

School Improvement Action Plan



School Year:	2024 - 2025
School Name:	Betty Gray Middle School
Principal Name:	I. Denise Magee PhD
Date Submitted:	May 30, 2024
Revision Dates:	July 30, 2024

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Distric Name		Cobb County School District			
	School Betty Gray Middle School Name				
Team	Lead	Denise Magee			
Posi	ition	Principal			
Ema	ail	Denise.Magee@cobbk12.org			
Pho	ne	770.819.2414			
	Federal Funding Options to Be Employed (SWP Schools) in This Plan (Select all that apply)				
Х	Tradit	ional funding (all Federal funds budgeted separately)			
	Conso	lidated funds (state/local and federal funds consolidated) - Pilot systems ONLY			
	"Fund	400" - Consolidation of Federal funds only			
		Factor(s) Used by District to Identify Students in Poverty			
		(Select all that apply)			
Х	Free/Reduced meal applications				
	Comm	Community Eligibility Program (CEP) - Direct Certification ONLY			
	Other (if selected, please describe below)				

In developing this plan, briefly describe how the school sought and included advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders).

References: Schoolwide Checklist 3.b.[Sec. 2103(b)(2)]

School Response: Betty Gray Middle School implemented a School Strategic Planning Team (SSPT) comprised of the building's administrative team, department chairs, and various teacher leaders. Each department was responsible for analyzing multiple points of data and presenting their strengths and concerns. A preliminary meeting was held in March to conduct a surface level data analysis, followed by two additional meetings (April and postplanning) with representatives from each content area providing input to establish goals and action steps based on the identified needs of the school. The plan is then shared with PTSA and the Principal Advisory Council for further review and input.

IDENTIFICATION of STAKEHOLDERS

Stakeholders are those individuals with valuable experiences and perspective who will provide the team with important input, feedback, and guidance. Stakeholders must be engaged in the process to meet requirements of participating federal programs. Documentation of stakeholder involvement must be maintained by the school. Suggested stakeholder participation includes the following roles. A parent is required.

Positions and Roles to consider when developing the SIP Committee.

- 1. Administrative Team
- 2. Content or Grade Level Teachers
- 3. Local School Academic Coaches
- 4. District Academic Coaches
- Required: At least one Parent (Non CCSD Employee)
- 6. School Counselors
- 7. Parent Facilitators
- 8. Media Specialists
- 9. Public Safety Officers
- 10. Business Partners
- 11. Social Workers
- 12. Faith Based Community Leaders
- 13. School Technology Specialists
- 14. Community Health Care Providers
- 15. Universities or Institutes of Higher Education

COMMITTEE MEMBERS SIGNATURE PAGE

The comprehensive needs assessment (CNA) and school improvement team (SIP) team consist of people who are responsible for working collaboratively throughout the needs assessment and plan development process. Ideal team members possess knowledge of programs, the capacity to plan and implement the needs assessment, and the ability to ensure stakeholder involvement. Documentation of team member involvement must be maintained by the school. Multiple meetings should occur and a sign in sheet must be maintained for each meeting.

Meeting Date(s): 3/15/24, 4/22,24, 5/21/24

Position/Role	Printed Name	Signature
Title I Supervisor	Dr. Dennissa Brown	
Principal	Dr. Denise Magee	
Instructional Coach (Local School)	Dana Mann	
Parent (Non CCSD Employee)	Christina Weatherby	
Counselor	Bianca Walker	
Parent Facilitator	Elaine Hill	
Media Specialist	Ingrid Hanson	
Assistant Principal	Tida Bruce-Banfield	
Assistant Principal	Dr. Joy Jones	
Assistant Principal	James Strong	
Teacher	Dr. Charity Johnson	
Teacher	David Stickle	
Teacher	Amber Thomas	
Teacher	Dr. Laquananisha Adams	
Teacher	Lakeisha Grange	
Teacher	Shawnte Frazier-Artist	
Teacher	Anna Martin	
Teacher	Mikael Reed	
Teacher	Rochelle Smith	
Teacher	Yolanda Spencer	
Teacher	Sashelle Alexander	
Teacher	Courtney Moultrie	
Teacher	Brandy Swann	
Teacher	Leah Gaubert	

Comprehensive Needs Assessment Evaluation of Goal(s)

(References: Schoolwide Checklist Section 1114(b)(1)(A))

Collaborate with your team to complete the questions below regarding the progress the school has made toward each goal in the FY24 School Improvement Plan (SIP).

Previous Year's Goal #1	At each grade level (6 th , 7 th , and 8 th), decrease the number of students performing below grade level by 20% (from 378 students to 302) and increase the number of students performing at grade level by 8% (from 268 students to 289) as measured by the RI administered from August to May 2024.			
	Was the goal met? ☐ YES ☒ NO			
What data supports the outcome of the goal?				
	Reflecting on Outcomes			
If the goal was not met , what actionable strategies could be implemented to address the area of need?	 Greater emphasis being placed on test-taking strategies (especially for ELL and SWD subgroups) Provide writing exemplars 			
If the goal was met or exceeded, what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?				

Previous Year's Goal #2	Previous Year's Goal #2 At each grade level (6 th , 7 th , and 8 th), decrease the number of students performing below grade level by 20% (from 394 students to 315) and increase the number of students performing at grade level by 15% (from 252 students to 290) as measured by the MI administered from August to May 2024.			
	Was the goal met? ☐ YES ☐ NO			
6 th grade met the goal with a 30% decrease (93% to 63%) in the number of students performing below grade level and a 30% increase (7% to 37%) in the number of students performing at grade level. 7 th grade met the goal with a 31% decrease (88% to 57%) in the number of students performing below grade level and a 31% increase (12% to 43%) in the number of students performing at grade level. 8 th grade met the goal with a 38% decrease (96% to 58%) in the number of students performing below grade level and a 38% increase (4% to 42%) in the number of students performing at grade level.				
Reflecting on Outcomes				
If the goal was not met , what actionable strategies could be implemented to address the area of need?				
If the goal was met or exceeded, what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?	 Consistent use of IXL Early and consistent use of Desmos and graphing calculators promoted better understanding and performance Math teachers were intentional with reviewing data and planning intervention and acceleration activities for the school-wide intervention block (Falcon Focus) Quarterly district PL provided a deep understanding of grade-level content for the upcoming quarter/semester along with best practices to support meaningful and engaging student experiences. 			

Previous Year's Goal #3	During the school year 23-24, continue building a STEM literacy framework including the integration of Drone Blocks curriculum across all content areas to enhance the student learning experience as measured by mid-year and end-of-year logic model data.		
	Was the goal met? ☐ YES ☒ NO		
What data supports the outcome of the goal?	Lesson planning reflected only in 8 th grade science CCC.		
	Reflecting on Outcomes		
If the goal was not met , what actionable strategies could be implemented to address the area of need?	actionable strategies could be a focus for school year 2024-2025. implemented to address the area of		
If the goal was met or exceeded , what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?			

Comprehensive Needs Assessment – Summary of Findings (Schoolwide) Section 1114(b)(1)(A)

Data	Strengths	Concerns	Multiple Data Sources
ELA	According to the highest interim average (61% passing rate), 68% of 6 th grade students performed well on priority standard <i>ELAGSE6RL3</i> : Describe how a particular story's or drama's plot unfolds in a series of episodes as well as how the characters respond or change as the plot moves towards a resolution. According to the highest interim average (66% passing rate), 74% of 8 th grade students performed well on priority standard <i>ELAGSE8RL6</i> : Analyze how differences in the points of view of characters and the audience or reader (e.g., created through the use of dramatic irony) create such effects as suspense or humor. Reading comprehension (Informational texts) According to the highest interim average (68% passing rate), 83% of 7 th grade students performed well on priority standard ELAGSE7RI3: Analyze the	perform well on priority standard <i>ELAGSE6L6</i> : Acquire and accurately use grade-appropriate general academic and domain-specific words and phrases; gather vocabulary knowledge when considering a word or phrase. According to the lowest interim average (51% passing rate), 59% of 8 th grade students did not perform well on priority standard <i>ELAGSE8L5b</i> : Use the relationship between particular words to better understand each of the words. Interpreting figurative language According to the lowest interim average (61% passing rate), 57% of 7 th grade students did not perform well on priority standard <i>ELAGSE7L5</i> : Demonstrate understanding of figurative	Reading Inventory District Interims Common Formatives

	Use of Desmos and graphing calculators	Mathematical (numerical) reasoning	Math Inventory
	Solving equations & inequalities	According to the lowest interim average (44%	District Interims
	According to the highest interim average (63%	passing rate), 76% of 6 th grade students did not	Common Formatives
	passing rate), 78% of 6 th grade students performed	,	Common Formatives
	well on standard MA.6.PAR.7.2: Write one-step	Calculate the volume of right rectangular prisms	
	·		
	equations and inequalities to represent and solve	with fractional edge lengths by applying the	
	problems; explain that a variable can represent an	_ · · · · · · · · · · · · · · · · · · ·	
	unknown number or any number in a specified set		
	Coomatria applications	According to the lowest interim average (46%	
	Geometric applications	passing rate), 77% of 8 th grade students did not	
	According to the highest interim average (68%	perform well on standard MGSE9: Rearrange	
	passing rate), 84% of 7 th grade students performed		
	well on standard MA.7.GSR.5.1: Measure angles in	ithe same reasoning as in solving equations.	
Math	whole nonstandard units.		
		Multi-Step problem solving	
	According to the highest interim average (88%	According to the lowest interim average (58%	
	passing rate), 76% of 8th grade students performed		
	well on standard MA.7.GSR.5.8: Explore volume as	r · · · · ·	
	a measurable attribute of cylinders and right	Solve multistep real-life and mathematical	
	prisms. Find the volume of these geometric	problems posed with positive and negative	
	figures using concrete problems.	rational numbers in any form (whole	
		numbers, fractions, and decimals) by applying	
		properties of operations as strategies to calculate	
		with numbers, converting between forms as	
		appropriate, and assessing the reasonableness of	
		answers using mental computation and estimation	
		strategies.	
	Collaboration	 Vocabulary Acquisition and application 	 District Interims
	 Accessing prior knowledge of scientific 	 Reading comprehension 	 Common
	concepts	According to the two lowest interim assessments,	formative and
	According to the two highest interim assessments,	67% of students did not perform well on standard:	summative
Science	82% of students performed well on priority	S8P2.a- Analyze and interpret data to create	assessments.
Science	standard:	graphical displays that illustrate the relationships	 Teacher/CCC
	S8P4.a: Ask questions to develop explanations	of kinetic energy to mass and speed, and potential	observations
	about the similarities and differences between	energy to mass and height of an object.	
	electromagnetic and mechanical waves.	59% of students did not perform well on standard:	
	74% of students performed well on priority	S8P1.e- Develop models (e.g., atomic-level	
	standard: S8P3.b Construct an explanation using	models, including drawings, and computer	
	planuard: 3873.0 Construct an explanation using	inodeis, including drawings, and computer	

	Newton's Laws of Motion to describe the effects	representations) by analyzing patterns within the	
		periodic table that illustrate the structure,	
	of an object.	composition, and characteristics of atoms	
		(protons, neutrons, and electrons) and simple	
		molecules.	
Social Studies	 Class discussion and debates Making connections in history to realworld current events According to the two highest interim assessments, 89% of students performed well on priority standard: SS8H8: Analyze Georgia's participation in important events that occurred from World War I through the Great Depression. 87% of students performed well on priority standard: SS8H11.b- Describe the role of individuals (Martin Luther King, Jr. and John Lewis), groups (SNCC and SCLC) and events (Albany Movement and March on Washington) in the Civil Rights Movement. 	 Struggles with academic vocabulary Struggles with reading and interpreting maps, charts, and graphs According to the two lowest interim assessments, 61% of students did not perform well on standard: SS8CG1- Describe the foundations of Georgia's government. 68% of students did not perform well on standard: SS8G1.b- Distinguish among the five geographic regions of Georgia in terms of location, climate, agriculture, and economic contribution. 	 District Interims Common formative and summative assessments. Teacher/CCC observations
Discipline / School Climate Data			
Professional Learning What's been provided? What is the impact?	Yearlong PL on CTLS ASSESS empowered teachers to utilize the various components of ASSESS and monitor student progress DroneBlocks PL enhances teachers' knowledge of how to actively engage students using drones Elevation PL gave teachers another resource to enhance their toolbox for EL strategies that can also be used with all students. District STEM PL enhanced teachers' knowledge of implementing an interdisciplinary approach for student learning experiences.		
Other			

Comprehensive Needs Assessment – Summary of Findings (Student Groups) Section 1114(b)(1)(A)

Data Student Group	Strengths	Concerns	Multiple Data Sources
□ Econ. Disadvantag □ English Learners □ Special Ed. □ Foster/Homeless □ Race / Ethnicity □ Migrant	Growth Summary Report Of the 349 Students with Disabilities & Limited English Proficiency combined, 327 demonstrated growth on the reading inventory. Average Lexile Growth: 74 points Total Grades: 3 Total Students: 327 Average Lexile Growth: 74	Proficiency Summary Report: 14% Advanced 49 students 15% Proficient 53 students The reading inventory is a vocabulary-based assessment. 248 out of 349 (approx. 71%) of Students with Disabilities & Limited English Proficiency combined are reading below grade level. English Learners: According to EOG Milestone performance results, 142 out of 147 (approximately 97%) of IEL/ELL students scored at a level 1 or level 2 in the reading and vocabulary domain. According to EOG Milestone performance results, 141 out of 147 (approximately 96%) of IEL/ELL students scored at a level 1 or level 2 in the vocabulary and use domain.	

			Special Education: According to EOG Milestone performance results, 51 out of 54 (approximately 94%) of SWD students scored at a level 1 or level 2 in the reading and vocabulary domain. According to EOG Milestone performance results, 50 out of 54 (approximately 93%) of SWD students scored at a level 1 or level 2 in the vocabulary and use domain.	
Math		Growth Summary Report Total Grades: 3 Total Math Inventory Students: 331 Average Quantile® Growth: 133 Betty Gray Middle School (331 total students) Betty Gray Middle School (331 total students) FIRST TEST SOORE (AVG.) IN SELECTED TIME PERIOD Sixth grade 517 651 134 Seventh grade 690 808 118 Eighth grade 779 927 148 Of the 349 Students with Disabilities & Limited English Proficiency combined, 331 demonstrated growth on the math inventory. Average Quantile Growth: 133 points	Proficiency Summary Report: 18% Advanced 59 totalents The math inventory provides quantile measures assigned to each skill and concept in the Georgia Standards of Excellence. The lowest performing domain at each grade level is number reasoning. 237 out of 349 (approx. 68%) of Students with Disabilities & Limited English Proficiency combined performed below grade level.	Math Inventory District-wide tests Teacher/CCC Observations
Science	☑ Special Ed.☐ Foster/Homeless☐ Race / Ethnicity☐ Migrant	English Learners: English Learners often tried really hard to understand the material being taught to them. They also completed all assignments. Special Ed: Special Ed learners often liked to participate and verbally share out answers that they knew in class.	English Learners: English learners often struggled with learning the vocabulary terms and being able to apply them to what is being taught. They required additional support in this area for all units of study.	Common Assessments Teacher/CCC Observations

			Special Ed: Special Ed learners struggle with writing information to demonstrate understanding. Writing in complete sentences was an evident deficit. Trying to get them to pay attention in class, and complete modified/differentiated assignments was a daily challenge.	
Social Studies	☑ English Learners☑ Special Ed.☐ Foster/Homeless☐ Race / Ethnicity	the Unit 2 Interim assessment, students were successful when asked to draw conclusions on political cartoons. According to oral assessments given on Unit 2, Unit 4, Unit 5, Unit 6, and Unit 7 interims to special education and ESOL	and comprehending academic vocabulary	Common Assessments Teacher/CCC Observations
Discipline / School Climate Data	 □ Econ. Disadvantaged □ English Learners □ Special Ed. □ Foster/Homeless □ Race / Ethnicity □ Migrant 			
Professional Learning	☐ Econ. Disadvantaged ☐ English Learners ☐ Special Ed. ☐ Foster/Homeless ☐ Race / Ethnicity ☐ Migrant			
Other	 □ Econ. Disadvantaged □ English Learners □ Special Ed. □ Foster/Homeless □ Race / Ethnicity □ Migrant 			

Statement of Concern #1	As determined by the English Language Arts Spring EOG administration, approximately 96% of ELL and SWD students combined (193 out of 201) did not meet the target in the Vocabulary Acquisition and Use Domain.							
		6 th Grade ELA	7 th Grade ELA	8 th Grade ELA	ELA Totals			
	Below Target (ELL)	41	43	58	142			
	Total ELL Students	41	43	63	147			
	Below Target (SWD)	18	22	11	51			
	Total SWD Students	19	23	12	54			
Root Cause #1 - (Within control) Impacts which system(s): ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	Lack of direct and explic Minimal reinforcement		•	ch unit	·			
Root Cause #2 - (Within control) Impacts which system(s): ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	Minimal use of graphic Lack of differentiation t							
Root Cause #3 - (Within control) Impacts which system(s): ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	More support in unpack More professional deve literacy text, writing, an	elopment sessions of	on teaching strategies		s, focusing on reading			
Contributing Factors (Outside of control)	Students are not motival Students entering with Language barriers Student Attendance		kill sets and knowled	ge (reading & writing)				

Goal

Specific, Measurable, Achievable, Relevant, Timebound Betty Gray Middle school will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the vocabulary acquisition domain from 25% to 35% as measured by the 2024 – 2025 ELA End-Of-Grade Georgia Milestone assessment.

Statement of Concern #2	As determined by the final math inventory administration, approximately 94% of ELL and SWD students combined (189 out of 201) scored below grade level in the number systems domain.							
	Grade Level	Total ELL & SWD	Below Basic	Basic	Proficient	Advanced		
	6 th Grade	60	46	11	3	0		
	7 th Grade	66	39	24	2	1		
	8 th Grade	75	52	17	4	2		
	Totals	201	137	52	9	3		
	In reviewing the performance summary reports, the number systems domain was identified as the top category of weakness. Mastery in the number systems domain is critical as it is including many foundational skills necessary to be successful in all other math domains.							
Root Cause #1 - (Within control) Impacts which system(s): ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	_	•	-	onal activities tha	t support the standa	ards for		
Root Cause #2 - (Within control) Impacts which system(s): ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement		• •	t students in prerec mputation instead o	•				
Root Cause #3 - (Within control) Impacts which system(s): ☑ Coherent Instruction ☑ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement		onal developmer	d understanding the nt sessions on teach	-	lards specific subgroups, f	focusing on		

Contributing Factors (Outside of control)	Students are not motivated to use numerical reasoning due to a lack of understanding Students entering with below grade level skill sets and knowledge in number system Language barriers Student Attendance
Goal Specific, Measurable, Achievable, Relevant, Timebound	Betty Gray Middle School will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the number systems domain from 23% to 33% as measured by the 2024-2025 Math End-Of-Grade Georgia Milestone assessment.

	School Improvement Goals Include goals on the parent compacts and policy							
Goal #1	Betty Gray Middle school will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the vocabulary acquisition domain from 25% to 35% as measured by the 2024-2025 ELA End-Of-Grade Georgia Milestone assessment.							
Goal #2	Betty Gray Middle School will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the number systems domain from 23% to 33% as measured by the 2024-2025 Math End-Of-Grade Georgia Milestone assessment.							
Goal #3								

Т	Title I Personnel/Positions Hired to Support the School Improvement Goals SWP Checklist 2.c(iv) - Section 1114(b)(7)(A)(i-iii)(I-V)								
Position	Supports Goal(s)	Supports which system(s)	How will the primary actions of this position support the implementation of the School Improvement Plan?						
Instructional Paraprofessional	⊠ Goal 1 ⊠ Goal 2 □ Goal 3 □ Goal 4	 ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☒ Supportive Learning Environment ☐ Family Engagement 	Instructional Paraprofessionals will provide additional support and assistance to promote individualized and differentiated instruction resulting in higher levels of student achievement.						
Instructional Paraprofessional	⊠ Goal 1 ⊠ Goal 2 □ Goal 3 □ Goal 4	 ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☐ Family Engagement 	Instructional Paraprofessionals will provide additional support and assistance to promote individualized and differentiated instruction resulting in higher levels of student achievement.						
English Teacher	⊠ Goal 1 □ Goal 2 □ Goal 3 □ Goal 4	 ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☐ Family Engagement 	By reducing class sizes to promote higher levels of achievement in the area of English Language Arts.						
Parent Facilitator	☑ Goal 1 ☑ Goal 2 ☐ Goal 3 ☐ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☑ Family Engagement	By working with teachers, parents, and administration to ensure parents are involved and informed about their individual student's educational process						

GOAL #1	_	Betty Gray Middle school will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the vocabulary acquisition domain from 25% to 35% as measured by the 2024-2025 ELA End-Of-Grade Georgia Milestone assessment.					
Action Step(s) SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv),2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation? SWP Checklist 3.a 34 CFR § 200.26	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact? SWP Checklist 3.b 34 CFR § 200.26	People Responsible	
All teachers will use explicit vocabulary instruction at the beginning of each unit to ensure understanding as evidenced in instructional delivery.	District Content Supervisors Title I Coaches Membean	Title 1 District Local School	August 2024	Implementation Performance Target: 100% of all teachers will provide explicit vocabulary instruction by December 2024 as evidenced in unit plans. Implementation Plan: August: Provide content-specific trainings (district-led) on explicitly teaching academic vocabulary. September: Follow-up PL as a check-in on use of vocabulary instruction to determine impact on student performance October: Teachers will implement revised common formative assessments that include vocab- specific questions. November-March: Conduct walkthroughs to monitor implementation and review feedback during CCCs. Adjustments to instructional planning will be ongoing and noted in CCC minutes/unit plans. Provide additional support as needed. April-May: Review overall impact Artifacts: Unit plans Monthly walkthrough feedback	Evaluation Performance Target: By September 2024, 70% of our teachers will define and utilize explicit vocabulary strategies in their instructional delivery. By December 2024, 100% of our teachers will define and utilize explicit vocabulary strategies in their instructional delivery. By January 2025, 70% of students will demonstrate proficiency on common formative assessments that include vocab-specific questions. Evaluation Plan: Beginning August 2024, from the PL, teachers will define and implement evidenced-based vocabulary instructional strategies. Beginning October 2024, all teachers will administer common formative assessments that include vocab-specific questions. Results will be analyzed during CCCs. Adjustments to instruction will be noted in CCC minutes. Assessment data will be shared monthly with administration. Evidence: Unit plans detailing vocabulary instructional strategies	All teachers Instructional Coach All admin	

organizers	All teachers will utilize 360 graphic organizers (GO) throughout the unit to introduce new vocabulary as evidenced by monthly walks.	ESOL Subject Coordinator Instructional Coach	Title I Local School	August 2024	Implementation Performance Target: 100% of all teachers will use the 360 graphic organizer by December 2024 as evidenced by monthly walks. Implementation Plan: August: Provide training on utilizing the 360 graphic organizer. August-March: In CCCs, Teachers will discuss and plan effective ways to utilize 360 graphic organizers. Monthly walkthroughs will be conducted to monitor implementation and review feedback during CCCs. Adjustments to instructional planning will be ongoing and noted in CCC minutes/unit plans. Provide additional support as needed. Artifacts: Monthly walkthrough data Unit plans Student samples of 360 graphic organizers	Formative Summative Data (Vocab-specific) Evaluation Performance Target: By January 2025, 70% of students will demonstrate proficiency on common assessments, District Interims Evaluation plan: Beginning August 2024, Teachers will utilize 360 GO and discuss results in CCCs. Instructional adjustments will be discussed and noted in unit plans. Beginning September, Admin will look for use of 360 GO in observations. Beginning October Interim and common assessment data will be reviewed by Instructional Coach and Admin. Evidence: Unit Plans Interim formative and summative assessment data	All teachers Instructional Coach All admin
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Throughout the year, all teachers will	TTIS	Title I	Sept	Implementation Performance	Evaluation Performance Target:	TTIS
participate in project-based learning (PBL)			2024	Target:	By December 2024, 80% of	All Teachers
professional development to promote high				100% of teachers will integrate	teachers will integrate project-	All Admin
levels of achievement as evidenced				project-based learning by December	based learning to increase	
in unit planning.				2024 as evidenced in unit planning.	student performance as	
					measured by common	
I				Implementation Plan:	summative assessment data.	
				September-March: Teachers will		
				participate in monthly project-based	Evaluation Plan:	
				professional development sessions	Beginning September, teachers	
				(Led by TTIS). During CCCs, unit plans	will complete monthly PL to	
				will be discussed and reviewed with	integrate project -based learning	
				the instructional coach and content	Beginning October admin and	
				administrator to ensure PBL	instructional coach will look for	
				integration.	planning and implementation of	
					project-based learning through	
					walks, observations, and CCC	
				Artifacts:	planning. Summative data will be	
				PL handouts	reviewed in CCCs to determine	
				Sign-in Sheets	impact.	
				Unit Plans		
I					Evidence:	
					Common Summative Data	

GOAL #2	Betty Gray Middle School will increase the percent of ELL and SWD student groups scoring at levels 2 or above in the number systems domain from 23% to 33% as measured by the 2024-2025 Math End-Of-Grade Georgia Milestone assessment.						
Action Step(s) SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv),2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation? SWP Checklist 3.a	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact? SWP Checklist 3.a	People Responsible	
All teachers will use higher order questioning strategies throughout each unit to promote critical thinking as indicated by monthly instructional walkthrough data.	District Content Supervisors Title I Coaches	Title 1 District Local School	August 2024	Implementation Performance Target: 100% of all teachers will use higher- order questioning strategies by December 2024 as evidenced by monthly walks. Implementation Plan: August: Training on higher order thinking/questioning skills (district- led). September: Teachers will use higher- order questioning strategies in their daily instruction. Common assessments will be analyzed and revised to include DOK levels 3 & 4 questions. October- March: Monthly walkthroughs will be conducted to monitor implementation and review assessment data during CCCs. Adjustments to instructional planning will be noted in CCC minutes and unit plans. Additional support will be provided, if needed. Artifacts: Walkthrough forms Revised common assessments	Evaluation Performance Target: By January 2025, 80% of students will demonstrate proficiency on common assessments, that include questions on DOK levels 3 & 4. Evaluation Plan: Beginning September 2024, teachers will administer common formative assessments using DOK level questions 3 & 4. Results will be analyzed during CCCs. Adjustments to instruction will be noted in CCC minutes. Assessment data will be shared monthly with admi monthly. Evidence: Common assessment data	All Teachers Instructional Coach All Admin	

All Math teachers will utilize mathematical modeling to help students investigate and problem solve as evidenced in unit planning.	District Personalized Learning PLS	Title 1 District Local School	August 2024	Implementation Performance Target: 100% of all teachers will use mathematical modeling by December 2024 as evidenced by monthly instructional walks.	Evaluation Performance Target: By January 2025, 70% of students will demonstrate proficiency on common formative assessments.	All math teachers Instructional Coach Math admin
				Implementation Plan: August: grade-level specific training on modeling in math (district-led). Following the PL, teachers will integrate math modeling into their unit planning. September-March: Monthly walkthroughs will be conducted to monitor implementation and review feedback during CCCs. Adjustments to instructional planning will be ongoing and noted in CCC minutes/unit plans. Additional professional learning support will be provided, as needed.	Evaluation Plan: Beginning August 2024, Teachers will utilize mathematical modeling and discuss results in CCCs. Adjustments to instruction will be discussed and noted in unit plans. Beginning September 2024, Admin will look for use of mathematical modeling during observational walks. Beginning October 2024, interim and common assessment data will be reviewed by Instructional Coach and Admin.	
				Artifacts: Unit Plans Feedback from Instructional walks with administration, Instructional Coach, and Math Subject Coordinator	Evidence: Unit Plans Interim and formative assessment data	
Throughout the year, all teachers will participate in project-based learning (PBL) professional development to promote high levels of achievement as evidenced in unit planning.	TTIS	Title I	Sept 2024	Implementation Performance Target: 100% of teachers will integrate project-based learning by December 2024 as evidenced in unit planning. Implementation Plan: September-March: Teachers will participate in monthly project-based professional development sessions. (Led by TTIS). During CCCs, unit plans will be discussed and reviewed with the instructional coach and content administrator to ensure PBL	Evaluation Performance Target: By December 2024, 80% of teachers will integrate project-based learning to increase student performance as measured by common summative assessment data. Evaluation Plan: Beginning September, teachers will complete monthly PL to integrate project -based learning Beginning October admin and instructional coach will look for	TTIS All Teachers
				integration. Artifacts: PL handouts	planning and implementation of project-based learning through walks, observations, and CCC planning. Summative data will be	

	Sign-in Sheets Unit Plans	reviewed in CCCs to determine impact.
		Evidence: Common Summative Data

Actions to Support Student Groups in Meeting School Improvement Goals								
	Group(s) a, 2.b, 2.c(i), 2.c(ii)	Action steps to improve/support achievement of student groups	Resources	Funding Source				
□ Econ. Disadvantaged☑ Special Ed.□ Race / Ethnicity	☑ English Learners☐ Foster/Homeless☐ Migrant	In addition to the action steps specific to student groups (listed above), ELA teachers will also utilize Membean as a supplemental resource to support English learners with language barriers and special education students with specific supports aligned to their individualized goals.	Membean	Title 1				
□ Econ. Disadvantaged☑ Special Ed.□ Race / Ethnicity	☑ English Learners☐ Foster/Homeless☐ Migrant	In addition to the action steps specific to student groups (listed above), Math and ELA teachers will also utilize IXL as a supplemental resource to support English learners with language barriers and special education students with specific supports aligned to their individualized goals.	IXL	Title 1				

Family Engagement Plan to Support School Improvement (Required Components)									
Family Engagement Activities (Must be listed in the school policy)	Date(s) Scheduled	Date Completed	"Shall" Standard(s) Addressed						
1. Required Annual Title I Meeting – Deadline September 30, 2024 Parents will learn about Title I, how our school spends Title funds (budget snapshot), highlights of the schoolwide plan, description of curriculum and assessments used, our school compacts and policies, professional qualifications of our teachers, and opportunities for family engagement including use of the family resource center.	Thursday, September 12 @ 6:30pm (BGMS & LMS)		⊠ 1 □ 2 □ 3	□ 4 □ 5 □ 6					
2. Required Fall Input Survey/ Evaluation (secondary method) — Deadline November 4, 2024 Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.	October 15 th -18 th @ 6:30pm (BGMS & LMS)		□ 1 □ 2 □ 3	□ 4 □ 5 ⊠ 6					
3. Required Spring Input Meeting and Survey (primary method) – Deadline April 30, 2025 Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.	Thursday, April 17 @ 6:30pm (BGMS & LMS)		□ 1 □ 2 □ 3	□ 4 □ 5 ⊠ 6					
4. Required FOUR Building Staff Capacity Opportunities (Do not need to be listed in the Policy) Teacher will continue to learn about the value and utility of contributions of parents including how to reach, communicate with, and work with parents to implement parent programs and build ties between the parents and school Deadlines: PL#1 9/20/24 PL#2 12/6/24 PL#3 2/14/25 PL#4 4/25/25	Thurs. September 5 Mon. October 14 Thurs. February 6 Mon. March 3		□ 1 □ 2 ⊠ 3	□ 4 □ 5 □ 6					
5. Required Transition Activities for parents of students entering or exiting our school (Multiple options, not just visit the school) Parents will have an opportunity to learn about the next grade level in their child's education. Briefly describe the transition activities here: New Kindergarten students and parents will visit the school to take a tour and experience a typical day in the life of a kindergartener at City View. Fifth grade students will take a tour with teachers, counselors and administrators through campus to experience a typical day of a sixth-grade student.	Fri. Nov. 15 Fri. Jan. 31 Fri. Mar. 7 Fri. April 18 Tues. March 25		□ 1 □ 2 □ 3	⊠ 4 □ 5 □ 6					
 6. Required: Provide information related to school and parent/programs meetings in a format and language parents can understand. SWP Checklist 5.d Any information going home to parents will be translated in Spanish. Using CTLS Parent for all written correspondences can be translated by parents to obtain written correspondences in their home language 	List documents translated for parents: The International Welcome Center and the Parent Facilitator provide translation services for both written and oral communication. All documents shared with parents are translated in Spanish as the dominant second language. As required, documents are translated into other languages as needed as well.		□ 1 □ 2 □ 3	□ 4 ⊠ 5 □ 6					

School Developed Family Engagement Activities (Required for "Shall's" 2 and 6)											
School Developed Family Engagement Activities (Must be listed in the school policy)	"Shall" Addresse d	Goal(s) Addressed	Resources	Funding Source(s) SWP Checklist 5.e	Date	How is the activity monitored, and evaluated? Include data/artifacts to be collected as evidence.	Team Lead				
Open House – An opportunity for parents to receive RI/MI parent reports and discuss the meaning of the scores. Parents will also have an opportunity to visit all classes and obtain content information from teachers.	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	☑ Goal 1 ☑ Goal 2 ☐ Goal 3 ☐ Goal 4	Beacon Parent Reports Teacher Generated Progress Reports	Title I	Thurs. Sept. 19 @ 6:30pm	Parent participation and survey results will be used to evaluate effectiveness. Parent Sign-In Agenda for Night – Flyer	AP Instructional Coach				
Spring Curriculum Showcase — an opportunity for students to demonstrate and showcase their work from various classes so parents can see products or artifacts of completed work assignments/projects.	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	⊠ Goal 1 ⊠ Goal 2 □ Goal 3 □ Goal 4	Student Work Samples from projects and/or assignments	Title I	Tues. March 13 @ 6:30pm	Celebrate the success of students by showcasing their work products from various classes over the year.	Instructional Coach Teachers Parent Facilitator APs				
	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4									

GaDOE required six "Shall's". Each shall must be addressed at least once during the school year:

- 1. Assist parents in understanding state academic standards, state and local assessments, and how to monitor their child's academic progress.
- 2. Provide materials and training to help parents work with their child to improve academic achievement. (Ex. Literacy training, technology training)
- 3. Educate school staff in the value and utility of the contributions of parents, and how to reach, communicate with, and partner with parents to implement parent programs to build ties between parents and the school.
- 4. Coordinate and integrate parent programs and activities with other Federal, State, and local programs (Preschool to Kindergarten, transitions, parent resource centers, etc.) to support parents in more fully participating in their child's education.
- 5. Ensure information related to school and parent programs/meetings are sent in a format and language parents can understand.
- 6. Provide other reasonable support for parental involvement activities as parents may request. These are school developed activities based upon parent input. (#14 in list of "shalls" and "mays")

School Improvement Plan Required Questions

Schoolwide Plan Development – *Section 1114(2)(B) (i-iv)*

- 1. Cobb County's schoolwide plans are developed during a 1-year period; unless the school is operating a schoolwide program on the day before the date of the enactment of Every Student Succeeds Act, in which case such school may continue to operate such program but shall develop amendments to its existing plan during the first year of assistance after that date to reflect the provisions of the section. **Evidence to support this statement includes: The dated schoolwide plans, dated budget meeting agendas and signature pages, and dated committee and input meeting signature pages.** *SWP Checklist 5(a)*
- 2. Cobb County's schoolwide plans are developed with the involvement of parents and other members of the community to be served and individuals who will carry out such plan, including teachers, principals, other school leaders, paraprofessionals present in the school, administrators (including administrators of programs described in other parts of this title), the local educational agency, to the extent feasible, tribes and tribal organizations present in the community, and , if appropriate specialized instructional support personnel, technical assistance providers, school staff, if the plan relates to a secondary school, students, and other individuals determined by the school. Evidence to support this statement includes: The schoolwide plan committee signature page and the Family Engagement fall and spring input meetings. Schoolwide Checklist 5(b)
- 3. Cobb County's schoolwide plans remains in effect for the duration of the school's participation under Sec. 114(b)(1-5) of ESSA, except that the plan and its implementation shall be regularly monitored and revised as necessary based on student needs to ensure that all students are provided opportunities to meet the challenging State academic standards. Evidence to support this statement includes: The Title I midyear and end of year monitoring of SWP goals, monitoring and approving all Title I expenditures, and revision dates listed on the SWP cover page. SWP Checklist 5(c)
- 4. Cobb County's schoolwide plans are available to the local education agency, parents, and the public, and the information contained in such plan shall be in an understandable and uniform format and, to the extent practicable, provided in a language that the parents can understand. Evidence to support this statement includes: Every Title I school post the Title I plan, Title I budget, and Family Engagement Components on the school's website and in multiple languages. SWP Checklist 5(d)
- 5. Describe how the schoolwide plan has been developed in coordination and integration with other Federal, State and local services, resources, and programs, such as programs supported under this Act, violence prevention programs, nutrition programs, housing programs, Head Start programs, adult education programs, career and technical education programs, and schools implementing comprehensive support and improvement activities or targeted support and improvement activities under section 1111 (d), if appropriate and applicable. SWP Checklist 5(e) Include district initiatives that are supported with Title I Funds (For example: Early Literacy Framework (ELF), Math Fluency Initiative (MFI), LETRS, Read 180, etc.)

 SCHOOL RESPONSE:

Based on current test data (Beacon and District Interims), we have determined professional development needs to focus on instructional strategies to ensure higher levels of achievement. For the 2024-2025 school year we know there will be a greater emphasis on closing the gap with our EL and SWD student groups so we will continue working with those offices to provide on-going support through the school year to enhance instructional effectiveness to promote higher achievement.

Using 20-day funds, teachers will be given the opportunity to work extended day opportunities serving students beyond the regular class day to provide remediation and/or acceleration based on identified needs.

School Focused Staff Development funds will also be used to afford teacher collaboration opportunities as well as attend professional learning training.

To further support all students in mastering performance standards and demonstrating proficiency in all subject contents, we will implement a variety webbased software programs such as Membean (a customizable, web-based program that helps students learn and retain words with differentiated, spaced, and retrieval practice) and IXL (a web-based program that supports Math & ELA instruction for all grades K-12 with problems from word problems to interactive graphing).

ESSA Requirements to Include in the Schoolwide Plan – *Section 1116(B)(1)*

6. Jointly develop with, and distribute to, parents and family members of participating children a written parental and family engagement involvement policy, agreed on by such parents, that shall describe the means for carrying out the requirements of Subsections (c) through (f). Parents shall be notified of the policy in an understandable and uniform format and, to the extent practicable, provided in a language the parents can understand. Such policy shall be made available to the local community and updated periodically to meet the changing needs of parents and the school. Evidence to support this statement includes Posting every Title I school's parent policy on the school's website in multiple languages where practicable, Fall and Spring input meeting agendas and sign in sheets providing parents the opportunity to assist in the development of the school's parent policy, compact and parent engagement budget.

SWP Checklist 4

Evaluation of the Schoolwide Plan - 34 CFR § 200.26

7. Describe how the school regularly monitors and the implementation of, and results achieved by, the schoolwide program, using data from the State's annual assessments and other indicators of academic achievement. SWP Checklist 3(a)

SCHOOL RESPONSE:

The monitoring process will begin in the weekly CCCs by teams answering the four critical questions: 1. What do we want our students to know and be able to do? 2. How will we know when they have learned it? 3. What will we do when they haven't learned it? 4. What will we do to extend the learning when they already know it? Data analysis of common assessments, Beacon, ACCESS, EOG data will help teachers identify those students in need of additional support i.e., remediation or acceleration. Beyond the CCCs data analysis process, benchmark assessment data and quarterly grade distribution analysis will also be used as monitoring tools. Along with administrative observations and feedback to monitor, subject coordinators will also be involved in walking classrooms to assist with monitoring the implementation and results of the plan.

8. Describe how the school determines whether the schoolwide program has been effective in increasing the achievement of students in meeting the challenging State academic standards, particularly for those students who had been farther from achieving the standards. SWP Checklist 3(b)

SCHOOL RESPONSE:

The following data points will be used to determine the effectiveness in increasing student achievement:

- The 3 administrations of the DRC Beacon August-December-May
- District Benchmark Assessment Data
- On-going common formative and summative assessments per unit
- Quarterly Grade Distribution Analysis

Impact of identified interventions to address academic deficits

9. Describe how the schoolwide plan will be revised, as necessary, based on regular monitoring to ensure continuous improvement of students in the schoolwide program. SWP Checklist 3(c)

SCHOOL RESPONSE:

The data obtained from the 2nd administration of the Beacon assessment will drive necessary changes to support students.

Discussions during weekly CCCs centered around questions 3 & 4 will also determine if progress is being made and will dictate the necessary changes if improvements are not noted. On-going common assessment data per unit will also inform instructional changes to ensure higher achievement.

Schoolwide Plan Reform Strategies – Section 1114(b)(7)(A)(i-iii)(I-V)

- 10. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: Provide opportunities for all children, including all subgroups defined in section 1111 (c)(2), to meet the State's challenging academic standards. Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps and the schoolwide plan student groups page specifically identifying supports to assist various student groups in meeting the State's challenging academic standards, where applicable. SWP Checklist 2(a)
- 11. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: use methods and instructional strategies that strengthen an academic program in the school, will increase the amount and quality of learning time, and help provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education. **Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable.** *SWP Checklist 2(b)*
- 12. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards through activities which may include counseling, school-based mental health programs, specialized instructional support services and other strategies to improve students' skills outside the academic subject areas. Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable. SWP Checklist 2(c)(i)
- 13. Describe the implementation of your schoolwide tiered model to prevent and address problem behavior and early intervening services, coordinated with similar activities and services carried out under the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.). SWP Checklist 2.c(iii)
- **SCHOOL RESPONSE**: To prevent and address problem behavior, BGMS uses the PBIS framework to teach the expected behaviors for all main areas around school and reinforce those expected behaviors with PBIS points which can be redeemed in the school's store for various items. The PBIS Tier 2 team will meet monthly to review data and identify additional interventions for students in need at Tier 2. All administrators and school counselors have also been trained in the use of restorative practices to address recurring behaviors.
- 14. <u>Describe professional development</u> and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data from academic assessments, and to recruit and retain effective teachers, particularly in high need subjects. *SWP Checklist 2.c(iv)*
- SCHOOL RESPONSE: Student achievement results and overall school goals will drive the professional development plan. As a school striving to obtain STEM certification, there will be an overall school focus on project-based learning and planning for PB learning to promote higher levels of student engagement and achievement. Our data also shows the need for support with SWD and EL student groups so a greater emphasis will be placed on professional learning to ensure higher levels of performance of these two student groups. The staff will also have opportunities to attend local, state, and national professional learning conferences and professional growth workshops. Additionally, a new teacher mentoring program will be implemented to support teachers new to the profession and/or district.
- 15. **ONLY MIDDLE AND ELEMENTARY SCHOOL RESPONSE REQUIRED** Describe the transition activities provided for preschool children to kindergarten, 5^{th} grade students to 6^{th} grade and 8^{th} grade students to 9^{th} grade. *SWP Checklist 2.c(v)*

SCHOOL RESPONSE:

Beginning November 2024 Betty Gray Middle School (BGMS) Showcase sessions will be held at 9:30am to give parents an opportunity to tour the school during the day and meet with the principal for an overview of BGMS as a Q&A session. A Rising 6th Grade Parents' Night will also be held on March 25 at 6:30pm. Additionally, all Elementary schools will visit BGMS for a tour and presentation in April/May as determined by each local elementary school. Parents will also have the opportunity to set up individual visits to learn about the school. Betty Gray MS will also focus on building a partnership with Pebblebrook High School to foster a strong vertical alignment between teachers, counselors, and administrators. This is done to ensure students, parents, and teachers have a solid understanding of the academics, social programs, criteria, and pre-requisites available and needed to matriculate to the next level. Activities created to facilitate effective transitions from middle school to high school will include a partnered 8th Grade Night, where students will visit and get a first-hand glimpse of academics, clubs, and organizations. Additionally, coordinators from various local magnet programs will speak with 8th grade students and inform them of the requirements needed for entrance and acceptance into their programs. School counselor will also assist students with obtaining the necessary documents, recommendations, and support with the application process.

16. **ONLY HIGH SCHOOL RESPONSE REQUIRED** Describe how the school prepares and makes aware of opportunities for postsecondary education and the workforce, which may include career and technical education programs and broadening secondary school students' access to coursework to earn postsecondary credit while still in high school (such as Advanced Placement, International Baccalaureate, dual or concurrent enrollment, or early college high schools. *SWP Checklist 2.c(ii)*

Comprehensive Needs Assessment – Section 1114(b)(1)(A)

17. Cobb County's schoolwide plans are based on a comprehensive needs assessment of the entire school, that considers information on the academic achievement of children in relation to the challenging State academic standards, particularly the needs of those children who are failing, or are at-risk of failing, to meet the State academic standards and any other factors as determined by the local educational agency. **Evidence to support this statement includes: The comprehensive needs assessment section of the schoolwide plan.** *SWP Checklist 1*