisals of property for insurance purposes.

PROPRIETARY FUND

A fund used to account for ongoing organizations and activities which are similar to those found in the private sector.

GLOSSARY OF TERMS

PTA

Parent Teacher Association.

PUPIL TRANSPORTATION SERVICES

Consists of those activities involved with the conveyance of pupils to and from school activities, as provided by state law. Includes trips between home and school or trips to school activities. This service area is applicable to both schools and school system.

PURCHASE ORDER

Document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

PURCHASED SERVICES

Personal services rendered by personnel who are not on the payroll of the school system and other services that may be purchased by the school system.

QBE (QUALITY BASIC EDUCATION) - ALLOTMENTS

Funds are allotted by the state on the basis of "Weighted FTE" (FTE: Full Time Equivalent students) to the local school system. The following are nineteen programs of allotment under QBE:

<u>Program Name</u>	<u>Program Name</u>
Kindergarten	Special Education Category I
Kindergarten EIP	Special Education Category II
Primary Grades (1-3)	Special Education Category III
Primary Grades EIP	Special Education Category IV
Upper Elementary Grades (4-5)	Special Education Category V
Upper Elementary EIP	Gifted Student Category VI
Middle Grade (6-8)	Remedial Education
Middle School (6-8)	Alternative Program
High School General Education (9-12)	ESOL Program
Vocational Labs (9-12)	

A program is a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives.

Because the QBE formula is based on FTE counts that are taken primarily in the previous school year, there will be a need to adjust the total allotment mid-year as more recent counts become available. If the more recent counts result in an increase in funds needed, the State Board will request the additional funds from the General assembly.

GLOSSARY OF TERMS

QBE – MID YEAR ADJUSTMENT

The adjustment of QBE allotment that reflect the more recent FTE count of a school system in the current school year, to increase or decrease the QBE earning that based on FTE count taken in the previous year.

QBE – AUSTERITY

The QBE formula reduction to decrease the allotment due to the difficult financial challenges to State revenues and the program expenditure cut is necessary.

REIMBURSEMENT

Cash or other assets received as a repayment of the cost of work or services performed, or of other expenditures made for or on behalf of another governmental unit or department, or for an individual, firm, or corporation.

RENTALS

Expenditures for the lease or rental of land, buildings, and equipment for the temporary or long-range use of the local education agency.

RESERVE

An account used to indicate that a portion of fund balance is restricted for a specific purpose.

RESERVE FOR ENCUMBRANCES

A reserve representing the designation of a portion of a fund balance to provide for unliquidated encumbrances. Separate accounts may be maintained for current and prior-year encumbrances.

REVENUE

Additions to the assets of a fund during a fiscal period that are available to finance the fund's expenditures during the fiscal period.

REVISED BUDGET

An increase or decrease to the initial budget (original amount as adopted by the governing body) amount.

SALARIES

Total expenditures for hourly, daily, and monthly salaries including overtime pay and sick pay.

SCHOOL

A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings.

SCHOOL PLANT

The site, buildings, and equipment constituting the physical facilities used by a single school or by two or more schools sharing the use of common facilities.

SCHOOL SITE

The land and all improvements to the site, other than structures, such as grading, drainage, drives, parking areas, walks, plantings, play courts, and play fields.

GLOSSARY OF TERMS

SERIAL BONDS

A set of bonds issued at the same time but having different maturity dates

SPECIAL EDUCATION

Consists of direct instructional activities designed to deal with the following pupil exceptionalities: (1) physically handicapped, (2) emotionally and/or socially handicapped, (3) culturally handicapped including compensatory education, (4) mentally retarded, and (5) mentally gifted and talented.

SPLOST

Special Local Option Sales Tax - extra one-cent sales tax voted on and approved by citizenry to be used by the school district for capital improvements and debt retirement.

STEM

Science, Technology, Engineering, and Math.

SUPPLIES

Expenditures for material items of an expendable nature that are consumed, worn-out, or deteriorated by use or items that lose their identity through fabrication or incorporation into different or more complex units or substances.

SUPPLY TEACHER

A long-term substitute teacher that works from ten days to twelve weeks.

TAXES

Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

TAX DIGEST

The established formula for the County to determine the net Maintenance and Operations (M & O) property digest for the school district on a calendar year basis which includes total real, personal, motor vehicles, mobile homes, and public utility property, less homestead, various personal, Freeport and agricultural exemptions. The Tax Digest is certified in July of each year and the local board of education sets official millage rate.

TRANSFERS

Amounts transferred between two funds. The offsetting transaction is recorded in the revenue source in the fund to which the transfer is made.

TRAVEL

An object of expenditure associated with carrying staff personnel from place to place and the furnishing of accommodations incidental to travel. Also included are per diem allowances, mileage allowances for use of privately owned vehicles, and other expenditures necessitated by travel.

TUITION, RECEIVED

Money received from pupils, their parents, governmental agencies, or others for education provided in the schools of the district.

GLOSSARY OF TERMS

USDA

United States Department of Agriculture.

VOCATIONAL PROGRAM

A school which is separately organized for the primary purpose of offering education and training in one or more semi-skilled, skilled, or technical occupations.



COBB COUNTY SCHOOL DISTRICT

MARIETTA, GEORGIA

THE SCHOOL BOARD OF COBB COUNTY, GEORGIA

BOARD OF EDUCATION

The Cobb County Board of Education is composed of seven members who are elected to four year staggered terms in individual posts. The Chairperson and the Vice Chairperson of the Board are elected by a majority of the Board and serve one year terms.

School Board Members

Scott Sweeney, Chairperson

David Morgan, Vice Chairperson

Kathleen Angelucci

David Banks

Alison Bartlett

Lynnda Eagle

Tim Stultz

Dr. Michael Hinojosa, Superintendent

440 Glover Street

Marietta, Georgia 30060

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