

# **School Improvement Action Plan**



School Year:	2024-2025
School Name:	Brumby Elementary
Principal Name:	Sandra Alford
Date Submitted:	June 17, 2024
Revision Dates:	

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In developing this plan, briefly describe how the school sought and included advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders).

References: Schoolwide Checklist 3.b.[Sec. 2103(b)(2)]

School Response: Data and input given during Guiding Coalition Meetings in addition to the feedback from grade levels and various other staff groups through a comprehensive needs assessment given at the end of SY23-24 was used in the adjustment of the Title I Plan for FY24-25. Also, surveys on school safety and climate were generated and given to staff, students, and parents for input. Other opportunities for input were solicited via meetings, forms, and questionnaires during the Spring Input Meeting and School Developed Activities.

## **IDENTIFICATION of STAKEHOLDERS**

Stakeholders are those individuals with valuable experiences and perspective who will provide the team with important input, feedback, and guidance. Stakeholders must be engaged in the process to meet requirements of participating federal programs. Documentation of stakeholder involvement must be maintained by the school. Suggested stakeholder participation includes the following roles. **A parent is required**.

Positions and Roles to consider when developing the SIP Committee.

- 1. Administrative Team
- 2. Content or Grade Level Teachers
- 3. Local School Academic Coaches
- 4. District Academic Coaches
- 5. Required: At least one Parent (Non CCSD Employee)
- 6. School Counselors
- 7. Parent Facilitators
- 8. Media Specialists
- 9. Public Safety Officers
- 10. Business Partners
- 11. Social Workers
- 12. Faith Based Community Leaders
- 13. School Technology Specialists
- 14. Community Health Care Providers
- 15. Universities or Institutes of Higher Education

## **COMMITTEE MEMBERS SIGNATURE PAGE**

The comprehensive needs assessment (CNA) and school improvement team (SIP) team consist of people who are responsible for working collaboratively throughout the needs assessment and plan development process. Ideal team members possess knowledge of programs, the capacity to plan and implement the needs assessment, and the ability to ensure stakeholder involvement. Documentation of team member involvement must be maintained by the school. Multiple meetings should occur and a sign in sheet must be maintained for each meeting.

Meeting Date(s):		

Position/Role	Printed Name	Signature
Principal	Sandra Alford	
Assistant Principal	Michael Cappucci	
Assistant Principal	Wendy Rice	
Assistant Principal	Jason Traster	
Support and Services Admin	Altonese Wilson	
ESOL Lead	Sasha Fernandez	
EIP Lead	Tracy Boyles	
Instructional Specialist (ELA)	Tami Shields	
Instructional Specialist (Math)	Sharon Archibald	
Instructional Specialist (Integration)	Sandra Lake	
Kindergarten Team Lead	Carolyn Fleeman	
First Grade Team Lead	Allison Crouse	

Second Grade Team Lead	Cathleen Clark	
Third Grade Team Lead	Tiffnee Carpenter	
Fourth Grade Team Lead	Brittany Brown	
Fifth Grade Team Lead	Sheila Porter	
Special Education IRR Team Lead	Stacy Roth	
Special Education Program Team Lead	Courtney Aquilino	
Counselor Lead	Dorquetta Robinson	
Specials Lead	Amy Moss	
District Academic Coach	Laura Franco	
Media Specialist	Megan McNaughton	
Parent (Non CCSD Employee)	Kelli Keeler	
Parent (Non CCSD Employee)	Deia Seale	

## **Comprehensive Needs Assessment Evaluation of Goal(s)**

(References: Schoolwide Checklist Section 1114(b)(1)(A))

Collaborate with your team to complete the questions below regarding the progress the school has made toward each goal in the FY24 School Improvement Plan (SIP).

Previous Year's Goal #1	Students in grades 2-5 report a sense of feeling safe, connected, and a part of the school will increase from 61% ton the May 2023 student climate survey to 70% on the May 2024 student climate survey.  Staff report that the school climate has an overall feeling of being safe, that staff and students are connected, and a positive community atmosphere exist will increase from 44% on the May 2023 staff climate survey to 60% on the May 2024 staff climate survey.
	Was the goal met? ☐ YES ☒ NO
What data supports the outcome of the goal?	Results from Classroom 180 Staff and Student Survey:  "I have personal connections with teachers at Brumby" consistently decreased from 58% in May 2023 to 53% in December 2023 to 47% in May 2024  "Teachers are organized and help keep students on track during the day" consistently decreased from 70% in May 2023 to 65% in December 2023 to 63% in May 2024  "Teachers have high expectations but also know when a student is upset and needs something different" decreased from 64% in May 2023 to 62% in December 2023 to 60% in May 2024  "Teachers' verbal and nonverbal communication match and they are able to read students' nonverbal communication" decreased from 55% in May 2023 to 52% in December 2023 to 49% in May 2024  "Teachers make sure the school is safe for all students" decreased from 83% in May 2023 to 77% in December 2023 to 76% in May 2024  "Teachers are able to remain calm in moments of crisis" decreased from 63% in May 2023 to 61% in December 2023 to 57% in May 2024  "Teachers help when students don't understand something before students get frustrated" decreased from 66% in May 2023 to 61% in December 2023 to 59% in May 2024  "Teachers make continual efforts to stay positive" decreased from 76% in May 2023 to 68% in December 2023 to 65% in May 2024

	The lowest scoring question overall was "There is an overall sense of calm and balance in the school," which scored at 26% in May 2023, 39% in December 2023, and 36% in May 2024.
	Reflecting on Outcomes
If the goal was <b>not met</b> , what actionable strategies could be implemented to address the area of need?	<ol> <li>The Student Engagement Committee has worked to develop school-wide common area expectations, but we have not implemented those expectations effectively.</li> <li>Implement school-wide common vocabulary/language and expectations in common areas with fidelity.</li> <li>Identify and implement effective Tier 2/3 interventions for identified students who have skills deficits for behavior.</li> <li>Develop a Positive School Culture Committee consisting of staff representation of all grades and administrators.</li> <li>Student Engagement Committee will collaborate with the district Positive School Culture Support Department to develop a plan to train staff to implement a positive behavior school-wide support system with fidelity.</li> </ol>
If the goal was <b>met or exceeded</b> , what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?	

# Previous Year's Goal #2

K-1<sup>st</sup> grade- By the end of 2023-2024 year we will increase the number of students in grades K-1 scoring in the benchmark and above range by 20 percentage points from the first administration in August to the final administration in May as determined by the reading composite score on the Acadience Reading Screener.

2<sup>nd</sup> – 5<sup>th</sup> By the end of the 2023-2024 school year, we will increase the percentage of students scoring in the proficient and/or advanced range by 20 percentage points from the first administration in August to the final administration in May as determined by the district Reading Inventory assessment.

## Was the goal met?

**⊠** YES 2<sup>nd</sup> − 5<sup>th</sup>

☑ NO K-1 not fully assessed using Acadience

All students- We moved from 25% at or above proficiency to 46% of students at or above proficiency on the Reading Inventory. This is a growth of 21 points so yes, we met our goal.

Goal	#2-	Read	ling	<b>Focus</b>
OUal	#12-	near	HIIIK	i ocus

	I II Z I I CCCC	ing i ocus										
			Rea	ading Inver	ntory 2023-	2024	Goal= 20%	growth				
	Below	/ Basic	Ba	sic	Profi	cient	Adva	nced	Pro+Adv	Pro+Adv	Growth	
	Aug	May	Aug	May	Aug	May	Aug	May	Aug	May		
K	89%	82%	4%	8%	8%	10%	0%	0%	8%	10%	0.02	
1	53%	49%	26%	27%	21%	24%	0%	0%	21%	24%	0.03	RI Scale
2	69%	40%	16%	17%	12%	26%	3%	18%	15%	44%	0.29	0-14
3	44%	28%	25%	19%	26%	40%	5%	14%	31%	54%	0.23	15-19
4	54%	33%	25%	29%	17%	26%	4%	12%	21%	38%	0.17	20+
5	37%	26%	31%	21%	24%	29%	8%	25%	32%	54%	0.22	
ELL	76%	51%	15%	24%	8%	21%	1%	5%	9%	26%	0.17	
SWD	80%	56%	12%	26%	8%	16%	0%	2%	8%	18%	0.1	
ALL	50%	27%	25%	27%	20%	31%	5%	15%	25%	46%	0.21	

What data supports the outcome of the goal?

#### K-2 Amira Grade level results:

Amira data was not included in the Reading goal due to middle of year roll out; however, it is an important source to analyze as we set reading goals for next school year.

- -K Students moved from 12% to 19% at the "on track" or "at/above" mastery level on the Amira assessment. 82% % (141 students) scored in the red level (needs to catch up) on the EOY Amira assessment.
- -Grade 1 Students moved from 58% to 62% at the "on track" or "at/above" mastery level on the Amira assessment. 38% (82 students) scored in the red level (needs to catch up) on the EOY Amira assessment.
- --Grade 2 Students moved from 73% to 74% at the "on track" or "at/above" mastery level on the Amira assessment. 27% (73 students) scored in the red level (needs to catch up) on the EOY Amira assessment.

Action Steps-Teachers will continue to follow the quarterly scope and sequence for Structured Literacy and implement Early Literacy components with fidelity. More in-depth training and prioritizing instructional practices on K-2 phonics skills is needed to ensure students develop a solid reading foundation.

	Let mark the The trackers will use that to also interesting black that address the depth of the control of the
	Interventions-The teachers will use data to plan intervention blocks that address student weaknesses and accelerate student growth in phonics.
	Poflacting on Outcomes
	Reflecting on Outcomes
If the goal was <b>not</b>	Only one instructional coach was trained to administer the Acadience screener. This led to inconsistent assessment plan when balancing the
met, what actionable	instructional support teachers needed throughout the year. In addition, in November all K-2 classes administered AMIRA, a district universal
strategies could be	screener. A decision was made to prioritize AMIRA results over administering the Acadience screener.
implemented to	
address the area of	
need?	
	Action Steps- K-2 followed a quarterly scope and sequence for Structured Literacy. Structured Literacy training has helped grow teacher's
	knowledge of and ability to instruct with research-based practices. 4th grade focused on vocabulary and ensuring students knew the concept-
If the goal was <b>met or</b>	related words needed for all academic areas weekly.
exceeded, what	
processes, action	Interventions- Read 180 and System 44 provided a more individualized instructional plan to address students' weaknesses and support growth.
steps, or interventions	
contributed to the	Sustain- Continue training teachers in Structured Literacy. Ensure there is a focus on phonics at K-2 and move into advanced phonics/vocabulary
success of the goal	at 3-5.
and continue to be	
implemented to	Action Steps-Teachers will continue to follow the quarterly scope and sequence for Structured Literacy and implement Early Literacy components
sustain progress?	with fidelity. More in-depth training and prioritizing instructional practices on K-2 phonics skills is needed to ensure students develop a solid
Jastani progress.	reading foundation.
	Action Steps-The teachers will use data to plan intervention blocks that address student weaknesses and accelerate student growth in phonics.

Previous Year's Goal #3	Students' scores in the proficient and/or advanced categories	s will increase b	y a minimum of 35 percentage points on the math inventory (MI).
	Was the goal met?	<b>⊠</b> YES	□NO

	Goa	al #3- Mat	h Focus										
					Math Inve	ntory 2023	-2024 Go	al= 35% gr	rowth				
		Below	Basic		sic		icient		anced	Pro+Adv	Pro+Adv	Growth	
		Aug	May	Aug	May	Aug	May	Aug	May	Aug	May		
What data supports	K	85%	34%	12%	35%	1%	20%	2%	10%	3%	30%	0.27	MI Scale
the outcome of the	1	76%	22%	14%	17%	10%	33%	1%	28%	11%	61%	0.5	029
goal?	2	62%	31%	27%	32%	9%	21%	2%	16%	11%	37%	0.26	.3034
-	3	69%	36%	24%	21%	6%	34%	1%	19%	7%	53%	0.46	.35+
	4	67%	34%	27%	24%	6%	23%	0%	19%	6%	42%	0.36	
	5	67%	32%	17%	17%	12%	32%	4%	19%	16%	51%	0.35	
	ELL	80%	36%	13%	28%	6%	23%	1%	13%	7%	36%	0.29	
	SWD	82%	53%	13%	22%	4%	14%	2%	11%	6%	25%	0.19	
	ALL	70%	32%	21%	24%	7%	27%	2%	17%	9%	44%	0.35	
						_		omes					
	<b>T</b>												
_						_							
met, what actionable													
<b>met</b> , what actionable strategies could be													
met, what actionable strategies could be implemented to													
met, what actionable strategies could be implemented to address the area of													
met, what actionable strategies could be implemented to address the area of need?	-The cr	eation and	d use of co	mmon asse	essments a	cross all gr	ade levels						
met, what actionable strategies could be implemented to address the area of need?  If the goal was met or					essments a to drive ins	_	ade levels						
met, what actionable strategies could be implemented to address the area of need?  If the goal was met or exceeded, what	-An imp	proved use level inter	e of data by vention bl	y teachers ocks partic	to drive ins ularly 4 <sup>th</sup> g	struction rade							
met, what actionable strategies could be implemented to address the area of need? If the goal was met or exceeded, what processes, action	-An imp -Grade -Requir	proved use level inter red and re	e of data by rvention bl gular CCC r	y teachers ocks partic neetings d	to drive ins ularly 4 <sup>th</sup> g irectly imp	struction rade acted class	room instru	uction in a	positive w	'ay			
met, what actionable strategies could be implemented to address the area of need? If the goal was met or exceeded, what processes, action steps, or interventions	-An imp -Grade -Requir	proved use level inter red and re	e of data by rvention bl gular CCC r	y teachers ocks partic neetings d	to drive ins ularly 4 <sup>th</sup> g irectly imp	struction rade acted class		uction in a	positive w	ray			
met, what actionable strategies could be implemented to address the area of need?  If the goal was met or exceeded, what processes, action steps, or interventions contributed to the	-An imp -Grade -Requir	proved use level inter red and re	e of data by rvention bl gular CCC r	y teachers ocks partic neetings d	to drive ins ularly 4 <sup>th</sup> g irectly imp	struction rade acted class	room instru	uction in a	positive w	'ay			
If the goal was not met, what actionable strategies could be implemented to address the area of need?  If the goal was met or exceeded, what processes, action steps, or interventions contributed to the success of the goal and continue to be	-An imp -Grade -Requir	proved use level inter red and re	e of data by rvention bl gular CCC r	y teachers ocks partic neetings d	to drive ins ularly 4 <sup>th</sup> g irectly imp	struction rade acted class	room instru	uction in a	positive w	ray			
met, what actionable strategies could be implemented to address the area of need?  If the goal was met or exceeded, what processes, action steps, or interventions contributed to the success of the goal	-An imp -Grade -Requir	proved use level inter red and re	e of data by rvention bl gular CCC r	y teachers ocks partic neetings d	to drive ins ularly 4 <sup>th</sup> g irectly imp	struction rade acted class	room instru	uction in a	positive w	ray			

## Comprehensive Needs Assessment – Summary of Findings (Schoolwide) Section 1114(b)(1)(A)

Data	Strengths	Concerns	Multiple Data Sources
	Supporting Assessment Data:	Supporting Assessment Data:	CTLS
	33 of 35 1 <sup>st</sup> and 2 <sup>nd</sup> grade students who participated in	<u>RI</u>	Report Card
	the Everybody Wins Lunch Bunch Reading Program	54% of 3-5 grade students scored below basic or basic	Rubric
	made reading gains (grade equivalency) from the MOY	level on the EOY RI	CCC meetings
	to EOY on the Amira Assessment		RTI
			writing samples
	30 of 33 grades 3-5 students who participated in the	-82% of K students scored in the red level (catch up) on	dictation
	Everybody Wins Lunch Bunch Reading Program made	the EOY Amira Assessment	RI/Amira
	Lexile gains from the MOY to EOY on the RI		Running records/DRA
		-38% of 1st grade students scored in the red level (catch	Common/Interim
	Teacher Survey Data - Primary Grades		Assessments
	-Structured Literacy Training		Teacher Observations/class
	-Drill the Deck	-27% of 2 <sup>nd</sup> grade students scored in the red level (catch	
	-Dictation		Phonics Inventory
	-Phonemic Awareness (Heggerty)		Weekly common
	-Compiling resources (TEAMS & Folders)		assessments in CTLS for the
	-Anchor Charts		RACE Strategy.
ELA	-Scope and sequence for phonics and writing	1	Rubric scores
	-Phonics common assessments		Teacher Survey responses
	-Small group instruction	developing levels on the 2024 ELA EOG	
	-Writing- building background knowledge	-67% of 5 <sup>th</sup> grade students scored in the beginning and	
	-OG instruction	developing levels on the 2024 ELA EOG	
	-4 trained/in training for LETRS		
	-Data talks as a team	ELA trend data 2023 3 <sup>rd</sup> Gr Comparison to 2024 4 <sup>th</sup> Gr:	
	-Phonics plans	85% of 3 <sup>rd</sup> graders scored at the beginning and	
		developing range	
	Teacher Survey Data - Intermediate Grades	84% of 4 <sup>th</sup> graders scored at the beginning and	
	-StoryWorks	developing range	
	-Read 180/System 44	To all the Common Batter Britaness Consider	
	-Interdisciplinary connections within subjects	Teacher Survey Data - Primary Grades	
	-Word Work Wednesday	-Units provided in Cobb Teaching and Learning System	
	-Anchor charts	(CTLS) are confusing	
	-Common assessments -Really focusing in on standards and vocabulary	-Unbalanced alignment with rubric and report card -Too many subtopics which causes things to lean	
	Aligning instruction and vocabulary to the rigor of the	subjectively (report card)	
	, ,		
	interims	-No EIP support	

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	-Spiral reviewing of key concepts based on data	-Large gaps in reading levels	
	-Novel Studies (ie book club) to extend our advanced	-Time constraints	
	readers	-Students having lack of fine motor skills for	
	-Consistent use of the RACE strategy has improved	handwriting	
	constructed response capabilities.	-writing stamina	
	-Organizational skills with formatting on notebook	-behavior impacts ability to effectively meet with small	
	paper	groups	
	-Use of common checklists and rubrics.	-reading curriculum	
	-ESOL – small group support		
	-Small Group instruction (Third grade)	Teacher Survey Data - Intermediate Grades	
		-Building phonics knowledge	
		-Curriculum to access easier	
		-Student gaps/below grade level	
		-Small group instruction (4th and 5th)	
		-Large gap in levels present in the classroom	
		-Writing deficits (mechanics, structure, details, etc.)	
		-Lack of resources for reading and writing:	
		<ul> <li>Adaptive programs to address diverse needs of</li> </ul>	
		students (BR to Advanced in one class).	
		<ul> <li>More structured research-based resources</li> </ul>	
		-Establishing common rubrics and checklists for writing	
	Teacher Survey Data - Primary Grades	Supporting Data	-CTLS
	-Anchor charts	-56% of students in grades K-5 scored in the below basic	-Report Card
	-Math Workbook Vol. 2	and basic levels on the EOY MI	-Rubric
	-Hands on manipulatives and games		-CCC meetings
	-Different Smartboard activities	Teacher Survey Data - Primary Grades	RTI
	-Consistent academic language	-Students lack number sense	-formative assessments
	-Report card was aligned with expected progression	-More EIP support needed	-MI
	-Small groups	-Students lack fact fluency	-Common/Interim
	-Scope and sequence for units	-reading comprehension led to challenges with word	assessments
Math	-Data talks as a team	problems	-DreamBox
	-Focus on specific vocabulary	-behavior impacts ability to effectively meet with small	-Zearn
	-EOY assessment (vertical alignment)	groups	-MI
	-PL-unpacking the standards Number talks/sense		-Common assessments
	number talks	Teacher Survey Data - Intermediate Grades	-Interims
	-visuals	-Lack of number sense	-Classroom observation
	-good formative assessments	-Perseverance	-Small group instruction
	3	-Interims are a challenge for students based on their	-Common assessments for
	Teacher Survey Data - Intermediate Grades	learning deficits	each unit given mid-way
	-		through the unit.
	-County Math lessons		I -

	-Small group instruction -Building Fact Fluency program -Math Fact Friday -Anchor charts -Common Formative Assessments were consistently administered once each quarter -Math intervention groups -Differentiation (stations, small group instruction) -Dreambox use -Consistent MI growthUse of new manipulatives in the classroomError analysis -Use of assessment data for remediation -Establishing remediation block -Opportunities to make corrections as a form of remediationConsistent use of county provided resources (Zearn)	-The children are coming to us with no basic math fact knowledge -Confidence and self-esteem are holding the kids back -Pacing -Grade level appropriate resources (IXL)Students lacking adequate prerequisite knowledge needed to understand grade-level content.	- Teacher Survey responses
Science	Teacher Survey Data - Primary Grades -Digital Let's Find Out -Diamond Dell Field Trip -Chattahoochee Nature Center field trip -STEAM — Specials -Projects, STEAM, integration -Scope and sequence for units  Teacher Survey Data - Intermediate Grades -Arts Integration -Discovery ED -Art Residency program for some teachers -STEAM activity (Tiny Door) -Integration into writing, arts and reading -Guided notes -Integrating content vocabulary into instruction -Consistent use of county-provided resources to guide instruction (Textbooks) -Use of phenomena to introduce topics and engage students	Teacher Survey Data - Primary Grades -Could we have our own garden area for upstairs -Need paper copies of Let's Find Out -Student behavior impacts the ability to complete hands-on activitiesTime allotted for hands-on activitieslack of access to digital resources in CTLS  Teacher Survey Data - Intermediate Grades -Time is a challenge -Lack of resources -Student behavior impacts the ability to complete hands-on activities  Supporting Data -81% of 5 <sup>th</sup> grade students scored at the beginning and developing level on the 2024 EOG assessment	-CTLS -Report Card -Rubric -CCC meetings -Interim Data -Interim assessments -Quizzes -Project Based Learning (more STEAM) time -Classroom observation -Stations -Interims -Interims - Teacher Survey responses

Social Studies	Teacher Survey Data - Primary Grades -Digital Let's Find Out -Studies Weekly online -Virtual Field Trips -Scope and sequence for units -Grade level timeline -Students love American Heroes -STEAM projects -SS Weekly  Teacher Survey Data - Intermediate Grades -SS Weekly Magazines (text is high Lexile)	-Interim questions are obscure and too wordy and sometimes incorrect <b>Teacher Survey Data - Intermediate Grades</b> -Updated resources -Lack of time	CTLS Report Card Rubric CCC meetings Interim Assessments Classroom observations Stations Interims Teacher Survey responses
	-Brain Pop/online resources -Integration into writing, arts and reading -Guided notes -Media -Integrating content vocabulary into instruction		
Discipling (C.L.)	-Trauma informed training -Safe space in classrooms -Sensory room & Bobcat Den -Staff Calm down room -Staff Morale events -Calm Down in classrooms -Trauma informed training -Cool down box of tools	-Of the 825 office referrals, 558 were acts of physical aggression38 students had 6 or more referrals totaling 432 referrals -75 students had 2-5 referrals totaling 187 referrals -206 students had 1 referral	Team meetings Committee meetings RTI -Referrals/write ups -Clear Expectations -Morale -Observation -Classroom and administrative referral data150 classroom discipline
Discipline / School Climate Data	-Chart for Behavior Expectations -As a grade level we feel consistent in behavior expectations -Arrival and dismissal processes -4 <sup>th</sup> grade uses classroom economies (dojo) -PTA has been really involved this year -Successful family engagement events like the Valentine dance -Partner behavior support -Admin doing the behavior talk with the entire 4 <sup>th</sup>	<u> </u>	reports across the grade level. - Teacher Survey responses

	-Consistent use of morning meetings daily.	-lack of parent support with acknowledging behavior	
	-Each team member has a calm down area.	issues	
	-Positive reinforcement strategies implemented in the		
	classroom	Intermediate Grades	
	-Access to administration	-Inconsistent implementation of schoolwide behavioral	
	-Piloting restoratives practices	expectations	
		-How do we treat trauma to change behaviors?	
		-Inconsistent accountability	
		-Lack of training for programs that the school wants us	
		to implement	
		-Students not adhering to school expectations	
		(uniforms)	
		-Non-compliant behaviors	
		-No respect for self, others, property	
		-Lack of school wide discipline programs and	
		consequences	
		-Need effective, non-teacher based, intervention for	
		continuous intense disruptive behaviors that are not	
		responding to classroom behavior management	
		strategies	
		-Lack of consistent parental support and accountability	
		for student behavior	
	-Structured Literacy training for new hires	-Need a refresher of Structured Literacy	Observation
	-LETRS training	-Staff meetings not as engaging or informative as they	-Amira Data
	-Classroom 180	could have been	-Finish projects from Al
	-Ellevation	-Loss of post planning time due to additional training	Teacher Reflection
	-Family Engagement	(we like the training)	
	-CCC Lead meetings	lacking behavior training for all teachers (like what	
	-In house/TEAMS	SPED teachers receive if they have a degree in SPED)	
	-After school monthly meetings	-follow through with trauma informed training	
Professional Learning	-The implantation of daily morning meetings and	-practical in class things to use aside from the calm	
What's been provided?	classroom regulation spaces positively impacted the	down corner	
What is the impact?	learning environment	-clear procedures conveyed for the Bobcat Den	
	-LETRS and REAP have impacted our Scope and	-More direct training of Amira	
	Sequence and increased phonemic awareness in	-More proactive training	
	students	-Training lacks differentiation (not everyone needs the	
	-Circle time training	same trainings)	
	-Books/resources for circle time discussions	- Sometimes we feel like we are just being talked at	
	-Trauma Informed	- Sometimes we reel like we die Just being talked at	
	-Arts Now Training		

	-Amira -Dyslexia Training -Brumby U -Three read protocol was used during math instruction -Trauma informed trainings helped to strengthen	-Some of the PD material can be done in less time and on a video for us to watch when we have time, rather than taking big chunks of our time away -Not a lot of realistic actionable implementation strategies providedUnfocused communication	
Other	strategies in the classroom		

# Comprehensive Needs Assessment – Summary of Findings (Student Groups) Section 1114(b)(1)(A)

Data	Student Groups		Strengths	Concerns	Multiple Data Sources
	☐ Econ. Disadvantaged	□ English Learners	English Learners:	English Learners:	-SY23 EOG data
	N 6	N 5t /11 1	Supporting Data	Supporting Data	-SY24 EOG data
	⊠ Special Ed.	□ Foster/Homeless	ACCESS Comparison Scores	2023 EOG	-EOY RI Scores
	☐ Race / Ethnicity	☐ Migrant	K 2023 to 1 <sup>st</sup> Gr 2024 students who	-51.61% of 3-5 grade ELs scored	-Interim Data
	- nace / Ethnicity	_ wilgrant	scored in Levels 1 and 2 decreased	in Level 1 on the SY23 ELA EOG	-HEP tutor data
			from 83% to 44%		-Amira
				-0% of 3-5 <sup>th</sup> grade ELs scored in	
			ACCESS Comparison Scores	Level 4 on the SY23 ELA EOG	
			2 <sup>nd</sup> Gr 2023 to 3 <sup>rd</sup> Gr 2024 students		
ELA			who scored in Levels 1 and 2	RI	
			decreased from 58% to 36%	-74% of grade 3-5 EL students	
				scored in the below basic and	
			ACCESS Comparison Scores	basic levels on the Spring RI	
			3 <sup>rd</sup> Gr 2023 to 4 <sup>th</sup> Gr 2024 students		
			who scored in Levels 1 and 2	ACCESS Comparison Scores	
			decreased from 32% to 26%	1st Gr 2023 to 2nd Gr 2024	
				students who scored at Levels 1	
			-Newcomers are pulled out for in-	and 2 increased from 53% to	
			depth EL support	59%.	
			-Some teachers utilize small group		
			consistently for reading/writing	ACCESS Comparison Scores	

4th Gr 2023 to 5th Gr 2024 -Some classroom instruction is differentiated based on lang. students who scored at Levels 1 proficiency and 2 increased from 26% to 34% -PL Provided by ESOL team Although all staff had access to SPED: the Ellevation platform, it was not -17% of SPED students scored at the implemented with fidelity nor proficient and advanced level on the were there implementation Spring 2024 expectations Sped – dyslexia training -Teachers not implementing Imagine Learning programs Homeless (Optional): consistently -Inconsistent expectations for Brumby HEP Tutor Data J Schultz 12 students implementation of imagine -Average increase on RI: 119.5 Lexile learning points -Inconsistent small group Brumby HEP Tutor Data C Zarnik instruction in the upper grades 4-11 students -Average increase on RI: 102 Lexile -Lack of differentiation, scaffolds, points materials, supports, and visuals in Reading for ESOL students in some classrooms -Minimal time for ESOL teachers to collaborate with general ed teachers HOMELESS: 50% of 5<sup>th</sup> grade homeless students scored levels 2-4 on the ELA EOG 3<sup>rd</sup> and 4<sup>th</sup> grade did not have enough students testing to generate a score SPED: 70.42% of 3-5<sup>th</sup> Grade SWDs scored in level 1 on the SY23 ELA EOG

Math	<ul> <li>□ Econ. Disadvantaged</li> <li>☑ Special Ed.</li> <li>□ Race / Ethnicity</li> </ul>	⊠ English Learners     □ Foster/Homeless     □ Migrant	level 3 and 4 on the SY23 Math EOG.  Homeless (Optional):  - Brumby HEP Tutor Data_J Schultz  12 students  -Average increase on MI: 117 quantile points	SPED: 70.42% of 3-5 <sup>th</sup> grade SWDs scored in level 1 on the SY23 Math EOG -23% of SWD scored in the proficient or advanced level on the Spring RI	-SY23 EOG data -EOY MI scores -Interim Data -Observation
				the Spring RI  -When students are pulled out of the room for small group support they are not consistently exposed to grade level standards	
	☐ Econ. Disadvantaged		English Learners: 23.81% of 5 <sup>th</sup> grade ELs scored in level	English Learners: 57.14% of 5 <sup>th</sup> grade ELs scored in	-SY23 EOG data -Interim Data
	⊠ Special Ed.	☐ Foster/Homeless	3 on the SY23 Science EOG.	level 1 on the SY23 Science EOG.	-Classroom assessments and
Science	☐ Race / Ethnicity	☐ Migrant	-Project based learning in science in certain grade levels	Average % on Sci Interims	observations -Information from some collaborating teachers
				-2 <sup>nd</sup> 59% -3 <sup>rd</sup> 56%	
			SPED:	-3 <sup>10</sup> 56% -4 <sup>th</sup> 41%	

			8% of 5 <sup>th</sup> grade SWDs scored in level 3 on the SY23 Science EOG.	-5 <sup>th</sup> 46%  SPED:  80% of 5 <sup>th</sup> grade SWDs scored in level 1 on the SY23 Science EOG. Interims  Average % on Sci Interims -1 <sup>st</sup> 61% -2 <sup>nd</sup> 50% -3 <sup>rd</sup> 54% -4 <sup>th</sup> 59% -5 <sup>th</sup> 46%	
Social Studies	<ul> <li>□ Econ. Disadvantaged</li> <li>☑ Special Ed.</li> <li>□ Race / Ethnicity</li> </ul>	<ul><li>☑ English Learners</li><li>☐ Foster/Homeless</li><li>☐ Migrant</li></ul>		English Learners: -Lack of time to teach the content as thoroughly as it should be -Wider gaps in learning due to insufficient support  Interims Average % on SS Interims -1st 60% -2nd 53% -3rd 41% -4th 54% -5th 44%  SPED: Interims Average % on SS Interims -1st 61% -2nd 56% -3rd 42% -4th 49% -5th 46%	-Interim data -Common Assessments and observations
Discipline / School Climate Data	<ul><li>□ Econ. Disadvantaged</li><li>☑ Special Ed.</li><li>☑ Race / Ethnicity</li></ul>	<ul><li>☑ Foster/Homeless</li><li>☐ Migrant</li></ul>	SPED: -Multisensory room is available for dysregulated students.	English Learners: -Some classroom teachers utilize support staff for behavior students -interruptions during instruction	-Discipline data by subgroup -School Climate survey data by subgroup
			Homeless (Optional):	and services of ESOL students	

			-3 HEP students received OSS less		
			than 10 days	SPED:	
				-Lack of consistency (How things	
				are handled)	
				-No visuals for expectations	
				-Low staff/student morale	
				- Sensory room used	
				inappropriately by some	
				-Clear guidelines are needed for	
				the sensory room	
				-38 students earned 6 or more	
				administrative referrals (432). Of	
				the 38 students, 17 are SWD	
				accounting for 45% percent of	
				students with 6 or more discipline	
				referrals; The 17 students earned	
				184 administrative referrals	
				accounting for 43% of the	
				administrative referrals of	
				students with 6 or more referrals.	
				-Brumby has 173 SWD. 27 or	
				15.61% of the students received	
				at least 1 day of OSS	
				Misc.	
				-Boys represent 82% of total	
				discipline referrals	
				-Black students represent 72% of	
				total referrals (School population	
				is 57% Black)	
				-403 black students had absences	
				greater than 10 days (66% of all our black students)	
	☐ Econ. Disadvantaged	☐ English Loarnors	SPED:	English Learners:	-Teacher Survey Results
Professional	Leon. Disadvantaged	Linguisti Leatitlets	More consistent language and	Teachers felt that EL quarterly	-PL schedule from FY24
Learning	⊠ Special Ed.	$\square$ Foster/Homeless	expectations within IEP/Sped	trainings on ELLevation were not	1 2 Juliedaic Holli I 124
Learning	/ F.:		- Sections William III / Special	aligned to administrative	
	☐ Race / Ethnicity	☐ Migrant		expectations for instruction.	

Other	<ul> <li>□ Econ. Disadvantaged</li> <li>□ English Lea</li> <li>□ Special Ed.</li> <li>□ Race / Ethnicity</li> <li>□ Migrant</li> </ul>	with approximately 22 HEP
		implementing this tutoring earlier in the school year if funds are available

Physical behaviors have increased in number from last year to this year.

As of May 28<sup>th</sup>, we have had 558 R referrals (physical) which is 22.7 % increase in the number of physical disciplinary referrals when compared to FY23.

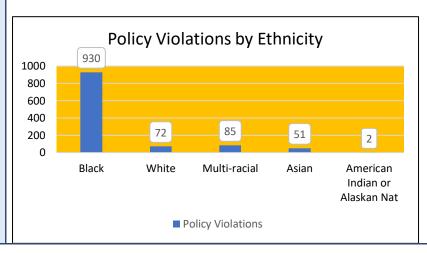
43% of total discipline referrals in FY24 included physical behaviors.

Boys represent 82% of the total discipline referrals.

Black students represent 72% of total referrals. School population is 57% Black.

75 staff members made at least one office referral in SY 23-24, 13 of which made 20 or more referrals. 3 staff members made 40 or more office referrals.

Discipline by Racial Demographic							School Dem. Total		
		OSS		ISI	ISI Less Than Half		Time Out		
Multiracial	14	5.60%	11	14.50%	12	7.50%	11	8%	6.06%
White/Cauc.	16	6.40%	2	2.60%	9	5.70%	5	3.60%	8.58%
Asian	11	4.40%	1	1.30%	2	1.30%	4	2.90%	2.25%
Am. Indian	0	0%	0	0%	1	0.63%	0	0%	
Black	177	71%	52	68.40%	119	75%	106	76.30%	56.90%
Hispanic	31	12.40%	10	13.20%	16	10.10%	13	9.40%	25.56%
Total		249		76	159 139		139		



	Demographic	Counts	Percentage of Total	
	Total Referrals	791		
	SWD	228	29%	
	Male	652	82%	
	Female	139	18%	
	Am. Indian	1	0.10%	
	Asian	23	2.90%	
	Black	575	73%	
	Hispanic	92	12%	
	Multiracial	59	7.50%	
	White/Cau.	41	5%	
	ESOL	60	7.60%	
	Pre-K	3	0.38%	
	KK	128	16.20%	
	1st	140	17.70%	
	2nd	129	16.30%	
	3rd	74	9.40%	
	4th	124	15.70%	
	5th	194	25%	

	A formed selection of the control is believed to stand the control of the control		
Root Cause	-A formal school-wide behavior system is lacking in structure which greatly impacts the learning environment and overall school climate.		
#1 - (Within	-Inconsistent actions taken when addressing behaviors		
control)			
Impacts which	-Inconsistent teacher supervision during transitions and recess		
system(s):			
Instruction			
□ Professional			
Capacity			
□ Effective			
Leadership			
⊠ Supportive			
Learning			
Environment			
□ Family			
Engagement			
<b>Root Cause</b>	-Limited resources to teach self-regulation/self-management skills		
#2 - (Within	-Inconsistent implementation of targeted self-regulation strategies during instruction		
control)			
Impacts which	-Lack of on-going training on self-regulation strategies		
system(s):			
☐ Coherent			
Instruction			
☐ Professional			
Capacity			
□ Effective			
Leadership			
⊠ Supportive			
Learning			
Environment			
Engagement			

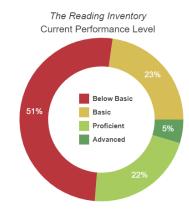
<b>Root Cause</b>	-Limited knowledge and lack of implementation of preventative behavior monitoring by the administrative team
#3 - (Within	-Limited time to provide administrative support for teachers serving students who exhibit repeated behaviors
control)	
Impacts which	-Limited time to support teachers who need assistance with classroom management skills and strategies
system(s):	
☐ Coherent	
Instruction	
□ Professional	
Capacity	
□ Effective	
Leadership	
Learning	
Environment	
☐ Family	
Engagement	
Contributing	
Factors	Student Attendance
(Outside of control)	Inconsistent parental support in the academic expectations for their students
Goal	The percentage of students and teachers reporting a sense of belonging, independence, mastery, and generosity in the learning environment will increases by 20% points from August 2024 TISQ survey administration to the May 2025 TISQ survey administration.
Specific,	
Measurable,	
Achievable,	
Relevant,	
Timebound	

Students do not read proficiently at grade level.

May 2024 RI Assessment shows that 48% of Brumby students are proficient or advanced.



May 2024 RI Assessment shows that 27% of Brumby EL students are proficient or advanced.



May 2024 RI Assessment shows that 17% of Brumby students with disabilities are proficient or advanced.



EOY 2024 Amira Assessment shows that 19% of K students scored "At/Above" or "On Track" toward Mastery Level

EOY 2024 Amira Assessment shows that 62% of 1st grade students scored "At/Above" or "On Track" toward Mastery Level

EOY 2024 Amira Assessment shows that 74% of 2<sup>nd</sup> grade students scored "At/Above" or "On Track" toward Mastery Level

## 2024 EOG Scores as of May 29, 2024

73% of 3<sup>rd</sup> grade students scored in the beginning and developing levels on the 2024 ELA EOG

67% of 5th grade students scored at the beginning and developing levels on the 2024 ELA EOG

82% of 4<sup>th</sup> grade students scored at the beginning and developing levels on the 2023 ELA EOG as compared to 67% of 5<sup>th</sup> grade students who scored at the beginning and developing levels on the 2024 ELA EOG.

Root Cause #1 - (Within control)  Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership	Tier 1 instructional practices do not meet the needs of the academically diverse student population.  -Limited differentiation in Tier 1 reading instruction to meet the needs of the wide-range of student instructional levels
☐ Supportive Learning Environment ☐ Family Engagement	
Root Cause #2 - (Within control)	-Teachers not using data to drive instruction and differentiation
Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	-Teachers' inconsistent use of common assessments and the CCC process to drive instruction and differentiation
Root Cause #3 - (Within control) Impacts which system(s):  ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☑ Family Engagement	-Failure to intentionally plan to preview student vocabulary and establish background knowledge needed for students to connect to standards during the CCC process
Contributing Factors (Outside of control)	-Language learners have a limited language proficiency which impacts their ability to listen, speak, read, and write in English proficiently  -Attendance - If students are not at school and on time, they are access to instruction is compromised  -When students' basic needs are not met, they are not mentally or physically able to learn

50% of Kindergarten students will score in the on-track or at/above range on the AMIRA assessment by May 2025.

1<sup>st</sup> grade students scoring in the on-track or at/above range on the AMIRA assessment will increase from 18% (31 students) in May 2024 to 35% (62 students) in May 2025.

2<sup>nd</sup> grade students scoring in the on-track or at/above range on the AMIRA assessment will increase from 62% (108 students) in May 2024 to 75% (131 students) in May 2025.

 $3^{rd}$ - $5^{th}$  grade students scoring proficient and distinguished on the ELA EOG will increase from 25% in May 2024 to 30% in May 2025.

## Goal

Specific, Measurable, Achievable, Relevant, Timebound

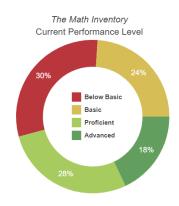
- 35% (61 students) of third-grade students will score proficient or distinguished on the ELA EOG in May 2025.
- 4<sup>th</sup> grade students scoring proficient or distinguished on the ELA EOG will increase from 27% (39 students) in May 2024 to 35% (51 students) in May 2025.
- 5<sup>th</sup> grade students scoring proficient or distinguished on the ELA EOG will increase from 16% (28 students) in May 2024 to 35% (61 students) in May 2025.

3<sup>rd</sup>-5<sup>th</sup> grade students reading on grade level on the ELA EOG will increase from 53% in May 2024 to 60% in May 2025.

42.89% of 3-5<sup>th</sup> grade students scored in level 1 on the **SY23** Math EOG.

1st-grade students had an average score of 72.2% on SY24 Math Interim Assessments
2nd-grade students had an average score of 57.1% on SY24 Math Interim Assessments
3rd grade students had an average score of 47.75% on SY24 Math Interim Assessments
4th-grade students had an average score of 57% on SY24 Math Interim Assessments
5th-grade students had an average score of 59.9% on SY24 Math Interim Assessments
Average school score on SY24 Math Interim Assessments = 58.79%

May 2024 MI Assessment shows that 46% of K-5 students are proficient or advanced



Kinder = 32% proficient & advanced

1st = 62% proficient & advanced

2<sup>nd</sup> = 39% proficient & advanced

3<sup>rd</sup> = 45% proficient & advanced

4th = 43% proficient & advanced

5<sup>th</sup> = 54% proficient & advanced

Root Cause #1 - (Within control) Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	-Students need to be provided with various strategies for basic computation in addition, subtraction, multiplication, and division to solve problems fluently and efficiently
Root Cause #2 - (Within control) Impacts which system(s):  Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	-Students lack numerical reasoning skills (see numerical reasoning standards for each grade level)  -Lack of manipulative use to develop numerical reasoning skills (number lines, counters, cubes, etc.)  -Teachers demonstrate limited proficiency in understanding how and when students should use manipulatives to develop foundational math skills
Root Cause #3 - (Within control) Impacts which system(s):  Coherent Instruction Professional Capacity Seffective Leadership Supportive Learning Environment Family Engagement	-Tier 1 instruction inconsistently meets the diverse needs of students in the class. For example, a typical 5 <sup>th</sup> grade class has students reading on a beginning reading level all the way to above grade level. Planning instruction to meet the needs of all learners causes a daily challenge for all classroom teachers
Contributing Factors (Outside of control)	
<b>Goal</b> Specific, Measurable, Achievable, Relevant, Timebound	Kindergarten grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.  1st grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.  2nd grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.  3rd-5th grade students scoring proficient or distinguished on the Math EOG will increase from 18% (90 students) in May 2023 to 35% (175 students) in May 2025.

Students with disabilities are consistently scoring well below their peers according to Milestones data.

In 2023, 70.42% of 3<sup>rd</sup>-5<sup>th</sup> grade SWDs scored in Level 1 on the ELA and Math EOG, and 80% of 5<sup>th</sup> grade SWDs scored in Level 1 in science

Also, 3<sup>rd</sup>-5<sup>th</sup> grade SWDs are not meeting improvement targets for growth in ELA, Math, or Science

55 students had 4 or more office referrals, 20 of which (36%) were students with disabilities

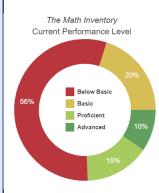
Brumby has 173 SWD. 27 or 15.61% of the students received at least 1 day of OSS

#### Students With Disabilities

May 2024 RI Assessment shows that 17% of students with disabilities are proficient or advanced.



May 2024 MI Assessment shows that 25% of students with disabilities are proficient or advanced.



Root Cause #1 - (Within control) Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☐ Family Engagement	-When SWD students are pulled out of class to receive IEP small group accommodations, they are receiving limited on grade level instruction
Root Cause #2 - (Within control) Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	-Shared-teaching teams need professional learning on effectively implementing shared-teaching models.  Need clearly articulated expectations for instruction
Root Cause #3 - (Within control) Impacts which system(s):  ☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	-CCC data analysis and instructional planning has not specifically addressed the performance of SWD students on grade-level standards
Contributing Factors (Outside of control)	-Students' lack of foundational skills in Reading and Math
<b>Goal</b> Specific, Measurable, Achievable, Relevant, Timebound	The percentage of 3 <sup>rd</sup> – 5 <sup>th</sup> grade SWD students scoring as Developing learners or higher on the ELA EOG will increase from 24% on the Spring 2024 Assessment to 40% on the Spring 2025 Assessment.  The percentage of 3 <sup>rd</sup> – 5 <sup>th</sup> grade SWD students scoring as Developing learners or higher on the Math EOG will increase from 26% on the Spring 2024 Assessment to 41% on the Spring 2025 Assessment.

	School Improvement Goals
	Include goals on the parent compacts and policy
Goal #1	The percentage of students and teachers reporting a sense of belonging, independence, mastery, and generosity in the learning environment will increases by 20% points from August 2024 TISQ survey administration to the May 2025 TISQ survey administration.
	50% of Kindergarten students will score in the on-track or at/above range on the AMIRA assessment by May 2025.
	1st grade students scoring in the on-track or at/above range on the AMIRA assessment will increase from 18% (31 students) in May 2024 to 35% (62 students) in May 2025.
	2 <sup>nd</sup> grade students scoring in the on-track or at/above range on the AMIRA assessment will increase from 62% (108 students) in May 2024 to 75% (131 students) in May 2025.
	3 <sup>rd</sup> -5 <sup>th</sup> grade students scoring proficient and distinguished on the ELA EOG will increase from 25% in May 2024 to 30% in May 2025.
Goal #2	35% (61 students) of third-grade students will score proficient or distinguished on the ELA EOG in May 2025.
	• 4 <sup>th</sup> grade students scoring proficient or distinguished on the ELA EOG will increase from 27% (39 students) in May 2024 to 35% (51 students) in May 2025.
	<ul> <li>5th grade students scoring proficient or distinguished on the ELA EOG will increase from 16% (28 students) in May 2024 to 35% (61 students) in May 2025.</li> </ul>
	3 <sup>rd</sup> -5 <sup>th</sup> grade students reading on grade level on the ELA EOG will increase from 53% in May 2024 to 60% in May 2025.
	Kindergarten grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.
Goal #3	1st grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.
	2 <sup>nd</sup> grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.
	3 <sup>rd</sup> -5 <sup>th</sup> grade students scoring proficient or distinguished on the Math EOG will increase from 18% (90 students) in May 2023 to 35% (175 students) in May 2025.

Cool #4	The percentage of 3 <sup>rd</sup> – 5 <sup>th</sup> grade SWD students scoring as Developing learners or higher on the ELA EOG will increase from 24% on the Spring 2024 Assessment to 40% on the Spring 2025 Assessment.
Goal #4	The percentage of 3 <sup>rd</sup> – 5 <sup>th</sup> grade SWD students scoring as Developing learners or higher on the Math EOG will increase from 26% on the Spring 2024 Assessment to 41% on the Spring 2025 Assessment.

Title I Personnel/Positions Hired to Support the School Improvement Goals  SWP Checklist 2.c(iv) - Section 1114(b)(7)(A)(i-iii)(I-V)			
Position	Supports Goal(s)	Supports which system(s)	How will the primary actions of this position support the implementation of the School Improvement Plan?
4 <sup>th</sup> Grade Teacher (0.5) - CSR	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 □ Goal 4	<ul> <li>☑ Coherent Instruction</li> <li>☑ Professional Capacity</li> <li>☐ Effective Leadership</li> <li>☐ Supportive Learning Environment</li> <li>☐ Family Engagement</li> </ul>	Reduces class sizes so evidenced based strategies can be implemented more frequently and with longer duration (Examples: conferencing, smaller groups, increased individualized instruction)
Parent Facilitator	⊠ Goal 1 □ Goal 2 □ Goal 3 □ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☑ Family Engagement	Improves the collaboration between parents, school personnel, and community members; increases parent involvement in the educational process of their child; helps close the achievement gap between students in Title I and non-Title I schools; improves the communication among school personnel and non-English speaking parents; assists with the facilitation of School Improvement Plan goals.
3 <sup>rd</sup> Grade Teacher - CSR	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 □ Goal 4	<ul> <li>☑ Coherent Instruction</li> <li>☑ Professional Capacity</li> <li>☐ Effective Leadership</li> <li>☐ Supportive Learning Environment</li> <li>☐ Family Engagement</li> </ul>	Reduces class sizes so evidenced based strategies can be implemented more frequently and with longer duration (Examples: conferencing, smaller groups, increased individualized instruction)
2 <sup>nd</sup> Grade Teacher - CSR	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 □ Goal 4	<ul> <li>☑ Coherent Instruction</li> <li>☑ Professional Capacity</li> <li>☐ Effective Leadership</li> <li>☐ Supportive Learning Environment</li> <li>☐ Family Engagement</li> </ul>	Reduces class sizes so evidenced based strategies can be implemented more frequently and with longer duration (Examples: conferencing, smaller groups, increased individualized instruction)
5 <sup>th</sup> Grade Teacher - CSR	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 □ Goal 4	<ul> <li>☑ Coherent Instruction</li> <li>☑ Professional Capacity</li> <li>☐ Effective Leadership</li> <li>☐ Supportive Learning Environment</li> <li>☐ Family Engagement</li> </ul>	Reduces class sizes so evidenced based strategies can be implemented more frequently and with longer duration (Examples: conferencing, smaller groups, increased individualized instruction)

	SIG Perso	onnel/Positions Hired to Sup	oport the School Improvement Goals
Position	Position Supports Goal(s) Supports which system(s)		How will the primary actions of this position support the implementation of the School Improvement Plan?
Paraprofessional (1.5)	☐ Goal 1 ☒ Goal 2 ☒ Goal 3 ☒ Goal 4	<ul> <li>☑ Coherent Instruction</li> <li>☐ Professional Capacity</li> <li>☐ Effective Leadership</li> <li>☐ Supportive Learning Environment</li> <li>☐ Family Engagement</li> </ul>	SIG-funded paraprofessionals will support ELA and Math small-group instruction in shared-teaching classes daily as evidenced by support schedules.
	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	
	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	
	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement	
	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4	<ul> <li>□ Coherent Instruction</li> <li>□ Professional Capacity</li> <li>□ Effective Leadership</li> <li>□ Supportive Learning Environment</li> <li>□ Family Engagement</li> </ul>	

GOAL #1	environment v	The percentage of students and teachers reporting a sense of belonging, independence, mastery, and generosity in the learning environment will increases by 20% points from August 2024 TISQ survey administration to the May 2025 TISQ survey administration.								
Action Step(s)  SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv), 2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation?  SWP Checklist 3.a 34 CFR § 200.26	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact?  SWP Checklist 3.b 34 CFR § 200.26	People Responsible				
Referral Process The administration team will implement a process for completing office referrals for classroom behaviors as evidenced by referral documentation.  The administration team will implement a systemic discipline referral process for classroom (classroom only?) behaviors as evidenced by referral documentation.	CCSD Code of Conduct  Brumby's Best Certified Trauma and Resilience Coaches and Support Team  Discipline Flow Chart  Classroom Administrati ve discipline Referral System using Microsoft Forms	CCSD Instruction al Funds	July 2024	Implementation Performance Target: Administration team will create and communicate a process for completing office referrals for classroom behaviors by August 1, 2024 as evidenced by artifacts provided to teachers.  Implementation Plan: -Staff will be trained on the discipline flow-chart at monthly staff meetings.  -Administration will create a documentation form (MS Form) for classroom referrals including classroom interventions implemented before referral.  -Committee will review and revise disciplinary policies practices to ensure they are trauma-sensitive.  Artifacts: -Flow chart document -Copy of classroom referral form	Evaluation Performance Target: The number of administrative referrals will decrease from 825 in May 2024 to 540 in May 2025 (35% reduction).  Evaluation plan: -Teachers will complete the classroom referral form and follow the discipline flow-chart before submitting an administrative referral.  -Teacher-level administrative referral numbers will be shared with grade-level teams each month during CCC meetings.  -Administrators will lead collaboration about classroom management strategies during CCC meetings.  Evidence: Administrative referral data	Principal, Assistant Principals				

Trauma-Informed Lessons	Brumby's	CCSD	8/1/2024	Implementation Performance	<b>Evaluation Performance Target:</b>	Principal
K-5 Teachers will implement one weekly	Best Positive	Instruction		Target: 100% of teachers will	The number of 3-5 <sup>th</sup> grade	
lesson during circle time focused on trauma	Support	al Funds	Full	implement one weekly lesson	students responding "Always" or	Assistant
and resilience practices as evidenced by	Team		implemen	from the trauma and resilient	"Often" to question 5 of the	Principals
classroom observations.		Title I	tation by	certification on Monday by	Georgia Student Health Survey	
	Brumby's		12/2024	December 2024 as evidenced by	("I feel safe at school") will	Brumby's Best
	Best created			classroom observations.	increase from 280 students	Coaches and
	Trauma and				(68%) in March 2024 to 309	Committee
	Resilience				students (75%) in March 2025.	
	Lesson Plans			Implementation Plan:		Classroom
	for Weekly				Evaluation plan:	Teachers
	Morning			-Professional learning focused on	-Students will respond to the	
	Meetings			the 10 steps for creating a	Georgia Student Health Survey in	
				trauma-informed, resilient school	March 2025.	
	Georgia			for all K-5 teachers will be		
	Health			provided after school once a		
	Survey			month.	Evidence: Georgia Student	
					Health Survey data for Question	
	Walk				#5	
	through			-Teachers will receive lesson plans		
	form			from Trauma and Resilience		
				certified teachers and counselors		
				(Brumby's Best). Teachers will		
				implement the lesson during		
				morning meeting/circle time on		
				Mondays (or the first school day		
				of the week).		
				-Administration and academic		
				coaches will walk classrooms		
				during circle time to collect data on implementation.		
				on implementation.		
				Artifacts:		
				-Walk through Form data		
				-Weekly lesson plans		
				-PL sign-in sheets & reflection		
				forms		
		l		1011113		

	50% of Kinde	rgarten stude	ents will sco	ore in the on-track or at/above ra	nge on the AMIRA assessment by	May 2025.		
	_	_		rack or at/above range on the AM idents) in May 2025.	IIRA assessment will increase fro	m 18% (31		
	_	2 <sup>nd</sup> grade students scoring in the on-track or at/above range on the AMIRA assessment will increase from 62% (108 students) in May 2024 to 75% (131 students) in May 2025.						
GOAL #2	3 <sup>rd</sup> -5 <sup>th</sup> grade s 30% in May 2		ring proficie	ent and distinguished on the ELA E	EOG will increase from 25% in Ma	ay 2024 to		
	<ul> <li>4<sup>th</sup> gr</li> <li>May</li> <li>5<sup>th</sup> gr</li> </ul>	ade students 2024 to 35% ade students	s scoring pro (51 students s scoring pro	e students will score at the profic oficient or distinguished on the El ts) in May 2025. oficient or distinguished on the El ts) in May 2025.	A EOG will increase from 27% (3	9 students) in		
Action Step(s)  SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv),2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation?  SWP Checklist 3.a	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact?  SWP Checklist 3.a	People Responsible		
Planning for Direct/Explicit Instruction K-5 teachers will utilize district-provided literacy lessons to plan for instruction during reading comprehension, writing connected to text, and phonics segments of the daily 120-minute uninterrupted literacy block.	Cobb Teaching and Learning System (CTLS) ELA lessons/reso urces  District provided 120 minute uninterrupte d literacy block resources  CTLS ELA Checklists	CCSD Title I	8/1/2024	Implementation Performance Target: 100% of K-5 teachers will implement district-provided whole-group, explicit literacy lessons during reading, writing, and phonics segments of the 120 minute uninterrupted literacy block daily by December 2024 as measured by classroom observations.  Implementation Plan: -Teachers will access district resources (CTLS lesson plans) weekly to plan for phonics, reading comprehension, and writing connected to text segments of the 120 minute uninterrupted literacy block	Evaluation Performance Target: 80% of students in each grade level will demonstrate a minimum of 10% points of growth from pre-assessment to post-assessment throughout the common assessment cycle.  Evaluation plan: -Teams will use a 45-day data cycle to cover 1 weekly priority standard per quarter.  -The cycle will begin with a common comprehensive pre- test.  -The cycle will conclude with the same pre-test assessment given	Classroom Teachers Instructional coaches Principal and Assistant Principals		

	Grade Level			as a posttest to gauge student	
	Scope and			learning and growth.	
	Sequence		-Teachers will submit weekly	-During each 45-day cycle, two	
			lesson plans in Teams by 5 pm on	10-question common	
	Data Cycle		Friday that include all segments of	assessments will be	
	Recording		the 120-minute literacy block and	administered to monitor student	
	Sheet		evidence of CTLS lessons.	progress on weekly priority	
				standards.	
	Informal		-Administration will check for	Cycle 1 covers weeks 1-3 and	
	Walkthrough		lesson plan submission weekly.	Cycle 2 covers weeks 4-6.	
	Template		Administrators will email teachers		
			who have not submitted lesson	-Student data will be tracked in	
			plans on the following Monday	CTLS assess.	
			morning.		
				Evidence:	
			-Administrators and Academic	-Common assessment data	
			Coaches will complete informal		
			walkthroughs on a bi-weekly basis		
			using an ELA checklist		
			(components of ELA segments		
			and alignment to lesson plans).		
			. ,		
			Artifacts:		
			-Lesson plans		
			-Observation checklists/walk		
			through forms		
Data-Driven Small Group Instruction	Amira	Title I	Implementation Performance	<b>Evaluation Performance Target:</b>	Classroom
K-5 teachers will use student reading data	District		Target: 100% of teachers will use	80% of students in each grade	Teachers
and the teacher reflection checklist to plan	Support	Instruction	student reading data and the	level will demonstrate a	reactions
·	Зарроге	al Funds	teacher reflection checklist to	minimum of 10% points of	Instructional
for differentiated small-group instruction	Data Cycle	arranas	plan for differentiated small-	growth from pre-assessment to	Coaches
based on students' reading needs.	Recording		group instruction based on	post-assessment throughout the	Couches
	Sheet		student reading needs by	common assessment cycle.	Principal and
	JIICCL		December 2024 as measured by	common assessment cycle.	Assistant
	CTLS Assess		lesson plans and classroom	Evaluation plan:	Principals
	CILS ASSESS		observations.	-	Fillicipais
	Cmall Crave		ouser valions.	-Teams will use a 45-day data	
	Small Group		Implementation Disc.	cycle to cover 1 weekly priority	
	Reflection		Implementation Plan:	standard per quarter.	
	checklist		-K-3 teachers will receive		
	Sheets		professional learning on AMIRA		
			data analysis procedures and how		

		,
Classroom	to plan differentiation based on	-The cycle will begin with a
walk-	AMIRA results	common comprehensive pre-
through		test.
form	-K-5 teachers will receive	
	professional learning on how to	-The cycle will conclude with the
small group	interpret BEACON assessment	same pre-test assessment given
reflection	data to plan small groups.	as a posttest to gauge student
checklist		learning and growth.
	-Academic coach will provide	-During each 45-day cycle, two
	professional learning on the	10-question common
	teacher reflection checklist, as	assessments will be
	needed.	administered to monitor student
		progress on weekly priority
	-During weekly CCC's, Teachers	standards.
	will use AMIRA, BEACON, and	Cycle 1 covers weeks 1-3 and
	common assessment data to	Cycle 2 covers weeks 4-6.
	create flexible differentiated	
	small groups based on student	-Student data will be tracked in
	needs.	CTLS assess.
	-Teachers will use the small group	Evidence:
	reflection checklist to plan small	-Common assessment data
	group instruction.	
	0 - ap	
	- Teachers will meet with at least	
	two small groups per day,	
	prioritizing one group for lower-	
	performing students.	
	performing students.	
	Artifacts:	
	-ELA small group reflection	
	-Checklist data from observations	
	-Checklist data Holli observations	

Literacy Centers	Early Literacy	CCSD	8/1/2024	Implementation Performance	<b>Evaluation Performance Target:</b>	Classroom
K-5 teachers will implement daily literacy	Scheduling		0, 2, 202 :	Target: 100% of teachers will	80% of students in each grade	Teachers
centers aligned to the 5 pillars of reading	Guide	Title I		implement daily literacy centers	level will demonstrate a	
(phonemic awareness, phonics, vocabulary,				aligned to the 5 pillars of reading	minimum of 10% points of	Instructional
comprehension, and fluency).	PL-literacy			(phonemic awareness, phonics,	growth from pre-assessment to	Coaches
comprehension, and indency).	centers			vocabulary, comprehension, and	post-assessment throughout the	
	(coaches)			fluency) by December 2024 as	common assessment cycle.	Monitored by
	,			evidenced by lesson plans and	,	Principal and
	Classroom			classroom observations.	Evaluation plan:	Assistant
	Observation				-Teams will use a 45-day data	Principals
	Forms			Implementation Plan:	cycle to cover 1 weekly priority	
				-Teachers will receive	standard per quarter.	
	Data Cycle			professional learning in literacy		
	Recording			centers based on the 5 pillars of	-The cycle will begin with a	
	Sheet			reading, as needed.	common comprehensive pre-	
					test.	
				-Students will rotate through		
				centers, unless receiving small	-The cycle will conclude with the	
				group instruction with teacher.	same pre-test assessment given	
					as a posttest to gauge student	
				-Teachers will change center	learning and growth.	
				activities every 3 weeks to align	-During each 45-day cycle, two	
				with priority standards within the	10-question common	
				common assessment cycle.	assessments will be	
					administered to monitor student	
					progress on weekly priority	
				Artifacts:	standards.	
				-Literacy center lesson plans	Cycle 1 covers weeks 1-3 and	
				-Classroom observation data	Cycle 2 covers weeks 4-6.	
					-Student data will be tracked in	
					CTLS assess.	
					Evidence:	
					-Common assessment data	

	I										
		Kindergarten grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.									
	1st grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math										
				a level of fligher will increase by 20 p ath assessment.	ercentage points from August 2024	BEACON Math					
GOAL #3		-			agragatage naints from August 202/	1 DEACON moth					
		2 <sup>nd</sup> grade students scoring at the prepared level or higher will increase by 20 percentage points from August 2024 BEACON math assessment to the May 2025 BEACON math assessment.									
	3 <sup>rd</sup> -5 <sup>th</sup> grade students scoring proficient or distinguished on the Math EOG will increase from 18% (90 students) in										
	35% (175 stud			, astinguished on the Math 200 wil	Therease from 1070 (50 stadents) in	1 Way 2023 to					
				How will the action step be	How will the action step be	People					
Action Step(s)		Funding	Start	implemented and monitored? What artifacts will be	evaluated for impact? What evidence will be	Responsible					
SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv), 2.c(v)	Resources	Source(s)  SWP Checklist	Date	collected to demonstrate	collected to demonstrate						
		5.e		implementation?	impact?						
	CCSD	CCSD	8/1/2024	SWP Checklist 3.a  Implementation Performance	SWP Checklist 3.a  Evaluation Performance Target:	Teachers					
Planning for Direct/Explicit Instruction	Lessons	CCSD	with full	<b>Target:</b> 100% of K-5 teachers will	80% of students in each grade	reactions					
K-5 teachers will utilize district-provided		Title I	implemen	utilize district-provided math	level will demonstrate a	Instructional					
math lessons weekly to plan instruction for the 75-minute math block.	Data Cycle	Instruction	tation by 12/2024	lessons weekly to plan for	minimum of 10% points of	Coaches					
the 75-minute math block.	Recording Sheet	al Funds	12/2024	instruction during the 75-minute math block by December 2024 as	growth from pre-assessment to post-assessment throughout the	Principal and					
	Silect			evidenced by lesson plans and	common assessment cycle.	Assistant					
	math			classroom observations.		Principals					
	reflection			luculars out ation Plans	Evaluation plan:						
	checklist.			Implementation Plan: -Teachers will access CTLS lesson	-Teams will use a 45-day data cycle to cover 1 weekly priority						
				plans weekly to plan for math	standard per quarter.						
				instruction.							
				To a de ana colli accionatione della	-The cycle will begin with a						
				-Teachers will submit weekly lesson plans in Teams by 5 pm on	common comprehensive pre- test.						
				Friday that include all segments of							
				the math workshop model.	-The cycle will conclude with the						
					same pre-test assessment given						
				-Administration will check for lesson plan submission weekly.	as a posttest to gauge student learning and growth.						
				Administrators will email teachers	-During each 45-day cycle, two						
				who have not submitted lesson	10-question common						
				plans on the following Monday	assessments will be						
				morning.	administered to monitor student						

					progress on weekly priority	
				-Administrators and Academic	standards.	
				Coaches will complete informal	Cycle 1 covers weeks 1-3 and	
				walkthroughs on a bi-weekly basis	Cycle 2 covers weeks 4-6.	
				using the math reflection		
				checklist.	-Student data will be tracked in	
				<u> </u>	CTLS assess.	
					0.15 455555.	
				Artifacts:	Evidence:	
				-Lesson plans	-Common assessment data	
				-Observation checklists		
Data-Driven Small Group Instruction	CCSD	CCSD	8/1/2024	Implementation Performance	<b>Evaluation Performance Target:</b>	Teachers
K-5 teachers will use student math data and	support for		with full	Target: 100% of teachers will use	80% of students in each grade	
the teacher reflection checklist to plan for	interpreting	Title I	implemen	student math data and the	level will demonstrate a	Instructional
differentiated small-group instruction	Beacon		tation by	teacher reflection checklist to	minimum of 10% points of	Coaches
based on student math needs.	Assessment	Instruction	12/2024	plan for differentiated small-	growth from pre-assessment to	
	Data	al Funds		group instruction based on	post-assessment throughout the	Principal and
				student math needs by December	common assessment cycle.	Assistant
	Instructional			2024 as measured by lesson plans		Principals
	Coaches			and classroom observations.	Evaluation plan:	
					-Teams will use a 45-day data	
	Math			Implementation Plan:	cycle to cover 1 weekly priority	
	Reflection			-K-5 teachers will receive	standard per quarter.	
	Checklist			professional learning on how to		
				interpret BEACON assessment	-The cycle will begin with a	
	Data Cycle			data to plan small groups.	common comprehensive pre-	
	Recording				test.	
	Sheet			-Academic coach will provide		
				professional learning on the	The cycle will conclude with	
				teacher reflection checklist, as	the same pre-test assessment	
				needed.	given as a posttest to gauge	
					student learning and growth.	
				-Teachers will use BEACON and	-During each 45-day cycle, two	
				common assessment data to	10-question common	
				create flexible differentiated	assessments will be	
				small groups based on student	administered to monitor student	
				needs.	progress on weekly priority standards.	
				-Teachers will use the math	Cycle 1 covers weeks 1-3 and	
				reflection checklist to plan small	Cycle 2 covers weeks 4-6.	
				group instruction.		

-Teachers will meet with at least two small groups per day, prioritizing one group for prerequisite skills.	-Student data will be tracked in CTLS assess.  Evidence: -Common assessment data
Admin and instructional coaches will be observing and providing feedback	
Artifacts: -Math small group lesson plans -Math small group reflection -Checklist data from observations	

GOAL #4  Action Step(s)	increase fron The percenta increase fron	n 24% on the ge of $3^{rd} - 5^t$	Spring 202	O students scoring as Developing 14 Assessment to 40% on the Sprin O students scoring as Developing 14 Assessment to 41% on the Sprin How will the action step be implemented and monitored?  What artifacts will be	g 2025 Assessment. earners or higher on the Math E	
SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv), 2.c(v)	Resources	SWP Checklist 5.e	Date	collected to demonstrate implementation?  SWP Checklist 3.a	collected to demonstrate impact?  SWP Checklist 3.a	
SIG-Funded Paraprofessionals Instructional paraprofessionals will support special education students in K-3 classrooms. (What we turned in for SIG grant)	Classroom Schedules  Teacher provided lessons plans  Data Cycle Recording Sheet  PL for paraprofessi onals  classroom observations forms	Title I CCSD Instruction al Funds	8/1/2024	Implementation Performance Target: Both SIG-Funded paraprofessionals will support ELA and Math small-group instruction in co-taught classes daily as evidenced by support schedules.  Implementation Plan: -Admin team will develop classroom schedules for paraprofessionals - General Ed. and Special Ed. teachers will provide lesson plans for paraprofessionals to administer during small group instruction in ELA and math.  -Lesson plans will be based on student needs as identified by AMIRA, BEACON, and common pre-assessments.  Artifacts: -SIG-Funded paraprofessionals' support schedules -Lesson plans provided to paraprofessionals by general ed/special ed shared teachers	Evaluation Performance Target: 80% of 3rd-5th grade students with disabilities receiving paraprofessional support in each grade level will demonstrate a minimum of 20% points of growth from pre-assessment to post-assessment throughout the common assessment cycle.  Evaluation plan: -Teams will use a 45-day data cycle to cover 1 weekly priority standard per quarter.  -The cycle will begin with a common comprehensive pre- test.  -The cycle will conclude with the same assessment being given as a posttest to gauge student learning and growth.  -During each 45-day cycle two, 10-question common assessments to monitor student progress on weekly priority standards will be given at the 15-	Principal and Assistant Principals  IRR and Classroom Teachers  SIG-Funded Paraprofessio nals  SSA

				-classroom observations	day (weeks 1-3) and 30-day (weeks 4-6) marks.  -Student data will be tracked in CTLS assess.  Evidence: -Common assessment data	
Collaborative Planning Shared teaching pairs will plan collaboratively every week to support students with disabilities in meeting grade- level standards. (When?)	District provided PL on Shared teaching best practices  Data Cycle Recording Sheet  Observation Checklist  Lesson plan template that includes SWD student group	Title I CCSD Instruction al Funds	8/1/2024	Implementation Performance Target: 100% of shared teaching pairs will plan collaboratively each week to support students with disabilities in meeting grade-level standards.  Implementation Plan: - Shared teaching pairs will receive monthly professional learning from the Special Education department focused on targeted support, small group instruction, shared teaching best practices, and progress monitoring of student IEP goals.  - Shared teaching pairs will plan small group instruction for students with disabilities based on student IEP goals and data from common assessments.  -IRR teacher lesson plans will document specific strategies to support students with disabilities.  Artifacts: -General Ed./Special Ed. IRR teacher lesson plans	Evaluation Performance Target: 80% of 3rd-5th grade students with disabilities receiving paraprofessional support in each grade level will demonstrate a minimum of 20% points of growth from pre-assessment to post-assessment throughout the common assessment cycle.  Evaluation plan: -Teams will use a 45-day data cycle to cover 1 weekly priority standard per quarter.  -The cycle will begin with a common comprehensive pre- test.  -The cycle will conclude with the same assessment being given as a posttest to gauge student learning and growth.  -During each 45-day cycle two, 10-question common assessments to monitor student progress on weekly priority standards will be given at the 15- day (weeks 1-3) and 30-day (weeks 4-6) marks.	Principal and Assistant Principals  IRR and Classroom Teachers  SSA and/or CCSD Special Education Department

		-Student data will be tracked in CTLS assess.	
		Evidence: -Common assessment data	

Actions to Support Student Groups in Meeting School Improvement Goals							
Student Group(s)  SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii)		Action steps to improve/support achievement of student groups	Resources	Funding Source			
☐ Econ. Disadvantaged	⊠ English Learners	Title III Consultant will provide grade-level professional learning to assist teachers	Title III	Title III			
☐ Special Ed.	☐ Foster/Homeless	with utilizing the ELLevation platform and strategies when planning instruction to meet EL students' needs.	Consultant	Instructional Funds			
☐ Race / Ethnicity	☐ Migrant	During CCC meetings, teachers will discuss and document in meeting minutes how ELLevation strategies will be implemented.					
☐ Econ. Disadvantaged	☐ English Learners	District-provided tutors will support students receiving HEP services in Reading and	HEP Tutors	Homeless			
☐ Special Ed.	☑ Foster/Homeless	Math. Students will be identified based on universal screener results. Tutors will provide support afterschool for the HEP students who attend Brumby's Afterschool		Education Program Funds			
☐ Race / Ethnicity	☐ Migrant	Program.					
☐ Econ. Disadvantaged	$\square$ English Learners						
☐ Special Ed.	$\square$ Foster/Homeless						
☐ Race / Ethnicity	☐ Migrant						
☐ Econ. Disadvantaged	☐ English Learners						
☐ Special Ed.	☐ Foster/Homeless						
☐ Race / Ethnicity	☐ Migrant						
☐ Econ. Disadvantaged	☐ English Learners						
☐ Special Ed.	☐ Foster/Homeless						
☐ Race / Ethnicity	☐ Migrant						
☐ Econ. Disadvantaged	☐ English Learners						
☐ Special Ed.	☐ Foster/Homeless						
☐ Race / Ethnicity	☐ Migrant						

Family Engagement Plan to Support School Improvement (Required Components)						
Family Engagement Activities (Must be listed in the school policy)	Date(s) Scheduled	Date Completed	"Shall" Standard(s) Addressed			
1. Required Annual Title I Meeting – Deadline September 30, 2024  Parents will learn about Title I, how our school spends Title funds (budget snapshot), highlights of the schoolwide plan, description of curriculum and assessments used, our school compacts and policies, professional qualifications of our teachers, and opportunities for family engagement including use of the family resource center.	Open House: August 30, 2024 Feedback Forum: August 29, 2024		⊠ 1 □ 2 □ 3	□ 4 □ 5 □ 6		
2. Required Fall Input Survey/ Evaluation (secondary method) — Deadline November 4, 2024  Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.	October 15-18, 2024, during conference week.		□1 □2 □3	□ 4 □ 5 ⊠ 6		
3.Required Spring Input Meeting and Survey (primary method) — Deadline April 30, 2025  Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.	April 24, 2025		□ 1 □ 2 □ 3	□ 4 □ 5 ⊠ 6		
4. Required FOUR Building Staff Capacity Opportunities (Do not need to be listed in the Policy)	9/17/2024					
Teacher will continue to learn about the value and utility of contributions of parents including how to	11/12/2024			□ 4 □ 5 □ 6		
reach, communicate with, and work with parents to implement parent programs and build ties between the parents and school	1/2/2025					
Deadlines: PL#1 9/20/24   PL#2 12/6/24   PL#3 2/14/25   PL#4 4/25/25	3/25/2025					
5. Required Transition Activities for parents of students entering or exiting our school (Multiple options, not just visit the school) Parents will have an opportunity to learn about the next grade level in their child's education. Briefly describe the transition activities here: Rising Kindergarten Orientation-May 2, 2025 Parents and students will visit the school for a Rising Kindergarten Orientation and tour of classrooms and relevant areas of the building. Current K students will greet guests and sing a welcome song.	5/2/2025		□ 1 □ 2 □ 3	⊠ 4 □ 5 □ 6		
6. Required: Provide information related to school and parent/programs meetings in a format and language parents can understand. SWP Checklist 5.d	List documents trans Compacts Parent Policy Surveys	slated for parents:	□ 1 □ 2 □ 3	□ 4 ⊠ 5 □ 6		

School Developed Family Engagement Activities (Required for "Shall's" 2 and 6)							
School Developed Family Engagement Activities (Must be listed in the school policy)	"Shall" Addressed	Goal(s) Addressed	Resources	Funding Source(s) SWP Checklist 5.e	Date	How is the activity monitored, and evaluated? Include data/artifacts to be collected as evidence.	Team Lead
Family Literacy Night	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	☐ Goal 1  ☑ Goal 2 ☐ Goal 3 ☐ Goal 4	Literacy resources and strategies Activity materials	Title I		Families will participate in a variety of games and activities that promote literacy. Event invitation, sign-in sheets, evaluation forms, and pictures of the event will serve as evidence.	Parent Facilitator Committe e Members
Family Math/STEAM Night	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	☐ Goal 1 ☐ Goal 2 ☑ Goal 3 ☐ Goal 4	STEAM activity materials	Title I		Families will enjoy a night where they get to see how STEAM and Arts Integration will help their child prepare for the real-world incorporating Arts, science, and math curriculum.	Parent Facilitator Committe e members
International Night (Collaborate with East Cobb Middle School)	□1 ⊠2 □3 □4 □5 ⊠6	⊠ Goal 1 □ Goal 2 □ Goal 3 □ Goal 4	East Cobb Middle School Family Selected Materials	Title I		Families will have the opportunity to share their culture through activities, foods, dress.	Parent Facilitator Committe e members
Quarterly Family Workshops by Grade-Level (ELA, Math, and Guidance)	□ 1 ⊠ 2 □ 3 □ 4 □ 5 ⊠ 6	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 □ Goal 4	Math, ELA, and Parent Support make and take materials	Title I		Families will participate in a variety of workshops that support our SIP goals.	Parent Facilitator  Counselor s  Committe e Members

### GaDOE required six "Shall's". Each shall must be addressed at least once during the school year:

- 1. Assist parents in understanding state academic standards, state and local assessments, and how to monitor their child's academic progress.
- 2. Provide materials and training to help parents work with their child to improve academic achievement. (Ex. Literacy training, technology training)
- 3. Educate school staff in the value and utility of the contributions of parents, and how to reach, communicate with, and partner with parents to implement parent programs to build ties between parents and the school.
- 4. Coordinate and integrate parent programs and activities with other Federal, State, and local programs (Preschool to Kindergarten, transitions, parent resource centers, etc.) to support parents in more fully participating in their child's education.
- 5. Ensure information related to school and parent programs/meetings are sent in a format and language parents can understand.
- 6. Provide other reasonable support for parental involvement activities as parents may request. These are school developed activities based upon parent input. (#14 in list of "shalls" and "mays")

# **School Improvement Plan Required Questions**

Schoolwide Plan Development – Section 1114(2)(B) (i-iv)

- 1. Cobb County's schoolwide plans are developed during a 1-year period; unless the school is operating a schoolwide program on the day before the date of the enactment of Every Student Succeeds Act, in which case such school may continue to operate such program but shall develop amendments to its existing plan during the first year of assistance after that date to reflect the provisions of the section. **Evidence to support this statement includes: The dated schoolwide plans, dated budget meeting agendas and signature pages, and dated committee and input meeting signature pages.** *SWP Checklist 5(a)*
- 2. Cobb County's schoolwide plans are developed with the involvement of parents and other members of the community to be served and individuals who will carry out such plan, including teachers, principals, other school leaders, paraprofessionals present in the school, administrators (including administrators of programs described in other parts of this title), the local educational agency, to the extent feasible, tribes and tribal organizations present in the community, and , if appropriate specialized instructional support personnel, technical assistance providers, school staff, if the plan relates to a secondary school, students, and other individuals determined by the school. Evidence to support this statement includes: The schoolwide plan committee signature page and the Family Engagement fall and spring input meetings. Schoolwide Checklist 5(b)
- 3. Cobb County's schoolwide plans remains in effect for the duration of the school's participation under Sec. 114(b)(1-5) of ESSA, except that the plan and its implementation shall be regularly monitored and revised as necessary based on student needs to ensure that all students are provided opportunities to meet the challenging State academic standards. Evidence to support this statement includes: The Title I midyear and end of year monitoring of SWP goals, monitoring and approving all Title I expenditures, and revision dates listed on the SWP cover page. SWP Checklist 5(c)
- 4. Cobb County's schoolwide plans are available to the local education agency, parents, and the public, and the information contained in such plan shall be in an understandable and uniform format and, to the extent practicable, provided in a language that the parents can understand. Evidence to support this statement includes: Every Title I school post the Title I plan, Title I budget, and Family Engagement Components on the school's website and in multiple languages. SWP Checklist 5(d)

5. Describe how the schoolwide plan has been developed in coordination and integration with other Federal, State and local services, resources, and programs, such as programs supported under this Act, violence prevention programs, nutrition programs, housing programs, Head Start programs, adult education programs, career and technical education programs, and schools implementing comprehensive support and improvement activities or targeted support and improvement activities under section 1111 (d), if appropriate and applicable. SWP Checklist 5(e) Include district initiatives that are supported with Title I Funds (For example: Early Literacy Framework (ELF), Math Fluency Initiative (MFI), LETRS, Read 180, etc.)

#### SCHOOL RESPONSE:

Title I will support district initiatives such as, Early Literacy Block, LETRS professional development for selected staff, and School-wide positive Behavior Support.

Brumby will utilize Twenty-Day Money and Title I funds for tutoring support of our students struggling to meet grade level standards. Title III will provide language proficiency support and monthly professional development for ESOL and classroom teachers.

## ESSA Requirements to Include in the Schoolwide Plan – Section 1116(B)(1)

6. Jointly develop with, and distribute to, parents and family members of participating children a written parental and family engagement involvement policy, agreed on by such parents, that shall describe the means for carrying out the requirements of Subsections (c) through (f). Parents shall be notified of the policy in an understandable and uniform format and, to the extent practicable, provided in a language the parents can understand. Such policy shall be made available to the local community and updated periodically to meet the changing needs of parents and the school. Evidence to support this statement includes Posting every Title I school's parent policy on the school's website in multiple languages where practicable, Fall and Spring input meeting agendas and sign in sheets providing parents the opportunity to assist in the development of the school's parent policy, compact and parent engagement budget.

SWP Checklist 4

### **Evaluation of the Schoolwide Plan** - 34 CFR § 200.26

7. Describe how the school regularly monitors and the implementation of, and results achieved by, the schoolwide program, using data from the State's annual assessments and other indicators of academic achievement. SWP Checklist 3(a)

**SCHOOL RESPONSE**: Brumby Elementary will consistently monitor implementation of schoolwide programs through walkthroughs, common summative and formative assessments, discipline data, climate data, Beacon and Amira assessment data, and Interims. and sign-in sheets/forms.

8. Describe how the school determines whether the schoolwide program has been effective in increasing the achievement of students in meeting the challenging State academic standards, particularly for those students who had been farther from achieving the standards. SWP Checklist 3(b)

**SCHOOL RESPONSE**: Brumby Elementary will assess the effectiveness of the school wide program by analyzing student performance data from common and formative assessments, Imagine Learning, ELLevation, Amira, Beacon, and Milestones. Brumby will review the implementation progress of each action step monthly and the impact data for each action step quarterly if applicable.

9. Describe how the schoolwide plan will be revised, as necessary, based on regular monitoring to ensure continuous improvement of students in the schoolwide program. SWP Checklist 3(c)

**SCHOOL RESPONSE**: Brumby Elementary will regularly monitor student growth and performance through quarterly desegregation of data from a variety of sources, such as discipline data, diagnostic, formative, and summative assessments, and revise the schoolwide plan if needed.

## Schoolwide Plan Reform Strategies – Section 1114(b)(7)(A)(i-iii)(I-V)

- 10. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: Provide opportunities for all children, including all subgroups defined in section 1111 (c)(2), to meet the State's challenging academic standards. Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps and the schoolwide plan student groups page specifically identifying supports to assist various student groups in meeting the State's challenging academic standards, where applicable. SWP Checklist 2(a)
- 11. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: use methods and instructional strategies that strengthen an academic program in the school, will increase the amount and quality of learning time, and help provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education. **Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable.** *SWP Checklist 2(b)*
- 12. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards through activities which may include counseling, school-based mental health programs, specialized instructional support services and other strategies to improve students' skills outside the academic subject areas. Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable. SWP Checklist 2(c)(i)
- 13. Describe the implementation of your schoolwide tiered model to prevent and address problem behavior and early intervening services, coordinated with similar activities and services carried out under the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.). SWP Checklist 2.c(iii)
- **SCHOOL RESPONSE**: Brumby will provide PL for staff on Trauma and Resilience Practices and Strategies. Brumby will also take deliberate steps to build a more positive school culture to prevent misbehavior and target student supports to help them address underlying causes of misbehavior—including trauma, physiological factors, curricular problems, environment, etc. Brumby will prioritize preventing misbehaviors through increased student supports and when needed to address misbehaviors through respectful and restorative practices. Brumby will implement a behavior support committee to develop school-wide expectations, interventions, and supports.
- 14. <u>Describe professional development</u> and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data from academic assessments, and to recruit and retain effective teachers, particularly in high need subjects. *SWP Checklist 2.c(iv)*

**SCHOOL RESPONSE**: Brumby Elementary School utilizes CCSD training for K-2 teachers on Structured Literacy, and LETRS, and will provide professional learning on shared teaching Best Practices, CCSD support for interpreting Beacon and Amira Assessment Data, and professional learning in literacy centers based on the 5 pillars of reading.

Paraprofessional representation is included in the school Guiding Coalition meetings and decision-making processes. Paras will participate in CCSD professional development to support reading instruction in the classroom.

Instructional coaches in collaboration with various in-house teacher leaders and TTIS will provide ongoing professional development in areas that meet the demands on the changing educational environment both at Brumby, in Cobb, in Georgia, and nationally. These PL sessions will include but are not limited to, *All Things CTLS, Trauma Informed Practices and Strategies, 180 Classroom, and Positive Behavior Supports.* Additional sessions may be planned throughout the year as staff members indicate a need or as administration determines.

Instructional Coaches provide professional learning and support for new teachers and teachers in need of additional support (Brumby University).

15. **ONLY MIDDLE AND ELEMENTARY SCHOOL RESPONSE REQUIRED** Describe the transition activities provided for preschool children to kindergarten,  $5^{th}$  grade students to  $6^{th}$  grade and  $8^{th}$  grade students to  $9^{th}$  grade. *SWP Checklist 2.c(v)* 

#### SCHOOL RESPONSE:

### **Transition to Middle School Parent Meeting**

The fifth-grade counselor will work collaboratively with East Cobb Middle school to create a presentation for parents that include important information and expectations to ensure students have a smooth transition from elementary to middle school.

## **Incoming Kindergarten Orientation**

Parents and rising kindergarten students will visit the school for a tour of classrooms and pertinent areas of the building. There will be a photo booth and special welcome gifts for our students, and a presentation that includes a welcome opening by the principal, information on joining PTA, and a typical day in the life of a kindergartner. The orientation will conclude with songs from our current kindergarten students. Parents will be provided with an overview that consists of classroom expectations, kindergarten learning targets, and how they can support their students' learning from home.

## **Kinder Camp**

Kindergarten students will learn general school rules, procedures, and processes, and participate in interaction activities throughout the week. During camp, teachers will evaluate student knowledge of basic academic skills to assist with classroom placement.

16. **ONLY HIGH SCHOOL RESPONSE REQUIRED** Describe how the school prepares and makes aware of opportunities for postsecondary education and the workforce, which may include career and technical education programs and broadening secondary school students' access to coursework to earn postsecondary credit while still in high school (such as Advanced Placement, International Baccalaureate, dual or concurrent enrollment, or early college high schools. *SWP Checklist 2.c(ii)* 

**SCHOOL RESPONSE**: N/A

Comprehensive Needs Assessment – Section 1114(b)(1)(A)

17. Cobb County's schoolwide plans are based on a comprehensive needs assessment of the entire school, that considers information on the academic achievement of children in relation to the challenging State academic standards, particularly the needs of those children who are failing, or are at-risk of failing, to meet the State academic standards and any other factors as determined by the local educational agency. **Evidence to support this statement includes: The comprehensive needs assessment section of the schoolwide plan.** *SWP Checklist 1*