

School Improvement Action Plan



School Year:	2024-2025
School Name:	Fair Oaks Elementary
Principal Name:	Cathie Seibert
Date Submitted:	6/17/2024
Revision Dates:	

Distri	ict Name	Cobb County School District							
Schoo	School Name Fair Oaks Elementary								
Team	n Lead	Cathie Seibert							
Pos	sition	Principal							
Em	ail	Cathie.seibert@cobbk12.org							
Pho	Phone #678-594-8080								
	Federal Funding Options to Be Employed (SWP Schools) in This Plan (Select all that apply)								
Х	Traditional fundin	ng (all Federal funds budgeted separately)							
	Consolidated fund	ds (state/local and federal funds consolidated) - Pilot systems ONLY							
	"Fund 400" - Cons	solidation of Federal funds only							
	Factor(s) Used by District to Identify Students in Poverty (Select all that apply)								
Х	Free/Reduced meal applications								
	Community Eligibility Program (CEP) - Direct Certification ONLY								
	Other (if selected, please describe below)								
	•								

In developing this plan, briefly describe how the school sought and included advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders).

References: Schoolwide Checklist 3.b.[Sec. 2103(b)(2)]

School Response: The development of our SY2025 Title I School Improvement Plan included participation and input from school administrators, teachers, paraprofessionals, business leaders, and families. The guiding coalition team began by reviewing the data and previous goals from the SY2024 school year. Data was pulled from the following sources to determine our strengths and weaknesses: RI Data, MI Data, EOG, Report card and common assessment, Discipline data, Counseling/Social Worker Data. The team discussed our priorities for the 2024-2025 school year to best support our student's instruction. The Title 1 parent survey was also reviewed with staff to provide parent input based on strengths and weaknesses. The comprehensive needs assessment CNA was reviewed with the Guiding Coalition for feedback. Revisions were applied and submitted for approval. The Guiding Coalition monitors the implementation of our plan throughout the school year. The announcement for the meeting was posted in our parent newsletter and shared out for three weeks consecutively prior to the meeting.

IDENTIFICATION of STAKEHOLDERS

Stakeholders are those individuals with valuable experiences and perspective who will provide the team with important input, feedback, and guidance. Stakeholders must be engaged in the process to meet requirements of participating federal programs. Documentation of stakeholder involvement must be maintained by the school. Suggested stakeholder participation includes the following roles. **A parent is required**.

Positions and Roles to consider when developing the SIP Committee.

- 1. Administrative Team
- 2. Content or Grade Level Teachers
- 3. Local School Academic Coaches
- 4. District Academic Coaches
- 5. Required: At least one Parent (Non CCSD Employee)
- 6. School Counselors
- 7. Parent Facilitators
- 8. Media Specialists
- 9. Public Safety Officers
- 10. Business Partners
- 11. Social Workers
- 12. Faith Based Community Leaders
- 13. School Technology Specialists
- 14. Community Health Care Providers
- 15. Universities or Institutes of Higher Education

COMMITTEE MEMBERS SIGNATURE PAGE

The comprehensive needs assessment (CNA) and school improvement team (SIP) team consists of people responsible for working jointly throughout the needs assessment and plan development process. Ideal team members possess knowledge of programs, the capacity to plan and implement the needs assessment, and the ability to ensure stakeholder involvement. Documentation of team member involvement must be maintained by the school. Multiple meetings should occur and a sign-in sheet must be maintained for each meeting.

Meeting Date(s):	

Position/Role	Printed Name	Signature
Principal	Cathie Seibert	
Assistant Principal	Dr. Lynn Odom	
Assistant Principal	Jennifer Shiers	
Instructional Specialist	Ashley Dihigo	
Instructional Specialist	Rebecca Plummer	
Instructional Specialist	Nicole Wold	
Instructional Specialist	Kelli Wood	
Instructional Specialist	Karen Fryer	
Instructional Specialist	Ebony Lee	
Title 1 Coordinator	Elizabeth Gonzalez	
Parent Facilitator	Cynthia Cruz-Llamas	
Parent Facilitator	Dinna Ortiz	
Parent		

Comprehensive Needs Assessment Evaluation of Goal(s)

(References: Schoolwide Checklist Section 1114(b)(1)(A))

Collaborate with your team to complete the questions below about the school's progress toward each goal in the FY24 School Improvement Plan (SIP).

Previous Year's Goal #1

The number of 3rd -5th grade students scoring proficient or advanced on the Reading Inventory will increase from 97 (27%) at the end of SY23 to 132 (40%) by the end of SY24.

The number of 1st and 2nd grade students scoring on or above grade level on the Jan Richardson Reading Assessment will increase from 82 (33%) at the end of SY23 to 125 (50%) by the end of SY24.

30% of kindergarten students will be reading on or above grade level according to the Jan Richardson Reading Assessment by the end of SY24.

Was the goal met?

☐ YES

 \boxtimes NO

RI for only students that have been at Fair Oaks in SY 23 and SY 24

EOY	#	SY 22/23 (282)				SY 23/24	SY 23/24 (282)					
		Adv	Pro	Basic	Below			Adv	Pro	Basic	Below	
4 th Grade	85	0	11	20	54	5 th Grade	85	5	27	26	27	+25%
3 rd Grade	100	2	6	17	75	4 th Grade	100	5	24	27	44	+20%
2 nd Grade	97	1	16	17	63	3 rd Grade	97	9	24	25	39	+16%
		3=1%	33=11%	54=19%	192=68%			19=7%	75=27%	78=27%	110=39%	+20%

According to the Reading Inventory data for students in the full-year cohort, the number of Grades 3-5 students scoring proficient or advanced has increased by 20%. 34% (94) of students in grades 3-5 scored proficient or advanced.

What data supports the outcome of the goal?

Reading Inventory Grades 3-5 (ALL students)

EOY	#	SY 22/23 (3	SY 22/23 (338)				SY 23/24 (322)					Growth
		Adv	Pro	Basic	Below			Adv	Pro	Basic	Below	
4 th Grade	102	1=1%	23=23%	23=23%	55=54%	5 th Grade	99	7=10%	30=30%	28=28%	34=32%	+16%
3 rd Grade	122	6=5%	26=21%	38=31%	52=43%	4 th Grade	107	5=4%	24=23%	31=29%	47=44%	+1%
2 nd Grade	114	10=9%	20=18%	17=15%	67=59%	3 rd Grade	116	10=9%	28=24%	30=26%	48=41%	+6%
		17=5%	69=20%	78=23%	174=51%			22=7%	82=25%	89=28%	129=40%	+7% (18
												students)

The number of students scoring proficient or advanced in grades 3-5 has increased by 7% (18 students) on the Reading Inventory. 32% (102) of students are scoring proficient or advanced as of the end of SY2024 as opposed to 25% of 2nd-4th grade students who were proficient or advanced SY23.

1st and 2nd Grade JRA Data

1st and 2nd Grade Cohorts

EOY	#	SY 22/23 (262)			EOY	SY 23/24 (254)					Growth	
		Above	On	Approach	Below			Above	On	Approach	Below	
1st Grade	136	38	11	16	71	2 nd Grade	122	23	41	6	52	+15%
Kinder	126	8	26	21	71	1 st Grade	132	31	19	10	72	+16%
		83=32%					114=45%				+13%	

The number of students scoring on or above level on the JRA assessment has grown 13% (31 students) between SY 23 and SY 24. There are currently 45% (114 students) of 1st and 2nd grade students that are on or above reading level.

Kindergarten JRA Data

Kindergarten JRA

EOY	#	SY 22/23					SY 23/24					
		Above	On	Approach	Below		Above	On	Approach	Below		
Kindergarten	126	8=6%	26=21%	20=16%	72=57%	114	12=11%	10=9%	13=11%	79=69%		
		34=27%				22=20%	-7%					

According to the current JRA results, 20% (22 students) are on or above reading level.

Reflecting on Outcomes

If the goal was **not met**, what actionable strategies could be implemented to address the area of need?

We made a 32% growth rate for the RI for students; however, the goal was set at 40%.

The actionable strategies that will be used are:

20-day tutors and Title 1 tutors using UFLI intervention groups for Grades 3-5 Implementing technology: I Ready for Tier 1 and Tier 2 Reading
Tier 2 - Teacher on Special Assignment (3rd - 5th grades)

If the goal was **met or exceeded**, what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?

Previous Year's Goal #2

The percentage of students K-5 scoring proficient or advanced on the Math Inventory will increase from 45% at the end of SY23 to 60% at the end of SY24.

Was the goal met?

☐ YES

 \boxtimes NO

MI for only students that have been at Fair Oaks in SY 23 and SY 24

EOY	#	SY 22/23 (4	SY 22/23 (492)				#	SY 23/24 (492)				Growth
		Adv	Pro	Basic	Below			Adv	Pro	Basic	Below	
4 th Grade	85	23	22	27	13	5 th Grade	85	21	34	15	15	+12%
3 rd Grade	100	9	40	16	35	4 th Grade	100	41	23	21	15	+15%
2 nd Grade	97	21	25	29	22	3 rd Grade	97	17	40	16	24	+12%
1 st Grade	106	28	24	34	20	2 nd Grade	106	30	38	28	10	+15%
Kinder	104	4	20	32	48	1 st Grade	104	16	30	26	32	+21%
		85=17%	131=27%	138=28%	138=28%			125=25%	165=34%	106=22%	96=19%	+15%

What data supports the outcome of the goal?

According to the Math Inventory data for only students that have been at Fair Oaks, the number of students in Grades 1-5 scoring proficient or advanced has increased by 15%. 59% (290) of students in grades 1-5 scored proficient or advanced.

EOY	#	SY 22/23 (SY 22/23 (606)				#	SY 23/24 (705)				Growth
		Adv	Pro	Basic	Below			Adv	Pro	Basic	Below	
4 th Grade	102	28=27%	27=26%	29=28%	18=18%	5 th Grade	98	23=23%	35=35%	19=19%	21=21%	+5%
3 rd Grade	122	11=9%	50=41%	19=16%	42=34%	4 th Grade	113	43=38%	24=21%	23=20%	23=20%	+9%
2 nd Grade	120	28=23%	30=25%	36=30%	26=22%	3 rd Grade	120	20=17%	48=40%	19=16%	33=28%	+9%
1 st Grade	137	33=24%	32=23%	43=31%	29=21%	2 nd Grade	124	32=26%	43=35%	35=28%	14=11%	+14%
Kinder	125	6=5%	20=16%	39=31%	60=48%	1 st Grade	133	19=14%	37=28%	32=24%	45=34%	+21%
						Kinder	117	7=6%	12=10%	41=35%	57=49%	
		106=17%	159=26%	166=27%	175=29%			144=20%	199=28%	169=24%	193=27%	+5% (78
												students)

The number of students scoring proficient or advanced in grades K-5 increased by 5% (78 students) on the Math Inventory. 48% (343) of students are scoring proficient or advanced as of the end of SY2024.

Reflecting on Outcomes									
If the goal was not met , what actionable strategies could be implemented to address the area of need?	The goal was not met in Grades K-5. The following are actionable strategies that are in place and will be continued to sustain progress: Teachers on Special Assignment (3 rd and 5 th grades) Implementing Technology: Dream Box in small groups; Progress Learning								
If the goal was met or exceeded , what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?									

Previous Year's Goal #3	The percentage of 3 rd -5 th grade students scoring in Level 2 (Monitor Learning) or Level 3 (Accelerate Learning) on the Extended Writing Task – Language Usage and Conventions domain on the ELA EOG will increase from 24% at the end of SY23 to 40% at the end of SY24. 30% of kindergarten- 2nd Grade students will increase the writing conventions score of quarterly writing assessment as measured by the grade level writing rubric.										
	Was the goal n	net?	YES [⊐ NO							
What data supports the outcome of the goal?	2023 EOG Data: Extended Writing T Level 0* 3rd 23% = 23 4th 20% = 25 5th 4% = 5 SY 24 Preliminary data # Met target 3rd 99 16 = 16% 4th 92 24 = 26%	Level 1 – Remediate Learning 63% = 63 49% = 60 39% = 51	Conventions Level 2 - Monitor Learning 14% = 14 25% = 31 41% = 54	Level 3 – Accelerate Learning 0% = 0 7% = 9 16% = 21							

	Writing Conventions # Average BOY Average EOY 2md 123 2.2 2.5 1st 120 2.5 Kinder Kinder 113 1.1 2.8
	Reflecting on Outcomes
If the goal was not met , what actionable strategies could be implemented to address the area of need?	The actionable strategies that will be used are: Students will continue to use the 5-star sentences chart to organize their sentences. K-2 students will write dictated sentences daily. 3-5 students will use a 5-star sentence chart to check their sentences.
If the goal was met or exceeded , what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?	

Previous Year's Goal #4	Maintain less than 50 students with excessive absences for the 2023/2024 school year.
	Was the goal met? ☐ YES ☐ NO
What data supports the outcome of the goal?	There are 26 K-5 students with 10 or more absences, which is a decrease from the previous school year. CSIS attendance data Discipline Report

Reflecting on Outcomes					
If the goal was not met , what actionable strategies could be implemented to address the area of need?					
If the goal was met or exceeded , what processes, action steps, or interventions contributed to the success of the goal and continue to be implemented to sustain progress?	The following actionable strategies will be continued to address the number of students with excessive absences next year: Attendance initiatives – Count Me in Program Attendance ceremonies Phone calls to high absentee student homes Parent meetings and workshops for attendance concerns Meeting with parents regarding attendance concerns Closing the gap through the counseling department (interventions with students and parents) PBIS				

Comprehensive Needs Assessment – Summary of Findings (Schoolwide) Section 1114(b)(1)(A)

Data	Strengths	Concerns	Multiple Data Sources
	16% growth in Reading Inventory scores from beginning of SY24 to the end of the year in grades 3-5.	55% of 1 st and 2 nd graders are reading below level. This impacts Grades 3-5.	Jan Richardson Reading Assessments
	l	students) are on or above reading level.	Interim Assessments ELF Assessments (Grades
	compared to 43 students on or above level in SY 23.		K-2) CCC notes

	The number of students scoring on or above level on the JRA assessment has grown 13% (31 students) between SY 23 and SY 24. There are currently 45% (114 students) of 1st and 2nd grade students that are on or above reading level.		Reading Inventory
Math	40% growth in Math Inventory scores from the beginning of the year to the end of the year in Grades K-5. 341 (49%) of students in K-5 are advanced or proficient in the Math Inventory.	Based on math interims: Two step math problems and consistent problem-solving techniques	Math Inventory Interim assessments CCC notes Georgia Milestones
Science	Integration of STEM activities through quarterly STEM days.	Science vocabulary	Science Milestones Science Interims
Social Studies	Integration of social studies into ELA	Graphs and timelines	Social Studies Interims
Discipline / School Climate Data	Teachers using the PBIS language (SOAR) expectations	Consistent use of minor infractions using the PBIS system	PBIS data
Professional Learning What's been provided? What is the impact?	Professional learning on ELLEVATION strategies	K-5 training for assessments (In progress Spring 2024)	
Other			

Comprehensive Needs Assessment – Summary of Findings (Student Groups) Section 1114(b)(1)(A)

Data	Student	Groups	Strengths	Concerns	Multiple Data Sources
ELA	☐ Econ. Disadvantaged☐ Special Ed.	□ Factor/Hamalass	l	EL: Speaking scores on Access are low.	ACCESS Classroom assessments
	☐ Race / Ethnicity	□ Migrant			Interims
Math	☐ Econ. Disadvantaged ☐ Special Ed. ☐ Race / Ethnicity	□	SPED: Using base 10 for place value, addition and subtraction	EL: Understanding and solving word problems SPED: Students need further assistance with fact fluency and word problems.	Interims Classroom Assessments
Science	☐ Econ. Disadvantaged ☐ Special Ed. ☐ Race / Ethnicity	☐ Foster/Homeless	EL: Integrated lessons have improved vocabulary	•	Interims
Social Studio	☐ Econ. Disadvantaged	☐ English Learners ☐ Foster/Homeless ☐ Migrant		EL: SPED:	Interims
Discipline / School Clima Data		☐ English Learners ☐ Foster/Homeless	helped keep absences lower	EL: SPED:	Attendance reports
Professiona Learning	☐ Econ. Disadvantaged ☐ Special Ed. ☐ Race / Ethnicity		strategies from Ellevation have helped	EL: Teachers need training on how to teach students how to speak in complete sentences	

			strategies from Ellevation have helped	SPED: Teachers need training on how to teach students how to speak in complete sentences	
	☐ Econ. Disadvantaged	☐ English Learners	EL:	EL:	
Other	□ Special Ed.	☐ Foster/Homeless	SPED:	SPED:	
	☐ Race / Ethnicity	☐ Migrant			

Statement of Concern #1	Consistent language for solving two-step problems
Root Cause #1 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	Teachers need consistent language for unpacking story problems
Root Cause #2 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	Students need explicit instruction for the elements of a number story
Root Cause #3 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	Teachers need training on how to create consistent comprehensive assessments aligned to the standards for mathematics
Contributing Factors (Outside of control)	
Goal Specific, Measurable, Achievable, Relevant,	The percentage of students in 1 st and 2 nd grade scoring on or above grade level on the MI will increase from 74 (20%) in Spring 2024 to 108 (30%) in Spring 2025 as measured by the 2024-2025 Beacon Assessment.
Timebound	The percentage of 3 rd -5 th grade students scoring level 3 or 4 will increase from 29.5% in Spring 2024 to 40% in Spring 2025 as measured by the 2024-2025 Georgia Math Milestones.

Statement of Concern #2	Students are not reading at or above grade level.
Root Cause #1 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	Students have difficulty with content vocabulary.
Root Cause #2 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Effective Leadership Supportive Learning Environment Family Engagement	Teachers are not trained in the methodology of teaching vocabulary.
Root Cause #3 - (Within control) Impacts which system(s): Coherent Instruction Professional Capacity Seffective Leadership Supportive Learning Environment Family Engagement	Emergent bilingual students have difficulty using expressive language within academic content
Contributing Factors (Outside of control)	
Goal Specific, Measurable, Achievable, Relevant, Timebound	The number of students K-2 scoring on or above grade level will increase from 61 (17%) in Spring 2024 to 125 (35%) students in Spring 2025 as measured by the 2024-2025 Amira Screener. The percentage of 3 rd -5 th grade students scoring level 3 or 4 will increase from 17% in Spring 2024 to 30% in Spring 2025 as measured by the 2024-2025 Georgia ELA milestones.

School Improvement Goals

Include goals on the parent compacts and policy

The percentage of students in 1st and 2nd grade scoring on or above grade level on the Beacon Assessment will increase from 74 (20%) in Spring 2024 to 108 (30%) in Spring 2025 as measured by the 2024-2025 Beacon Assessment.

The percentage of 3rd-5th grade students scoring level 3 or 4 will increase from 29.5% in Spring 2024 to 40% in Spring 2025 as measured by the 2024-2025 Georgia Math Milestones.

Grade Level Goals:

Goal #1

- Incoming Kindergarten: Math Kindergarten: The percent of students scoring proficient will increase from 0.0 to 35% as measured by the BEACON Assessment
- (Kindergarten Cohort) Math 1st grade: The percent of students scoring proficient will increase from 7% (Midyear MI) to 35% as measured by the BEACON Assessment
- Math 2nd grade cohort: The percent of students scoring proficient (prepared) will increase from 18% (Midyear MI) to 40% as measured by the BEACON Assessment By May 2025 40% of 2nd grade students will score in the prepared category as measured by the BEACON assessment.
- Math 3rd grade: The percent of students scoring level 3 or Level 4 will increase from 28.5% to 35% as measured by the 2024-2025 Milestone Scores
- Math 4th grade: The percent of students scoring level 3 and Level 4 will increase from 35.2% to 50% as measured by the 2024-2025 Milestone Scores

Goal #2

The number of students k-2 scoring above grade level will increase from 61 (17%) in Spring 2024 to 125 (35%) students in Spring 2025 as measured by the 2024-2025 Amira Screener.

The percentage of 3rd-5th grade students scoring level 3 or 4 will increase from 17% in Spring 2024 to 30% in Spring 2025 as measured by the 2024-2025 Georgia ELA milestones.

ī	Title I Personnel/Positions Hired to Support the School Improvement Goals SWP Checklist 2.c(iv) - Section 1114(b)(7)(A) (i-iii) (I-V)							
Position	Position Supports Goal(s) Supports which system(s)		How will this position's primary actions support the implementation of the School Improvement Plan?					
Teacher 1 st grade	⊠ Goal 1 ⊠ Goal 2 □ Goal 3 □ Goal 4	 ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☐ Supportive Learning Environment ☐ Family Engagement 	Reduces class sizes so evidenced based strategies can be implemented more frequently and with longer duration (Examples: conferencing, smaller groups, increased individualized instruction)					
Parent facilitator	⊠ Goal 1 ⊠ Goal 2 ⊠ Goal 3 ⊠ Goal 4	☐ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☑ Family Engagement	Increase parent/school communication Parent university Early learning supports and coordination					
Instructional Paraprofessional	⊠ Goal 1 ⊠ Goal 2 □ Goal 3 □ Goal 4	 ☑ Coherent Instruction ☐ Professional Capacity ☐ Effective Leadership ☑ Supportive Learning Environment ☐ Family Engagement 	Support emergent bilingual students in mathematics 3 rd – 4 th grade. EIP screening for academic readiness					

The percentage of students in 1st and 2nd grade scoring on or above grade level on the MI will increase from 74 (20%) in Spring 2024 to 108 (30%) in Spring 2025 as measured by the 2024-2025 Beacon Assessment.

The percentage of 3rd-5th grade students scoring level 3 or 4 will increase from 29.5% in Spring 2024 to 40% in Spring 2025 as measured by the 2024-2025 Georgia Math Milestones.

Grade Level Goals:

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- (Kindergarten Cohort) Math 1st grade: The percent of students scoring proficient will increase from 7% (Midyear MI) to 35% as measured by the BEACON Assessment
- Math 2nd grade cohort: The percent of students scoring proficient will increase from 18% (Midyear MI) to 40% as measured by the BEACON Assessment
- Math 3rd grade: The percent of students scoring level 3 or Level 4 will increase from 28.5% to 35% as measured by the 2024-2025 Milestone Scores
- Math 4th grade: The percent of students scoring level 3 and Level 4 will increase from 35.2% to 50% as measured by the 2024-2025 Milestone Scores

Action Step(s) SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv),2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation? SWP Checklist 3.a 34 CFR § 200.26	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact? SWP Checklist 3.b 34 CFR § 200.26	People Responsible
Common Formative and Summative	Assessment	CCSD funds	August	Implementation Performance	Evaluation Performance Target:	Admin
Assessments:	& Learning	for training	2024	Target: 100% of grade-level	The number of common	
Each Quarter, K-5 teachers will construct	Team for			teams will construct at least one	assessment items needing	Instructional
common assessments aligned to the DOK of	professional			common formative and one	revision will decrease from Fall	Specialists
the standard(s) as measured by the	development			common summative assessment	2024 to Spring 2025 as	
common assessment rubric.				per math unit.	measured by the common assessment audit form.	
				Implementation Plan:		
				-Professional learning from the	Evaluation plan:	
				assessment department on May	May or August 2024 – Baseline	
				13 for instructional support	rubric of common assessment	
				specialists on best practices for		
				assessment creation.	November or December 2024 –	
				-Assessment items will include	Midyear rubric of common	
				the language of the standard.	assessment	
				-Module 1 August: Teachers will		
				deconstruct standards, identify		

	T.	ı	1			
				learning targets, and utilize best	April or May 2025 – End of year	
				practices for constructing	rubric of common assessment	
				assessment items.		
				Module 2 October: CCCs will	Evidence: Common assessment	
				analyze data, determine next	audit form from BOY, MOY, and	
				steps for instruction, and	EOY	
				reteach/reassess as needed.		
				Module 3 November: CCCs will		
				analyze the quality of assessment		
				items through the data analysis		
				process to edit/revise assessment		
				items on common assessments as		
				needed.		
				-CCCs will analyze the quality of		
				assessment items using a		
				common assessment rubric.		
				common assessment rubite.		
				Artifacts:		
				-Copies of common formative		
				assessments		
				-CCC minutes		
Quarterly Strategic Thinking Question:	Rubrics	CCSD	August	Implementation Performance	Evaluation Performance Target:	Admin
K-5 teachers will implement quarterly math	created with	CC3D	2024	Target: 100% of teachers will	The average student score will	Aumin
	Math		2024	implement quarterly strategic	increase from Fall 2024 to Spring	Instructional
exemplar problems as evidenced by	specialist			thinking questions during math.	2025 as measured by the	Specialists
student work samples and collaboratively	specialist			tilliking questions during matri.	problem-solving rubric.	Specialists
scored rubrics.				Implementation Plan:	problem solving rubile.	
				-Training on problem-solving	Evaluation plan:	
				strategies from Danielle Lanigan.	-Teachers will meet quarterly to	
				- Teachers will use consistent	collaboratively score student	
				procedures when solving a story	_	
				T	strategic thinking questions	
				problem as evidenced by weekly	according to the mathematical	
				lesson plans and student work	problem-solving rubric.	
				products.	-Each grade level will average	
				-Include language of standard in	their scores and record in CCC	
				each strategic thinking question	minutes.	
				and explicitly teach vocabulary		
				during daily lessons.	Evidence:	
				-Teachers will send home	-Scored problem-solving rubrics	
				monthly family real-world	-Average problem-solving scores	
				problem-solving activity to	in CCC minutes	

	1			T	T	
				engage families in mathematical		
				reasoning at home.		
				-K-5 teachers will provide		
				students with problem-solving		
				practice at least once per week.		
				Artifacts:		
				-Student work samples		
				-Family activity samples		
Math Tutoring:	Tutors	20-day	August	Implementation Performance	Evaluation Performance Target:	Admin
Tutors will work with K-3 students 3		funds	2024	Target: 100% of tutors will work	80% of students receiving	
times per week in a small group setting				with K-3 students 3 times per	tutoring will meet their	Instructional
focused on math vocabulary and		Title 1		week in a small group setting	individual Math RTI goal as	Specialists
numerical reasoning skills.				focused on math vocabulary and	evidenced by RTI data.	
Tidifierical reasoning skills.				numerical reasoning skills.	,	
					Evaluation Plan:	
				Implementation Plan:	Students will be assessed	
				Teachers will review data and	according to their RTI	
				choose the most striving students	intervention plan.	
				for tutoring using class data and	,	
				Beacon Assessment scores.	RTI data will be tracked in	
					FoRTIfy.	
				Tutors will use class performance		
				on grade-level standards to	Evidence:	
				determine small groups. Once	RTI data from FoRTIfy	
				students have mastered the		
				priority standard, they will return		
				to general education instruction.		
				Pull out/push in model will be		
				determined by grade level		
				administrator.		
				Artifacts:		
				Tutor Rosters/Schedules		

GOAL #2	students in S The percenta	he number of students k-2 scoring above grade level will increase from 61 (17%) in Spring 2024 to 125 (35%) tudents in Spring 2025 as measured by the 2024-2025 Amira Screener. he percentage of 3 rd -5 th grade students scoring level 3 or 4 will increase from 17% in Spring 2024 to 30% in Spring 025 as measured by the 2024-2025 Georgia ELA milestones.								
Action Step(s) SWP Checklist 2.a, 2.b, 2.c(i), 2.c(ii), 2.c(iv),2.c(v)	Resources	Funding Source(s) SWP Checklist 5.e	Start Date	How will the action step be implemented and monitored? What artifacts will be collected to demonstrate implementation? SWP Checklist 3.a	How will the action step be evaluated for impact? What evidence will be collected to demonstrate impact? SWP Checklist 3.a	People Responsible				
ESOL Speaking Monitoring: K-5 teachers will implement strategies to improve students' English-speaking skills daily.	Rubric created by ESOL leads	CCSD	August 2024	Implementation Performance Target: 100% of teachers will implement daily strategies to improve students' English- speaking skills as evidenced by lesson plans and observations. Implementation Plan: Teachers will use ELLevation speaking strategies to support ELL speaking skills as evidenced by lesson plans. Teachers will require students to respond to questions in complete sentences. August students complete their first speaking rubric. Teachers review the bookmarks and speaking posters weekly. Parent meeting in August to review the bookmarks and posters.	Evaluation Performance Target: 50% of EL students will grow a minimum of one band in speaking according to their ACCESS scores. Evaluation plan: Students will formally evaluate their English-speaking skills using bookmark rubric in August, October, and December to prepare for ACCESS testing in January. Evidence: Student speaking ACCESS scores	Admin Instructional Specialists ESOL teachers				

				K-5 students will evaluate their formal English-speaking abilities every other month based on the Fair Oaks student speaking rubric. December: Midyear monitoring for students to track their progress January: Begin ACCESS testing		
				Artifacts: -Lesson Plans with ELLevation strategies -Classroom observation data -Student self-evaluation of speaking on rubrics		
Vocabulary Acquisition: K-5 teachers will implement explicit vocabulary instruction for 3-5 words weekly as evidenced by student vocabulary journals.	ESOL dept	CCSD	August 2024	Implementation Performance Target: 100% of K-5 teachers will implement explicit vocabulary instruction for 3-5 words weekly as evidenced by student vocabulary journals. Implementation Plan: August – Teachers will introduce student vocabulary journals to K-5 students. Introduce using The Word Collector text schoolwide. Teachers will use ELLevation vocabulary strategies in weekly lessons. K-3 teachers will use the ELF lessons for explicit vocabulary instruction. Teachers and students will use magnets to display new	Evaluation Performance Target: 30% of students will increase their baseline vocabulary score as measured by Imagine Learning and iReady Progress Reports. Evaluation plan: -Teachers will pull progress reports after each assessment administration (3x per year). Evidence: Imagine Learning and iReady progress reports	Admin Instructional Specialists ESOL teachers

Tutoring: Tutors will work with K-5 students three times per week in a small group setting focused on reading foundational skills.	Tutors	20-day funds Title 1	August 2024	vocabulary words around classroom doors. Monthly monitoring of student journals. Artifacts: -Student vocabulary journals -Lesson plans showing ELLevation or explicit vocabulary strategies Implementation Performance Target: 100% of tutors will work with K-5 students three times per week in a small group setting focused on reading foundational skills. Implementation Plan: Teachers will review data and choose the most striving students for tutoring using class data and Beacon Scores. Tutors will give phonics preassessment from CTLS to determine student needs and create small groups. Tutors will meet with striving students 3x a week in small groups. Pull out/push in model will be determined by grade-level administrator and RTI coordinator.	Evaluation Performance Target: 50% of students receiving tutoring will increase their ELA scale score by 20 points or more on the Beacon assessment. Evaluation Plan: Students will take the ELA Beacon Assessment three times per year. Evidence: Beacon scores for K-5 students receiving tutoring (data sheet for tutoring students only)	Admin Instructional Specialists ESOL teachers
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				Tutors will use UFLI lessons for		
				consistency.		
				,		
				Artifacts:		
				Tutor Rosters/Schedules		
				rater Hostersy seriedates		
Each Quarter, K-5 teachers will construct	Assessment	CCSD funds	August	Implementation Performance	Evaluation Performance Target:	
common assessments aligned to the DOK of		for training	2024	Target: All teachers trained in the	The number of common	
the standard(s) as measured by the	Team for			three assessment modules	assessment items needing	
common assessment rubric.	professional				revision will decrease from Fall	
	development				2024 to Spring 2025 as	
				Implementation Plan:	measured by the common assessment audit form.	
				May 2024 - teacher leaders		
				trained with the assessment office		
				with the three modules for	Evaluation plan:	
				assessment:	May or August 2024 – Baseline	
				-Professional learning from the	rubric of common assessment	
				assessment department on May		
				13 for instructional support	November or December 2024 –	
				specialists on best practices for	Midyear rubric of common	
				assessment creation.	assessment	
				-Assessment items will include		
				the language of the standard.	April or May 2025 – End of year	
				-Module 1 August: Teachers will	rubric of common assessment	
				deconstruct standards, identify		
				learning targets, and utilize best	Evidence: Common assessment	
				practices for constructing	audit forms from BOY, MOY, and	
				assessment items.	EOY	
				Module 2 October: CCCs will		
				analyze data, determine next		
				steps for instruction, and		
				reteach/reassess as needed.		
				Module 3 November: CCCs will		
				analyze the quality of assessment		
				items through the data analysis		
				process to edit/revise assessment		
				items on common assessments as		
				needed.		

		-CCCs will analyze the quality of assessment items using a common assessment rubric. Artifacts: -Copies of common formative		
		assessments -CCC minutes		
	Actio	ns to Support Student Groups in Meeting School Improvement Goals		
	Group(s) a, 2.b, 2.c(i), 2.c(ii)	Action steps to improve/support achievement of student groups	Resources	Funding Source
\square Econ. Disadvantaged	□ English Learners	English Learners will work on speaking skills using complete sentences and assessed	Poster sized	Title 1 Funds
☐ Special Ed.	☐ Foster/Homeless	by the WIDA speaking rubric.	rubrics	
$\ \square$ Race / Ethnicity	☐ Migrant			
\square Econ. Disadvantaged	□ English Learners	Teachers of English Learners will use Ellevation strategies to support multi step	Pictures and how	CCSD
\square Special Ed.	\square Foster/Homeless	problem solving.	to solve chart	
$\ \square$ Race / Ethnicity	☐ Migrant			
\square Econ. Disadvantaged	☐ English Learners	SPED teachers will work on writing stamina and sentence structure.	5 star	Title 1
☑ Special Ed.	\square Foster/Homeless		sentence chart	
$\ \square$ Race / Ethnicity	☐ Migrant			
☐ Econ. Disadvantaged	☐ English Learners	SPED teachers will use pictures and manipulatives to help students solve multi step	Pictures	Title 1
☑ Special Ed.	☐ Foster/Homeless	problems.	Base 10 blocks	
☐ Race / Ethnicity	☐ Migrant		How to solve chart	

Family Engagement Plan to Support School Improvement (Required Components)						
Family Engagement Activities (Must be listed in the school policy)	Date(s) Scheduled	Date Completed	"Shall" Standard(s) Addressed			
1. Required Annual Title I Meeting – Deadline September 29, 2023 Parents will learn about Title I, how our school spends Title funds (budget snapshot), highlights of the schoolwide plan, description of curriculum and assessments used, our school compacts and policies, professional qualifications of our teachers, and opportunities for family engagement including use of the family resource center.	9/12/2024 8:00 am & 6:00 pm		⊠ 1 □ 2 □ 3	□ 4 □ 5 □ 6		
2. Required Fall Input Survey/ Evaluation (secondary method) — Deadline October 31, 2023 Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.	Conference week 10/15/2024- 10/18/2024		□ 1 □ 2 □ 3	□ 4 □ 5 ⊠ 6		
3. Required Spring Input Meeting and Survey (primary method) – Deadline April 29, 2024 Parents will have the opportunity to assist in planning future family engagement activities, revising our school policy and compact, and considering how to spend our family engagement funds.			□ 1 □ 2 □ 3	□ 4 □ 5 ⊠ 6		
4. Required FOUR Building Staff Capacity Opportunities (Do not need to be listed in the Policy) Teacher will continue to learn about the value and utility of contributions of parents including how to reach, communicate with, and work with parents to implement parent programs and build ties between the parents and school Deadlines: PL#1 9/22/23 PL#2 12/8/23 PL#3 2/16/24 PL#4 4/29/24			□ 1 □ 2 ⊠ 3	□ 4 □ 5 □ 6		
5. Required Transition Activities for parents of students entering or exiting our school (Multiple options, not just visit the school) Parents will have an opportunity to learn about the next grade level in their child's education. Briefly describe the transition activities here: 6 th Grade Transition tour at Pearson MS: Parents and students will tour the building and meet with staff Kindergarten Transition tour at Fair Oaks ES: Parents and students will tour the building and meet staff	Waiting for EOG testing schedule		□ 1 □ 2 □ 3	⊠ 4 □ 5 □ 6		
6. Required: Provide information related to school and parent/programs meetings in a format and language parents can understand. SWP Checklist 5.d	List documents trans New Parent Orientation Engagement Materials and Assessment inform nights games and activity	on, Family s, School Policy, ESOL mation, Literacy	□ 1 □ 2 □ 3	□ 4 ⊠ 5 □ 6		

School Developed Family Engagement Activities (Required for "Shall's" 2 and 6)							
School Developed Family Engagement Activities (Must be listed in the school policy)	"Shall" Addressed	Goal(s) Addressed	Resources	Funding Source(s) SWP Checklist 5.e	Date	How is the activity monitored, and evaluated? Include data/artifacts to be collected as evidence.	Team Lead
Title 1 New Parent Orientation- new families to the school will have an orientation as to expectations and polices for attending.	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4			Q1: 10/3/24 Q2: 12/12/24 Q3: 2/27/25	Parents will sign up as they attend. Pictures will be taken. Parents will receive packets for their families to help their child.	Parent facilitators admin
Title 1 ESOL Night – parents of multilingual learners will attend a meeting to learn about ESOL services, ACCESS, and to receive materials to assist their child in reading, writing, listening, and speaking.	□ 1 ⊠ 2 □ 3 □ 4 □ 5 ⊠ 6	☐ Goal 1 ☐ Goal 2 ☐ Goal 3 ☐ Goal 4			8/15/24 5:30-7:00	Parents will sign up as they attend. Pictures will be taken. Parents will receive packets for their families to help their child. Parents will receive previous years ACCESS scores	Parent facilitators admin ESOL Teachers
Title 1 Literacy Nights – parents will attend literacy nights to learn more about their child's progress and how to help at home.	□ 1 ⋈ 2 □ 3 □ 4 □ 5 ⋈ 6	□ Goal 1 □ Goal 2			Night 1: 10/10/24 5:30-730 Night 2: 2/13/24 5:30-7:30	Parents will sign up as they attend. Pictures will be taken. Parents will receive packets for their families to help their child. Parents will receive their child's scores and create ELA and Math goals with their child.	Teachers Admin

GaDOE required six "Shall's". Each shall must be addressed at least once during the school year:

- 1. Assist parents in understanding state academic standards, state and local assessments, and how to monitor their child's academic progress.
- 2. Provide materials and training to help parents work with their child to improve academic achievement. (Ex. Literacy training, technology training)
- 3. Educate school staff in the value and utility of the contributions of parents, and how to reach, communicate with, and partner with parents to implement parent programs to build ties between parents and the school.
- 4. Coordinate and integrate parent programs and activities with other Federal, State, and local programs (Preschool to Kindergarten, transitions, parent resource centers, etc.) to support parents in more fully participating in their child's education.

- 5. Ensure information related to school and parent programs/meetings are sent in a format and language parents can understand.
- 6. Provide other reasonable support for parental involvement activities as parents may request. These are school developed activities based upon parent input. (#14 in list of "shalls" and "mays")

School Improvement Plan Required Questions

Schoolwide Plan Development – Section 1114(2)(B) (i-iv)

- 1. Cobb County's schoolwide plans are developed during a 1-year period; unless the school is operating a schoolwide program on the day before the date of the enactment of Every Student Succeeds Act, in which case such school may continue to operate such program but shall develop amendments to its existing plan during the first year of assistance after that date to reflect the provisions of the section. **Evidence to support this statement includes: The dated** schoolwide plans, dated budget meeting agendas and signature pages, and dated committee and input meeting signature pages. *SWP Checklist 5(a)*
- 2. Cobb County's schoolwide plans are developed with the involvement of parents and other members of the community to be served and individuals who will carry out such plan, including teachers, principals, other school leaders, paraprofessionals present in the school, administrators (including administrators of programs described in other parts of this title), the local educational agency, to the extent feasible, tribes and tribal organizations present in the community, and , if appropriate specialized instructional support personnel, technical assistance providers, school staff, if the plan relates to a secondary school, students, and other individuals determined by the school. Evidence to support this statement includes: The schoolwide plan committee signature page and the Family Engagement fall and spring input meetings. Schoolwide Checklist 5(b)
- 3. Cobb County's schoolwide plans remains in effect for the duration of the school's participation under Sec. 114(b)(1-5) of ESSA, except that the plan and its implementation shall be regularly monitored and revised as necessary based on student needs to ensure that all students are provided opportunities to meet the challenging State academic standards. Evidence to support this statement includes: The Title I midyear and end of year monitoring of SWP goals, monitoring and approving all Title I expenditures, and revision dates listed on the SWP cover page. SWP Checklist 5(c)
- 4. Cobb County's schoolwide plans are available to the local education agency, parents, and the public, and the information contained in such plan shall be in an understandable and uniform format and, to the extent practicable, provided in a language that the parents can understand. Evidence to support this statement includes: Every Title I school post the Title I plan, Title I budget, and Family Engagement Components on the school's website and in multiple languages. SWP Checklist 5(d)
- 5. Describe how the schoolwide plan has been developed in coordination and integration with other Federal, State and local services, resources, and programs, such as programs supported under this Act, violence prevention programs, nutrition programs, housing programs, Head Start programs, adult education programs, career and technical education programs, and schools implementing comprehensive support and improvement activities or targeted support and improvement activities under section 1111 (d), if appropriate and applicable. SWP Checklist 5(e) Include district initiatives that are supported with Title I Funds (For example: Early Literacy Framework (ELF), Math Fluency Initiative (MFI), LETRS, Read 180, etc.)

 SCHOOL RESPONSE:

Fair Oaks Elementary will integrate state and local funds and community support in several ways. Title 1 will support district initiatives such as Early Literacy Framework (ELF), LETRS professional development for K-2 leads and Administration. Title II will provide professional development support for all staff. Title III will provide language proficiency support and monthly professional development for ESOL and classroom teachers. Fair Oaks will utilize Title I and Twenty-day funds for tutoring support of our students struggling to meet state standards. The Student Assistance Programs department will provide support for the school's implementation of the Positive Behavioral Intervention and Support program (PBIS). Community Partners (Smyrna Business Network International, Square Church, Mosaic Church, and Gracepoint Church) will provide volunteers and support for our academic nights and our parent university. These programs will work together to meet the needs of the students and families identified in the CNA and through our parent and family surveys.

ESSA Requirements to Include in the Schoolwide Plan – Section 1116(B)(1)

6. Jointly develop with, and distribute to, parents and family members of participating children a written parental and family engagement involvement policy, agreed on by such parents, that shall describe the means for carrying out the requirements of Subsections (c) through (f). Parents shall be notified of the policy in an understandable and uniform format and, to the extent practicable, provided in a language the parents can understand. Such policy shall be made available to the local community and updated periodically to meet the changing needs of parents and the school. Evidence to support this statement includes Posting every Title I school's parent policy on the school's website in multiple languages where practicable, Fall and Spring input meeting agendas and sign in sheets providing parents the opportunity to assist in the development of the school's parent policy, compact and parent engagement budget.

SWP Checklist 4

Evaluation of the Schoolwide Plan - 34 CFR § 200.26

7. Describe how the school regularly monitors and the implementation of, and results achieved by, the schoolwide program, using data from the State's annual assessments and other indicators of academic achievement. SWP Checklist 3(a)

SCHOOL RESPONSE:

Fair Oaks Elementary will regularly monitor implementation of schoolwide programs through walkthroughs, observations, attendance data, Beacon and milestones data, photos, and sign in sheets.

8. Describe how the school determines whether the schoolwide program has been effective in increasing the achievement of students in meeting the challenging State academic standards, particularly for those students who had been farther from achieving the standards. SWP Checklist 3(b)

SCHOOL RESPONSE:

Fair Oaks Elementary will determine the effectiveness of programs through the quarterly review of interims, imagine learning, ready, Beacon, AMIRA, and milestones. We will discuss and adjust programs during CCC meetings and quarterly grade team data digs.

9. Describe how the schoolwide plan will be revised, as necessary, based on regular monitoring to ensure continuous improvement of students in the schoolwide program. SWP Checklist 3(c)

SCHOOL RESPONSE:

Fair Oaks Elementary will determine the effectiveness of programs through the quarterly review of interims, imagine learning, ready, Beacon, AMIRA, and milestones. We will discuss and adjust programs during CCC meetings and quarterly grade team data digs.

Schoolwide Plan Reform Strategies – Section 1114(b)(7)(A)(i-iii)(I-V)

- 10. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: Provide opportunities for all children, including all subgroups defined in section 1111 (c)(2), to meet the State's challenging academic standards. Evidence to support this statement includes Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps and the schoolwide plan student groups page specifically identifying supports to assist various student groups in meeting the State's challenging academic standards, where applicable. SWP Checklist 2(a)
- 11. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: use methods and instructional strategies that strengthen an academic program in the school, will increase the amount and quality of learning time, and help provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education. **Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable.** *SWP Checklist 2(b)*
- 12. Address the reform strategies the school will implement to meet the school needs, including a description of how such strategies will: address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards through activities which may include counseling, school-based mental health programs, specialized instructional support services and other strategies to improve students' skills outside the academic subject areas. Evidence to support this statement includes: Specific schoolwide plan action steps, the method for monitoring and evaluating those action steps, where applicable. SWP Checklist 2(c)(i)
- 13. Describe the implementation of your schoolwide tiered model to prevent and address problem behavior and early intervening services, coordinated with similar activities and services carried out under the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.). SWP Checklist 2.c(iii)

SCHOOL RESPONSE:

Fair Oaks Elementary will continue the implementation of PBIS (Positive Behavioral Interventions and Supports) this school year. PBIS is an evidence based three-tiered framework to improve and integrate all the data, systems, and practices affecting student outcomes every day. School counselors will be on the PBIS team and will help create the PBIS school plan. Counselors will also instruct students in class and small group sessions on behavior strategies and be a good citizen.

14. <u>Describe professional development</u> and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data from academic assessments, and to recruit and retain effective teachers, particularly in high need subjects. *SWP Checklist 2.c(iv)*

SCHOOL RESPONSE:

Fair Oaks Elementary will have summer training for 2nd and 3rd grade ELA teachers using the IMSE Orton Gillingham program; K-2 team leads will be trained in LETRS by CCSD; District Coaches will train teachers in integration of Science and Social Studies using unit plans and writing mechanics. New teachers at Fair Oaks Elementary will attend monthly new teacher meetings with the admin.

15. **ONLY MIDDLE AND ELEMENTARY SCHOOL RESPONSE REQUIRED** Describe the transition activities provided for preschool children to kindergarten, 5^{th} grade students to 6^{th} grade and 8^{th} grade students to 9^{th} grade. *SWP Checklist 2.c(v)*

SCHOOL RESPONSE: Fair Oaks Elementary will have an incoming kindergarten transition meeting and visit with parents in May. Fair Oaks will coordinate with Pearson Middle School for a transition walk from Fair Oaks with students and an incoming parent night in April.

16. **ONLY HIGH SCHOOL RESPONSE REQUIRED** Describe how the school prepares and makes aware of opportunities for postsecondary education and the workforce, which may include career and technical education programs and broadening secondary school students' access to coursework to earn postsecondary credit while still in high school (such as Advanced Placement, International Baccalaureate, dual or concurrent enrollment, or early college high schools. *SWP Checklist 2.c(ii)*

SCHOOL RESPONSE:

Comprehensive Needs Assessment – Section 1114(b)(1)(A)

17. Cobb County's schoolwide plans are based on a comprehensive needs assessment of the entire school, that considers information on the academic achievement of children in relation to the challenging State academic standards, particularly the needs of those children who are failing, or are at-risk of failing, to meet the State academic standards and any other factors as determined by the local educational agency. **Evidence to support this statement includes: The comprehensive needs assessment section of the schoolwide plan.** *SWP Checklist 1*